FY 2016/17 Recommended Budget Workshop

May 26, 2016

A Focus on Stability

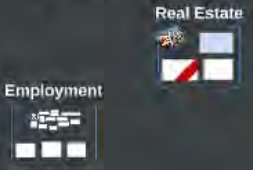
Total Budget - All Funds

398.6 M

Budget Overview

Citywide Overview

Economic Context

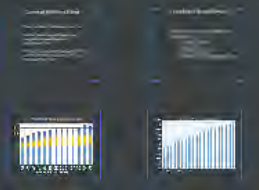


General Fund

Enterprise Funds

Special Revenue Funds

Internal Service Funds

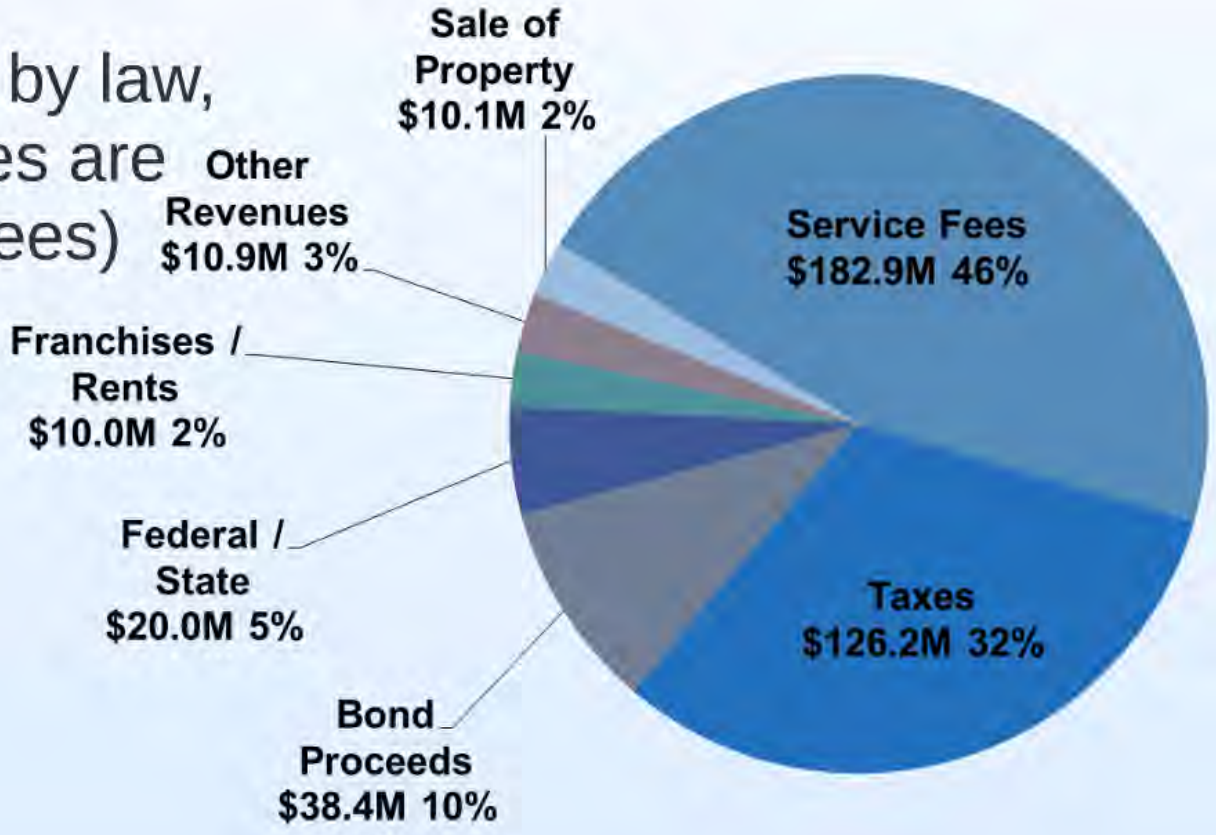


Strong Economy

Thriving and Active Community

A Complex Economy

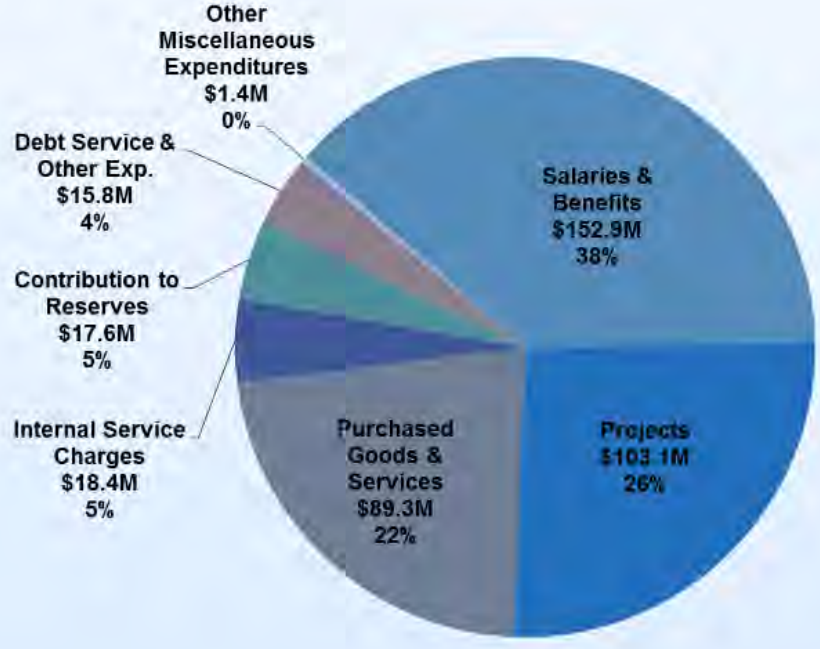
- The City's major sources of revenue don't necessarily reflect the economy
- Growth is either restricted by law, or the revenues themselves are restricted in use (service fees)
- Property Tax is more than half of the total taxes



Total Revenues $398.6 Million

Expenditure Growth Continues to Outpace Revenue Growth

- Non-salary compensation costs growing faster than inflation
- Growth in expenses are out of the City's control
- Pension cost escalation is problematic



Total Expenditures
$398.6 Million

Approach to Developing the Recommended Budget

- Carefully reflect the benefits of a strong economy with thoughtful and reasonable revenue projections
- Make modest investments in our employees and internal service departments
- Make investments in mission critical information technology systems
- Provide a foundation to fund future increases in total compensation costs

Investments in Council Strategic Priorities

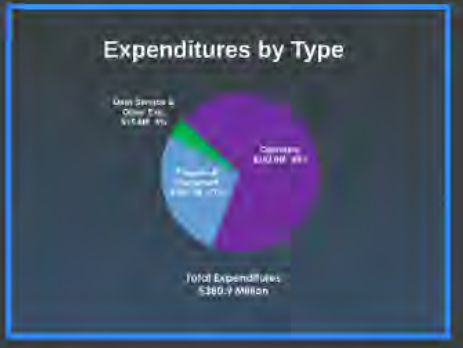
- Civic Center Campus and Main Library - infrastructure funding continued
- Ability of infrastructure to support development and traffic - investments in staffing and technology (automated traffic management systems)
- Open space acquisition planning: Future of golf courses - investment in new point of sale system, golf infrastructure
- Downtown Sunnyvale - staffing resources to move the downtown forward
- Improved processes and services through the use of technology - $15.7M in critical information system investments

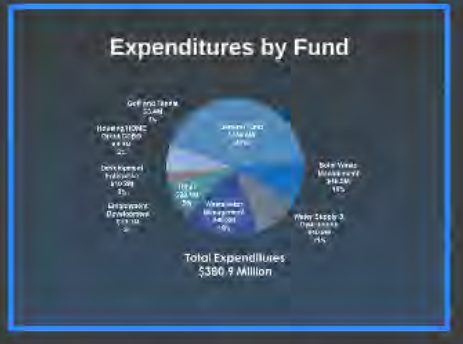
Investments in our Internal Service Departments and Workforce

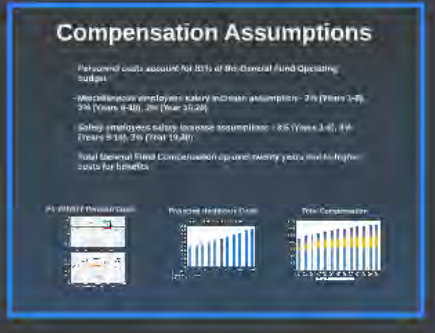
- Focus on Human Resources, Information Technology, and Finance
- Resources for a new buyer, recruitment personnel, and backfill staffing for technology projects
- Investments in employees through wellness, engagement, and training budgets
- Critical incident counseling resources funded in the Department of Public Safety

