# Adopted Budget And Resource Allocation Plan

*Fiscal Year 2012/2013*
*Twenty-Year Financial Plan*

Photograph by Mike Pizano

Volume I: Summary

# City of Sunnyvale

DIRECTORY OF CITY OFFICIALS

July 1, 2012

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**Anthony (Tony) Spitaleri**
Mayor

**David Whittum**
Vice Mayor

**Pat Meyering**
Councilmember

**Christopher R. Moylan**
Councilmember

**Tara Martin-Milius**
Councilmember

**Jim Griffith**
Councilmember

**Jim Davis**
Councilmember

**Gary Luebbers**
City Manager

**Michael Martello**
Interim City Attorney

**Robert Walker**
Assistant City Manager

**Frank Grgurina**
Director of Public Safety

**Grace Leung**
Director of Finance

**David Jensen**
Director of Information Technology

**Kris Stadelman**
Director of NOVA Workforce Services

**Kent Steffens**
Director of Public Works

**Lisa Rosenblum**
Director of Library and Community Services

**Teri Silva**
Director of Human Resources

**Hanson Hom**
Director of Community Development

**John Stufflebean**
Director of Environmental Services

## Budget Summary

# CITY OF SUNNYVALE
# FY 2012/2013 BUDGET SUMMARY

**Revenue Sources:**

| | | |
|---|---|---|
| Property Tax | 44,600,117 | |
| Refuse Collection and Disposal Service Fees | 37,008,389 | |
| Water Supply and Distribution Fees | 33,455,626 | |
| Sales Tax | 32,779,843 | |
| Wastewater Management Service Fees | 25,585,159 | |
| Sale of Property | 9,000,000 | |
| Transient Occupancy Tax | 7,383,795 | |
| Utility Users Tax | 7,066,134 | |
| Franchise Fees | 6,521,751 | |
| Permits and Licenses | 6,497,076 | |
| Workforce Investment Act Grant | 6,472,500 | |
| Reimbursement from County - Tax Increment Fund | 5,606,326 | |
| Other Fees and Services | 4,641,628 | |
| Park Dedication Fee | 4,524,841 | |
| Other Taxes | 4,314,675 | |
| Golf and Tennis Fees | 3,708,645 | |
| State Highway Users Tax (Gas Tax) | 3,646,501 | |
| Recreation Service Fees | 3,401,431 | |
| Miscellaneous Revenues | 3,229,017 | |
| Rents and Concessions | 2,988,383 | |
| Federal Grants | 2,958,298 | |
| Traffic Impact Fee | 2,700,000 | |
| Housing Mitigation Fee | 2,100,000 | |
| State Shared Revenues | 1,462,412 | |
| Interest Income | 1,235,639 | |
| Fines and Forfeitures | 1,214,780 | |
| SMaRT Station Revenues | 1,107,327 | |
| Community Development Block Grant | 996,570 | |
| Other Agencies Contributions | 353,702 | |
| HOME Grant | 320,568 | |
| Special Assessment | 162,451 | |
| Sense of Place Fee | 150,000 | |
| Use of Reserves | | $21,625,802 |
| **Total Revenue Sources*** | | **$288,819,387** |

* Excludes internal service fund revenues.

# CITY OF SUNNYVALE
# FY 2012/2013 BUDGET SUMMARY

**EXPENDITURES:**

**Operating Budget:**

| | | |
|---|---|---|
| Office of the City Attorney | | $1,822,245 |
| Office of the City Manager | | $3,786,747 |
| Community Development Department | | |
| Building Safety | 2,773,552 | |
| Planning | 2,283,068 | |
| Housing and CDBG Program | 1,241,542 | |
| Community Development Department Management | 403,739 | |
| Total Community Development Department | | $6,701,900 |
| NOVA Workforce Services Department | | $7,634,501 |
| Finance Department | | |
| Utility Billing | 2,155,673 | |
| Accounting and Financial Services | 1,676,661 | |
| Purchasing | 1,239,390 | |
| Treasury Services | 1,056,956 | |
| Financial Management and Analysis | 1,041,944 | |
| Budget Management | 826,197 | |
| Total Finance Department | | $7,996,821 |
| Human Resources Department | | $3,425,064 |
| Library and Community Services Department | | |
| Arts and Recreation Programs and Operation of Recreation Facilities | 8,161,265 | |
| Library | 7,988,288 | |
| Youth, Family and Child Care Resources | 1,085,236 | |
| Total Library and Community Services Department | | $17,234,790 |
| Public Safety Department | | |
| Fire Services | 27,879,678 | |
| Police Services | 26,575,739 | |
| Public Safety Administrative Services | 5,293,983 | |
| Investigation Services | 4,865,252 | |
| Community Safety Services | 3,539,305 | |
| Communication Services | 3,080,019 | |
| Records Management and Property Services | 1,937,342 | |
| Personnel and Training Services | 1,580,820 | |
| Total Public Safety Department | | $74,752,138 |

# CITY OF SUNNYVALE
# FY 2012/2013 BUDGET SUMMARY

**Operating Budget: (Continued)**

| | | |
|---|---|---|
| Public Works Department | | |
| Neighborhood Parks and Open Space Management | 8,622,633 | |
| Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easement | 4,823,608 | |
| Golf Course Operations | 3,637,786 | |
| Transportation and Traffic Services | 1,938,545 | |
| Street Tree Services | 1,423,921 | |
| Land Development - Engineering Services | 1,141,895 | |
| Street Lights | 1,050,525 | |
| Public Works Administration | 695,324 | |
| Concrete Maintenance | 384,167 | |
| Downtown Parking Lot Maintenance | 61,947 | |
| Total Public Works Department | | $23,780,351 |
| Environmental Services Department | | |
| Solid Waste Management* | 31,016,690 | |
| Water Resources | 26,106,688 | |
| Wastewater Management | 10,003,934 | |
| Regulatory Programs | 2,131,162 | |
| Sanitary Sewer Collection System | 2,061,028 | |
| Storm Water Collection System | 425,847 | |
| Total Environmental Department | | $71,745,349 |
| Project Operating Budget | | $31,212 |
| **Total Operating Budget**** | | **$218,911,118** |

* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

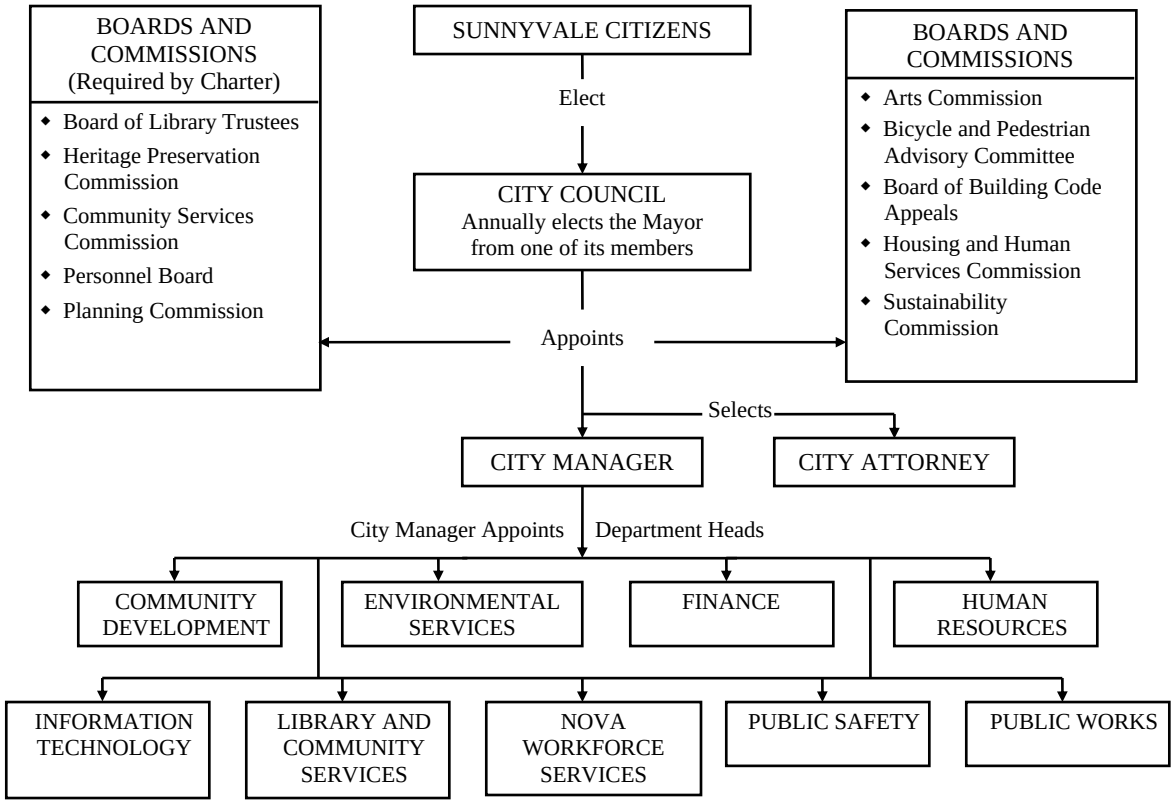
** Excludes internal service fund operating budget.

**CITY OF SUNNYVALE**
**FY 2012/2013 BUDGET SUMMARY**

| | |
|---|---|
| **Projects Budget:** | |
| Infrastructure Projects | $24,738,048 |
| Special Projects | $20,270,238 |
| Capital Projects | $9,883,679 |
| Project Administration | $2,468,353 |
| Outside Group Funding Projects | $352,511 |
| **Total Projects Budget** | **$57,712,829** |
| **Other Expenditures:** | |
| Debt Service | $8,394,786 |
| Lease Payments | $3,056,460 |
| Equipment | $713,269 |
| Council Level Set Aside | $30,925 |
| **Total Other Expenditures** | **$12,195,440** |
| **Total Expenditures** | **$288,819,387** |
| **Total Adopted Budget** | **$288,819,387** |

**City**
**Organization Chart**

# CITY OF SUNNYVALE ORGANIZATION CHART




## Program List by Department

**<u>Community Development Department</u>**

Program 233 Building Safety
Program 234 Planning
Program 235 Housing and CDBG Program
Program 237 Community Development Department Management

**Environmental Services Department**

Program 360 Water Resources
Program 361 Storm Water Collection System
Program 362 Sanitary Sewer Collection System
Program 363 Solid Waste Management
Program 364 SMaRT Station
Program 365 Wastewater Management
Program 366 Regulatory Programs

**Finance Department**

Program 703 Budget Management
Program 704 Purchasing
Program 705 Financial Management and Analysis
Program 706 Accounting and Financial Services
Program 707 Treasury Services
Program 708 Utility Billing

**Human Resources Department**

Program 754 Human Resources

**Information Technology Department**

Program 746 Software Application Services and Support
Program 747 IT Infrastructure Services and Support
Program 749 ITD Administration

**Library and Community Services Department**

Program 527 Youth and Family Services
Program 620 Library
Program 626 Arts and Recreation Programs

**NOVA Workforce Services Department**

Program 510 Employment Development

**Office of the City Attorney**

Program 750  Office of the City Attorney

**Office of the City Manager**

Program 723 Office of the City Manager
Program 748 Print, Copy, Bindery, and Mail Services and Support

**Public Safety Department**

Program 471 Police Services
Program 472 Fire Services
Program 473 Community Safety Services
Program 474 Personnel and Training Services
Program 475 Investigation Services
Program 476 Communication Services
Program 477 Public Safety Department Management and Support
Program 478 Records Management and Property Services

**Public Works Department**

Program 119 Transportation and Traffic Services
Program 120 Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easement
Program 121 Street Lights
Program 219 Street Tree Services
Program 222 Concrete Maintenance
Program 256 Downtown Parking Lot Maintenance
Program 267 Neighborhood Parks and Open Space Management
Program 308 Public Works Administration
Program 309 Capital Project Maintenance and Environmental Sustainability
Program 310 Land Development - Engineering Services
Program 647 Golf Course Operations
Program 709 Facility Services
Program 763 Provision of Vehicles and Motorized Equipment

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# Community Condition Indicators

# COMMUNITY CONDITION INDICATORS

The Community Condition Indicators (CCI) have been presented as an integral part of the City's budget for many years. The CCI is a measurement tool used to evaluate the General Plan by presenting the community conditions that require some form of direct or indirect service provided by the City. On May 8, 2007, the CCI report was modified to support and address the issue of growth and its potential effect on the economic vitality and quality of life in Sunnyvale. The underlying data was not modified, only how the data is presented.

Data is included as available for the 1990 census, the 2000 census, the 2010 census and each year following.

## Balanced Growth Index

The Balanced Growth Index (BGI) was developed in 2007 to monitor the City's growth and measure if that growth is being achieved in a balanced manner. Currently, the BGI presents the first five years, or 25.0 percent, of the 20-year planning horizon. The index's profile will be extended each year by adding the annual incremental growth from the preceding year. The profile is based on the assumption that Sunnyvale was in a balanced state in 2005. This assumption is supported by the high level of satisfaction expressed in the 2005 Resident Satisfaction Survey. Data show responses indicating adequate functioning of utilities, a satisfactory level of service in traffic operations, and a lack of severe overcrowding in the schools.

# HOW TO USE THE CITY OF SUNNYVALE'S BALANCED GROWTH PROFILE

The first two rows in the profile are the major drivers of growth, population and jobs. The population growth over 20 years is projected to be 18,000; the average annual population increase would be 5% of the 20 year total, or 900. Since the population between 2005 and 2006 grew by only 819, the population growth bar on the profile falls short of what would be expected in 2006 at an average annual growth rate. However, by 2009, the population had increased to 138,826, almost 35% of the projected population growth, exceeding the average annual growth rate. The opposite is true of jobs, where the average annual increase of is less than projected, which is to be expected during a period where the economy is in a recession.

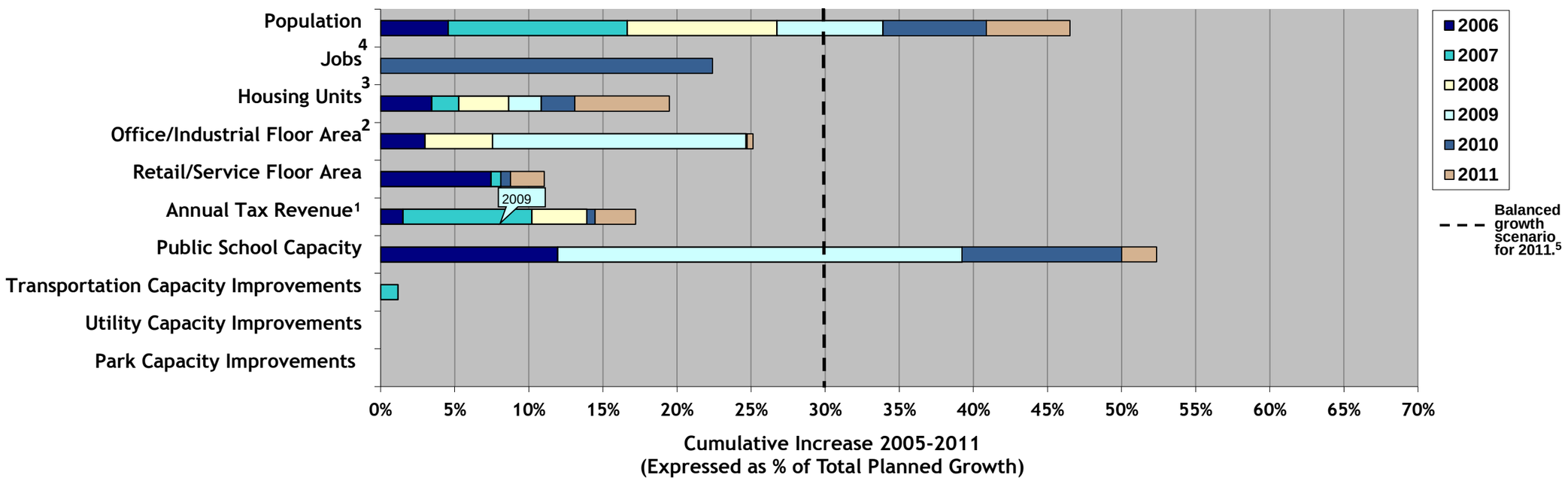
A similar process is used to create each of the bars in the profile. With regard to supporting infrastructure and facilities (the last three rows of the profile), capacity improvements necessary to support the expected growth will be determined based on several infrastructure plans. The Transportation Strategic Program is completed. The Water Utility Master Plan was adopted in 2010; however the companion Sanitary Sewer Master Plan is expected in 2012. The Parks and Open Space capacity improvements plan is currently being prepared and should be available for next year's profile. These infrastructure improvement plans include (or will include) the estimated cost for capacity improvements. The cost for each improvement will be compared to the total program to determine the proportion (%) of the total program that the improvement represents. As each improvement is constructed (and therefore capacity is realized), the bar on the chart will be extended by the appropriate percentage of that program.

It should be noted, particularly with regard to transportation capacity improvements, that many of the capacity improvements that will be made over the next 20 years will be initiated and funded by State, regional, and county agencies, not by the City of Sunnyvale. Even though the traffic model utilized by the Transportation Strategic Program takes into account these planned regional improvements, only improvements funded in whole or in part by the City of Sunnyvale are included in the Balanced Growth Profile. The Profile assumes that the other jurisdictions are proceeding with planned capacity improvements at a reasonable pace in accordance with their plans.

If all elements were growing in a balanced manner, all of the bars in the profile would be of equal length every year, extending exactly to the then current year. Obviously, this will not always be the case. An imbalance in a single year does not signify a problem. An imbalance over multiple years, however, should be of some concern to decision-makers, who may want to consider modifications of development policy to achieve a more balanced growth. As the Sunnyvale Community Vision is updated in the future, or as functional element updates result in different projected goals for 2025, the Balanced Growth Profile must be recalibrated to reflect revised projected increases.

# BALANCED GROWTH PROFILE

| Balanced Growth Indices | Base Year 2005 | GOAL FOR 2025 | Total Planned Growth Net Increase 2005 to 2025 | 2007 Actual | 2008 Actual | 2009 Actual | 2010 Actual | 2011 Actual | 2011 Increment Increase (actual since 2010) | 2011 Increment (% of Total Planned Growth) |
|---|---|---|---|---|---|---|---|---|---|---|
| Park Capacity Improvements | | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Utility Capacity Improvements | | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a | n/a |
| Transportation Capacity Improvements | | 46,884,000 | 46,884,000 | 547,970 | 547,970 | 0 | 0 | 0 | 0 | 0% |
| Public School Capacity | 5,373 | 6,729 | 1,356 | 5,535 | 5,535 | 5,905 | 6,051 | 6,083 | 32 | 2% |
| Annual Tax Revenue[1] | 72,271,030 | 174,748,212 | 102,477,182 | 82,731,078 | 86,536,989 | 80,080,423 | 80,640,616 | 83,447,216 | 2,806,600 | 3% |
| Retail/Service Floor Area | 5,784,000 | 7,500,000 | 2,200,000 | 5,962,662 | 5,962,662 | 5,962,662 | 5,976,840 | 6,027,052 | 50,212 | 2% |
| Office/Industrial Floor Area [2] | 30,100,000 | 37,700,000 | 7,600,000 | 30,327,927 | 30,673,881 | 31,973,881 | 31,979,928 | 32,009,556 | 29,628 | 0% |
| Housing Units [3] | 54,800 | 61,900 | 7,100 | 55,174 | 55,414 | 55,570 | 55,730 | 56,183 | 453 | 6% |
| Jobs [4] | 73,630 | 92,650 | 19,020 | n/a | n/a | n/a | 77,890 | n/a | n/a | n/a |
| Population | 132,725 | 150,725 | 18,000 | 135,721 | 137,538 | 138,826 | 140,081 | 141,099 | 1,018 | 6% |




Notes

[1]FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.

[2]This index only represents new floor area, and does not reflect tenant improvements to existing floor area

[3]The number of housing units has been corrected for the base year of 2005 and the subsequent years.

[4]Data has been modified resulting in a decrease in base year, projections, and current year estimates. There is a significant challenge in finding reliable estimates of Sunnyvale jobs. This version of the Balanced Growth Profile provides Association of Bay Area Governments (ABAG) data from most recent publications while staff explores a more reliable annual estimate of jobs. Data for 2011 is not yet available.

[5]In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2011 would be 30%.

# COMMUNITY CONDITION INDICATORS

| # | INDICATOR | 1990 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | SOURCE/NOTES FOR 2011 |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | **POPULATION** | | | | | | | | | | |
| | **Number** | | | | | | | | | | |
| 1 | • Total | 117,229 | 131,760 | 132,725 | 133,544 | 135,721 | 136,352 | 138,826 | 140,081 | 141,099 | CA Dept of Finance (Decennial Census used every 10 years, CA Dept of Finance used in the interim) |
| 2 | ▫ Under 18 years (%) | 19.2 | 20.4 | 22.6 | 16.5 | 21.1 | 22.1 | 23.6 | 22.4 | n/a | 2010 updated with 2010 U.S. Census results; 2011 American Community Survey 1-Year Estimates not yet available |
| 3 | ▫ 19 – 64 years (%) | 70.4 | 69 | 61 | 72.7 | 68.9 | 66.8 | 66.1 | 66.4 | n/a | |
| 4 | ▫ 65 years and older (%) | 10.4 | 10.6 | 16.4 | 10.8 | 10 | 11.1 | 10.3 | 11.2 | n/a | |
| 5 | • Average household size | 2.42 | 2.49 | 2.42 | 2.43 | 2.63 | 2.54 | 2.72 | 2.61 | n/a | |
| 6 | • Sunnyvale public school enrollment | n/a | n/a | n/a | 12,128 | 12,725 | 12,320 | 13,404 | 13,700 | 14,031 | CA Dept of Education |
| 7 | • Sunnyvale private school enrollment | n/a | n/a | n/a | 4,079 | 4,025 | 3,811 | 3,802 | 3,726 | n/a | Econ Dev (OCM); Not able to obtain data from all private schools |
| | | | | | | | | | | | |
| | **Ethnicity/Origin** | | | | | | | | | | |
| 8 | • Caucasian (%) | 71.6 | 53.3 | 45.9 | 45.8 | 45.8 | 43 | 40.8 | 43 | n/a | 2011 American Community Survey 1-Year Estimates not yet available |
| 9 | • Asian / Pacific Islander (%) | 19.3 | 32.6 | 40.1 | 36.5 | 39.9 | 39.1 | 42 | 41.4 | n/a | |
| 10 | • African-American (%) | 3.4 | 2.2 | 3.8 | 3.9 | 2.8 | 1.8 | 1.4 | 2 | n/a | |
| 11 | • Other (%) | 5.7 | 11.9 | 10.2 | 13.8 | 11.5 | 16.1 | 15.7 | 13.6 | n/a | |
| | | | | | | | | | | | |
| 12 | • Foreign Born (%) | 22.5 | 39.4 | 43.7 | 41.8 | 46.3 | 43.7 | 42.9 | 42.2 | n/a | 2010 data updated with 2010 American Community Survey 1-Year Estimates |
| 13 | • Hispanic Origin (%) | 13.2 | 15.5 | 16.6 | 18.1 | 13.8 | 16.1 | 18.8 | 18.9 | n/a | |
| | | | | | | | | | | | |
| | **Education** | | | | | | | | | | |
| 14 | • High school graduate (%) | 87.1 | 89.4 | 90.2 | 90 | 90.7 | 90.4 | 89.5 | 92.7 | n/a | 2010 data updated with 2010 American Community Survey 1-Year Estimates; 2011 American Community Survey 1-Year Estimates not yet available |
| 15 | • Bachelor degree (%) | 37.1 | 50.8 | 54.4 | 52.2 | 58.3 | 55.1 | 55.5 | 30.2 | n/a | |
| 16 | • Graduate degree (%) | n/a | 21.9 | 24.3 | 24.4 | 27 | 26.3 | 25.9 | 26.5 | n/a | |
| | | | | | | | | | | | |
| | **Income** | | | | | | | | | | |
| 17 | • Median household income ($) | 46,403 | 74,409 | 74,449 | 79,926 | 87,417 | 89,543 | 88,364 | 95,582 | n/a | |
| 18 | ▫ Population below poverty (%) | 2.5 | 3.8 | 5.4 | 8.2 | 5 | 4.3 | 6.8 | 8 | n/a | |
| | | | | | | | | | | | |

# COMMUNITY CONDITION INDICATORS

| # | INDICATOR | 1990 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | SOURCE/NOTES FOR 2011 |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Community** | | | | | | | | | | |
| 19 | • Active neighborhood/business associations | n/a | n/a | n/a | 28 | 30 | 27 | 26 | 25 | 25 | OCM |
| 20 | • Residents rating city good place to live (%) | n/a | 92 | 94 | n/a | 93 | 92 | 87 | n/a | 92 | 2011 National Citizen Survey |
| 21 | • Residents rating public services good to excellent (%) | n/a | 92 | 89 | n/a | 82 | 85 | 83 | n/a | 85 | |
| 22 | • Part I crimes/100,000 population | n/a | n/a | 2,220 | 2,170 | 2,070 | 2,040 | 2,130 | 2,444 | 2,150 | DPS; Calendar Year as reported to Dept of Justice |
| 23 | • Average emergency police response time (minutes) | n/a | n/a | 4:19 | 4:06 | 4:17 | 4:38 | 4:41 | 4:35 | 4:57 | DPS; Fiscal Year |
| | | | | | | | | | | | |
| | **ECONOMY** | | | | | | | | | | |
| | **Jobs** | | | | | | | | | | |
| 24 | • Total number | n/a | 99,290 | 73,630 | n/a | n/a | n/a | n/a | 77,890 | n/a | There is a significant challenge in finding reliable estimates of Sunnyvale jobs. Data has been modified using Association of Bay Area Governments (ABAG) 2009 Projections data while staff explores a more reliable annual estimate of jobs. 2011 data not yet available |
| | | | | | | | | | | | |
| | **Employment** | | | | | | | | | | |
| 25 | • Labor Force | n/a | n/a | n/a | n/a | n/a | 75,700 | 74,900 | 74,600 | 76,600 | Annual average; Source: EDD Labor Market Info Div |
| | • Employed Residents | n/a | n/a | n/a | n/a | n/a | 71,800 | 67,800 | 67,400 | 70,200 | |
| | • Unemployed (% of labor force) | 2.6 | 4.3 | 4.1 | 3.9 | 4.3 | 5.1 | 9.4 | 9.6 | 8 | |
| 26 | • Jobs/employed resident | n/a | n/a | n/a | n/a | n/a | n/a | n/a | 1.2 | n/a | #24 divided by #25 Employed Residents |
| 27 | • Employed residents working in Sunnyvale (%) | n/a | 23 | n/a | n/a | n/a | n/a | n/a | 25.8 | n/a | 2010 updated with 2010 American Community Survey 1-Year Estimates |
| 28 | • Employed residents in service jobs (%) | n/a | 8.9 | 13.5 | n/a | n/a | 7.8 | 10.9 | 10.6 | n/a | |
| 29 | • Employed residents in management/professional jobs (%) | n/a | 59.5 | 56.4 | n/a | n/a | 60.1 | 59.6 | 57.1 | n/a | |
| | | | | | | | | | | | |

# COMMUNITY CONDITION INDICATORS

| # | INDICATOR | 1990 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | SOURCE/NOTES FOR 2011 |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Retail** | | | | | | | | | | |
| **30** | • Retail & restaurant sales volume ($ in millions) | n/a | 158.6 | 137.9 | 153.7 | 163.9 | 152.6 | 129.2 | 137.6 | 147.7 | Changed to more reliable source for sales, HDL Business License Database, and corrected 2005-2010 data. |
| **31** | • Sales/sq. ft. ($) | n/a | 51.2 | 23.9 | 25.8 | 27.5 | 25.6 | 21.7 | 23.0 | 24.5 | |
| | | | | | | | | | | | |
| | **Hospitality** | | | | | | | | | | |
| **32** | • Total Number of Hotel Rooms | n/a | 3,835 | 3,851 | 3,930 | 3,923 | 3,378 | 3,394 | 3,290 | 3,290 | Econ Dev; Calendar Year. Corrected data for 2010 |
| **33** | • Average hotel occupancy (%) | n/a | n/a | n/a | 72 | 63.27 | 64 | 57.6 | 62.2 | 71.2 | Econ Dev; Calendar Year. Average from major hotels: Grand Hotel, Sheraton, Wild Palms, Domain, Larkspur Landing |
| | | | | | | | | | | | |
| | **Real Estate** | | | | | | | | | | |
| **34** | • Total assessed value ($ in billions) | n/a | n/a | 19.23 | 20.71 | 22.67 | 24.73 | 25.9 | 25.62 | 25.93 | SCC Assessor's Annual Report |
| **35** | • Vacant office, industrial, R&D (%) | 11.7 | 2 | 15.4 | 12.2 | 13.6 | 17.1 | 20.6 | 18.8 | n/a | CBRE, CPS & Colliers annual reports |
| | ▫ Vacant office (%) | n/a | n/a | n/a | n/a | 9.7 | 13 | 19 | 18.6 | 16.4 | Separated Office from Industrial/R&D, now using Grubb & Ellis Commercial Reports |
| | ▫ Vacant industrial/R&D (%) | n/a | n/a | n/a | 12.2 | 11.1 | 13.8 | 15.3 | 13 | 12.8 | |
| **36** | • Average office/industrial rent ($/sq. ft.) | 0.71 | 3.47 | 1.34 | 1.48 | 2.09 | 2.77 | 1.93 | 1.76 | n/a | CBRE, CPS & Colliers annual reports |
| | ▫ Average office rent ($/sq. ft.) | n/a | n/a | n/a | n/a | 2.89 | 2.87 | 2.52 | 2.57 | 2.51 | Separated Office from Industrial/R&D, now using Grubb & Ellis Commercial Reports |
| | ▫ Average industrial/R&D rent ($/sq. ft.) | n/a | n/a | n/a | 1.48 | 1.32 | 1.32 | 1.10 | 1.08 | 1.17 | |
| **37** | • Average apartment rent (3 bedroom) ($) | n/a | 2,600 | 2,200 | 1,822 | 2,138 | 2,380 | 2,093 | 2,209 | 2,456 | RealFacts V/R-4Q2011/ RTC-12-034 Feb 7, 2012 Market Overview-Inv. Analysis backup – 3br/2bth |
| **38** | • Housing rental vacancy rate (%) | n/a | n/a | 2.99 | 2.37 | 2.72 | 4.7 | 5.1 | 3.4 | 3.5 | Source: February 7, 2012 V/R Survey – RealFacts – RTC 12-034 |

# COMMUNITY CONDITION INDICATORS

| # | INDICATOR | 1990 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | SOURCE/NOTES FOR 2011 |
|---|---|---|---|---|---|---|---|---|---|---|---|
| 39 | • Median single-family detached home price ($) | n/a | 618,000 | 790,000 | 835,000 | 850,538 | 901,000 | 585,000 | 800,000 | 780,000 | 2011: MLS listings via scc.REreport.com |
| 40 | • Median single-family attached home (townhouse/condo) price ($) | n/a | 390,000 | 545,000 | 555,000 | 565,468 | 562,000 | | 481,000 | 457,500 | |
| 41 | • Valuation of new construction permitted ($ in millions) | 16.3 | 235.9 | 115.1 | 101.4 | 335.7 | 280.3 | 66.7 | 121.3 | 190.4 | CDD SunGIS |
| | | | | | | | | | | | |
| | **Tax Base** | | | | | | | | | | |
| 42 | • Property tax revenue ($ in millions) | 15.8 | 18.7 | 29.5 | 32 | 35.8 | 39.95 | 42.26 | 43.7 | 42.4 | FIN; FY 10/11 |
| 43 | • Sales tax revenue ($ in millions) | 21.5 | 30 | 24.9 | 28.4 | 30.8 | 29.71 | 25.07 | 25.43 | 29.2 | |
| 44 | • Transient occupancy tax revenue ($ in millions) | 3.6 | 9.8 | 5.1 | 5.6 | 6.4 | 7.35 | 5.69 | 5.58 | 6.6 | |
| | | | | | | | | | | | |
| | **PHYSICAL CITY** | | | | | | | | | | |
| | **Land Use** | | | | | | | | | | |
| 45 | • Land area (sq. mi.) | 22.81 | 22.82 | 22.86 | 22.86 | 22.86 | 22.86 | 22.86 | 22.86 | 22.86 | CDD SunGIS; Data modified to incorporate "vacant land area" into breakdown of developable land area by percentage |
| 46 | ▫ Developable land area (sq. mi.) | 15.46 | 15.46 | 15.46 | 15.46 | 15.46 | 15.46 | 15.46 | 15.46 | 15.46 | |
| 47 | ♦ Vacant land area (%) | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 0.8 | 1 | 0.6 | |
| 48 | ♦ Residential area (%) | n/a | 52.7 | n/a | 52.4 | 52.6 | 55 | 55 | 52.8 | 53.7 | |
| 49 | ♦ Office/industrial land area(%) | n/a | 24.2 | n/a | 26.2 | 26 | 25.2 | 25.2 | 25.1 | 25.2 | |
| 50 | ♦ Retail/service land area (%) | n/a | 7.5 | n/a | 6.8 | 6.8 | 6.5 | 6.5 | 6.5 | 6.5 | |
| 51 | ♦ City parks and open space (%) | n/a | 7.4 | n/a | 7.4 | 7.4 | 7.4 | 7.4 | 7.4 | 7.4 | Per Open Space Subelement 1.14 sq. mi. |
| 52 | ♦ Other (%) | n/a | 7.4 | n/a | 7 | 7 | 5.7 | 5.7 | 7.4 | 6.7 | CDD SunGIS |
| | | | | | | | | | | | |
| | **Transportation** | | | | | | | | | | |
| 53 | • Vehicle miles traveled in weekday (millions of miles) | n/a | 2.31 | 2.23 | 2.25 | 2.28 | 2.21 | 1.83 | 1.97 | 2.28 | DPW Traffic |
| 54 | • Intersections not meeting LOS standards | 1 | 1 | 0 | 0 | n/a | 0 | n/a | 0 | n/a | CMP intersections monitoring conducted every 2 years, and was last performed in 2010 |

# COMMUNITY CONDITION INDICATORS

| # | INDICATOR | 1990 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | SOURCE/NOTES FOR 2011 |
|---|---|---|---|---|---|---|---|---|---|---|---|
| 55 | • Transit boardings/de-boardings per day | n/a | 25,122 | 19,451 | 19,824 | 22,428 | 24,580 | 21,647 | 22,405 | 22,158 | VTA & Caltrain transit services- LR: 2,056 and Bus: 16,588. Caltrain: 3,514 |
| 56 | • Miles of streets | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | 300 | DPW Traffic |
| 57 | • Miles of bikeways | n/a | 65 | 79 | 79 | 82.9 | 83.1 | 83.8 | 84.2 | 85.2 | Added Remington Dr. between Mary Ave. and Sunnyvale-Saratoga Rd. |
| | | | | | | | | | | | |
| | **Housing** | | | | | | | | | | |
| 58 | • Total housing units | n/a | 53,474 | 54,802 | 55,045 | 55,174 | 55,414 | 55,570 | 55,730 | 56,183 | CDD SunGIS |
| 59 | ▫ Single-family detached | n/a | 21,091 | 21,228 | 21,265 | 21,274 | 21,297 | 21,321 | 21,348 | 21,358 | |
| 60 | ▫ Single-family attached | n/a | 4,755 | 5,123 | 5,240 | 5,613 | 5,830 | 5,962 | 6,095 | 6,414 | |
| 61 | ▫ Mobile Homes | n/a | 4,056 | 3,989 | 3,989 | 3,960 | 3,960 | 3,960 | 3,960 | 3,960 | |
| 62 | ▫ Duplexes | n/a | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 | 1,598 | |
| 63 | ▫ Three or more attached units | n/a | 20,949 | 21,681 | 21,704 | 21,480 | 21,480 | 21,480 | 21,480 | 21,480 | |
| 64 | ▫ Specialty units | n/a | 1,025 | 1,183 | 1,249 | 1,249 | 1,249 | 1,249 | 1,249 | 1,373 | |
| 65 | • Owner occupied (%) | 48.9 | 47.6 | 49.1 | 50.2 | 48.9 | 52.3 | 49.6 | 48 | n/a | 2010 data updated with 2010 U.S. Census results; 2011 American Community Survey 1-Year Estimates not yet available |
| 66 | • Over 20 years old (%) | n/a | 83 | 88 | 88 | 88 | 90 | 90 | 90 | 92 | CDD SunGIS |
| 67 | • Total affordable units | n/a | n/a | 1,465 | 1,452 | 1,452 | 1,412 | 1,412 | 1,342 | 1,509 | CDD Housing Div |
| 68 | • New units receiving building permits | n/a | 504 | 199 | 276 | 305 | 360 | 118 | 853 | 490 | CDD SunGIS |
| 69 | ▫ Intended for ownership | n/a | 57 | 199 | 276 | 305 | 360 | 118 | 109 | 211 | |
| 70 | ▫ Rental | n/a | 447 | 0 | 0 | 0 | 0 | 0 | 744 | 279 | |
| | | | | | | | | | | | |
| | **Office/Industrial** | | | | | | | | | | |
| 71 | • Total floor area (sq. ft. in millions) | n/a | 27.8 | 30.1 | 30.3 | 30.3 | 30.7 | 32.0 | 32.0 | 32.0 | CDD SunGIS; Minor additions to 1260 N Mathilda & 1081 Innovation Way |
| 72 | ▫ Class A (%) | n/a | n/a | n/a | 17.2 | n/a | n/a | n/a | n/a | | Econ Dev |
| 73 | • New floor area permitted (sq. ft.) | n/a | 660,975 | 151,200 | 146,368 | 2,780,657 | 831,705 | 675 | 29,278 | 774,098 | Building permits; CDD SunGIS |
| 74 | • No. of patents received | 413 | 3,034 | 2,899 | 3,626 | 3,177 | 3,177 | 3,556 | 4,795 | 5,017 | U.S. Patent and Trademark Office; Calendar Year |
| | | | | | | | | | | | |

# COMMUNITY CONDITION INDICATORS

| # | INDICATOR | 1990 | 2000 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | SOURCE/NOTES FOR 2011 |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | **Retail/Services** | | | | | | | | | | |
| **75** | • Total floor area (sq. ft. in millions) | n/a | 3.1 | 5.78 | 5.95 | 5.96 | 5.96 | 5.96 | 5.98 | 6.03 | CDD SunGIS; Sunnyvale Saratoga Rd and El Camino Real Shopping Center |
| **76** | • Floor area/capita (sq. ft.) | n/a | n/a | 43.5 | 44.6 | 43.9 | 43.7 | 42.9 | 42.7 | 42.7 | |
| **77** | • New floor area permitted (sq. ft.) | n/a | 0 | 240,000 | 8,000 | 5,000 | 293,000 | 229,494 | 127,838 | 0 | Building permits; CDD SunGIS |
| | | | | | | | | | | | |
| | **Environment** | | | | | | | | | | |
| **78** | • Sunny days | n/a | n/a | 300 | 300 | 292 | 293 | 293 | 272 | 286 | www.wunderground.com |
| **79** | • Average rainfall (in.) | n/a | 13.12 | 13.06 | 8.15 | 6.42 | 9.42 | 10.25 | 11.12 | 10.75 | ESD |
| **80** | • Days ozone standard exceeded | n/a | n/a | 1 | 3 | 0 | 0 | 0 | 0 | 0 | BAAQMD |
| **81** | • Recycled solid waste (%) | 18 | 56 | 61 | 63 | 63 | 63 | 65 | 67 | n/a | Calrecycle: data available in September of each year; 2010 updated |
| | • Disposal per resident (lbs/day) | n/a | n/a | n/a | n/a | 4 | 4 | 3.5 | 3.3 | n/a | |
| | • Disposal per person employed within the city (lbs/day) | n/a | n/a | n/a | n/a | 6.3 | 6.5 | 6.5 | 6.3 | n/a | |
| **82** | • Number of street trees | n/a | 36,341 | 37,000 | 37,000 | 37,000 | 36,935 | 36,889 | 36,889 | 37,000 | Approximate; DPW Trees |
| **83** | • Average daily water consumption/capita (gal.) | n/a | 161 | 180 | 139 | 153.18 | 153.7 | 145.42 | 130.71 | 127.15 | ESD |
| **84** | • Average daily electric energy use/capita (kwh) | n/a | n/a | n/a | 33.16 | 71.6 | 81.1 | 79.7 | 78.6 | 80.2 | ESD/PG&E; Whole City |
| **85** | • Average daily gas use/capita (therms) | n/a | n/a | n/a | n/a | 1.9 | 2.9 | 2.8 | 2.8 | 2.9 | ESD/PG&E; Whole City |
| **86** | • Average daily landings at Moffett Federal Airfield | n/a | 33 | 25 | 25 | 26 | 23 | 19 | 15 | 17 | Moffett Airfield |

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**Summary of Budgeted Personnel Hours**

# SUMMARY OF BUDGETED PERSONNEL HOURS

## Overview

The City of Sunnyvale budgets by work hours, not by position. This enables staff to more accurately determine the amount of time required to provide a service. In order to manage the positions, staff develops a budgeted position allocation by Department after the adoption of the budget. The budgeted position allocation calculates full-time (FTE) and part-time (PTE) equivalents using the following standards:

- Management Staff 1,850 hours equals one FTE
- Non-management Staff 1,800 hours equals one FTE
- Public Safety Officers 1,900 hours equals one FTE
- Part-time Staff 1,090 hours equals one PTE

## Staffing Trends

The tables on the following pages show the budgeted position allocation for full-time and part-time positions, by Department, and by employment status on a City-wide basis. Two years of actual data, as well as the current and budget years' data are presented.

The values reflected in the Actual FY 2009/10 and Actual FY 2010/11 columns are actual, filled positions in each department/job category as of the end of the fiscal year. The values in the Current FY 2011/12 and Budget FY 2012/13 columns are the budgeted positions in each department/job category. As of July 1st, 2012, the City had 805 active employees. The difference between the actual positions and the budgeted positions is predominantly due to City-wide vacancies; however, it also reflects a reduction in budgeted headcount due to the organizational restructure discussed below.

A broad reorganization was initiated during FY 2010/11 to streamline the way the City conducts business and to adapt to its new fiscal reality. This reorganization was finalized in FY 2011/12. The most significant changes were the division of the Department of Public Works into two departments and the elimination of the Department of Community Services. The newly formed Environmental Services Department, which was previously a part of the Department of Public Works, is comprised of Water, Wastewater, Solid Waste and Regulatory Programs. The Department of Public Works maintained all other non-utilities operations that it previously

contained, and it added the Golf and Parks programs from the Department of Community Services and the Fleet and Facility Services programs from the Office of the City Manager. In addition, the Recreation and Youth and Family Services programs were merged with the Library, forming the new Library and Community Services Department.

## BUDGETED PERSONNEL HOURS
## FY 2009/2010 — FY 2012/2013
## Total Personnel by Department

| | Actual FY 2009/10 | Actual FY 2010/11 | Current FY 2011/12 | Budget FY 2012/13 |
|---|---|---|---|---|
| Community Development | 37 | 38 | 37 | 37 |
| NOVA | 47 | 50 | 46 | 46 |
| Environmental Services | 0 | 0 | 113 | 116 |
| Finance | 44 | 45 | 47 | 48.5 |
| Human Resources | 17 | 16 | 16 | 16 |
| Information Technology | 22 | 20 | 19 | 19 |
| Library and Community Services | 60 | 56 | 102 | 100 |
| Office of the City Attorney | 6 | 6 | 6 | 6 |
| Office of the City Manager | 18 | 44 | 18 | 18 |
| Community Services | 125 | 114 | 0 | 0 |
| Public Safety | 290 | 285 | 278 | 276 |
| Public Works | 201 | 177 | 184 | 180 |
| **Totals** | **867** | **851** | **866** | **862.5** |

## BUDGETED PERSONNEL HOURS
## FY 2009/2010 — FY 2012/2013
## Total Personnel by Employment Status

| | Actual FY 2009/10 | Actual FY 2010/11 | Current FY 2011/12 | Budget FY 2012/13 |
|---|---|---|---|---|
| Management | 83 | 78 | 88 | 91 |
| Non-Management | 522 | 519 | 537 | 530.5 |
| Part-Time Staff | 48 | 46 | 46 | 46 |
| Public Safety Officers | 214 | 208 | 195 | 195 |
| **Totals** | **867** | **851** | **866** | **862.5** |

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**Financial Graphs**

# City of Sunnyvale
# FY 2012/2013 Budget
# Financial Graphs

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**Graph 1.1** **Revenues by Fund, All Funds**
Total City-wide fiscal year 2012/2013 budgeted revenues by fund.

**Graph 1.2** **Expenditures by Fund, All Funds**
Total City-wide fiscal year 2012/2013 budgeted expenditures by fund.

**Graph 1.3** **Revenues by Source, All Funds**
Total City-wide fiscal year 2012/2013 budgeted revenues by source.

**Graph 1.4** **Expenditures by Type, All Funds**
Total City-wide fiscal year 2012/2013 budgeted expenditures by source.

**Graph 1.5** **Revenues by Source, Taxes by Category**
Total City-wide fiscal year 2012/2013 budgeted major revenues by revenue source. This graph also provides a breakdown of tax revenues by category.

**Graph 1.6** **Revenues by Source, Service Fees by Category**
Total City-wide fiscal year 2012/2013 budgeted major revenues by revenue source. This graph also provides a breakdown of service fee revenue by category.

**Graph 1.7** **Operating Expenditures by Department, All Funds**
Total City-wide fiscal year 2012/2013 budgeted expenditures by department.

**Graph 1.8** **Operating Expenditures by Character, All Funds**
Total City-wide fiscal year 2012/2013 budgeted expenditures by character.

**Graph 2.1** **Revenues by Source, General Fund**
Total fiscal year 2012/2013 budgeted revenues by source for the General Fund.

**Graph 2.2** **Expenditures by Department and Type, General Fund**
Total fiscal year 2012/2013 budgeted expenditures by department and type for the General Fund.


***Source of graph data is the City of Sunnyvale Department of Finance***

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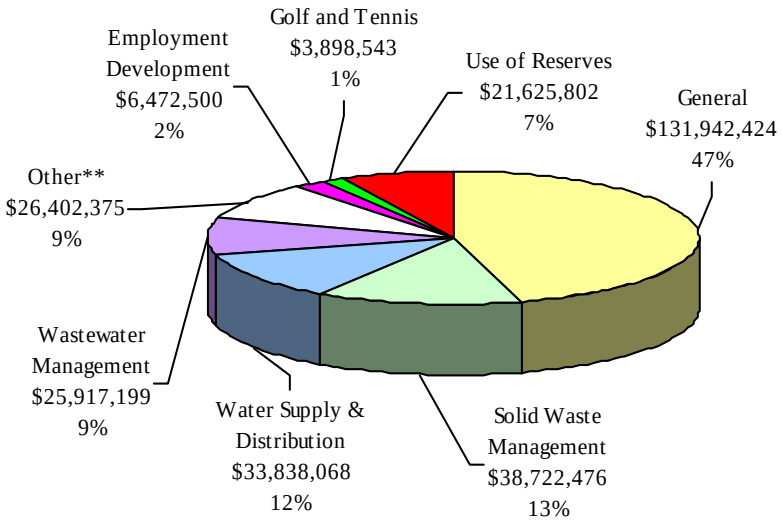
# City of Sunnyvale
# FY 2012/2013 Budget
# Financial Graphs

## Graph 1.1 Revenues by Fund - All Funds*

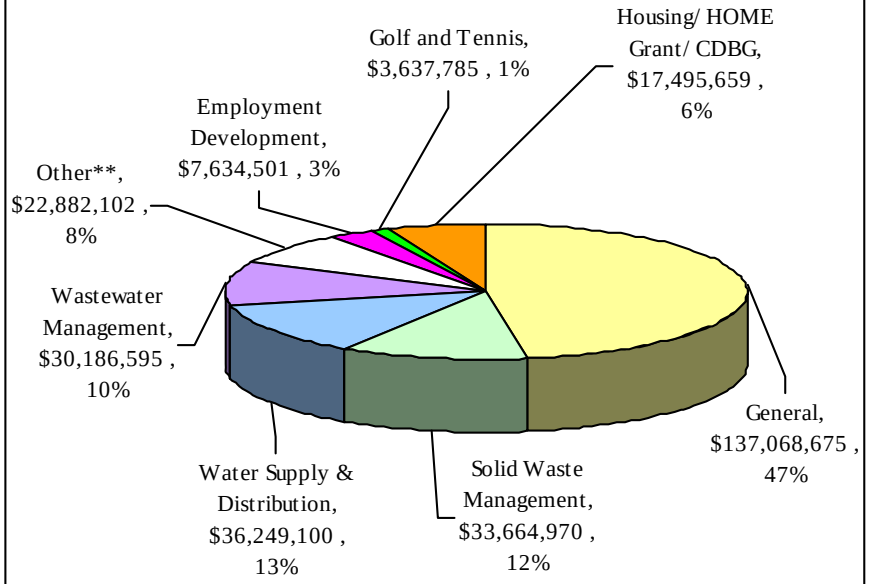



**Total Revenues**
**$288,819,387**

*Excludes internal service fund charges and inter-fund transfers.

**Other includes CDBG, Housing, Gas Tax, Youth and Neighborhood Services, Park Dedication and Redevelopment Successor Agency Funds.

## Graph 1.2 Expenditures by Fund - All Funds*



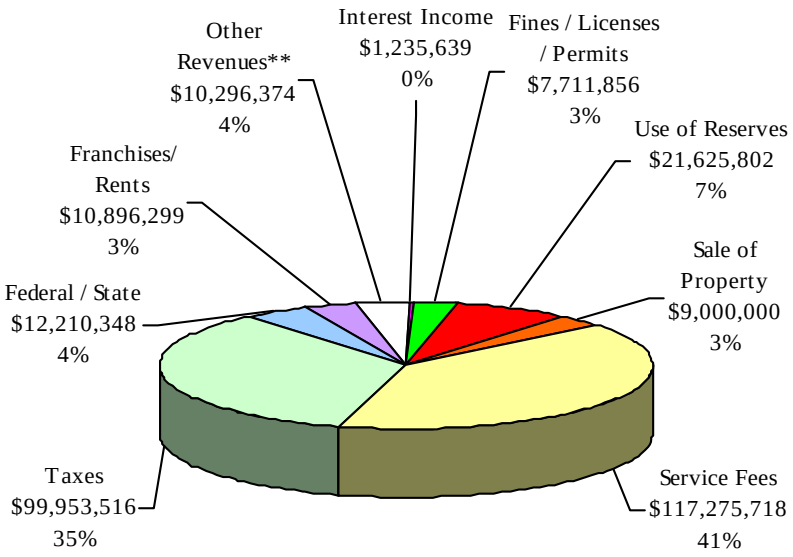

**Total Expenditures**
**$288,819,387**

*Excludes internal service fund operating budgets and inter-fund transfers.

**Other includes Gas Tax, Youth and Neighborhood Services, Park Dedication and Redevelopment Successor Agency Funds.

# City of Sunnyvale
# FY 2012/2013 Budget
# Financial Graphs

## Graph 1.3 Revenues By Source - All Funds*

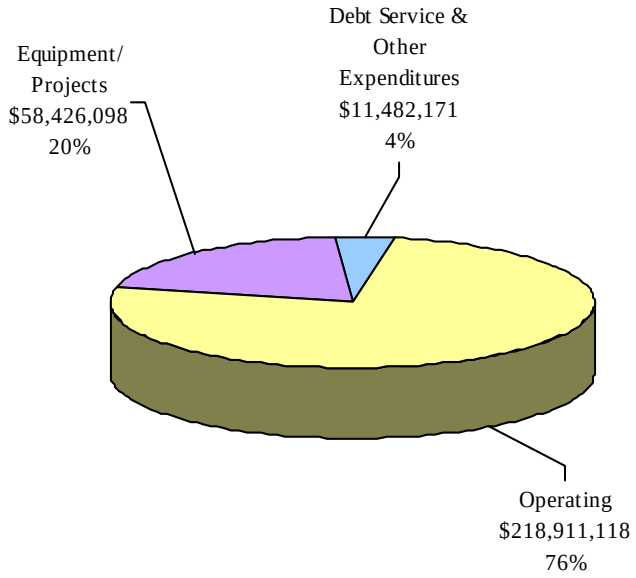



**Total Revenues**
**$288,819,387**

*Excludes internal service fund charges and inter-fund transfers.

**Other Revenues includes Miscellaneous Revenues, SMaRT Station Reimbursement, and Other Agencies Contributions

## Graph 1.4 Expenditures by Type - All Funds*

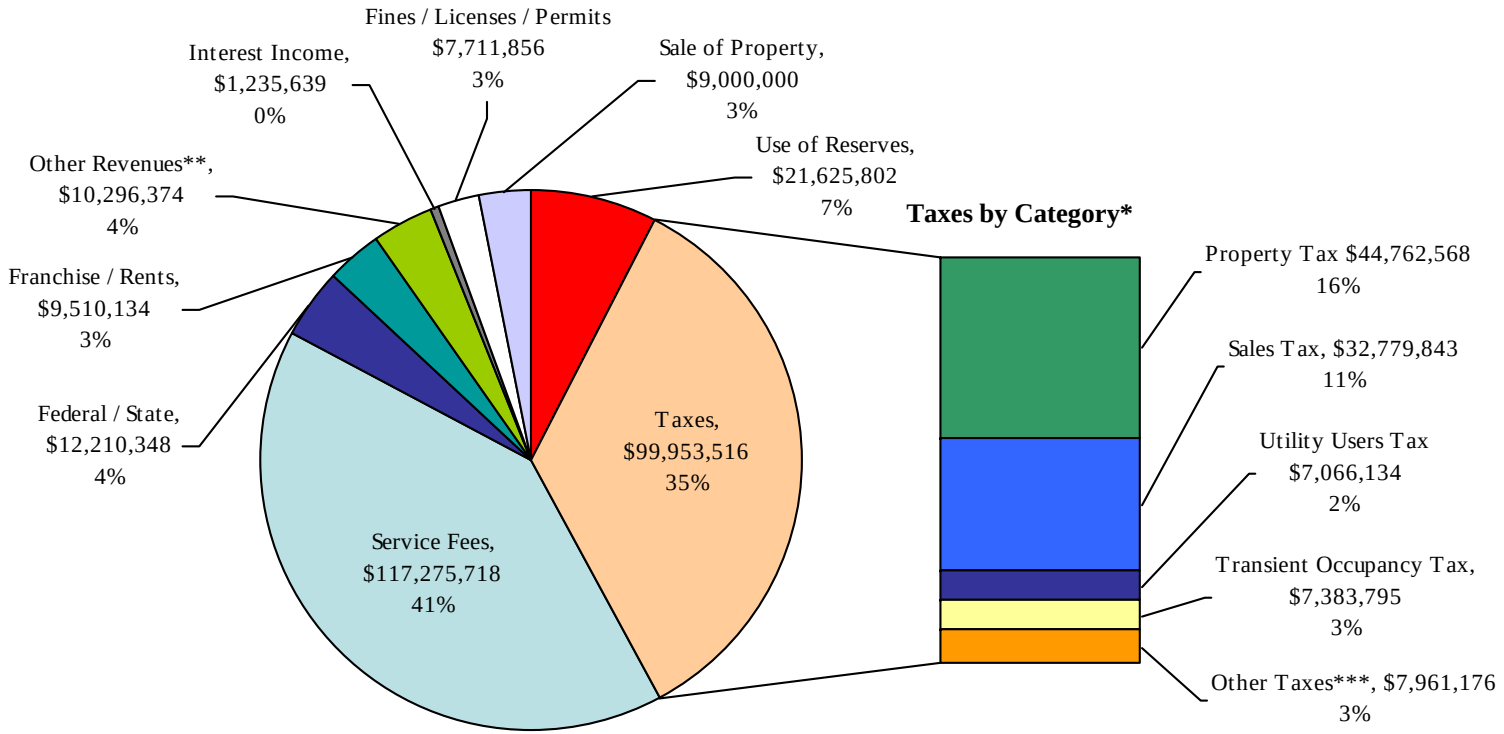



**Total Expenditures**
**$288,819,387**

*Excludes internal service fund operating budgets and inter-fund transfers.

# City of Sunnyvale
# FY 2012/2013 Budget
# Financial Graphs

## Graph 1.5 Revenues by Source - Taxes by Category*




**Total Revenues**
**$288,819,387**

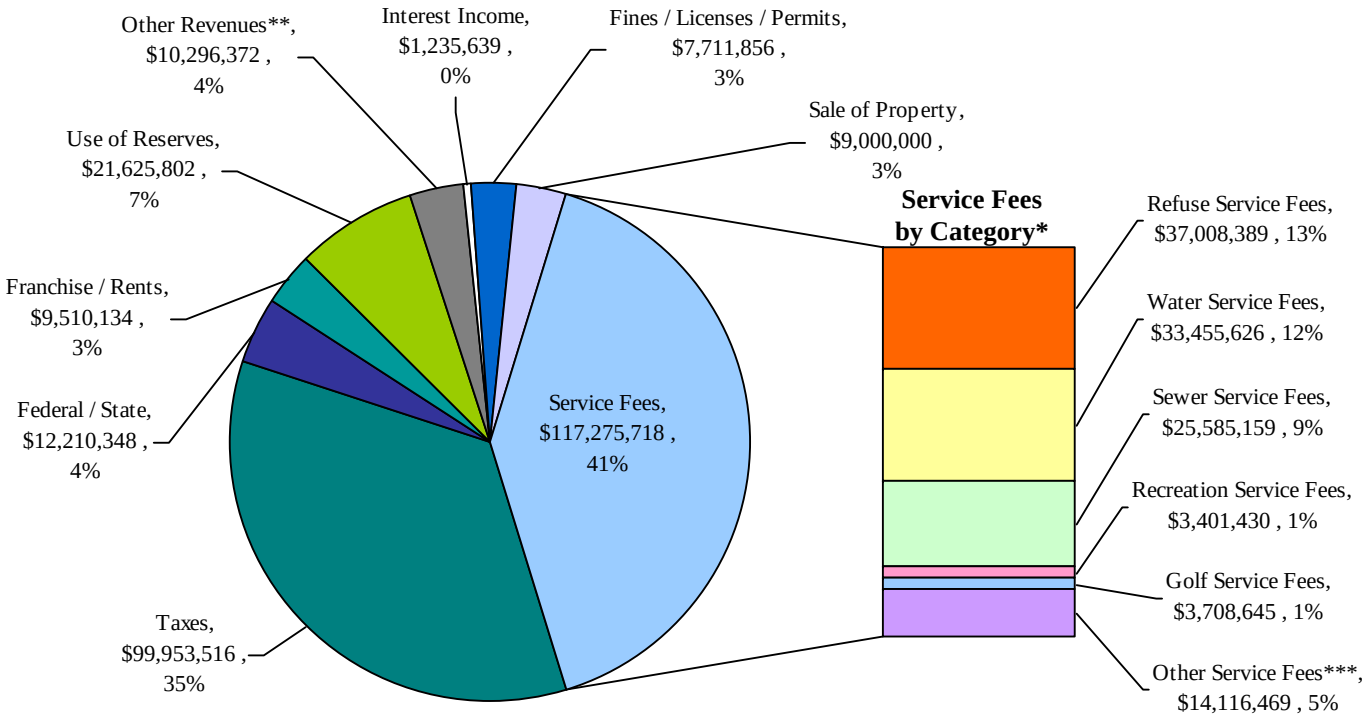
*Excludes internal service fund charges and inter-fund transfers.

**Other Revenues includes Miscellaneous Revenues, SMaRT Station Revenues and Other Agencies Contributions

***Other Taxes includes Gas Tax, Construction Tax, Business License Tax and Real Property Transfer Tax.

# City of Sunnyvale
# FY 2012/2013 Budget
# Financial Graphs

## Graph 1.6 Revenues by Source - Service Fees by Category*




**Total Revenues**
**$288,819,387**

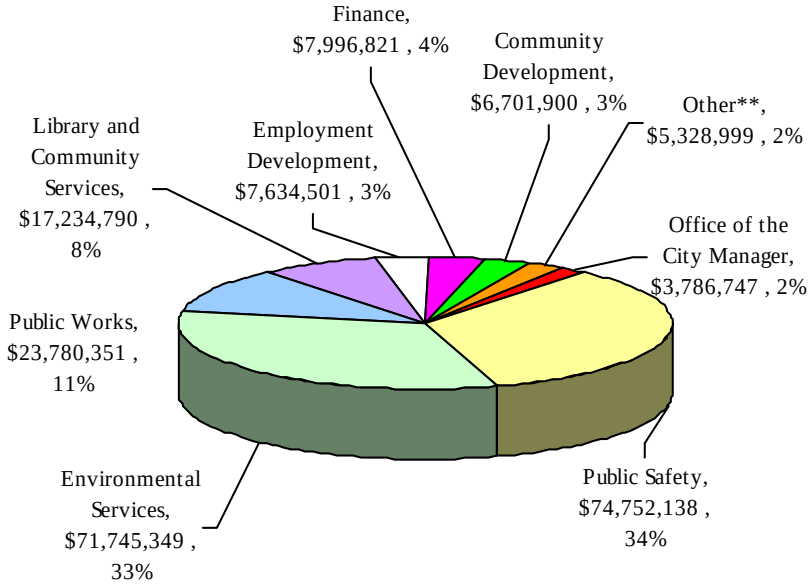
* Excludes internal service fund charges and inter-fund transfers.

** Other Revenues includes Miscellaneous Revenues, SMaRT Station Reimbursement and Other Agencies Contributions.

*** Other Service Fees include Park Dedication Fee, Traffic Impact Fee, and Sense of Place Fee

# City of Sunnyvale
# FY 2012/2013 Budget
# Financial Graphs

## Graph 1.7 Operating Expenditures by Department - All Funds*

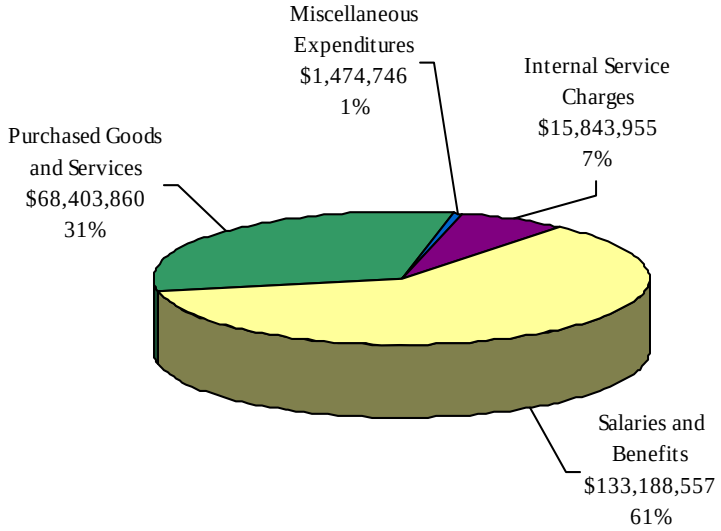



**Total Expenditures**
**$218,911,118**

*Excludes internal service fund operating budgets and inter-fund transfers.

**Other include Office of the City Attorney, Human Resources, and project operating budgets.

## Graph 1.8 Operating Expenditures by Character - All Funds*

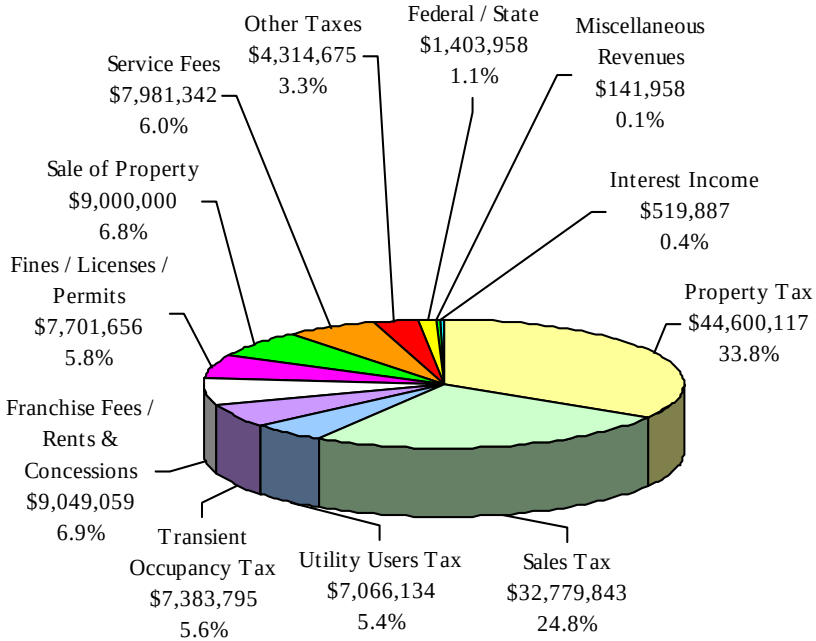



**Total Expenditures**
**$218,911,118**

*Excludes internal service fund operating budgets and inter-fund transfers.

# City of Sunnyvale
# FY 2012/2013 Budget
# Financial Graphs

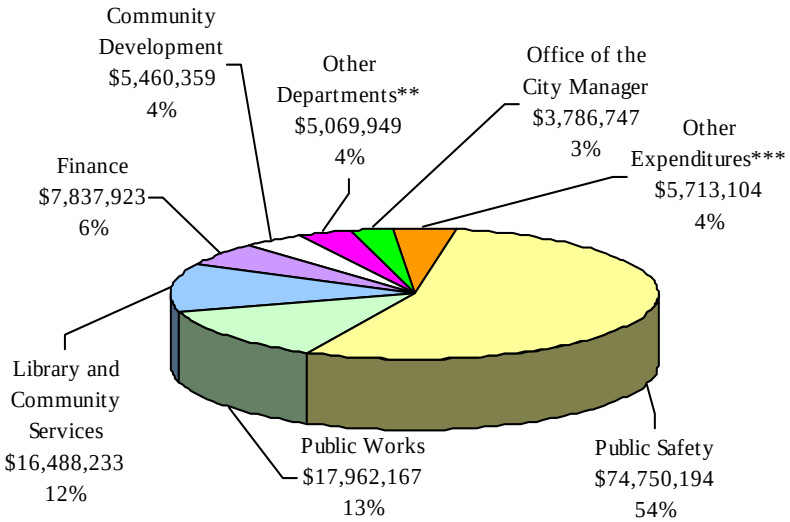
## Graph 2.1 Revenues by Source - General Fund*




**Total Revenues**
**$131,942,424**

*Excludes internal service fund charges and inter-fund transfers.

## Graph 2.2 Expenditures by Department & Type - General Fund*




**Total Expenditures**
**$137,068,675**

* Excludes internal service fund operating budgets and inter-fund transfers.
** Other Departments includes Office of the City Attorney and Human Resources.
***Other Expenditures includes Projects Budget, Equipment, and Lease Payments.

**Debt Service**

# DEBT SERVICE

## Overview

The City of Sunnyvale uses debt financing as a tool to maintain its long-term financial stability by paying for certain expenditures over time. Debt financing also is a tool for managing cashflow when large, one-time outlays are required as in the case of constructing a new building or large-scale upgrades to infrastructure. This section provides a summary of the City's debt service for the twenty-year planning horizon. Included is the Computation of Legal Debt Margin which calculates the City's debt limit as defined by the City Charter. Also included is the debt service schedule which represents the current bond issues for both the City and the Redevelopment Agency. The City does not have any general obligation debt.

## Debt Policies

Section 1308 of the City Charter limits the allowable bonded indebtedness of the City at 15% of the total assessed valuation of property within the City. However, the Fiscal Sub-Element of the General Plan limits use of debt even more through the following criteria:

1. Total City debt should not exceed 5% of assessed valuation.
2. Total City debt should not exceed $350 per capita.
3. City and overlapping debt together should not exceed 8% of assessed valuation.
4. Annual debt service should not exceed 10% of the annual budget.
5. Average outstanding bond maturities should not exceed ten years.
6. Except in the case of assessment debt, debt reserves equal to the next principal and interest payment should be maintained.

## Issuer Credit Rating

Each entity that is allowed to issue bonds is rated on its ability to repay the debt. This rating is known as the Issuer Credit Rating (ICR), which is an independent gauge of the credit risk of the issuer. Credit risk is based on the issuer's solvency or ability to pay the interest and principal. The greater the credit risk, the more interest the issuer has to pay to sell its bonds. Not only does the credit rating of the issuer

determine the initial yield of the bond, but it can also affect bond prices in the secondary market if the issuer's credit rating changes.

There are five major services that rate bonds: Standard & Poors (S&P), Moody's, Fitch, A.M. Best, and Dominion Bond Rating Service. Ratings range from AAA for the highest quality bonds to D, which are bonds in default. Standard & Poors completed a review of the City's overall credit worthiness in April 2009. This resulted in an upgrade in our "Issuer Credit Rating" to AAA, affording the City the highest possible underlying rating from S&P. In May 2012, this AAA rating was re-affirmed by S&P, which they do not anticipate changing for the next two-year outlook horizon.

**Summary of FY 2012/2013 Debt Service**

The FY 2012/2013 Budget includes $10,336,322 in debt service payments (including agent fees). The level of debt associated with these payments is significantly below the legal maximum allowable of $3.9 billion and well below each of the six policy criteria outlined above. Each bond issuance is briefly described below. The twenty-year schedule for debt service payments are shown in the table on the following pages. It should be noted that future debt issuances are reflected in the twenty-year financial plan for planning and funding purposes. The potential issuances are discussed in detail under the detailed fund reviews preceding the Financial Plans.

**Revenue Bonds**

**Water Distribution System and Wastewater Infrastructure.** Revenue bonds were originally issued in 1992 to improve the City's wastewater system and treatment plant. In 2001, the bonds were refunded to reduce debt service costs. At that time, additional funds of $12.5 million were borrowed to pay for improving the City's water treatment facility and distribution system and wastewater infrastructure projects. Debt service payments are financed by water and wastewater revenues. In June 2010, the City issued $59 million of new water and wastewater revenue bonds. The amount of $41 million from the 2010 bond proceeds will be used to construct and acquire new water and wastewater infrastructure projects (including a new water pollution control plan). The remaining amount, $18 million, were used to refund the 2001 outstanding bonds, to pay issuance costs, and to provide a debt service reserve account for the 2010 bonds.

**SMaRT Station.** These bonds were issued for the original cost of the Sunnyvale Materials Recovery and Transfer (SMaRT) Station. This facility receives, sorts for recycling, and transports solid waste for the cities of Sunnyvale, Mountain View, and Palo Alto. The SMaRT Station's debt service is financed by the three cities in proportion to their original investment in the SMaRT station. The debt service payments are financed by solid waste revenues.

In 2003 the bonds were refinanced in the amount of $20.6 million to reduce debt service costs. In 2007 the three cities approved a project to replace the Materials Recovery Facility equipment. This replacement project is funded by reserves of $5.2 million in the Capital Equipment Replacement Fund, a cash contribution of $2.2 million by Mountain View, and an issue of revenue bonds of $8.1 million by Palo Alto and Sunnyvale.

**Redevelopment Agency Tax Allocation Bonds and Certificates of Participation**

**Redevelopment District.** The City's redevelopment district has two bond-financed projects: The Central Core Redevelopment Project, which was for developing the City's Downtown, and the Parking Facility Project, which was used to construct the Downtown's multi-level parking garage. Debt service on these two bond issuances is financed by property tax increment revenues from the Redevelopment

Property Tax Trust Fund (RPTTF) and lease revenue from the City.

## Government Center Site Bond

**Government Center Property.** In 2001, variable rate certificates of participation (COPs) were issued to reimburse the City for the cost of acquiring the property located at 505 West Olive. The property, known as the Sunnyvale Office Center, is adjacent to the Civic Center and was purchased in anticipation of future space needs of the City. The 2001 COPs were insured by Ambac, a major bond insurer that has been significantly downgraded by the rating agencies. As a result, interest rates on the 2001 COPs increased multiple times.

In late FY 2008/2009, the City issued Variable Rate Demand Refunding Certificates of Participation, Series 2009 A, to refund the 2001 COPs. The 2009 COPs are backed by an irrevocable bank letter of credit. City lease payments will reimburse the bank for monthly letter of credit draws by the trustee to pay holders of the refunding COPS. The annual payments increase each year through the twenty-year financial plan to account for potential interest rate increases over the long term. Debt service on this bond is financed by the interest on the reserve fund of the COPs and rental revenue from outside tenants and City operations.

***CITY OF SUNNYVALE***
***Computation of Legal Debt Margin***
***June 30, 2012***
***Unaudited***
***(dollars in thousands)***

| | | |
|---|---|---|
| **Assessed Value** | $ | 25,919,083 |
| Add back: exempt real property | | 301,649 |
| Total assessed value | $ | 26,220,732 |
| | | |
| **Debt Limit -- 15% of Total Assessed Value** | | 3,933,110 |
| | | |
| **Amount of Debt Applicable to Limit:** | | |
| Total bonded debt | | 104,764 |
| Less: | | |
| Water and Wastewater Revenue Bonds | | (58,677) |
| Solid Waste Revenue Bonds | | (16,144) |
| | | |
| **Total Amount Applicable to Debt Limit** | | 29,943 |
| | | |
| **Legal Debt Margin** | $ | 3,903,167 |

**Note:** Section 1308 of the City Charter of the City of Sunnyvale, California, states:

*"The bonded indebtedness of the City may not in the aggregate exceed the the sum of fifteen (15%) percent of the total assessed valuation of property within the City, exclusive of any indebtedness that has been or may hereafter be incurred for the purposes of acquiring, constructing, extending, or maintaining municipally owned utilities, for which purposes a further indebtedness may be incurred by the issuance of bonds, subject to provisions of the State Constitution and of this Charter."*

**Source:** City of Sunnyvale

**This Page Not Used**

**CITY OF SUNNYVALE**
**DEBT SERVICE**
**JULY 1, 2011 TO JUNE 30, 2022**

| BOND ISSUE | ACTUAL 2010/2011 | CURRENT 2011/2012 | PLAN 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **REVENUE BONDS:** | | | | | | | | | | | | | |
| Water Revenue Bonds 2010 | | | | | | | | | | | | | |
| Principal | 755,000 | 710,000 | 745,000 | 780,000 | 810,000 | 845,000 | 890,000 | 925,000 | 455,000 | 470,000 | 495,000 | 520,000 | 7,645,000 |
| Interest | 902,964 | 1,164,900 | 1,136,500 | 1,099,250 | 1,069,800 | 1,033,300 | 991,050 | 951,550 | 914,550 | 896,350 | 872,850 | 848,100 | 10,978,200 |
| Subtotal - Water Revenue Bond | 1,657,964 | 1,874,900 | 1,881,500 | 1,879,250 | 1,879,800 | 1,878,300 | 1,881,050 | 1,876,550 | 1,369,550 | 1,366,350 | 1,367,850 | 1,368,100 | 18,623,200 |
| Wastewater Revenue Bonds 2010 | | | | | | | | | | | | | |
| Principal | 1,600,000 | 1,190,000 | 1,210,000 | 1,255,000 | 1,305,000 | 1,375,000 | 1,440,000 | 1,515,000 | 1,010,000 | 1,060,000 | 1,115,000 | 1,165,000 | 13,640,000 |
| Interest | 1,257,957 | 1,659,503 | 1,652,125 | 1,603,725 | 1,553,525 | 1,488,275 | 1,419,525 | 1,347,525 | 1,271,775 | 1,221,275 | 1,168,275 | 1,112,525 | 15,498,053 |
| Subtotal - Wastewater Revenue Bond | 2,857,957 | 2,849,503 | 2,862,125 | 2,858,725 | 2,858,525 | 2,863,275 | 2,859,525 | 2,862,525 | 2,281,775 | 2,281,275 | 2,283,275 | 2,277,525 | 29,138,053 |
| Solid Waste Revenue Refunding 2003 | | | | | | | | | | | | | |
| Principal | 1,310,000 | 1,370,000 | 1,440,000 | 1,520,000 | 1,605,000 | 1,695,000 | 1,790,000 | 1,890,000 | 0 | 0 | 0 | 0 | 11,310,000 |
| Interest | 635,350 | 572,850 | 505,300 | 425,700 | 339,763 | 249,013 | 153,175 | 51,975 | 0 | 0 | 0 | 0 | 2,297,775 |
| Subtotal - Solid Waste Revenue | 1,945,350 | 1,942,850 | 1,945,300 | 1,945,700 | 1,944,763 | 1,944,013 | 1,943,175 | 1,941,975 | 0 | 0 | 0 | 0 | 13,607,775 |
| Solid Waste Revenue Refunding 2007 | | | | | | | | | | | | | |
| Principal | 480,000 | 495,000 | 520,000 | 540,000 | 560,000 | 585,000 | 610,000 | 635,000 | 660,000 | 685,000 | 715,000 | 745,000 | 6,750,000 |
| Interest | 280,977 | 261,381 | 240,981 | 219,677 | 197,568 | 174,555 | 150,538 | 125,515 | 99,488 | 72,455 | 44,317 | 14,973 | 1,601,448 |
| Subtotal - Solid Waste Revenue | 760,977 | 756,381 | 760,981 | 759,677 | 757,568 | 759,555 | 760,538 | 760,515 | 759,488 | 757,455 | 759,317 | 759,973 | 8,351,448 |
| TOTAL REVENUE BONDS | 7,222,248 | 7,423,634 | 7,449,906 | 7,443,352 | 7,440,656 | 7,445,143 | 7,444,288 | 7,441,565 | 4,410,813 | 4,405,080 | 4,410,442 | 4,405,598 | 69,720,476 |
| **REDEVELOPMENT AGENCY REVENUE BONDS:** | | | | | | | | | | | | | |
| Central Core Project Refunding TABs 2003 | | | | | | | | | | | | | |
| Principal | 370,000 | 385,000 | 395,000 | 405,000 | 425,000 | 435,000 | 460,000 | 475,000 | 495,000 | 515,000 | 535,000 | 560,000 | 5,085,000 |
| Interest | 236,486 | 224,776 | 211,704 | 197,451 | 181,876 | 164,941 | 147,041 | 128,044 | 107,729 | 86,138 | 63,295 | 38,925 | 1,551,920 |
| Agent Fee | 5,705 | 2,950 | 2,950 | 2,950 | 2,950 | 2,950 | 2,950 | 2,950 | 2,950 | 2,950 | 2,950 | 2,950 | 32,450 |
| Subtotal - Central Core Project Refunding | 612,191 | 612,726 | 609,654 | 605,401 | 609,826 | 602,891 | 609,991 | 605,994 | 605,679 | 604,088 | 601,245 | 601,875 | 6,669,370 |
| Parking Lease Refunding 1998 | | | | | | | | | | | | | |
| Principal | 645,000 | 675,000 | 710,000 | 745,000 | 780,000 | 820,000 | 860,000 | 905,000 | 950,000 | 1,035,000 | 1,095,000 | 1,150,000 | 9,725,000 |
| Interest | 561,475 | 530,118 | 496,523 | 460,689 | 422,750 | 382,750 | 340,750 | 296,625 | 250,250 | 200,625 | 147,375 | 91,250 | 3,619,705 |
| Agent Fee | 0 | 6,960 | 6,960 | 6,960 | 6,960 | 6,960 | 6,960 | 6,960 | 6,960 | 6,960 | 6,960 | 6,960 | 76,560 |
| Subtotal - Parking Lease Refunding 1998 | 1,206,475 | 1,212,078 | 1,213,483 | 1,212,649 | 1,209,710 | 1,209,710 | 1,207,710 | 1,208,585 | 1,207,210 | 1,242,585 | 1,249,335 | 1,248,210 | 13,421,265 |
| TOTAL REDEVELOPMENT AGENCY REVENUE BONDS | 1,818,666 | 1,824,804 | 1,823,137 | 1,818,050 | 1,819,536 | 1,812,601 | 1,817,701 | 1,814,579 | 1,812,889 | 1,846,673 | 1,850,580 | 1,850,085 | 20,090,635 |
| **GOVERNMENT CENTER SITE BOND:** | | | | | | | | | | | | | |
| Government Center Site 2009-A | | | | | | | | | | | | | |
| Principal | 470,000 | 490,000 | 510,000 | 535,000 | 555,000 | 575,000 | 605,000 | 630,000 | 655,000 | 680,000 | 710,000 | 740,000 | 6,685,000 |
| Interest | 40,856 | 409,634 | 394,934 | 379,634 | 363,584 | 346,934 | 329,684 | 311,534 | 292,634 | 272,984 | 252,584 | 231,284 | 3,585,423 |
| Agent Fee and Letter of Credit | 182,854 | 163,735 | 158,345 | 152,735 | 146,850 | 140,745 | 134,420 | 127,765 | 120,835 | 113,630 | 106,150 | 98,340 | 1,463,550 |
| TOTAL GOVERNMENT CENTER SITE BOND | 693,710 | 1,063,369 | 1,063,279 | 1,067,369 | 1,065,434 | 1,062,679 | 1,069,104 | 1,069,299 | 1,068,469 | 1,066,614 | 1,068,734 | 1,069,624 | 11,733,973 |
| TOTAL | 9,734,624 | 10,311,807 | 10,336,322 | 10,328,771 | 10,325,625 | 10,320,422 | 10,331,093 | 10,325,443 | 7,292,171 | 7,318,367 | 7,329,756 | 7,325,307 | 101,545,084 |

**CITY OF SUNNYVALE**
**DEBT SERVICE**
**JULY 1, 2022 TO JUNE 30, 2032**

| BOND ISSUE | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **REVENUE BONDS:** | | | | | | | | | | | | |
| Water Revenue Bonds 2010 | | | | | | | | | | | | |
| Principal | 545,000 | 575,000 | 605,000 | 635,000 | 670,000 | 705,000 | 740,000 | 780,000 | 820,000 | 860,000 | 6,935,000 | 14,580,000 |
| Interest | 822,100 | 794,850 | 764,663 | 732,900 | 699,563 | 664,388 | 627,375 | 588,525 | 547,575 | 504,525 | 6,746,463 | 17,724,663 |
| Subtotal - Water Revenue Bond | 1,367,100 | 1,369,850 | 1,369,663 | 1,367,900 | 1,369,563 | 1,369,388 | 1,367,375 | 1,368,525 | 1,367,575 | 1,364,525 | 13,681,463 | 32,304,663 |
| Wastewater Revenue Bonds 2010 | | | | | | | | | | | | |
| Principal | 1,230,000 | 1,290,000 | 1,355,000 | 1,430,000 | 1,510,000 | 740,000 | 780,000 | 820,000 | 865,000 | 910,000 | 10,930,000 | 24,570,000 |
| Interest | 1,054,275 | 992,775 | 925,050 | 853,913 | 778,838 | 699,563 | 660,713 | 619,763 | 576,713 | 531,300 | 7,692,901 | 23,190,954 |
| Subtotal - Wastewater Revenue Bond | 2,284,275 | 2,282,775 | 2,280,050 | 2,283,913 | 2,288,838 | 1,439,563 | 1,440,713 | 1,439,763 | 1,441,713 | 1,441,300 | 18,622,901 | 47,760,954 |
| Solid Waste Revenue Refunding 2003 | | | | | | | | | | | | |
| Principal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,310,000 |
| Interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,297,775 |
| Subtotal - Solid Waste Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,607,775 |
| Solid Waste Revenue Refunding 2007 | | | | | | | | | | | | |
| Principal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,750,000 |
| Interest | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,601,448 |
| Subtotal - Solid Waste Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,351,448 |
| TOTAL REVENUE BONDS | 3,651,375 | 3,652,625 | 3,649,713 | 3,651,813 | 3,658,400 | 2,808,950 | 2,808,088 | 2,808,288 | 2,809,288 | 2,805,825 | 32,304,363 | 102,024,839 |
| **REDEVELOPMENT AGENCY REVENUE BONDS:** | | | | | | | | | | | | |
| Central Core Project Refunding TABs 2003 | | | | | | | | | | | | |
| Principal | 585,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585,000 | 5,670,000 |
| Interest | 13,163 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,163 | 1,565,083 |
| Agent Fee | 2,950 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,950 | 35,400 |
| Subtotal - Central Core Project Refunding | 601,113 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 601,113 | 7,270,483 |
| Parking Lease Refunding 1998 | | | | | | | | | | | | |
| Principal | 1,250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,250,000 | 10,975,000 |
| Interest | 31,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31,250 | 3,650,955 |
| Agent Fee | 6,960 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,960 | 83,520 |
| Subtotal - Parking Lease Refunding 1998 | 1,288,210 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,288,210 | 14,709,475 |
| TOTAL REDEVELOPMENT AGENCY REVENUE BONDS | 1,889,323 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,889,323 | 21,979,958 |
| **GOVERNMENT CENTER SITE BOND:** | | | | | | | | | | | | |
| Government Center Site 2009-A | | | | | | | | | | | | |
| Principal | 770,000 | 800,000 | 835,000 | 870,000 | 905,000 | 945,000 | 985,000 | 1,025,000 | 1,065,000 | 0 | 8,200,000 | 14,885,000 |
| Interest | 209,084 | 185,984 | 161,984 | 136,934 | 110,834 | 83,684 | 55,334 | 25,784 | 0 | 0 | 969,621 | 4,555,044 |
| Agent Fee and Letter of Credit | 90,200 | 81,730 | 72,930 | 63,745 | 54,175 | 44,220 | 33,825 | 22,990 | 11,715 | 0 | 475,530 | 1,939,080 |
| TOTAL GOVERNMENT CENTER SITE BOND | 1,069,284 | 1,067,714 | 1,069,914 | 1,070,679 | 1,070,009 | 1,072,904 | 1,074,159 | 1,073,774 | 1,076,715 | 0 | 9,645,151 | 21,379,124 |
| TOTAL | 6,609,982 | 4,720,339 | 4,719,626 | 4,722,491 | 4,728,409 | 3,881,854 | 3,882,246 | 3,882,061 | 3,886,003 | 2,805,825 | 43,838,837 | 145,383,921 |

**City Budget and**
**Appropriations Limit**
**Resolutions**

# CITY BUDGET RESOLUTION AND APPROPRIATIONS LIMIT RESOLUTION

The City Council annually adopts by resolution the budget for the upcoming fiscal year. The report to the Mayor and Council presents a summary of major expenditure and revenue categories. This report also details any changes to the recommended budget.

In conjunction with the adoption of the budget, the City is required to establish an appropriation limit and spending limitation in accordance with Article XIII-B of the California Constitution. The City Council annually adopts by resolution the appropriation limit and spending limitation.

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**RESOLUTION NO. 540-12**

**A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUNNYVALE ADOPTING THE BUDGET OF THE CITY OF SUNNYVALE FOR THE FISCAL YEAR JULY 1, 2012 TO JUNE 30, 2013**

WHEREAS, the proposed budget of the City of Sunnyvale for the fiscal year 2012-2013 was prepared and submitted to the City Council by the City Manager on May 4, 2012, which date was at least thirty-five (35) days prior to the beginning of the 2012-2013 fiscal year as required by Section 1302 of the Charter; and

WHEREAS, the City Council reviewed the proposed budget, and thereafter caused a public hearing to be held concerning the proposed budget on June 12, 2012; and

WHEREAS, upon conclusion of the public hearing the City Council further considered the proposed budget as provided for in Section 1304 of the Charter;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SUNNYVALE THAT:

1. The budget of the City of Sunnyvale for the fiscal year beginning on July 1, 2012 and ending on June 30, 2013, as submitted to the City Council by the City Manager on May 4, 2012, and as amended by the City Council on June 19, 2012, is hereby approved and adopted as the budget of the City of Sunnyvale for the 2012-2013 fiscal year.

2. Expenditures of the City of Sunnyvale for the 2012-2013 fiscal year, appropriations to reserves and inter-fund transfers/loans shall be governed and controlled according to the amounts specified in this resolution for each of the classifications of the General Fund and Special Revenue Funds, and for the total thereof, it being intended that the expenditure of the total amount budgeted and appropriated by this resolution for each fund, reserve or department shall be limited only by the amount specified herein and in the budget for each of such classifications.

a. For reappropriations between programs where the annual program budget is equal to or greater than $500,000, Council approval is required for reappropriations between programs that exceed $100,000 or 5% of the annual program budget, whichever is greater, up to a maximum of $250,000.

b. For reappropriations between programs where the annual program budget is less than $500,000, the maximum reappropriation threshold is limited to $50,000 or 50% of the annual program budget, whichever is less.

3. The specified sums of money set forth opposite the names of the funds, reserves, departments and programs set forth in Exhibits A, B, C, and D, attached and incorporated by reference, are hereby appropriated to the funds, reserves, departments and programs based upon the adopted budget.

4. If the expenditures for the Proprietary Funds and Internal Services Funds for the fiscal year exceed actual revenues plus the planned appropriation from the Rate Stabilization Reserve Account or the Resource Allocation Plan Reserve Account, as the case may be, on an annualized basis, Council approval shall be required.

5. The budget estimates for the twenty-year period shown in the 2012-2013 to 2031-2032 Resource Allocation Plan are approved for financial planning purposes.

6. If the appropriations for the General Fund and Special Revenue Funds for the 2012-2013 fiscal year exceed the expenditures from the funds for the fiscal year, the excess shall be allocated to the Budget Stabilization Fund Account for the General Fund and to the Resource Allocation Plan Reserve Account for the Special Revenue Funds. If the expenditures from the General Fund and Special Revenue Funds for the 2012-2013 fiscal year exceed the appropriations for the funds for the fiscal year then the difference shall be deducted from the Budget Stabilization Fund Account for the General Fund and from the Resource Allocation Plan Reserve Account for the Special Revenue Funds. If the appropriations for the Proprietary Funds and Internal Services Funds for the fiscal year exceed the expenditures from the funds for the fiscal year, or if the expenditures from the funds for the fiscal year exceed the appropriations for the funds, the excess shall be allocated to or deducted from the Resource Allocation Plan Reserve Account or the Rate Stabilization Reserve Account, as the case may be.

7. A copy of the budget hereby adopted, certified by the City Clerk, shall be filed with the City Manager or designated representative, and a further copy so certified shall be placed and shall remain on file in the Office of the City Clerk where it shall be available for inspection. Copies of the certified budget shall be made available for the use of departments, offices and agencies of the City.

Adopted by the City Council at a regular meeting held on June 19, 2012, by the following vote:

AYES: GRIFFITH, WHITTUM, SPITALERI, MOYLAN, MARTIN-MILIUS, DAVIS
NOES: MEYERING
ABSTAIN: NONE
ABSENT: NONE

ATTEST:

City Clerk
(SEAL)

APPROVED:

Mayor

APPROVED AS TO FORM AND LEGALITY:

Michael D. Martello, Interim City Attorney

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| **DEBT SERVICE** | | | | | | | | | | |
| RDA Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Parking Lease COPS | 1,206,523 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Utility Revenue Bond - Water | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Utility Revenue Bond - Sewer | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Utility Revenue Bond - SMaRT* | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Debt Service New MRF | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sunnyvale Office Center | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **TOTAL DEBT SERVICE** | 1,206,523 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

* Sunnyvale's share of SMaRT Station Debt Service appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| **OPERATING PROGRAMS** | | | | | | | | | | |
| City Attorney | | | | | | | | | | |
| 750 Comprehensive Legal Services | 1,644,884 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total City Attorney | 1,644,884 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| City Manager | | | | | | | | | | |
| 723 Office of the City Manager | 3,786,747 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total City Manager | 3,786,747 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| **Program/Project Description** | **Redevelopment Successor Agency** | **Youth and Neighbor. Services** | **Capital Projects** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station Operations** | **SMaRT Station Replacement** | **Golf and Tennis** | **Infrastructure Renov. and Replacement** | **FY 2012/2013 Total** |
| **DEBT SERVICE** | | | | | | | | | | | |
| RDA Debt Service | 606,704 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 606,704 |
| Parking Lease COPS | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,206,523 |
| Utility Revenue Bond - Water | 0 | 0 | 0 | 1,881,500 | 0 | 0 | 0 | 0 | 0 | 0 | 1,881,500 |
| Utility Revenue Bond - Sewer | 0 | 0 | 0 | 0 | 2,862,125 | 0 | 0 | 0 | 0 | 0 | 2,862,125 |
| Utility Revenue Bond - SMaRT* | 0 | 0 | 0 | 0 | 0 | 1,078,126 | 1,950,300 | 760,981 | 0 | 0 | 3,789,407 |
| Debt Service New MRF | 0 | 0 | 0 | 0 | 0 | 549,504 | 0 | 0 | 0 | 0 | 549,504 |
| Sunnyvale Office Center | 0 | 0 | 0 | 78,682 | 53,067 | 78,555 | 0 | 0 | 0 | 0 | 210,304 |
| **TOTAL DEBT SERVICE** | 606,704 | 0 | 0 | 1,960,182 | 2,915,192 | 1,706,185 | 1,950,300 | 760,981 | 0 | 0 | 11,106,067 |

* Sunnyvale's share of SMaRT Station Debt Service appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to their interrelated nature.

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **OPERATING PROGRAMS** | | | | | | | | | | | |
| City Attorney | | | | | | | | | | | |
| 750 Comprehensive Legal Services | 146,033 | 0 | 0 | 0 | 30,288 | 1,040 | 5,817 | 0 | 0 | 0 | 1,828,062 |
| Total City Attorney | 146,033 | 0 | 0 | 0 | 30,288 | 1,040 | 5,817 | 0 | 0 | 0 | 1,828,062 |
| City Manager | | | | | | | | | | | |
| 723 Office of the City Manager | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,786,747 |
| Total City Manager | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,786,747 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| Human Resources | | | | | | | | | | |
| 754 Human Resources | 3,425,064 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Human Resources | 3,425,064 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Community Development | | | | | | | | | | |
| 233 Building Safety | 2,773,552 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 234 Planning | 2,283,068 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 235 Housing and CDBG Program | 0 | 671,713 | 103,213 | 466,615 | 0 | 0 | 0 | 0 | 0 | 0 |
| 237 Department Management | 403,739 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Community Development | 5,460,359 | 671,713 | 103,213 | 466,615 | 0 | 0 | 0 | 0 | 0 | 0 |

** Does not include Indirect Cost Allocation for General Fund administrative support services for Funds 71 and 110; this expense is covered as a fund transfer*

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| **Program/Project Description** | **Redevelopment Successor Agency** | **Youth and Neighbor. Services** | **Capital Projects** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station Operations** | **SMaRT Station Replacement** | **Golf and Tennis** | **Infrastructure Renov. and Replacement** | **FY 2012/2013 Total** |
| Human Resources | | | | | | | | | | | |
| 754 Human Resources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,425,064 |
| Total Human Resources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,425,064 |
| Community Development | | | | | | | | | | | |
| 233 Building Safety | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,773,552 |
| 234 Planning | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,283,068 |
| 235 Housing and CDBG Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,241,541 |
| 237 Department Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 403,739 |
| Total Community Development | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,701,900 |

** Does not include Indirect Cost Allocation for General Fund administrative support services for Funds 71 and 110; this expense is covered as a fund transfer*

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| Finance | | | | | | | | | | |
| 703 Budget Management | 826,197 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 704 Purchasing | 1,239,390 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 705 Financial Management and Analysis | 883,304 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 706 Accounting and Financial Services | 1,676,661 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 707 Treasury Services | 1,056,956 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 708 Utility Billing | 2,155,673 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Finance | 7,838,181 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Library and Community Services | | | | | | | | | | |
| 527 Youth and Family Services | 338,679 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 620 Library | 7,988,288 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 626 Arts and Recreation Programs | 8,161,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Library and Community Services | 16,488,232 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| **Program/Project Description** | **Redevelopment Successor Agency** | **Youth and Neighbor. Services** | **Capital Projects** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station Operations** | **SMaRT Station Replacement** | **Golf and Tennis** | **Infrastructure Renov. and Replacement** | **FY 2012/2013 Total** |
| Finance | | | | | | | | | | | |
| 703 Budget Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 826,197 |
| 704 Purchasing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,239,390 |
| 705 Financial Management and Analysis | 158,640 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,041,944 |
| 706 Accounting and Financial Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,676,661 |
| 707 Treasury Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,056,956 |
| 708 Utility Billing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,155,673 |
| Total Finance | 158,640 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,996,821 |
| Library and Community Services | | | | | | | | | | | |
| 527 Youth and Family Services | 0 | 746,557 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,085,236 |
| 620 Library | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,988,288 |
| 626 Arts and Recreation Programs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,161,265 |
| Total Library and Community Services | 0 | 746,557 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17,234,789 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| Public Safety | | | | | | | | | | |
| 471 Police Services | 26,573,539 | 0 | 0 | 0 | 0 | 2,200 | 0 | 0 | 0 | 0 |
| 472 Fire Services | 27,879,678 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 473 Community Safety Services | 3,539,305 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 474 Personnel and Training | 1,580,820 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 475 Investigation Services | 4,865,252 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 476 Communication Services | 3,080,019 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 477 Public Safety Administrative Services | 5,293,983 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 478 Records Management and Property Services | 1,937,342 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Public Safety | 74,749,938 | 0 | 0 | 0 | 0 | 2,200 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| **Program/Project Description** | **Redevelopment Successor Agency** | **Youth and Neighbor. Services** | **Capital Projects** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station Operations** | **SMaRT Station Replacement** | **Golf and Tennis** | **Infrastructure Renov. and Replacement** | **FY 2012/2013 Total** |
| Public Safety | | | | | | | | | | | |
| 471 Police Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26,575,739 |
| 472 Fire Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27,879,678 |
| 473 Community Safety Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,539,305 |
| 474 Personnel and Training | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,580,820 |
| 475 Investigation Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,865,252 |
| 476 Communication Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,080,019 |
| 477 Public Safety Administrative Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,293,983 |
| 478 Records Management and Property Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,937,342 |
| Total Public Safety | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 74,752,138 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **035.** | **070.** | **71.** | **110.** | **141.** | **175.** | **190.** | **210.** | **245.** | **280.** |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| Public Works | | | | | | | | | | |
| 119 Transportation and Traffic Services | 1,938,545 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 120 Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easements | - 4,823,608 (2,025,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,025,000 0 |
| 121 Street Lights | 1,050,525 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 219 Street Tree Services | 1,423,921 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 222 Concrete Maintenance | 384,167 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 256 Downtown Parking Lot Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61,947 | 0 |
| 267 Neighborhood Parks and Open Space Management | 8,533,273 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 89,360 | 0 |
| 308 Public Works Administration | 695,324 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 310 Land Development - Engineering Services | 1,137,804 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,091 | 0 |
| 647 Golf Course Operations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Public Works | 17,962,167 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,398 | 2,025,000 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| **Program/Project Description** | **Redevelopment Successor Agency** | **Youth and Neighbor. Services** | **Capital Projects** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station Operations** | **SMaRT Station Replacement** | **Golf and Tennis** | **Infrastructure Renov. and Replacement** | **FY 2012/2013 Total** |
| Public Works | | | | | | | | | | | |
| 119 Transportation and Traffic Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,938,545 |
| 120 Pavement, Traffic Signs and Markings, Street Sweeping, and Roadside Easements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,848,608<br>(2,025,000) |
| 121 Street Lights | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,050,525 |
| 219 Street Tree Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,423,921 |
| 222 Concrete Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 384,167 |
| 256 Downtown Parking Lot Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61,947 |
| 267 Neighborhood Parks and Open Space Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,622,633 |
| 308 Public Works Administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 695,324 |
| 310 Land Development - Engineering Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,141,895 |
| 647 Golf Course Operations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,637,786 | 0 | 3,637,786 |
| Total Public Works | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,637,786 | 0 | 23,780,351 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **035.** | **070.** | **71.** | **110.** | **141.** | **175.** | **190.** | **210.** | **245.** | **280.** |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| Environmental Services | | | | | | | | | | |
| 360 Water Resources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 361 Storm Water Collection System | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 362 Sanitary Sewer Collection System | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 363 Solid Waste Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 364 SMaRT Station | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 365 Wastewater Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 366 Regulatory Programs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Environmental Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

** Sunnyvale's share of SMaRT Station Operations appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.*

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| NOVA Workforce Services* | | | | | | | | | | |
| 510 Employment Development | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,634,501 | 0 | 0 |
| Total NOVA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,634,501 | 0 | 0 |

**Does not include Indirect Cost Allocation for General Fund administrative support services; this amount is captured as a fund transfer*

| | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| **TOTAL OPERATING PROGRAMS** | 131,355,572 | 671,713 | 103,213 | 466,615 | 0 | 2,200 | 0 | 7,634,501 | 155,398 | 2,025,000 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | **315/500.** | **295.** | **385.** | **460.** | **465.** | **485.** | **490/100.** | **490/200.** | **525.** | **610.** | **All Funds** |
| **Program/Project Description** | **Redevelopment Successor Agency** | **Youth and Neighbor. Services** | **Capital Projects** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station Operations** | **SMaRT Station Replacement** | **Golf and Tennis** | **Infrastructure Renov. and Replacement** | **FY 2012/2013 Total** |
| Environmental Services | | | | | | | | | | | |
| 360 Water Resources | 0 | 0 | 0 | 26,106,688 | 0 | 0 | 0 | 0 | 0 | 0 | 26,106,688 |
| 361 Storm Water Collection System | 0 | 0 | 0 | 0 | 425,847 | 0 | 0 | 0 | 0 | 0 | 425,847 |
| 362 Sanitary Sewer Collection System | 0 | 0 | 0 | 0 | 2,061,028 | 0 | 0 | 0 | 0 | 0 | 2,061,028 |
| 363 Solid Waste Management | 0 | 0 | 0 | 0 | 0 | 31,016,690 | 0 | 0 | 0 | 0 | 31,016,690 |
| 364 SMaRT Station | 0 | 0 | 0 | 0 | 0 | 0 | 24,922,836 | 0 | 0 | 0 | 24,922,836 |
| 365 Wastewater Management | 0 | 0 | 0 | 0 | 10,003,934 | 0 | 0 | 0 | 0 | 0 | 10,003,934 |
| 366 Regulatory Programs | 0 | 0 | 0 | 17,798 | 2,101,784 | 11,580 | 0 | 0 | 0 | 0 | 2,131,162 |
| Total Environmental Services | 0 | 0 | 0 | 26,124,486 | 14,592,593 | 31,028,270 | 24,922,836 | 0 | 0 | 0 | 96,668,185 |

** Sunnyvale's share of SMaRT Station Operations appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.*

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| NOVA Workforce Services* | | | | | | | | | | | |
| 510 Employment Development | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,634,501 |
| Total NOVA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,634,501 |