Overall a balanced and sustainable approach to the recommended budget

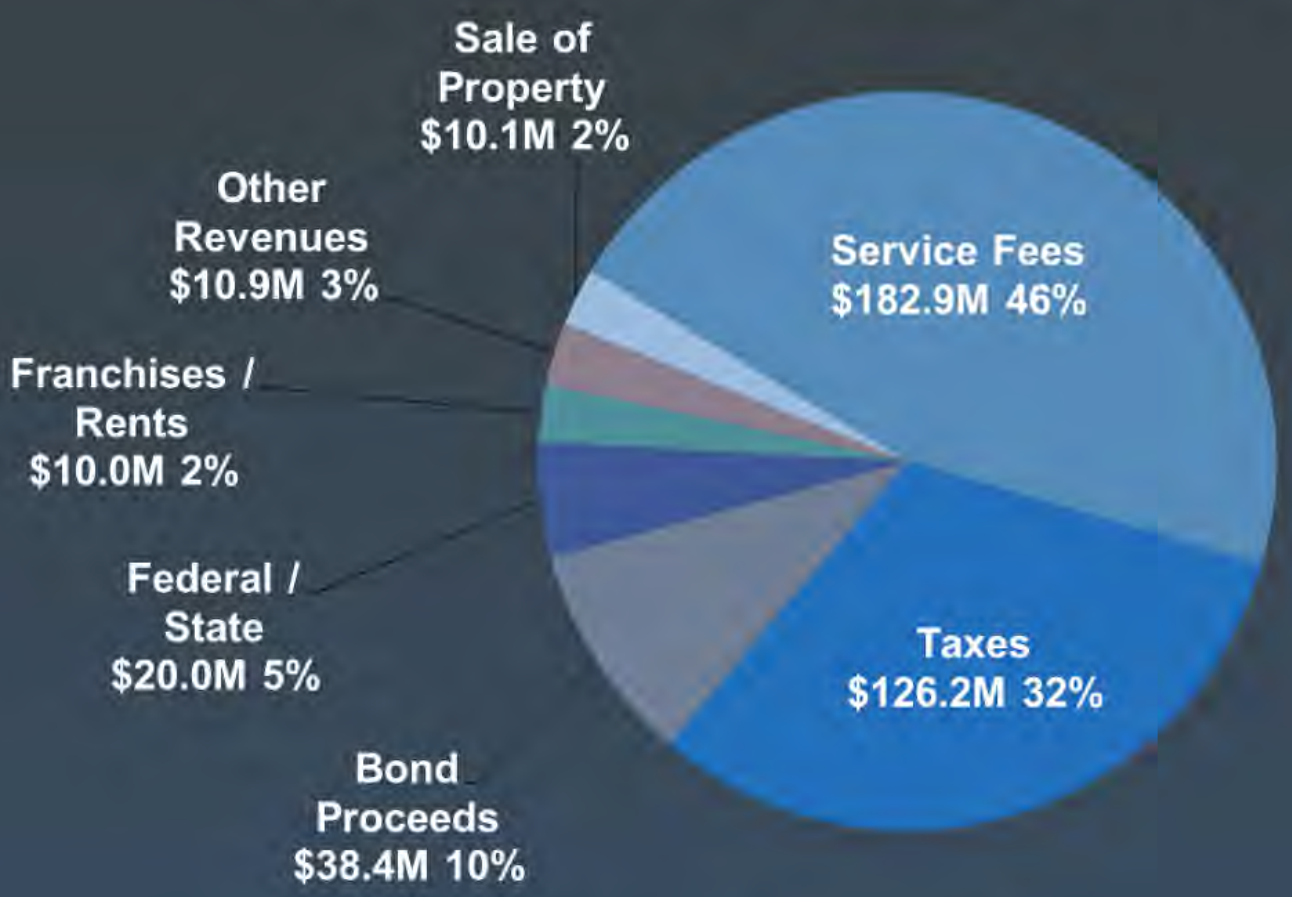
Citywide Overview





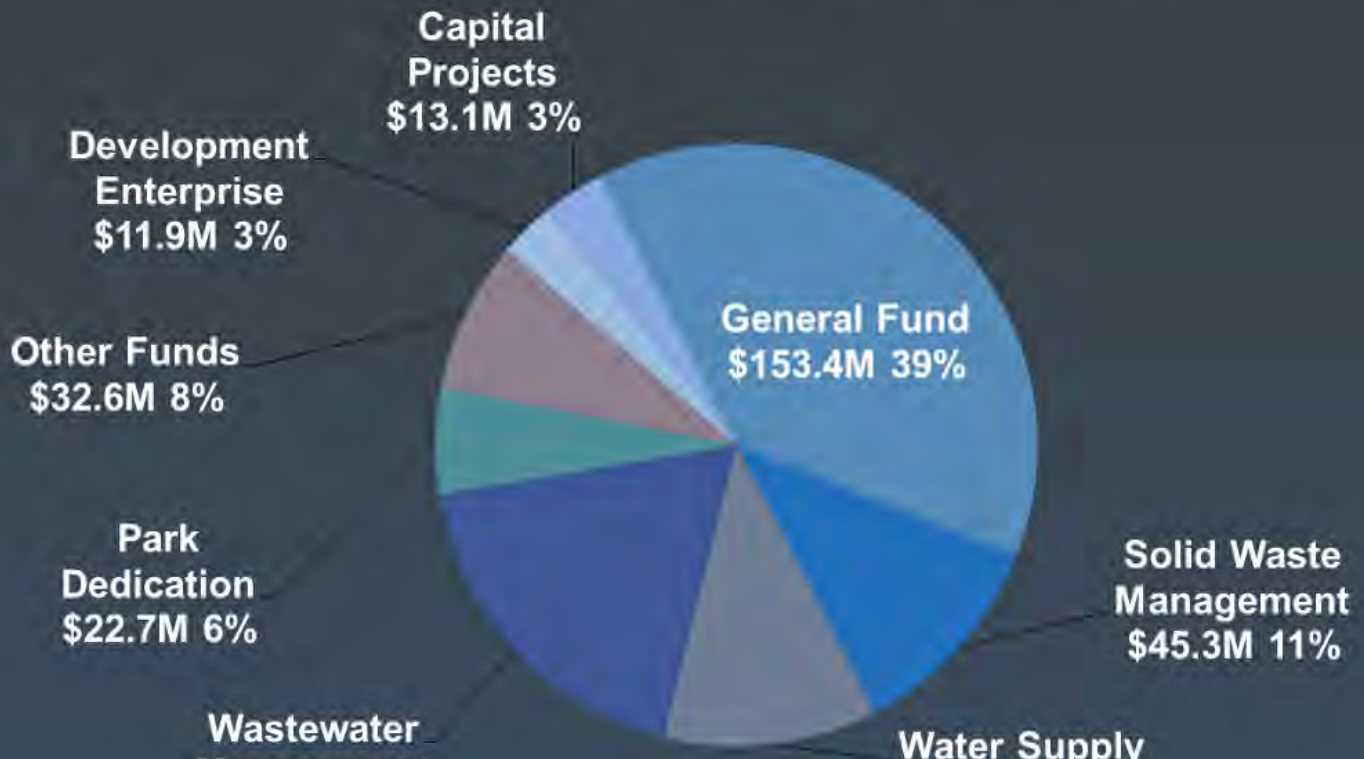


Revenues by Source



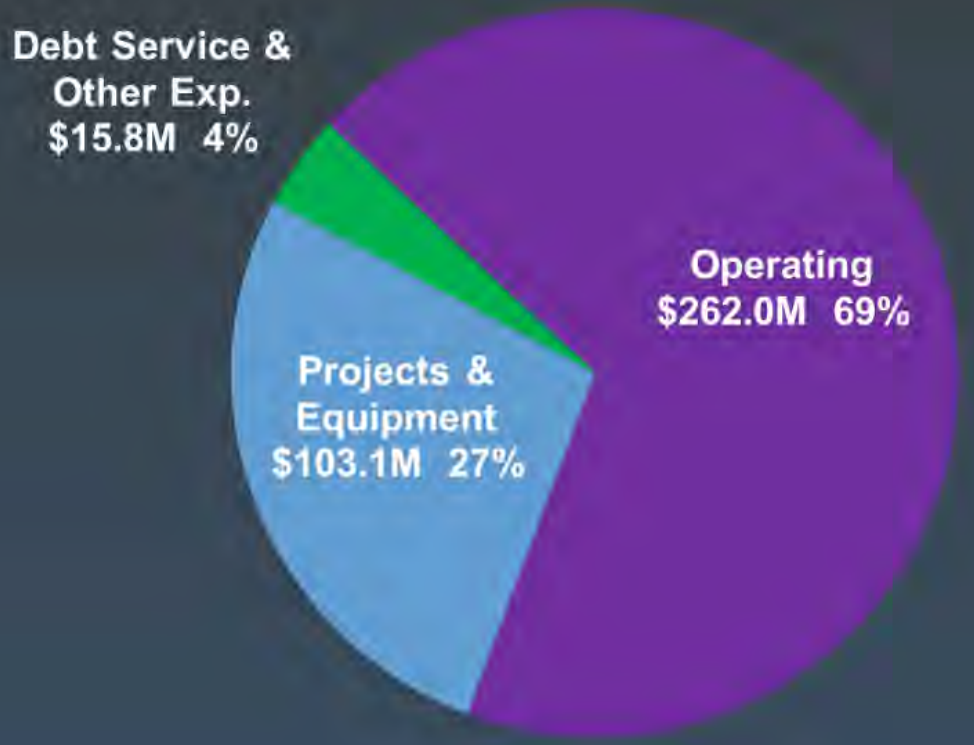
Total Revenues
$398.6 Million

Revenues by Fund



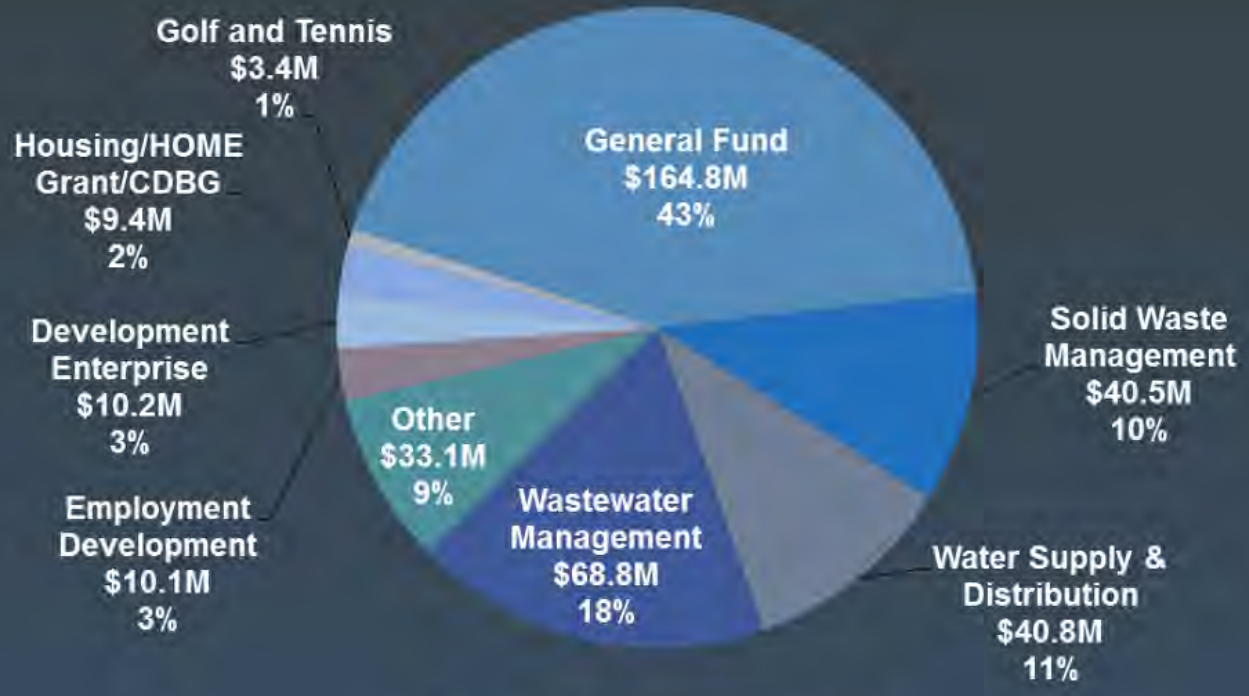
Total Revenues
$398.6 Million

Expenditures by Type



Total Expenditures
$380.9 Million

Expenditures by Fund

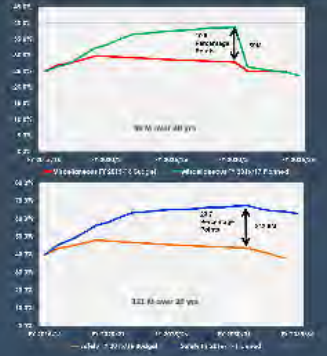


Total Expenditures
$380.9 Million

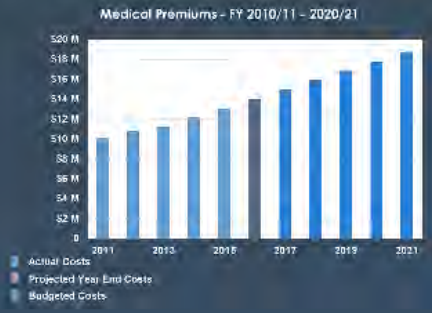
Compensation Assumptions

- Personnel costs account for 81% of the General Fund Operating budget
- Miscellaneous employees salary increase assumption - 2% (Years 1-8), 3% (Years 9-18), 2% (Year 19,20).
- Safety employees salary increase assumptions - 3% (Years 1-8), 4% (Years 9-18), 3% (Year 19,20)
- Total General Fund Compensation up over twenty years due to higher costs for benefits