**Does not include Indirect Cost Allocation for General Fund administrative support services; this amount is captured as a fund transfer*

| | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| **TOTAL OPERATING PROGRAMS** | 304,673 | 746,557 | 0 | 26,124,486 | 14,622,881 | 31,029,310 | 24,928,653 | 0 | 3,637,786 | 0 | 243,808,558 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| **Project Operating** | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **PROJECTS** | | | | | | | | | | |
| 800852 YWCA Silicon Valley | | | | | | | | | | |
| | 0 | 0 | 0 | 18,718 | 0 | 0 | 0 | 0 | 0 | 0 |
| 801351 Sunnyvale Contribution to SMaRT Station Equipment Rep. Fund | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 802150 Utility Undergrounding Cost Sharing | | | | | | | | | | |
| | 10,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 802500 City Share of Development Costs - Streets | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 |
| 803501 CDBG Housing Rehabilitation Revolving Loan Fund | | | | | | | | | | |
| | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 803601 Sunnyvale Community Services | | | | | | | | | | |
| | 0 | 0 | 0 | 75,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 803700 Leadership Sunnyvale | | | | | | | | | | |
| | 6,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 805253 Sewer Pipes, Manholes, and Laterals Emergency Replacement | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 806351 Water Meters and Flow Devices for New Developments | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 808352 Seven Seas Park Development | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 811250 SMaRT Station Equipment Replacement | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 812701 Home Access, Paint, Emergency Repair, and Energy-Efficiency | | | | | | | | | | |
| | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 814952 Redevelopment Plan Project Area | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| **Program/Project Description** | **Redevelopment Successor Agency** | **Youth and Neighbor. Services** | **Capital Projects** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station Operations** | **SMaRT Station Replacement** | **Golf and Tennis** | **Infrastructure Renov. and Replacement** | **FY 2012/2013 Total** |
| **Project Operating** | | | | | | | | | | | |
| | 0 | 0 | 0 | 31,212 | 0 | 0 | 0 | 0 | 0 | 0 | 31,212 |
| **PROJECTS** | | | | | | | | | | | |
| 800852 YWCA Silicon Valley | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,718 |
| 801351 Sunnyvale Contribution to SMaRT Station Equipment Rep. Fund | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 110,560 | 0 | 0 | 0 | 0 | 110,560 |
| 802150 Utility Undergrounding Cost Sharing | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 |
| 802500 City Share of Development Costs - Streets | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 |
| 803501 CDBG Housing Rehabilitation Revolving Loan Fund | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 803601 Sunnyvale Community Services | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 75,000 |
| ######## | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,000 |
| 805253 Sewer Pipes, Manholes, and Laterals Emergency Replacement | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 20,400 | 0 | 0 | 0 | 0 | 0 | 20,400 |
| 806351 Water Meters and Flow Devices for New Developments | | | | | | | | | | | |
| | 0 | 0 | 0 | 81,600 | 0 | 0 | 0 | 0 | 0 | 0 | 81,600 |
| 808352 Seven Seas Park Development | | | | | | | | | | | |
| | 0 | 0 | 3,966,270 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,966,270 |
| 811250 SMaRT Station Equipment Replacement | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 768,048 | 0 | 0 | 768,048 |
| 812701 Home Access, Paint, Emergency Repair, and Energy-Efficiency | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 814952 Redevelopment Plan Project Area | | | | | | | | | | | |
| | 25,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,500 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| 815203 Replacement of Water/Sewer Supervisory Control System | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 816050 Minor Repair of City Bridges and Culverts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 |
| 818100 Public Safety Buildings - Roofs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 818550 Park Buildings - Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 818600 Senior Center Buildings - Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 818700 Corporation Yard Buildings - Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 820130 Routine Resurfacing of City Owned Parking Lots | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 820180 Traffic Signal Controller Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 820190 Traffic Signal Hardware & Wiring | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 820200 Traffic Signal Light Emitting Diode (LED) Array Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 820270 Playground Equipment Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 820280 Park Furniture and Fixtures Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 820570 Minor Building Modifications | 10,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 820631 ADA Curb Retrofit and CDBG Sidewalk Replacement | 0 | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 821001 City Owned Properties - Adjacent to Parks | 0 | 0 | 0 | 0 | 25,500 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| Program/Project Description | Redevelopment Successor Agency | Youth and Neighbor. Services | Capital Projects | Water Supply and Distribution | Wastewater Management | Solid Waste Management | SMaRT Station Operations | SMaRT Station Replacement | Golf and Tennis | Infrastructure Renov. and Replacement | FY 2012/2013 Total |
| 815203 Replacement of Water/Sewer Supervisory Control System | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 0 | 0 | 600,000 |
| 816050 Minor Repair of City Bridges and Culverts | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 |
| 818100 Public Safety Buildings - Roofs | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 245,534 | 245,534 |
| 818550 Park Buildings - Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 248,376 | 248,376 |
| 818600 Senior Center Buildings - Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,000 | 51,000 |
| 818700 Corporation Yard Buildings - Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 64,985 | 64,985 |
| 820130 Routine Resurfacing of City Owned Parking Lots | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 113,997 | 113,997 |
| 820180 Traffic Signal Controller Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 93,121 | 93,121 |
| 820190 Traffic Signal Hardware & Wiring | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 357,000 | 357,000 |
| 820200 Traffic Signal Light Emitting Diode (LED) Array Replacements | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,900 | 45,900 |
| 820270 Playground Equipment Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,380 | 70,380 |
| 820280 Park Furniture and Fixtures Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61,200 | 61,200 |
| 820570 Minor Building Modifications | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 |
| 820631 ADA Curb Retrofit and CDBG Sidewalk Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 821001 City Owned Properties - Adjacent to Parks | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25,500 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| 821010 City Owned Properties - Downtown | 12,240 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 821170 SMaRT Station Operations Contract RFP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 821181 Contribution to SMaRT Station Operations Contract RFP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 821330 Park Buildings - Roof Repair and Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 822762 Storm Pump Station Number 2 Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 822911 Columbia Neighborhood Center Facility Expansion | 0 | 0 | 0 | 242,402 | 0 | 0 | 0 | 0 | 0 | 0 |
| 823750 BMR Compliance Enforcement | 0 | 10,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 824261 Solid Waste Cost of Service Study | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 824301 Rehabilitation of Digesters | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 824351 The Health Trust - Meals on Wheels | 7,130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 824571 Outside Counsel Services for RSA (ADDOPA) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 824700 Downtown Parking Maintenance Assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,120 | 0 |
| 824771 Primary Sedimentation Basin Renovation Design | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825141 Air Flotation Tanks Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825241 Equipment Replacement at Six (6) Hetch-Hetchy Connections | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| Program/Project Description | Redevelopment Successor Agency | Youth and Neighbor. Services | Capital Projects | Water Supply and Distribution | Wastewater Management | Solid Waste Management | SMaRT Station Operations | SMaRT Station Replacement | Golf and Tennis | Infrastructure Renov. and Replacement | FY 2012/2013 Total |
| 821010 City Owned Properties - Downtown | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,240 |
| 821170 SMaRT Station Operations Contract RFP | 0 | 0 | 0 | 0 | 0 | 0 | 172,236 | 0 | 0 | 0 | 172,236 |
| 821181 Contribution to SMaRT Station Operations Contract RFP | 0 | 0 | 0 | 0 | 0 | 88,186 | 0 | 0 | 0 | 0 | 88,186 |
| 821330 Park Buildings - Roof Repair and Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 93,840 | 93,840 |
| 822762 Storm Pump Station Number 2 Rehabilitation | 0 | 0 | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| 822911 Columbia Neighborhood Center Facility Expansion | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 242,402 |
| 823750 BMR Compliance Enforcement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 |
| 824261 Solid Waste Cost of Service Study | 0 | 0 | 0 | 0 | 0 | 45,900 | 0 | 0 | 0 | 0 | 45,900 |
| 824301 Rehabilitation of Digesters | 0 | 0 | 0 | 0 | 600,000 | 0 | 0 | 0 | 0 | 0 | 600,000 |
| 824351 The Health Trust - Meals on Wheels | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,130 |
| 824571 Outside Counsel Services for RSA (ADDOPA) | 51,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,000 |
| 824700 Downtown Parking Maintenance Assessment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,120 |
| 824771 Primary Sedimentation Basin Renovation Design | 0 | 0 | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| 825141 Air Flotation Tanks Rehabilitation | 0 | 0 | 0 | 0 | 1,350,000 | 0 | 0 | 0 | 0 | 0 | 1,350,000 |
| 825241 Equipment Replacement at Six (6) Hetch-Hetchy Connections | 0 | 0 | 0 | 132,600 | 0 | 0 | 0 | 0 | 0 | 0 | 132,600 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| 825251 Mary/Carson Water Plant Mechanical Reconstructions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825271 Well House Emergency Generator - Ortega Well | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825290 Pavement Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825301 Pressure Reducing Valve Replacement & Relocation for SCADA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825321 Replacement/Rehabilitation of Sanitary Manholes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825331 Replacement/Rehabilitation of Sewer Pipes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825340 Street Lights Conduit Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825451 City-wide Water Line Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825501 Wright Ave Water Plant Mechanical Reconstruction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825521 Pond Sediment Removal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825570 239 - 241 Commercial Street Property Maintenance | 5,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825610 Fair Oaks Avenue Overhead Bridge | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825700 General Plan Updates | 51,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825740 Battery Backup System for Traffic Signals Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825751 Sewer Lift Stations Rebuild | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825850 Swim Pools Infrastructure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| Program/Project Description | Redevelopment Successor Agency | Youth and Neighbor. Services | Capital Projects | Water Supply and Distribution | Wastewater Management | Solid Waste Management | SMaRT Station Operations | SMaRT Station Replacement | Golf and Tennis | Infrastructure Renov. and Replacement | FY 2012/2013 Total |
| 825251 Mary/Carson Water Plant Mechanical Reconstructions | 0 | 0 | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 825271 Well House Emergency Generator - Ortega Well | 0 | 0 | 0 | 91,800 | 0 | 0 | 0 | 0 | 0 | 0 | 91,800 |
| 825290 Pavement Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 878,724 | 878,724 |
| 825301 Pressure Reducing Valve Replacement & Relocation for SCADA | 0 | 0 | 0 | 122,400 | 0 | 0 | 0 | 0 | 0 | 0 | 122,400 |
| 825321 Replacement/Rehabilitation of Sanitary Manholes | 0 | 0 | 0 | 0 | 76,500 | 0 | 0 | 0 | 0 | 0 | 76,500 |
| 825331 Replacement/Rehabilitation of Sewer Pipes | 0 | 0 | 0 | 0 | 2,200,000 | 0 | 0 | 0 | 0 | 0 | 2,200,000 |
| 825340 Street Lights Conduit Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,000 | 51,000 |
| 825451 City-wide Water Line Replacement | 0 | 0 | 0 | 4,850,000 | 0 | 0 | 0 | 0 | 0 | 0 | 4,850,000 |
| 825501 Wright Ave Water Plant Mechanical Reconstruction | 0 | 0 | 0 | 557,113 | 0 | 0 | 0 | 0 | 0 | 0 | 557,113 |
| 825521 Pond Sediment Removal | 0 | 0 | 0 | 0 | 900,000 | 0 | 0 | 0 | 0 | 0 | 900,000 |
| 825570 239 - 241 Commercial Street Property Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,100 |
| 825610 Fair Oaks Avenue Overhead Bridge | 0 | 0 | 1,823,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,823,000 |
| 825700 General Plan Updates | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,000 |
| 825740 Battery Backup System for Traffic Signals Maintenance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 52,224 | 52,224 |
| 825751 Sewer Lift Stations Rebuild | 0 | 0 | 0 | 0 | 477,443 | 0 | 0 | 0 | 0 | 0 | 477,443 |
| 825850 Swim Pools Infrastructure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,430 | 37,430 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| 825920 Bill Wilson Center | 0 | 0 | 0 | 23,174 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825930 City Owned Properties - Downtown/388 Charles Street | 0 | 5,840 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825961 SCVURPPP Contracting and Fiscal Agent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 825970 Downtown Underground Parking Insurance | 5,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 826280 FY 12-13 #16 Recruitment and Training for Sworn Officers | 2,496,025 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 826530 County-wide Homeless Count | 0 | 8,238 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 826701 Town Center Investigation/Remediation of Hazmat (ADDOPA) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 826850 Calabazas Creek Bridge at Old Mt. View-Alviso Rd | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 826950 Install Asphalt Pavement at Water Plants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827020 Emergency Bypass Pumping | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827050 Sanitary Sewer Collection System Master Plan | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827090 Construction of a New Water Pollution Control Plant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827160 Tennis Center Court Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827200 Outreach and Transportation Assistance for Seniors | 0 | 0 | 0 | 31,196 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827212 EHC Life Builders: Winter Shelter at Sunnyvale Armory | 0 | 0 | 0 | 22,283 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| Program/Project Description | Redevelopment Successor Agency | Youth and Neighbor. Services | Capital Projects | Water Supply and Distribution | Wastewater Management | Solid Waste Management | SMaRT Station Operations | SMaRT Station Replacement | Golf and Tennis | Infrastructure Renov. and Replacement | FY 2012/2013 Total |
| 825920 Bill Wilson Center | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23,174 |
| 825930 City Owned Properties - Downtown/388 Charles Street | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,840 |
| 825961 SCVURPPP Contracting and Fiscal Agent | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| 825970 Downtown Underground Parking Insurance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,100 |
| 826280 FY 12-13 #16 Recruitment and Training for Sworn Officers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,496,025 |
| 826530 County-wide Homeless Count | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,238 |
| 826701 Town Center Investigation/Remediation of Hazmat (ADDOPA) | 1,323,994 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,323,994 |
| 826850 Calabazas Creek Bridge at Old Mt. View-Alviso Rd | 0 | 0 | 1,153,912 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,153,912 |
| 826950 Install Asphalt Pavement at Water Plants | 0 | 0 | 0 | 19,380 | 0 | 0 | 0 | 0 | 0 | 0 | 19,380 |
| 827020 Emergency Bypass Pumping | 0 | 0 | 0 | 0 | 601,782 | 0 | 0 | 0 | 0 | 0 | 601,782 |
| 827050 Sanitary Sewer Collection System Master Plan | 0 | 0 | 0 | 0 | 321,300 | 0 | 0 | 0 | 0 | 0 | 321,300 |
| 827090 Construction of a New Water Pollution Control Plant | 0 | 0 | 0 | 0 | 1,450,000 | 0 | 0 | 0 | 0 | 0 | 1,450,000 |
| 827160 Tennis Center Court Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23,460 | 23,460 |
| 827200 Outreach and Transportation Assistance for Seniors | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31,196 |
| 827212 EHC Life Builders: Winter Shelter at Sunnyvale Armory | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,283 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| 827221 Family & Children's Services - Columbia Center | 0 | 0 | 0 | 21,391 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827690 Evaluation of Bridges and Levees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 827720 Catholic Charities - Long Term Care Ombudsman | 8,913 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827780 First United Methodist Church - Sr Nutrition | 8,196 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827790 Senior Adult Legal Assistance (SALA) | 7,130 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827810 Friends for Youth - Mentoring | 8,913 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827820 Live Oak Adult Day Services | 9,804 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 827970 History Museum Utility Reimbursement | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828030 Annual Slurry Seal of City Streets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828110 Housing Trust Fund (HTFSCC) Contribution | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828120 First-Time Homebuyer Loans (up to 80% AMI) | 0 | 0 | 100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828150 Police Services Equipment - Cell Phones | 0 | 0 | 0 | 0 | 0 | 48,960 | 0 | 0 | 0 | 0 |
| 828290 Repair/Replace Park Parking Lot Drainage & Surfacing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| Program/Project Description | Redevelopment Successor Agency | Youth and Neighbor. Services | Capital Projects | Water Supply and Distribution | Wastewater Management | Solid Waste Management | SMaRT Station Operations | SMaRT Station Replacement | Golf and Tennis | Infrastructure Renov. and Replacement | FY 2012/2013 Total |
| 827221 Family & Children's Services - Columbia Center | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21,391 |
| 827690 Evaluation of Bridges and Levees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 827720 Catholic Charities - Long Term Care Ombudsman | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,913 |
| 827780 First United Methodist Church - Sr Nutrition | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,196 |
| 827790 Senior Adult Legal Assistance (SALA) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,130 |
| 827810 Friends for Youth - Mentoring | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,913 |
| 827820 Live Oak Adult Day Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,804 |
| 827970 History Museum Utility Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,000 |
| 828030 Annual Slurry Seal of City Streets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 211,303 | 211,303 |
| 828110 Housing Trust Fund (HTFSCC) Contribution | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| 828120 First-Time Homebuyer Loans (up to 80% AMI) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100,000 |
| 828150 Police Services Equipment - Cell Phones | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48,960 |
| 828290 Repair/Replace Park Parking Lot Drainage & Surfacing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 105,060 | 105,060 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| 828390 Sunken Gardens Golf Course Clubhouse Paving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828400 Golf Buildings Renovations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828410 Golf Buildings HVAC | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828440 Catholic Charities: Day Break III | 10,696 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828450 MayView Community Health Center | 0 | 0 | 0 | 17,826 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828461 Santa Clara Family Health Foundation: Healthy Kids | 16,044 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828472 West Valley Community Services: Haven to Home Case Management | 8,022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828481 Abilities United: Aquatic and Occupational Therapy | 8,913 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828750 Tenant Based Rental Assistance (HOME) | 0 | 0 | 200,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828970 Raynor Well Rehabilitation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829050 Rehabilitation of Two Water Wells (Serra and Westmoor) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829060 Rehabilitation of Cathodic Protection on RW System | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829080 Storm System Trash Capture Devices | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829090 Sanitary Sewer and Storm Drain Cross Connection Elimination | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| Program/Project Description | Redevelopment Successor Agency | Youth and Neighbor. Services | Capital Projects | Water Supply and Distribution | Wastewater Management | Solid Waste Management | SMaRT Station Operations | SMaRT Station Replacement | Golf and Tennis | Infrastructure Renov. and Replacement | FY 2012/2013 Total |
| 828390 Sunken Gardens Golf Course Clubhouse Paving | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 66,300 | 66,300 |
| 828400 Golf Buildings Renovations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 280,500 | 280,500 |
| 828410 Golf Buildings HVAC | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 257,448 | 257,448 |
| 828440 Catholic Charities: Day Break III | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,696 |
| 828450 MayView Community Health Center | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 17,826 |
| 828461 Santa Clara Family Health Foundation: Healthy Kids | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,044 |
| 828472 West Valley Community Services: Haven to Home Case Management | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,022 |
| 828481 Abilities United: Aquatic and Occupational Therapy | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,913 |
| 828750 Tenant Based Rental Assistance (HOME) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 200,000 |
| 828970 Raynor Well Rehabilitation | 0 | 0 | 0 | 207,838 | 0 | 0 | 0 | 0 | 0 | 0 | 207,838 |
| 829050 Rehabilitation of Two Water Wells (Serra and Westmoor) | 0 | 0 | 0 | 20,288 | 0 | 0 | 0 | 0 | 0 | 0 | 20,288 |
| 829060 Rehabilitation of Cathodic Protection on RW System | 0 | 0 | 0 | 34,870 | 0 | 0 | 0 | 0 | 0 | 0 | 34,870 |
| 829080 Storm System Trash Capture Devices | 0 | 0 | 0 | 0 | 448,800 | 0 | 0 | 0 | 0 | 0 | 448,800 |
| 829090 Sanitary Sewer and Storm Drain Cross Connection Elimination | 0 | 0 | 0 | 0 | 51,000 | 0 | 0 | 0 | 0 | 0 | 51,000 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| 829110 Facility Safety Upgrades for Fall Protection | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829150 Swim Buildings Infrastructure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829160 Golf Course Tree Trimming and Removal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829220 Generations Community Wellness Centers | 6,239 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829230 Infrastructure Investment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829360 FY 2011/2012 OTS Sobriety Checkpoints | 15,154 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829400 Sidewalk, Curb and Gutter Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829410 2011 Justice Assistance Grant (JAG) | 0 | 0 | 0 | 0 | 0 | 0 | 13,347 | 0 | 0 | 0 |
| 829420 FY 2011/2012 COPS/SLES Grant Spending Plan | 0 | 0 | 0 | 0 | 0 | 0 | 267,759 | 0 | 0 | 0 |
| 829430 WPCP Chlorine Conversion | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829450 Recycled Water Inter-connect Santa Clara | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829490 First United Methodist Church - Sr Nutrition | 0 | 0 | 0 | 7,848 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829520 Theatre Lighting and Sound Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| Program/Project Description | Redevelopment Successor Agency | Youth and Neighbor. Services | Capital Projects | Water Supply and Distribution | Wastewater Management | Solid Waste Management | SMaRT Station Operations | SMaRT Station Replacement | Golf and Tennis | Infrastructure Renov. and Replacement | FY 2012/2013 Total |
| 829110 Facility Safety Upgrades for Fall Protection | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,200 | 10,200 |
| 829150 Swim Buildings Infrastructure | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 43,478 | 43,478 |
| 829160 Golf Course Tree Trimming and Removal | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 112,200 | 112,200 |
| 829220 Generations Community Wellness Centers | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,239 |
| 829230 Infrastructure Investment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,550,000 | 2,550,000 |
| 829360 FY 2011/2012 OTS Sobriety Checkpoints | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,154 |
| 829400 Sidewalk, Curb and Gutter Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 243,780 | 243,780 |
| 829410 2011 Justice Assistance Grant (JAG) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,347 |
| 829420 FY 2011/2012 COPS/SLES Grant Spending Plan | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 267,759 |
| 829430 WPCP Chlorine Conversion | 0 | 0 | 0 | 0 | 1,200,000 | 0 | 0 | 0 | 0 | 0 | 1,200,000 |
| 829450 Recycled Water Inter-connect Santa Clara | 0 | 0 | 0 | 666,666 | 0 | 0 | 0 | 0 | 0 | 0 | 666,666 |
| 829490 First United Methodist Church - Sr Nutrition | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,848 |
| 829520 Theatre Lighting and Sound Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 356,000 | 356,000 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035. | 070. | 71. | 110. | 141. | 175. | 190. | 210. | 245. | 280. |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| 829530 Armory Affordable Housing Site - Charities Housing | 0 | 4,050,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829540 Armory Affordable Housing Site - MidPen Housing | 0 | 4,050,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829550 MidPen Housing: Garland Plaza Rehab | 0 | 0 | 1,500,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829560 Sunnyvale Workforce Development Program | 0 | 0 | 0 | 220,000 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829570 Orchard Gardens Park Expansion | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829510 Emergency Medical Dispatch First Responder Incentive Funding | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829580 Homestead Park (Final Phase) | 0 | 5,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829590 Duane Avenue Bicycle Lanes | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829600 SB 83 Utilization Plan | 723,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829610 CalRecycle | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829650 Priority Study Issues | 125,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 315/500. | 295. | 385. | 460. | 465. | 485. | 490/100. | 490/200. | 525. | 610. | All Funds |
| Program/Project Description | Redevelopment Successor Agency | Youth and Neighbor. Services | Capital Projects | Water Supply and Distribution | Wastewater Management | Solid Waste Management | SMaRT Station Operations | SMaRT Station Replacement | Golf and Tennis | Infrastructure Renov. and Replacement | FY 2012/2013 Total |
| 829530 Armory Affordable Housing Site - Charities Housing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,050,000 |
| 829540 Armory Affordable Housing Site - MidPen Housing | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,050,000 |
| 829550 MidPen Housing: Garland Plaza Rehab | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,500,000 |
| 829560 Sunnyvale Workforce Development Program | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 220,000 |
| 829570 Orchard Gardens Park Expansion | 0 | 0 | 201,450 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 201,450 |
| 829510 Emergency Medical Dispatch First Responder Incentive Funding | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,000 |
| 829580 Homestead Park (Final Phase) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000,000 |
| 829590 Duane Avenue Bicycle Lanes | 0 | 0 | 94,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 94,203 |
| 829600 SB 83 Utilization Plan | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 723,000 |
| 829610 CalRecycle | 0 | 0 | 0 | 0 | 0 | 5,983 | 0 | 0 | 0 | 0 | 5,983 |
| 829650 Priority Study Issues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 125,000 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **035.** | **070.** | **71.** | **110.** | **141.** | **175.** | **190.** | **210.** | **245.** | **280.** |
| **Program/Project Description** | **General** | **Housing** | **HOME** | **Community Development Block Grant** | **Park Dedication** | **Public Safety Forfeiture** | **Police Services Aug.** | **Employment Development** | **Parking District** | **Gas Tax** |
| **Council Set-Aside** | | | | | | | | | | |
| 828880 Community Events Grant Funding | 16,600 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 828890 Neighborhood Grants | 2,475 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829620 Downtown Association | 10,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829640 Care Management Enhancement | 40,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 829630 Council Set Aside (Balance) | 30,925 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **TOTAL PROJECTS** | 3,743,019 | 13,424,278 | 1,800,000 | 1,029,838 | 25,500 | 48,960 | 281,106 | 0 | 6,120 | 220,400 |
| Project Administration | 495,865 | 0 | 0 | 0 | 737,343 | 0 | 0 | 0 | 0 | 198,514 |
| Equipment | 267,697 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lease Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **GRAND TOTAL** | 137,068,677 | 14,095,992 | 1,903,213 | 1,496,452 | 762,843 | 51,160 | 281,106 | 7,634,501 | 161,518 | 2,443,914 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | **315/500.** | **295.** | **385.** | **460.** | **465.** | **485.** | **490/100.** | **490/200.** | **525.** | **610.** | **All Funds** |
| **Program/Project Description** | **Redevelopment Successor Agency** | **Youth and Neighbor. Services** | **Capital Projects** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station Operations** | **SMaRT Station Replacement** | **Golf and Tennis** | **Infrastructure Renov. and Replacement** | **FY 2012/2013 Total** |
| **Council Set-Aside** | | | | | | | | | | | |
| 828880 Community Events Grant Funding | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,600 |
| 828890 Neighborhood Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,475 |
| 829620 Downtown Association | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 |
| 829640 Care Management Enhancement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 40,000 |
| 829630 Council Set Aside (Balance) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,925 |
| **TOTAL PROJECTS** | 1,400,494 | 0 | 7,238,835 | 7,684,555 | 11,397,225 | 250,629 | 172,236 | 768,048 | 0 | 6,724,440 | 56,215,683 |
| Project Administration | 0 | 0 | 16,458 | 448,664 | 461,613 | 44,728 | 0 | 0 | 0 | 65,168 | 2,468,353 |
| Equipment | 0 | 0 | 0 | 0 | 445,572 | 0 | 0 | 0 | 0 | 0 | 713,269 |
| Lease Payments | 2,078,231 | 0 | 0 | 0 | 344,111 | 634,118 | 0 | 0 | 0 | 0 | 3,056,460 |
| **GRAND TOTAL** | 4,390,102 | 746,557 | 7,255,293 | 36,249,099 | 30,186,594 | 33,664,970 | 27,051,189 | 1,529,029 | 3,637,784 | 6,789,608 | 317,399,602 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**INTERNAL SERVICE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | 595/100. | 595/200. | 595/210. | 595/350. | 595/800. | 640. | 645. | All Funds |
| **Program/Project Description** | **Fleet Services** | **Facilities Mgmt** | **Sunnyvale Office Center** | **Technology Services** | **Project Management Services** | **Employee Benefits** | **Property Liability & Insur. Fund** | **FY 2012/2013 Total** |
| **DEBT SERVICE** | | | | | | | | |
| Sunnyvale Office Center | 0 | 0 | 850,623 | 0 | 0 | 0 | 0 | 850,623 |
| **TOTAL DEBT SERVICE** | 0 | 0 | 850,623 | 0 | 0 | 0 | 0 | 850,623 |
| **EQUIPMENT** | | | | | | | | |
| Equipment | 2,945,335 | 252,952 | 0 | 6,110,526 | 0 | 0 | 0 | 9,308,813 |
| **TOTAL EQUIPMENT** | 2,945,335 | 252,952 | 0 | 6,110,526 | 0 | 0 | 0 | 9,308,813 |
| **OPERATING PROGRAMS** | | | | | | | | |
| City Attorney | | | | | | | | |
| 750 Comprehensive Legal Services | 0 | 0 | 0 | 0 | 0 | 0 | 80,710 | 80,710 |
| Total City Attorney | 0 | 0 | 0 | 0 | 0 | 0 | 80,710 | 80,710 |
| Human Resources | | | | | | | | |
| 754 Human Resources | 0 | 0 | 0 | 0 | 0 | 0 | 116,008 | 116,008 |
| 781 Employee Leave Benefits - Leave Earned | 0 | 0 | 0 | 0 | 0 | 12,861,387 | 0 | 12,861,387 |
| 784 Retirement, Insurances, and Taxes | 0 | 0 | 0 | 0 | 0 | 52,262,978 | 0 | 52,262,978 |
| 785 Workers' Compensation Excess Insurance, Cost of Claims, and Leave Hours Taken | 0 | 0 | 0 | 0 | 0 | 3,374,719 | 0 | 3,374,719 |
| 787 City Liability and Property Insurance and Claim Costs | 0 | 0 | 0 | 0 | 0 | 0 | 1,008,971 | 1,008,971 |
| Total Human Resources | 0 | 0 | 0 | 0 | 0 | 68,499,083 | 1,124,979 | 69,624,062 |
| Information Technology | | | | | | | | |
| 746 Software Application Services and Support | 0 | 0 | 0 | 2,476,848 | 0 | 0 | 0 | 2,476,848 |
| 747 IT Infrastructure Services and Support | 0 | 0 | 0 | 2,191,795 | 0 | 0 | 0 | 2,191,795 |
| 749 ITD Administration | 0 | 0 | 0 | 1,399,610 | 0 | 0 | 0 | 1,399,610 |
| Total Information Technology | 0 | 0 | 0 | 6,068,253 | 0 | 0 | 0 | 6,068,253 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS**
**INTERNAL SERVICE FUNDS**
**FY 2012/2013 BUDGET**

| | FUND/SUB-FUND | | | | | | | |
|---|---|---|---|---|---|---|---|---|
| | 595/100. | 595/200. | 595/210. | 595/350. | 595/800. | 640. | 645. | All Funds |
| **Program/Project Description** | **Fleet Services** | **Facilities Mgmt** | **Sunnyvale Office Center** | **Technology Services** | **Project Management Services** | **Employee Benefits** | **Property Liability & Insur. Fund** | **FY 2012/2013 Total** |
| Office of the City Manager | | | | | | | | |
| 748 Print, Copy, Bindery and Mail Services and Support | | | | | | | | |
| | 0 | 0 | 0 | 570,032 | 0 | 0 | 0 | 570,032 |
| Total Office of the City Manager | 0 | 0 | 0 | 570,032 | 0 | 0 | 0 | 570,032 |
| Community Services | | | | | | | | |
| 709 Facility Services | | | | | | | | |
| | 0 | 3,714,363 | 229,250 | 0 | 0 | 0 | 0 | 3,943,613 |
| Total Community Services | 0 | 3,714,363 | 229,250 | 0 | 0 | 0 | 0 | 3,943,613 |
| Public Works | | | | | | | | |
| 309 Capital Projects Administration | | | | | | | | |
| | 0 | 0 | 0 | 0 | 2,551,090 | 0 | 0 | 2,551,090 |
| 763 Provision of Vehicles and Motorized Equipment | | | | | | | | |
| | 3,155,199 | 0 | 0 | 0 | 0 | 0 | 0 | 3,155,199 |
| Total Public Works | 3,155,199 | 0 | 0 | 0 | 2,551,090 | 0 | 0 | 5,706,289 |
| Finance | | | | | | | | |
| 706 Accounting and Financial Services | | | | | | | | |
| | 0 | 0 | 0 | 0 | 73,734 | 0 | 0 | 73,734 |
| Total Finance | 0 | 0 | 0 | 0 | 73,734 | 0 | 0 | 73,734 |
| **TOTAL OPERATING PROGRAMS** | 3,155,199 | 3,714,363 | 229,250 | 6,638,285 | 2,624,824 | 68,499,083 | 1,205,689 | 86,066,693 |
| **PROJECTS** | | | | | | | | |
| 824780 SOC Rehabilitation | | | | | | | | |
| | 0 | 0 | 20,400 | 0 | 0 | 0 | 0 | 20,400 |
| **TOTAL PROJECTS** | 0 | 0 | 20,400 | 0 | 0 | 0 | 0 | 20,400 |
| **GRAND TOTAL** | 6,100,534 | 3,967,315 | 1,100,273 | 12,748,811 | 2,624,824 | 68,499,083 | 1,205,689 | 96,246,529 |

**CITY OF SUNNYVALE**
**TRANSFERS TO/FROM**
**ALL FUNDS ***
**FY 2012/2013 BUDGET**

**TRANSFERS TO FUND/SUB-FUND**

| TRANSFERS FROM FUND/SUB-FUND | 035. General | 280. Gas Tax | 295. Youth and Neighborhood Services | 385. Capital Projects | 460 Water Supply and Distribution | 595. General Services | 595/210. Sunnyvale Office Center | 610. Infrastructure Renovation and Replacement | 645. Liability and Property Insurance | All Funds FY 2012/2013 Total |
|---|---|---|---|---|---|---|---|---|---|---|
| **TRANSFERS** | | | | | | | | | | |
| 035. General | 0 | 0 | 514,476 | 0 | 0 | 27,885 | 0 | 4,293,780 | 758,806 | 5,594,947 |
| 070. Housing | 55,905 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 55,905 |
| 071. HOME Grant | 7,341 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,341 |
| 110. CDBG | 35,463 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 35,463 |
| 141. Park Dedication | 0 | 0 | 0 | 4,167,720 | 0 | 0 | 0 | 1,896,860 | 0 | 6,064,580 |
| 175. Asset Forfeiture | 98,123 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 98,123 |
| 210. Employment Development | 301,898 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 301,898 |
| 245. Parking District | 12,768 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,768 |
| 280. Gas Tax | 0 | 0 | 0 | 66,177 | 0 | 0 | 0 | 1,477,969 | 0 | 1,544,146 |
| 285. Transportation Development Account | 0 | 0 | 0 | 94,203 | 0 | 0 | 0 | 0 | 0 | 94,203 |
| 315/500. Redevelopment Successor Agency | 1,228,680 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,228,680 |
| 385. Capital Projects | 11,975 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,975 |
| 460. Water Supply and Distribution | 2,882,846 | 0 | 0 | 0 | 0 | 0 | 0 | 4,549 | 129,516 | 3,016,911 |
| 465. Wastewater Management | 4,463,694 | 50,000 | 0 | 0 | 387,000 | 0 | 0 | 27,960 | 307,287 | 5,235,941 |
| 485. Solid Waste Management | 5,587,595 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,996 | 5,594,591 |
| 525. Community Recreation | 384,560 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,895 | 389,455 |
| 595. General Services | 630,953 | 0 | 0 | 0 | 0 | 0 | 100,750 | 26,365 | 0 | 758,068 |
| 610. Infrastructure Renovation and Replacement | 0 | 0 | 0 | 209,098 | 0 | 0 | 0 | 0 | 0 | 209,098 |
| 727. Fremont Pool | 6,406 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,406 |
| 730. Dorolou Swirsky Youth Opportunity Fund | 3,864 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,864 |
| **TOTAL TRANSFERS** | 15,712,071 | 50,000 | 514,476 | 4,537,198 | 387,000 | 27,885 | 100,750 | 7,727,483 | 1,207,500 | 30,264,363 |

** FUNDS WITH NO TRANSFERS ARE NOT SHOWN.*

*This Schedule Includes In-Lieu Transfers and Interfund Loans, but not Project Administration and Debt Service Transfers; Project Administration Charges and Debt Service are reflected in Exhibit A*

**CITY OF SUNNYVALE**
**APPROPRIATIONS TO/DEDUCTION FROM RESERVES**
**ALL FUNDS ***
**FY 2012/2013 BUDGET AS COMPARED TO FY 2011/2012 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | 035 | 070 | 071 | 110 | 141 | 175 | 210 | 245 | 280 | 385 |
| **Reserve** | **General** | **Housing** | **HOME Grant** | **Community Development Block Grant** | **Park Dedication** | **Asset Forfeiture** | **Employment Development** | **Parking District** | **Gas Tax** | **Capital Projects** |
| 20 Year RAP | 0 | 0 | 0 | (328,467) | (2,206,469) | 0 | (1,463,899) | (8,727) | (263,812) | 0 |
| Bond Proceeds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Budget Stabilization Fund | (5,701,746) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BMR In-Lieu | 0 | (164,742) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Reserve | 9,063,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,926,559 |
| Contingency | 1,629,613 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Equipment Replacement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Equipment Replacement — KSUN (Restricted) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Federal Department of Justice | 0 | 0 | 0 | 0 | 0 | (12,602) | 0 | 0 | 0 | 0 |
| Federal Department of Treasury | 0 | 0 | 0 | 0 | 0 | (127,254) | 0 | 0 | 0 | 0 |
| Future Land Use & Transportation Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,416 |
| HOME Grant | 0 | 0 | (25,649) | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Housing Mitigation | 0 | (3,028,037) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Onizuka Reserve | 0 | (8,100,000) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Insurance Rate Uncertainty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Liability and Property Insurance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS TO/DEDUCTION FROM RESERVES**
**ALL FUNDS ***
**FY 2012/2013 BUDGET AS COMPARED TO FY 2011/2012 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|
| | **035** | **070** | **071** | **110** | **141** | **175** | **210** | **245** | **280** | **385** |
| **Reserve** | **General** | **Housing** | **HOME Grant** | **Community Development Block Grant** | **Park Dedication** | **Asset Forfeiture** | **Employment Development** | **Parking District** | **Gas Tax** | **Capital Projects** |
| PERS Rate Uncertainty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate Stabilization | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Department of Justice | 0 | 0 | 0 | 0 | 0 | (4,206) | 0 | 0 | 0 | 0 |
| Tech Surcharge Reserve (Restricted) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Workers' Compensation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| **Total** | 4,990,867 | (11,292,779) | (25,649) | (328,467) | (723,269) | (144,062) | (1,463,899) | (8,727) | (263,812) | 2,933,975 |

***(*) FUNDS/RESERVES WITH NO CHANGES ARE NOT SHOWN.***

**CITY OF SUNNYVALE**
**APPROPRIATIONS TO/DEDUCTION FROM RESERVES**
**ALL FUNDS ***
**FY 2012/2013 BUDGET AS COMPARED TO FY 2011/2012 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | 460 | 465 | 485 | 490/100 | 490/200 | 525/100 | 595 | 610 | 640 | 645 | |
| **Reserve** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station** | **SMaRT Station Replacement** | **Golf and Tennis Operations** | **General Services** | **Infrastructure Renovation and Replacement** | **Employee Benefits** | **Liability and Property Insurance** | **FY 2012/2013 Total** |
| 20 Year RAP | 0 | 0 | (569,579) | 0 | 0 | (128,697) | (1,735) | 0 | 0 | 0 | (3,488,185) |
| Bond Proceeds | (7,511,155) | (9,924,343) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (17,435,498) |
| Budget Stabilization Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (5,701,746) |
| BMR In-Lieu | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (164,742) |
| Capital Replacement | 0 | 0 | 0 | 0 | (554,147) | 0 | 0 | 0 | 0 | 0 | (554,147) |
| Capital Reserve | 466,446 | 5,841,312 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18,297,317 |
| Contingency | 274,416 | 84,586 | 32,493 | 0 | 0 | 0 | 0 | 817,209 | 0 | 0 | 2,838,317 |
| Debt Service | 356 | 0 | 0 | 54 | 0 | 0 | 0 | 0 | 0 | 0 | 410 |
| Equipment Replacement | 0 | 0 | 0 | 0 | 0 | 0 | (5,720,871) | 0 | 0 | 0 | (5,720,871) |
| Equipment Replacement — KSUN (Restricted) | 0 | 0 | 0 | 0 | 0 | 0 | 131,485 | 0 | 0 | 0 | 131,485 |
| Federal Department of Justice | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (12,602) |
| Federal Department of Treasury | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (127,254) |
| Future Land Use & Transportation Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,416 |
| HOME Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (25,649) |
| Housing Mitigation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (3,028,037) |
| Infrastructure Reserve | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (8,100,000) |
| Insurance Rate Uncertainty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (943,337) | 0 | (943,337) |
| Liability and Property Insurance | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,277 | 8,277 |

**CITY OF SUNNYVALE**
**APPROPRIATIONS TO/DEDUCTION FROM RESERVES**
**ALL FUNDS ***
**FY 2012/2013 BUDGET AS COMPARED TO FY 2011/2012 BUDGET**

| | FUND/SUB-FUND | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|
| | **460** | **465** | **485** | **490/100** | **490/200** | **525/100** | **595** | **610** | **640** | **645** | |
| **Reserve** | **Water Supply and Distribution** | **Wastewater Management** | **Solid Waste Management** | **SMaRT Station** | **SMaRT Station Replacement** | **Golf and Tennis Operations** | **General Services** | **Infrastructure Renovation and Replacement** | **Employee Benefits** | **Liability and Property Insurance** | **FY 2012/2013 Total** |
| PERS Rate Uncertainty | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (240,636) | 0 | (240,636) |
| Rate Stabilization | 1,728,994 | (5,506,893) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (3,777,899) |
| State Department of Justice | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (4,206) |
| Tech Surcharge Reserve (Restricted) | 0 | 0 | 0 | 0 | 0 | 0 | 38,069 | 0 | 0 | 0 | 38,069 |
| Workers' Compensation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (287,887) | 0 | (287,887) |
| **Total** | (5,040,943) | (9,505,338) | (537,086) | 54 | (554,147) | (128,697) | (5,553,052) | 817,209 | (1,471,860) | 8,277 | (28,291,405) |

***(*) FUNDS/RESERVES WITH NO CHANGES ARE NOT SHOWN.***

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# RESOLUTION NO. 542-12

## A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUNNYVALE ESTABLISHING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2012-2013 PURSUANT TO ARTICLE XIII-B OF THE CALIFORNIA CONSTITUTION

WHEREAS, Article XIII-B of the California Constitution provides that the State and each local government shall be subject to an appropriations limit, to govern the maximum amount of each entity's appropriations subject to limitation, in any fiscal year, as the same are defined in Article XIII-B; and

WHEREAS, California Government Code Section 7910 provides for the annual establishment by local jurisdictions of their appropriations limit for each fiscal year, and further provides that upon establishment of such appropriations limit any judicial action or proceeding to attack, review, set aside, void, or annul such action by the City Council must be commenced within forty-five (45) days of the effective date of the resolution establishing the appropriations limit; and

WHEREAS, pursuant to Government Code Section 7910, in Report to Council (RTC) No. 11-129, dated June 12, 2012, the Director of Finance has computed the appropriations limit applicable to the City of Sunnyvale for the fiscal year 2012-2013 and transmitted the same to the City Council in RTC 12-159, dated June 19, 2012; and

WHEREAS, documentation used in determining the appropriations limit has been made available to the public for a period of not less than fifteen (15) days prior to City Council consideration of this resolution;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SUNNYVALE THAT:

1. The appropriations limit established for the City of Sunnyvale pursuant to Article XIII-B of the Constitution for fiscal year 2012-2013 is $172,380,712.

2. Pursuant to Government Code Section 7910, no judicial action or proceeding to attack, review, set aside, void, or annul the action of the City Council in establishing the appropriations limit for fiscal year 2012-2013 shall be brought unless such action or proceeding shall have been commenced within forty-five (45) days of the date of adoption of this resolution.

Adopted by the City Council at a regular meeting held on June 19, 2012, by the following vote:

AYES: GRIFFITH, WHITTUM, SPITALERI, MOYLAN, MARTIN-MILIUS, DAVIS
NOES: MEYERING
ABSTAIN: NONE
ABSENT: NONE

ATTEST:

City Clerk
(SEAL)

APPROVED:

Mayor

APPROVED AS TO FORM AND LEGALITY:

Michael D. Martello, Interim City Attorney

**CITY OF SUNNYVALE**
**CALCULATION OF APPROPRIATIONS LIMIT**
**FY 2012/2013 Adopted Budget**

| | FY 2011/2012 | FY 2012/2013 |
|---|---|---|
| **Appropriations:** | | |
| 035. General Fund | $ 121,218,848 | $ 128,446,531 |
| 070. Housing Fund | 1,182,386 | 14,151,896 |
| 071. Home Fund | 650,458 | 1,910,554 |
| 110. Community Development Block Grant Fund | 1,902,855 | 1,531,918 |
| 141. Park Dedication Fund | 505,498 | 762,843 |
| 175. Public Safety Forfeiture Fund | 233,099 | 149,283 |
| 190. Police Services Augmentation Fund | 11,000 | 281,106 |
| 210. Employment Development Fund | 10,032,510 | 7,936,399 |
| 245. Parking District Fund | 337,299 | 174,286 |
| 280. Gas Tax Fund | 2,181,832 | 2,443,914 |
| 285. Transportation Development Act Fund | 67,205 | 94,203 |
| 295. Youth and Neighborhood Services Fund | 752,969 | 746,558 |
| 385. Capital Projects Fund | 5,340,783 | 7,173,065 |
| 610. Infrastructure Renovation and Replacement Fund | 5,595,450 | 6,789,608 |
| **Total Appropriations** | **150,012,192** | **172,592,164** |
| **Appropriation Adjustments:** | | |
| Non-Tax Revenues | (47,780,113) | (70,117,647) |
| Qualified Capital Outlay | - | (245,534) |
| **Total Appropriation Adjustments** | **(47,780,113)** | **(70,363,181)** |
| **Adjusted Appropriations Subject to Limit** | **102,232,079** | **102,228,983** |
| Growth Rate Factor | 1.0342 | 1.0524 |
| **Total Allowable Appropriations Limit** *(Prior Year Appropriations Limit x Growth Rate Factor)* | 163,792,212 | 172,380,712 |
| **Amount Under (Over) Allowable Appropriations Limit** | **$ 61,560,133** | **$ 70,151,729** |

**CITY OF SUNNYVALE**
**CALCULATION OF APPROPRIATIONS LIMIT**
**FY 2012/2013 Adopted Budget**

| | FY 2011/2012 | FY 2012/2013 |
|---|---|---|
| **Revenues:** | | |
| **Tax Revenues:** | | |
| Property Tax | $ 42,033,968 | $ 44,600,118 |
| Sales Tax | 29,345,375 | 32,779,843 |
| Other Taxes | 17,171,958 | 18,764,604 |
| Non-Restricted State Shared Revenues | 744,400 | 226,000 |
| Interest Income | 720,392 | 486,466 |
| **Total Tax Revenues** | **90,016,093** | **96,857,031** |
| **Non-Tax Revenues:** | | |
| Federal Grants | 6,254,346 | 10,692,857 |
| Restricted State Shared Revenues | 3,705,094 | 3,693,181 |
| State Grants/Reimbursements | 126,755 | 206,337 |
| Other Intergovernmental Contributions | 450,738 | 1,283,721 |
| Franchise Fees | 6,398,220 | 6,521,751 |
| Permits and Licenses | 5,643,631 | 6,497,076 |
| Service and Development Fees | 9,330,840 | 17,680,351 |
| Rents and Concessions | 2,081,985 | 2,616,569 |
| Fines and Forfeitures | 1,183,458 | 1,204,581 |
| Housing Loan Repayments | 1,783,218 | 2,424,428 |
| Miscellaneous | 146,879 | 10,635,353 |
| Inter-Fund Loan Repayments | 10,293,151 | 6,303,232 |
| Interest Income | 381,798 | 358,210 |
| **Total Non-Tax Revenues** | **47,780,113** | **70,117,647** |
| **Total Revenues** | **$ 137,796,206** | **$ 166,974,678** |

# CITY OF SUNNYVALE
# APPROPRIATIONS LIMIT
# FY 2012/2013 Adopted Budget

| | AMOUNT | SOURCE |
|---|---|---|
| A. LAST YEAR'S LIMIT | $ 163,792,212 | Prior Year |
| B. ADJUSTMENT FACTORS | | |
| 1. Population (1.0142%) | 1.0142 | State Department of Finance |
| 2. Inflation (3.77% ) | 1.0377 | State Department of Finance |
| | 1.0524 | (B1*B2) |
| **Total Adjustment %** | 0.0524 | (B1*B2-1) |
| C. ANNUAL ADJUSTMENT | $ 8,588,500 | (B*A) |
| D. OTHER ADJUSTMENTS: | | |
| Lost Responsibility (-) | 0 | |
| Transfer to private (-) | 0 | |
| Transfer to fees (-) | 0 | |
| Assumed Responsibility (+) | 0 | |
| Sub-total | 0 | |
| E. TOTAL ADJUSTMENTS | $ 8,588,500 | (C+D) |
| F. THIS YEAR'S LIMIT | $ 172,380,712 | (A+E) |

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# Financial Plan – General Fund

# GENERAL FUND

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services, such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of in lieu fees to other City funds. Because the General Fund receives the preponderance of its revenue from taxes, it has been the most affected by voter-approved initiatives and State legislative actions. As a result of such action over the past two decades, revenues to the General Fund are significantly less than they would have otherwise been. Additionally, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a very close relationship with several other funds. Those funds are the Youth and Neighborhood Services Fund, the Gas Tax Fund, the Internal Service Funds, the Capital Projects Fund, and the Infrastructure Renovation and Replacement Fund. In each case, the condition of these funds has a direct bearing on the General Fund because the General Fund is a significant source of financial support. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

## ▪ General Fund Revenues

### Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that impact our major revenue sources so that the projection methodology is as reliable as possible over the long-term. Historical data underscores the fact that a significant swing in revenues can occur due to economic cycles, as these cycles have produced very different revenue yields to the City in a number of major categories. Projecting revenues based on the high point of the economic cycle could overstate the City's financial position significantly for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has its unique characteristics that have been used to make projections. In general, estimates of actual revenue and trend data for each major source are used to calculate projections for the next two years. For the balance of the financial plan, however, projections are based on the history of each revenue, modified for present circumstances. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

## General Fund Major Revenue Sources

Five key sources generate nearly 77% of the City's General Fund revenues. They are: Property Tax, Sales Tax, Transient Occupancy Tax, Utility Users Tax/Franchise Fees, and development-related taxes and fees. The FY 2011/2012 Adopted Budget projected that several of these major revenues would begin to see modest recovery from the drastic impacts of the Great Recession, which began in 2008. Since mid-to-late FY 2010/2011, however, economic recovery, especially in the local area, has picked up significantly. Sales Tax, Transient Occupancy Tax, and development-related taxes and fees all exceeded revised projections made for the FY 2011/2012 Adopted Budget, and in fact, final FY 2010/2011 revenues for Sales Tax and development-related taxes and fees exceeded the revenue projections adopted for FY 2011/2012. Thus, the current fiscal year began with the expectation that original revenue projections were low for several of the City's major revenue sources. As FY 2011/2012 has progressed, growth has continued to exceed expectations, and the FY 2012/2013 Recommended Budget reflects increased revenue projections for most of the City's major sources of revenue.

Our projections for FY 2012/2013 and beyond reflect continued, but more modest, revenue growth for Sales Tax, Transient Occupancy Tax, development-related taxes and fees, and Utility Users Tax/Franchise Fees. More importantly, however, is that for Sales Tax, Transient Occupancy Tax, and development-related taxes and fees, the significant and rapid recovery of these revenue sources over the past 18 months has increased the long-term revenue baseline for each, resulting in the expectation of greater revenues in both the short- and long-term, even factoring in the inevitable slowdowns in the economy. With respect to Property Tax, it was not until FY 2010/2011 that the City began to feel the impact of the recession, which is due to the one-to-two year lag in the assessment valuation process. So despite recovery in other areas, including the local real estate market, Property Tax growth has not kept pace with the other major revenue sources. However, with market conditions continuing to become more favorable, future Property Tax projections reflect the expectation of increasing assessed valuations, particularly in the commercial sector, and a corresponding increase in revenues.

The table on the next page reflects projected sources of General Fund revenues for FY 2012/2013 and compares those sources with the FY 2011/2012 revised projections. Actual revenues for FY 2010/2011 are also included, as are projections for FY 2013/2014.

| General Fund Revenues | | | | | |
|---|---|---|---|---|---|
| **Revenue Character** | **2010/2011 Actual** | **2011/2012 Revised Projection** | **2012/2013 Proposed Projection** | **% Change 2012/2013 over 2011/2012** | **2013/2014 Proposed Projection** |
| Property Tax | 42,356,100 | 43,077,019 | 44,600,117 | 3.54% | 47,212,606 |
| Sales Tax | 29,228,078 | 29,971,933 | 31,481,509 | 5.04% | 32,675,954 |
| Development-Related Revenue | 7,306,662 | 12,500,000 | 9,000,000 | -28.00% | 6,900,571 |
| Transient Occupancy Tax | 6,589,448 | 7,314,725 | 7,383,795 | 0.94% | 7,453,562 |
| Utility Users Tax | 6,805,668 | 6,858,531 | 7,066,134 | 3.03% | 7,283,291 |
| Franchises | 6,246,832 | 6,344,385 | 6,521,751 | 2.80% | 6,710,227 |
| Inter-Fund Revenues | 11,293,118 | 10,130,637 | 7,509,755 | -25.87% | 7,336,246 |
| Service Fees | 2,617,962 | 3,106,001 | 6,009,096 | 93.47% | 5,986,198 |
| Rents and Concessions | 2,012,835 | 2,004,922 | 2,527,308 | 26.06% | 2,365,792 |
| Other Revenue | 9,042,608 | 8,124,826 | 8,352,714 | 2.80% | 8,530,429 |
| In-Lieu Charges | 9,192,356 | 9,429,422 | 8,202,315 | -13.01% | 8,293,048 |
| **SUBTOTAL** | **132,691,667** | **138,862,401** | **138,654,494** | **-0.15%** | **140,747,924** |
| Sale of Property | 0 | 0 | 9,000,000 | N/A | 2,130,818 |
| **TOTAL RESOURCES** | **132,691,667** | **138,862,401** | **147,654,494** | **6.33%** | **142,878,742** |

In the following sections are detailed discussions of the City's five major revenue sources, including explanations of the revenue forecasts for FY 2012/2013 and beyond. Discussions of several other revenue sources of particular note follow.

## Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 32% of all General Fund revenues in FY 2012/2013. For each dollar of Property Tax paid by property owners in Sunnyvale, approximately $0.16 is now allocated to the City of Sunnyvale. This amount is up from the previous $0.13 which the City received prior to the implementation of the VLF Swap discussed below.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the

value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 in 1978, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the Consumer Price Index (CPI), whichever is less. In the early 1990s, the State legislature permanently shifted a larger portion of the Property Tax to schools. This shift was made to the State's Educational Revenue Augmentation Fund (ERAF) to backfill a portion of the State's obligation for school funding. This original "ERAF shift" results in an annual loss to the City of Sunnyvale of approximately $9 million.

In FY 2004/2005 and FY 2005/2006 the State shifted an additional $4.1 million over those two years from Sunnyvale Property Tax to the ERAF as part of a solution to its ongoing budget crisis (ERAF III). Also included in the State Budget deal with local governments in FY 2004/2005 was a permanent redistribution of two of the City's revenue sources. Under this agreement, the Vehicle License Fee (VLF) rate for cities was permanently reduced from 2% to .65%. For FY 2004/2005, the VLF that the City would have gotten at the 2% rate was calculated and this amount was added to our Property Tax base through transfers from the ERAF. In FY 2005/2006, the City began to receive our portion of VLF revenues at the now-permanent low rate. Meanwhile, our Property Tax base reflects the new, permanent base. This Property Tax base grows in the future according to current economic conditions.

Overall FY 2012/2013 Property Tax revenues are expected to be up approximately 3.5% when compared to FY 2011/2012. This is a primarily due to the expectation of increased assessed valuations in both the residential and commercial sectors, as well as increased values for unsecured property as a result of the increase in business activity in the City.

Secured Tax, which accounts for approximately 90% of total Property Tax revenue, is expected to increase significantly over the next three fiscal years. While the residential market is expected to continue its generally steady growth pattern after a couple of slower than normal years, the commercial sector is expected to rebound sharply over the next three years as substantial assessed value is added to the City's Property Tax roll due to the strong demand for commercial leases in Sunnyvale. Overall, the combined residential and commercial growth rate is expected to be 3.5% in FY 2012/2013, 5% in FY 2013/2014, and 6% in FY 2014/2015. After that, growth is expected to continue at the historical average of approximately 4% annually. In addition, the Secured Property Tax base has been increased with the dissolution of the RDA. After the payment of enforceable obligations, the former property tax increment will be distributed as Property Tax to all applicable taxing agencies. An additional $24 million has

been programmed into the long-term financial plan to account for the City's expected allocation.

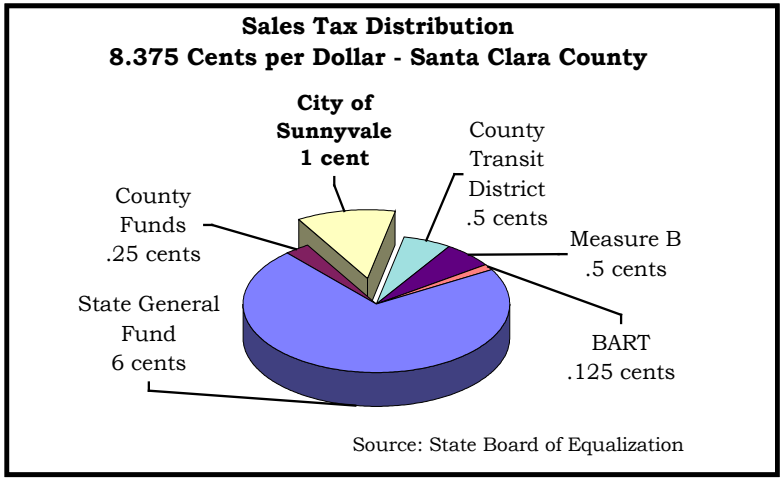
Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Due to the strong demand for commercial and office space in Sunnyvale, which should increase the need for the business property that generates Unsecured Property Tax, this revenue source is expected to be higher than average for FY 2012/2013 and FY 2013/2014, at $2.6 million and $2.65 million respectively, before returning to a more historical average in FY 2014/2015 and growing modestly from there.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is dependent strictly upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is a pooled revenue at the County level. Therefore, all Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction. As such, the significant valuation declines and foreclosures in other parts of the county have impacted the City of Sunnyvale's Supplemental Property Tax revenues. Over the past several years, the City has seen a sharp drop in Supplemental revenues, with revenues going from $1.3 million in FY 2007/2008 to $175,000 in FY 2010/2011. Going forward Supplemental Tax is projected to recover to its historical average of approximately $1 million between FY 2012/2013 and FY 2013/2014 and then increase modestly from there throughout the remainder of the long-term plan.