FY 2016/17 Pension Costs

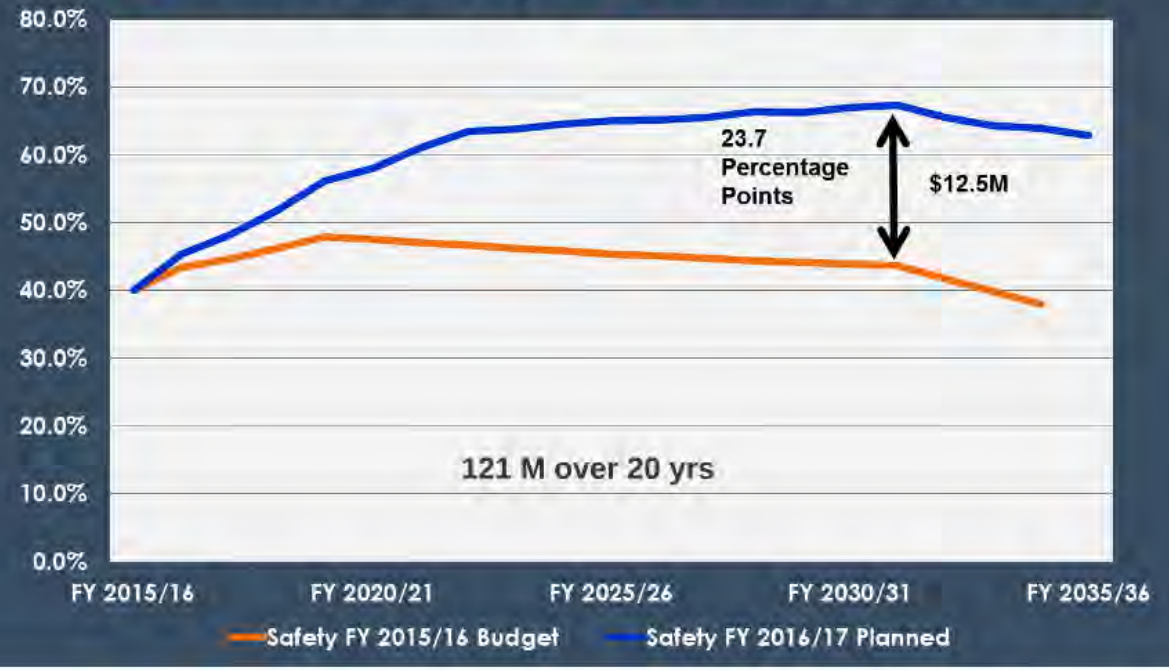


Projected Healthcare Costs

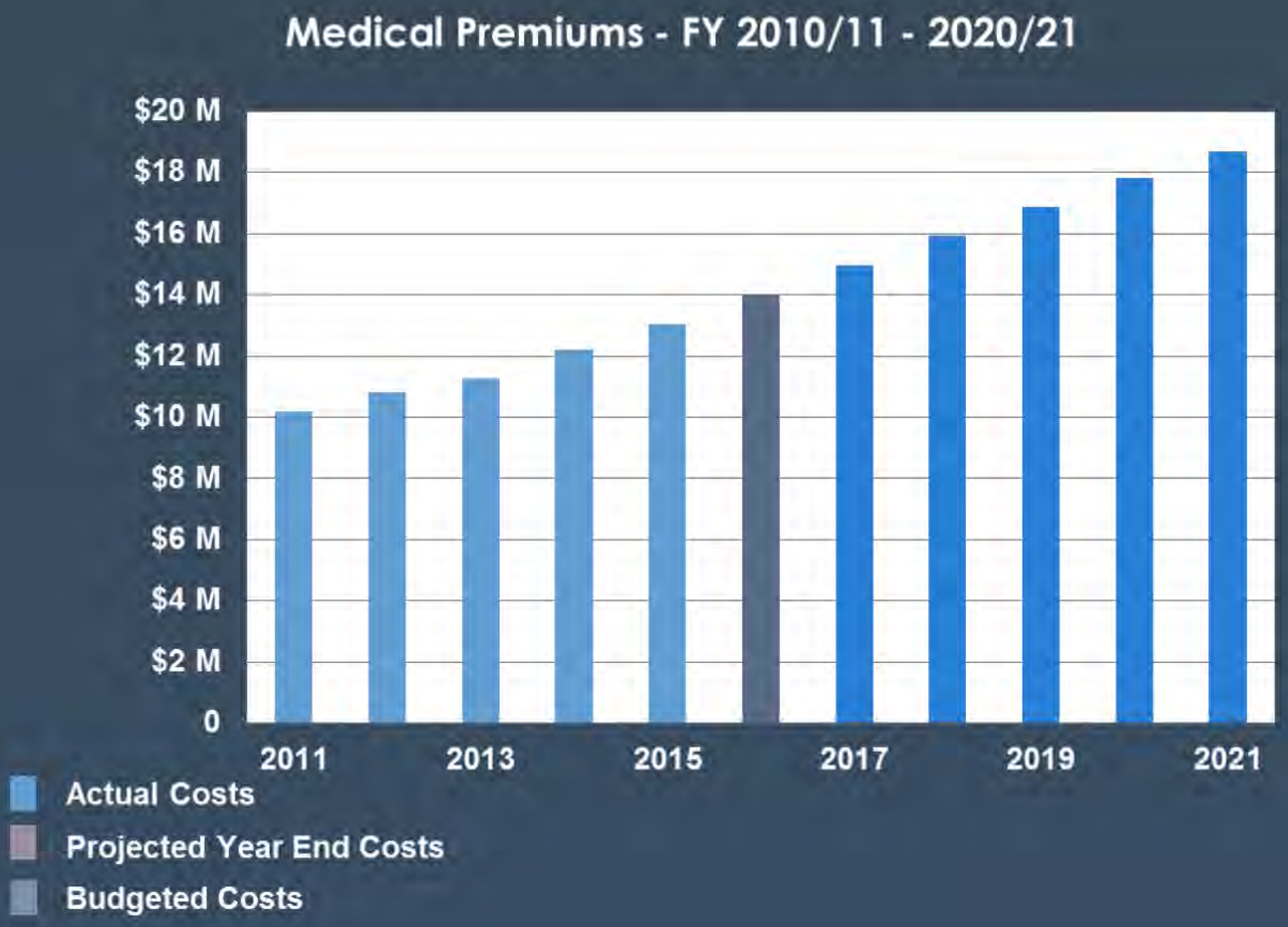


Total Compensation

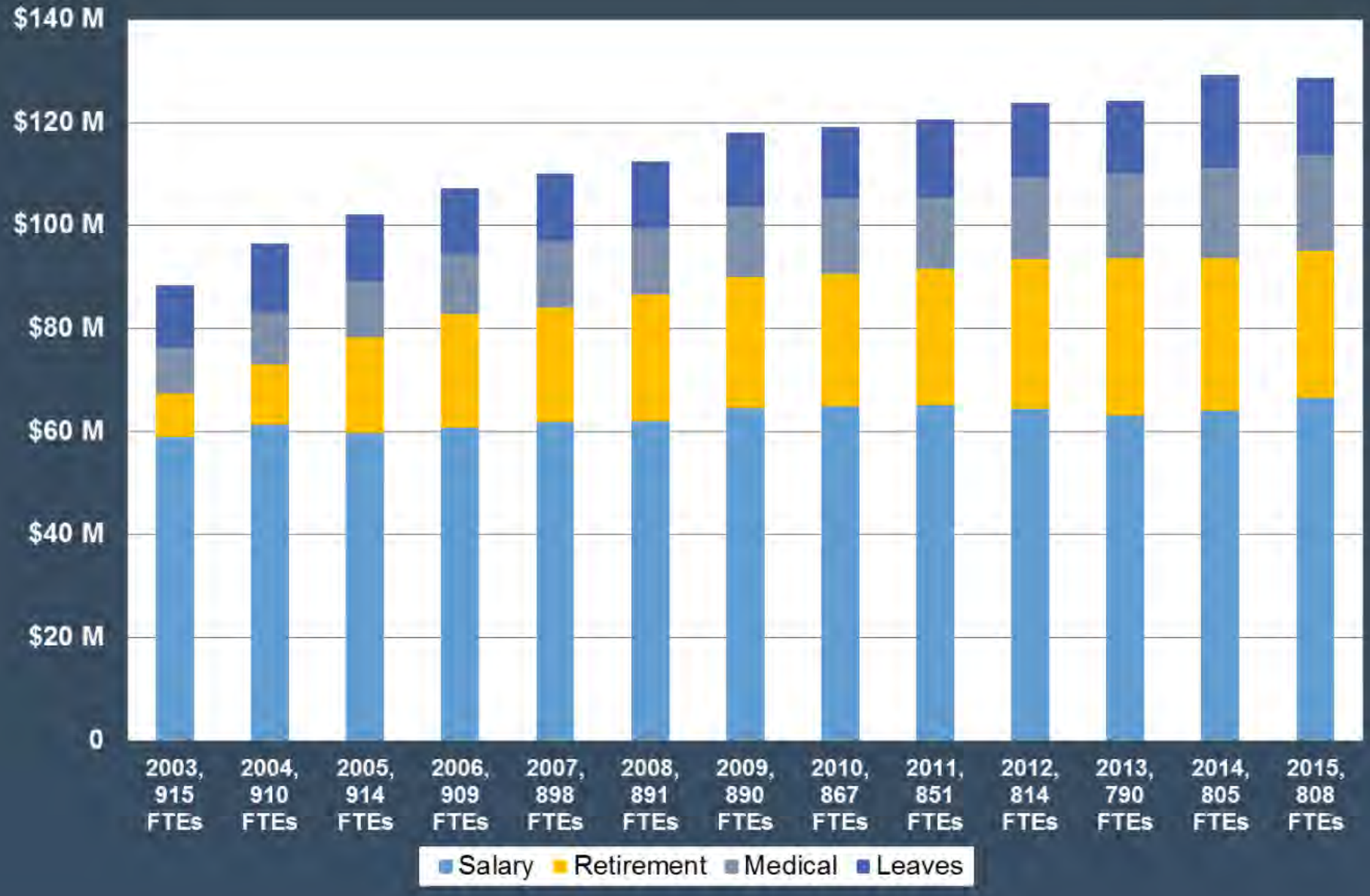
FY 2016/17 Pension Costs



Projected Healthcare Costs

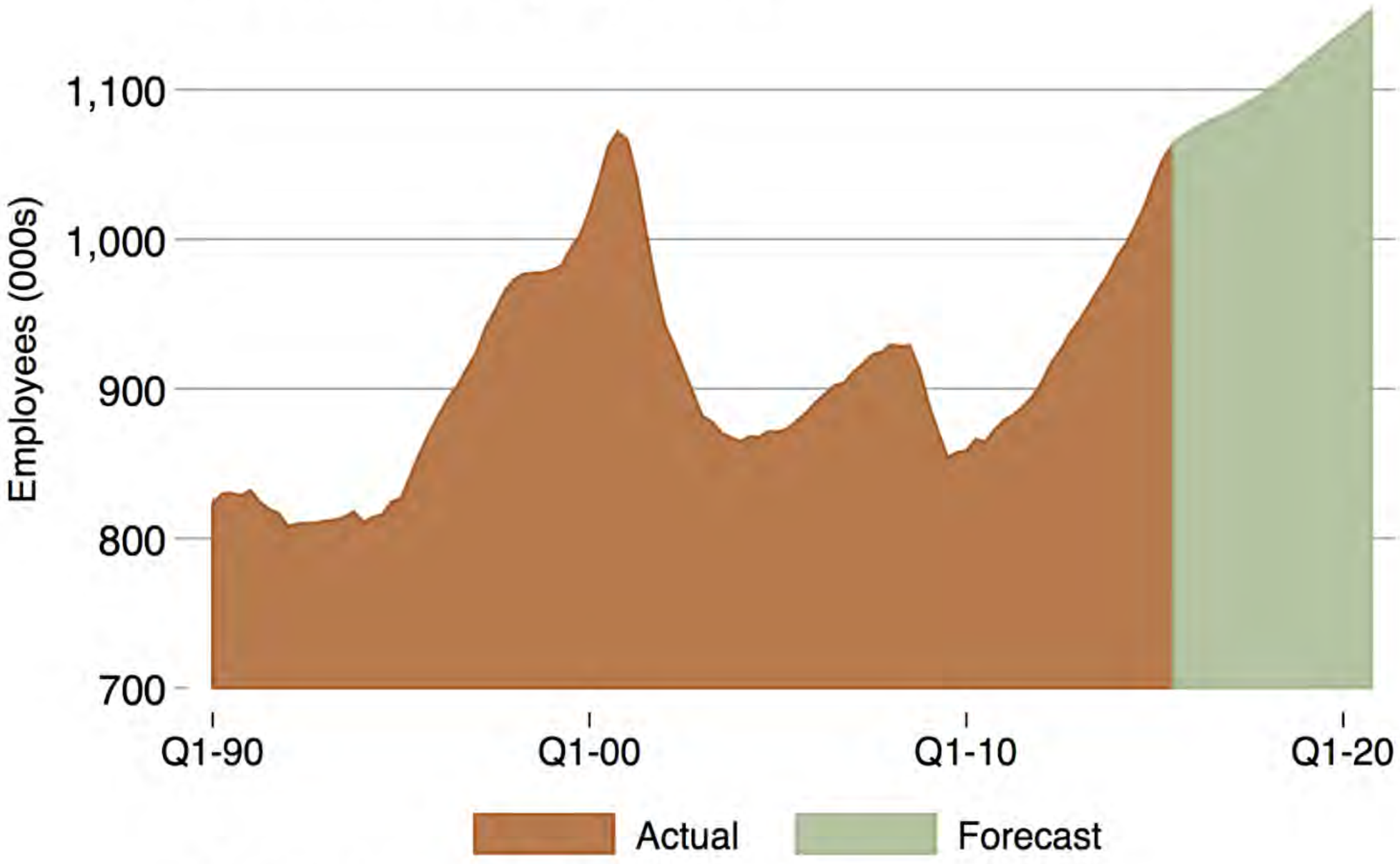


Total Compensation



Employment

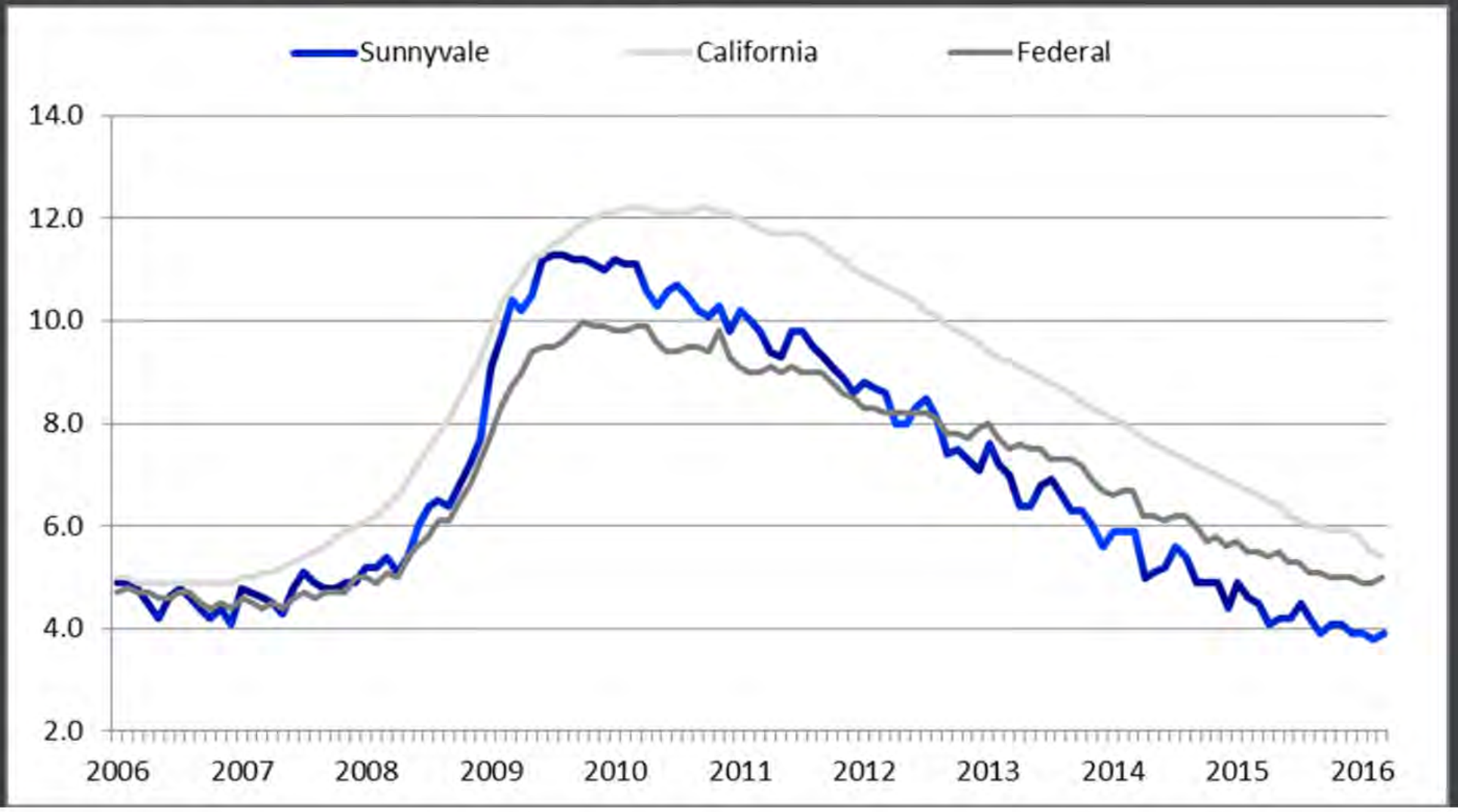
Nonfarm Employment

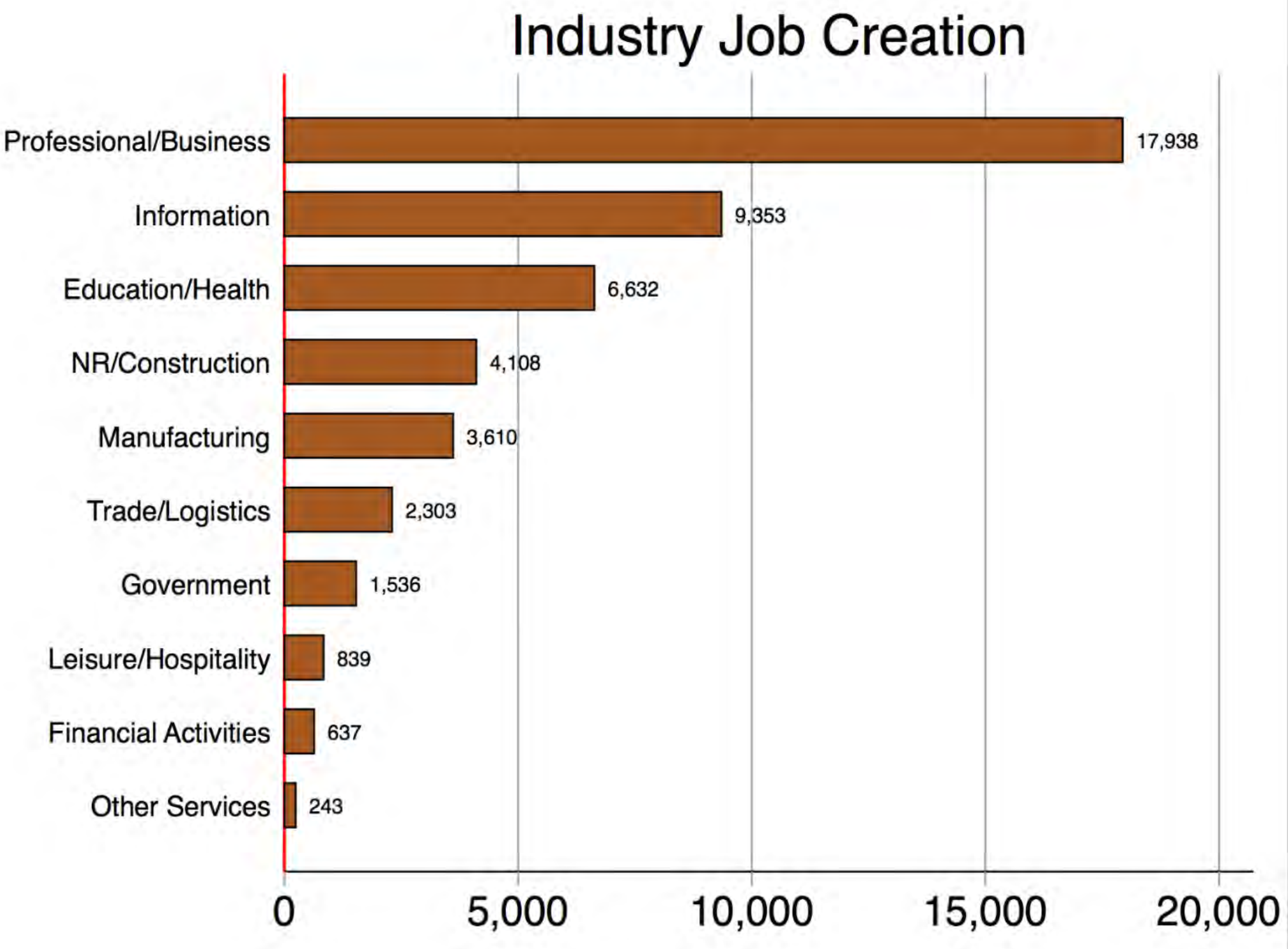


Source: Forecast by Beacon Economics

Unemployment Rate	March 2016	Month/ Month	Year/Year
Federal	5.0%	0.1	-0.5
California	5.4%	-0.1	-1.2
Sunnyvale	3.9%	0.1	-0.6

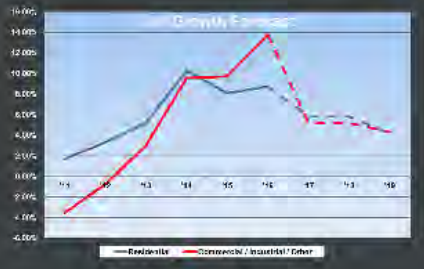
Note: All data is seasonally adjusted. Comparisons are made with March 2015 data as April 2015 metro level unemployment data has not yet been released.

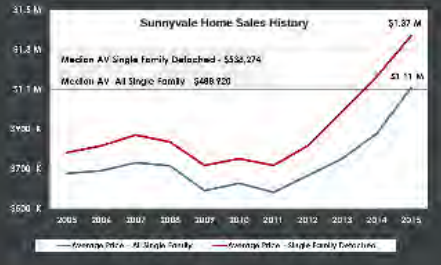



Industry Job Creation
Professional/Business
17,938
Information
9,353
Education/Health
6,632
NR/Construction
4,108
Manufacturing
3,610
Trade/Logistics
2,303
Government
1,536
Leisure/Hospitality
839
Financial Activities
637
Other Services
243
0
5,000
10,000
15,000
20,000