## Sales and Use Tax

Sales and Use Tax represents the second largest source of revenue to the General Fund. Sales Tax is expected to make up 23% of budgeted revenues in FY 2012/2013.

Sales and Use Tax also represents one of the General Fund's most volatile revenue sources, with drastic swings over the past decade. In FY 2000/2001, Sales Tax was the General Fund's largest revenue source, constituting 32% of total revenue at $36.3 million. Following the bust in the technology industry, Sales Tax revenue plummeted to $22.8 million by FY 2002/2003. Over the next four fiscal years Sales Tax rebounded, hitting $30.9 million in FY 2006/2007. Revenues then dropped 4% in FY 2007/2008 as the initial impact of the Great Recession began to be felt, and then continued to slide in FY 2008/2009, finishing that fiscal year at $25.1 million. Revenues began to rebound again in FY 2009/2010, finishing at $25.4 million. Substantial growth was realized in FY 2010/2011, as revenues finished at $29.2 million, a 15% increase over the previous year. Continued growth is expected for FY 2011/2012, as the City expects to receive approximately $30 million in Sales Tax revenues, a 2.5% increase over FY 2010/2011.



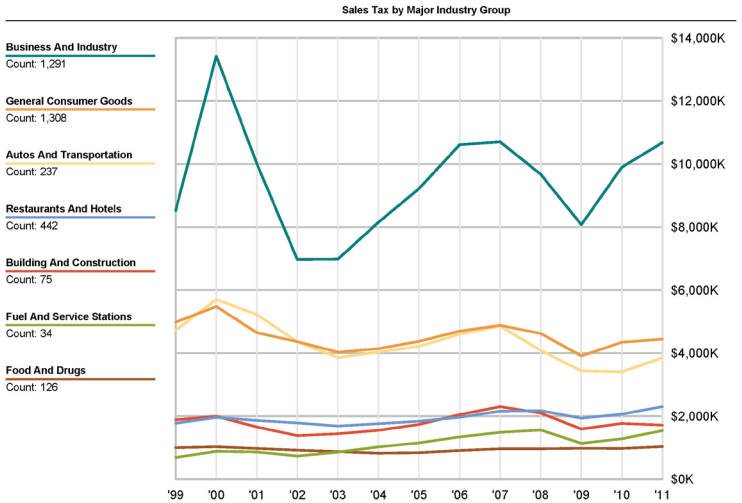

The graph above shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the eight and one quarter cents per dollar of sales, while cities receive only one cent of the rate. From July 1, 2009 to June 30, 2011, the Sales Tax rate was raised to nine and one quarter cents per dollar. This tax increase, which only benefited the State, expired at the end of FY 2010/2011.

Sales and Use Tax is composed of two different types - general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, an unusually high proportion of overall Sales Tax has traditionally been business-to-business in nature. This sector currently constitutes about 40% of our aggregate, as opposed to the statewide average of approximately 20%. This makes our Sales Tax much more complicated and difficult to predict because it is often one-time in nature.

As previously noted, our revised Sales Tax estimate for FY 2011/2012 is $30 million. This is up approximately 2.5%, or $743,000, compared to our actual receipts for FY 2010/2011. This growth has been fueled predominantly by business-to-business spending.

Specific year-over-year growth projections are developed by dividing Sales Tax receipts into four major categories that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, and Other. The Other category includes Restaurants and Hotels, Building and Construction, Fuel and Service Stations, and Food and Drugs. As can be seen from the following graph on the next page listing Sunnyvale's Sales Tax receipts by sector between 1996 and 2011, each category has a unique pattern:

**City of Sunnyvale**
**Sales Tax Receipts by Major Sector**
**(Calendar Year 1996 – 2011)**




While the majority of the sectors are relatively stable and experience swings within a narrow band, the business and industry sector, by its very nature, is highly volatile as can be seen above. This makes revenues in this area very unpredictable and forecasting future revenues very challenging, as evidenced by the extreme volatility Sales Tax revenues have seen over the past five years. As previously noted, in FY 2006/2007, Sales Tax reached $30.9 million. Two years later, by FY 2008/2009, the Great Recession had taken its toll and Sales Tax had dropped to $25.1 million, a 19% loss over two years. Just three years later, however, Sales Tax has nearly fully recovered to its FY 2006/2007 amount, as revenues are expected to be nearly $30 million in FY 2011/2012. Based on the expected continuation of the recovery in the economy, especially in the local area, Sales Tax revenues are expected to continue to grow at a better than normal rate in FY 2012/2013, reaching $31.5 million, a 5% increase over FY 2011/2012.

Due to the volatile nature of the City's Sales Tax and the significant impact that economic slowdowns or downturns can have on it, growth projections past FY 2012/2013 are very modest, averaging 2% annually through FY 2021/2022, which is less than the inflation expectation during that time period. While it is not possible to predict the next slowdown or how that slowdown will impact Sales Tax revenues, the projections for future revenues reflect overall positive growth with the expectation that some years of growth will be offset by losses in other years due to economic fluctuations.

Further, following completion of the Town Center project, it is anticipated that the City will receive additional Sales Tax revenue of approximately $1.5 million per year. We begin showing a portion of these funds starting in FY 2013/2014, with the full $1.5 million being recognized in FY 2015/2016.

## Utility Users Tax and Franchise Fees

Utility Users Tax (UUT) and Franchise Fees combined represent the third largest source of General Fund revenue, generating about 10% of the total for FY 2012/2013. Historically, these two revenue categories have been

combined because one of the primary sources of revenue for both is sale of electricity and gas. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the 3.7% average of those cities in Santa Clara County which have UUT. It is also lower than the UUT rate of 3.6% for Santa Clara County when weighted by population and significantly lower than the statewide average of 6%.

Approximately 64% of UUT revenue is derived from the sale of electricity, 25% is related to intrastate telephone usage, and 11% is derived from the sale of gas.

The single largest component of UUT revenues is the electric rates charged by Pacific Gas & Electric (PG&E). FY 2011/2012 revenues for this source are expected to be 2% above FY 2010/2011, and staff is projecting a 4% increase in FY 2012/2013. The vast majority of UUT related to PG&E electric is for commercial usage, and with commercial building occupancy on the rise, UUT revenues are expecting to see a corresponding increase. Future growth in UUT revenues for electric is based on a blended rate that considers general rate-based increases as well as increased usage.

The City is expecting to receive approximately $1.8 million in FY 2011/2012 from UUT on intrastate telephone usage. This is down approximately $65,000 from FY 2010/2011 and $200,000 from FY 2009/2010, and the long-term viability of this revenue source remains a concern. Despite explosive growth in the overall telecommunications industry, the City is not expected to benefit from increased UUT revenue, as the bulk of the growth is related to areas that are not included in the UUT calculation, such as data transmission. As a result, revenue projections for FY 2012/13 and beyond reflect the continued degradation of this revenue source at a rate of -0.5% annually.

The City receives a one-time franchise payment from PG&E each year which represents approximately 40% of all Franchise Fee revenue. The PG&E franchise rate is 1% of gross receipts. Statewide, franchise rates range from .5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. For FY 2012/2013 Franchise Fees are projected to increase by approximately 2.8% over the current FY 2011/2012 projection. This represents a slight increase in revenues from nearly all of the companies with which the City has a franchise agreement. Projections for future years include moderate year-over-year increases for this aggregate revenue source.

### Construction-Related Revenue

Construction-related revenues are the fourth largest source of General Fund revenues, constituting approximately 6.5% of the total for FY 2012/2013. Included in this category are Construction Tax, Building Permits, and development-related fees and charges. For FY 2012/2013 construction-related revenues are expected to be approximately $9 million, which is a decrease of approximately 28% over expected FY 2011/2012 revenues. However, it is important to note that FY 2011/2012 is considered to be an unusually high year, with a number of major developments getting underway. Like Sales

Tax, development-related revenues have been highly volatile over the past several years, peaking at $14 million in FY 2007/2008 as the result of the downtown redevelopment, and then plunging to $5.2 million in FY 2009/2010 when overall development ground to a halt after the global economic meltdown. Recovery in this area has been swift and emphatic. Revenues in FY 2010/2011 grew to $7.3 million, which was a 40% increase over FY 2009/2010, and are expected to reach $12.5 million in FY 2011/2012. Growth is expected to taper off starting in FY 2012/2013, with revenues expected to drop to $9 million. In FY 2013/2014, revenues are projected to be at their historical baseline of $6.9 million, growing annually from there at a relatively modest rate to consider the overall volatility of this revenue source.

### Transient Occupancy Tax

Transient Occupancy Tax (TOT) represents the fifth largest revenue source of the General Fund, constituting about 5% of the total for FY 2012/2013.

TOT revenue is expected to finish at approximately $7.3 million in FY 2011/2012. This represents an 11% increase over FY 2010/2011. This increase in TOT revenue is primarily the result of an increase in business-related travel, which is the core business of Sunnyvale's hotels. As the economic recovery has continued and business travel has picked up, Sunnyvale hotels have benefited from increasing room rates and occupancy rates, which has positively impacted the City's TOT revenues.

Projections for future years consider a number for factors, including room rates, occupancy rates, two new hotels, and the closing of an existing hotel. When all of these factors are considered together, FY 2012/2013 is expected to only be slightly up from FY 2011/2012, with growth being more substantial the following three years as two new hotels are expected over that time frame. After that, growth is expected to be relatively steady, reflecting primarily flat occupancy rates with modest annual increases in room rates.

## Other Revenue Highlights

The recommended FY 2012/2013 Budget includes certain other revenue sources which warrant some discussion.

### Interfund Revenues

Interfund Revenues include repayment to the General Fund of various loans made to other funds. The largest of these loan repayments is the loan repayment from the Redevelopment Agency (RDA). With the dissolution of the City's RDA in February 2012, the repayment of those loans, totaling an estimated $134 million through FY 2027/2028, becomes uncertain. As such, the FY 2012/2013 Recommended Budget reflects no repayment of the RDA loan to the General Fund, which significantly reduces overall General Fund revenues. More detail on the dissolution of the RDA and its impact on the General Fund is included in the Redevelopment Agency Fund narrative, which is found in the *Special Revenue Funds* section of this document. Other Interfund Revenues include

loan repayments from the utilities funds and the General Services Fund and remain largely unchanged from the FY 2011/2012 Adopted Budget.

## Interest Income

This revenue source is calculated based upon assumptions of interest rates on allowable investments and on the projected cash balances for the fund. In recent years interest income has been down significantly. The primary reason for this is that interest rates have continued to decline over the past several years. The City is currently earning less than 1% on our investment portfolio because of the low yield on U.S. Treasury and other highly safe similar instruments. Further, with the reliance on the Budget Stabilization Fund to sustain the City through the most recent recession, the investment base has been reduced, further impacting interest earnings.

Interest rates on investments are assumed to be approximately 0.7% for FY 2012/2013 and FY 2013/2014, 2% in FY 2014/2015, 3% in 2015/2016, 4% annually though FY 2021/2022, and 5% in the last ten years of the 20-year financial plan. This is a decrease from the estimated interest rates on investments from the FY 2011/2012 Adopted Budget, which were slightly higher in the first several years of the long-term plan. The reduced rates for the recommended FY 2012/2013 Budget reflect the current rate environment and the expected continuation of lower rates for the next several years.

## Service Fees

The significant increase in service fee revenue in both the short and long term is almost entirely the result of the incorporation of recreation operations into the General Fund. Recreation operations generate approximately $3.7 million in service-related revenues annually, which is incorporated in as General Fund revenue starting in FY 2012/2013. Correspondingly, recreation expenditures, which are approximately $8 million annually, will also be incorporated into the General Fund starting in FY 2012/2013. Because the General Fund provided the Community Recreation Fund a subsidy in past years, there is no net fiscal impact to the General Fund as a result of this move.

## Sale of Property

This revenue item reflects the sale of some of the City's property. Carried over from the FY 2011/2012 Budget, the sale of houses in the downtown area is programmed for FY 2013/2014 and the sale of the margarine plant is budgeted for FY 2017/2018 when the lease is set to expire. The sale of the Raynor Activity Center has been added in this recommended budget for FY 2012/2013 based on recent Council direction. The amount budgeted for these sales are based on current market value estimates, and inflated as necessary. Revenues from sale of property, as one-time funds, are best utilized for one-time capital needs. As such, these revenues are segregated into the Capital Improvement Projects Reserve.

## ▪ General Fund Expenditures

General Fund recommended expenditures and other requirements for FY 2012/2013, including budget supplements, projects, lease payments, equipment, and transfers total $142.7 million. This is 4.5% above the revised FY 2011/2012 Budget. It is important to note, however, this includes the incorporation of recreation operations into the General Fund, which increased both revenues and expenditures.

General Fund operating expenditures for FY 2012/2013 are forecast to be $131.4 million, an increase of 9% above the revised FY 2011/2012 Budget. As noted above, the majority of this increase in operations is the result of recreation operations being incorporated into the General Fund starting in FY 2012/2013. Of the $10.9 million increase to General Fund operations costs, $8.2 million is attributable to the expenditures for recreation operations being added into the General Fund. The remaining $2.7 million is primarily due to escalating personnel costs. Personnel costs represent approximately 82% of the total General Fund operating expenditures, and to better represent this in the General Fund's 20-year plan, operating costs have been split into three categories: Public Safety Salaries and Benefits, Miscellaneous Employees Salaries and Benefits, and Other Operations. This adjustment will allow users of the document to better identify the drivers of change in the City's operating expenditures.

It is important to note that each year a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. In FY 2011/2012 the support amounted to $2.05 million. For FY 2012/2013 the level of support has decreased slightly to $2.025 million. These pavement operations costs are netted out from the General Fund operations budget and reflected in the Gas Tax Fund.

The recommended FY 2012/2013 Budget includes funding for two budget supplements in the General Fund. Details on each of the supplements are included in the *Budget Supplement* section of *Volume I* of the recommended FY 2012/2013 Budget document. The total expenditure budget for the three supplements in FY 2012/2013 is $131,000.

*Projects and Project Administration and Project Operating Costs* reflect General Fund expenditures related to capital and special projects. The content of these expenditures and the change in the budget from last fiscal year are discussed below in the *General Fund Projects* section.

*Council Service-Level Set Aside* underscores the change in the City's financial circumstance. This annual $100,000 set aside is for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year.

*Transfers to Other Funds* reflects transfers from the General Fund to other funds for operating and capital project purposes. These include transfers to the Youth and Neighborhood Services Fund for support of Columbia Neighborhood Center, the Liability and Property Insurance Fund for the General Fund's share of claims and insurance, and the Capital and Infrastructure Project Funds to cover project expenditures. There are two important items related to the *Transfers to Other Funds* line item for FY 2012/2013. First, because recreation operations have been folded into the General Fund, there is no longer a transfer of General Fund monies to the Community Recreation Fund to support recreation activities. No longer making this transfer, which totaled $4.6 million in FY 2011/2012, partially offsets recreation expenditures being added into the General Fund. The other offset is revenues generated by recreation operations. The second line item of note is the Additional Infrastructure Investment. In the FY 2011/2012 Budget, the General Fund had $28 million programmed over 20-years for infrastructure investment. Those funds have been primarily earmarked for street rehabilitation and reconstruction. For the recommended FY 2012/2013 Budget, an additional $30 million over 20 years has been planned for continued investment in the City's infrastructure. These funds are not set aside for a specific project or set of projects at this point but will accumulate in the Infrastructure Fund and will be appropriated as projects are identified and prioritized.

*The Equipment* line item contains the appropriations for equipment for the Department of Public Safety and the Library and Community Services Department.

## ▪ General Fund Projects

The recommended FY 2012/2013 Budget for the General Fund includes $3.6 million for capital, special, and outside group funding projects. Capital projects in the amount of $20,400 are proposed for FY 2012/2013. Included in this amount is $10,200 for minor building modifications and $10,200 for cost sharing for utility undergrounding.

Infrastructure Projects in the amount of $723,000 have been proposed for FY 2012/2013. This consists of one project that enhances funding for street tree trimming and sidewalk and concrete replacement. Expenditures for this project, which have been programmed annually in the 20-year financial plan, are entirely offset by a new revenue source to the City.

Special Projects in the amount of $172,594 have been proposed for FY 2012/2013. These projects include maintenance of City-owned properties in the downtown area ($12,240) and on Commercial Street ($5,100), updates to the General Plan ($51,000), the downtown parking garage insurance premium ($5,100), the history museum utility reimbursement ($4,000),

and two grant-funded projects for the Department of Public Safety ($95,154). These two projects include funding for sobriety checkpoints and enhanced training of Public Safety Dispatchers.

Additionally, $2.5 million is budgeted in FY 2012/2013 in a special project for the recruitment and training of sworn public safety officers. This category of projects represents the majority of General Fund project expenditures over the 20-year plan, with $56.6 million budgeted for this purpose. The practice of budgeting for the recruitment, selection, and training of new public safety officers in a series of recurring special projects rather than in the operating budget began in FY 2006/2007. This methodology allows expenditures to fluctuate each year based on the number of recruitments and allows for better monitoring and tracking of costs. It should be noted that the fixed costs associated with this activity, which include management oversight and more recruitment expenses, continue to be part of the Public Safety Department operating budget.

The recommended FY 2012/2013 Budget also contains $100,000 for Outside Group Funding as per Council policy. In future years, an ongoing $100,000 is reflected throughout the 20-year financial plan.

Project Administration costs in the amount of $495,865 are included in the General Fund appropriations for FY 2012/2013. This reflects costs of Public Works staff for design and inspection of General Fund supported capital projects included here and in the Capital and Infrastructure Projects Funds.

Lease payments in the amount of $1,206,523 are included in appropriation for FY 2012/2013 as well. These payments fulfill the City's agreement with the former Redevelopment Agency to pay lease payments equal to the annual debt service on one of the downtown parking structures. However, an equivalent amount of revenue is programmed into the General Fund as a reimbursement for this payment from the Successor Redevelopment Agency, resulting in no net impact to the General Fund.

## ▪ General Fund Reserves

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City's reserves are established in accordance with policies adopted by Council.

The General Fund currently has three reserves that are contained in the General Fund's long-term financial plan under the sub-heading, *Reserves*.

The first is the *Contingencies Reserve*. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2012/2013, and then grow by the estimated change in the Consumer Price Index in each subsequent year. Prior to FY 2011/2012, this reserve was set at 20% of General Fund operational expenditures annually; however, Council changed this reserve policy in 2011 to better reflect the intent and potential uses of this reserve. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

A second reserve in the General Fund mandated by Council policy is the *Budget Stabilization Fund*. The Budget Stabilization Fund functions to levelize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels. Using the Budget Stabilization Fund prevents us from adding services at the top of the economic cycle that cannot be sustained while allowing us to maintain Council-approved services levels during economic downturns.

In August 2011, Council adopted a new policy governing the balance of the Budget Stabilization Fund. This policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the 20-year plan and that it never go below $0 in any year. For the recommended FY 2012/2013 Budget, the Budget Stabilization Fund balance is 33% of revenues in FY 2012/2013 and 31% in FY 2013/2014.

With the additions to the revenue base and reset of the expenditures, the General Fund budget has been balanced over the short and long term. As a result, for this recommended budget, the Budget Stabilization Fund was analyzed to determine an appropriate level in the reserve balanced with potential increases in service levels. This allowed us to add $30 million over 20 years for infrastructure investment and $2 million over 20 years for the Council Service Level Set-Aside. The Budget Stabilization Fund reflects these set-asides, and is projected to have a balance of approximately $9.7 million in the twentieth year. This strikes the right balance between ensuring the Budget Stabilization Fund is prudently and thoughtfully funded throughout the long-term plan, but that it is not so well-funded, especially in the latter years, that the City is not maximizing its current service delivery opportunities.

The third reserve in the General Fund is the *Reserve for Capital Improvement Projects*. Originally entitled the *Land Acquisition Reserve*, it was established in FY 1994/1995 for the purpose of purchasing land or property in the downtown area with an emphasis on future income generation through economic development. In the past, it was used to purchase

key parcels in the downtown area. In FY 2006/2007 the reserve name was changed to *Reserve for Capital Improvement Projects* to reflect its expanded purpose. At the end of FY 2011/2012, it is projected that the balance in this reserve will be $5.6 million. This reflects a drawdown in the amount of $2.4 million to fund several projects in the downtown area, including: Downtown Wayfinding and Gateways, Sunnyvale Avenue Median from Iowa to Washington, Downtown Murphy Streetscape, and Town Center Traffic Signal Modifications. The reserve is expected in increase in FY 2012/2013 with the sale of the Raynor Activity Center. Other property sales incorporated into this reserve include the sale of City-owned homes downtown in FY 2013/2014 and the sale of the margarine plant in FY 2017/2018. These land sale proceeds generate interest throughout the long-term plan and are currently not programmed for expenditure.

Total Reserves in the General Fund increase or decrease depending upon the relationship between *Total Current Resources* and *Total Current Requirements* in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher, money is taken out. The relationship between these can be seen at the bottom of the plan in the rows marked *Total Current Resources*, *Total Current Requirements*, and *Difference*. It should be noted that Sunnyvale's Reserves are actual funds rather than estimated surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes the substantial interest earnings that are generated and added to annual revenues.

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**CITY OF SUNNYVALE**
**035. GENERAL FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 71,573,600 | 76,124,667 | 78,467,191 | 83,458,059 | 81,243,784 | 78,563,984 | 75,969,036 | 76,405,623 | 88,917,645 | 90,058,612 | 91,267,309 | 94,021,591 | 76,124,667 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Property Tax | 42,356,100 | 43,077,019 | 44,600,117 | 47,212,606 | 50,702,938 | 52,728,201 | 54,792,380 | 56,943,332 | 59,176,745 | 61,494,867 | 63,880,733 | 66,401,912 | 601,010,852 |
| Sales Tax | 29,228,078 | 29,971,933 | 31,481,509 | 32,675,954 | 34,274,473 | 34,905,218 | 35,284,270 | 36,005,405 | 36,913,497 | 38,020,902 | 39,161,529 | 40,353,764 | 389,048,455 |
| Public Safety Sales Tax | 1,190,866 | 1,236,077 | 1,298,334 | 1,337,284 | 1,364,029 | 1,377,670 | 1,391,446 | 1,419,275 | 1,454,757 | 1,498,400 | 1,543,352 | 1,589,652 | 15,510,276 |
| Business License Tax | 1,494,340 | 1,507,000 | 1,537,140 | 1,567,883 | 1,599,240 | 1,631,225 | 1,663,850 | 1,697,127 | 1,731,069 | 1,765,691 | 1,801,005 | 1,837,025 | 18,338,254 |
| Other Taxes | 2,073,305 | 3,509,957 | 2,777,535 | 2,339,439 | 2,393,711 | 2,449,255 | 2,506,101 | 2,564,282 | 2,623,827 | 2,684,769 | 2,728,158 | 2,791,616 | 29,368,649 |
| Transient Occupancy Tax | 6,589,448 | 7,314,725 | 7,383,795 | 7,453,562 | 7,847,973 | 8,171,762 | 8,460,855 | 8,634,563 | 8,939,586 | 9,207,774 | 9,484,007 | 9,768,527 | 92,667,130 |
| Utility Users Taxes | 6,805,668 | 6,858,531 | 7,066,134 | 7,283,291 | 7,486,658 | 7,649,316 | 7,817,163 | 7,990,354 | 8,169,048 | 8,353,407 | 8,543,601 | 8,739,802 | 85,957,304 |
| Franchises | 6,246,832 | 6,344,385 | 6,521,751 | 6,710,227 | 6,897,034 | 7,070,229 | 7,240,724 | 7,418,699 | 7,593,687 | 7,781,992 | 7,967,447 | 8,169,693 | 79,715,869 |
| Rents and Concessions | 2,012,835 | 2,004,922 | 2,527,308 | 2,365,792 | 2,338,996 | 2,387,299 | 2,415,432 | 2,471,446 | 2,364,501 | 2,414,130 | 2,464,855 | 2,516,836 | 26,271,517 |
| Federal, State & Intergovernmental Revenue | 2,001,643 | 1,185,589 | 1,403,958 | 1,412,557 | 1,434,411 | 1,456,702 | 1,479,440 | 1,502,632 | 1,526,288 | 1,550,418 | 1,568,126 | 1,593,092 | 16,113,212 |
| Permits and Licenses | 5,972,123 | 8,476,696 | 6,497,076 | 5,320,038 | 5,445,906 | 5,574,777 | 5,706,725 | 5,841,823 | 5,980,146 | 6,121,774 | 6,262,505 | 6,410,894 | 67,638,361 |
| Fines and Forfeitures | 1,224,240 | 1,229,308 | 1,204,580 | 1,232,597 | 1,256,608 | 1,281,101 | 1,306,083 | 1,331,564 | 1,357,556 | 1,384,067 | 1,411,108 | 1,438,690 | 14,433,261 |
| Service Fees | 4,065,949 | 5,845,232 | 7,981,342 | 7,496,938 | 7,662,874 | 7,824,159 | 7,989,677 | 8,160,711 | 8,343,687 | 8,515,599 | 8,709,714 | 8,888,776 | 87,418,709 |
| Interest Income | 490,987 | 500,000 | 456,887 | 487,717 | 1,324,865 | 1,881,582 | 2,465,689 | 2,450,492 | 2,460,725 | 2,465,890 | 2,525,622 | 2,664,539 | 19,684,009 |
| Interest from Sale of Property | 0 | 0 | 63,000 | 78,351 | 225,427 | 344,903 | 473,667 | 951,575 | 989,638 | 1,029,224 | 1,070,393 | 1,113,209 | 6,339,388 |
| Inter-Fund Revenues | 11,293,118 | 10,130,637 | 7,509,755 | 7,336,246 | 8,308,930 | 7,975,035 | 7,993,730 | 8,015,689 | 8,035,794 | 7,678,888 | 7,707,933 | 7,729,523 | 88,422,161 |
| Miscellaneous Revenues | 453,780 | 240,970 | 141,958 | 144,395 | 146,880 | 149,416 | 152,002 | 154,639 | 147,885 | 150,629 | 153,428 | 156,283 | 1,738,484 |
| Sale of Property | 0 | 0 | 9,000,000 | 2,130,818 | 0 | 0 | 0 | 11,474,036 | 0 | 0 | 0 | 0 | 22,604,854 |
| In-Lieu Charges | 9,041,845 | 8,747,197 | 8,081,948 | 8,167,775 | 8,387,511 | 8,602,683 | 8,834,735 | 9,003,672 | 9,206,768 | 9,414,393 | 9,627,598 | 9,832,930 | 97,907,209 |
| Transfers From Other Funds | 150,511 | 682,225 | 120,367 | 125,273 | 224,021 | 170,060 | 190,659 | 71,644 | 140,927 | 142,516 | 72,438 | 72,850 | 2,012,982 |
| TOTAL CURRENT RESOURCES | 132,691,667 | 138,862,401 | 147,654,495 | 142,878,742 | 149,322,488 | 153,630,593 | 158,164,630 | 174,102,961 | 167,156,131 | 171,675,330 | 176,683,552 | 182,069,613 | 1,762,200,935 |
| TOTAL AVAILABLE RESOURCES | 204,265,267 | 214,987,068 | 226,121,685 | 226,336,801 | 230,566,272 | 232,194,577 | 234,133,666 | 250,508,584 | 256,073,777 | 261,733,941 | 267,950,861 | 276,091,204 | 1,838,325,602 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Equipment | 701,021 | 499,614 | 267,697 | 312,858 | 251,730 | 223,233 | 219,181 | 253,745 | 261,198 | 326,352 | 987,475 | 287,971 | 3,891,054 |
| Operations - Safety Salaries/Benefits | 54,232,691 | 55,065,826 | 56,141,886 | 58,496,185 | 61,354,056 | 63,830,127 | 65,580,582 | 67,689,453 | 69,765,804 | 71,723,303 | 73,532,314 | 75,429,037 | 718,608,572 |
| Operations - Misc. Salaries/Benefits | 43,746,777 | 45,426,789 | 52,244,028 | 52,735,532 | 54,725,369 | 56,187,541 | 57,438,136 | 58,631,901 | 59,752,899 | 61,000,629 | 62,044,539 | 63,251,941 | 623,439,303 |
| Operations - Other | 20,329,837 | 22,048,869 | 24,994,661 | 25,954,542 | 26,354,634 | 26,938,894 | 27,536,207 | 27,818,388 | 28,492,136 | 29,182,132 | 29,888,867 | 30,612,747 | 299,822,077 |
| Operations Transfer To Gas Tax Fund | (1,902,182) | (2,050,000) | (2,025,000) | (2,025,000) | (2,025,000) | (2,025,000) | (2,025,000) | (2,025,000) | (2,025,000) | (2,025,000) | (2,025,000) | (2,025,000) | (22,300,000) |
| Public Safety Recruitment Projects | 728,083 | 0 | 2,496,025 | 1,345,777 | 2,299,257 | 2,239,646 | 2,652,241 | 2,747,799 | 2,942,802 | 3,467,496 | 2,708,178 | 2,916,044 | 25,815,265 |
| Projects and Project Administration | 1,307,170 | 2,829,161 | 1,711,934 | 1,258,961 | 1,442,199 | 1,626,534 | 972,125 | 964,835 | 1,270,444 | 1,259,272 | 1,079,886 | 1,026,638 | 15,441,989 |
| Project Operating Costs | 0 | 0 | 0 | 24,582 | 38,074 | 44,247 | 45,133 | 46,035 | 46,956 | 59,611 | 60,804 | 68,116 | 433,558 |
| Lease Payments | 2,444,528 | 1,205,118 | 1,206,523 | 1,205,689 | 1,202,750 | 1,202,750 | 1,200,750 | 1,201,625 | 1,200,250 | 1,235,625 | 1,242,375 | 1,241,250 | 13,344,705 |
| Council Service Level Set Aside | 0 | 0 | 30,925 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 930,925 |
| TOTAL EXPENDITURES | 121,587,925 | 125,025,377 | 137,068,679 | 139,409,126 | 145,743,069 | 150,367,971 | 153,719,355 | 157,428,780 | 161,807,489 | 166,329,420 | 169,619,438 | 172,908,744 | 1,679,427,448 |

**CITY OF SUNNYVALE**
**035. GENERAL FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TRANSFERS TO OTHER FUNDS: | | | | | | | | | | | | | |
| Infrastructure Fund | 686,847 | 3,249,508 | 2,793,780 | 2,798,656 | 2,803,629 | 2,808,701 | 1,063,875 | 1,090,344 | 1,119,596 | 1,149,704 | 1,180,547 | 1,225,500 | 21,283,840 |
| Additional Infrastructure Investment | 0 | 0 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 |
| Capital Projects Fund | 192,050 | 2,590,917 | 0 | 0 | 106,121 | 108,243 | 0 | 112,616 | 114,869 | 0 | 119,509 | 121,899 | 3,274,174 |
| Youth and Neighborhood Services Fund | 532,100 | 329,524 | 514,476 | 521,827 | 535,675 | 545,016 | 553,701 | 567,145 | 580,188 | 593,486 | 608,750 | 622,863 | 5,972,651 |
| Community Recreation Fund | 4,474,318 | 4,642,544 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,642,544 |
| General Services Fund | 23,772 | 27,073 | 27,885 | 28,722 | 454,066 | 35,883 | 31,385 | 32,327 | 33,296 | 34,295 | 41,299 | 36,384 | 782,616 |
| Liability and Property Insurance Fund | 643,588 | 654,935 | 758,806 | 834,686 | 859,727 | 859,727 | 859,727 | 859,727 | 859,727 | 859,727 | 859,727 | 859,727 | 9,126,243 |
| TOTAL TRANSFERS TO OTHER FUNDS | 6,552,675 | 11,494,501 | 5,594,947 | 5,683,891 | 6,259,218 | 5,857,570 | 4,008,688 | 4,162,159 | 4,207,676 | 4,137,212 | 4,309,832 | 4,366,373 | 60,082,067 |
| TOTAL CURRENT REQUIREMENTS | 128,140,600 | 136,519,878 | 142,663,626 | 145,093,017 | 152,002,288 | 156,225,541 | 157,728,043 | 161,590,939 | 166,015,165 | 170,466,632 | 173,929,270 | 177,275,117 | 1,739,509,515 |
| RESERVES: | | | | | | | | | | | | | |
| Contingencies (15%) | 23,281,425 | 18,073,723 | 19,703,336 | 20,097,403 | 20,499,351 | 20,909,338 | 21,327,525 | 21,860,713 | 22,407,231 | 22,967,412 | 23,541,597 | 24,130,137 | 24,130,137 |
| Capital Improvement Projects | 8,030,131 | 5,623,326 | 14,686,326 | 16,895,495 | 17,120,922 | 17,465,825 | 17,939,493 | 30,365,104 | 31,354,742 | 32,383,966 | 33,454,359 | 34,567,568 | 34,567,568 |
| Budget Stabilization Fund | 44,813,111 | 54,770,142 | 49,068,397 | 44,250,886 | 40,943,711 | 37,593,873 | 37,138,606 | 36,691,828 | 36,296,639 | 35,915,931 | 37,025,635 | 40,118,382 | 40,118,382 |
| TOTAL RESERVES | 76,124,667 | 78,467,191 | 83,458,059 | 81,243,784 | 78,563,984 | 75,969,036 | 76,405,623 | 88,917,645 | 90,058,612 | 91,267,309 | 94,021,591 | 98,816,087 | 98,816,087 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Current Resources | 132,691,667 | 138,862,401 | 138,591,495 | 140,669,573 | 149,097,061 | 153,285,689 | 157,690,963 | 161,677,349 | 166,166,493 | 170,646,106 | 175,613,159 | 180,956,404 | |
| Total Current Requirements | 128,140,600 | 136,519,878 | 142,663,626 | 145,093,017 | 152,002,288 | 156,225,541 | 157,728,043 | 161,590,939 | 166,015,165 | 170,466,632 | 173,929,270 | 177,275,117 | |
| DIFFERENCE | 4,551,066 | 2,342,524 | (4,072,132) | (4,423,444) | (2,905,227) | (2,939,851) | (37,080) | 86,411 | 151,328 | 179,473 | 1,683,889 | 3,681,287 | |

**CITY OF SUNNYVALE**
**035. GENERAL FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 98,816,087 | 104,438,347 | 104,930,651 | 106,081,803 | 104,744,200 | 103,070,193 | 101,986,483 | 100,180,503 | 98,008,175 | 96,176,854 | 98,816,087 | 76,124,667 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Property Tax | 67,856,723 | 70,591,101 | 73,436,315 | 76,396,877 | 79,477,481 | 82,683,016 | 86,018,569 | 89,489,434 | 93,101,123 | 96,859,371 | 815,910,011 | 1,416,920,863 |
| Sales Tax | 41,665,262 | 43,019,383 | 44,417,513 | 45,861,082 | 47,351,567 | 48,890,493 | 50,479,434 | 52,120,015 | 53,813,916 | 55,562,868 | 483,181,531 | 872,229,986 |
| Public Safety Sales Tax | 1,641,316 | 1,694,659 | 1,749,735 | 1,806,602 | 1,865,316 | 1,925,939 | 1,988,532 | 2,053,159 | 2,119,887 | 2,188,783 | 19,033,929 | 34,544,205 |
| Business License Tax | 1,892,135 | 1,948,899 | 2,007,366 | 2,067,587 | 2,129,615 | 2,193,503 | 2,259,309 | 2,327,088 | 2,396,900 | 2,468,807 | 21,691,211 | 40,029,465 |
| Other Taxes | 2,875,364 | 2,961,625 | 3,050,474 | 3,141,988 | 3,236,247 | 3,333,335 | 3,433,335 | 3,536,335 | 3,642,425 | 3,751,698 | 32,962,826 | 62,331,475 |
| Transient Occupancy Tax | 10,426,413 | 10,814,834 | 11,217,932 | 11,636,270 | 12,070,430 | 12,521,018 | 12,988,662 | 13,474,016 | 13,977,759 | 14,500,594 | 123,627,928 | 216,295,058 |
| Utility Users Taxes | 8,942,190 | 9,150,949 | 9,366,268 | 9,588,342 | 9,817,374 | 10,053,569 | 10,297,142 | 10,548,313 | 10,807,307 | 11,074,358 | 99,645,812 | 185,603,116 |
| Franchises | 8,372,544 | 8,593,142 | 8,811,657 | 9,045,555 | 9,277,507 | 9,525,511 | 9,771,724 | 10,034,689 | 10,296,034 | 10,574,868 | 94,303,232 | 174,019,102 |
| Rents and Concessions | 2,592,517 | 2,670,510 | 2,750,818 | 2,833,544 | 2,918,795 | 3,006,579 | 3,097,007 | 3,190,192 | 3,286,148 | 3,384,995 | 29,731,107 | 56,002,623 |
| Federal, State & Intergovernmental Revenue | 1,636,505 | 1,675,850 | 1,716,374 | 1,758,113 | 1,767,772 | 1,812,054 | 1,857,664 | 1,904,642 | 1,953,030 | 2,002,870 | 18,084,873 | 34,198,085 |
| Permits and Licenses | 6,603,221 | 6,801,318 | 7,005,357 | 7,215,518 | 7,431,984 | 7,654,943 | 7,884,591 | 8,121,129 | 8,364,763 | 8,615,706 | 75,698,531 | 143,336,892 |
| Fines and Forfeitures | 1,477,618 | 1,517,747 | 1,559,112 | 1,601,750 | 1,645,699 | 1,690,998 | 1,737,687 | 1,785,807 | 1,835,402 | 1,886,514 | 16,738,335 | 31,171,596 |
| Service Fees | 9,134,023 | 9,403,280 | 9,664,013 | 9,928,656 | 10,216,475 | 10,497,095 | 10,798,052 | 11,105,399 | 11,415,335 | 11,730,138 | 103,892,465 | 191,311,174 |
| Interest Income | 3,483,964 | 3,430,159 | 3,406,091 | 3,263,177 | 3,092,748 | 2,949,771 | 2,776,752 | 2,572,802 | 2,372,800 | 2,201,663 | 29,549,926 | 49,233,935 |
| Interest from Sale of Property | 1,447,171 | 1,519,530 | 1,595,506 | 1,675,282 | 1,759,046 | 1,846,998 | 1,939,348 | 2,036,315 | 2,138,131 | 2,245,038 | 18,202,364 | 24,541,752 |
| Inter-Fund Revenues | 7,805,581 | 2,214,947 | 2,253,091 | 2,292,323 | 2,332,675 | 2,374,180 | 2,416,870 | 2,460,780 | 2,505,946 | 2,552,404 | 29,208,796 | 117,630,957 |
| Miscellaneous Revenues | 160,651 | 165,151 | 169,785 | 167,197 | 172,114 | 177,178 | 182,394 | 187,766 | 193,300 | 198,999 | 1,774,534 | 3,513,018 |
| Sale of Property | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,604,854 |
| In-Lieu Charges | 10,127,050 | 10,430,059 | 10,742,044 | 11,063,279 | 11,362,399 | 11,701,980 | 12,051,627 | 12,411,638 | 12,782,319 | 13,163,988 | 115,836,383 | 213,743,592 |
| Transfers From Other Funds | 175,835 | 88,384 | 88,835 | 89,300 | 89,778 | 90,271 | 180,757 | 183,952 | 91,779 | 91,779 | 1,170,669 | 3,183,651 |
| TOTAL CURRENT RESOURCES | 188,316,083 | 188,691,524 | 195,008,286 | 201,432,441 | 208,015,022 | 214,928,430 | 222,159,453 | 229,543,472 | 237,094,303 | 245,055,441 | 2,130,244,453 | 3,892,445,388 |
| TOTAL AVAILABLE RESOURCES | 287,132,169 | 293,129,871 | 299,938,937 | 307,514,244 | 312,759,222 | 317,998,623 | 324,145,937 | 329,723,975 | 335,102,478 | 341,232,294 | 2,229,060,540 | 3,968,570,055 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Equipment | 321,843 | 236,971 | 357,563 | 335,478 | 374,729 | 489,826 | 263,283 | 578,650 | 1,026,148 | 315,625 | 4,300,117 | 8,191,171 |
| Operations - Safety Salaries/Benefits | 77,848,440 | 80,962,239 | 84,200,585 | 87,568,461 | 91,071,047 | 94,713,732 | 98,502,120 | 102,442,039 | 106,539,550 | 110,800,955 | 934,649,169 | 1,653,257,741 |
| Operations - Misc. Salaries/Benefits | 65,293,448 | 67,252,251 | 69,269,819 | 71,347,913 | 73,488,350 | 75,693,001 | 77,963,791 | 80,302,705 | 82,711,786 | 85,193,139 | 748,516,203 | 1,371,955,506 |
| Operations - Other | 31,495,896 | 32,404,553 | 33,339,456 | 34,301,364 | 35,291,057 | 36,309,339 | 37,357,037 | 38,435,001 | 39,544,108 | 40,685,257 | 359,163,067 | 658,985,145 |
| Operations Transfer To Gas Tax Fund | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (12,000,000) | (34,300,000) |
| Public Safety Recruitment Projects | 1,764,467 | 2,572,589 | 1,745,520 | 3,867,135 | 3,284,306 | 3,382,835 | 3,882,927 | 3,875,799 | 3,151,359 | 3,245,900 | 30,772,837 | 56,588,102 |
| Projects and Project Administration | 1,114,802 | 1,054,175 | 1,083,980 | 1,266,906 | 1,142,527 | 1,174,818 | 1,583,374 | 1,628,714 | 1,371,163 | 1,409,386 | 12,829,845 | 28,271,834 |
| Project Operating Costs | 70,159 | 78,730 | 81,092 | 90,385 | 93,096 | 103,166 | 106,261 | 109,449 | 112,733 | 116,115 | 961,189 | 1,394,746 |
| Lease Payments | 1,281,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,281,250 | 14,625,955 |
| Council Service Level Set Aside | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,000,000 | 1,930,925 |
| TOTAL EXPENDITURES | 178,090,305 | 183,461,509 | 188,978,016 | 197,677,642 | 203,645,113 | 210,766,717 | 218,558,793 | 226,272,358 | 233,356,846 | 240,666,378 | 2,081,473,677 | 3,760,901,125 |

**CITY OF SUNNYVALE**
**035. GENERAL FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| TRANSFERS TO OTHER FUNDS: | | | | | | | | | | | | |
| Infrastructure Fund | 1,567,622 | 1,619,290 | 1,672,696 | 1,797,175 | 2,689,378 | 1,843,948 | 1,957,965 | 1,967,957 | 2,057,760 | 2,119,492 | 19,293,283 | 40,577,123 |
| Additional Infrastructure Investment | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 | 30,000,000 |
| Capital Projects Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,274,174 |
| Youth and Neighborhood Services Fund | 638,330 | 659,161 | 681,194 | 702,443 | 725,177 | 748,641 | 771,866 | 796,760 | 822,349 | 847,837 | 7,393,758 | 13,366,409 |
| Community Recreation Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,642,544 |
| General Services Fund | 37,839 | 39,353 | 40,927 | 49,424 | 44,267 | 46,037 | 47,879 | 49,794 | 59,738 | 53,857 | 469,115 | 1,251,731 |
| Liability and Property Insurance Fund | 859,727 | 919,907 | 984,301 | 1,043,359 | 1,085,094 | 1,106,795 | 1,128,931 | 1,128,931 | 1,128,931 | 1,128,931 | 10,514,908 | 19,641,151 |
| TOTAL TRANSFERS TO OTHER FUNDS | 4,603,518 | 4,737,711 | 4,879,118 | 5,092,401 | 6,043,916 | 5,245,421 | 5,406,641 | 5,443,442 | 5,568,778 | 5,650,117 | 52,671,064 | 112,753,131 |
| TOTAL CURRENT REQUIREMENTS | 182,693,823 | 188,199,220 | 193,857,134 | 202,770,043 | 209,689,029 | 216,012,139 | 223,965,434 | 231,715,800 | 238,925,624 | 246,316,495 | 2,134,144,741 | 3,873,654,256 |
| RESERVES: | | | | | | | | | | | | |
| Contingencies (15%) | 24,854,041 | 25,599,662 | 26,367,652 | 27,158,681 | 27,973,442 | 28,812,645 | 29,677,025 | 30,567,335 | 31,484,355 | 32,428,886 | 32,428,886 | 32,428,886 |
| Capital Improvement Projects | 36,014,739 | 37,534,269 | 39,129,775 | 40,805,057 | 42,564,102 | 44,411,100 | 46,350,448 | 48,386,763 | 50,524,894 | 52,769,932 | 52,769,932 | 52,769,932 |
| Budget Stabilization Fund | 43,569,568 | 41,796,720 | 40,584,376 | 36,780,462 | 32,532,649 | 28,762,738 | 24,153,031 | 19,054,077 | 14,167,605 | 9,716,982 | 9,716,982 | 9,716,982 |
| TOTAL RESERVES | 104,438,347 | 104,930,651 | 106,081,803 | 104,744,200 | 103,070,193 | 101,986,483 | 100,180,503 | 98,008,175 | 96,176,854 | 94,915,800 | 94,915,800 | 94,915,800 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Current Resources | 186,868,911 | 187,171,994 | 193,412,779 | 199,757,159 | 206,255,976 | 213,081,432 | 220,220,105 | 227,507,157 | 234,956,172 | 242,810,403 | | |
| Total Current Requirements | 182,693,823 | 188,199,220 | 193,857,134 | 202,770,043 | 209,689,029 | 216,012,139 | 223,965,434 | 231,715,800 | 238,925,624 | 246,316,495 | | |
| DIFFERENCE | 4,175,089 | (1,027,226) | (444,355) | (3,012,884) | (3,433,053) | (2,930,707) | (3,745,329) | (4,208,643) | (3,969,452) | (3,506,092) | | |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0150 | Secured Tax | 28,129,279 | 28,392,026 | 29,371,714 | 30,866,368 | 32,785,364 | 34,128,145 | 35,525,969 | 36,981,096 | 38,495,877 | 40,072,760 | 41,714,292 | 43,423,127 | 391,756,738 |
| 0152 | Unitary Roll - AB454 | 379,863 | 396,800 | 404,736 | 412,831 | 421,087 | 429,509 | 438,099 | 446,861 | 455,798 | 464,914 | 464,914 | 474,213 | 4,809,764 |
| 0153 | Property Tax in Lieu of VLF | 10,877,357 | 11,088,469 | 11,471,085 | 12,054,820 | 12,804,282 | 13,328,703 | 13,874,621 | 14,442,919 | 15,034,515 | 15,650,365 | 16,291,463 | 16,958,846 | 153,000,088 |
| 0155 | Tax Delinquencies | 938,236 | 1,050,000 | 865,736 | 883,051 | 900,712 | 918,726 | 937,100 | 955,842 | 974,959 | 994,459 | 994,459 | 1,024,292 | 10,499,336 |
| 0156 | Unsecured Tax | 2,416,545 | 2,422,894 | 2,600,000 | 2,652,000 | 2,475,873 | 2,525,390 | 2,575,898 | 2,627,416 | 2,679,964 | 2,733,564 | 2,788,235 | 2,844,000 | 28,925,235 |
| 0157 | Supplemental Roll | 176,557 | 426,000 | 600,000 | 1,070,953 | 1,103,082 | 1,136,174 | 1,170,259 | 1,205,367 | 1,241,528 | 1,278,774 | 1,317,137 | 1,356,651 | 11,905,927 |
| 0159 | Administrative Fees | (561,736) | (699,170) | (713,153) | (727,416) | (741,965) | (756,804) | (771,940) | (787,379) | (803,127) | (819,189) | (835,573) | (852,284) | (8,508,001) |
| xxxx | General Fund Share of Tax Increment | 0 | 0 | 0 | 0 | 954,503 | 1,018,359 | 1,042,373 | 1,071,208 | 1,097,229 | 1,119,221 | 1,145,806 | 1,173,066 | 8,621,765 |
| TOTAL PROPERTY TAXES | | 42,356,100 | 43,077,019 | 44,600,117 | 47,212,606 | 50,702,938 | 52,728,201 | 54,792,380 | 56,943,332 | 59,176,745 | 61,494,867 | 63,880,733 | 66,401,912 | 601,010,852 |
| 0300 | Sales and Use Tax | 29,228,078 | 29,971,933 | 31,481,509 | 32,425,954 | 33,074,473 | 33,405,218 | 33,739,270 | 34,414,055 | 35,274,407 | 36,332,639 | 37,422,618 | 38,545,297 | 376,087,372 |
| 0300 | Additional Sales Tax - Downtown | 0 | 0 | 0 | 250,000 | 1,200,000 | 1,500,000 | 1,545,000 | 1,591,350 | 1,639,091 | 1,688,263 | 1,738,911 | 1,808,468 | 12,961,082 |
| TOTAL SALES AND USE TAXES | | 29,228,078 | 29,971,933 | 31,481,509 | 32,675,954 | 34,274,473 | 34,905,218 | 35,284,270 | 36,005,405 | 36,913,497 | 38,020,902 | 39,161,529 | 40,353,764 | 389,048,455 |
| 0301 | Sales and Use Tax - Public Safety | 1,190,866 | 1,236,077 | 1,298,334 | 1,337,284 | 1,364,029 | 1,377,670 | 1,391,446 | 1,419,275 | 1,454,757 | 1,498,400 | 1,543,352 | 1,589,652 | 15,510,276 |
| TOTAL SALES AND USE TAX - PUBLIC SAFETY | | 1,190,866 | 1,236,077 | 1,298,334 | 1,337,284 | 1,364,029 | 1,377,670 | 1,391,446 | 1,419,275 | 1,454,757 | 1,498,400 | 1,543,352 | 1,589,652 | 15,510,276 |
| 0450 | Business License Tax | 1,494,340 | 1,507,000 | 1,537,140 | 1,567,883 | 1,599,240 | 1,631,225 | 1,663,850 | 1,697,127 | 1,731,069 | 1,765,691 | 1,801,005 | 1,837,025 | 18,338,254 |
| TOTAL BUSINESS LICENSE TAX | | 1,494,340 | 1,507,000 | 1,537,140 | 1,567,883 | 1,599,240 | 1,631,225 | 1,663,850 | 1,697,127 | 1,731,069 | 1,765,691 | 1,801,005 | 1,837,025 | 18,338,254 |
| 0451 | Construction Tax | 1,355,676 | 2,709,957 | 1,951,170 | 1,496,547 | 1,533,961 | 1,572,310 | 1,611,617 | 1,651,908 | 1,693,206 | 1,735,536 | 1,778,924 | 1,823,397 | 19,558,532 |
| 0452 | Real Property Transfer Tax | 717,629 | 800,000 | 826,365 | 842,892 | 859,750 | 876,945 | 894,484 | 912,374 | 930,621 | 949,234 | 949,234 | 968,218 | 9,810,117 |
| TOTAL OTHER TAXES | | 2,073,305 | 3,509,957 | 2,777,535 | 2,339,439 | 2,393,711 | 2,449,255 | 2,506,101 | 2,564,282 | 2,623,827 | 2,684,769 | 2,728,158 | 2,791,616 | 29,368,649 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0150 | Secured Tax | 45,202,027 | 47,053,867 | 48,981,640 | 50,988,462 | 53,077,579 | 55,252,367 | 57,516,344 | 59,873,170 | 62,326,656 | 64,880,770 | 545,152,880 | 936,909,618 |
| 0152 | Unitary Roll - AB454 | 483,697 | 493,371 | 503,238 | 513,303 | 523,569 | 534,041 | 544,721 | 555,616 | 566,728 | 578,063 | 5,296,347 | 10,106,111 |
| 0153 | Property Tax in Lieu of VLF | 17,653,593 | 18,376,827 | 19,129,716 | 19,913,478 | 20,729,380 | 21,578,741 | 22,462,934 | 23,383,389 | 24,341,595 | 25,339,101 | 212,908,754 | 365,908,842 |
| 0155 | Tax Delinquencies | 1,055,021 | 1,086,672 | 1,119,272 | 1,152,850 | 1,187,435 | 1,223,059 | 1,259,750 | 1,297,543 | 1,336,469 | 1,376,563 | 12,094,634 | 22,593,970 |
| 0156 | Unsecured Tax | 2,929,320 | 3,017,199 | 3,107,715 | 3,200,947 | 3,296,975 | 3,395,884 | 3,497,761 | 3,602,694 | 3,710,775 | 3,822,098 | 33,581,368 | 62,506,603 |
| 0157 | Supplemental Roll | 1,410,918 | 1,467,354 | 1,526,048 | 1,587,090 | 1,650,574 | 1,716,597 | 1,785,261 | 1,856,671 | 1,930,938 | 2,008,176 | 16,939,627 | 28,845,554 |
| 0159 | Administrative Fees | (877,853) | (904,188) | (931,314) | (959,254) | (988,031) | (1,017,672) | (1,048,202) | (1,079,648) | (1,112,038) | (1,145,399) | (10,063,599) | (18,571,600) |
| xxxx | General Fund Share of Tax Increment | 1,195,764 | 1,466,509 | 1,495,362 | 996,785 | 1,543,848 | 1,607,105 | 1,672,956 | 1,741,508 | 1,812,872 | 1,887,163 | 15,419,871 | 24,041,636 |
| TOTAL PROPERTY TAXES | | 67,856,723 | 70,591,101 | 73,436,315 | 76,396,877 | 79,477,481 | 82,683,016 | 86,018,569 | 89,489,434 | 93,101,123 | 96,859,371 | 815,910,011 | 1,416,920,863 |
| 0300 | Sales and Use Tax | 39,798,019 | 41,091,454 | 42,426,927 | 43,805,802 | 45,229,490 | 46,699,449 | 48,217,181 | 49,784,239 | 51,402,227 | 53,072,799 | 461,527,588 | 837,614,960 |
| 0300 | Additional Sales Tax - Downtown | 1,867,243 | 1,927,928 | 1,990,586 | 2,055,280 | 2,122,076 | 2,191,044 | 2,262,253 | 2,335,776 | 2,411,689 | 2,490,069 | 21,653,943 | 34,615,026 |
| TOTAL SALES AND USE TAXES | | 41,665,262 | 43,019,383 | 44,417,513 | 45,861,082 | 47,351,567 | 48,890,493 | 50,479,434 | 52,120,015 | 53,813,916 | 55,562,868 | 483,181,531 | 872,229,986 |
| 0301 | Sales and Use Tax - Public Safety | 1,641,316 | 1,694,659 | 1,749,735 | 1,806,602 | 1,865,316 | 1,925,939 | 1,988,532 | 2,053,159 | 2,119,887 | 2,188,783 | 19,033,929 | 34,544,205 |
| TOTAL SALES AND USE TAX - PUBLIC SAFETY | | 1,641,316 | 1,694,659 | 1,749,735 | 1,806,602 | 1,865,316 | 1,925,939 | 1,988,532 | 2,053,159 | 2,119,887 | 2,188,783 | 19,033,929 | 34,544,205 |
| 0450 | Business License Tax | 1,892,135 | 1,948,899 | 2,007,366 | 2,067,587 | 2,129,615 | 2,193,503 | 2,259,309 | 2,327,088 | 2,396,900 | 2,468,807 | 21,691,211 | 40,029,465 |
| TOTAL BUSINESS LICENSE TAX | | 1,892,135 | 1,948,899 | 2,007,366 | 2,067,587 | 2,129,615 | 2,193,503 | 2,259,309 | 2,327,088 | 2,396,900 | 2,468,807 | 21,691,211 | 40,029,465 |
| 0451 | Construction Tax | 1,878,099 | 1,934,442 | 1,992,475 | 2,052,250 | 2,113,817 | 2,177,232 | 2,242,549 | 2,309,825 | 2,379,120 | 2,450,493 | 21,530,302 | 41,088,834 |
| 0452 | Real Property Transfer Tax | 997,265 | 1,027,183 | 1,057,998 | 1,089,738 | 1,122,430 | 1,156,103 | 1,190,786 | 1,226,510 | 1,263,305 | 1,301,204 | 11,432,524 | 21,242,641 |
| TOTAL OTHER TAXES | | 2,875,364 | 2,961,625 | 3,050,474 | 3,141,988 | 3,236,247 | 3,333,335 | 3,433,335 | 3,536,335 | 3,642,425 | 3,751,698 | 32,962,826 | 62,331,475 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0453-01 | Transient Occupancy Tax | 6,578,842 | 7,310,688 | 7,383,795 | 7,453,562 | 7,847,973 | 8,171,762 | 8,460,855 | 8,634,563 | 8,939,586 | 9,207,774 | 9,484,007 | 9,768,527 | 92,663,093 |
| 0453-02 | Transient Occupancy Tax Penalties | 1,172 | 4,037 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,037 |
| 0453-03 | Transient Occupancy Tax - Audit | 9,434 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL TRANSIENT OCCUPANCY TAX | | 6,589,448 | 7,314,725 | 7,383,795 | 7,453,562 | 7,847,973 | 8,171,762 | 8,460,855 | 8,634,563 | 8,939,586 | 9,207,774 | 9,484,007 | 9,768,527 | 92,667,130 |
| 0454-03 | Utility User's Tax - NSC | 1,704 | 1,791 | 1,863 | 1,938 | 2,015 | 2,075 | 2,138 | 2,202 | 2,268 | 2,336 | 2,406 | 2,478 | 23,510 |
| 0454-04 | Utility User's Tax - Other Phone | 358,705 | 390,288 | 388,337 | 386,395 | 384,463 | 382,541 | 380,628 | 378,725 | 376,832 | 374,947 | 373,073 | 371,207 | 4,187,437 |
| 0454-06 | Utility User's Tax - Sprint | 88,255 | 82,843 | 82,429 | 82,017 | 81,607 | 81,199 | 80,793 | 80,389 | 79,987 | 79,587 | 79,189 | 78,793 | 888,832 |
| 0454-07 | Utility User's Tax - AT&T | 1,105,810 | 1,038,401 | 1,033,209 | 1,028,043 | 1,022,903 | 1,017,788 | 1,012,699 | 1,007,636 | 1,002,598 | 997,585 | 992,597 | 987,634 | 11,141,092 |
| 0454-08 | Utility User's Tax - Other Electric | 167,615 | 215,168 | 223,775 | 232,726 | 242,035 | 249,296 | 256,775 | 264,478 | 272,413 | 280,585 | 289,002 | 297,673 | 2,823,926 |
| 0454-09 | Utility User's Tax - PG&E Electric | 4,066,422 | 4,139,692 | 4,305,280 | 4,477,491 | 4,656,591 | 4,796,288 | 4,940,177 | 5,088,382 | 5,241,034 | 5,398,265 | 5,560,213 | 5,727,019 | 54,330,432 |
| 0454-10 | Utility User's Tax - PG&E Gas | 606,259 | 631,865 | 669,777 | 709,964 | 731,263 | 753,201 | 775,797 | 799,071 | 823,043 | 847,734 | 873,166 | 899,361 | 8,514,242 |
| 0454-21 | Utility User's Tax - Verizon | 312,362 | 285,045 | 283,620 | 282,202 | 280,791 | 279,387 | 277,990 | 276,600 | 275,217 | 273,841 | 272,472 | 271,109 | 3,058,274 |
| 0454-22 | Utility User's Tax - Other Gas | 98,536 | 73,438 | 77,844 | 82,515 | 84,990 | 87,540 | 90,166 | 92,871 | 95,658 | 98,527 | 101,483 | 104,528 | 989,561 |
| TOTAL UTILITY USERS TAXES | | 6,805,668 | 6,858,531 | 7,066,134 | 7,283,291 | 7,486,658 | 7,649,316 | 7,817,163 | 7,990,354 | 8,169,048 | 8,353,407 | 8,543,601 | 8,739,802 | 85,957,304 |
| 0600-01 | Franchise - Air Products | 32,449 | 36,458 | 37,551 | 38,678 | 39,452 | 40,241 | 41,045 | 41,866 | 42,704 | 43,558 | 44,429 | 45,317 | 451,299 |
| 0600-02 | Franchise - Cal Water Service | 22,335 | 22,231 | 22,898 | 23,585 | 24,057 | 24,538 | 25,029 | 25,529 | 26,040 | 26,561 | 27,092 | 27,634 | 275,192 |
| 0600-03 | Franchise - Taxicab Service | 4,586 | 7,180 | 3,750 | 7,650 | 3,825 | 7,803 | 3,902 | 7,959 | 3,980 | 8,118 | 4,059 | 8,281 | 66,506 |
| 0602 | Franchise - Comcast Cable | 1,193,838 | 1,160,115 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 12,760,505 |
| 0603 | Franchise - PG&E | 2,495,566 | 2,517,434 | 2,618,131 | 2,722,857 | 2,831,771 | 2,916,724 | 3,004,226 | 3,094,352 | 3,187,183 | 3,282,799 | 3,381,283 | 3,482,721 | 33,039,480 |
| 0604 | Franchise - Specialty Garbage | 1,644,172 | 1,674,260 | 1,726,162 | 1,777,947 | 1,831,285 | 1,886,224 | 1,942,811 | 2,001,095 | 2,061,128 | 2,122,962 | 2,186,650 | 2,252,250 | 21,462,774 |
| 0606 | Host Fees - Garbage | 669,987 | 698,570 | 713,676 | 727,950 | 742,509 | 757,359 | 772,506 | 787,956 | 803,715 | 819,790 | 836,185 | 855,909 | 8,516,125 |
| 0607 | Franchise - ATT | 183,900 | 228,137 | 239,544 | 251,521 | 264,097 | 277,302 | 291,167 | 299,902 | 308,899 | 318,166 | 327,711 | 337,542 | 3,143,989 |
| TOTAL FRANCHISE FEES | | 6,246,832 | 6,344,385 | 6,521,751 | 6,710,227 | 6,897,034 | 7,070,229 | 7,240,724 | 7,418,699 | 7,593,687 | 7,781,992 | 7,967,447 | 8,169,693 | 79,715,869 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0453-01 | Transient Occupancy Tax | 10,426,413 | 10,814,834 | 11,217,932 | 11,636,270 | 12,070,430 | 12,521,018 | 12,988,662 | 13,474,016 | 13,977,759 | 14,500,594 | 123,627,928 | 216,291,021 |
| 0453-02 | Transient Occupancy Tax Penalties | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,037 |
| 0453-03 | Transient Occupancy Tax - Audit | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL TRANSIENT OCCUPANCY TAX | | 10,426,413 | 10,814,834 | 11,217,932 | 11,636,270 | 12,070,430 | 12,521,018 | 12,988,662 | 13,474,016 | 13,977,759 | 14,500,594 | 123,627,928 | 216,295,058 |
| 0454-03 | Utility User's Tax - NSC | 2,553 | 2,629 | 2,708 | 2,789 | 2,873 | 2,959 | 3,048 | 3,139 | 3,234 | 3,331 | 29,262 | 52,772 |
| 0454-04 | Utility User's Tax - Other Phone | 369,351 | 367,504 | 365,667 | 363,839 | 362,019 | 360,209 | 358,408 | 356,616 | 354,833 | 353,059 | 3,611,507 | 7,798,944 |
| 0454-06 | Utility User's Tax - Sprint | 78,399 | 78,007 | 77,617 | 77,229 | 76,843 | 76,459 | 76,076 | 75,696 | 75,317 | 74,941 | 766,584 | 1,655,416 |
| 0454-07 | Utility User's Tax - AT&T | 982,696 | 977,782 | 972,893 | 968,029 | 963,189 | 958,373 | 953,581 | 948,813 | 944,069 | 939,348 | 9,608,771 | 20,749,863 |
| 0454-08 | Utility User's Tax - Other Electric | 306,603 | 315,801 | 325,275 | 335,033 | 345,084 | 355,437 | 366,100 | 377,083 | 388,395 | 400,047 | 3,514,857 | 6,338,783 |
| 0454-09 | Utility User's Tax - PG&E Electric | 5,898,830 | 6,075,795 | 6,258,068 | 6,445,810 | 6,639,185 | 6,838,360 | 7,043,511 | 7,254,816 | 7,472,461 | 7,696,635 | 67,623,472 | 121,953,904 |
| 0454-10 | Utility User's Tax - PG&E Gas | 926,342 | 954,132 | 982,756 | 1,012,239 | 1,042,606 | 1,073,884 | 1,106,101 | 1,139,284 | 1,173,462 | 1,208,666 | 10,619,473 | 19,133,714 |
| 0454-21 | Utility User's Tax - Verizon | 269,754 | 268,405 | 267,063 | 265,728 | 264,399 | 263,077 | 261,762 | 260,453 | 259,151 | 257,855 | 2,637,646 | 5,695,920 |
| 0454-22 | Utility User's Tax - Other Gas | 107,663 | 110,893 | 114,220 | 117,647 | 121,176 | 124,811 | 128,556 | 132,412 | 136,385 | 140,476 | 1,234,240 | 2,223,800 |
| TOTAL UTILITY USERS TAXES | | 8,942,190 | 9,150,949 | 9,366,268 | 9,588,342 | 9,817,374 | 10,053,569 | 10,297,142 | 10,548,313 | 10,807,307 | 11,074,358 | 99,645,812 | 185,603,116 |
| 0600-01 | Franchise - Air Products | 46,677 | 48,077 | 49,520 | 51,005 | 52,535 | 54,111 | 55,735 | 57,407 | 59,129 | 60,903 | 535,099 | 986,398 |
| 0600-02 | Franchise - Cal Water Service | 28,463 | 29,316 | 30,196 | 31,102 | 32,035 | 32,996 | 33,986 | 35,005 | 36,056 | 37,137 | 326,292 | 601,484 |
| 0600-03 | Franchise - Taxicab Service | 4,181 | 8,529 | 4,306 | 8,785 | 4,436 | 9,048 | 4,569 | 9,320 | 4,706 | 9,599 | 67,479 | 133,985 |
| 0602 | Franchise - Comcast Cable | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 1,160,039 | 11,600,390 | 24,360,895 |
| 0603 | Franchise - PG&E | 3,587,203 | 3,694,819 | 3,805,663 | 3,919,833 | 4,037,428 | 4,158,551 | 4,283,308 | 4,411,807 | 4,544,161 | 4,680,486 | 41,123,258 | 74,162,738 |
| 0604 | Franchise - Specialty Garbage | 2,319,817 | 2,389,412 | 2,461,094 | 2,534,927 | 2,610,975 | 2,689,304 | 2,769,983 | 2,853,083 | 2,938,675 | 3,026,836 | 26,594,106 | 48,056,880 |
| 0606 | Host Fees - Garbage | 878,496 | 904,851 | 931,997 | 959,957 | 988,755 | 1,018,418 | 1,048,971 | 1,080,440 | 1,112,853 | 1,146,239 | 10,070,977 | 18,587,102 |
| 0607 | Franchise - ATT | 347,669 | 358,099 | 368,842 | 379,907 | 391,304 | 403,043 | 415,135 | 427,589 | 440,416 | 453,629 | 3,985,632 | 7,129,621 |
| TOTAL FRANCHISE FEES | | 8,372,544 | 8,593,142 | 8,811,657 | 9,045,555 | 9,277,507 | 9,525,511 | 9,771,724 | 10,034,689 | 10,296,034 | 10,574,868 | 94,303,232 | 174,019,102 |

# 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0751-04 | Rental - American Medical Response | 16,768 | 0 | 0 | 0 | 0 | 0 | 0 | 19,873 | 20,270 | 20,676 | 21,089 | 21,511 | 103,420 |
| 0751-05 | Rental - Cal West Automotive | 14,200 | 0 | 15,880 | 16,360 | 16,851 | 17,357 | 17,877 | 18,414 | 18,966 | 19,535 | 20,121 | 20,926 | 182,286 |
| 0751-06 | Rental - Excess City Land | 4,106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0751-08 | Rental - 5th Matador | 27,700 | 27,700 | 27,700 | 27,700 | 27,700 | 27,700 | 27,700 | 13,850 | 0 | 0 | 0 | 0 | 180,050 |
| 0751-13 | Rental - Raynor Artists | 24,269 | 29,014 | 29,014 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,028 |
| 0751-14 | Rental - Raynor Child Care | 110,400 | 136,200 | 136,200 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 272,400 |
| 0751-17 | Rental - Downtown Properties | 66,000 | 66,000 | 66,000 | 21,120 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 153,120 |
| 0751-21 | Rental - 239 Commercial Street | 124,921 | 122,022 | 127,082 | 130,894 | 133,512 | 136,182 | 138,906 | 141,684 | 0 | 0 | 0 | 0 | 930,282 |
| 0751-23 | Rental - Courthouse Parking | 37,748 | 38,563 | 39,720 | 40,912 | 41,730 | 42,565 | 43,416 | 44,284 | 45,170 | 46,074 | 46,995 | 47,935 | 477,364 |
| 0751-24 | Rental - Dental | 21,960 | 24,120 | 26,280 | 28,080 | 28,642 | 29,214 | 29,799 | 30,395 | 31,003 | 31,623 | 32,255 | 32,900 | 324,310 |
| 0751-25 | Rental - 715 San Conrado | 15,483 | 19,200 | 19,584 | 19,976 | 20,375 | 20,783 | 0 | 0 | 0 | 0 | 0 | 0 | 99,918 |
| 0752-01 | Rental - Indoor Sports Center | 0 | 0 | 68,000 | 69,360 | 70,747 | 72,162 | 73,605 | 75,077 | 76,579 | 78,111 | 79,673 | 81,266 | 744,581 |
| 0752-03 | Rental - Park Buildings | 58,512 | 63,750 | 60,000 | 61,200 | 62,424 | 63,672 | 64,946 | 66,245 | 67,570 | 68,921 | 70,300 | 71,706 | 720,733 |
| 0752-04 | Rental - Picnic Areas | 103,342 | 105,000 | 105,000 | 107,100 | 109,242 | 111,427 | 113,655 | 115,928 | 118,247 | 120,612 | 123,024 | 125,485 | 1,254,721 |
| 0752-05 | Rental - Performing Arts Center | 0 | 0 | 126,250 | 129,150 | 131,733 | 134,368 | 137,055 | 139,796 | 142,592 | 145,444 | 148,353 | 151,320 | 1,386,060 |
| 0752-06 | Rental - Recreation Center | 0 | 0 | 105,000 | 107,100 | 109,242 | 111,427 | 113,655 | 115,928 | 118,247 | 120,612 | 123,024 | 125,485 | 1,149,721 |
| 0752-07 | Rental - Athletic Fields | 141,254 | 180,000 | 183,600 | 187,272 | 192,890 | 198,677 | 204,637 | 210,776 | 217,100 | 223,613 | 230,321 | 237,231 | 2,266,116 |
| 0752-09 | Rental - Equipment | 0 | 0 | 16,000 | 16,320 | 16,646 | 16,979 | 17,319 | 17,665 | 18,019 | 18,379 | 18,747 | 19,121 | 175,196 |
| 0752-10 | Rental - Senior Center | 0 | 0 | 155,000 | 158,100 | 107,200 | 109,344 | 111,531 | 113,761 | 116,037 | 118,357 | 120,725 | 123,139 | 1,233,194 |
| 0752-14 | Rental - Creative Arts Center | 0 | 0 | 1,000 | 1,000 | 1,030 | 1,030 | 1,030 | 1,061 | 1,061 | 1,061 | 1,093 | 1,093 | 10,458 |
| 0752-15 | Rental - Banner Installations | 0 | 0 | 1,224 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 | 1,104 | 1,126 | 1,149 | 1,172 | 10,979 |
| 0752-16 | Rental - Non Profit Use - Park Buildings | 45,846 | 45,846 | 46,000 | 46,920 | 47,858 | 48,816 | 49,792 | 50,788 | 51,803 | 52,840 | 53,896 | 54,974 | 549,533 |
| 0752-17 | Rental - Non-Profit Use - Community Center | 0 | 0 | 4,880 | 4,977 | 5,077 | 5,178 | 5,282 | 5,387 | 5,495 | 5,605 | 5,717 | 5,831 | 53,429 |
| 0754-02 | Tower/Antenna Rental - Nextel | 21,688 | 22,339 | 22,558 | 23,009 | 23,469 | 23,939 | 24,418 | 24,906 | 25,404 | 25,912 | 26,430 | 26,959 | 269,343 |
| 0754-04 | Tower/Antenna Rental - Sprint | 7,453 | 7,634 | 7,688 | 7,842 | 7,999 | 8,159 | 8,322 | 8,488 | 8,658 | 8,831 | 9,008 | 9,188 | 91,815 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0751-04 | Rental - American Medical Response | 22,157 | 22,821 | 23,506 | 24,211 | 24,937 | 25,685 | 26,456 | 27,250 | 28,067 | 28,909 | 254,000 | 357,419 |
| 0751-05 | Rental - Cal West Automotive | 21,763 | 22,633 | 23,539 | 24,480 | 25,459 | 26,478 | 27,537 | 28,638 | 29,784 | 30,975 | 261,287 | 443,573 |
| 0751-06 | Rental - Excess City Land | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0751-08 | Rental - 5th Matador | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,050 |
| 0751-13 | Rental - Raynor Artists | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 58,028 |
| 0751-14 | Rental - Raynor Child Care | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 272,400 |
| 0751-17 | Rental - Downtown Properties | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 153,120 |
| 0751-21 | Rental - 239 Commercial Street | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 930,282 |
| 0751-23 | Rental - Courthouse Parking | 49,373 | 50,854 | 52,380 | 53,951 | 55,570 | 57,237 | 58,954 | 60,723 | 62,544 | 64,421 | 566,006 | 1,043,370 |
| 0751-24 | Rental - Dental | 33,887 | 34,904 | 35,951 | 37,029 | 38,140 | 39,285 | 40,463 | 41,677 | 42,927 | 44,215 | 388,479 | 712,789 |
| 0751-25 | Rental - 715 San Conrado | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 99,918 |
| 0752-01 | Rental - Indoor Sports Center | 83,704 | 86,215 | 88,802 | 91,466 | 94,210 | 97,036 | 99,947 | 102,946 | 106,034 | 109,215 | 959,576 | 1,704,157 |
| 0752-03 | Rental - Park Buildings | 73,857 | 76,072 | 78,355 | 80,705 | 83,126 | 85,620 | 88,189 | 90,834 | 93,559 | 96,366 | 846,685 | 1,567,418 |
| 0752-04 | Rental - Picnic Areas | 129,249 | 133,127 | 137,121 | 141,234 | 145,471 | 149,835 | 154,330 | 158,960 | 163,729 | 168,641 | 1,481,698 | 2,736,419 |
| 0752-05 | Rental - Performing Arts Center | 155,859 | 160,535 | 165,351 | 170,312 | 175,421 | 180,684 | 186,104 | 191,687 | 197,438 | 203,361 | 1,786,753 | 3,172,814 |
| 0752-06 | Rental - Recreation Center | 129,249 | 133,127 | 137,121 | 141,234 | 145,471 | 149,835 | 154,330 | 158,960 | 163,729 | 168,641 | 1,481,698 | 2,631,419 |
| 0752-07 | Rental - Athletic Fields | 244,347 | 251,678 | 259,228 | 267,005 | 275,015 | 283,266 | 291,764 | 300,517 | 309,532 | 318,818 | 2,801,170 | 5,067,286 |
| 0752-09 | Rental - Equipment | 19,695 | 20,286 | 20,895 | 21,521 | 22,167 | 22,832 | 23,517 | 24,223 | 24,949 | 25,698 | 225,783 | 400,978 |
| 0752-10 | Rental - Senior Center | 126,833 | 130,638 | 134,557 | 138,594 | 142,752 | 147,035 | 151,446 | 155,989 | 160,669 | 165,489 | 1,454,001 | 2,687,196 |
| 0752-14 | Rental - Creative Arts Center | 1,093 | 1,126 | 1,126 | 1,126 | 1,159 | 1,159 | 1,159 | 1,194 | 1,194 | 1,194 | 11,529 | 21,987 |
| 0752-15 | Rental - Banner Installations | 1,207 | 1,243 | 1,280 | 1,319 | 1,358 | 1,399 | 1,441 | 1,484 | 1,529 | 1,575 | 13,835 | 24,813 |
| 0752-16 | Rental - Non Profit Use - Park Buildings | 56,623 | 58,322 | 60,072 | 61,874 | 63,730 | 65,642 | 67,611 | 69,640 | 71,729 | 73,881 | 649,125 | 1,198,658 |
| 0752-17 | Rental - Non-Profit Use - Community Center | 6,006 | 6,186 | 6,372 | 6,563 | 6,760 | 6,963 | 7,172 | 7,387 | 7,609 | 7,837 | 68,855 | 122,284 |
| 0754-02 | Tower/Antenna Rental - Nextel | 27,768 | 28,601 | 29,459 | 30,342 | 31,253 | 32,190 | 33,156 | 34,151 | 35,175 | 36,231 | 318,325 | 587,668 |
| 0754-04 | Tower/Antenna Rental - Sprint | 9,464 | 9,747 | 10,040 | 10,341 | 10,651 | 10,971 | 11,300 | 11,639 | 11,988 | 12,348 | 108,489 | 200,304 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0754-05 | Tower/Antenna Rental - Cingular | 49,350 | 50,587 | 50,649 | 51,662 | 52,695 | 53,749 | 54,824 | 55,921 | 57,039 | 58,180 | 59,343 | 60,530 | 605,179 |
| 0754-06 | Tower/Antenna Rental - T-Mobile | 56,675 | 62,824 | 62,991 | 64,251 | 65,536 | 66,847 | 68,183 | 69,547 | 70,938 | 72,357 | 73,804 | 75,280 | 752,558 |
| 0754-07 | Tower/Antenna Rental - Metro PCS | 7,043 | 6,675 | 7,379 | 7,527 | 7,677 | 7,831 | 7,987 | 8,147 | 8,310 | 8,476 | 8,646 | 8,819 | 87,473 |
| 0754-10 | Tower/Antenna Rental - Clearwire | 16,000 | 38,400 | 38,400 | 39,168 | 39,951 | 40,750 | 41,565 | 42,397 | 43,245 | 44,110 | 44,992 | 45,892 | 0<br>458,869 |
| 0756-01 | Fair Oaks Industrial Park - Base Rent | 109,884 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0756-03 | Fair Oaks Industrial Park - Late Fees | 1,119 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3606-42 | SMART Station Rent | 371,826 | 382,981 | 390,641 | 398,453 | 406,423 | 414,551 | 422,842 | 431,299 | 439,925 | 448,723 | 457,698 | 466,852 | 4,660,387 |
| 3607-43 | Water Pollution Control Plant Rent | 327,538 | 337,364 | 344,112 | 350,994 | 358,014 | 365,174 | 372,478 | 379,927 | 387,526 | 395,276 | 403,182 | 411,245 | 4,105,291 |
| 3607-44 | Landfill Rent | 231,750 | 238,703 | 243,477 | 248,346 | 253,313 | 258,379 | 263,547 | 268,818 | 274,194 | 279,678 | 285,272 | 290,977 | 2,904,703 |
| TOTAL RENTS AND CONCESSIONS | | 2,012,835 | 2,004,922 | 2,527,308 | 2,365,792 | 2,338,996 | 2,387,299 | 2,415,432 | 2,471,446 | 2,364,501 | 2,414,130 | 2,464,855 | 2,516,836 | 26,271,517 |
| 0901 | Federal Grants - Onizuka | 195,583 | 93,467 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 93,467 |
| 0930 | Bureau of Justice Grant | 0 | 9,431 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,431 |
| 0957 | US Department of Energy | 106,048 | 7,759 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,759 |
| 0965-01 | Homeland Security Grants | 164,042 | 442,620 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 442,620 |
| 1107 | Library - CLSA Inter-Library Loan | 8,110 | 5,401 | 5,401 | 5,401 | 5,401 | 5,401 | 5,401 | 5,401 | 5,401 | 5,401 | 5,401 | 5,401 | 59,411 |
| 1110 | Bus Shelter Advertising | 5,260 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 28,600 |
| 1111 | County of Santa Clara Reimbursement | 10,456 | 59,808 | 80,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 139,808 |
| 1114 | Other Agencies - Reimbursement | 14,036 | 8,731 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,731 |
| 1117 | Santa Clara Co VTA | 165,173 | 10,330 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,330 |
| 1119-01 | PCJPB Reimbursement - Multimodal | 164,423 | 165,498 | 176,570 | 178,971 | 182,551 | 186,202 | 189,926 | 193,724 | 197,599 | 201,551 | 201,551 | 205,582 | 2,079,724 |
| 1122 | Fremont Pool Cost Sharing | 0 | 0 | 18,570 | 18,941 | 19,320 | 19,707 | 20,101 | 20,503 | 20,913 | 21,331 | 21,758 | 22,193 | 203,336 |
| 1123 | Columbia Pool Cost Sharing | 0 | 0 | 26,350 | 26,350 | 26,877 | 27,415 | 27,963 | 28,522 | 29,093 | 29,674 | 30,268 | 30,873 | 283,384 |
| | SB 83 Revenue | 0 | 0 | 723,000 | 737,460 | 752,209 | 767,253 | 782,598 | 798,250 | 814,215 | 830,500 | 847,110 | 864,052 | 7,916,647 |
| TOTAL FEDERAL & INTERGOVERNMENTAL | | 833,130 | 805,645 | 1,032,491 | 969,724 | 988,958 | 1,008,577 | 1,028,588 | 1,049,000 | 1,069,820 | 1,091,057 | 1,108,687 | 1,130,701 | 11,283,248 |
| 1002 | Office of Emergency Services | 21,578 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1012 | Homeowner's Property Tax Relief | 228,732 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 2,486,000 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0754-05 | Tower/Antenna Rental - Cingular | 62,346 | 64,217 | 66,143 | 68,127 | 70,171 | 72,276 | 74,445 | 76,678 | 78,978 | 81,348 | 714,729 | 1,319,908 |
| 0754-06 | Tower/Antenna Rental - T-Mobile | 77,538 | 79,865 | 82,261 | 84,728 | 87,270 | 89,888 | 92,585 | 95,363 | 98,223 | 101,170 | 888,892 | 1,641,450 |
| 0754-07 | Tower/Antenna Rental - Metro PCS | 9,083 | 9,356 | 9,636 | 9,925 | 10,223 | 10,530 | 10,846 | 11,171 | 11,506 | 11,851 | 104,128 | 191,601 |
| 0754-10 | Tower/Antenna Rental - Clearwire | 47,268 | 48,686 | 50,147 | 51,651 | 53,201 | 54,797 | 56,441 | 58,134 | 59,878 | 61,674 | 541,878 | 1,000,747 |
| 0756-01 | Fair Oaks Industrial Park - Base Rent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0756-03 | Fair Oaks Industrial Park - Late Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3606-42 | SMART Station Rent | 480,857 | 495,283 | 510,142 | 525,446 | 541,209 | 557,445 | 574,169 | 591,394 | 609,136 | 627,410 | 5,512,490 | 10,172,877 |
| 3607-43 | Water Pollution Control Plant Rent | 423,583 | 436,290 | 449,379 | 462,860 | 476,746 | 491,048 | 505,780 | 520,953 | 536,582 | 552,679 | 4,855,900 | 8,961,191 |
| 3607-44 | Landfill Rent | 299,706 | 308,698 | 317,958 | 327,497 | 337,322 | 347,442 | 357,865 | 368,601 | 379,659 | 391,049 | 3,435,797 | 6,340,500 |
| TOTAL RENTS AND CONCESSIONS | | 2,592,517 | 2,670,510 | 2,750,818 | 2,833,544 | 2,918,795 | 3,006,579 | 3,097,007 | 3,190,192 | 3,286,148 | 3,384,995 | 29,731,107 | 56,002,623 |
| 0901 | Federal Grants - Onizuka | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 93,467 |
| 0930 | Bureau of Justice Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,431 |
| 0957 | US Department of Energy | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,759 |
| 0965-01 | Homeland Security Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 442,620 |
| 1107 | Library - CLSA Inter-Library Loan | 5,617 | 5,617 | 5,617 | 5,617 | 5,617 | 5,617 | 5,617 | 5,617 | 5,617 | 5,617 | 56,170 | 115,581 |
| 1110 | Bus Shelter Advertising | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 2,600 | 26,000 | 54,600 |
| 1111 | County of Santa Clara Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 139,808 |
| 1114 | Other Agencies - Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,731 |
| 1117 | Santa Clara Co VTA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,330 |
| 1119-01 | PCJPB Reimbursement - Multimodal | 211,749 | 218,102 | 224,645 | 231,384 | 238,326 | 245,475 | 252,840 | 260,425 | 268,238 | 276,285 | 2,427,468 | 4,507,191 |
| 1122 | Fremont Pool Cost Sharing | 22,859 | 23,544 | 24,251 | 24,978 | 25,728 | 26,499 | 27,294 | 28,113 | 28,957 | 29,825 | 262,049 | 465,385 |
| 1123 | Columbia Pool Cost Sharing | 31,799 | 32,753 | 33,736 | 34,748 | 35,791 | 36,864 | 37,970 | 39,109 | 40,283 | 41,491 | 364,545 | 647,929 |
| | SB 83 Revenue | 889,973 | 916,673 | 944,173 | 972,498 | 1,001,673 | 1,031,723 | 1,062,675 | 1,094,555 | 1,127,392 | 1,161,214 | 10,202,549 | 18,119,196 |
| TOTAL FEDERAL & INTERGOVERNMENTAL | | 1,164,597 | 1,199,290 | 1,235,022 | 1,271,825 | 1,309,734 | 1,348,779 | 1,388,996 | 1,430,419 | 1,473,086 | 1,517,032 | 13,338,780 | 24,622,029 |
| 1002 | Office of Emergency Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1012 | Homeowner's Property Tax Relief | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 226,000 | 2,260,000 | 4,746,000 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1014 | Motor Vehicle License Fees | 707,880 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1017 | Office of Traffic Safety | 4,382 | 19,400 | 4,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23,400 |
| 1018 | POST Reimbursement | 16,003 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 20,000 | 220,000 |
| 1022 | State Library Grant | 48,041 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1025 | Mandated Cost - SB 90 | 0 | 0 | 0 | 127,500 | 130,050 | 132,651 | 135,304 | 138,010 | 140,770 | 143,586 | 143,586 | 146,457 | 1,237,914 |
| 1025 | Mandated Costs PY Reimbursement | 49,438 | 33,333 | 33,333 | 33,333 | 33,333 | 33,333 | 33,333 | 33,333 | 33,333 | 33,333 | 33,333 | 33,333 | 366,663 |
| 1027 | Miscellaneous State Grants | 28,394 | 15,155 | 52,134 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67,289 |
| 1034 | Library Services and Tech Act | 18,109 | 30,056 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,056 |
| 1036 | Booking Fee Abatement | 260 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1041 | State Tire Enforcement Grant | 45,696 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 357,500 |
| 1044 | Department of Corrections Reimbursement | 0 | 3,500 | 3,500 | 3,500 | 3,570 | 3,641 | 3,714 | 3,789 | 3,864 | 3,942 | 4,020 | 4,101 | 41,141 |
| TOTAL STATE SHARED REVENUE | | 1,168,512 | 379,944 | 371,467 | 442,833 | 445,453 | 448,125 | 450,851 | 453,632 | 456,468 | 459,360 | 459,439 | 462,391 | 4,829,963 |
| 1349 | Certified Unified Program Agency | 187,080 | 190,000 | 190,000 | 190,000 | 193,800 | 197,676 | 201,630 | 205,662 | 209,775 | 213,971 | 213,971 | 218,250 | 2,224,735 |
| 1351-01 | Major Permit Application Fees | 86,918 | 91,917 | 74,323 | 75,809 | 77,326 | 78,872 | 80,450 | 82,059 | 83,700 | 85,374 | 87,081 | 88,823 | 905,733 |
| 1352-01 | Minor Permit Application Fees | 84,218 | 59,450 | 64,866 | 66,163 | 67,487 | 68,836 | 70,213 | 71,617 | 73,050 | 74,511 | 76,001 | 77,521 | 769,715 |
| 1353 | Permit - Bingo | 300 | 250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| 1354 | Permit - Building | 2,079,470 | 3,212,511 | 2,313,008 | 1,774,077 | 1,818,429 | 1,863,890 | 1,910,487 | 1,958,249 | 2,007,205 | 2,057,385 | 2,108,820 | 2,161,541 | 23,185,602 |
| 1355 | Permit - Electrical | 482,885 | 664,790 | 478,649 | 367,124 | 376,302 | 385,710 | 395,352 | 405,236 | 415,367 | 425,751 | 436,395 | 447,305 | 4,797,982 |
| 1356 | Permit - Fire Prevention | 1,117,421 | 1,899,747 | 1,367,818 | 1,049,116 | 1,075,344 | 1,102,227 | 1,129,783 | 1,158,028 | 1,186,978 | 1,216,653 | 1,247,069 | 1,278,246 | 13,711,010 |
| 1358 | Permit - Grading | 22,026 | 38,806 | 27,940 | 21,430 | 21,966 | 22,515 | 23,078 | 23,655 | 24,246 | 24,852 | 25,474 | 26,110 | 280,071 |
| 1359 | Permit - Hazardous Materials | 827,122 | 801,550 | 801,550 | 801,550 | 817,581 | 833,933 | 850,611 | 867,623 | 884,976 | 902,675 | 920,729 | 939,144 | 9,421,922 |
| 1360 | Permit - Mechanical | 388,716 | 600,581 | 432,418 | 331,665 | 339,957 | 348,456 | 357,167 | 366,096 | 375,249 | 384,630 | 394,245 | 404,102 | 4,334,564 |
| 1361 | Permit - Miscellaneous | 3,120 | 3,182 | 3,246 | 3,311 | 3,377 | 3,445 | 3,514 | 3,584 | 3,656 | 3,729 | 3,803 | 3,879 | 38,726 |
| 1362 | Permit - Fire Operations | 192,043 | 180,000 | 180,000 | 183,600 | 187,272 | 191,017 | 194,838 | 198,735 | 202,709 | 206,763 | 210,899 | 215,117 | 2,150,950 |
| 1363 | Permit - Plumbing and Gas | 395,973 | 620,644 | 446,863 | 342,297 | 350,854 | 359,626 | 368,616 | 377,832 | 387,278 | 396,960 | 406,884 | 417,056 | 4,474,909 |
| 1364 | Permit - Sign | 10,004 | 9,257 | 6,665 | 5,105 | 5,233 | 5,364 | 5,498 | 5,635 | 5,776 | 5,921 | 6,069 | 6,220 | 66,743 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1014 | Motor Vehicle License Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1017 | Office of Traffic Safety | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23,400 |
| 1018 | POST Reimbursement | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 25,000 | 250,000 | 470,000 |
| 1022 | State Library Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1025 | Mandated Cost - SB 90 | 150,851 | 155,377 | 160,038 | 164,839 | 169,784 | 174,878 | 180,124 | 185,528 | 191,094 | 196,827 | 1,729,339 | 2,967,254 |
| 1025 | Mandated Costs PY Reimbursement | 33,333 | 33,333 | 33,333 | 33,333 | 0 | 0 | 0 | 0 | 0 | 0 | 133,332 | 499,995 |
| 1027 | Miscellaneous State Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67,289 |
| 1034 | Library Services and Tech Act | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,056 |
| 1036 | Booking Fee Abatement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1041 | State Tire Enforcement Grant | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 32,500 | 325,000 | 682,500 |
| 1044 | Department of Corrections Reimbursement | 4,224 | 4,351 | 4,481 | 4,615 | 4,754 | 4,897 | 5,043 | 5,195 | 5,351 | 5,511 | 48,422 | 89,563 |
| TOTAL STATE SHARED REVENUE | | 471,908 | 476,560 | 481,352 | 486,288 | 458,038 | 463,274 | 468,668 | 474,223 | 479,944 | 485,838 | 4,746,093 | 9,576,056 |
| 1349 | Certified Unified Program Agency | 224,798 | 231,542 | 238,488 | 245,643 | 253,012 | 260,602 | 268,420 | 276,473 | 284,767 | 293,310 | 2,577,055 | 4,801,790 |
| 1351-01 | Major Permit Application Fees | 91,488 | 94,232 | 97,059 | 99,971 | 102,970 | 106,059 | 109,241 | 112,518 | 115,894 | 119,371 | 1,048,802 | 1,954,535 |
| 1352-01 | Minor Permit Application Fees | 79,847 | 82,242 | 84,709 | 87,250 | 89,868 | 92,564 | 95,341 | 98,201 | 101,147 | 104,182 | 915,351 | 1,685,065 |
| 1353 | Permit - Bingo | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250 |
| 1354 | Permit - Building | 2,226,387 | 2,293,178 | 2,361,974 | 2,432,833 | 2,505,818 | 2,580,992 | 2,658,422 | 2,738,175 | 2,820,320 | 2,904,930 | 25,523,029 | 48,708,631 |
| 1355 | Permit - Electrical | 460,724 | 474,546 | 488,782 | 503,446 | 518,549 | 534,105 | 550,129 | 566,633 | 583,631 | 601,140 | 5,281,685 | 10,079,667 |
| 1356 | Permit - Fire Prevention | 1,316,593 | 1,356,091 | 1,396,774 | 1,438,677 | 1,481,837 | 1,526,293 | 1,572,081 | 1,619,244 | 1,667,821 | 1,717,856 | 15,093,267 | 28,804,277 |
| 1358 | Permit - Grading | 26,894 | 27,700 | 28,532 | 29,387 | 30,269 | 31,177 | 32,112 | 33,076 | 34,068 | 35,090 | 308,306 | 588,377 |
| 1359 | Permit - Hazardous Materials | 967,318 | 996,337 | 1,026,228 | 1,057,014 | 1,088,725 | 1,121,387 | 1,155,028 | 1,189,679 | 1,225,369 | 1,262,130 | 11,089,215 | 20,511,138 |
| 1360 | Permit - Mechanical | 416,225 | 428,711 | 441,573 | 454,820 | 468,465 | 482,518 | 496,994 | 511,904 | 527,261 | 543,079 | 4,771,549 | 9,106,114 |
| 1361 | Permit - Miscellaneous | 3,996 | 4,116 | 4,239 | 4,366 | 4,497 | 4,632 | 4,771 | 4,914 | 5,062 | 5,213 | 45,806 | 84,532 |
| 1362 | Permit - Fire Operations | 221,570 | 228,217 | 235,064 | 242,116 | 249,379 | 256,861 | 264,566 | 272,503 | 280,678 | 289,099 | 2,540,054 | 4,691,003 |
| 1363 | Permit - Plumbing and Gas | 429,567 | 442,454 | 455,728 | 469,400 | 483,482 | 497,986 | 512,926 | 528,314 | 544,163 | 560,488 | 4,924,508 | 9,399,417 |
| 1364 | Permit - Sign | 6,407 | 6,599 | 6,797 | 7,001 | 7,211 | 7,427 | 7,650 | 7,880 | 8,116 | 8,360 | 73,449 | 140,192 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1366 | Permit - Temporary Building | 6,504 | 4,477 | 3,223 | 2,469 | 2,531 | 2,594 | 2,659 | 2,726 | 2,794 | 2,864 | 2,935 | 3,009 | 32,280 |
| 1368 | Permit - Transportation | 15,963 | 15,963 | 19,671 | 17,793 | 18,149 | 18,512 | 18,882 | 19,260 | 19,645 | 20,038 | 20,439 | 20,847 | 209,198 |
| 1369 | Permit - Art in Private Development | 0 | 0 | 4,881 | 4,979 | 5,078 | 5,180 | 5,283 | 5,389 | 5,497 | 5,607 | 5,719 | 5,833 | 53,446 |
| 1370 | Permit - Taxi Driver and Vehicle | 46,884 | 53,100 | 54,130 | 55,200 | 56,304 | 57,430 | 58,579 | 59,750 | 60,945 | 62,164 | 63,407 | 64,676 | 645,685 |
| 1371 | Permit - Misc. Public Safety | 10,811 | 12,600 | 11,500 | 11,700 | 11,934 | 12,173 | 12,416 | 12,664 | 12,918 | 13,176 | 13,440 | 13,708 | 138,229 |
| 1372 | Permit - Liquidambar Street | 250 | 1,350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,350 |
| 1373 | Adult Entertainment Permits | 14,416 | 15,023 | 15,325 | 15,630 | 15,943 | 16,261 | 16,587 | 16,918 | 17,257 | 17,602 | 17,954 | 18,313 | 182,813 |
| 1374 | OCM Special Event Permit Fee | 0 | 1,498 | 1,000 | 1,020 | 1,040 | 1,061 | 1,082 | 1,104 | 1,126 | 1,149 | 1,172 | 1,195 | 12,448 |
| TOTAL PERMITS AND LICENSES | | 5,972,123 | 8,476,696 | 6,497,076 | 5,320,038 | 5,445,906 | 5,574,777 | 5,706,725 | 5,841,823 | 5,980,146 | 6,121,774 | 6,262,505 | 6,410,894 | 67,638,361 |
| 1502-01 | Fines - Library Overdue Material - Circulation Desk Payments | 117,395 | 101,356 | 67,141 | 69,827 | 71,224 | 72,648 | 74,101 | 75,583 | 77,095 | 78,637 | 80,209 | 81,813 | 849,633 |
| 1502-02 | Fines - Overdue/Lost & Damaged-Internet Payments | 119,392 | 146,433 | 161,076 | 167,519 | 170,869 | 174,287 | 177,773 | 181,328 | 184,955 | 188,654 | 192,427 | 196,275 | 1,941,595 |
| 1503 | Fines - Parking | 558,785 | 487,625 | 497,378 | 507,325 | 517,472 | 527,821 | 538,377 | 549,145 | 560,128 | 571,330 | 582,757 | 594,412 | 5,933,770 |
| 1504 | Fines - Traffic and Criminal | 379,882 | 403,425 | 411,494 | 419,723 | 428,118 | 436,680 | 445,414 | 454,322 | 463,409 | 472,677 | 482,130 | 491,773 | 4,909,164 |
| 1506 | Juvenile Diversion | 4,875 | 4,750 | 4,845 | 4,942 | 5,041 | 5,142 | 5,244 | 5,349 | 5,456 | 5,565 | 5,677 | 5,790 | 57,801 |
| 1507 | Late Payment Penalties | 21,564 | 35,000 | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 27,602 | 28,154 | 28,717 | 29,291 | 29,877 | 308,743 |
| 1509 | Returned Check Charge | 5,428 | 5,537 | 5,647 | 5,760 | 5,875 | 5,993 | 6,113 | 6,235 | 6,360 | 6,487 | 6,617 | 6,749 | 67,373 |
| 1514 | CUPA Fines | 0 | 14,082 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 24,082 |
| 1516 | Neighborhood Preservation Code Violations | 15,218 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 330,000 |
| 1517 | Fire Code Violations | 1,700 | 1,100 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 11,100 |
| TOTAL FINES AND FORFEITURES | | 1,224,240 | 1,229,308 | 1,204,580 | 1,232,597 | 1,256,608 | 1,281,101 | 1,306,083 | 1,331,564 | 1,357,556 | 1,384,067 | 1,411,108 | 1,438,690 | 14,433,261 |
| 1650 | Administrative Request Fees | 108,664 | 111,522 | 111,517 | 113,747 | 116,022 | 118,342 | 120,709 | 123,123 | 125,586 | 128,098 | 130,660 | 133,273 | 1,332,599 |
| 1652 | Demolition Fees | 23,066 | 31,751 | 22,861 | 17,511 | 17,949 | 18,397 | 18,857 | 19,329 | 19,812 | 20,307 | 20,815 | 21,335 | 228,926 |
| 1653 | Energy Plan Check Fees | 109,860 | 265,485 | 191,150 | 146,421 | 150,082 | 153,834 | 157,679 | 161,621 | 165,662 | 169,803 | 174,049 | 178,400 | 1,914,186 |
| 1654 | Environmental Review Fees | 43,610 | 31,711 | 38,232 | 38,996 | 39,776 | 40,571 | 41,383 | 42,211 | 43,055 | 43,916 | 44,794 | 45,690 | 450,334 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1366 | Permit - Temporary Building | 3,099 | 3,192 | 3,288 | 3,386 | 3,488 | 3,592 | 3,700 | 3,811 | 3,925 | 4,043 | 35,525 | 67,805 |
| 1368 | Permit - Transportation | 21,473 | 22,117 | 22,780 | 23,464 | 24,168 | 24,893 | 25,640 | 26,409 | 27,201 | 28,017 | 246,161 | 455,359 |
| 1369 | Permit - Art in Private Development | 6,008 | 6,188 | 6,374 | 6,565 | 6,762 | 6,965 | 7,174 | 7,389 | 7,611 | 7,839 | 68,878 | 122,323 |
| 1370 | Permit - Taxi Driver and Vehicle | 66,616 | 68,614 | 70,673 | 72,793 | 74,977 | 77,226 | 79,543 | 81,929 | 84,387 | 86,919 | 763,676 | 1,409,362 |
| 1371 | Permit - Misc. Public Safety | 14,120 | 14,543 | 14,980 | 15,429 | 15,892 | 16,369 | 16,860 | 17,365 | 17,886 | 18,423 | 161,866 | 300,095 |
| 1372 | Permit - Liquidambar Street | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,350 |
| 1373 | Adult Entertainment Permits | 18,862 | 19,428 | 20,011 | 20,611 | 21,230 | 21,867 | 22,523 | 23,198 | 23,894 | 24,611 | 216,237 | 399,049 |
| 1374 | OCM Special Event Permit Fee | 1,231 | 1,268 | 1,306 | 1,345 | 1,385 | 1,427 | 1,470 | 1,514 | 1,559 | 1,606 | 14,111 | 26,559 |
| TOTAL PERMITS AND LICENSES | | 6,603,221 | 6,801,318 | 7,005,357 | 7,215,518 | 7,431,984 | 7,654,943 | 7,884,591 | 8,121,129 | 8,364,763 | 8,615,706 | 75,698,531 | 143,336,892 |
| 1502-01 | Fines - Library Overdue Material - Circulation Desk Payments | 80,995 | 80,185 | 79,384 | 78,590 | 77,804 | 77,026 | 76,255 | 75,493 | 74,738 | 73,991 | 774,460 | 1,624,094 |
| 1502-02 | Fines - Overdue/Lost & Damaged-Internet Payments | 202,163 | 208,228 | 214,475 | 220,909 | 227,537 | 234,363 | 241,394 | 248,636 | 256,095 | 263,777 | 2,317,578 | 4,259,172 |
| 1503 | Fines - Parking | 612,245 | 630,612 | 649,530 | 669,016 | 689,087 | 709,759 | 731,052 | 752,984 | 775,573 | 798,840 | 7,018,697 | 12,952,467 |
| 1504 | Fines - Traffic and Criminal | 506,526 | 521,722 | 537,373 | 553,495 | 570,099 | 587,202 | 604,819 | 622,963 | 641,652 | 660,902 | 5,806,753 | 10,715,917 |
| 1506 | Juvenile Diversion | 5,964 | 6,143 | 6,327 | 6,517 | 6,712 | 6,914 | 7,121 | 7,335 | 7,555 | 7,782 | 68,370 | 126,171 |
| 1507 | Late Payment Penalties | 30,774 | 31,697 | 32,648 | 33,627 | 34,636 | 35,675 | 36,745 | 37,848 | 38,983 | 40,153 | 352,785 | 661,528 |
| 1509 | Returned Check Charge | 6,952 | 7,160 | 7,375 | 7,596 | 7,824 | 8,059 | 8,300 | 8,549 | 8,806 | 9,070 | 79,691 | 147,064 |
| 1514 | CUPA Fines | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10,000 | 34,082 |
| 1516 | Neighborhood Preservation Code Violations | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 30,000 | 300,000 | 630,000 |
| 1517 | Fire Code Violations | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10,000 | 21,100 |
| TOTAL FINES AND FORFEITURES | | 1,477,618 | 1,517,747 | 1,559,112 | 1,601,750 | 1,645,699 | 1,690,998 | 1,737,687 | 1,785,807 | 1,835,402 | 1,886,514 | 16,738,335 | 31,171,596 |
| 1650 | Administrative Request Fees | 137,271 | 141,389 | 145,631 | 150,000 | 154,500 | 159,135 | 163,909 | 168,826 | 173,891 | 179,107 | 1,573,657 | 2,906,256 |
| 1652 | Demolition Fees | 21,976 | 22,635 | 23,314 | 24,013 | 24,734 | 25,476 | 26,240 | 27,027 | 27,838 | 28,673 | 251,925 | 480,850 |
| 1653 | Energy Plan Check Fees | 183,752 | 189,264 | 194,942 | 200,791 | 206,814 | 213,019 | 219,409 | 225,991 | 232,771 | 239,754 | 2,106,508 | 4,020,694 |
| 1654 | Environmental Review Fees | 47,061 | 48,473 | 49,927 | 51,425 | 52,967 | 54,556 | 56,193 | 57,879 | 59,615 | 61,404 | 539,499 | 989,833 |