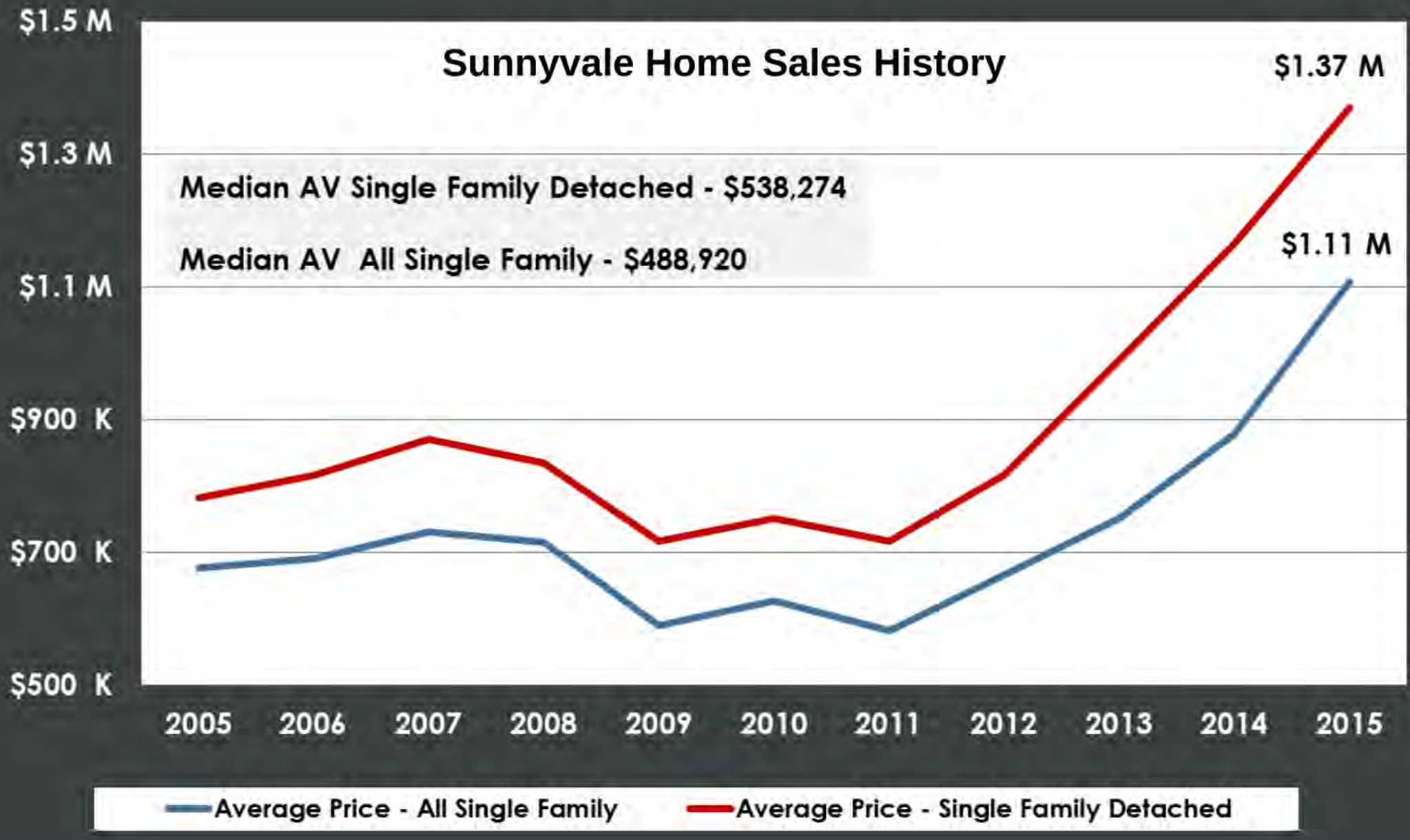
Real Estate

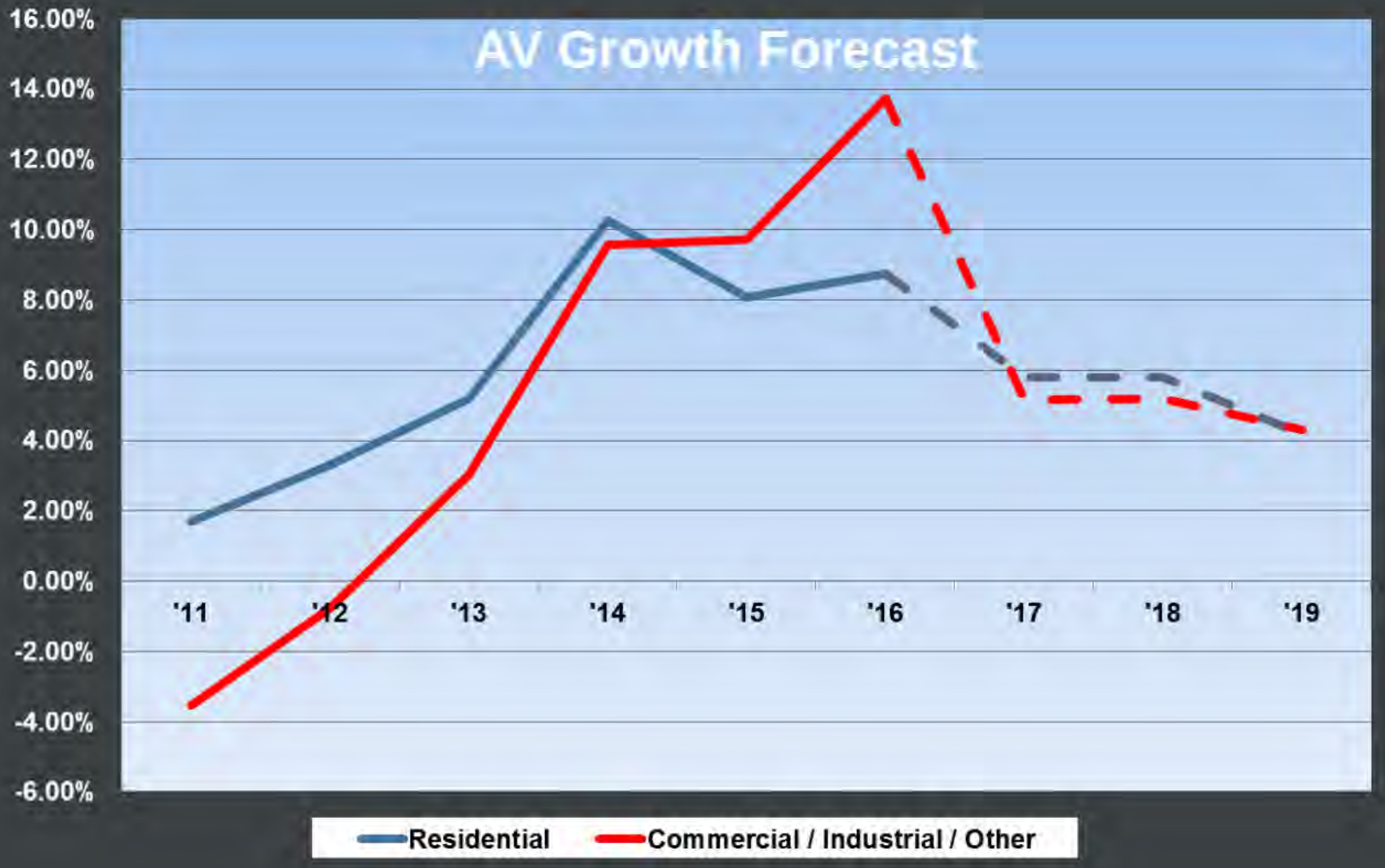
FOR
SOLD



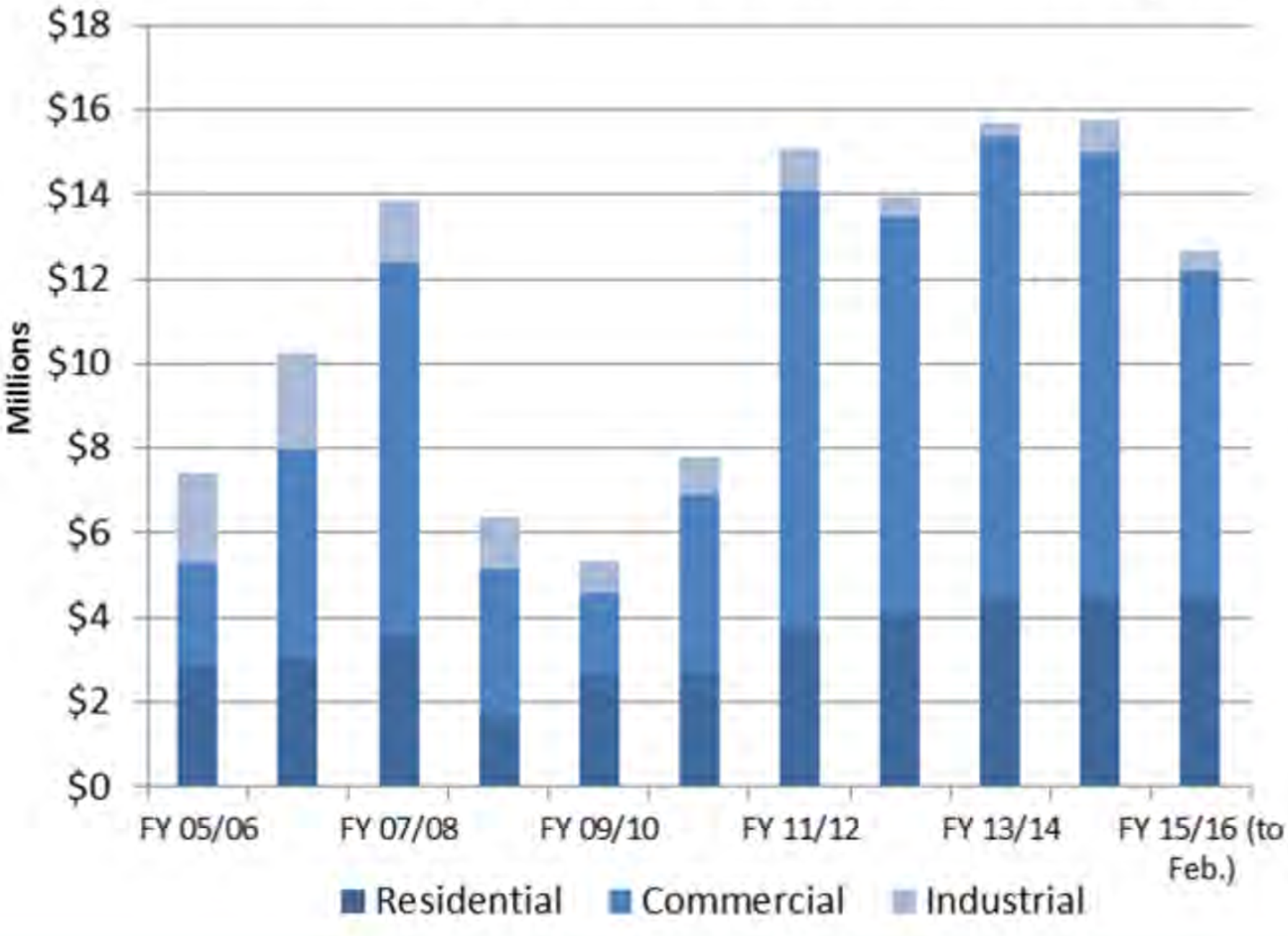

Sunnyvale Home Sales History
$1.37 M
Median AV Single Family Detached - $538,274
Median AV All Single Family $488,920
2005 2006 2007 2008 2009 2010 2011 2012 2013 2014 2015

Building Permit Revenue History


Sunnyvale Home Sales History
$1.37 M
$1.11 M
Median AV Single Family Detached - $538,274
Median AV All Single Family - $488,920
$1.5 M
$1.3 M
$1.1 M
$900 K
$700 K
$500 K
2005
2006
2007
2008
2009
2010
2011
2012
2013
2014
2015
Average Price - All Single Family
Average Price - Single Family Detached


AV Growth Forecast
16.00%
14.00%
12.00%
10.00%
8.00%
6.00%
4.00%
2.00%
0.00%
-2.00%
-4.00%
-6.00%
'11
'12
'13
'14
'15
'16
'17
'18
'19
Residential
Commercial / Industrial / Other

Building Permit Revenue History



General Fund

Revenues

Expenditures

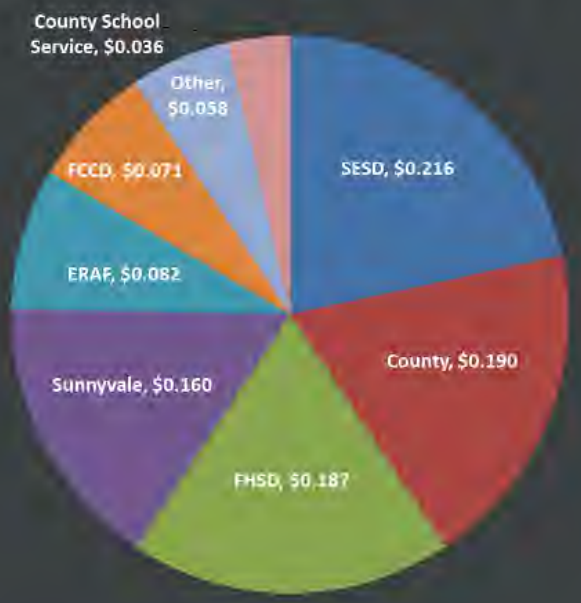
Reserves

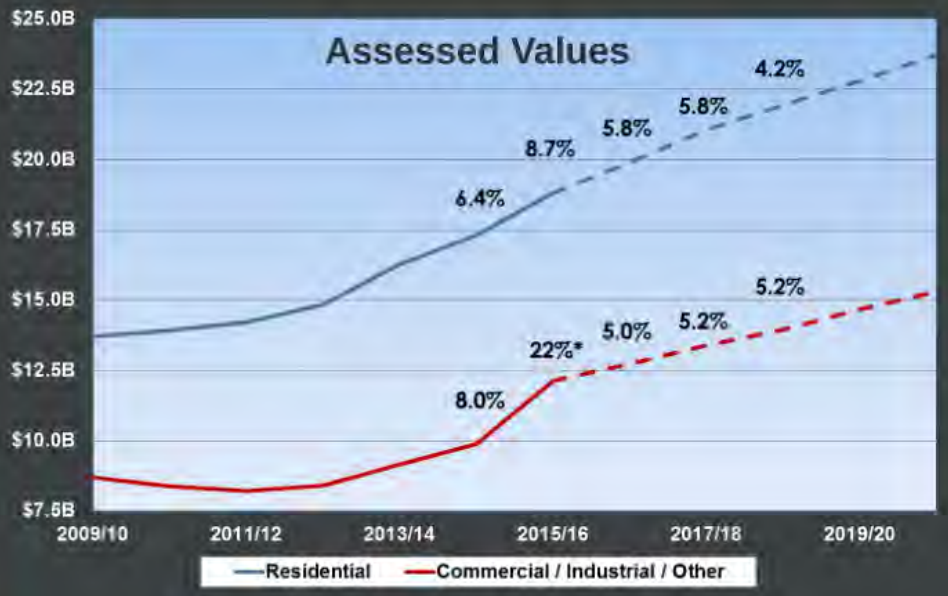
Top General Fund Revenues

Revenue Source	2014/15 Actual	2015/16 Projection	2016/17 Projection	% Change 2016/17 over 2015/16
Property Tax	54,940,570	61,748,736	62,777,052	1.67%
Sales Tax	29,676,176	30,352,481	31,698,678	4.44%
Transient Occupancy Tax	14,137,069	16,383,291	14,471,479	-11.67%
Utility Users Tax & Franchise	13,671,830	13,820,890	14,057,666	1.71%
Subtotal	**112,425,645**	**122,305,398**	**123,004,875**	**0.57%**
Total General Fund Revenue	**150,487,584**	**175,952,175**	**173,084,287**	**-1.63%**
Total General Fund (adjusted*)	134,341,382	144,429,861	142,394,470	-1.41%

	Stable	Trend	City Controlled	Percent of General Fund[1]
Property Tax	☑	↑		44%
Sales Tax		↓		22%
TOT		↑	☑	10%
UUT	☑	↓	☑	5%
			Total	81%

Property Tax



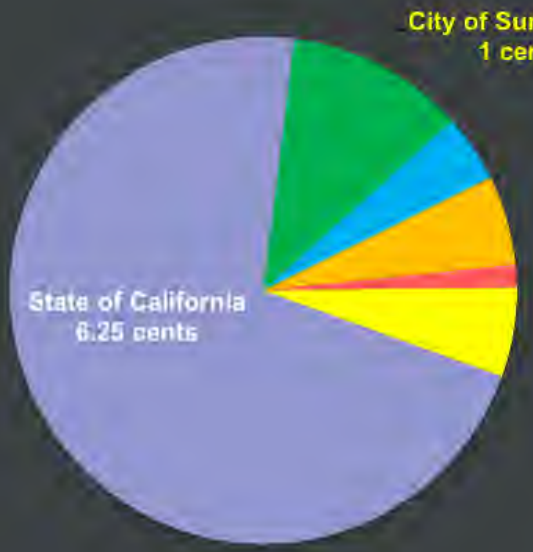


20 Year Impact

$130M

- ***Additional Avg $6.5M/year***
- ***Reflects approved projects***

Sales Tax

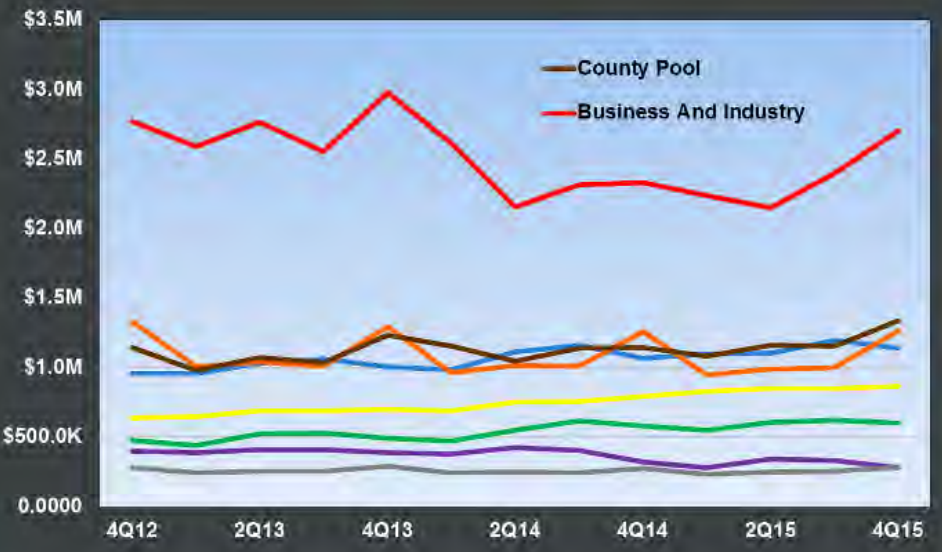


County Funds
0.375 cents

VTA
0.5 cents

BART
0.125 cents

County Transit
0.5 cents



20 Year Impact

$30M

- *Additional downtown sales tax updated*
- *Sales tax revenue has flattened over the last three years*
- *4.4% increase budgeted for FY 2016/17, 4% for FY 2017/18, 2% forward*

Transient Occupancy Tax

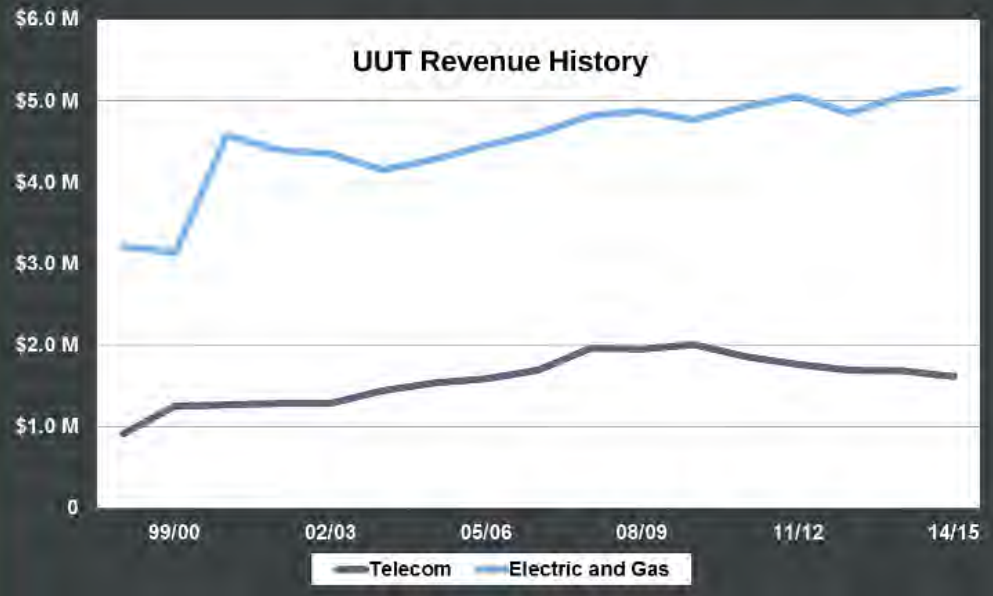
20 Year Impact

$35M

- *Tax rate currently 10.5%*
- *Three hotels built into plan - approved*
- *Elevated for FY 2016/17 and then reduced to average for FY 2017/18*

Utility Users Tax

Fiscal Year	UUT Revenue from Telecom	% change from Prior Year
2007/08	$ 1,965,419	15.5%
2008/09	$ 1,961,611	-0.2%
2009/10	$ 2,008,103	2.4%
2010/11	$ 1,865,132	-7.1%
2011/12	$ 1,766,898	-5.3%
2012/13	$ 1,697,763	-3.9%
2013/14	$ 1,689,342	-0.5%
2014/15	$ 1,623,743	-3.9%



20 Year Impact

Flat

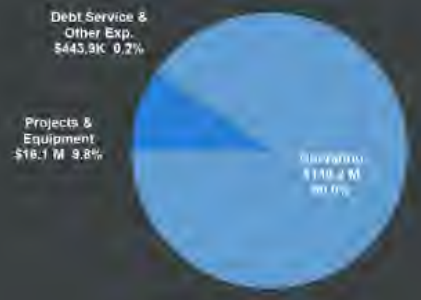
- *Not growing as anticipated*
- *Maintained prior year assumptions*

Other Revenue Highlights

- Construction Tax: $2.6M for FY 2015/16, up $4.2M over twenty years
- Sale of Property: Unilever site sale updated to reflect recent appraisal. All revenue goes to Capital Improvement Project Reserve
- Service Fees: Fire and Hazmat Fee Study completed with results to be brought forward later in the year

Expenditures

Expenditures by Type



Total Expenditures
$164.8 Million

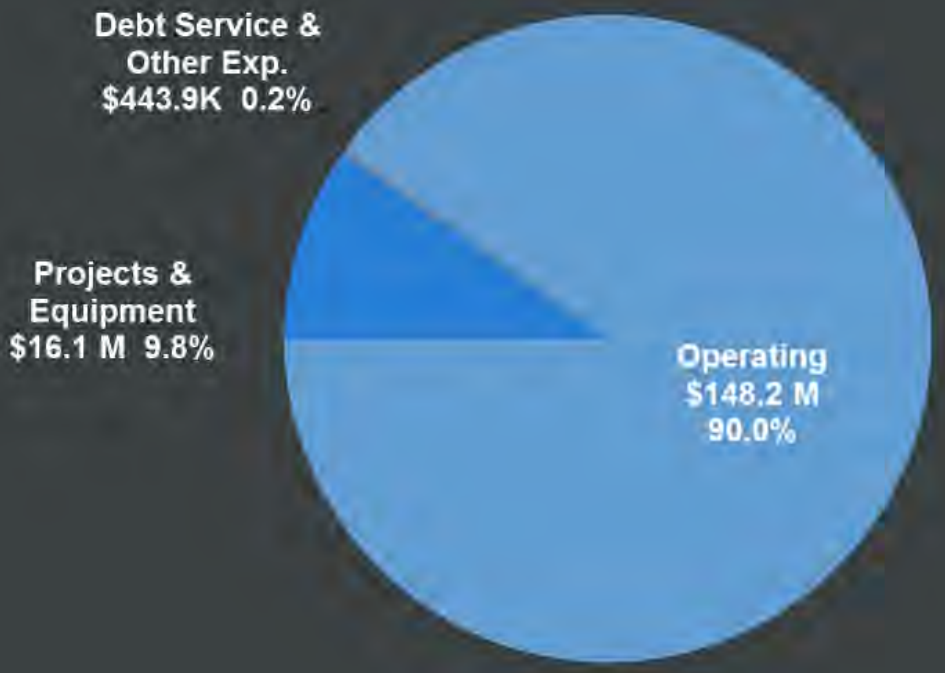
Total Expenditures
$164.8 Million

Department	FY 2015/16 Current Budget ($)	FY 2016/17 Budget ($)	% Change FY 2015/16 – FY 2016/17
Community Development	1,029,275	1,120,361	8.8%
Finance	8,392,807	8,936,029	6.5%
Human Resources	3,990,480	4,588,585	15.0%
Library and Community Services	17,053,707	17,682,479	3.7%
Office of the City Attorney	1,457,386	1,463,589	0.4%
Office of the City Manager	3,926,438	5,836,609	48.6%
Public Safety	80,877,253	86,320,865	6.7%
Public Works	18,681,618	22,113,245	18.4%
TOTAL EXPENDITURES	**135,408,964**	**148,061,762**	**9.3%**

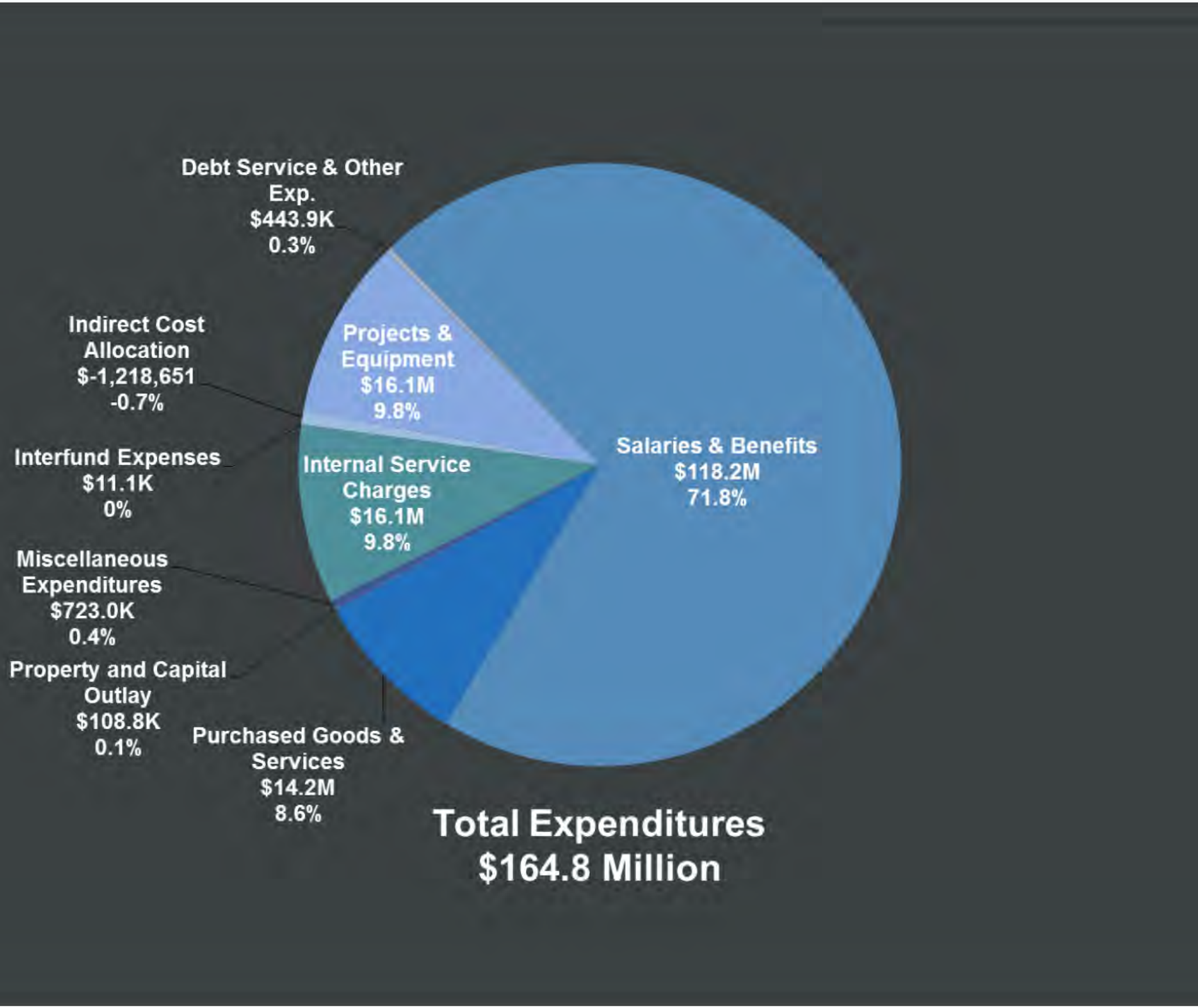
Other General Fund Expenditures

- Projects include DPS Recruitment, Body Worn Cameras, CCE, CAP implementation, and Minimum wage enforcement
- DPS Recruitment projects accelerated and funded to a higher level - up $10.7M over 20 years
- Equipment accounts for DPS and Recreation - DPS equipment includes Taser replacement

Expenditures by Type



Total Expenditures
$164.8 Million


Debt Service & Other Exp.
$443.9K
0.3%
Indirect Cost Allocation
$-1,218,651
-0.7%
Interfund Expenses
$11.1K
0%
Miscellaneous Expenditures
$723.0K
0.4%
Property and Capital Outlay
$108.8K
0.1%
Purchased Goods & Services
$14.2M
8.6%
Projects & Equipment
$16.1M
9.8%
Internal Service Charges
$16.1M
9.8%
Salaries & Benefits
$118.2M
71.8%
Total Expenditures
$164.8 Million

Department	FY 2015/16 Current Budget ($)	FY 2016/17 Budget ($)	% Change FY 2015/16 – FY 2016/17
Community Development	1,029,275	1,120,361	8.8%
Finance	8,392,807	8,936,029	6.5%
Human Resources	3,990,480	4,588,585	15.0%
Library and Community Services	17,053,707	17,682,479	3.7%
Office of the City Attorney	1,457,386	1,463,589	0.4%
Office of the City Manager	3,926,438	5,836,609	48.6%
Public Safety	80,877,253	86,320,865	6.7%
Public Works	18,681,618	22,113,245	18.4%
TOTAL EXPENDITURES	**135,408,964**	**148,061,762**	**9.3%**

Other General Fund Expenditures

- Projects include DPS Recruitment, Body Worn Cameras, CCE, CAP implementation, and Minimum wage enforcement
- DPS Recruitment projects accelerated and funded to a higher level - up $10.7M over 20 years
- Equipment accounts for DPS and Recreation - DPS equipment includes Taser replacement

Reserves

Three Primary Reserves:

- Contingency Reserve
  - Council Policy to be 15% of operating budget in first year of long-term plan
- Reserve for Capital Improvement Projects
  - Funds held from one-time sources to fund CIP projects
- Budget Stabilization Fund
  - Functions to normalize service levels
  - Council policy to be at least 15% of total projected revenues for years 1 & 2

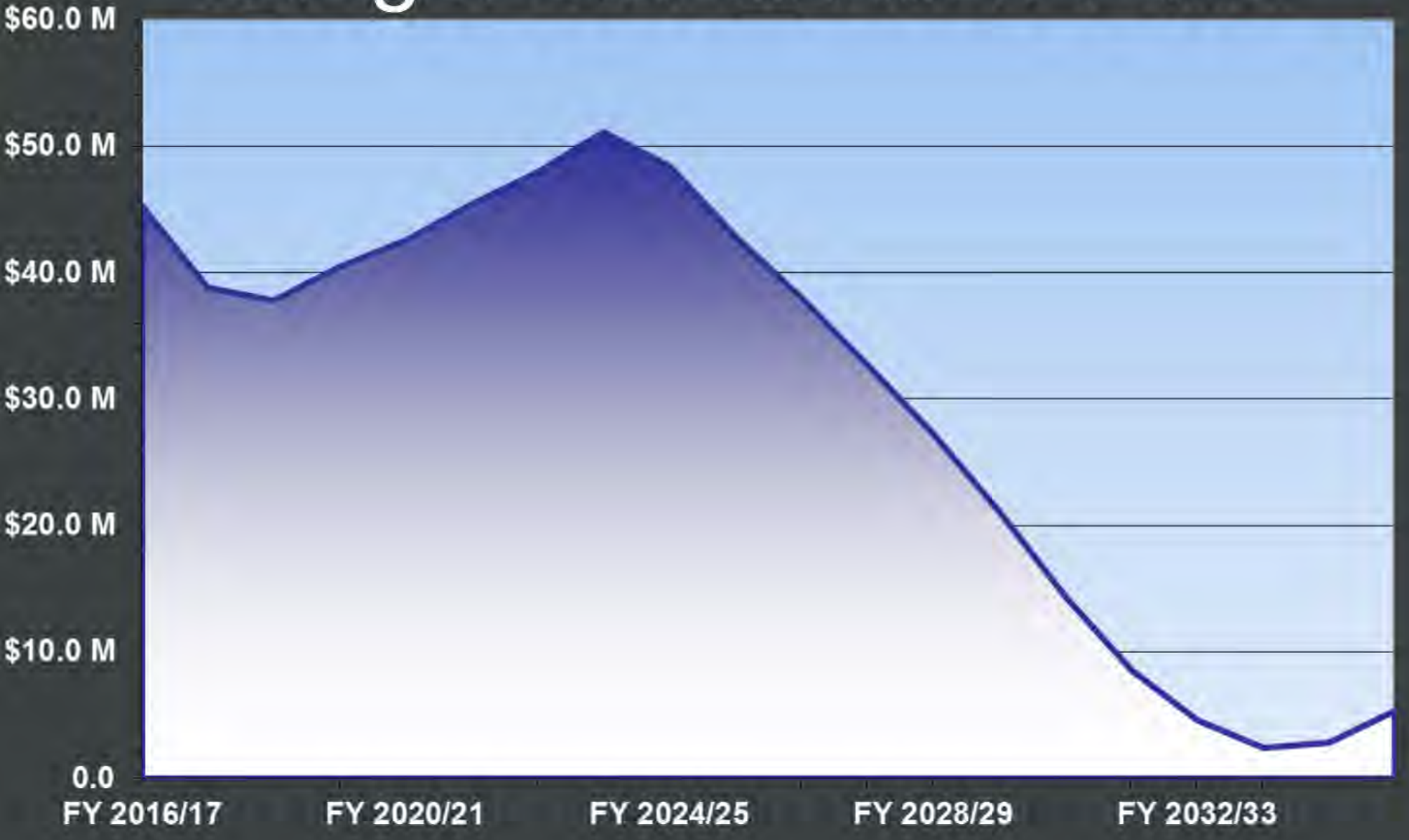
Three Primary Reserves:

- Contingency Reserve
  - Council Policy to be 15% of operating budget in first year of long-term plan

- Reserve for Capital Improvement Projects
  - Funds held from one-time sources to fund CIP projects

- Budget Stabilization Fund
  - Functions to normalize service levels
  - Council policy to be at least 15% of total projected revenues for years 1 & 2

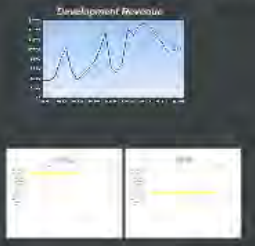
Budget Stabilization Fund



Enterprise Funds

Utility Funds

Development Enterprise



Utility Funds

- *Segregated into four self supporting enterprise funds*
  - *Water Supply and Distribution*
  - *Wastewater Management*
  - *Solid Waste Management*
  - *SMaRT Station (pass through)*
- *Revenues derived from service fees (commonly called utility rates)*

Utility	Original Projection	Recommended FY 2016/17	Change in Percentage Points
Water	6.00%	Varies *	Varies *
Wastewater	8.00%	8.00%	0.00%
Solid Waste	3.00%	3.50%	0.50%

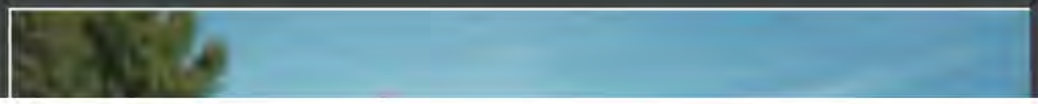
***Water Increases vary based on cost of service**