# 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1655 | Legislative Actions | 28,058 | 15,614 | 22,204 | 22,648 | 23,101 | 23,563 | 24,034 | 24,515 | 25,005 | 25,505 | 26,015 | 26,536 | 258,741 |
| 1667-01 | Plan Maintenance Fees | 325,899 | 812,987 | 585,351 | 448,964 | 460,188 | 471,693 | 483,485 | 495,572 | 507,962 | 520,661 | 533,677 | 547,019 | 5,867,560 |
| 1670 | Plan Check Fees | 1,315,061 | 2,441,994 | 1,758,236 | 1,346,809 | 1,380,479 | 1,414,991 | 1,450,366 | 1,486,625 | 1,523,791 | 1,561,886 | 1,600,933 | 1,640,956 | 17,607,066 |
| 1673-01 | Subdivision Map Filing Fees - Planning | 124,527 | 53,700 | 80,854 | 82,471 | 84,120 | 85,803 | 87,519 | 89,269 | 91,055 | 92,876 | 94,733 | 96,628 | 939,028 |
| 1676 | Special Inspection Reimbursement | 9,576 | 10,666 | 10,879 | 11,097 | 11,319 | 11,545 | 11,776 | 12,012 | 12,252 | 12,497 | 12,747 | 13,002 | 129,792 |
| TOTAL COMMUNITY DEVELOPMENT FEES | | 2,088,322 | 3,775,430 | 2,821,284 | 2,228,664 | 2,283,036 | 2,338,740 | 2,395,809 | 2,454,278 | 2,514,179 | 2,575,549 | 2,638,423 | 2,702,839 | 28,728,230 |
| 1801-01 | Business License Processing-New Applications | 120,809 | 123,225 | 15,000 | 15,300 | 15,606 | 15,918 | 16,236 | 16,561 | 16,892 | 17,230 | 17,575 | 17,926 | 287,471 |
| 1801-02 | Business License Processing - Renewals | 95,273 | 97,179 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 97,179 |
| 3101 | Notary Fee | 20 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL FINANCE FEES | | 216,102 | 220,403 | 15,000 | 15,300 | 15,606 | 15,918 | 16,236 | 16,561 | 16,892 | 17,230 | 17,575 | 17,926 | 384,649 |
| 2102 | Library- Lost/Damaged Materials | 13,254 | 13,586 | 13,926 | 14,274 | 14,559 | 14,851 | 15,148 | 15,451 | 15,760 | 16,075 | 16,396 | 16,724 | 166,750 |
| 2105 | Miscellaneous Library Charges | 2,697 | 2,799 | 2,905 | 3,015 | 3,075 | 3,137 | 3,200 | 3,264 | 3,329 | 3,395 | 3,463 | 3,533 | 35,114 |
| TOTAL LIBRARY AND COMMUNITY SERVICES FEES | | 15,952 | 16,385 | 16,831 | 17,289 | 17,635 | 17,987 | 18,347 | 18,714 | 19,088 | 19,470 | 19,860 | 20,257 | 201,864 |
| 2347 | Senior Adult Services | 0 | 0 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 4,000 |
| 2351 | Vending | 0 | 0 | 6,000 | 6,000 | 6,000 | 6,000 | 6,300 | 6,300 | 6,300 | 6,300 | 6,300 | 6,615 | 62,115 |
| 2357 | Youth Basketball League | 0 | 0 | 121,380 | 123,801 | 126,277 | 128,803 | 131,379 | 134,006 | 136,686 | 139,420 | 142,208 | 145,053 | 1,329,013 |
| 2359 | Physical Rec - Basketball | 0 | 0 | 67,000 | 68,340 | 69,707 | 71,101 | 72,523 | 73,973 | 75,453 | 76,962 | 78,501 | 80,071 | 733,631 |
| 2360 | Physical Rec - Volleyball | 0 | 0 | 36,000 | 36,720 | 37,454 | 38,203 | 38,968 | 39,747 | 40,542 | 41,353 | 42,180 | 43,023 | 394,190 |
| 2361 | Physical Rec - Open Gym | 0 | 0 | 40,000 | 49,400 | 49,400 | 49,400 | 49,400 | 49,400 | 58,800 | 58,800 | 58,800 | 58,800 | 522,200 |
| 2364 | Fitness/Sports Youth | 0 | 0 | 262,000 | 267,000 | 272,340 | 277,787 | 283,343 | 289,009 | 294,790 | 300,685 | 306,699 | 312,833 | 2,866,486 |
| 2365 | Fitness/Sports Adult | 0 | 0 | 103,000 | 103,000 | 105,060 | 107,161 | 109,304 | 111,491 | 113,720 | 115,995 | 118,315 | 120,681 | 1,107,727 |
| 2367 | Sports Camps Youth | 0 | 0 | 130,000 | 135,200 | 137,904 | 140,662 | 143,475 | 146,345 | 149,272 | 152,257 | 155,302 | 158,408 | 1,448,826 |
| 2370 | Special Events HOTS | 0 | 0 | 12,000 | 12,000 | 12,000 | 13,000 | 13,000 | 13,000 | 14,000 | 14,000 | 14,000 | 15,000 | 132,000 |
| 2375 | Gymnastics - Youth | 0 | 0 | 297,000 | 302,940 | 308,999 | 315,179 | 321,482 | 327,912 | 334,470 | 341,160 | 347,983 | 354,942 | 3,252,067 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1655 | Legislative Actions | 27,332 | 28,152 | 28,996 | 29,866 | 30,762 | 31,685 | 32,636 | 33,615 | 34,623 | 35,662 | 313,329 | 572,069 |
| 1667-01 | Plan Maintenance Fees | 563,430 | 580,333 | 597,743 | 615,675 | 634,145 | 653,169 | 672,765 | 692,948 | 713,736 | 735,148 | 6,459,090 | 12,326,650 |
| 1670 | Plan Check Fees | 1,690,185 | 1,740,890 | 1,793,117 | 1,846,910 | 1,902,318 | 1,959,387 | 2,018,169 | 2,078,714 | 2,141,075 | 2,205,308 | 19,376,073 | 36,983,139 |
| 1673-01 | Subdivision Map Filing Fees - Planning | 99,527 | 102,513 | 105,588 | 108,756 | 112,018 | 115,379 | 118,840 | 122,405 | 126,078 | 129,860 | 1,140,963 | 2,079,991 |
| 1676 | Special Inspection Reimbursement | 13,392 | 13,794 | 14,207 | 14,634 | 15,073 | 15,525 | 15,991 | 16,470 | 16,964 | 17,473 | 153,523 | 283,314 |
| TOTAL COMMUNITY DEVELOPMENT FEES | | 2,783,924 | 2,867,441 | 2,953,465 | 3,042,069 | 3,133,331 | 3,227,331 | 3,324,151 | 3,423,875 | 3,526,591 | 3,632,389 | 31,914,566 | 60,642,796 |
| 1801-01 | Business License Processing-New Applications | 18,464 | 19,018 | 19,589 | 20,176 | 20,782 | 21,405 | 22,047 | 22,709 | 23,390 | 24,092 | 211,671 | 499,142 |
| 1801-02 | Business License Processing - Renewals | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 97,179 |
| 3101 | Notary Fee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL FINANCE FEES | | 18,464 | 19,018 | 19,589 | 20,176 | 20,782 | 21,405 | 22,047 | 22,709 | 23,390 | 24,092 | 211,671 | 596,320 |
| 2102 | Library- Lost/Damaged Materials | 16,724 | 16,724 | 16,724 | 16,724 | 16,724 | 16,724 | 16,724 | 16,724 | 16,724 | 16,724 | 167,243 | 333,992 |
| 2105 | Miscellaneous Library Charges | 3,603 | 3,675 | 3,749 | 3,824 | 3,900 | 3,978 | 4,058 | 4,139 | 4,222 | 4,306 | 39,454 | 74,568 |
| TOTAL LIBRARY AND COMMUNITY SERVICES FEES | | 20,327 | 20,400 | 20,473 | 20,548 | 20,624 | 20,702 | 20,782 | 20,863 | 20,946 | 21,030 | 206,697 | 408,561 |
| 2347 | Senior Adult Services | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 400 | 4,000 | 8,000 |
| 2351 | Vending | 6,615 | 6,615 | 6,615 | 6,615 | 6,946 | 6,946 | 6,946 | 6,946 | 6,946 | 7,293 | 68,482 | 130,597 |
| 2357 | Youth Basketball League | 149,404 | 153,886 | 158,503 | 163,258 | 168,156 | 173,200 | 178,396 | 183,748 | 189,261 | 194,939 | 1,712,752 | 3,041,764 |
| 2359 | Physical Rec - Basketball | 82,473 | 84,948 | 87,496 | 90,121 | 92,824 | 95,609 | 98,477 | 101,432 | 104,475 | 107,609 | 945,464 | 1,679,096 |
| 2360 | Physical Rec - Volleyball | 44,314 | 45,643 | 47,013 | 48,423 | 49,876 | 51,372 | 52,913 | 54,501 | 56,136 | 57,820 | 508,011 | 902,201 |
| 2361 | Physical Rec - Open Gym | 58,800 | 68,200 | 68,200 | 68,200 | 68,200 | 68,200 | 77,600 | 77,600 | 77,600 | 77,600 | 710,200 | 1,232,400 |
| 2364 | Fitness/Sports Youth | 322,218 | 331,885 | 341,841 | 352,096 | 362,659 | 373,539 | 384,745 | 396,288 | 408,176 | 420,421 | 3,693,869 | 6,560,355 |
| 2365 | Fitness/Sports Adult | 124,301 | 128,030 | 131,871 | 135,827 | 139,902 | 144,099 | 148,422 | 152,875 | 157,461 | 162,185 | 1,424,976 | 2,532,702 |
| 2367 | Sports Camps Youth | 163,161 | 168,055 | 173,097 | 178,290 | 183,639 | 189,148 | 194,822 | 200,667 | 206,687 | 212,888 | 1,870,453 | 3,319,279 |
| 2370 | Special Events HOTS | 15,000 | 15,000 | 16,000 | 16,000 | 16,000 | 17,000 | 17,000 | 17,000 | 18,000 | 18,000 | 165,000 | 297,000 |
| 2375 | Gymnastics - Youth | 365,591 | 376,558 | 387,855 | 399,491 | 411,476 | 423,820 | 436,534 | 449,631 | 463,119 | 477,013 | 4,191,088 | 7,443,156 |

# 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2377 | Swim Classes - Youth | 0 | 0 | 188,496 | 192,266 | 196,111 | 200,033 | 204,034 | 208,115 | 212,277 | 216,523 | 220,853 | 225,270 | 2,063,979 |
| 2379 | Rec Swim - Youth Drop-In | 0 | 0 | 16,804 | 17,140 | 17,483 | 17,833 | 18,189 | 18,553 | 18,924 | 19,303 | 19,689 | 20,082 | 183,999 |
| 2381 | Pool Rental - Youth | 0 | 0 | 15,000 | 15,500 | 15,810 | 16,126 | 16,449 | 16,778 | 17,113 | 17,456 | 17,805 | 18,161 | 166,197 |
| 2383 | Aquatics Classes - Adult | 0 | 0 | 17,000 | 19,000 | 19,380 | 19,768 | 20,163 | 20,566 | 20,978 | 21,397 | 21,825 | 22,262 | 202,338 |
| 2385 | Special Interest - Child | 0 | 0 | 65,000 | 66,300 | 67,626 | 68,979 | 70,358 | 71,765 | 73,201 | 74,665 | 76,158 | 77,681 | 711,732 |
| 2388 | Visual Arts - Child | 0 | 0 | 56,100 | 57,222 | 58,366 | 59,534 | 60,724 | 61,939 | 63,178 | 64,441 | 65,730 | 67,045 | 614,279 |
| 2391 | Visual Arts - Adult | 0 | 0 | 13,260 | 13,525 | 13,796 | 14,072 | 14,353 | 14,640 | 14,933 | 15,232 | 15,536 | 15,847 | 145,193 |
| 2392 | Dance Classes - Child | 0 | 0 | 128,720 | 131,294 | 133,920 | 136,598 | 139,330 | 142,117 | 144,959 | 147,858 | 150,816 | 153,832 | 1,409,444 |
| 2393 | Dance Classes - Adult | 0 | 0 | 102,800 | 104,856 | 106,953 | 109,092 | 111,274 | 113,500 | 115,769 | 118,085 | 120,447 | 122,856 | 1,125,631 |
| 2394 | Drama - Youth | 0 | 0 | 45,000 | 45,900 | 46,818 | 47,754 | 48,709 | 49,684 | 50,677 | 51,691 | 52,725 | 53,779 | 492,737 |
| 2396 | Cultural Arts Theater Tickets | 0 | 0 | 25,500 | 25,500 | 25,500 | 28,800 | 28,800 | 28,800 | 28,800 | 28,800 | 32,400 | 32,400 | 285,300 |
| 2397 | Preschool Programs | 0 | 0 | 261,230 | 269,106 | 277,179 | 285,495 | 294,059 | 302,881 | 311,968 | 321,327 | 330,966 | 340,895 | 2,995,106 |
| 2401 | Neighborhood Recreation | 0 | 0 | 269,098 | 277,170 | 285,485 | 294,050 | 302,871 | 311,957 | 321,316 | 330,955 | 340,884 | 351,111 | 3,084,897 |
| 2403 | Summer Activities | 0 | 0 | 2,808 | 2,808 | 2,808 | 2,864 | 2,921 | 2,980 | 3,039 | 3,100 | 3,162 | 3,226 | 29,717 |
| 2404 | Non Academic Summer School | 0 | 0 | 112,268 | 115,636 | 119,105 | 122,678 | 126,359 | 130,149 | 134,054 | 138,075 | 142,218 | 146,484 | 1,287,026 |
| 2406 | Senior Adults Dances | 0 | 0 | 4,240 | 4,240 | 5,500 | 5,500 | 6,860 | 6,860 | 8,170 | 8,170 | 9,480 | 9,480 | 68,500 |
| 2407 | Senior Adult Programs | 0 | 0 | 123,400 | 125,860 | 128,377 | 130,945 | 133,564 | 136,235 | 138,960 | 141,739 | 144,574 | 147,465 | 1,351,118 |
| 2408 | Senior Adult Trips | 0 | 0 | 120,000 | 122,400 | 124,848 | 127,345 | 129,892 | 132,490 | 135,139 | 137,842 | 140,599 | 143,411 | 1,313,967 |
| 2409 | Senior Adult Special Events | 0 | 0 | 8,000 | 8,160 | 8,323 | 8,739 | 8,914 | 9,360 | 9,547 | 10,024 | 10,225 | 10,736 | 92,029 |
| 2410 | Therapeutic Services Program | 0 | 0 | 11,620 | 11,852 | 12,089 | 12,331 | 12,577 | 12,829 | 13,086 | 13,347 | 13,614 | 13,887 | 127,232 |
| 2411 | Senior Center Membership | 0 | 0 | 84,100 | 84,100 | 92,510 | 92,510 | 92,510 | 101,761 | 101,761 | 101,761 | 111,937 | 111,937 | 974,887 |
| 2412 | Senior Adult Lunch Program | 0 | 0 | 36,000 | 36,000 | 39,000 | 39,000 | 42,000 | 42,000 | 45,000 | 45,000 | 48,000 | 48,000 | 420,000 |
| 2413 | Teen Programs Co-OP | 0 | 0 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 410,000 |
| 2417 | Registration Service Fees | 0 | 0 | 12,000 | 12,000 | 15,000 | 15,000 | 18,000 | 18,000 | 21,000 | 21,000 | 24,000 | 24,000 | 180,000 |
| 2418 | Fremont Pool User Fees | 0 | 0 | 45,387 | 46,295 | 47,221 | 48,165 | 49,129 | 50,111 | 51,113 | 52,136 | 53,178 | 54,242 | 496,978 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2377 | Swim Classes - Youth | 232,028 | 238,989 | 246,159 | 253,544 | 261,150 | 268,984 | 277,054 | 285,366 | 293,926 | 302,744 | 2,659,944 | 4,723,923 |
| 2379 | Rec Swim - Youth Drop-In | 20,685 | 21,305 | 21,945 | 22,603 | 23,281 | 23,979 | 24,699 | 25,440 | 26,203 | 26,989 | 237,128 | 421,127 |
| 2381 | Pool Rental - Youth | 18,706 | 19,267 | 19,845 | 20,440 | 21,053 | 21,685 | 22,335 | 23,005 | 23,696 | 24,406 | 214,438 | 380,635 |
| 2383 | Aquatics Classes - Adult | 22,929 | 23,617 | 24,326 | 25,056 | 25,807 | 26,581 | 27,379 | 28,200 | 29,046 | 29,918 | 262,860 | 465,198 |
| 2385 | Special Interest - Child | 80,011 | 82,412 | 84,884 | 87,431 | 90,054 | 92,755 | 95,538 | 98,404 | 101,356 | 104,397 | 917,242 | 1,628,973 |
| 2388 | Visual Arts - Child | 69,056 | 71,128 | 73,262 | 75,459 | 77,723 | 80,055 | 82,457 | 84,930 | 87,478 | 90,102 | 791,650 | 1,405,929 |
| 2391 | Visual Arts - Adult | 16,322 | 16,812 | 17,316 | 17,836 | 18,371 | 18,922 | 19,490 | 20,074 | 20,677 | 21,297 | 187,117 | 332,311 |
| 2392 | Dance Classes - Child | 158,447 | 163,200 | 168,096 | 173,139 | 178,333 | 183,683 | 189,194 | 194,870 | 200,716 | 206,737 | 1,816,415 | 3,225,859 |
| 2393 | Dance Classes - Adult | 126,541 | 130,337 | 134,248 | 138,275 | 142,423 | 146,696 | 151,097 | 155,630 | 160,299 | 165,108 | 1,450,653 | 2,576,284 |
| 2394 | Drama - Youth | 55,393 | 57,054 | 58,766 | 60,529 | 62,345 | 64,215 | 66,142 | 68,126 | 70,170 | 72,275 | 635,013 | 1,127,751 |
| 2396 | Cultural Arts Theater Tickets | 32,400 | 32,400 | 32,400 | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | 36,000 | 349,200 | 634,500 |
| 2397 | Preschool Programs | 351,122 | 361,656 | 372,506 | 383,681 | 395,191 | 407,047 | 419,258 | 431,836 | 444,791 | 458,135 | 4,025,224 | 7,020,330 |
| 2401 | Neighborhood Recreation | 361,644 | 372,493 | 383,668 | 395,178 | 407,033 | 419,244 | 431,822 | 444,776 | 458,120 | 471,863 | 4,145,843 | 7,230,740 |
| 2403 | Summer Activities | 3,322 | 3,422 | 3,525 | 3,630 | 3,739 | 3,851 | 3,967 | 4,086 | 4,209 | 4,335 | 38,086 | 67,803 |
| 2404 | Non Academic Summer School | 150,879 | 155,405 | 160,067 | 164,869 | 169,815 | 174,910 | 180,157 | 185,562 | 191,129 | 196,863 | 1,729,656 | 3,016,682 |
| 2406 | Senior Adults Dances | 9,764 | 9,764 | 10,057 | 10,057 | 10,359 | 10,359 | 10,670 | 10,670 | 10,990 | 10,990 | 103,681 | 172,181 |
| 2407 | Senior Adult Programs | 151,889 | 156,446 | 161,139 | 165,973 | 170,952 | 176,081 | 181,363 | 186,804 | 192,408 | 198,181 | 1,741,237 | 3,092,355 |
| 2408 | Senior Adult Trips | 147,713 | 152,145 | 156,709 | 161,410 | 166,253 | 171,240 | 176,378 | 181,669 | 187,119 | 192,733 | 1,693,369 | 3,007,336 |
| 2409 | Senior Adult Special Events | 11,058 | 11,390 | 11,732 | 12,084 | 12,446 | 12,820 | 13,204 | 13,600 | 14,008 | 14,428 | 126,770 | 218,799 |
| 2410 | Therapeutic Services Program | 14,303 | 14,732 | 15,174 | 15,629 | 16,098 | 16,581 | 17,079 | 17,591 | 18,119 | 18,662 | 163,969 | 291,201 |
| 2411 | Senior Center Membership | 111,937 | 123,131 | 123,131 | 123,131 | 135,444 | 135,444 | 135,444 | 148,988 | 148,988 | 148,988 | 1,334,626 | 2,309,513 |
| 2412 | Senior Adult Lunch Program | 51,000 | 51,000 | 54,000 | 54,000 | 57,000 | 57,000 | 60,000 | 60,000 | 63,000 | 63,000 | 570,000 | 990,000 |
| 2413 | Teen Programs Co-OP | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 41,000 | 410,000 | 820,000 |
| 2417 | Registration Service Fees | 27,000 | 27,000 | 30,000 | 30,000 | 33,000 | 33,000 | 36,000 | 36,000 | 39,000 | 39,000 | 330,000 | 510,000 |
| 2418 | Fremont Pool User Fees | 55,869 | 57,545 | 59,272 | 61,050 | 62,881 | 64,768 | 66,711 | 68,712 | 70,773 | 72,897 | 640,478 | 1,137,456 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2419 | Materials Fee | 0 | 0 | 1,611 | 1,659 | 1,709 | 1,760 | 1,813 | 1,867 | 1,923 | 1,981 | 2,040 | 2,102 | 18,465 |
| 2422 | Elementary After School and Summer Programs | 0 | 0 | 81,794 | 81,794 | 81,794 | 84,248 | 84,248 | 84,248 | 84,248 | 86,775 | 86,775 | 86,775 | 842,699 |
| 2423 | Pottery - Adult | 0 | 0 | 169,543 | 174,227 | 177,712 | 181,266 | 184,891 | 188,589 | 192,361 | 196,208 | 200,132 | 204,135 | 1,869,063 |
| 2424 | Music - Child | 0 | 0 | 153,285 | 156,351 | 159,478 | 162,667 | 165,921 | 169,239 | 172,624 | 176,076 | 179,598 | 183,190 | 1,678,428 |
| 2425 | Music - Adult | 0 | 0 | 16,320 | 16,646 | 16,979 | 17,318 | 17,665 | 18,018 | 18,379 | 18,746 | 19,121 | 19,503 | 178,696 |
| 2455 | Teen Programs | 0 | 0 | 32,250 | 33,218 | 34,214 | 35,240 | 36,298 | 37,387 | 38,508 | 39,663 | 40,853 | 42,079 | 369,710 |
| 2465 | Columbia Co-Op Sports | 0 | 0 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 348,000 |
| TOTAL RECREATION FEES | | 0 | 0 | 3,369,214 | 3,448,625 | 3,532,435 | 3,609,206 | 3,688,249 | 3,770,800 | 3,863,237 | 3,942,508 | 4,041,828 | 4,123,498 | 37,389,601 |
| 2750 | Abandoned Vehicles | 193,365 | 200,620 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 2,150,620 |
| 2751 | Animal Control Fees | 82,276 | 85,000 | 86,700 | 88,434 | 90,203 | 92,007 | 93,847 | 95,724 | 97,638 | 99,591 | 101,583 | 103,615 | 1,034,341 |
| 2754 | Emergency Response | 28,498 | 26,640 | 27,358 | 27,528 | 28,079 | 28,640 | 29,213 | 29,797 | 30,393 | 31,001 | 31,621 | 32,253 | 322,523 |
| 2756 | False Burglar Alarm Fees | 176,700 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 1,925,000 |
| 2760 | Police Contract Overtime | 27,881 | 24,082 | 25,000 | 25,500 | 26,010 | 26,530 | 27,061 | 27,602 | 28,154 | 28,717 | 29,291 | 29,877 | 297,825 |
| 2763 | Vehicle Release Fee | 135,972 | 138,000 | 140,760 | 143,575 | 146,447 | 149,375 | 152,363 | 155,410 | 158,518 | 161,689 | 164,923 | 168,221 | 1,679,281 |
| 2765-01 | Other DPS - Address Search | 275 | 275 | 465 | 474 | 484 | 494 | 503 | 514 | 524 | 534 | 545 | 561 | 5,373 |
| 2765-02 | Other DPS - Copy of Incident Report | 2,538 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 2,400 | 26,400 |
| 2765-03 | Other DPS - Copy of Video Tape | 356 | 225 | 190 | 194 | 197 | 201 | 205 | 209 | 214 | 218 | 222 | 229 | 2,305 |
| 2765-04 | Other DPS- Violation Citation Correction | 33,280 | 30,000 | 30,360 | 30,968 | 31,587 | 32,219 | 32,863 | 33,520 | 34,191 | 34,874 | 35,572 | 36,639 | 362,793 |
| 2765-05 | Other DPS - Subpoena Duces Tecum | 431 | 350 | 430 | 430 | 430 | 430 | 430 | 430 | 430 | 430 | 430 | 430 | 4,650 |
| 2765-06 | Other DPS - Applicant Fingerprint Fee | 0 | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| 2765-07 | Other DPS - Photographs | 1,670 | 2,110 | 2,148 | 2,191 | 2,235 | 2,280 | 2,325 | 2,372 | 2,419 | 2,468 | 2,517 | 2,592 | 25,656 |
| 2765-08 | Other DPS - Copy of Audio Recording | 501 | 250 | 387 | 394 | 402 | 410 | 418 | 427 | 435 | 444 | 453 | 467 | 4,487 |
| 2765-09 | Other DPS - Crim. Hist. Clearance Letter | 7,794 | 7,500 | 7,650 | 7,803 | 7,959 | 8,118 | 8,281 | 8,446 | 8,615 | 8,787 | 8,963 | 9,142 | 91,265 |
| 2766 | False Alarm Fee - Fire Alarm | 27,050 | 36,835 | 35,733 | 35,470 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 388,038 |
| 2769 | Civil Subpoena Fees | 2,182 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 11,000 |
| 2770 | DPS Alarm Permit Fees | 122,849 | 128,000 | 133,000 | 138,000 | 140,760 | 143,575 | 146,447 | 149,376 | 152,363 | 155,410 | 158,519 | 161,689 | 1,607,139 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2419 | Materials Fee | 2,165 | 2,230 | 2,296 | 2,365 | 2,436 | 2,509 | 2,585 | 2,662 | 2,742 | 2,824 | 24,815 | 43,280 |
| 2422 | Elementary After School and Summer Programs | 86,775 | 89,379 | 89,379 | 89,379 | 89,379 | 92,060 | 92,060 | 92,060 | 92,060 | 94,822 | 907,350 | 1,750,049 |
| 2423 | Pottery - Adult | 210,259 | 216,567 | 223,063 | 229,755 | 236,648 | 243,748 | 251,060 | 258,592 | 266,349 | 274,340 | 2,410,381 | 4,279,443 |
| 2424 | Music - Child | 188,685 | 194,346 | 200,176 | 206,182 | 212,367 | 218,738 | 225,300 | 232,059 | 239,021 | 246,192 | 2,163,067 | 3,841,495 |
| 2425 | Music - Adult | 20,089 | 20,691 | 21,312 | 21,951 | 22,610 | 23,288 | 23,987 | 24,706 | 25,448 | 26,211 | 230,293 | 408,988 |
| 2455 | Teen Programs | 43,341 | 44,642 | 45,981 | 47,360 | 48,781 | 50,244 | 51,752 | 53,304 | 54,903 | 56,551 | 496,859 | 866,570 |
| 2465 | Columbia Co-Op Sports | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 34,800 | 348,000 | 696,000 |
| TOTAL RECREATION FEES | | 4,239,411 | 4,375,526 | 4,499,124 | 4,622,518 | 4,764,852 | 4,895,623 | 5,042,236 | 5,190,610 | 5,336,805 | 5,482,954 | 48,449,659 | 85,839,261 |
| 2750 | Abandoned Vehicles | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 195,000 | 1,950,000 | 4,100,620 |
| 2751 | Animal Control Fees | 106,723 | 109,925 | 113,222 | 116,619 | 120,118 | 123,721 | 127,433 | 131,256 | 135,193 | 139,249 | 1,223,459 | 2,257,800 |
| 2754 | Emergency Response | 33,221 | 34,218 | 35,244 | 36,302 | 37,391 | 38,512 | 39,668 | 40,858 | 42,083 | 43,346 | 380,842 | 703,365 |
| 2756 | False Burglar Alarm Fees | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 | 1,750,000 | 3,675,000 |
| 2760 | Police Contract Overtime | 30,774 | 31,697 | 32,648 | 33,627 | 34,636 | 35,675 | 36,745 | 37,848 | 38,983 | 40,153 | 352,785 | 650,610 |
| 2763 | Vehicle Release Fee | 173,268 | 178,466 | 183,820 | 189,334 | 195,014 | 200,865 | 206,891 | 213,097 | 219,490 | 226,075 | 1,986,319 | 3,665,600 |
| 2765-01 | Other DPS - Address Search | 578 | 595 | 613 | 632 | 651 | 670 | 690 | 711 | 732 | 754 | 6,628 | 12,001 |
| 2765-02 | Other DPS - Copy of Incident Report | 2,472 | 2,546 | 2,623 | 2,701 | 2,782 | 2,866 | 2,952 | 3,040 | 3,131 | 3,225 | 28,339 | 54,739 |
| 2765-03 | Other DPS - Copy of Video Tape | 236 | 243 | 250 | 258 | 265 | 273 | 282 | 290 | 299 | 308 | 2,703 | 5,008 |
| 2765-04 | Other DPS- Violation Citation Correction | 37,738 | 38,870 | 40,037 | 41,238 | 42,475 | 43,749 | 45,061 | 46,413 | 47,806 | 49,240 | 432,627 | 795,419 |
| 2765-05 | Other DPS - Subpoena Duces Tecum | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 5,000 | 9,650 |
| 2765-06 | Other DPS - Applicant Fingerprint Fee | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 100 |
| 2765-07 | Other DPS - Photographs | 2,670 | 2,750 | 2,833 | 2,918 | 3,005 | 3,095 | 3,188 | 3,284 | 3,382 | 3,484 | 30,610 | 56,267 |
| 2765-08 | Other DPS - Copy of Audio Recording | 481 | 495 | 510 | 525 | 541 | 557 | 574 | 591 | 609 | 627 | 5,509 | 9,996 |
| 2765-09 | Other DPS - Crim. Hist. Clearance Letter | 9,417 | 9,699 | 9,990 | 10,290 | 10,599 | 10,917 | 11,244 | 11,581 | 11,929 | 12,287 | 107,952 | 199,218 |
| 2766 | False Alarm Fee - Fire Alarm | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | 350,000 | 738,038 |
| 2769 | Civil Subpoena Fees | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10,000 | 21,000 |
| 2770 | DPS Alarm Permit Fees | 166,540 | 171,536 | 176,682 | 181,982 | 187,442 | 193,065 | 198,857 | 204,823 | 210,967 | 217,296 | 1,909,191 | 3,516,329 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2772-01 | Apartment Inspections - Fire | 267,481 | 270,000 | 270,200 | 275,604 | 281,116 | 286,738 | 292,473 | 298,323 | 304,289 | 310,375 | 316,582 | 322,914 | 3,228,615 |
| 2773 | Parent Project Class Fees | 640 | 653 | 666 | 679 | 693 | 707 | 721 | 735 | 750 | 765 | 780 | 796 | 7,944 |
| TOTAL PUBLIC SAFETY FEES | | 1,118,030 | 1,129,040 | 1,134,447 | 1,150,644 | 1,165,001 | 1,180,124 | 1,195,550 | 1,211,285 | 1,227,334 | 1,243,704 | 1,260,401 | 1,277,826 | 13,175,355 |
| 2355 | Baylands Picnic Reservation | 63,252 | 63,500 | 64,770 | 66,066 | 68,048 | 70,089 | 72,192 | 74,358 | 76,589 | 78,886 | 81,253 | 83,690 | 799,442 |
| 2356 | Baylands Vehicle Entry Fee | 84,952 | 84,500 | 84,500 | 86,190 | 87,914 | 89,672 | 91,466 | 93,295 | 95,161 | 97,064 | 99,005 | 100,985 | 1,009,751 |
| 2900 | Engineering Fees | 434,608 | 495,000 | 431,685 | 440,319 | 449,125 | 458,108 | 467,270 | 476,615 | 486,147 | 495,870 | 505,788 | 515,904 | 5,221,830 |
| 2901 | Mathilda/237 Maintenance | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 353,430 |
| 2904 | Street Tree Fees | 10,682 | 27,000 | 8,700 | 8,874 | 9,051 | 9,233 | 9,417 | 9,606 | 9,798 | 9,994 | 10,193 | 10,397 | 122,263 |
| 2909 | Temporary Traffic Controls | 1,920 | 1,844 | 1,881 | 1,918 | 1,957 | 1,996 | 2,036 | 2,077 | 2,118 | 2,161 | 2,204 | 2,248 | 22,439 |
| 2910 | Shopping Cart Fee | 0 | 0 | 900 | 918 | 936 | 955 | 974 | 994 | 1,014 | 1,034 | 1,054 | 1,076 | 9,855 |
| TOTAL PUBLIC WORKS FEES | | 627,544 | 703,974 | 624,566 | 636,415 | 649,162 | 662,183 | 675,485 | 689,074 | 702,956 | 717,138 | 731,628 | 746,430 | 7,539,010 |
| TOTAL SERVICE FEES | | 4,065,949 | 5,845,232 | 7,981,342 | 7,496,938 | 7,662,874 | 7,824,159 | 7,989,677 | 8,160,711 | 8,343,687 | 8,515,599 | 8,709,714 | 8,888,776 | 87,418,709 |
| 3355 | Interest | 490,987 | 500,000 | 456,887 | 487,717 | 1,324,865 | 1,881,582 | 2,465,689 | 2,450,492 | 2,460,725 | 2,465,890 | 2,525,622 | 2,664,539 | 19,684,009 |
| xxxx | Interest - Sale of Property | 0 | 0 | 63,000 | 78,351 | 225,427 | 344,903 | 473,667 | 951,575 | 989,638 | 1,029,224 | 1,070,393 | 1,113,209 | 6,339,388 |
| TOTAL INTEREST INCOME | | 490,987 | 500,000 | 519,887 | 566,068 | 1,550,292 | 2,226,485 | 2,939,357 | 3,402,067 | 3,450,363 | 3,495,114 | 3,596,015 | 3,777,748 | 26,023,397 |
| 3601-31 | Redevelopment Agency Repayment | 8,830,951 | 5,626,662 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,626,662 |
| xxxx | Reimbursement From County - Lease Payments | 0 | 0 | 1,206,523 | 1,205,689 | 1,202,750 | 1,202,750 | 1,200,750 | 1,201,625 | 1,200,250 | 1,235,625 | 1,242,375 | 1,241,250 | 12,139,587 |
| 3601-42 | Water Loan Repayment | 351,700 | 351,700 | 351,700 | 351,700 | 351,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,406,800 |
| 3602-43 | Sewer Loan Repayment | 550,000 | 1,259,994 | 1,264,380 | 1,264,380 | 1,264,380 | 1,264,380 | 1,264,380 | 1,264,380 | 1,264,380 | 850,216 | 850,216 | 850,216 | 12,661,303 |
| 3601- | General Services Loan Repayment | 500,000 | 500,000 | 189,789 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 689,789 |
| 3602-42 | Refuse Loan Repayment | 0 | 1,300,000 | 3,388,304 | 3,388,304 | 4,346,470 | 4,346,470 | 4,346,470 | 4,346,470 | 4,346,470 | 4,346,470 | 4,346,470 | 4,346,470 | 42,848,369 |
| 3604 | Sunnyvale Office Center | 245,975 | 253,354 | 253,354 | 253,354 | 253,354 | 253,354 | 255,887 | 258,446 | 261,030 | 263,641 | 266,277 | 268,940 | 2,840,989 |
| 3605 | Power Generation Facility | 814,492 | 838,927 | 855,705 | 872,819 | 890,276 | 908,081 | 926,243 | 944,768 | 963,663 | 982,936 | 1,002,595 | 1,022,647 | 10,208,661 |
| TOTAL INTERFUND REVENUES | | 11,293,118 | 10,130,637 | 7,509,755 | 7,336,246 | 8,308,930 | 7,975,035 | 7,993,730 | 8,015,689 | 8,035,794 | 7,678,888 | 7,707,933 | 7,729,523 | 88,422,161 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 2772-01 | Apartment Inspections - Fire | 332,601 | 342,579 | 352,857 | 363,443 | 374,346 | 385,576 | 397,144 | 409,058 | 421,330 | 433,969 | 3,812,903 | 7,041,517 |
| 2773 | Parent Project Class Fees | 820 | 844 | 870 | 896 | 923 | 950 | 979 | 1,008 | 1,038 | 1,069 | 9,396 | 17,340 |
| TOTAL PUBLIC SAFETY FEES | | 1,304,038 | 1,330,964 | 1,358,698 | 1,387,264 | 1,416,687 | 1,446,992 | 1,478,207 | 1,510,358 | 1,543,474 | 1,577,583 | 14,354,263 | 27,529,618 |
| 2355 | Baylands Picnic Reservation | 86,201 | 88,787 | 91,451 | 94,194 | 97,020 | 99,931 | 102,929 | 106,017 | 109,197 | 112,473 | 988,200 | 1,787,641 |
| 2356 | Baylands Vehicle Entry Fee | 104,015 | 107,135 | 110,349 | 113,660 | 117,070 | 120,582 | 124,199 | 127,925 | 131,763 | 135,716 | 1,192,414 | 2,202,165 |
| 2900 | Engineering Fees | 531,381 | 547,322 | 563,742 | 580,654 | 598,074 | 616,016 | 634,496 | 653,531 | 673,137 | 693,331 | 6,091,684 | 11,313,514 |
| 2901 | Mathilda/237 Maintenance | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 32,130 | 321,300 | 674,730 |
| 2904 | Street Tree Fees | 10,709 | 11,031 | 11,361 | 11,702 | 12,053 | 12,415 | 12,787 | 13,171 | 13,566 | 13,973 | 122,769 | 245,032 |
| 2909 | Temporary Traffic Controls | 2,315 | 2,385 | 2,456 | 2,530 | 2,606 | 2,684 | 2,765 | 2,847 | 2,933 | 3,021 | 26,542 | 48,981 |
| 2910 | Shopping Cart Fee | 1,108 | 1,141 | 1,175 | 1,211 | 1,247 | 1,284 | 1,323 | 1,363 | 1,403 | 1,445 | 12,700 | 22,555 |
| TOTAL PUBLIC WORKS FEES | | 767,859 | 789,931 | 812,665 | 836,081 | 860,199 | 885,042 | 910,629 | 936,984 | 964,129 | 992,089 | 8,755,609 | 16,294,618 |
| TOTAL SERVICE FEES | | 9,134,023 | 9,403,280 | 9,664,013 | 9,928,656 | 10,216,475 | 10,497,095 | 10,798,052 | 11,105,399 | 11,415,335 | 11,730,138 | 103,892,465 | 191,311,174 |
| 3355 | Interest | 3,483,964 | 3,430,159 | 3,406,091 | 3,263,177 | 3,092,748 | 2,949,771 | 2,776,752 | 2,572,802 | 2,372,800 | 2,201,663 | 29,549,926 | 49,233,935 |
| xxxx | Interest - Sale of Property | 1,447,171 | 1,519,530 | 1,595,506 | 1,675,282 | 1,759,046 | 1,846,998 | 1,939,348 | 2,036,315 | 2,138,131 | 2,245,038 | 18,202,364 | 24,541,752 |
| TOTAL INTEREST INCOME | | 4,931,135 | 4,949,689 | 5,001,597 | 4,938,458 | 4,851,793 | 4,796,769 | 4,716,100 | 4,609,118 | 4,510,931 | 4,446,700 | 47,752,290 | 73,775,687 |
| 3601-31 | Redevelopment Agency Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,626,662 |
| xxxx | Reimbursement From County - Lease Payments | 1,281,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,281,250 | 13,420,837 |
| 3601-42 | Water Loan Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,406,800 |
| 3602-43 | Sewer Loan Repayment | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 8,502,156 | 21,163,459 |
| 3601- | General Services Loan Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 689,789 |
| 3602-42 | Refuse Loan Repayment | 4,346,470 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,346,470 | 47,194,839 |
| 3604 | Sunnyvale Office Center | 274,319 | 279,805 | 285,401 | 291,109 | 296,931 | 302,870 | 308,927 | 315,106 | 321,408 | 327,836 | 3,003,713 | 5,844,702 |
| 3605 | Power Generation Facility | 1,053,326 | 1,084,926 | 1,117,474 | 1,150,998 | 1,185,528 | 1,221,094 | 1,257,727 | 1,295,459 | 1,334,322 | 1,374,352 | 12,075,207 | 22,283,868 |
| TOTAL INTERFUND REVENUES | | 7,805,581 | 2,214,947 | 2,253,091 | 2,292,323 | 2,332,675 | 2,374,180 | 2,416,870 | 2,460,780 | 2,505,946 | 2,552,404 | 29,208,796 | 117,630,957 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1208 | Restricted Cash Donations | 1,455 | 500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| 1216 | Miscellaneous Grants - Other | 10,000 | 47,084 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 47,084 |
| 4460-02 | Repayments - Conway Property Owners | 20,630 | 18,119 | 18,119 | 18,119 | 18,119 | 18,119 | 18,119 | 18,119 | 8,674 | 8,674 | 8,674 | 8,674 | 161,529 |
| 3801-01 | Personal Property Sale | 11,014 | 14,170 | 8,262 | 8,427 | 8,596 | 8,768 | 8,943 | 9,122 | 9,304 | 9,490 | 9,680 | 9,874 | 104,637 |
| 2774 | DPS Property Revenue | 18,862 | 2,552 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,552 |
| 4100 | Miscellaneous Revenues | 5,537 | 5,000 | 5,100 | 5,202 | 5,306 | 5,412 | 5,520 | 5,631 | 5,743 | 5,858 | 5,975 | 6,095 | 60,844 |
| 4102 | Damage to City Property | 284,980 | 100,000 | 102,000 | 104,040 | 106,121 | 108,243 | 110,408 | 112,616 | 114,869 | 117,166 | 119,509 | 121,899 | 1,216,872 |
| 4116-02 | Photocopies - Public Safety | 1,197 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 11,000 |
| 4116-04 | Photocopies - Other Departments | 3,030 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 11,000 |
| 4117-01 | Printed Material Sales | 585 | 597 | 609 | 621 | 634 | 646 | 659 | 672 | 686 | 700 | 714 | 728 | 7,266 |
| 4117-05 | Printed Material Sale - PW/Plans & Specs | 7,686 | 5,753 | 5,868 | 5,985 | 6,105 | 6,227 | 6,352 | 6,479 | 6,608 | 6,741 | 6,875 | 7,013 | 70,007 |
| 4121 | Miscellaneous Reimbursement | 85,250 | 45,195 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,195 |
| TOTAL MISCELLANEOUS | | 453,780 | 240,970 | 141,958 | 144,395 | 146,880 | 149,416 | 152,002 | 154,639 | 147,885 | 150,629 | 153,428 | 156,283 | 1,738,484 |
| 3800 | Real Property Sale | 0 | 0 | 9,000,000 | 2,130,818 | 0 | 0 | 0 | 11,474,036 | 0 | 0 | 0 | 0 | 22,604,854 |
| TOTAL SALE OF PROPERTY | | 0 | 0 | 9,000,000 | 2,130,818 | 0 | 0 | 0 | 11,474,036 | 0 | 0 | 0 | 0 | 22,604,854 |
| 4400 | Transfers In | 9,192,356 | 9,429,422 | 8,202,315 | 8,293,048 | 8,611,532 | 8,772,743 | 9,025,394 | 9,075,317 | 9,347,695 | 9,556,909 | 9,700,036 | 9,905,780 | 99,920,191 |
| TOTAL TRANSFERS IN | | 9,192,356 | 9,429,422 | 8,202,315 | 8,293,048 | 8,611,532 | 8,772,743 | 9,025,394 | 9,075,317 | 9,347,695 | 9,556,909 | 9,700,036 | 9,905,780 | 99,920,191 |
| FUND TOTAL | | 132,691,667 | 138,862,401 | 147,654,495 | 142,878,742 | 149,322,488 | 153,630,593 | 158,164,630 | 174,102,961 | 167,156,131 | 171,675,330 | 176,683,552 | 182,069,613 | 1,762,200,935 |

## 035. GENERAL FUND
## REVENUES BY SOURCE

| | | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1208 | Restricted Cash Donations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 500 |
| 1216 | Miscellaneous Grants - Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 47,084 |
| 4460-02 | Repayments - Conway Property Owners | 8,674 | 8,674 | 8,674 | 1,313 | 1,313 | 1,313 | 1,313 | 1,313 | 1,313 | 1,313 | 35,213 | 196,742 |
| 3801-01 | Personal Property Sale | 10,170 | 10,475 | 10,789 | 11,113 | 11,447 | 11,790 | 12,144 | 12,508 | 12,883 | 13,270 | 116,588 | 221,225 |
| 2774 | DPS Property Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,552 |
| 4100 | Miscellaneous Revenues | 6,278 | 6,466 | 6,660 | 6,860 | 7,066 | 7,278 | 7,496 | 7,721 | 7,953 | 8,191 | 71,968 | 132,812 |
| 4102 | Damage to City Property | 125,556 | 129,323 | 133,203 | 137,199 | 141,315 | 145,554 | 149,921 | 154,419 | 159,051 | 163,823 | 1,439,364 | 2,656,235 |
| 4116-02 | Photocopies - Public Safety | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10,000 | 21,000 |
| 4116-04 | Photocopies - Other Departments | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 10,000 | 21,000 |
| 4117-01 | Printed Material Sales | 750 | 772 | 795 | 819 | 844 | 869 | 895 | 922 | 950 | 978 | 8,594 | 15,860 |
| 4117-05 | Printed Material Sale - PW/Plans & Specs | 7,223 | 7,440 | 7,663 | 7,893 | 8,130 | 8,374 | 8,625 | 8,884 | 9,150 | 9,425 | 82,807 | 152,813 |
| 4121 | Miscellaneous Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,195 |
| TOTAL MISCELLANEOUS | | 160,651 | 165,151 | 169,785 | 167,197 | 172,114 | 177,178 | 182,394 | 187,766 | 193,300 | 198,999 | 1,774,534 | 3,513,018 |
| 3800 | Real Property Sale | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,604,854 |
| TOTAL SALE OF PROPERTY | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22,604,854 |
| 4400 | Transfers In | 10,302,885 | 10,518,442 | 10,830,879 | 11,152,579 | 11,452,177 | 11,792,251 | 12,232,384 | 12,595,590 | 12,874,098 | 13,255,767 | 117,007,052 | 216,927,243 |
| TOTAL TRANSFERS IN | | 10,302,885 | 10,518,442 | 10,830,879 | 11,152,579 | 11,452,177 | 11,792,251 | 12,232,384 | 12,595,590 | 12,874,098 | 13,255,767 | 117,007,052 | 216,927,243 |
| FUND TOTAL | | 188,316,084 | 188,691,525 | 195,008,287 | 201,432,442 | 208,015,023 | 214,928,431 | 222,159,454 | 229,543,473 | 237,094,304 | 245,055,442 | 2,130,244,463 | 3,892,445,398 |

# Financial Plans –
# Special Revenue Funds

# SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds of specific revenue sources that are legally restricted or earmarked for particular functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

## ▪ Housing Fund

The Housing Fund is comprised primarily of housing mitigation fees and Below-Market-Rate Housing ("BMR") fees and fines. Expenditures are for operations related to developing affordable housing, managing the City's below-market-rate housing program, and for capital and special projects that produce new affordable housing. The Housing Fund contains two sub-funds, one for Housing Mitigation Fees and the other for BMR revenues.

### Housing Mitigation Sub-Fund

Housing Mitigation fees are development impact fees paid by developers of large new employment-generating developments, pursuant to S.M.C. 19.22.035, in order to maintain or improve the City's jobs/housing balance. These fees are used to provide additional affordable housing in the City. Housing Mitigation fees and accrued interest are maintained in a separate sub-fund of the Housing Fund.

During the first ten years of the long-term financial plan, Housing Mitigation Fees in the amount of $23 million are projected to be received from anticipated industrial or office developments. During the second ten years, an additional $29.6 million is projected. Revenue projections are based on a number of factors, including: current projects in the pipeline, historical collections, total development square footage eligible to pay this fee, and the current and projected per square foot Housing Mitigation Fee.

Over the past five years, this revenue stream has allowed the City to assist a number of important housing projects, most notably the provision of over $4 million to assist in the development of 123 affordable apartments for seniors and over $2 million to acquire 20 rental apartments for lower-income households. Assistance to affordable housing developments is provided in the form of a loan, with payments either amortized, deferred, or based on residual receipts of the project's projected operating cash flow. Interest rates vary and are set forth in each loan agreement. Down payment assistance loans are deferred for thirty years or until sale or transfer of the home. Payments received on these loans are deposited into this Sub-Fund and re-used for additional housing activities.

In FY 2011/2012, this Sub-Fund is expected to receive a $3.5 million loan repayment related to a $4 million loan it made for the Fair Oaks Senior Housing property. During the first ten years of the planning period, staff projects the Housing Fund/Housing Mitigation Sub-Fund will receive a total of

$2.1 million in loan repayments, including payment in full of the $450,000 loan for the Aster Park Apartments property and amortization on other outstanding loans. Approximately $1 million is expected in the final ten years of the long-term plan.

Interest income on the reserve balances in this sub-fund continues to accrue and is available for future housing projects.

Project expenditures total $13.4 million for FY 2012/2013, including $8.1 million for the development of affordable housing at the Armory site. The funds for this project have been set aside since FY 2009/2010 for the specific purpose of providing affordable housing/homeless assistance as a part of the Onizuka Base Relocation and Closure process. Other notable projects include $5 million for the anticipated development of additional affordable housing and $300,000 for a contribution to the Housing Trust Fund of Santa Clara County.

By the end of FY 2012/2013 the Housing Mitigation Sub-Fund is projected to have a Housing Mitigation Reserve balance of approximately $4.5 million. These funds are available for future affordable housing projects in the City when they are identified. A placeholder entitled Future Housing Projects is included in the Long-Term Financial Plan for such projects.

## Below Market Rate (BMR) Housing Sub-Fund

The Housing Fund has a second sub-fund for Below Market Rate (BMR) housing revenues and expenditures.

The BMR Program does not generate funds for housing, but rather generates affordable housing directly, through mandatory development requirements applied to most new housing developments. This is a land use/zoning tool used nationally to guarantee a minimum level of affordable housing even in higher cost areas, known as “inclusionary zoning.” The Municipal Code requires that developers sell 12.5% of all new homes in subdivision and condominium developments to lower and moderate income households at affordable prices established by the BMR program guidelines and SMC Chapter 19.66. The BMR Program has specific eligibility requirements and income limits for prospective buyers of BMR homes.

Revenues in the BMR Sub-Fund include BMR application fees, revenues from BMR compliance and enforcement actions, payments on loans originating from the Sub-Fund, and interest earnings. Expenditures include operating costs for administering and monitoring the BMR program, and a special project for BMR compliance enforcement ($10,200).

The BMR Housing Sub-Fund has a BMR In-Lieu Fee Reserve for deposit of “BMR In-Lieu Fees” received from developers of smaller projects “in lieu of” providing actual BMR homes for sale. This option is currently available only to developments of 19 or fewer new homes, pursuant to the Municipal Code. The fees are intended to be used by the City to provide a comparable amount of affordable housing elsewhere in the City. This reserve is reduced in future years of the planning period as the in-lieu fees received from the prior projects are expended. Staff anticipates receiving

additional in-lieu fees from future projects, however, such events occur infrequently. The current BMR ordinance will likely be amended within the next few years, per Council direction to improve certain aspects of the program. After these amendments have been adopted, staff will adjust the in-lieu fee revenue projections accordingly.

## ▪ HOME Grant Fund

HOME Investment Partnership Program grants from the federal government may be used to provide housing affordable to lower-income households. Eligible uses of HOME grant funds include acquisition, new construction, rehabilitation, tenant-based rental assistance, and down payment assistance. The activities must benefit low income households with incomes at or below 80% of area median income. According to federal statutes, HOME grants must be committed to a specific project within two years and fully expended within five years of the grant award.

The recommended long-term financial plan for the HOME Grant Fund includes an estimated grant allocation for FY 2012/2013 of $321,000 and shows ongoing estimated HOME grant revenues of the same amount as a placeholder for future allocations. This is a decrease of over 50% from the FY 2011/2012 allocation, as these grant funds continue to be cut by the federal government.

Funds in FY 2012/2013 are allocated to Operations ($103,213) and three special projects. The projects are First Time Homebuyer Loans ($100,000), Tenant Based Rental Assistance ($200,000), and Mid-Peninsula Housing – Garland Plaza Rehabilitation ($1.5 million). Included in the long-term financial plan is a line item for Future HOME/Housing Projects beginning in FY 2013/2014. As specific projects are identified, they will be brought to Council for approval.

Approximately $4.7 million in loan payments are expected throughout the 20-year plan. Expenditures of these repayments will be for future HOME projects, to be identified and approved by Council.

## ▪ Community Development Block Grant (CDBG) Fund

The Community Development Block Grant (CDBG) program is a federal program that allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and needed public services, principally for low and moderate income persons. The City receives an annual appropriation from the U.S. Department of Housing and Urban Development (HUD) based on a formula derived by community need.

The Community Development Block Grant Fund consists of two sub-funds which account for revenues from Community Development Block Grants and the repayment of commercial and residential loans. Primary expenditures are for operations, housing opportunities, capital projects, and most of the City's outside group funding efforts.

## Community Development Block Grant (CDBG) Sub-Fund

The CDBG Sub-Fund accounts for Community Development Block Grants from the federal government. The Housing division staff estimates that the FY 2012/2013 entitlement amount will be $996,570. Since the City has received CDBG funds annually over a number of years, we are showing future grant receipts at the FY 2012/2013 entitlement level throughout the 20-year financial plan. The estimated allocation is more than 20% less than the allocation from two years ago. As the federal government grapples with a sizeable deficit and a contentious political environment, varying levels of cuts to CDBG funds have been proposed. Staff anticipates some further reduction but believes the program will continue long term.

The CDBG and HOME grants must be spent in accordance with a five-year "Consolidated Plan," a strategic plan and budget for use of these grants, submitted to HUD for approval every five years. The plan identifies a jurisdiction's overall needs for affordable housing and other community development activities. HUD requires the City to submit annual updates during the intervening years of the Consolidated Plan, generally done in May of each year.

CDBG funds may be used for acquisition, rehabilitation and preservation of existing affordable housing, certain types of public services and facilities, and elimination of blight. Capital and special projects funded with CDBG must implement the goals of the 2010-2015 Consolidated Plan. The City submits a performance report to HUD annually to report on its uses of the CDBG and HOME funds, and how these activities contribute toward achieving the goals of the Consolidated Plan.

Additionally, by regulation, up to 15% of the annual CDBG allocation plus prior year program income may be used for public (human) services. The recommended FY 2012/2013 Budget includes $217,436 for granting to qualified human services providers or "sub-recipients". This is the second year of an existing two-year grant cycle for human services (also known as Outside Group Funding).

CDBG funds may also be used for projects that benefit groups with special needs, such as senior or handicapped citizens, or for targeted geographical areas that meet certain income requirements. FY 2012/2013 projects include $100,000 for Home Access, Paint and Emergency Repair, and Energy-Efficiency; $100,000 for ADA Curb Retrofits; $242,402 for the completion of the Columbia Neighborhood Center expansion; and $220,000 for the Sunnyvale Workforce Development Program.

## CDBG Revolving Loan Sub-Fund

The Revolving Loan Sub-Fund was established by Council action in 2001, pursuant to HUD regulations for uses of CDBG "Program Income" from City loans funded with CDBG grants in prior years, and was separated for accounting purposes in FY 2003/2004. This revolving fund allows the

City to account for program income from housing loans made with CDBG funds and reuse those funds for the same purpose (housing rehabilitation), pursuant to HUD regulations.