- *Segregated into four self supporting enterprise funds*
  - *Water Supply and Distribution*
  - *Wastewater Management*
  - *Solid Waste Management*
  - *SMaRT Station (pass through)*
- *Revenues derived from service fees (commonly called utility rates)*

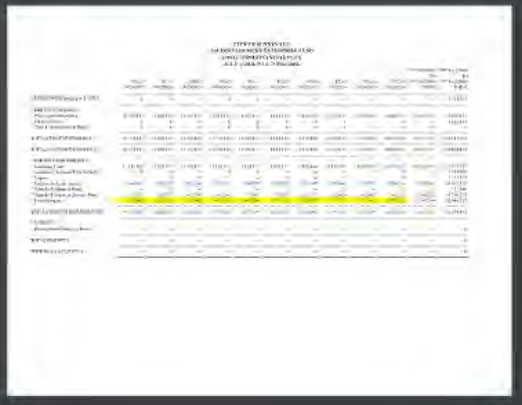
ity Funds

Utility	Original Projection	Recommended FY 2016/17	Change in Percentage Points
Water	6.00%	Varies *	Varies *
Wastewater	8.00%	8.00%	0.00%
Solid Waste	3.00%	3.50%	0.50%

***Water Increases vary based on cost of service**



Development Enterprise



Development Revenue

CITY OF SUNNYVALE
510. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2036

	15 YEAR TOTAL 2014/2015	20 YEAR TOTAL 2014/2015	BUDGET 2014/2015	PLAN 2015/2016	PLAN 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	FY 2015/2016 TO FY 2024/2025 TOTAL
BEGINNING FUND BALANCE, JULY 1	0	17,957,393	16,946,124	16,893,962	14,963,495	12,201,273	10,074,869	8,417,722	7,181,615	6,365,944	5,868,265	5,642,281	5,515,365	
CURRENT RESOURCES:														
Development Taxes/Fees	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(10,000,000)
Interest Income	1,239,000	1,613,140	166,204	550,856	468,185	498,185	425,036	356,209	287,205	234,636	195,241	96,468	130,961	3,883,451
Transfer from General Fund	8,197,500	8,197,500	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	7,436,500	8,810,640	(833,796)	(449,144)	(531,815)	(501,815)	(574,964)	(643,791)	(712,795)	(765,364)	(804,759)	(903,532)	(869,039)	(6,116,549)
TOTAL AVAILABLE RESOURCES	7,436,500	26,768,033	16,112,328	16,444,818	14,431,680	11,699,458	9,499,905	7,773,931	6,468,820	5,600,580	5,063,506	4,738,749	4,646,326	
CURRENT REQUIREMENTS:														
Operating Costs	(7,445,500)	(7,968,500)	(1,191,248)	(1,178,277)	(1,205,573)	(1,215,101)	(1,229,017)	(1,257,811)	(1,315,876)	(1,355,359)	(1,402,921)	(1,438,468)	(1,475,005)	(12,863,400)
Operations Limited Term Staffing	0	(237,500)	(1,017,042)	(1,245,498)	(1,000,000)	0	0	0	0	0	0	0	0	(3,245,498)
Projects	(1,000,000)	(333,034)	0	0	0	0	0	0	0	0	0	0	0	(333,034)
Property Tax Charges	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(10,000,000)
Transfer To Debt Service Fund	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(10,000,000)
Transfer To General Fund	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(10,000,000)
Transfer To General Services Fund	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(10,000,000)
Fund Strategies	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	(19,445,500)	(20,539,034)	(6,208,290)	(6,423,775)	(6,205,573)	(5,215,101)	(5,229,017)	(5,257,811)	(5,315,876)	(5,355,359)	(5,402,921)	(5,438,468)	(5,475,005)	(49,116,434)
RESERVES:														
Development Income Reserve	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(10,000,000)
TOTAL RESERVES	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(10,000,000)
ENDING BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
510. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2026 TO JUNE 30, 2036

	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	FY 2025/2026 TO FY 2035/2036 TOTAL	FY 2015/2016 TO FY 2035/2036 TOTAL
BEGINNING FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	17,957,393
CURRENT RESOURCES:													
Development Revenue	10,932,247	11,094,314	11,255,841	11,417,410	12,079,239	12,441,616	12,814,864	13,199,310	13,595,289	14,003,148	125,033,195	259,109,553	
Interest Income	0	0	0	0	0	0	0	0	0	0	0	0	3,883,451
Transfer from General Fund	0	0	0	0	0	0	0	0	0	0	0	0	8,197,500
TOTAL CURRENT RESOURCES	10,932,247	11,094,314	11,255,841	11,417,410	12,079,239	12,441,616	12,814,864	13,199,310	13,595,289	14,003,148	125,033,195	259,109,553	253,560,004
TOTAL AVAILABLE RESOURCES	10,932,247	11,094,314	11,255,841	11,417,410	12,079,239	12,441,616	12,814,864	13,199,310	13,595,289	14,003,148	125,033,195	259,109,553	271,517,397
CURRENT REQUIREMENTS:													
Operating Costs	(1,472,949)	(1,455,126)	(1,509,895)	(2,159,279)	(2,214,374)	(2,189,371)	(2,239,994)	(2,632,284)	(2,692,992)	(2,755,005)	(21,321,149)	(34,184,549)	
Operations Limited Term Staffing	0	0	0	0	0	0	0	0	0	0	0	0	(3,245,498)
Projects	0	0	0	0	0	0	0	0	0	0	0	0	(333,034)
Property Tax Charges	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(10,000,000)	(20,000,000)	
Transfer To Debt Service Fund	0	0	0	0	0	0	0	0	0	0	0	0	(10,000,000)
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	0	(10,000,000)
Transfer To General Services Fund	(152,012)	(156,575)	(161,270)	(166,108)	(171,091)	(176,224)	(181,511)	(186,956)	(192,565)	(198,342)	(1,742,652)	(3,469,723)	
Fund Strategies	(2,227,486)	(2,168,221)	(2,157,447)	(2,419,893)	(2,598,964)	(2,176,168)	(2,436,867)	(2,776,354)	(2,810,963)	(2,774,613)	(25,562,564)	(26,044,573)	
TOTAL CURRENT REQUIREMENTS	(10,732,247)	(11,094,314)	(11,255,841)	(11,737,410)	(12,079,239)	(12,441,616)	(12,814,864)	(13,195,595)	(13,595,289)	(14,003,148)	(125,033,195)	(283,094,694)	(49,116,434)
RESERVES:													
Development Income Reserve	0	0	0	0	0	0	0	0	0	0	0	0	(10,000,000)
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	(10,000,000)
ENDING BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
525/100. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	43,966	68,807	37,841	43,236	96,959	105,655	99,846	93,143	95,784	104,592	108,095	118,009	68,807
CURRENT RESOURCES:													
Rents and Concessions - Tennis Center	123,255	121,256	126,256	126,273	131,273	136,273	141,273	146,273	151,273	156,273	161,273	166,273	1,563,969
Rents and Concessions - Golf	8,976	4,000	24,000	28,000	28,560	29,131	29,714	30,308	30,914	31,533	32,163	32,806	301,130
Golf Fees - Sunnyvale	1,929,217	1,691,430	1,768,534	1,949,409	1,988,326	2,028,021	2,068,511	2,109,810	2,151,935	2,194,902	2,238,729	2,283,433	22,473,040
Golf Fees - Sunken Gardens	637,516	605,695	594,540	609,023	621,135	633,490	646,092	658,946	672,057	685,430	699,070	712,984	7,138,462
Golf Cart Rentals	372,143	336,608	341,608	351,608	358,640	365,813	373,129	380,592	388,204	395,968	403,887	411,965	4,108,021
Driving Range Fees	221,353	204,564	210,548	212,548	216,799	221,135	225,558	230,069	234,670	239,364	244,151	249,034	2,488,439
Other Golf Revenue	207,453	175,767	211,634	228,268	232,833	237,490	242,240	247,085	252,026	257,067	262,208	267,452	2,614,071
Tower Lease Revenue	28,070	28,840	30,374	31,285	32,224	33,190	34,186	35,212	36,268	37,356	38,477	39,631	377,044
Transfer From General Fund	140,000	450,000	550,000	0	0	0	0	0	0	0	0	0	1,000,000
Interest Income	13	57	0	1,288	2,139	2,564	2,088	2,147	2,441	2,530	2,865	2,352	20,471
TOTAL CURRENT RESOURCES	3,667,996	3,618,217	3,857,494	3,537,702	3,611,930	3,687,108	3,762,790	3,840,441	3,919,788	4,000,422	4,082,824	4,165,930	42,084,647
TOTAL AVAILABLE RESOURCES	3,711,962	3,687,024	3,895,335	3,580,938	3,708,889	3,792,764	3,862,637	3,933,583	4,015,572	4,105,014	4,190,919	4,283,939	42,153,454
CURRENT REQUIREMENTS:													
Golf Course Operations	3,183,430	3,177,271	3,337,152	3,557,235	3,609,412	3,692,652	3,772,750	3,851,681	3,936,648	4,022,927	4,129,939	4,245,530	41,333,197
Tennis Center Operations	68,042	71,204	72,628	74,444	76,305	78,212	80,168	82,172	84,226	86,332	88,490	90,702	884,883
Program In-Lieu Charges	115,099	116,917	147,333	151,147	155,073	158,644	162,300	165,547	168,349	171,203	175,303	179,515	1,751,331
Citywide In-Lieu Charges	276,585	283,790	294,987	301,154	307,443	313,859	320,403	327,077	333,885	340,830	312,942	362,398	3,498,767
Project Operating	0	0	0	0	0	0	(4,667)	(4,760)	(4,855)	(4,953)	(5,052)	(5,203)	(29,490)
Fiscal Strategies	0	0	0	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	[illegible]	(5,391,231)
TOTAL CURRENT REQUIREMENTS	3,643,155	3,649,183	3,852,100	3,483,979	3,603,233	3,692,917	3,769,494	3,837,799	1,910,980	3,996,919	4,072,911	4,177,942	42,047,457
RESERVES:													
20 Year RAP	68,807	37,841	43,236	96,959	105,655	99,846	93,143	95,784	104,592	108,095	118,009	105,997	105,997
TOTAL RESERVES	68,807	37,841	43,236	96,959	105,655	99,846	93,143	95,784	104,592	108,095	118,009	105,997	105,997
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

Special Revenue Funds

Park Dedication Fund

Asset Forfeiture Fund

- Accounts for monies received through drug and other law enforcement activities
- Revenues coming in lower than estimated due to revised distribution methodology
- Remaining funding provides for juvenile diversion activities through FY 2016/17, and partial replacement of Tasers with the balance being absorbed by the General Fund

Gas Tax Fund

CITY OF SUNNYVALE
141. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	22,023,297	25,030,735	33,355,660	46,228,194	53,595,709	57,245,736	65,272,367	71,742,619	71,042,837	79,676,674	82,177,711	81,858,672	25,030,735
CURRENT RESOURCES:													
Interest Income	168,052	259,266	457,392	1,050,277	1,666,432	2,509,262	2,758,118	2,731,203	3,090,188	2,827,397	3,148,410	3,325,230	23,823,175
Land Sale Proceeds	0	754,427	0	0	0	0	0	0	0	0	0	0	754,427
Park Dedication Fees	6,214,777	23,001,064	22,291,133	25,488,824	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	7,527,168	130,998,365
TOTAL CURRENT RESOURCES	6,382,829	24,014,757	22,748,525	26,539,101	9,193,600	10,036,430	10,285,286	10,258,371	10,617,356	10,354,565	10,675,578	10,852,398	155,575,967
TOTAL AVAILABLE RESOURCES	28,406,126	49,045,492	56,104,185	72,767,295	62,789,309	67,282,166	75,557,653	82,000,990	81,660,193	90,031,239	92,853,289	92,711,070	180,606,702
CURRENT REQUIREMENTS:													
Special Projects	13,318	10,744	0	0	0	0	0	0	0	0	0	0	10,744
Project Administration	464,836	818,930	1,046,871	1,914,433	977,193	291,796	485,842	939,940	286,619	831,148	935,873	617,737	9,146,382
Transfer To Capital Projects Fund	929,615	2,074,409	453,696	6,228,875	2,841,922	0	0	0	0	0	0	0	11,598,902
Transfer To Infrastructure/General	1,797,344	11,916,204	8,087,325	9,066,574	1,591,064	1,332,386	1,660,470	10,018,213	1,499,642	6,516,770	10,058,744	5,637,361	67,384,753
Transfer To Infrastructure/Golf and Tennis	160,230	860,387	288,099	1,961,704	133,394	385,617	1,668,722	0	197,258	505,610	0	0	6,000,791
Transfer To Project Management Services	10,048	9,157	0	0	0	0	0	0	0	0	0	0	9,157
TOTAL CURRENT REQUIREMENTS	3,375,391	15,689,831	9,875,991	19,171,586	5,543,573	2,009,799	3,815,034	10,958,153	1,983,519	7,853,528	10,994,617	6,255,098	94,150,729
RESERVES:													
Capital Projects Reserve	20,971,099	23,941,385	32,355,692	34,937,562	38,886,210	45,407,407	50,372,226	48,167,010	55,295,413	56,291,017	54,466,544	57,558,410	57,558,410
Land Acquisition Set-Aside (20%)	4,059,636	9,414,275	13,872,502	18,658,147	18,359,526	19,864,960	21,370,393	22,875,827	24,381,261	25,886,694	27,392,128	28,897,561	28,897,561
TOTAL RESERVES	25,030,735	33,355,660	46,228,194	53,595,709	57,245,736	65,272,367	71,742,619	71,042,837	79,676,674	82,177,711	81,858,672	86,455,971	86,455,971
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

Asset Forfeiture Fund

- Accounts for monies received through drug and other law enforcement activities
- Revenues coming in lower than estimated due to revised distribution methodology
- Remaining funding provides for juvenile diversion activities through FY 2016/17, and partial replacement of Tasers with the balance being absorbed by the General Fund

CITY OF SUNNYVALE
280. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2015 TO JUNE 30, 2026

	ACTUAL 2014/2015	CURRENT 2015/2016	BUDGET 2016/2017	PLAN 2017/2018	PLAN 2018/2019	PLAN 2019/2020	PLAN 2020/2021	PLAN 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	FY 2015/2016 TO FY 2025/2026 TOTAL
RESERVE/FUND BALANCE, JULY 1	7,305,508	6,401,153	3,435,826	3,665,327	2,385,989	2,338,828	2,591,329	3,225,687	3,562,316	3,492,589	3,802,977	4,183,161	6,401,153
CURRENT RESOURCES:													
Gas Tax	3,717,503	3,102,861	3,023,610	3,023,610	3,023,610	3,023,610	3,023,610	3,023,610	3,023,610	3,023,610	3,023,610	3,023,610	33,338,961
Interest Income	45,566	45,765	40,297	76,336	94,189	134,388	151,777	170,816	176,049	180,768	194,309	204,829	1,469,523
Transfer From Wastewater Mgmt Fund	0	50,000	0	0	0	0	0	0	0	0	0	0	50,000
TOTAL CURRENT RESOURCES	3,763,070	3,198,626	3,063,907	3,099,946	3,117,799	3,157,998	3,175,387	3,194,426	3,199,659	3,204,378	3,217,919	3,228,439	34,858,484
TOTAL AVAILABLE RESOURCES	11,068,578	9,599,778	6,499,733	6,765,273	5,503,788	5,496,826	5,766,716	6,420,113	6,761,975	6,696,967	7,020,896	7,411,600	41,259,636
CURRENT REQUIREMENTS:													
Operations	1,991,231	2,025,000	2,025,000	1,365,000	1,375,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000	14,490,000
Capital Projects	0	308,700	76,500	260,100	0	5,412	0	0	0	0	5,975	0	656,687
Infrastructure Projects	0	5,000	5,100	5,202	5,306	5,412	5,520	5,631	5,743	5,858	5,975	6,155	60,902
Project Administration	194,791	131,497	273,564	327,343	365,645	273,260	281,681	154,890	453,841	191,938	207,669	192,945	2,854,274
Transfer To General Services Fund	0	2,010	0	0	0	0	5,520	0	0	0	0	6,155	13,685
Transfer To Capital Projects/General	4,300	72,000	0	0	0	0	0	0	0	0	0	0	72,000
Transfer To Capital Projects/Gas Tax	74,651	624,453	0	0	0	0	0	0	0	0	0	0	624,453
Transfer To Infrastructure/General	2,402,452	2,995,292	454,242	2,421,640	1,419,009	1,521,412	1,148,308	1,597,276	1,709,802	1,596,193	1,518,116	1,766,837	18,148,127
TOTAL CURRENT REQUIREMENTS	4,667,425	6,163,952	2,834,406	4,379,285	3,164,960	2,905,496	2,541,029	2,857,797	3,269,386	2,893,989	2,837,735	3,072,092	36,920,128
RESERVES:													
20 Year RAP	6,401,153	3,435,826	3,665,327	2,385,989	2,338,828	2,591,329	3,225,687	3,562,316	3,492,589	3,802,977	4,183,161	4,339,508	4,339,508
TOTAL RESERVES	6,401,153	3,435,826	3,665,327	2,385,989	2,338,828	2,591,329	3,225,687	3,562,316	3,492,589	3,802,977	4,183,161	4,339,508	4,339,508
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

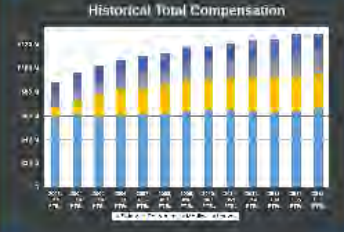
Internal Service Funds

General Services Fund

- Fleet, Facilities, Technology Services
- Rental rates charged to operating programs for operations and replacement costs
- Rental rates up slightly, averaging 2.5% over the first ten years and 3.1% over the second ten years

Employee Benefits Fund

- Accounts for personnel benefit expenses
  - Pension costs
  - Leave costs
  - Insurance costs
  - Workers' compensation costs



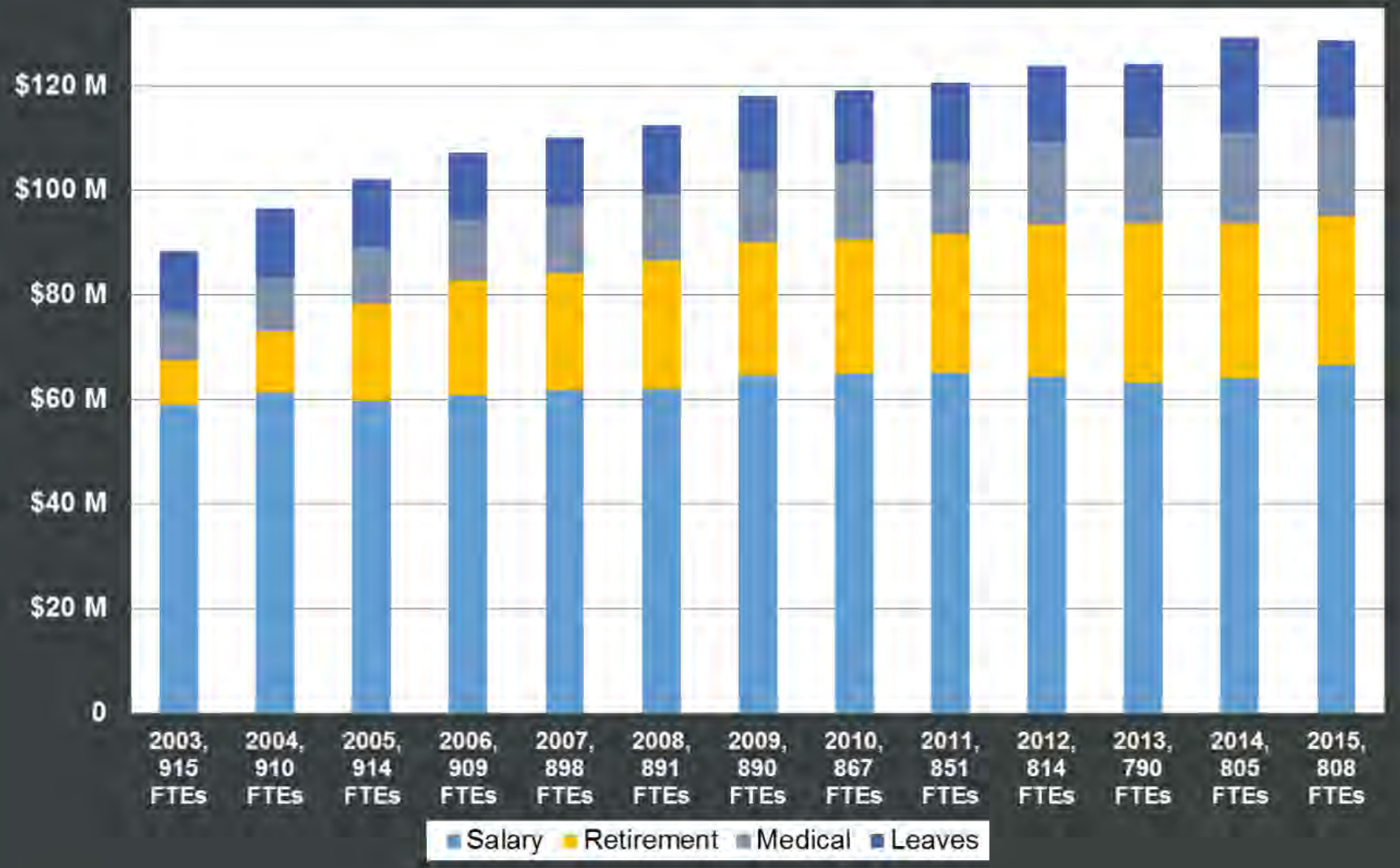
General Services Fund

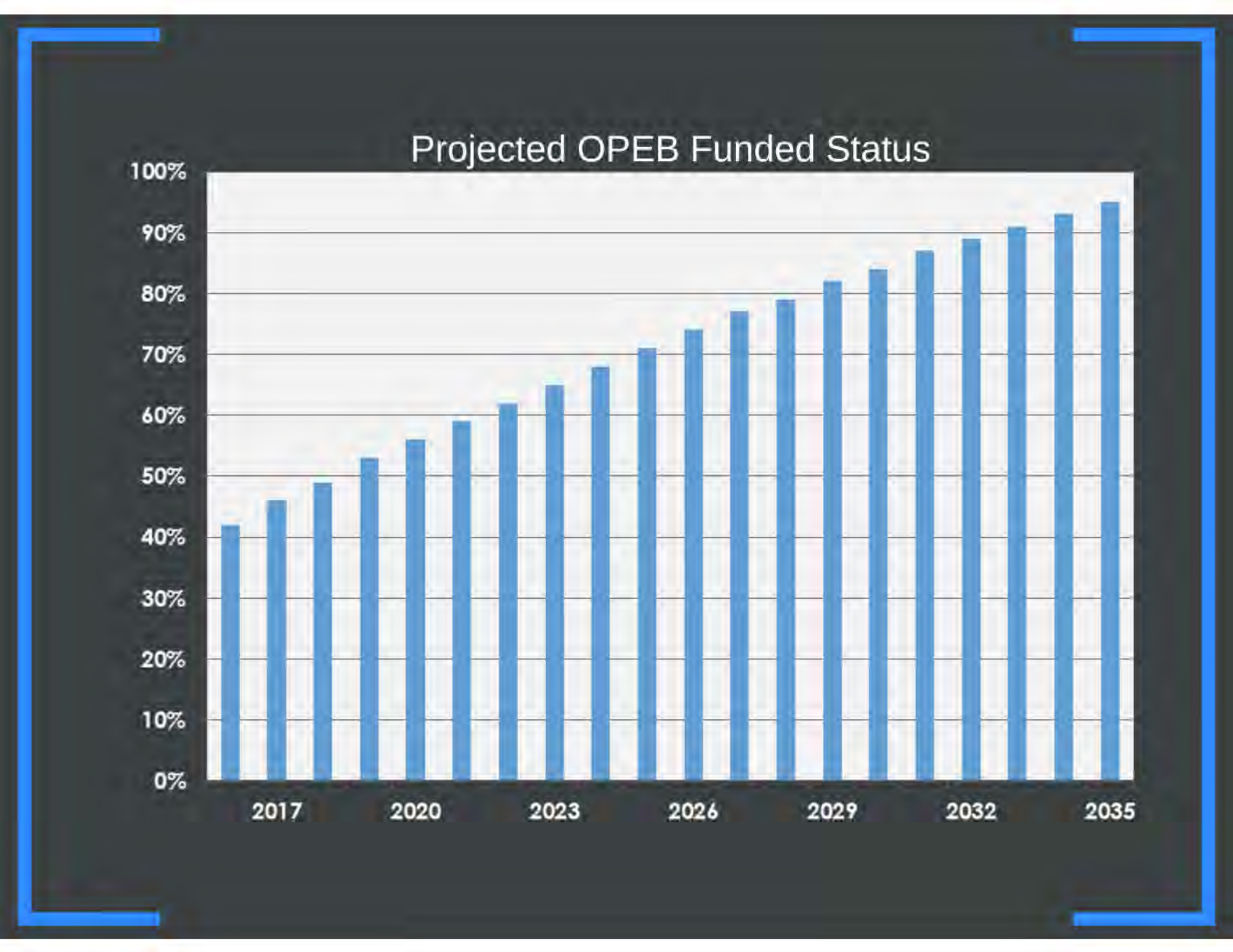
- Fleet, Facilities, Technology Services
- Rental rates charged to operating programs for operations and replacement costs
- Rental rates up slightly, averaging 2.5% over the first ten years and 3.1% over the second ten years

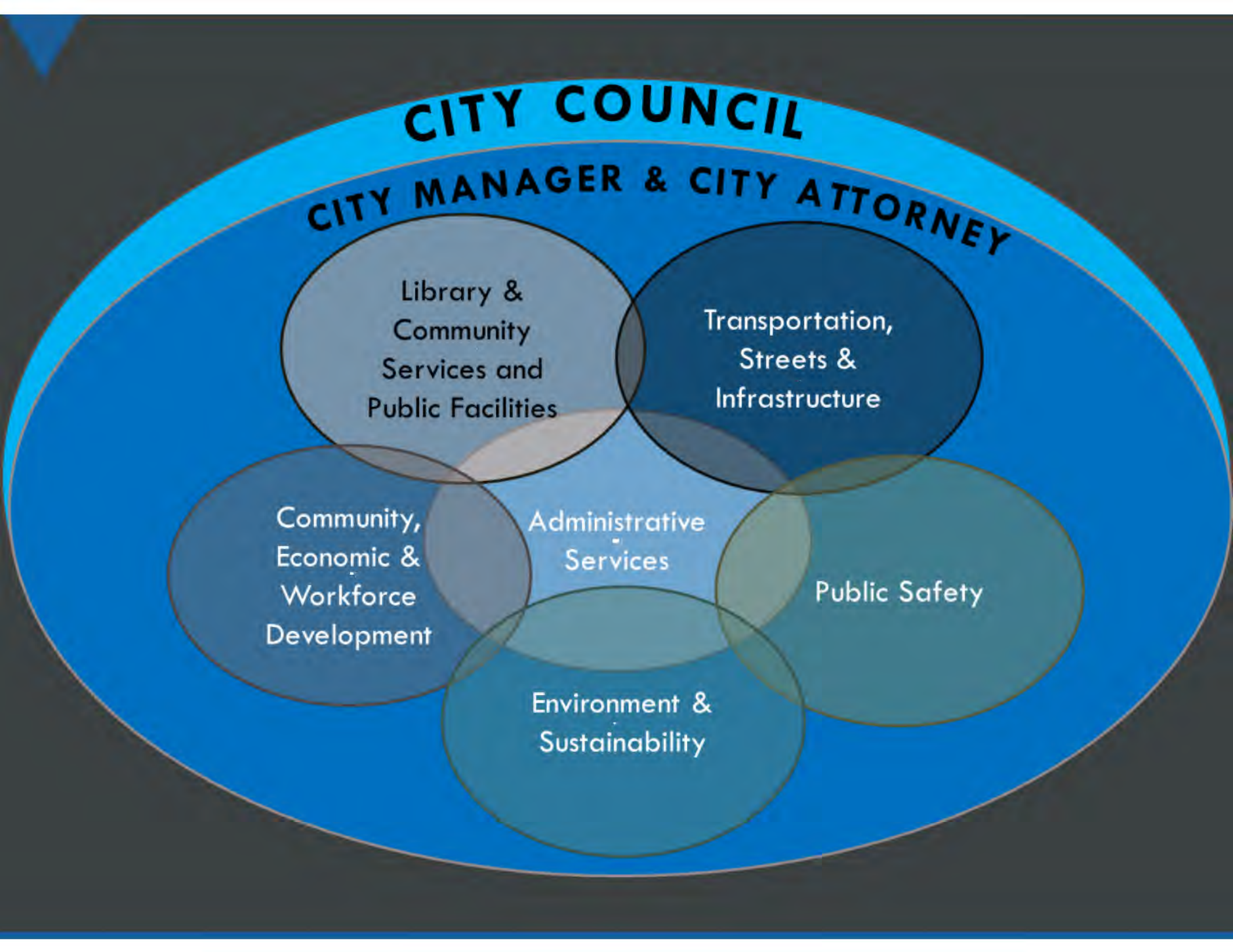
Employee Benefits Fund

- Accounts for personnel benefit expenses
  - Pension costs
  - Leave costs
  - Insurance costs
  - Workers' compensation costs

Historical Total Compensation




Projected OPEB Funded Status
100%
90%
80%
70%
60%
50%
40%
30%
20%
10%
0%
2017
2020
2023
2026
2029
2032
2035


CITY COUNCIL
CITY MANAGER & CITY ATTORNEY
Library & Community Services and Public Facilities
Transportation, Streets & Infrastructure
Community, Economic & Workforce Development
Administrative Services
Public Safety
Environment & Sustainability

Public Safety

201 Sworn Staff

Police Calls for Service **51,641**

Percent of recruits completing training

83%

Fire **7,437** Responses to Emergencies

Part 1 Crimes

2,841
Down 2%

Programs and Services

- Police
- Fire
- Community Safety
- Personnel and Training
- Communication
- Investigations
- Public Safety Administration
- Records Management and Property
- Fire Prevention

Budget Highlights

Fire Station 5

Body Worn Cameras

Recruitment and Training

Dispatch Accreditation

OES Enhancements

Critical Incident Counseling

Budget Supplements

Safe Routes to School

Administrative

Services

Programs and Services

- Budget Management
- Purchasing
- Financial Management and Analysis
- Accounting and Financial Services
- Revenue Collection and Audit
- Utility Billing
- Human Resources
    - Employee Relations & Development
    - Recruitment & Classification
    - Employee Benefits
    - Risk Management
    - Volunteer Resources
- IT Services & Support

Budget Highlights

Highlights

- Additional Buyer
- Focus on increased use of technology for Utility Billing
- GIS Program Expansion
- Adding project execution capacity
- Adding 1 Human Resources Analyst
- Restoring 1 Staff Office Assistant eliminated during economic downturn in FY 2010/11

Initiatives

- ERP Acquisition & Implementation
- CAD/RMS Replacement
- Permitting System replacement
- CRM Replacement
- Upgrades on several business systems
- E-mail replacement
- Buisness License System upgrad
- Automated meter reading
- Employee engagement program
- Wellness program
- Succession planning
- Organizational development

Budget Supplements

None

Community Economic, and Workforce Development

Includes Departments of Public Works, Community Development, and NOVA Workforce Services

40,000 Calls to One-stop

23,232
Building Inspections

5,145
Job Seekers Served

5,650
Administrative Zoning Reviews

Programs and Services

- Building Safety
- Planning
- Housing & CDBG
- Community Development Department Management
- Land Development – Engineering Services
- Fire Prevention
- Employment Development
  - Job Seeker Services
  - Employer Services
  - Youth Services
  - Enterprise Services

Budget Highlights

Highlights

- Development Services Personnel
  - 2 Fire Protection Engineers
  - 2 Building Inspectors
  - 1 Public Works Inspector + 1 Transportation Engineer
- Development Services Personnel – additional to FY 16/17
  - Senior Planner for CEQA and Sustainability
  - Part time Planner
  - Plan Checker II (Limited Term)
- Completing Integration of NOVA Service Model into San Mateo
- Continue to respond to continuous layoffs despite low unemployment
- Preparing for implementation of new WIOA regulations

Initiatives

- General Plan Elements and Area Plans
- Housing Element Implementation
- New and rehabilitated affordable housing developments
- Building Code Updates
- Green Building program update
- State Workforce Accelerator Funds
- Technology Showcase for Businesses

Budget Supplements

- Silicon Valley Talent Partnership
- Tenant-Landlord and Community Mediation Services
- Inflation Adjustment to Planned Supplemental Human Services Funding
- Update Murphy Avenue Design Guidelines