The Revolving Loan Sub-Fund has one source of revenue: loan payments on prior CDBG housing loans. The current CDBG loan portfolio includes approximately 200 loans with a total outstanding debt of over $10 million. Staff projects $207,000 in revenue for FY 2012/2013 from the CDBG loan payments.

The recommended FY 2012/2013 Budget contains one project for the Revolving Loan Sub-Fund which is to provide up to $150,000 in single family rehabilitation loans during the fiscal year.

## ▪ Park Dedication Fund

State law allows local communities to require developers of housing units to offset the impact of those new housing units on the City's ratio of open space per 1,000 population by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. In prior years, the fee was based on a park facility standard of 1.25 acres per 1,000 population. In November 2009, Council raised the standard to 3.0 acres per 1,000 population over a three-year period. In April 2011, Council moved to raise the standard to 5.0 acres per 1,000 population, also to be phased in over three years. Due to current market conditions, the value used to calculate the fee for FY 2012/2013 is being held flat at $69 per square foot.

Park Dedication revenues are accounted for in the Park Dedication Fund as legally required, and then available resources are appropriated here or transferred to the Capital Projects Fund or the Infrastructure Fund for designated and approved park-related projects.

Authorizing language in the State Quimby Act indicates that fees may be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park in-lieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance. For the last several years, Park Dedication Fees were also used to pay for golf course rehabilitation projects. In April 2011, however, Council acted to cease that practice for projects that were not already

programmed to be funded in this manner, determining instead that golf course revenues associated with the Golf and Tennis Enterprise Fund would pay for these improvements.

Park in-lieu fees must be committed within a five-year period, and certain of these fees are subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms with both of these requirements.

It is estimated that approximately $5.8 million in Park Dedication Fees will be received during FY 2011/2012. Based on current projects in process, revenues for FY 2012/2013 and FY 2013/2014 are expected to be $4.5 million and $4.1 million, respectively. These projections reflect the phase in of the 3.0 acre and 5.0 acre standards recently implemented. For FY 2014/2015 and beyond, revenues are projected based on 200 dwelling units per year being added that are eligible to pay the fee at the full 5.0 acre standard. These projections yield approximately $66 million in revenue over the first ten years and an additional $86 million during the second ten years of the long-term plan.

The Park Dedication Fund also receives rental income from six houses that the City purchased in anticipation of expanding Murphy Park and Orchard Gardens Park. The long-term financial plan projects that the houses associated with Murphy Park will be sold in FY 2012/2013, with proceeds being available to fund other park-related capital or infrastructure. Estimated revenue from rental income for the three remaining Orchard Gardens houses is expected to be $57,000 in FY 2012/2013. Rental income ends after FY 2012/2013 as the houses are demolished and park expansion gets underway.

The Park Dedication Fund is responsible for all parks-related capital and infrastructure projects. A total of $29.4 million in transfers to the Capital and Infrastructure Funds is programmed throughout the long-term financial plan to ensure that our park facilities are in good working condition to meet increased public use. Approximately $6.1 million is programmed for transfer in FY 2012/2013, the majority of which is for the Seven Seas Neighborhood Park ($4.0 million). Other notable projects include Orchard Gardens Park Expansion, which is funded for a total of $900,000 between FY 2012/2013 and FY 2013/2014, and Theatre Lighting and Sound Replacement for $356,000 in FY 2012/2013.

During an April 2011 study session, staff advised Council of its plans to develop for Council's consideration more detailed policies related to implementation of the Park Dedication Fund revenues. In February 2012 during another study session, staff returned to Council with its recommendations related to the use of Park Dedication Fee revenues. Council direction to staff was to return with a written Council Policy on how Park Dedication Fees would be allocated in the future. The policy will include a minimum percentage of funds to be used for park land acquisition, guidelines on project prioritization, and a methodology for allocating funds for City-wide and local park improvements. Staff expects to return to Council in the near future so the new policies should be in place to guide development of the FY 2013/2014 capital

improvement program budget. In the meantime, this year's budget submittal focuses on projects related to rehabilitation of existing park and recreation infrastructure. As such, the $29.4 million programmed for transfer to the Capital and Infrastructure Funds over the 20-year plan only reflect the existing park and recreation infrastructure, with the exception of the Seven Seas and Orchard Gardens projects. Another $127 million has been programmed into the long-term plan as a placeholder for Future Park Dedication Funded Projects. These future projects will be determined based on the results of the prioritization discussed above.

## ▪ Asset Forfeiture Fund

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As this is done, caution should be used to assure that these expenses are ones that fit into the City's priorities and that do not lead to unnecessary future liabilities.

It is expected that the Asset Forfeiture Fund will end FY 2011/2012 with approximately $875,000 in reserves. Future funds cannot be anticipated and are not programmed for the remaining years of the long-term financial plan. The Fund does earn interest revenue on its unexpended balance. For FY 2012/2013 this is projected to be about $5,000.

The recommended FY 2012/2013 Budget includes a continuing transfer to the General Fund to support juvenile diversion activities within the Police Services program. The City currently has an agreement with the County of Santa Clara to pay for the direct salary, excluding benefits, of one Deputy Probation Officer. For FY 2012/2013, this amount is $98,123. This transfer is reflected through FY 2016/2017 when there are not enough available funds to fully support this program. At that time, the Public Safety Department will need to evaluate the juvenile diversion activities in relationship to other departmental priorities to determine whether to continue funding the program within the City's General Fund.

The recommended FY 2012/2013 Budget includes $48,960 for the Police Services Equipment - Cell Phones project, which supports the cost of specialized cellular phones used for police services. When Asset Forfeiture Funds are projected to run out in FY 2018/2019, the department will need to evaluate the use of these phones. If additional asset forfeiture funds are received in the future, they will be applied toward the cost of these phones.

## ▪ Police Services Augmentation Fund

The Police Services Augmentation Fund accounts for two grant programs that provide monies for law enforcement purposes. The first is the Supplemental Law Enforcement Services (SLES) program established by the State, and the second is a smaller federal Edward Byrne Memorial Justice

Assistance Grant from the Bureau of Justice Administration (BJA).

The State SLES monies constitute the major portion of this Fund. The City first received the SLES grant in FY 1996/1997. Over the years, the amounts of both grants have decreased or varied significantly. BJA decreased from a high of $70,158 to a low of $10,807. BJA funding for FY 2012/2013 is expected to be $13,347. SLES funding has fluctuated over the years, with a high of nearly $300,000 in FY 1996/1997 to a low of $100,000 in FY 2008/2009 and again in FY 2010/2011. After initially being eliminated, funding for FY 2011/2012 was restored to a level of nearly $270,000, which was the result of the State shifting Motor Vehicle License funds away from local agency General Funds into the grants that provide SLES funding. This was intended to be a permanent shift, and as such, funding in the amount of $267,759 has been programmed for FY 2012/2013.

Initially the Police Services Augmentation Fund monies were used to fund full-time positions within the Department of Public Safety. Over the years as the funding levels have been reduced, even to the extent that the availability of SLES funding has been in jeopardy, utilizing SLES funds to pay for personnel has become increasingly difficult. As such, during the budget development process for FY 2012/2013, the Department of Public Safety realigned all of its staffing within General Fund programs and has planned the use of SLES funds, as available, for equipment and other initiatives that augment police services. This will allow for greater flexibility when funding fluctuates as it has done in the past.

## ▪ Employment Development Fund

The City of Sunnyvale, as administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulations to account for the use of various federal and state funds and program revenues for the workforce development activities that are conducted for the consortium. The City established the Employment Development Fund to fulfill this obligation.

NOVA, formed in 1983, serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale. The City of Sunnyvale, through its NOVA Workforce Services Department, administers NOVA's programs on behalf of the consortium cities. NOVA has a wide variety of programs funded through various sources, with baseline funding originating from the federal government and passing through the State of California. A significant amount of additional grant money is received through competitive grants from federal and state sources. Since July 1, 2000, the primary funding source for the NOVA Workforce Services Department has been federal Workforce Investment Act (WIA) appropriations and competitive grants.

The WIA dictates funding formulas whereby the allocation of funds provided by Congress to support the Act are

distributed to the states. A primary factor of these formulas is the unemployment rate. These funds come in three targeted categories: Youth, Adult, and Dislocated Worker. Each of these categories serves a defined population.

The recommended FY 2012/2013 Budget is based on an estimate of grant resources for the year. In addition, NOVA's staffing level is based on an approach that budgets staffing only for its most stable funding resources, which are NOVA's allocated funding and its longest-funded competitive WIA grant, funded from the State's Additional Assistance pool. NOVA has a long history of being very competitive for additional federal and state resources and intends to submit several grant applications during the year. Any additional revenues and expenditures as a result of new grants obtained, including the need to budget casual staff for those short-term projects, will be reflected in a cumulative budget modification submitted each fiscal year. For the purposes of the City's recommended FY 2012/2013 Budget, we have taken the total funding estimates as described and used these as the basis for NOVA's FY 2012/2013 program and service levels. Due to the ending of two major discretionary grants, one federal under the American Recovery and Reinvestment Act and one state for the SolarTech Workforce Innovation Collaborative, overall NOVA staffing levels are being reduced by 8 regular full-time employees, 3 regular part-time employees, and 15 casual part-time employees as of the end of the 2011/2012 fiscal year.

It is important to note that, as different grants come and go, various programs and activities operated by NOVA often have a short lifespan relative to programs operated by other City departments. Therefore, the current listings of programs that have been operated by NOVA during the last several years are not included in the budget document. Rather, a base funding level will be carried into the new fiscal year and the budget will be modified for planned activities, outcomes, and expenditures during the course of the year as new funding is secured and new contract goals and obligations are agreed upon.

In the past, the NOVA Workforce Services Fund's long-term financial plan reflected grant revenues only for the immediate planning period. To recognize NOVA's long tenure in the City, an average grant of $6 million per year has been projected for the next three fiscal years, growing to $7 million in year four, and reaching $8 million per year for all subsequent years for the duration of the 20-year planning period.

## ▪ Parking District Fund

The Parking District Fund is a small fund that provides for the ongoing landscape and maintenance of downtown parking lots through assessments on property owners within the district. The Downtown Parking District includes all public parking in the downtown area, with the exception of the parking provided by the Sunnyvale Town Center.

The approval of Proposition 218 had a significant effect on the methodologies utilized to raise assessments to fund maintenance and operations within the Parking District. Proposition 218 not only deals with the approach and methodologies to be used for benefit assessments, but also the approval process. Essentially, after a method has been selected, a vote occurs by those who would be assessed, with votes weighted according to the amount of assessment. If this weighted majority does not approve the assessment, then it does not go forward.

For a number of years, the Parking District assessment was set by an election held every one or two years. In June 2009, the District property owners approved a long-term assessment methodology whereby the FY 2009/2010 assessment rate was set as the base rate which would be adjusted annually by the previous year's change in the Consumer Price Index going forward. The Long-Term Financial Plan for FY 2012/2013 reflects this methodology over the full 20-Year Plan. The special assessment for FY 2012/2013 is projected to be $164,092. It is anticipated the Parking District and assessment methodology will be reviewed after the redevelopment of the adjacent Town Center and Town and Country sites.

In addition to operations costs, the Parking District Fund reflects a special project that has funding programmed annually to pay for the costs of calculating and implementing the assessments.

## ▪ Gas Tax Fund

The Gas Tax Fund is required by State law to account for Gas Taxes collected and allocated by the State. The State Gasoline Tax is a flat rate per gallon levied on gasoline and other motor fuels. Gas Tax is distributed to the State, cities and counties on a formula primarily based on population. The share of Gas Taxes that Sunnyvale is allocated has declined slightly as population growth in other areas of the state outpace our growth rate. Citizens in California also pay federal gasoline taxes, but we are a "net donor state" in that we receive less in transportation funding than we pay in gasoline taxes.

In March 2010 the legislature passed a bill that repealed the State Sales Tax on gasoline, which had been the funding source for Proposition 42, and replaced it with an increased excise tax on gasoline. In effect, this increased the Gas Tax rate to 35.3 cents per gallon. The intention was to replace the revenues expected from Proposition 42. As such, it includes an annual index which ensures that it will keep pace with the Sales Tax revenue. It should be noted that only the State Sales Tax on gasoline was repealed; the local 1% rate remains intact. Starting with the adopted FY 2011/12 Budget, revenues and expenditures that were formerly in the Traffic Congestion Relief Fund (Proposition 42) were incorporated into the Gas Tax Fund to reflect this legislation.

Combined Gas Tax revenues have been projected at approximately $3.65 million each year throughout the 20-

Year Plan. Because these revenues are based on the number of gallons sold and not on price, no growth in revenue is projected.

In accordance with state law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds must be spent on maintenance and capital related to public streets and highways. The Gas Tax Fund works in tandem with the General Fund, with a set amount of funding for operations and remaining funds used to cover Gas Tax-eligible capital projects.

Operating expenses programmed for Public Works Department street maintenance in this fund are approximately $2 million annually for FY 2012/2013 and the remainder of the first ten years of the long-term plan. Operating expenses covered by the Gas Tax Fund are $1.2 million in the second ten years of the long-term plan.

The recommended FY 2012/2013 Budget for the Gas Tax Fund has transfers to the Capital and Infrastructure Funds of $1,544,146. The seven projects to be funded by these transfers are: Traffic Signal Controller Replacement ($93,121); Traffic Signal Hardware and Wiring ($357,000); Pavement Rehabilitation ($878,724); Street Lights Conduit Replacement ($51,000); Battery Backup System for Traffic Signals Maintenance ($52,224); Traffic Signal Lights LED Array Replacements ($45,900); and Calabazas Creek Bridge at Old Mountain View-Alviso Road ($66,177). Additionally, the Evaluation of Bridges and Levees ($200,000), Minor Repair of Bridges and Culverts ($10,200), and City Share of Development Costs – Streets ($10,200) projects are directly funded by the Gas Tax Fund.

The project administration expenditure in the Gas Tax Fund represents the in-lieu charges for Engineering Services that are expected to be utilized in supporting capital projects that are funded from the Gas Tax Fund.

## ▪ Transportation Development Act (TDA) Fund

In FY 2003/2004 a small special revenue fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation that annually returns to each region in the State ¼ of 1% of State Sales Tax revenues to be used for transportation projects. These funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs and must be segregated for those purposes. The TDA, in accordance with Public Utilities Code Section 99245, must submit a report of a fiscal and compliance audit made by an independent auditor at the end of each fiscal year.

The recommended FY 2012/2013 Budget includes revenues of $94,203 from TDA funds. These funds will be spent on the Duane Avenue Bicycle Lanes project.

## ▪ Youth and Neighborhood Services Fund

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). On May 10, 1994, Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed $1 million to the Columbia Neighborhood Center project, one-half of which Council used to establish the Youth Opportunity Fund (now renamed the Youth and Neighborhood Services Fund) to generate interest to help offset ongoing operating program expenditures.

The operating program expenditures for Columbia Neighborhood Center and related projects are accounted for in this fund along with the associated program revenues. As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion of the cost of services provided at the Columbia Neighborhood Center. For FY 2012/2013 this reimbursement is projected to be $181,134 and considers the additional reimbursement related to the recently completed Center expansion. Other revenues to the fund are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2012/2013, this subsidy is expected to be $514,476.

Expenses included in this fund are for the direct services provided at the CNC, including CNC operations, which are now overseen by the Library and Community Services Department. It should be noted that expenses for Public Safety activities associated with CNC, which were formerly budgeted in the CNC program, were removed in FY 2010/2011 and are now reflected in the Public Safety Department budget.

## ▪ Redevelopment Successor Agency Fund

As part of Governor Brown's effort to deal with the State's budget deficit, the Governor proposed the elimination of redevelopment agencies (RDAs) in the FY 2011/2012 State Budget. In June 2011, the State Legislature approved and the Governor signed two pieces of legislation: ABx1 26, which dissolved RDAs and ABx1 27, which allowed RDAs to opt into a voluntary alternative program to avoid the dissolution by making payments. The California Redevelopment Association and the League of California Cities challenged both pieces of legislation on constitutional grounds. In late December 2011, the State Supreme Court ruled that ABx1 26 was constitutional and ABx1 27 was not. As a result all RDAs, including the Sunnyvale Redevelopment Agency, were legally dissolved on February 1, 2012.

The City has elected to be the Successor Agency, overseeing the wind down of the RDA. An Oversight Board supervises the Successor Agency. It is made up of seven members as follows: two members appointed by the County board of supervisors, two appointed by the mayor, one from the

largest special district determined by property tax share, one appointed by the county superintendent of education, and one appointed by the Chancellor of the California Community Colleges.

A critical piece of the wind down process is the determination of enforceable obligations for payment from the former property tax increment allocation. Debt service obligations are recognized as enforceable obligations in ABx1 26 and the Sunnyvale Oversight Board has approved the debt service payments for the Central Core Redevelopment Project Tax Allocation Bonds (TABS) and the reimbursement of lease payments for the Parking Facility Certificates of Participation.

Obligations of the Amended Disposition and Development and Owner Participation Agreement (ADDOPA), the current development agreement for the Town Center project, have also been approved as enforceable obligations. This includes cost sharing for the environmental remediation of the site and the property tax sharing agreement. As part of the ADDOPA, the RDA agreed to give the developer up to $4.5 million per year of Tax Increment generated by the project plus 50% of any receipts above this amount, in return for construction by the developer of public streets and underground parking through FY 2025/2026.

A final determination has not been made on the loan repayments to the General Fund. ABx1 26 specifically excludes most types of agreements between a RDA and its sponsoring community as an enforceable obligation after a RDA is dissolved. At the beginning of FY 2011/2012, the RDA owed approximately $60 million to the General Fund, largely the result of the RDA's inability to raise sufficient tax increment revenue to repay the City for annual lease payments made by the City for debt obligations. In fact, the City continued to provide funding for many years following the passage of Proposition 13 to support RDA operations. In the FY 2011/2012 Budget, the General Fund had anticipated a total of $134 million over the 20-year financial plan in loan repayments and accrued interest.

There is pending legislation that may allow the City to recover some of the loan repayments. A portion may also be recognized because it is directly tied to debt service obligations. However, because a determination has not been made at this time, the recommended budget does not include loan repayments after the dissolution date.

The recommended budget presents two financial plans: one for the close out of the RDA Fund effective February 1, 2012 and one for the Redevelopment Successor Agency's enforceable obligations. The RDA Fund includes loan repayments made to the General Fund through January 31, 2012. The Redevelopment Successor Agency Fund includes payments to the developer under the terms of the ADDOPA. $6.5 million is budgeted for FY 2011/2012 because of the accrued liability. The developer is not eligible for a payment until a milestone is met. $6.5 million represents what is owed to date, accrued from FY 2002/2003 that will be due immediately when the milestone is met.

The financial plan also includes administrative expenses. ABx1 26 allows for reimbursement of administrative expenses, up to a cap. It should also be noted that administrative expenses are the last in line to be reimbursed from the former property tax increment allocation. Therefore, if there are not enough funds to cover the administrative expenses, the General Fund would have to absorb these costs.

**CITY OF SUNNYVALE**
**070. COMBINED HOUSING FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 11,938,039 | 13,057,267 | 17,414,399 | 6,121,620 | 6,023,680 | 5,929,794 | 5,993,094 | 6,063,482 | 6,177,693 | 6,233,207 | 6,313,190 | 6,418,951 | 13,057,267 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Housing Mitigation Fees | 1,284,437 | 1,843,205 | 2,100,000 | 2,142,000 | 2,184,840 | 2,228,537 | 2,273,108 | 2,318,570 | 2,364,941 | 2,412,240 | 2,460,485 | 2,509,694 | 24,837,619 |
| Housing Loan Repayments | 113,611 | 3,810,675 | 653,210 | 329,756 | 332,245 | 313,520 | 298,695 | 298,695 | 217,435 | 198,695 | 198,695 | 198,695 | 6,850,316 |
| Miscellaneous Reimbursement | 362,653 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rental Income | 14,574 | 17,100 | 17,100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34,200 |
| State Housing Grant | 4,632,304 | 1,671,204 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,671,204 |
| BMR Processing Fees | 10,100 | 29,500 | 29,500 | 30,090 | 30,692 | 31,306 | 31,932 | 32,570 | 33,222 | 33,886 | 34,564 | 35,255 | 352,517 |
| BMR Code Violation Revenues | 0 | 0 | 10,200 | 10,404 | 10,612 | 10,824 | 11,041 | 11,262 | 11,487 | 11,717 | 11,951 | 12,190 | 111,687 |
| Interest Income | 82,606 | 80,256 | 49,107 | 136,598 | 200,172 | 266,764 | 269,472 | 273,864 | 276,000 | 279,076 | 283,143 | 289,090 | 2,403,542 |
| TOTAL CURRENT RESOURCES | 6,500,285 | 7,451,940 | 2,859,117 | 2,648,848 | 2,758,561 | 2,850,951 | 2,884,247 | 2,934,961 | 2,903,085 | 2,935,614 | 2,988,838 | 3,044,925 | 36,261,085 |
| TOTAL AVAILABLE RESOURCES | 18,438,324 | 20,509,207 | 20,273,516 | 8,770,468 | 8,782,241 | 8,780,745 | 8,877,341 | 8,998,443 | 9,080,778 | 9,168,821 | 9,302,028 | 9,463,876 | 49,318,352 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 594,208 | 627,865 | 671,713 | 679,363 | 700,250 | 716,939 | 732,275 | 746,977 | 762,188 | 778,429 | 793,390 | 809,595 | 8,018,984 |
| Special Projects | 4,736,584 | 2,390,004 | 13,424,278 | 10,404 | 19,344 | 10,824 | 20,297 | 11,262 | 21,402 | 11,717 | 22,659 | 12,190 | 15,954,380 |
| Future Housing Projects | 0 | 0 | 0 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 18,000,000 |
| Transfer To General Fund | 0 | 25,000 | 0 | 0 | 74,285 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 99,285 |
| General Fund In-Lieu | 50,265 | 51,939 | 55,905 | 57,021 | 58,568 | 59,888 | 61,288 | 62,511 | 63,981 | 65,485 | 67,028 | 68,514 | 672,128 |
| TOTAL CURRENT REQUIREMENTS | 5,381,057 | 3,094,808 | 14,151,896 | 2,746,788 | 2,852,447 | 2,787,651 | 2,813,860 | 2,820,750 | 2,847,571 | 2,855,631 | 2,883,077 | 2,890,299 | 42,744,777 |
| RESERVES: | | | | | | | | | | | | | |
| Housing Mitigation Reserve | 3,088,163 | 7,530,662 | 4,502,625 | 4,533,625 | 4,560,566 | 4,741,521 | 4,939,682 | 5,192,522 | 5,398,142 | 5,640,273 | 5,920,809 | 6,263,306 | 6,263,306 |
| Onizuka Reserve | 8,200,000 | 8,100,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BMR Reserve | 1,769,104 | 1,783,737 | 1,618,995 | 1,490,055 | 1,369,228 | 1,251,573 | 1,123,800 | 985,171 | 835,065 | 672,917 | 498,142 | 310,270 | 310,270 |
| TOTAL RESERVES | 13,057,267 | 17,414,399 | 6,121,620 | 6,023,680 | 5,929,794 | 5,993,094 | 6,063,482 | 6,177,693 | 6,233,207 | 6,313,190 | 6,418,951 | 6,573,576 | 6,573,576 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**070. COMBINED HOUSING FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 6,573,576 | 5,768,353 | 5,329,142 | 5,071,945 | 5,064,560 | 4,263,485 | 3,709,733 | 3,388,345 | 3,343,992 | 3,561,610 | 6,573,576 | 13,057,267 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Housing Mitigation Fees | 2,584,985 | 2,662,535 | 2,742,411 | 2,824,683 | 2,909,424 | 2,996,706 | 3,086,608 | 3,179,206 | 3,274,582 | 3,372,819 | 29,633,959 | 54,471,578 |
| Housing Loan Repayments | 198,695 | 198,695 | 198,695 | 198,695 | 198,695 | 198,695 | 198,695 | 198,695 | 198,695 | 198,695 | 1,986,950 | 8,837,266 |
| Miscellaneous Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rental Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34,200 |
| State Housing Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,671,204 |
| BMR Processing Fees | 36,313 | 37,402 | 38,524 | 39,680 | 40,870 | 42,097 | 43,359 | 44,660 | 46,000 | 47,380 | 416,287 | 768,804 |
| BMR Code Violation Revenues | 12,556 | 12,932 | 13,320 | 13,720 | 14,131 | 14,555 | 14,992 | 15,442 | 15,905 | 16,382 | 143,936 | 255,623 |
| Interest Income | 466,621 | 593,853 | 735,278 | 887,613 | 1,050,201 | 1,225,003 | 1,411,328 | 1,611,317 | 1,824,259 | 2,052,460 | 11,857,933 | 14,261,475 |
| TOTAL CURRENT RESOURCES | 3,299,170 | 3,505,417 | 3,728,228 | 3,964,391 | 4,213,322 | 4,477,056 | 4,754,982 | 5,049,320 | 5,359,441 | 5,687,737 | 44,039,065 | 80,300,150 |
| TOTAL AVAILABLE RESOURCES | 9,872,746 | 9,273,770 | 9,057,370 | 9,036,336 | 9,277,882 | 8,740,541 | 8,464,715 | 8,437,665 | 8,703,433 | 9,249,347 | 50,612,641 | 93,357,417 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 921,739 | 858,860 | 884,520 | 880,634 | 906,961 | 933,971 | 961,983 | 990,796 | 1,020,329 | 1,050,901 | 9,410,694 | 17,429,678 |
| Special Projects | 24,121 | 12,932 | 25,810 | 13,720 | 27,620 | 14,555 | 29,567 | 15,442 | 31,368 | 16,382 | 211,518 | 16,165,898 |
| Future Housing Projects | 3,000,000 | 3,000,000 | 3,000,000 | 3,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 4,000,000 | 36,000,000 | 54,000,000 |
| Transfer To General Fund | 87,889 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 87,889 | 187,174 |
| General Fund In-Lieu | 70,644 | 72,837 | 75,096 | 77,422 | 79,816 | 82,282 | 84,821 | 87,435 | 90,126 | 92,897 | 813,376 | 1,485,504 |
| TOTAL CURRENT REQUIREMENTS | 4,104,393 | 3,944,629 | 3,985,426 | 3,971,776 | 5,014,397 | 5,030,808 | 5,076,371 | 5,093,673 | 5,141,823 | 5,160,180 | 46,523,477 | 89,268,254 |
| RESERVES: | | | | | | | | | | | | |
| Housing Mitigation Reserve | 5,661,655 | 5,329,142 | 5,071,945 | 5,064,560 | 4,263,485 | 3,709,733 | 3,388,345 | 3,343,992 | 3,561,610 | 4,089,166 | 4,089,166 | 4,089,166 |
| Onizuka Reserve | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| BMR Reserve | 106,698 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 5,768,353 | 5,329,142 | 5,071,945 | 5,064,560 | 4,263,485 | 3,709,733 | 3,388,345 | 3,343,992 | 3,561,610 | 4,089,166 | 4,089,166 | 4,089,166 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**071. HOME GRANT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 1,445,468 | 1,419,819 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| HOME Grant Allocations: | | | | | | | | | | | | | |
| HUD Program Year 2006 | 196,192 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2007 | 617,337 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2008 | 602,533 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2009 | 70,156 | 615,315 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 615,315 |
| HUD Program Year 2010 | 75,888 | 682,995 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 682,995 |
| HUD Program Year 2011 | 0 | 670,399 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 670,399 |
| HUD Program Year 2012 | 0 | 0 | 320,568 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,568 |
| Future HUD Allocations | 0 | 0 | 0 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 2,885,112 |
| Transfer From CDBG (RLF) | 0 | 53,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,000 |
| Housing Loan Repayments | 0 | 0 | 1,564,337 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 55,000 | 2,059,337 |
| TOTAL CURRENT RESOURCES | 1,562,106 | 2,021,709 | 1,884,905 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 7,286,726 |
| TOTAL AVAILABLE RESOURCES | 1,562,106 | 2,021,709 | 3,330,373 | 1,795,387 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 7,286,726 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 96,317 | 86,560 | 103,213 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 1,128,050 |
| In-Lieu Charges | 7,216 | 4,556 | 7,341 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 83,206 |
| Special Projects | 1,458,573 | 485,125 | 1,800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,285,125 |
| Future HOME/Housing Projects | 0 | 0 | 0 | 1,683,211 | 263,392 | 263,392 | 263,392 | 263,392 | 263,392 | 263,392 | 263,392 | 263,392 | 3,790,345 |
| TOTAL CURRENT REQUIREMENTS | 1,562,106 | 576,241 | 1,910,554 | 1,795,387 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 375,568 | 7,286,726 |
| RESERVES: | | | | | | | | | | | | | |
| HOME Reserve | 0 | 1,445,468 | 1,419,819 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 1,445,468 | 1,419,819 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**071. HOME GRANT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| HOME Grant Allocations: | | | | | | | | | | | | |
| HUD Program Year 2006 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2007 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2008 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2009 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 615,315 |
| HUD Program Year 2010 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 682,995 |
| HUD Program Year 2011 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 670,399 |
| HUD Program Year 2012 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 320,568 |
| Future HUD Allocations | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 320,568 | 3,205,680 | 6,090,792 |
| Transfer From CDBG (RLF) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,000 |
| Housing Loan Repayments | 63,816 | 63,816 | 2,004,418 | 67,740 | 67,740 | 67,740 | 189,990 | 67,740 | 67,740 | 67,740 | 2,728,480 | 4,787,817 |
| TOTAL CURRENT RESOURCES | 384,384 | 384,384 | 2,324,986 | 388,308 | 388,308 | 388,308 | 510,558 | 388,308 | 388,308 | 388,308 | 5,934,160 | 13,220,886 |
| TOTAL AVAILABLE RESOURCES | 384,384 | 384,384 | 2,324,986 | 388,308 | 388,308 | 388,308 | 510,558 | 388,308 | 388,308 | 388,308 | 5,934,160 | 13,220,886 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 104,253 | 1,042,530 | 2,170,580 |
| In-Lieu Charges | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 7,923 | 79,232 | 162,438 |
| Special Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,285,125 |
| Future HOME/Housing Projects | 272,208 | 272,208 | 2,212,810 | 276,132 | 276,132 | 276,132 | 398,382 | 276,132 | 276,132 | 276,132 | 4,812,398 | 8,602,743 |
| TOTAL CURRENT REQUIREMENTS | 384,384 | 384,384 | 2,324,986 | 388,308 | 388,308 | 388,308 | 510,558 | 388,308 | 388,308 | 388,308 | 5,934,160 | 13,220,886 |
| RESERVES: | | | | | | | | | | | | |
| HOME Reserve | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**110. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 1,731,435 | 1,196,126 | 1,025,815 | 697,348 | 390,920 | 247,576 | 102,714 | 268,989 | 206,383 | 311,637 | 248,662 | 185,687 | 1,196,126 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| HUD Program Year 2007 | 6,992 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2008 | 23,364 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2009 | 1,240,830 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2010 | 200,357 | 1,137,962 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,137,962 |
| HUD Program Year 2011 | 0 | 1,118,139 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,118,139 |
| HUD Program Year 2012 | 0 | 0 | 996,570 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 996,570 |
| Future HUD Allocations | 0 | 0 | 0 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 8,969,130 |
| Housing Loan Repayments | 218,534 | 506,000 | 206,881 | 170,827 | 104,658 | 103,140 | 414,277 | 185,395 | 353,254 | 185,023 | 185,023 | 118,760 | 2,533,238 |
| Emergency Shelter Grants (ESG) | 5,748 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer From CDBG | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| TOTAL CURRENT RESOURCES | 1,695,825 | 2,762,101 | 1,353,451 | 1,167,397 | 1,101,228 | 1,099,710 | 1,410,847 | 1,181,965 | 1,349,826 | 1,181,597 | 1,181,597 | 1,115,334 | 14,905,053 |
| TOTAL AVAILABLE RESOURCES | 3,427,260 | 3,958,227 | 2,379,266 | 1,864,745 | 1,492,148 | 1,347,286 | 1,513,561 | 1,450,954 | 1,556,209 | 1,493,234 | 1,430,259 | 1,301,021 | 16,101,179 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 472,052 | 499,782 | 466,617 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 5,211,105 |
| Special Projects | 493,748 | 723,376 | 470,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 1,643,376 |
| Columbia Neighborhood Center Expansion | 536,329 | 723,410 | 242,402 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 965,812 |
| Public Facility/ADA Projects | 452,725 | 704,758 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,704,758 |
| Outside Group Funding Projects | 243,320 | 197,717 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 2,372,077 |
| Future CDBG Projects | 0 | 0 | 0 | 598,911 | 369,658 | 369,658 | 369,658 | 369,658 | 369,658 | 369,658 | 369,658 | 369,658 | 3,556,172 |
| Transfer To Revolving Loan Sub-Fund | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Transfer To HOME Fund | 0 | 53,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,000 |
| Transfer To General Fund | 32,960 | 30,369 | 35,463 | 35,844 | 35,844 | 35,844 | 35,844 | 35,844 | 35,844 | 35,844 | 35,844 | 35,844 | 388,430 |
| TOTAL CURRENT REQUIREMENTS | 2,231,134 | 2,932,412 | 1,681,918 | 1,473,825 | 1,244,572 | 1,244,572 | 1,244,572 | 1,244,572 | 1,244,572 | 1,244,572 | 1,244,572 | 1,244,572 | 16,044,730 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 1,196,126 | 1,025,815 | 697,348 | 390,920 | 247,576 | 102,714 | 268,989 | 206,383 | 311,637 | 248,662 | 185,687 | 56,449 | 56,449 |
| TOTAL RESERVES | 1,196,126 | 1,025,815 | 697,348 | 390,920 | 247,576 | 102,714 | 268,989 | 206,383 | 311,637 | 248,662 | 185,687 | 56,449 | 56,449 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**110. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 56,449 | 42,303 | 221,496 | 178,134 | 45,803 | 411,693 | 595,593 | 718,593 | 553,452 | 388,310 | 56,449 | 1,196,126 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| HUD Program Year 2007 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2008 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2009 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2010 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,137,962 |
| HUD Program Year 2011 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,118,139 | 1,118,139 | 2,236,278 |
| HUD Program Year 2012 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 996,570 |
| Future HUD Allocations | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 9,965,700 | 18,934,830 |
| Housing Loan Repayments | 236,944 | 430,284 | 207,728 | 118,760 | 616,980 | 434,990 | 374,091 | 85,949 | 85,949 | 85,949 | 2,677,624 | 5,210,862 |
| Emergency Shelter Grants (ESG) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer From CDBG | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| TOTAL CURRENT RESOURCES | 1,233,514 | 1,426,854 | 1,204,298 | 1,115,330 | 1,613,550 | 1,431,560 | 1,370,661 | 1,082,519 | 1,082,519 | 2,200,658 | 13,761,463 | 28,666,516 |
| TOTAL AVAILABLE RESOURCES | 1,289,963 | 1,469,157 | 1,425,794 | 1,293,464 | 1,659,353 | 1,843,253 | 1,966,254 | 1,801,112 | 1,635,971 | 2,588,968 | 13,817,912 | 29,862,642 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 471,634 | 4,716,340 | 9,927,445 |
| Special Projects | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 500,000 | 2,143,376 |
| Columbia Neighborhood Center Expansion | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 965,812 |
| Public Facility/ADA Projects | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,000,000 | 2,704,758 |
| Outside Group Funding Projects | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 2,060,440 | 4,432,517 |
| Future CDBG Projects | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 3,810,497 | 7,366,669 |
| Transfer To Revolving Loan Sub-Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Transfer To HOME Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,000 |
| Transfer To General Fund | 38,933 | 38,933 | 38,933 | 38,933 | 38,933 | 38,933 | 38,933 | 38,933 | 38,933 | 38,933 | 389,327 | 777,757 |
| TOTAL CURRENT REQUIREMENTS | 1,247,660 | 1,247,660 | 1,247,660 | 1,247,660 | 1,247,660 | 1,247,660 | 1,247,660 | 1,247,660 | 1,247,660 | 1,247,660 | 12,476,604 | 28,521,333 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 42,303 | 221,496 | 178,134 | 45,803 | 411,693 | 595,593 | 718,593 | 553,452 | 388,310 | 1,341,308 | 1,341,308 | 1,341,309 |
| TOTAL RESERVES | 42,303 | 221,496 | 178,134 | 45,803 | 411,693 | 595,593 | 718,593 | 553,452 | 388,310 | 1,341,308 | 1,341,308 | 1,341,309 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**110/100. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/CDBG SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | (58,939) | (119,350) | 519,229 | 229,253 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (119,350) |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| CDBG Grant Allocations: | | | | | | | | | | | | | |
| HUD Program Year 2007 | 6,992 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2008 | 23,364 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2009 | 1,240,830 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2010 | 200,357 | 1,137,962 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,137,962 |
| HUD Program Year 2011 | 0 | 1,118,139 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,118,139 |
| HUD Program Year 2012 | 0 | 0 | 996,570 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 996,570 |
| Future HUD Allocations | 0 | 0 | 0 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 8,969,130 |
| Loan Repayments | 106,486 | 453,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 453,000 |
| Emergency Shelter Grants (ESG) | 5,748 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT RESOURCES | 1,583,777 | 2,709,101 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 12,674,801 |
| TOTAL AVAILABLE RESOURCES | 1,524,838 | 2,589,751 | 1,515,799 | 1,225,823 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 12,555,451 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 294,906 | 296,322 | 238,576 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 2,705,239 |
| Special Projects | 100,381 | 131,076 | 320,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 901,076 |
| Columbia Neighborhood Center Expansion | 536,329 | 723,410 | 242,402 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 965,812 |
| Public Facility/ADA Projects | 452,725 | 704,758 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,704,758 |
| Outside Group Funding Projects | 243,320 | 197,717 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 217,436 | 2,372,077 |
| Future CDBG Projects | 0 | 0 | 0 | 598,911 | 369,658 | 369,658 | 369,658 | 369,658 | 369,658 | 369,658 | 369,658 | 369,658 | 3,556,172 |
| Transfer To CDBG/Housing Revolving Loan | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Transfer To General Fund | 16,527 | 17,239 | 18,132 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 200,317 |
| TOTAL CURRENT REQUIREMENTS | 1,644,188 | 2,070,522 | 1,286,546 | 1,225,823 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 12,555,451 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | (119,350) | 519,229 | 229,253 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | (119,350) | 519,229 | 229,253 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**110/100. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/CDBG SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (119,350) |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| CDBG Grant Allocations: | | | | | | | | | | | | |
| HUD Program Year 2007 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2008 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2009 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| HUD Program Year 2010 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,137,962 |
| HUD Program Year 2011 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,118,139 |
| HUD Program Year 2012 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 996,570 |
| Future HUD Allocations | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 9,965,700 | 18,934,830 |
| Loan Repayments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 453,000 |
| Emergency Shelter Grants (ESG) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT RESOURCES | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 9,965,700 | 22,640,501 |
| TOTAL AVAILABLE RESOURCES | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 9,965,700 | 22,521,151 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 241,149 | 2,411,490 | 5,116,729 |
| Special Projects | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 50,000 | 500,000 | 1,401,076 |
| Columbia Neighborhood Center Expansion | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 965,812 |
| Public Facility/ADA Projects | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 100,000 | 1,000,000 | 2,704,758 |
| Outside Group Funding Projects | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 206,044 | 2,060,440 | 4,432,517 |
| Future CDBG Projects | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 381,050 | 3,810,497 | 7,366,669 |
| Transfer To CDBG/Housing Revolving Loan | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| Transfer To General Fund | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 18,327 | 183,273 | 383,590 |
| TOTAL CURRENT REQUIREMENTS | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 996,570 | 9,965,700 | 22,521,151 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**110/200. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/REVOLVING LOAN SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 1,790,374 | 1,315,476 | 506,586 | 468,095 | 390,920 | 247,576 | 102,714 | 268,989 | 206,382 | 311,634 | 248,655 | 185,676 | 1,315,476 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Housing Loan Repayments | 112,048 | 53,000 | 206,881 | 170,827 | 104,658 | 103,140 | 414,277 | 185,395 | 353,254 | 185,023 | 185,023 | 118,760 | 2,080,238 |
| Transfers From CDBG Fund | 0 | 0 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| TOTAL CURRENT RESOURCES | 112,048 | 53,000 | 356,881 | 170,827 | 104,658 | 103,140 | 414,277 | 185,395 | 353,254 | 185,023 | 185,023 | 118,760 | 2,230,238 |
| TOTAL AVAILABLE RESOURCES | 1,902,422 | 1,368,476 | 863,467 | 638,922 | 495,578 | 350,716 | 516,991 | 454,384 | 559,636 | 496,657 | 433,678 | 304,436 | 3,545,714 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 177,146 | 203,460 | 228,041 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 2,505,866 |
| Special Projects | 393,367 | 592,300 | 150,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 742,300 |
| Transfer To HOME Fund | 0 | 53,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,000 |
| Transfer To General Fund (In-Lieu) | 16,433 | 13,130 | 17,331 | 17,517 | 17,517 | 17,517 | 17,517 | 17,517 | 17,517 | 17,517 | 17,517 | 17,517 | 188,113 |
| TOTAL CURRENT REQUIREMENTS | 586,946 | 861,890 | 395,372 | 248,002 | 248,002 | 248,002 | 248,002 | 248,002 | 248,002 | 248,002 | 248,002 | 248,002 | 3,489,279 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 1,315,476 | 506,586 | 468,095 | 390,920 | 247,576 | 102,714 | 268,989 | 206,382 | 311,634 | 248,655 | 185,676 | 56,434 | 56,434 |
| TOTAL RESERVES | 1,315,476 | 506,586 | 468,095 | 390,920 | 247,576 | 102,714 | 268,989 | 206,382 | 311,634 | 248,655 | 185,676 | 56,434 | 56,434 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**110/200. COMMUNITY DEVELOPMENT BLOCK GRANT FUND/REVOLVING LOAN SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 56,434 | 42,288 | 221,482 | 178,120 | 45,790 | 411,680 | 595,580 | 718,581 | 553,440 | 388,299 | 56,434 | 1,315,476 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Housing Loan Repayments | 236,944 | 430,284 | 207,728 | 118,760 | 616,980 | 434,990 | 374,091 | 85,949 | 85,949 | 85,949 | 2,677,624 | 4,757,862 |
| Transfers From CDBG Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,000 |
| TOTAL CURRENT RESOURCES | 236,944 | 430,284 | 207,728 | 118,760 | 616,980 | 434,990 | 374,091 | 85,949 | 85,949 | 85,949 | 2,677,624 | 4,907,862 |
| TOTAL AVAILABLE RESOURCES | 293,378 | 472,572 | 429,210 | 296,880 | 662,770 | 846,670 | 969,671 | 804,530 | 639,389 | 474,248 | 2,734,058 | 6,223,338 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 230,485 | 2,304,850 | 4,810,716 |
| Special Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 742,300 |
| Transfer To HOME Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,000 |
| Transfer To General Fund (In-Lieu) | 20,605 | 20,605 | 20,605 | 20,605 | 20,605 | 20,605 | 20,605 | 20,605 | 20,605 | 20,605 | 206,054 | 394,166 |
| TOTAL CURRENT REQUIREMENTS | 251,090 | 251,090 | 251,090 | 251,090 | 251,090 | 251,090 | 251,090 | 251,090 | 251,090 | 251,090 | 2,510,904 | 6,000,182 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 42,288 | 221,482 | 178,120 | 45,790 | 411,680 | 595,580 | 718,581 | 553,440 | 388,299 | 223,158 | 223,158 | 223,158 |
| TOTAL RESERVES | 42,288 | 221,482 | 178,120 | 45,790 | 411,680 | 595,580 | 718,581 | 553,440 | 388,299 | 223,158 | 223,158 | 223,158 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**141. PARK DEDICATION FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 10,066,215 | 11,705,454 | 6,296,881 | 4,090,412 | 4,504,666 | 5,945,427 | 5,956,162 | 7,533,227 | 8,415,141 | 7,906,054 | 8,835,891 | 7,602,312 | 11,705,454 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Rental Income | 108,005 | 93,162 | 57,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,162 |
| Interest Income | 80,941 | 81,000 | 39,113 | 31,610 | 117,414 | 174,724 | 291,382 | 325,301 | 271,801 | 327,145 | 277,856 | 233,971 | 2,171,317 |
| Park Dedication Fees | 3,610,479 | 5,800,000 | 4,524,841 | 4,076,550 | 5,351,587 | 6,840,867 | 7,560,958 | 7,560,958 | 7,560,958 | 7,560,958 | 7,560,958 | 7,560,958 | 71,959,593 |
| TOTAL CURRENT RESOURCES | 3,799,425 | 5,974,162 | 4,620,954 | 4,108,160 | 5,469,001 | 7,015,591 | 7,852,340 | 7,886,259 | 7,832,759 | 7,888,103 | 7,838,814 | 7,794,929 | 74,281,072 |
| TOTAL AVAILABLE RESOURCES | 13,865,640 | 17,679,616 | 10,917,835 | 8,198,572 | 9,973,667 | 12,961,018 | 13,808,502 | 15,419,486 | 16,247,900 | 15,794,157 | 16,674,705 | 15,397,241 | 85,986,526 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Special Projects | 14,207 | 15,793 | 25,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,293 |
| Project Administration | 272,955 | 490,498 | 737,343 | 65,004 | 115,375 | 159,965 | 34,942 | 142,374 | 121,424 | 90,508 | 473,292 | 378,939 | 2,809,664 |
| Future Park Dedication Funded Projects | 0 | 0 | 0 | 2,000,000 | 3,000,000 | 6,000,000 | 6,000,000 | 6,000,000 | 6,000,000 | 6,000,000 | 6,000,000 | 6,000,000 | 47,000,000 |
| Transfer To Capital Projects Fund | 1,523,764 | 5,184,344 | 4,167,720 | 694,467 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,046,531 |
| Transfer To Infrastructure/General | 337,339 | 5,317,221 | 1,156,952 | 651,134 | 450,534 | 803,358 | 229,082 | 581,449 | 488,433 | 738,097 | 491,710 | 2,181,378 | 13,089,347 |
| Transfer To Infrastructure/Comm.Rec. | 11,921 | 374,879 | 739,908 | 283,301 | 462,331 | 41,533 | 11,251 | 280,522 | 1,731,989 | 129,661 | 2,107,391 | 218,188 | 6,380,954 |
| TOTAL CURRENT REQUIREMENTS | 2,160,186 | 11,382,735 | 6,827,423 | 3,693,906 | 4,028,240 | 7,004,856 | 6,275,275 | 7,004,345 | 8,341,846 | 6,958,266 | 9,072,393 | 8,778,505 | 79,367,789 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 11,705,454 | 6,296,881 | 4,090,412 | 4,504,666 | 5,945,427 | 5,956,162 | 7,533,227 | 8,415,141 | 7,906,054 | 8,835,891 | 7,602,312 | 6,618,736 | 6,618,736 |
| TOTAL RESERVES | 11,705,454 | 6,296,881 | 4,090,412 | 4,504,666 | 5,945,427 | 5,956,162 | 7,533,227 | 8,415,141 | 7,906,054 | 8,835,891 | 7,602,312 | 6,618,736 | 6,618,736 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**141. PARK DEDICATION FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 6,618,736 | 5,503,019 | 3,146,873 | 3,357,736 | 3,502,708 | 390,917 | (201,695) | 277,981 | 1,286,356 | 38,313 | 6,618,736 | 11,705,454 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Rental Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 150,162 |
| Interest Income | 262,049 | 149,851 | 159,892 | 166,796 | 18,615 | 0 | 13,237 | 61,255 | 1,824 | 0 | 833,519 | 3,004,836 |
| Park Dedication Fees | 7,712,177 | 7,866,421 | 8,023,749 | 8,184,224 | 8,347,909 | 8,514,867 | 8,685,164 | 8,858,867 | 9,036,045 | 9,216,766 | 84,446,188 | 156,405,781 |
| TOTAL CURRENT RESOURCES | 7,974,226 | 8,016,272 | 8,183,641 | 8,351,020 | 8,366,524 | 8,514,867 | 8,698,401 | 8,920,122 | 9,037,869 | 9,216,766 | 85,279,707 | 159,560,779 |
| TOTAL AVAILABLE RESOURCES | 14,592,962 | 13,519,291 | 11,330,514 | 11,708,756 | 11,869,232 | 8,905,783 | 8,496,707 | 9,198,103 | 10,324,225 | 9,255,078 | 91,898,443 | 171,266,233 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Special Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 41,293 |
| Project Administration | 203,413 | 459,063 | 65,749 | 55,863 | 775,152 | 268,014 | 124,624 | 56,914 | 38,943 | 40,112 | 2,087,847 | 4,897,511 |
| Future Park Dedication Funded Projects | 7,500,000 | 7,500,000 | 7,500,000 | 7,500,000 | 7,500,000 | 7,500,000 | 7,500,000 | 7,500,000 | 10,000,000 | 10,000,000 | 80,000,000 | 127,000,000 |
| Transfer To Capital Projects Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,046,531 |
| Transfer To Infrastructure/General | 887,952 | 2,235,148 | 359,522 | 597,541 | 3,188,763 | 1,332,048 | 582,408 | 299,760 | 198,347 | 204,341 | 9,885,830 | 22,975,177 |
| Transfer To Infrastructure/Comm.Rec. | 498,578 | 178,207 | 47,507 | 52,644 | 14,400 | 7,416 | 11,694 | 55,073 | 48,622 | 50,081 | 964,222 | 7,345,176 |
| TOTAL CURRENT REQUIREMENTS | 9,089,943 | 10,372,418 | 7,972,778 | 8,206,048 | 11,478,315 | 9,107,478 | 8,218,726 | 7,911,747 | 10,285,912 | 10,294,534 | 92,937,899 | 172,305,688 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 5,503,019 | 3,146,873 | 3,357,736 | 3,502,708 | 390,917 | (201,695) | 277,981 | 1,286,356 | 38,313 | (1,039,456) | (1,039,456) | (1,039,456) |
| TOTAL RESERVES | 5,503,019 | 3,146,873 | 3,357,736 | 3,502,708 | 390,917 | (201,695) | 277,981 | 1,286,356 | 38,313 | (1,039,456) | (1,039,456) | (1,039,456) |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**175. ASSET FORFEITURE FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 1,249,295 | 1,086,875 | 873,114 | 729,052 | 578,011 | 425,363 | 265,842 | 95,685 | 41,596 | 2,603 | 0 | 0 | 1,086,875 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Asset Forfeitures | 0 | 33,652 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 33,652 |
| Interest Income | 8,134 | 6,687 | 5,220 | 4,170 | 8,771 | 8,382 | 4,524 | 2,444 | 944 | 0 | 0 | 0 | 41,142 |
| TOTAL CURRENT RESOURCES | 8,134 | 40,339 | 5,220 | 4,170 | 8,771 | 8,382 | 4,524 | 2,444 | 944 | 0 | 0 | 0 | 74,794 |
| TOTAL AVAILABLE RESOURCES | 1,257,429 | 1,127,214 | 878,335 | 733,223 | 586,782 | 433,745 | 270,366 | 98,128 | 42,539 | 2,603 | 0 | 0 | 1,161,668 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations - Audit | 2,176 | 2,120 | 2,200 | 2,244 | 2,300 | 2,358 | 2,417 | 2,477 | 2,539 | 2,603 | 0 | 0 | 21,258 |
| Capital Projects | 75,779 | 158,529 | 48,960 | 49,939 | 50,938 | 51,957 | 52,996 | 54,056 | 37,397 | 0 | 0 | 0 | 504,771 |
| Transfer To General Fund | 92,600 | 93,450 | 98,123 | 103,029 | 108,180 | 113,589 | 119,269 | 0 | 0 | 0 | 0 | 0 | 635,639 |
| TOTAL CURRENT REQUIREMENTS | 170,555 | 254,099 | 149,283 | 155,212 | 161,418 | 167,903 | 174,681 | 56,533 | 39,935 | 2,603 | 0 | 0 | 1,161,668 |
| RESERVES: | | | | | | | | | | | | | |
| Federal Department of Justice | 269,328 | 239,515 | 226,913 | 211,969 | 195,662 | 174,534 | 71,741 | 31,187 | 1,952 | 0 | 0 | 0 | 0 |
| Federal Department of Treasury | 727,657 | 553,660 | 426,406 | 295,296 | 164,398 | 33,057 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| State Department of Justice | 89,890 | 79,940 | 75,734 | 70,746 | 65,303 | 58,252 | 23,944 | 10,409 | 652 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 1,086,875 | 873,114 | 729,052 | 578,011 | 425,363 | 265,842 | 95,685 | 41,596 | 2,603 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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**CITY OF SUNNYVALE**
**190. POLICE SERVICES AUGMENTATION FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 120,710 | 62,657 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 62,657 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| SLES Fund (AB3229) | 141,752 | 267,759 | 267,759 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 535,518 |
| BJA Block Grant | 18,952 | 15,355 | 13,347 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28,702 |
| Interest Income | 271 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT RESOURCES | 179,927 | 283,114 | 281,106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 564,220 |
| TOTAL AVAILABLE RESOURCES | 300,637 | 345,771 | 281,106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 626,877 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 219,028 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Special Projects | 0 | 345,770 | 281,106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 626,876 |
| TOTAL CURRENT REQUIREMENTS | 237,980 | 345,770 | 281,106 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 626,876 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 62,657 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 62,657 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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**CITY OF SUNNYVALE**
**210. EMPLOYMENT DEVELOPMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 160,282 | 155,683 | 1,463,899 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,683 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Federal Grant | 10,709,964 | 9,539,283 | 6,472,500 | 6,000,000 | 6,000,000 | 7,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 83,011,783 |
| State Grant | 0 | 2,936,502 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,936,502 |
| Other Grants and Contributions | 1,628,150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT RESOURCES | 12,338,114 | 12,475,785 | 6,472,500 | 6,000,000 | 6,000,000 | 7,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 85,948,285 |
| TOTAL AVAILABLE RESOURCES | 12,498,397 | 12,631,468 | 7,936,399 | 6,000,000 | 6,000,000 | 7,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 86,103,968 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 11,962,312 | 10,791,948 | 7,634,501 | 5,767,304 | 5,767,304 | 6,728,521 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 82,828,006 |
| In-Lieu Charges | 380,402 | 375,621 | 301,898 | 232,696 | 232,696 | 271,479 | 310,262 | 310,262 | 310,262 | 310,262 | 310,262 | 310,262 | 3,275,962 |
| TOTAL CURRENT REQUIREMENTS | 12,342,714 | 11,167,569 | 7,936,399 | 6,000,000 | 6,000,000 | 7,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 86,103,968 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 155,683 | 1,463,899 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 155,683 | 1,463,899 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**210. EMPLOYMENT DEVELOPMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 155,683 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Federal Grant | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 80,000,000 | 163,011,783 |
| State Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,936,502 |
| Other Grants and Contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT RESOURCES | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 80,000,000 | 165,948,285 |
| TOTAL AVAILABLE RESOURCES | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 80,000,000 | 166,103,968 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 7,689,738 | 76,897,380 | 159,725,386 |
| In-Lieu Charges | 310,262 | 310,262 | 310,262 | 310,262 | 310,262 | 310,262 | 310,262 | 310,262 | 310,262 | 310,262 | 3,102,620 | 6,378,582 |
| TOTAL CURRENT REQUIREMENTS | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 8,000,000 | 80,000,000 | 166,103,968 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**245. PARKING DISTRICT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 590,293 | 611,977 | 454,026 | 445,299 | 387,318 | 382,800 | 216,501 | 211,166 | 206,268 | 156,956 | 150,216 | 143,384 | 611,977 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Special Assessment | 157,432 | 159,313 | 164,092 | 169,474 | 172,864 | 176,321 | 179,847 | 184,344 | 188,952 | 193,676 | 198,518 | 203,481 | 1,990,882 |
| Administrative Fee | (1,574) | (1,593) | (1,641) | (1,695) | (1,729) | (1,763) | (1,798) | (1,843) | (1,890) | (1,937) | (1,985) | (2,035) | (19,909) |
| Interest Income | 3,839 | 3,628 | 3,107 | 2,704 | 7,540 | 6,357 | 8,191 | 8,004 | 6,109 | 5,852 | 5,591 | 5,334 | 62,417 |
| TOTAL CURRENT RESOURCES | 159,696 | 161,348 | 165,558 | 170,483 | 178,675 | 180,915 | 186,240 | 190,504 | 193,172 | 197,591 | 202,124 | 206,780 | 2,033,390 |
| TOTAL AVAILABLE RESOURCES | 749,989 | 773,325 | 619,584 | 615,782 | 565,993 | 563,715 | 402,741 | 401,670 | 399,439 | 354,547 | 352,340 | 350,164 | 2,645,367 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| In-Lieu Charges | 12,584 | 12,533 | 12,768 | 13,023 | 13,376 | 13,678 | 13,997 | 14,277 | 14,612 | 14,956 | 15,308 | 15,648 | 154,176 |
| Operations | 119,898 | 131,976 | 155,398 | 157,824 | 163,449 | 167,102 | 170,954 | 174,368 | 178,323 | 182,345 | 186,477 | 190,547 | 1,858,764 |
| Special Projects | 5,530 | 5,530 | 6,120 | 6,242 | 6,367 | 6,495 | 6,624 | 6,757 | 6,892 | 7,030 | 7,171 | 7,314 | 72,541 |
| Capital Projects | 0 | 169,260 | 0 | 51,376 | 0 | 159,939 | 0 | 0 | 42,656 | 0 | 0 | 0 | 423,231 |
| TOTAL CURRENT REQUIREMENTS | 138,012 | 319,299 | 174,286 | 228,465 | 183,192 | 347,214 | 191,576 | 195,402 | 242,483 | 204,331 | 208,956 | 213,509 | 2,508,712 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 611,977 | 454,026 | 445,299 | 387,318 | 382,800 | 216,501 | 211,166 | 206,268 | 156,956 | 150,216 | 143,384 | 136,655 | 136,655 |
| TOTAL RESERVES | 611,977 | 454,026 | 445,299 | 387,318 | 382,800 | 216,501 | 211,166 | 206,268 | 156,956 | 150,216 | 143,384 | 136,655 | 136,655 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**245. PARKING DISTRICT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 136,655 | 130,768 | 124,220 | 116,967 | 108,964 | 100,162 | 90,511 | 79,956 | 68,439 | 55,900 | 136,655 | 611,977 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Special Assessment | 209,585 | 215,873 | 222,349 | 229,019 | 235,890 | 242,967 | 250,256 | 257,763 | 265,496 | 273,461 | 2,402,660 | 4,393,543 |
| Administrative Fee | (2,096) | (2,159) | (2,223) | (2,290) | (2,359) | (2,430) | (2,503) | (2,578) | (2,655) | (2,735) | (24,027) | (43,935) |
| Interest Income | 6,327 | 6,018 | 5,676 | 5,298 | 4,882 | 4,426 | 3,927 | 3,382 | 2,788 | 2,143 | 44,867 | 107,284 |
| TOTAL CURRENT RESOURCES | 213,816 | 219,732 | 225,802 | 232,027 | 238,413 | 244,963 | 251,680 | 258,568 | 265,629 | 272,870 | 2,423,501 | 4,456,891 |
| TOTAL AVAILABLE RESOURCES | 350,471 | 350,500 | 350,021 | 348,994 | 347,377 | 345,125 | 342,191 | 338,523 | 334,068 | 328,770 | 2,560,156 | 5,068,868 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| In-Lieu Charges | 16,134 | 16,635 | 17,151 | 17,682 | 18,229 | 18,792 | 19,372 | 19,969 | 20,584 | 21,217 | 185,765 | 339,941 |
| Operations | 196,036 | 201,886 | 207,911 | 214,116 | 220,507 | 227,089 | 233,868 | 240,850 | 248,041 | 255,447 | 2,245,750 | 4,104,514 |
| Special Projects | 7,533 | 7,759 | 7,992 | 8,232 | 8,479 | 8,733 | 8,995 | 9,265 | 9,543 | 9,829 | 86,362 | 158,903 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 423,231 |
| TOTAL CURRENT REQUIREMENTS | 219,703 | 226,280 | 233,054 | 240,030 | 247,215 | 254,614 | 262,235 | 270,084 | 278,168 | 286,493 | 2,517,877 | 5,026,589 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 130,768 | 124,220 | 116,967 | 108,964 | 100,162 | 90,511 | 79,956 | 68,439 | 55,900 | 42,277 | 42,277 | 42,277 |
| TOTAL RESERVES | 130,768 | 124,220 | 116,967 | 108,964 | 100,162 | 90,511 | 79,956 | 68,439 | 55,900 | 42,277 | 42,277 | 42,277 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**280. GAS TAX FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 6,019,699 | 6,561,467 | 3,324,024 | 3,060,212 | 2,863,353 | 3,074,111 | 3,181,231 | 3,199,003 | 3,511,864 | 3,630,587 | 1,918,353 | 652,531 | 6,561,467 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Gas Tax | 3,601,677 | 3,614,615 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 40,079,625 |
| Miscellaneous Revenues | 6,649 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 29,072 | 31,753 | 27,748 | 26,316 | 74,841 | 116,407 | 156,897 | 163,380 | 171,842 | 140,597 | 82,204 | 51,516 | 1,043,501 |
| Transfer From Wastewater Mgmt Fund | 0 | 0 | 50,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| TOTAL CURRENT RESOURCES | 3,637,398 | 3,646,368 | 3,724,249 | 3,672,817 | 3,721,342 | 3,762,908 | 3,803,398 | 3,809,881 | 3,818,343 | 3,787,098 | 3,728,705 | 3,698,017 | 41,173,126 |
| TOTAL AVAILABLE RESOURCES | 9,657,097 | 10,207,835 | 7,048,273 | 6,733,029 | 6,584,695 | 6,837,019 | 6,984,629 | 7,008,884 | 7,330,207 | 7,417,685 | 5,647,058 | 4,350,548 | 47,734,593 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 1,902,182 | 2,050,000 | 2,025,000 | 2,025,000 | 2,025,000 | 2,025,000 | 2,025,000 | 2,025,000 | 2,025,000 | 2,025,000 | 2,025,000 | 2,025,000 | 22,300,000 |
| Capital Projects | 0 | 60,000 | 210,200 | 0 | 10,612 | 0 | 11,041 | 0 | 11,487 | 568,255 | 11,951 | 0 | 883,546 |
| Infrastructure Projects | 7,000 | 10,000 | 10,200 | 10,404 | 10,612 | 10,824 | 11,041 | 11,262 | 11,487 | 11,717 | 11,951 | 12,190 | 121,688 |
| Project Administration | 8,448 | 121,832 | 198,514 | 153,796 | 181,722 | 239,120 | 273,128 | 243,017 | 330,058 | 632,459 | 486,178 | 320,921 | 3,180,745 |
| Transfer To Gen. Services/Project Admin | 1,766 | 3,235 | 0 | 0 | 0 | 5,412 | 0 | 0 | 0 | 0 | 5,975 | 0 | 14,622 |
| Transfer To Capital Projects/Gas Tax | 977,636 | 2,299,272 | 66,177 | 301,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,666,714 |
| Transfer To Infrastructure/General | 198,598 | 2,339,472 | 1,477,969 | 1,379,211 | 1,282,639 | 1,375,432 | 1,465,416 | 1,217,740 | 1,321,589 | 2,261,901 | 2,453,471 | 1,639,161 | 18,214,001 |
| TOTAL CURRENT REQUIREMENTS | 3,095,630 | 6,883,811 | 3,988,060 | 3,869,676 | 3,510,585 | 3,655,788 | 3,785,626 | 3,497,019 | 3,699,621 | 5,499,332 | 4,994,526 | 3,997,272 | 47,381,316 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 6,561,467 | 3,324,024 | 3,060,212 | 2,863,353 | 3,074,111 | 3,181,231 | 3,199,003 | 3,511,864 | 3,630,587 | 1,918,353 | 652,531 | 353,277 | 353,277 |
| TOTAL RESERVES | 6,561,467 | 3,324,024 | 3,060,212 | 2,863,353 | 3,074,111 | 3,181,231 | 3,199,003 | 3,511,864 | 3,630,587 | 1,918,353 | 652,531 | 353,277 | 353,277 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**280. GAS TAX FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 353,277 | 1,075,529 | 1,256,788 | 1,656,236 | 1,724,899 | 1,443,096 | 1,405,971 | 447,710 | 479,458 | 407,480 | 353,277 | 6,561,467 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Gas Tax | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 3,646,501 | 36,465,010 | 76,544,635 |
| Miscellaneous Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 94,520 | 116,557 | 130,720 | 142,137 | 136,939 | 129,160 | 104,882 | 82,285 | 81,303 | 75,959 | 1,094,462 | 2,137,963 |
| Transfer From Wastewater Mgmt Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,000 |
| TOTAL CURRENT RESOURCES | 3,741,021 | 3,763,058 | 3,777,221 | 3,788,638 | 3,783,440 | 3,775,661 | 3,751,383 | 3,728,786 | 3,727,804 | 3,722,460 | 37,559,472 | 78,732,598 |
| TOTAL AVAILABLE RESOURCES | 4,094,298 | 4,838,587 | 5,034,009 | 5,444,874 | 5,508,339 | 5,218,757 | 5,157,354 | 4,176,496 | 4,207,262 | 4,129,940 | 37,912,749 | 85,294,065 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 1,200,000 | 12,000,000 | 34,300,000 |
| Capital Projects | 621,505 | 0 | 13,320 | 665,415 | 14,131 | 0 | 742,109 | 0 | 15,905 | 16,382 | 2,088,767 | 2,972,313 |
| Infrastructure Projects | 12,556 | 12,932 | 13,320 | 13,720 | 14,131 | 14,555 | 14,992 | 15,442 | 15,905 | 16,382 | 143,935 | 265,623 |
| Project Administration | 220,619 | 453,203 | 325,323 | 290,020 | 491,142 | 438,194 | 463,123 | 473,156 | 491,327 | 506,067 | 4,152,174 | 7,332,920 |
| Transfer To Gen. Services/Project Admin | 0 | 0 | 0 | 6,860 | 0 | 0 | 0 | 0 | 7,953 | 0 | 14,813 | 29,435 |
| Transfer To Capital Projects/Gas Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,666,714 |
| Transfer To Infrastructure/General | 964,088 | 1,915,664 | 1,825,810 | 1,543,961 | 2,345,838 | 2,160,037 | 2,289,421 | 2,008,439 | 2,068,692 | 2,130,752 | 19,252,702 | 37,466,703 |
| TOTAL CURRENT REQUIREMENTS | 3,018,768 | 3,581,799 | 3,377,773 | 3,719,976 | 4,065,242 | 3,812,786 | 4,709,645 | 3,697,037 | 3,799,782 | 3,869,583 | 37,652,391 | 85,033,708 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 1,075,529 | 1,256,788 | 1,656,236 | 1,724,899 | 1,443,096 | 1,405,971 | 447,710 | 479,458 | 407,480 | 260,357 | 260,357 | 260,357 |
| TOTAL RESERVES | 1,075,529 | 1,256,788 | 1,656,236 | 1,724,899 | 1,443,096 | 1,405,971 | 447,710 | 479,458 | 407,480 | 260,357 | 260,357 | 260,357 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**285. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| TDA Per Capita Allocation | 14,184 | 312,628 | 94,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 406,831 |
| TDA (VTA) Bicycle Expenditure Program | 121,110 | 20,777 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20,777 |
| TOTAL CURRENT RESOURCES | 135,294 | 333,405 | 94,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 427,608 |
| TOTAL AVAILABLE RESOURCES | 135,294 | 333,405 | 94,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 427,608 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Transfer To Capital Projects Fund | 135,294 | 333,405 | 94,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 427,608 |
| TOTAL CURRENT REQUIREMENTS | 135,294 | 333,405 | 94,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 427,608 |
| RESERVES: | | | | | | | | | | | | | |
| Transportation Development Act | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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**CITY OF SUNNYVALE**
**295. YOUTH AND NEIGHBORHOOD SERVICES FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 531,893 | 705,334 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 705,334 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Sunnyvale School Dist. Reimbursement | 171,931 | 169,463 | 181,134 | 184,662 | 190,077 | 194,965 | 199,506 | 203,994 | 208,401 | 213,102 | 215,370 | 220,072 | 2,180,746 |
| Private Grants and Donations | 2,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rents & Concessions | 18,853 | 15,000 | 15,160 | 15,323 | 15,630 | 15,942 | 16,261 | 16,586 | 16,918 | 17,256 | 17,256 | 17,602 | 178,935 |
| Recreation Fees | 32,756 | 31,742 | 32,217 | 32,617 | 32,710 | 33,630 | 33,727 | 33,855 | 33,957 | 34,877 | 34,877 | 34,982 | 369,192 |
| Interest Income | 3,461 | 3,572 | 3,572 | 3,572 | 10,204 | 15,307 | 20,409 | 20,409 | 20,409 | 20,409 | 20,409 | 20,409 | 158,677 |
| Transfer From General Services | 0 | 16,431 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,431 |
| Transfer From General Fund | 532,100 | 279,679 | 514,476 | 521,827 | 535,675 | 545,016 | 553,701 | 567,145 | 580,188 | 593,486 | 608,750 | 622,863 | 5,922,805 |
| TOTAL CURRENT RESOURCES | 761,601 | 515,886 | 746,558 | 758,001 | 784,297 | 804,859 | 823,603 | 841,990 | 859,872 | 879,131 | 896,663 | 915,927 | 8,826,787 |
| TOTAL AVAILABLE RESOURCES | 1,293,494 | 1,221,220 | 1,256,775 | 1,268,218 | 1,294,514 | 1,315,076 | 1,333,820 | 1,352,207 | 1,370,089 | 1,389,348 | 1,406,880 | 1,426,144 | 9,532,121 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 588,160 | 711,003 | 746,558 | 758,001 | 784,297 | 804,859 | 823,603 | 841,990 | 859,872 | 879,131 | 896,663 | 915,927 | 9,021,904 |
| TOTAL CURRENT REQUIREMENTS | 588,160 | 711,003 | 746,558 | 758,001 | 784,297 | 804,859 | 823,603 | 841,990 | 859,872 | 879,131 | 896,663 | 915,927 | 9,021,904 |
| RESERVES: | | | | | | | | | | | | | |
| Endowment Reserve | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 |
| 20 Year RAP | 195,117 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 705,334 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**295. YOUTH AND NEIGHBORHOOD SERVICES FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 705,334 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Sunnyvale School Dist. Reimbursement | 226,969 | 233,779 | 240,792 | 248,016 | 255,456 | 263,120 | 271,013 | 279,144 | 287,518 | 296,144 | 2,601,951 | 4,782,697 |
| Private Grants and Donations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rents & Concessions | 18,130 | 18,673 | 19,234 | 19,811 | 20,405 | 21,017 | 21,648 | 22,297 | 22,966 | 23,655 | 207,835 | 386,770 |
| Recreation Fees | 35,968 | 36,132 | 36,347 | 37,390 | 37,617 | 37,801 | 38,935 | 39,131 | 39,383 | 40,512 | 379,218 | 748,410 |
| Interest Income | 25,511 | 25,511 | 25,511 | 25,511 | 25,511 | 25,511 | 25,511 | 25,511 | 25,511 | 25,511 | 255,109 | 413,786 |
| Transfer From General Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,431 |
| Transfer From General Fund | 638,330 | 659,161 | 681,194 | 702,443 | 725,177 | 748,641 | 771,866 | 796,760 | 822,349 | 847,837 | 7,393,758 | 13,316,564 |
| TOTAL CURRENT RESOURCES | 944,909 | 973,256 | 1,003,078 | 1,033,170 | 1,064,165 | 1,096,090 | 1,128,973 | 1,162,842 | 1,197,728 | 1,233,659 | 10,837,871 | 19,664,658 |
| TOTAL AVAILABLE RESOURCES | 1,455,126 | 1,483,473 | 1,513,295 | 1,543,387 | 1,574,382 | 1,606,307 | 1,639,190 | 1,673,059 | 1,707,945 | 1,743,876 | 11,348,088 | 20,369,992 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 944,909 | 973,256 | 1,003,078 | 1,033,170 | 1,064,165 | 1,096,090 | 1,128,973 | 1,162,842 | 1,197,728 | 1,233,659 | 10,837,871 | 19,859,775 |
| TOTAL CURRENT REQUIREMENTS | 944,909 | 973,256 | 1,003,078 | 1,033,170 | 1,064,165 | 1,096,090 | 1,128,973 | 1,162,842 | 1,197,728 | 1,233,659 | 10,837,871 | 19,859,775 |
| RESERVES: | | | | | | | | | | | | |
| Endowment Reserve | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 |
| 20 Year RAP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 | 510,217 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**315. REDEVELOPMENT AGENCY FUND**
**CENTRAL CORE REDEVELOPMENT PROJECT**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 4,355,679 | 3,607,805 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,607,805 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Tax Increment - RDA | 10,092,694 | 4,690,549 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,690,549 |
| ERAF Cost - RDA | (416,729) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rents and Concessions | 1,206,475 | 948,159 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 948,159 |
| Interest Income | 4,251 | 2,455 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,455 |
| TOTAL CURRENT RESOURCES | 10,886,691 | 5,641,163 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,641,163 |
| TOTAL AVAILABLE RESOURCES | 15,242,370 | 9,248,968 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,248,968 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| RDA Administration | 269,619 | 215,619 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 215,619 |
| Debt Service | 1,818,666 | 1,557,935 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,557,935 |
| Repayment To City - 1977 Loan | 8,830,952 | 5,626,662 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,626,662 |
| Capital Projects | 682,170 | 37,661 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 37,661 |
| Special Projects | 10,166 | 16,654 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,654 |
| General Fund In-Lieu | 22,992 | 15,024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,024 |
| Transfer to Successor Agency Fund | 0 | 1,779,413 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,779,413 |
| TOTAL CURRENT REQUIREMENTS | 11,634,565 | 9,248,968 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,248,968 |
| RESERVES: | | | | | | | | | | | | | |
| Debt Service | 1,779,413 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Capital Projects | 1,828,392 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 3,607,805 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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**CITY OF SUNNYVALE**
**315/500. REDEVELOPMENT AGENCY FUND**
**REDEVELOPMENT SUCCESSOR AGENCY**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Reimbursement from County | 0 | 6,955,585 | 5,606,326 | 4,464,678 | 5,008,448 | 5,381,127 | 5,442,092 | 5,513,599 | 5,558,898 | 5,669,888 | 5,751,350 | 5,830,686 | 61,182,677 |
| Lease Payments | 0 | 256,959 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 256,959 |
| Transfers In | 0 | 1,779,413 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,779,413 |
| Interest Income | 0 | 1,754 | 12,456 | 12,456 | 35,588 | 53,382 | 71,177 | 71,177 | 71,177 | 71,177 | 71,177 | 71,177 | 542,698 |
| TOTAL CURRENT RESOURCES | 0 | 9,250,669 | 5,618,782 | 4,477,134 | 5,044,036 | 5,434,509 | 5,513,269 | 5,584,776 | 5,630,075 | 5,741,065 | 5,822,527 | 5,901,863 | 64,018,705 |
| TOTAL AVAILABLE RESOURCES | 0 | 9,250,669 | 7,398,195 | 6,256,547 | 6,823,449 | 7,213,922 | 7,292,682 | 7,364,189 | 7,409,488 | 7,520,478 | 7,601,940 | 7,681,276 | 64,018,705 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| RDA Administration | 0 | 178,880 | 304,673 | 307,282 | 319,113 | 327,704 | 335,203 | 342,427 | 349,294 | 356,854 | 363,368 | 370,771 | 3,555,569 |
| Debt Service | 0 | 256,959 | 606,704 | 602,451 | 606,876 | 599,942 | 607,041 | 603,044 | 602,729 | 601,138 | 598,295 | 598,925 | 6,284,104 |
| Payment to Developer | 0 | 6,508,319 | 2,078,231 | 2,261,083 | 2,865,554 | 3,253,316 | 3,318,383 | 3,384,750 | 3,452,445 | 3,521,494 | 3,591,924 | 3,663,762 | 37,899,261 |
| Repayment to City - Lease Payments | 0 | 0 | 1,206,523 | 1,205,689 | 1,202,750 | 1,202,750 | 1,200,750 | 1,201,625 | 1,200,250 | 1,235,625 | 1,242,375 | 1,241,250 | 12,139,587 |
| Capital Projects - Remediation | 0 | 506,466 | 1,323,994 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,830,460 |
| Special Projects - Admin | 0 | 0 | 25,500 | 26,010 | 26,530 | 27,061 | 27,602 | 28,154 | 0 | 0 | 0 | 0 | 160,857 |
| Special Projects - ADDOPA | 0 | 9,900 | 51,000 | 52,020 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 112,920 |
| General Fund In-Lieu | 0 | 10,732 | 22,157 | 22,599 | 23,212 | 23,736 | 24,290 | 24,775 | 25,358 | 25,954 | 26,565 | 27,155 | 256,533 |
| TOTAL CURRENT REQUIREMENTS | 0 | 7,471,256 | 5,618,782 | 4,477,134 | 5,044,036 | 5,434,509 | 5,513,269 | 5,584,776 | 5,630,075 | 5,741,065 | 5,822,527 | 5,901,863 | 62,239,291 |
| RESERVES: | | | | | | | | | | | | | |
| Debt Service | 0 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 |
| TOTAL RESERVES | 0 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 | 1,779,413 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**315/500. REDEVELOPMENT AGENCY FUND**
**SUCCESSOR REDEVELOPMENT AGENCY**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 1,779,413 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,779,413 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Reimbursement from County | 4,247,772 | 4,234,866 | 4,323,823 | 4,414,686 | 0 | 0 | 0 | 0 | 0 | 0 | 17,221,147 | 78,403,824 |
| Lease Payments | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 256,959 |
| Transfers In | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,779,413 |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 542,698 |
| TOTAL CURRENT RESOURCES | 4,247,772 | 4,234,866 | 4,323,823 | 4,414,686 | 0 | 0 | 0 | 0 | 0 | 0 | 17,221,147 | 81,239,852 |
| TOTAL AVAILABLE RESOURCES | 6,027,185 | 4,234,866 | 4,323,823 | 4,414,686 | 0 | 0 | 0 | 0 | 0 | 0 | 19,000,560 | 81,239,852 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| RDA Administration | 382,737 | 394,219 | 406,046 | 418,227 | 0 | 0 | 0 | 0 | 0 | 0 | 1,601,229 | 5,156,798 |
| Debt Service | 598,163 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 598,163 | 6,882,266 |
| Payment to Developer | 3,737,038 | 3,811,778 | 3,888,014 | 3,965,774 | 0 | 0 | 0 | 0 | 0 | 0 | 15,402,604 | 53,301,866 |
| Repayment to City - Lease Payments | 1,281,250 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,281,250 | 13,420,837 |
| Capital Projects - Remediation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,830,460 |
| Special Projects - Admin | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 160,857 |
| Special Projects - ADDOPA | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 112,920 |
| General Fund In-Lieu | 27,998 | 28,868 | 29,763 | 30,685 | 0 | 0 | 0 | 0 | 0 | 0 | 117,314 | 373,847 |
| TOTAL CURRENT REQUIREMENTS | 6,027,185 | 4,234,866 | 4,323,823 | 4,414,686 | 0 | 0 | 0 | 0 | 0 | 0 | 19,000,560 | 81,239,851 |
| RESERVES: | | | | | | | | | | | | |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