258,011

Tons of Solid Waste & Recyclables Collected Annually

6 Sewer Overflows

ENVIRONMENT & SUSTAINABILITY

1,908 Water Service Orders Completed

45,287 BTUs (in millions)

Programs and Services

- Solid Waste Management
- SMaRT Station (three cities)
- Water Resources
- Wholesale Water Purchases
- Wastewater Collection System (Sanitary & Storm)
- Wastewater Management
- Regulatory Programs (includes Sustainability and Energy)

Budget Highlights & Initiatives

Highlights:

- Water cost increases
- New regulatory requirements
- Storm permit - trash captures, PCBs, Mercury
- WPCP Reconstruction

Initiatives:

- Zero waste
- Begin process to replace the SMaRT Station
- Recycled Water Partnerships
- CMMS
- CAP (SVCEA, Green Infrastructure, etc.
- Laboratory Information System

- Laboratory Information System

Budget Supplements

Sustainability Speaker Series

Library & Community Services and Public Facilities

482 Acres
Parks Space Maintained

121,997
Rounds of Golf Played

Books and Other Library Materials Checked Out

Programs and Services

- Youth and Family Services
- Library
- Arts and Recreation
- Downtown Parking Lot Maintenance
- Neighborhood and Open Space Management
- Golf and Tennis Operations
- Facility Services
- Fleet Services

Budget Highlights

Highlights

- Increase in building maintenance due to age
- Continued rise in electricity costs
- Reallocation of funding to support unfunded technology costs - Innovation Sierra (broadband)
- Investments in training and professional memberships for succession planning

Initiatives

- New golf course point of sale system
- Restaurant at Sunnyvale Muni
- Mobile Outreach Van
- "Read to Win" at Washington Park
- New Branch Library work begins

Budget Supplements

Care Management

City-owned Streets Maintained

260 Miles

378 Miles of Concrete Sidewalks

City Street Lights Maintained

9,347

Transportation, Streets & Infrastructure

Programs and Services

- Transportation and Traffic
- Pavement Maintenance
- Street Lights
- Street Tree Services
- Capital Project Management

Budget Highlights

Highlights

- Google staffing agreement
- Added three new development positions
- Directional concrete sawing and additional sidewalk funding

Initiatives

- LED Streetlights
- Envision Silicon Valley
- E-builder software
- Advanced Traffic Management Center

Budget Supplements

- Green Bike Lanes
- Scoping of Caltrain Grade Separation at Mary Ave and Sunnyvale Ave
- Vision Zero

Unfunded Projects, Services and Initiatives

Service Level Adjustments

The following reflects the adjustments to service levels requested by various departments that were not included in the Recommended Budget. They are organized by Service Cluster.

FY 2016/17 Service Level Adjustment Requests

Title	Cost	Fund
Community, Economic & Workforce Development		
Senior Planner	$175,120 annually $4.4 million over twenty years	Development Fund
Public Safety		
Street Crimes – 3 PSO IIs	$808,853 one time $17.6 million over 20 years	General Fund
Traffic Officer	$322,648 one time $7.95 million over twenty years	General Fund
Hazardous Materials – 3 PSO IIs	$814,740 annually $22.9 million over twenty years	General Fund
Animal Control Officer	$125,523 annually $3.2 million over twenty years	General Fund
Community Services Officer for Investigations	$169,474 one time $3.5 million over twenty years	General Fund
Assistant Fire Marshal (reclassification)	$28,053 annually $710,500 over twenty years	General Fund
Fire Protection Specialist	$156,808 one time $3.4 million over 20 years	General Fund
Fire Protection Specialist - Apartments	$156,808 one time $3.4 million over 20 years	General Fund
Public Safety Specialist	$127,706 one time $3.2 million over twenty years	General Fund
Sr. Hazardous Materials Inspector (reclassification)	$24,052 one time $609,168 over twenty years	General Fund
Library, Community Services & Public Facilities		
Parks Staff	$158,966 annually $4 million over twenty years	General Fund
Parks Worker II OT & Materials	$34,855 annually $882,777 over twenty years	
Office of the City Attorney		
Deputy City Attorney	$210,200 annually $5.1 million over 20 years	General Fund

Unfunded Programs and Projects

The following list enumerates known areas that are unfunded or underfunded. It is important to note that this list is dynamic and will change with each budget cycle and as the City identifies new needs or funds items on the list.

Unfunded Projects Listing

Transportation, Streets & Infrastructure
- Transportation Strategic Plan Projects
- Bicycle CIP Improvement Program Projects
- Downtown Specific Plan Projects

Traffic Signal Infrastructure Replacement
- Sidewalk Repair
- Street maintenance (addl to maintain PCI)

Environment and Sustainability
- CAP Program Funding
- Water Infrastructure
- Wastewater Collection Infrastructure
- Stormwater Collection Infrastructure
- Power Generation Facility Funding
- Stormwater Program Funding

Library, Community Services & Public Facilities
- Civic Center Modernization
- Corporation Yard Modernization
- Fire Station Replacements/Rehabilitation
- Gap funding for repairs to corporation yard
- Golf building replacements
- Golf operations subsidy
- Branch Library operating and ongoing costs

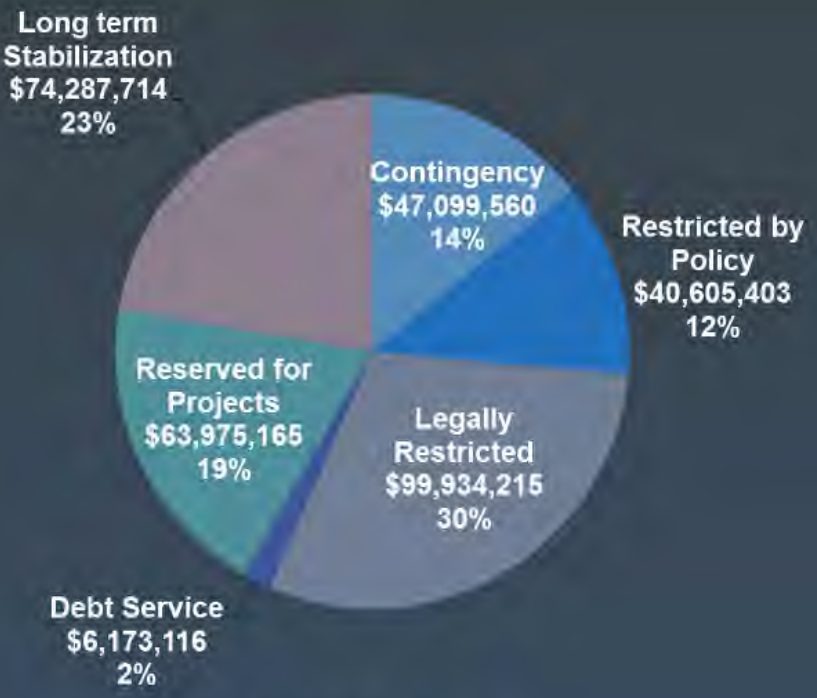
Public Safety
- Fully functioning Emergency Operations Center

Administrative Services
- Work order and Asset Management Systems
- GIS Assessment - GIS Coordinator
- Modernization of various customer interface systems (POS, non-CDD permitting, etc)

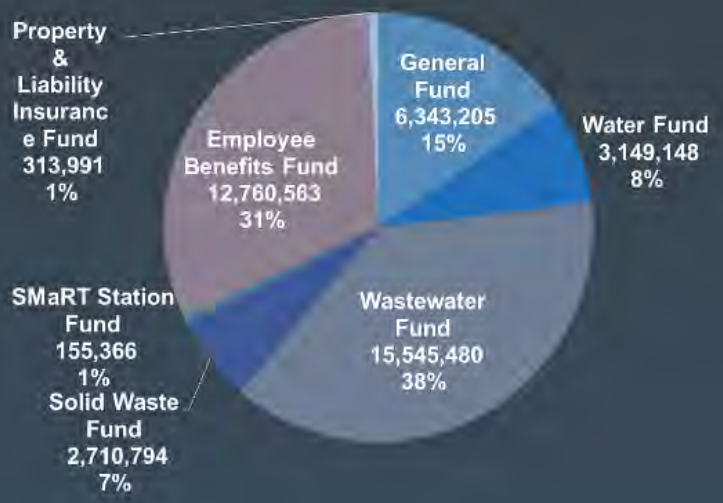
Policy Tradeoffs may be Needed

powered by

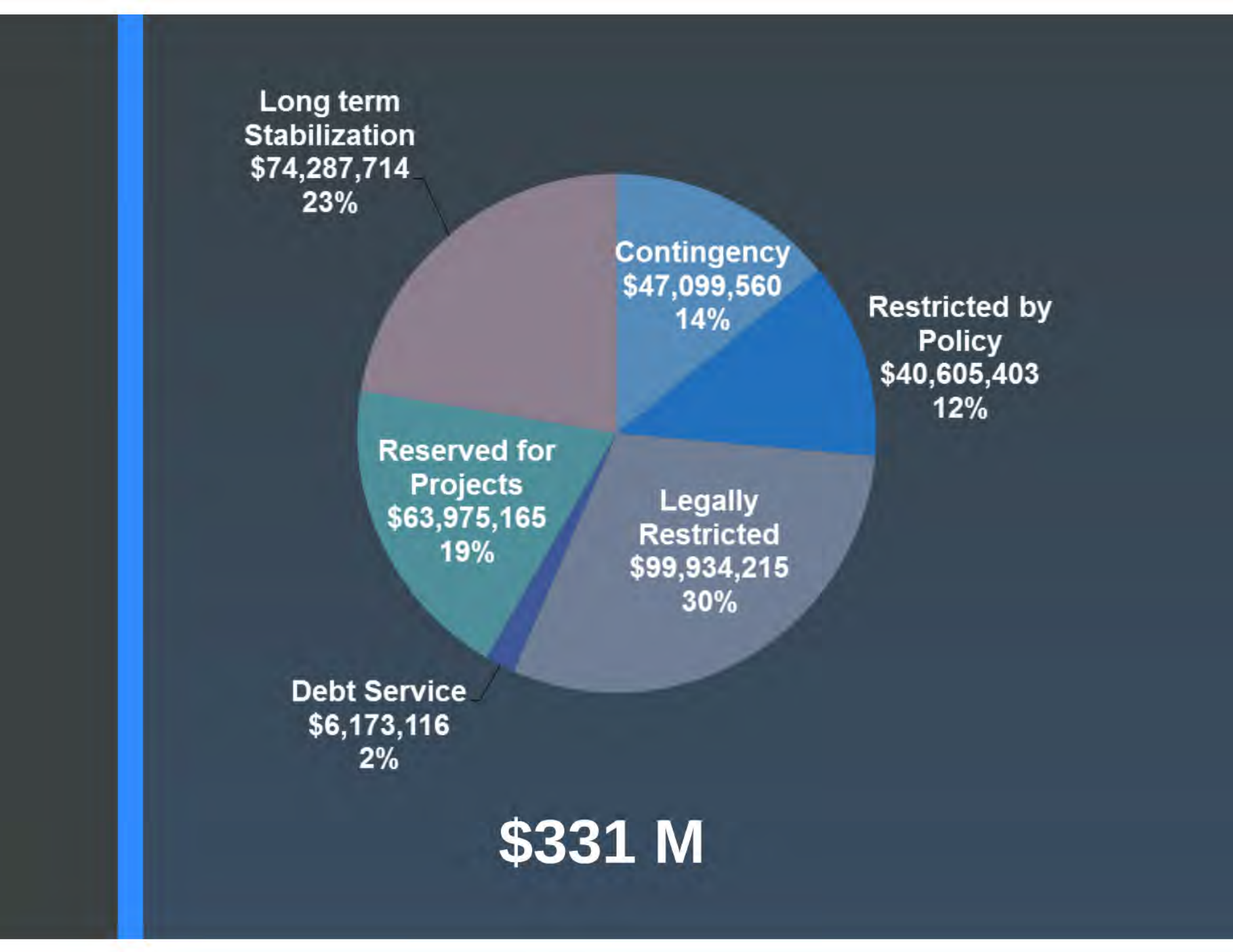
Reserve Balances

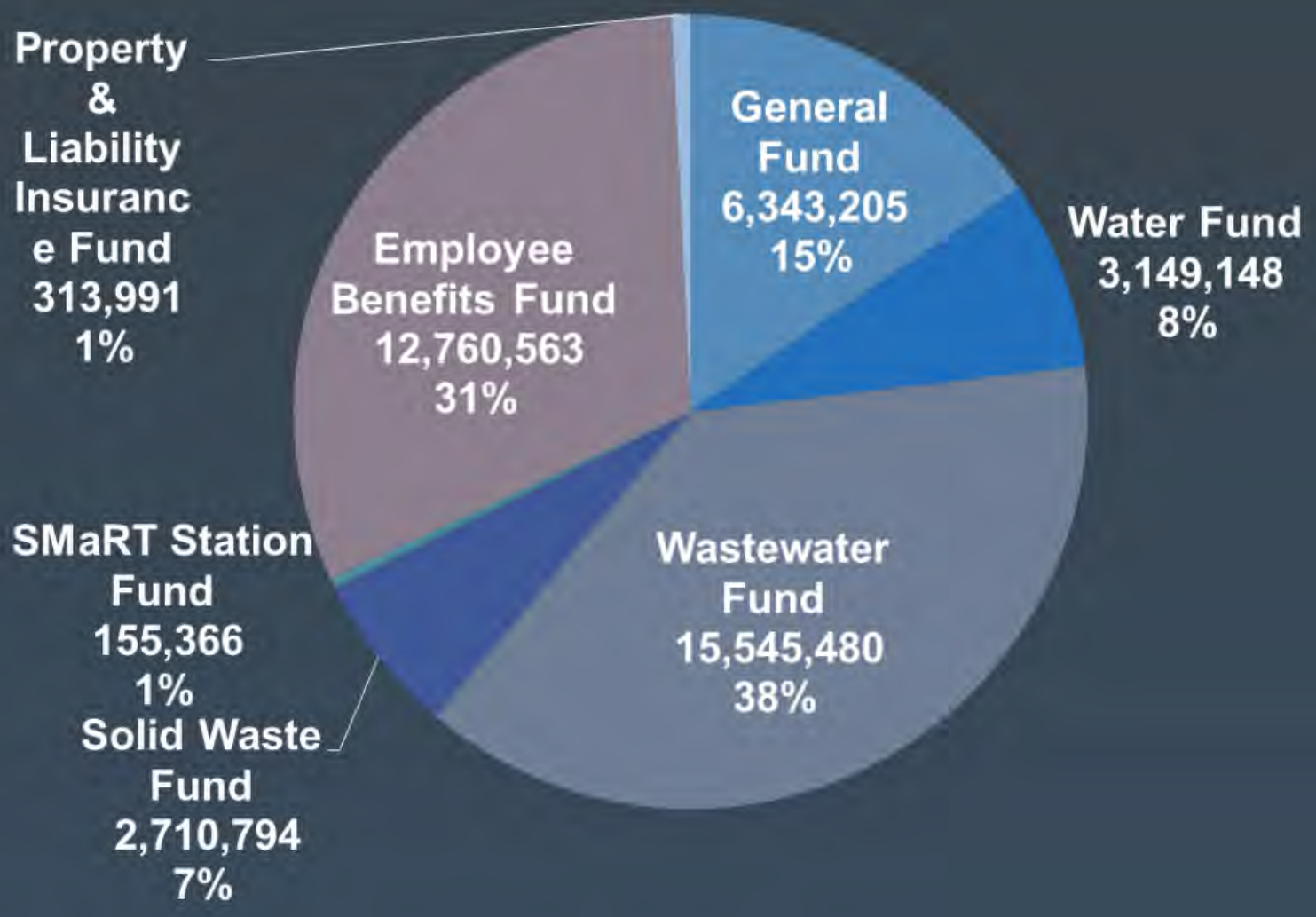


$331 M



$41 M


Long term Stabilization $74,287,714 23%
Contingency $47,099,560 14%
Restricted by Policy $40,605,403 12%
Reserved for Projects $63,975,165 19%
Legally Restricted $99,934,215 30%
Debt Service $6,173,116 2%
$331 M


Property & Liability Insurance Fund 313,991 1%
Employee Benefits Fund 12,760,563 31%
General Fund 6,343,205 15%
Water Fund 3,149,148 8%
Wastewater Fund 15,545,480 38%
SMaRT Station Fund 155,366 1%
Solid Waste Fund 2,710,794 7%

$41 M

Conclusion and Budget Supplement Discussion