# Financial Plans – Capital and Infrastructure Funds

# CAPITAL AND INFRASTRUCTURE PROJECTS FUNDS

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of general City fixed assets. The City currently accounts for these activities in two funds: the Capital Projects Fund and the Infrastructure Renovation and Replacement Fund.

Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund. Projects that are funded by more than one utility fund or in combination with another non-utility fund are included in the Capital Projects Fund or Infrastructure Renovation and Replacement Fund.

## ▪ Capital Projects Fund

The Capital Projects Fund was established in FY 1997/1998 to account for financial resources to be used for new or substantially enhanced assets or for major rehabilitation of capital facilities. These projects are funded by the General Fund, other governmental funds, or outside sources. Outside revenues into the Capital Projects Fund include federal and state grants, intergovernmental revenues, developer contributions, Traffic Impact and Mitigation Fees, and Sense of Place Fees.

The Capital Projects Fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for particular projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately.

### General Assets Sub-Fund

The General Assets Sub-Fund is the largest Capital Projects sub-fund. In FY 2012/2013 it accounts for $6.1 million in appropriations to projects. $4.2 million is for the completion of the Seven Seas Neighborhood Park Development and the design of the Orchard Gardens Park Expansion. $700,000 is planned in FY 2013/2014 to complete Orchard Gardens Park. Both of these projects are funded by a Park Dedication transfer. $1.8 million is programmed in FY 2012/2013 for the design work on the repair of the Fair Oaks Avenue Bridge, which is the result of recommendations made in the biannual report by the California Department of Transportation (Caltrans). There is an additional $19 million planned in FY 2013/2014 for construction of the bridge repairs. The majority of this amount will be covered by a federal Highway Bridge Program grant. There are also a significant number of projects currently funded that will not fully expend their appropriations in FY 2011/2012, and these unspent funds will be carried over into FY 2012/2013. Some of the major projects in this category include: Hendy Avenue Complete Street Project, Downtown Streetscape Improvements, and Residential and School Area Sidewalks.

## Gas Tax Sub-Fund

The Gas Tax Sub-Fund accounts for capital projects funded partially or fully by Gas Tax revenues. In FY 2012/2013, $1.15 million has been appropriated from the Gas Tax Sub-Fund for continued work on the Calabazas Creek Bridge at Old Mountain View-Alviso Road project, which is predominantly grant funded. $5.3 million is programmed for FY 2013/2014 for this project as well. This is the only project with Gas Tax funding in FY 2012/2013, although it is expected that the Mathilda Avenue Railroad Overpass Improvement project, which is nearing completion, will have some funds carry into FY 2012/2013.

## Traffic Mitigation and Traffic Impact Fees Sub-Funds

The Cumulative Traffic Mitigation Fees and Traffic Impact Fees are accounted for in individual sub-funds of the Capital Projects Fund.

The Traffic Mitigation Sub-Fund was created in order to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or alternative transportation facilities. Prior to the adoption of the Transportation Strategic Program in November 2003, an interim funding mechanism was implemented for transportation mitigation of major land development. This mechanism was known as Cumulative Traffic Mitigation Fees. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development. The adoption of the Transportation Strategic Program in November 2003 replaced the interim Cumulative Traffic Mitigation Fees. It is estimated that the Traffic Mitigation Fund will have a balance of approximately $1 million at the end of FY 2011/2012.

The Traffic Mitigation Sub-Fund contains one capital project, Future Traffic Signal Construction/Modification, which has been delayed until FY 2013/2014. An additional traffic signal project had been planned for FY 2016/2017, at which time the Cumulative Traffic Mitigation Fees would have been exhausted. However, outside of the Future Traffic Signal Construction/Modification project, these funds have provided the local match for grant funding. Because these funds have been available, the City has been able to leverage significant grant dollars to important traffic and transportation projects, including Safe Routes to Schools initiatives. Funding previously earmarked for Traffic Signal Construction/Modification in FY 2016/2017 has been dropped into the reserve to be available for future local grant match opportunities. Subsequent to FY 2016/2017, when Traffic Mitigation Funds had expected to be exhausted, funding for the Future Traffic Signal Construction/Modification project was slated to be transitioned to the Gas Tax Fund. During the next projects budget cycle for the recommended FY 2013/2014 Budget, this project will be re-evaluated with funding reprogrammed as appropriate between this Sub-Fund and the Gas Tax Fund. Staff will also continue to look for other sources of local matching funds for future projects.

The Traffic Impact Sub-Fund was created to account for the Traffic Impact Fee that was adopted in November 2003 to be applied to traffic-generating development Citywide. As noted above, this Traffic Impact Fee replaced the interim Cumulative Traffic Mitigation Fee. The City began collecting Traffic Impact Fees on new developments in January 2004. Traffic Impact Fees are to be applied to a specific list of roadway capacity improvement projects that were identified using a Citywide transportation model. The Transportation Strategic Program consists of 14 projects totaling $180 million. These projects are largely unfunded and will move into the City's twenty-year Projects Budget as funds are received and improvements are needed. A comprehensive listing of these projects can be found under *Traffic and Transportation* in Volume III – Projects Budget.

As the economy continues to recover, the City is expecting to see larger development projects that will start generating significant Traffic Impact Fee revenue. Based on applicable projects currently in the planning process, $2.7 million in revenue is projected for FY 2012/2013, with another $2.2 million projected for FY 2013/2014. Beginning in FY 2014/2015, revenues are expected to be approximately $1.46 million annually, adjusted for inflation. For the entire 20-year plan, a total of approximately $35 million in Traffic Impact Fee revenue is expected.

There are no new projects in the Traffic Impact Sub-Fund in FY 2012/2013. However, beginning in FY 2013/2014 funds have been set aside in a *Future Transportation Strategic Plan* Projects expenditure line item to reflect the fact that the purpose of these funds is to accumulate and be used for major roadway projects, as identified in the Transportation Strategic Program. Additionally, a project to update the Computerized Transportation Model has been programmed in this Sub-Fund every five years beginning in FY 2015/2016.

## Sense of Place Sub-Fund

A new Sub-Fund was established in the Capital Projects Fund in FY 2008/2009 to formally account for projects funded by Sense of Place Fees. Sense of Place Fees have been collected in the City for several years as conditions of approval in certain Industrial-to-Residential areas. So far, the City has two land use areas subject to Sense of Place Fees. These are the Tasman/Fair Oaks Area and the Duane/Lawrence Expressway Industrial-to-Residential area. Dwelling units constructed in these areas are each subject to a Sense of Place Fee as a condition of approval.

Collection of Sense of Place Fees in FY 2011/2012 has been above average and reflects the increase in fee-eligible residential construction. Sense of Place Fee revenues are expected to continue to be strong for the next two years, projected at $150,000 annually for FY 2012/2013 and FY 2013/2014, before leveling off at $134,000, adjusted for inflation, for the remainder of the long-term plan. Approximately $3.1 million is expected over the entire twenty-year planning period.

Staff believes that Sense of Place Fees could become more widespread in coming years. The fees would be required in areas where desired public improvements exceed the requirements of other areas of the City. Developers are normally responsible for frontage improvements, and Sense of Place Fees would help pay for other amenities that are not project specific and benefit the entire area (e.g. special signage, area entry treatments, aesthetic enhancements, etc.). Sense of Place Fees could also be required in areas with special land use or public improvement plans (Specific Plans, Precise Plans, Pedestrian and Bicycle area plans, etc.).

Since specific projects for these monies have not yet been identified, future expenditures are shown as *Future Sense of Place Projects* in the long-term plan.

State Infrastructure Bond Sub-Fund

An additional revenue source reflected in a Sub-Fund of the Capital Projects Fund beginning in FY 2008/2009 is the State Infrastructure Bond (Proposition 1B) for Local Streets and Roads, which was passed by the voters in November 2006. These funds have been used for the Wolfe Road Caltrain Overcrossing project, a major sidewalk and curb reconstruction project, and on various slurry seal/street resurfacing projects. Initially, the entire first allocation, $2.1 million, was appropriated to the Wolfe Road project. However, funds from the American Recovery and Reinvestment Act were utilized to supplant Proposition 1B funding, which allowed the Proposition 1B funds to be reprogrammed elsewhere. The second allocation of Proposition 1B funds in the amount of $2.1 million have been fully programmed into projects that began in FY 2010/2011 and are expected to finish in FY 2012/2013. Similar to the first allocation, these funds are being used for slurry seal, pavement rehabilitation, and concrete reconstruction.

## ▪ Infrastructure Renovation and Replacement Fund

The Infrastructure Renovation and Replacement Fund was introduced with the FY 1996/1997 budget. Its purpose is to account for revenues and expenditures associated with the Long-Range Infrastructure Plan, which was established to fully fund the rehabilitation of the City's extensive physical infrastructure. All infrastructure projects are accounted for in this fund except for utility assets, which are funded principally from outside sources.

Similar to the Capital Projects Fund, this fund is divided into distinct sub-funds that receive direct transfers from the funds that are responsible for the particular infrastructure projects. Each sub-fund records revenues, interest earnings, transfers and expenses separately. Currently, there are two sub-funds: General and Golf and Tennis. The General Sub-Fund accounts for the majority of City infrastructure projects. The Golf and Tennis Sub-Fund is specifically for golf and tennis projects with funding predominantly from the Park Dedication Fund.

There are 22 projects in the General Sub-Fund recommended for funding in FY 2012/2013 in the amount of $6 million.

Approximately $2.8 million will be funded by a transfer from the General Fund. The major project in this category is Infrastructure Investment, a long-term project funded starting in FY 2011/12 that re-invests in the City's infrastructure, including enhancing service levels for street maintenance, tree trimming, and concrete/sidewalk maintenance and reconstruction. This project is discussed in more detail below. Another $1.5 million is funded with Gas Tax funds, including $900,000 for pavement rehabilitation and the remainder for traffic-related projects. $1 million is funded by the Park Dedication Fund and includes rehabilitation of various park buildings and a replacement of the lighting and sound systems at the Community Center Theater.

There is $740,000 budgeted in FY 2012/2013 in the Golf and Tennis Sub-Fund for five projects: Tennis Center Court Rehabilitation ($23,460); Sunken Gardens Golf Course Clubhouse Paving ($66,300); Golf Buildings Renovations ($280,500); Golf Buildings HVAC ($257,500); and Golf Course Tree Trimming and Removal ($112,200).

As was noted in last fiscal year's budget document, the City's lack of ongoing funding to address the City's infrastructure needs remains a particular area of concern. The City has a vast and wide array of infrastructure assets to maintain, including buildings, streets, parks, sidewalks, and utility-related infrastructure. These assets are an important part of the foundation of our service provision to the community. The City has long recognized the importance of maintaining these assets, as evidenced by the City policy of prioritizing the repair and replacement of existing infrastructure before the provision of new or expanded facilities. To this end, starting with the adopted FY 2011/12 Budget, the City has begun to set aside funding for investment in its infrastructure. Specifically, in last fiscal year's long-term plan, a total of $28 million was allocated for this purpose, including $13 million over the first five years. These funds were earmarked for streets rehabilitation, providing funding to return the City's Pavement Condition Index (PCI) to a level of 80 within five years, and then providing sufficient funding to maintain that level going forward. With the passage of SB83, which was discussed in detail in the City Manager's Letter of Transmittal, an additional $723,000 annually, beginning in FY 2012/2013, has become available for streets and roads improvements. This new funding stream allows the City to reallocate an equivalent portion of the $28 million from last year to other infrastructure needs. So for the FY recommended 2012/2013 Budget, the same $28 million continues to be allocated for additional streets maintenance, while an additional $475,000 annually has been budgeted for increases to tree trimming services, and an additional $248,000 for increases to concrete rehabilitation.

While these actions have made significant progress to funding the City's core infrastructure needs, there are still areas that need to be addressed, predominantly the rehabilitation and/or reconstruction of our administrative facilities such as City Hall, the City Hall Annex, the Department of Public Safety, the Library, and the Corporation Yard. While the exact needs, and the best way to fund these needs, are still being evaluated,

the recommended FY 2012/2013 Budget adds a total of $30 million in General Fund funding over the next 20-years to begin to address the rehabilitation of the City's administrative facilities.

**CITY OF SUNNYVALE**
**385. COMBINED CAPITAL PROJECTS FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 14,539,668 | 15,290,920 | 13,236,681 | 16,170,656 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,290,920 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Federal Grants | 9,140,015 | 27,785,980 | 2,635,460 | 21,475,686 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,897,126 |
| Federal Economic Stimulus Grants | 1,334,571 | 1,142,223 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,142,223 |
| State Grants | 0 | 720,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 720,000 |
| State Infrastructure Bond Allocation | 932,593 | 1,646,089 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,646,089 |
| Contributions | 306 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| Other Intergovernmental Revenues | 558,722 | 2,419,129 | 66,177 | 301,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,786,571 |
| Traffic Impact Fees | 479,724 | 302,481 | 2,700,000 | 2,180,000 | 1,456,000 | 1,485,120 | 1,514,822 | 1,545,119 | 1,576,021 | 1,607,542 | 1,639,692 | 1,514,822 | 17,521,620 |
| Sense of Place Fees | 94,334 | 148,869 | 150,000 | 150,000 | 134,000 | 136,680 | 139,414 | 142,202 | 145,046 | 147,947 | 150,906 | 140,780 | 1,585,843 |
| Interest Income | 121,017 | 112,364 | 112,408 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 224,772 |
| Transfer From General Fund | 192,050 | 2,567,548 | 0 | 0 | 106,121 | 108,243 | 0 | 112,616 | 114,869 | 0 | 119,509 | 121,899 | 3,250,805 |
| Transfer From Park Dedication Fund | 1,523,763 | 5,183,911 | 4,167,720 | 694,467 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,046,098 |
| Transfer From Gas Tax Fund | 977,636 | 2,232,738 | 66,177 | 301,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,600,180 |
| Transfer From Trans. Develop. Act Fund | 135,294 | 333,405 | 94,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 427,608 |
| Transfer From Cap. Proj/Traffic Mitigation | 201,863 | 1,205,680 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,205,680 |
| Transfer From Cap. Proj/Sense of Place | 0 | 212,946 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 212,946 |
| Transfer From Cap. Proj/Prop 1B | 0 | 900,606 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,606 |
| Transfer From Wastewater Mgmt Fund | 2,764 | 264,236 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585,829 | 0 | 0 | 850,065 |
| Transfer From Water Supply & Dist. Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585,829 | 0 | 0 | 585,829 |
| Transfer From Infrastructure/General Assets | 1,080 | 354,671 | 209,098 | 2,179,873 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,743,642 |
| TOTAL CURRENT RESOURCES | 15,695,734 | 47,537,877 | 10,201,243 | 27,282,556 | 1,696,121 | 1,730,043 | 1,654,236 | 1,799,937 | 1,835,936 | 2,927,146 | 1,910,107 | 1,777,502 | 100,352,704 |
| TOTAL AVAILABLE RESOURCES | 30,235,403 | 62,828,796 | 23,437,924 | 43,453,212 | 1,696,121 | 1,730,043 | 1,654,236 | 1,799,937 | 1,835,936 | 2,927,147 | 1,910,107 | 1,777,502 | 115,643,624 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Capital Projects | 13,745,439 | 46,230,837 | 7,238,835 | 25,457,149 | 106,121 | 108,243 | 0 | 112,616 | 114,869 | 1,171,659 | 119,509 | 121,899 | 80,781,737 |
| Special Projects | 121,616 | 176,405 | 0 | 0 | 0 | 54,122 | 0 | 0 | 0 | 0 | 59,755 | 0 | 290,282 |
| General Administration In-Lieu Charges | 12,095 | 11,916 | 11,975 | 11,975 | 12,215 | 12,459 | 12,708 | 12,962 | 13,221 | 13,486 | 13,756 | 12,708 | 139,380 |
| Project Administration In-Lieu Charges | 9,242 | 14,087 | 16,458 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,545 |
| Future Projects | 0 | 0 | 0 | 17,984,087 | 1,577,786 | 1,555,219 | 1,641,528 | 1,674,359 | 1,707,846 | 1,742,003 | 1,717,088 | 1,642,895 | 31,242,808 |
| Transfer To General Fund | 0 | 9,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,500 |
| Transfer To Cap. Proj./General Assets | 201,841 | 2,228,205 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,228,205 |
| Transfer To Cap. Proj./Gas Tax | 22 | 91,027 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 91,027 |
| Transfer To Infrastructure Fund | 854,228 | 830,139 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 830,139 |
| TOTAL CURRENT REQUIREMENTS | 14,944,483 | 49,592,116 | 7,267,268 | 43,453,211 | 1,696,121 | 1,730,043 | 1,654,236 | 1,799,937 | 1,835,936 | 2,927,147 | 1,910,107 | 1,777,502 | 115,643,624 |
| RESERVES: | | | | | | | | | | | | | |
| Capital Reserve | 12,317,404 | 12,177,159 | 15,103,718 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Future Land Use & Transportation Projects | 2,973,516 | 1,059,522 | 1,066,938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 15,290,920 | 13,236,681 | 16,170,656 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**385. COMBINED CAPITAL PROJECTS FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,290,920 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Federal Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 51,897,126 |
| Federal Economic Stimulus Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,142,223 |
| State Grants | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 720,000 |
| State Infrastructure Bond Allocation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,646,089 |
| Contributions | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| Other Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,786,571 |
| Traffic Impact Fees | 1,560,267 | 1,607,075 | 1,655,287 | 1,704,946 | 1,756,094 | 1,808,777 | 1,863,040 | 1,918,932 | 1,976,500 | 2,035,795 | 17,886,713 | 35,408,333 |
| Sense of Place Fees | 145,004 | 149,354 | 153,835 | 158,450 | 163,203 | 168,099 | 173,142 | 178,336 | 183,686 | 189,197 | 1,662,306 | 3,248,150 |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 224,772 |
| Transfer From General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,250,805 |
| Transfer From Park Dedication Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,046,098 |
| Transfer From Gas Tax Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,600,180 |
| Transfer From Trans. Develop. Act Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 427,608 |
| Transfer From Cap. Proj/Traffic Mitigation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,205,680 |
| Transfer From Cap. Proj/Sense of Place | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 212,946 |
| Transfer From Cap. Proj/Prop 1B | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,606 |
| Transfer From Wastewater Mgmt Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 850,065 |
| Transfer From Water Supply & Dist. Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585,829 |
| Transfer From Infrastructure/General Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,743,642 |
| TOTAL CURRENT RESOURCES | 1,705,271 | 1,756,429 | 1,809,122 | 1,863,396 | 1,919,297 | 1,976,876 | 2,036,183 | 2,097,268 | 2,160,186 | 2,224,992 | 19,549,020 | 119,901,724 |
| TOTAL AVAILABLE RESOURCES | 1,705,271 | 1,756,429 | 1,809,122 | 1,863,396 | 1,919,298 | 1,976,877 | 2,036,183 | 2,097,268 | 2,160,186 | 2,224,992 | 19,549,020 | 135,192,643 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 80,781,737 |
| Special Projects | 0 | 0 | 0 | 68,599 | 0 | 0 | 0 | 0 | 79,526 | 0 | 148,125 | 438,407 |
| General Administration In-Lieu Charges | 13,089 | 13,482 | 13,886 | 14,303 | 14,732 | 15,174 | 15,629 | 16,098 | 16,581 | 17,079 | 150,054 | 289,434 |
| Project Administration In-Lieu Charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,545 |
| Future Projects | 1,692,182 | 1,742,947 | 1,795,235 | 1,780,494 | 1,904,565 | 1,961,702 | 2,020,553 | 2,081,170 | 2,064,079 | 2,207,913 | 19,250,841 | 50,493,649 |
| Transfer To General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,500 |
| Transfer To Cap. Proj./General Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,228,205 |
| Transfer To Cap. Proj./Gas Tax | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 91,027 |
| Transfer To Infrastructure Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 830,139 |
| TOTAL CURRENT REQUIREMENTS | 1,705,271 | 1,756,429 | 1,809,122 | 1,863,396 | 1,919,297 | 1,976,876 | 2,036,183 | 2,097,268 | 2,160,186 | 2,224,992 | 19,549,020 | 135,192,643 |
| RESERVES: | | | | | | | | | | | | |
| Capital Reserve | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Future Land Use & Transportation Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**385/100. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | (517,031) | (20,304) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (20,304) |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Federal Grants | 743,714 | 5,822,936 | 1,613,902 | 16,825,127 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24,261,965 |
| Federal Economic Stimulus Grants | 194,861 | 947,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 947,000 |
| State Revenues | 0 | 720,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 720,000 |
| Contributions/Misc Revenues | 306 | 5,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,000 |
| Other Intergovernmental Revenues | 100,025 | 2,419,129 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,419,129 |
| Transfer From General Fund | 192,050 | 2,567,548 | 0 | 0 | 106,121 | 108,243 | 0 | 112,616 | 114,869 | 0 | 119,509 | 121,899 | 3,250,805 |
| Transfer From Park Dedication Fund | 1,523,763 | 5,183,911 | 4,167,720 | 694,467 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,046,098 |
| Transfer From Trans. Develop. Act Fund | 135,294 | 333,405 | 94,203 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 427,608 |
| Transfer From Cap. Proj./Traffic Mitigation | 201,841 | 1,114,653 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,114,653 |
| Transfer From Cap.Proj./Sense of Place | 0 | 212,946 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 212,946 |
| Transfer From Cap.Proj./Prop 1B | 0 | 900,606 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,606 |
| Transfer From Infras./General Assets | 1,080 | 354,671 | 209,098 | 2,179,873 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,743,642 |
| Transfer From Wastewater | 2,764 | 264,236 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585,829 | 0 | 0 | 850,065 |
| Transfer From Water | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 585,829 | 0 | 0 | 585,829 |
| TOTAL CURRENT RESOURCES | 3,095,697 | 20,846,041 | 6,084,923 | 19,699,467 | 106,121 | 108,243 | 0 | 112,616 | 114,869 | 1,171,658 | 119,509 | 121,899 | 48,485,346 |
| TOTAL AVAILABLE RESOURCES | 2,578,666 | 20,825,737 | 6,084,923 | 19,699,467 | 106,121 | 108,243 | 0 | 112,616 | 114,869 | 1,171,658 | 119,509 | 121,899 | 48,465,042 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Capital Projects | 2,477,355 | 20,649,331 | 6,084,923 | 19,699,467 | 106,121 | 108,243 | 0 | 112,616 | 114,869 | 1,171,659 | 119,509 | 121,899 | 48,288,637 |
| Special Projects | 121,616 | 176,405 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 176,405 |
| TOTAL CURRENT REQUIREMENTS | 2,598,971 | 20,825,736 | 6,084,923 | 19,699,467 | 106,121 | 108,243 | 0 | 112,616 | 114,869 | 1,171,659 | 119,509 | 121,899 | 48,465,042 |
| RESERVES: | | | | | | | | | | | | | |
| Capital Reserve | (20,304) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | (20,304) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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**CITY OF SUNNYVALE**
**385/600. CAPITAL PROJECTS FUND/GAS TAX SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | (225,688) | (402,279) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (402,279) |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Federal Grants | 8,382,249 | 21,916,650 | 1,021,558 | 4,650,559 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27,588,767 |
| Other Intergovernmental Revenues | 458,698 | 0 | 66,177 | 301,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 367,442 |
| Transfer From Gas Tax Fund | 977,636 | 2,232,738 | 66,177 | 301,265 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,600,180 |
| Transfer From Cap. Proj/Traffic Mitigation | 22 | 91,027 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 91,027 |
| TOTAL CURRENT RESOURCES | 9,818,606 | 24,240,415 | 1,153,912 | 5,253,089 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,647,416 |
| TOTAL AVAILABLE RESOURCES | 9,592,917 | 23,838,136 | 1,153,912 | 5,253,089 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,245,137 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Capital Projects | 9,995,196 | 23,838,136 | 1,153,912 | 5,253,088 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,245,136 |
| TOTAL CURRENT REQUIREMENTS | 9,995,196 | 23,838,136 | 1,153,912 | 5,253,088 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,245,136 |
| RESERVES: | | | | | | | | | | | | | |
| Capital Reserve | (402,279) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | (402,279) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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**CITY OF SUNNYVALE**
**385/950. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 3,182,771 | 2,973,516 | 1,059,522 | 1,066,938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,973,516 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Federal Safe Routes to School Grant | 14,052 | 46,395 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 46,395 |
| Interest Income | 21,566 | 18,701 | 7,417 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26,118 |
| TOTAL CURRENT RESOURCES | 35,619 | 65,096 | 7,417 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 72,512 |
| TOTAL AVAILABLE RESOURCES | 3,218,389 | 3,038,612 | 1,066,938 | 1,066,938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,046,029 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Capital Projects | 43,010 | 763,910 | 0 | 504,594 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,268,504 |
| Transfer To Cap. Proj./General Assets | 201,841 | 1,114,653 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,114,653 |
| Transfer To Cap. Proj./Gas Tax | 22 | 91,027 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 91,027 |
| Transfer To General Fund | 0 | 9,500 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9,500 |
| Future Projects - Grant Matching Funds | 0 | 0 | 0 | 562,344 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 562,344 |
| TOTAL CURRENT REQUIREMENTS | 244,873 | 1,979,090 | 0 | 1,066,938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,046,028 |
| RESERVES: | | | | | | | | | | | | | |
| Future Land Use and Transportation Projects | 2,973,516 | 1,059,522 | 1,066,938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 2,973,516 | 1,059,522 | 1,066,938 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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**CITY OF SUNNYVALE**
**385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 11,653,000 | 12,192,849 | 11,711,903 | 14,484,155 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,192,849 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Traffic Impact Fees | 479,724 | 302,481 | 2,700,000 | 2,180,000 | 1,456,000 | 1,485,120 | 1,514,822 | 1,545,119 | 1,576,021 | 1,607,542 | 1,639,692 | 1,514,822 | 17,521,620 |
| Interest Income | 81,462 | 79,390 | 100,684 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,074 |
| TOTAL CURRENT RESOURCES | 561,187 | 381,871 | 2,800,684 | 2,180,000 | 1,456,000 | 1,485,120 | 1,514,822 | 1,545,119 | 1,576,021 | 1,607,542 | 1,639,692 | 1,514,822 | 17,701,694 |
| TOTAL AVAILABLE RESOURCES | 12,214,186 | 12,574,720 | 14,512,588 | 16,664,155 | 1,456,000 | 1,485,120 | 1,514,822 | 1,545,119 | 1,576,021 | 1,607,542 | 1,639,692 | 1,514,822 | 29,894,543 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Capital Projects | 0 | 836,814 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 836,814 |
| Special Projects | 0 | 0 | 0 | 0 | 0 | 54,122 | 0 | 0 | 0 | 0 | 59,755 | 0 | 113,877 |
| Future Transportation Strategic Plan Projects | 0 | 0 | 0 | 16,652,180 | 1,443,786 | 1,418,539 | 1,502,114 | 1,532,157 | 1,562,800 | 1,594,056 | 1,566,182 | 1,502,114 | 28,773,927 |
| General Administration In-Lieu Charges | 12,095 | 11,916 | 11,975 | 11,975 | 12,215 | 12,459 | 12,708 | 12,962 | 13,221 | 13,486 | 13,756 | 12,708 | 139,380 |
| Project Administration In-Lieu Charges | 9,242 | 14,087 | 16,458 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,545 |
| TOTAL CURRENT REQUIREMENTS | 21,337 | 862,817 | 28,433 | 16,664,155 | 1,456,000 | 1,485,120 | 1,514,822 | 1,545,119 | 1,576,021 | 1,607,542 | 1,639,692 | 1,514,822 | 29,894,544 |
| RESERVES: | | | | | | | | | | | | | |
| Capital Reserve | 12,192,849 | 11,711,903 | 14,484,155 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 12,192,849 | 11,711,903 | 14,484,155 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**385/960. CAPITAL PROJECTS FUND/TRAFFIC IMPACT FEES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12,192,849 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Traffic Impact Fees | 1,560,267 | 1,607,075 | 1,655,287 | 1,704,946 | 1,756,094 | 1,808,777 | 1,863,040 | 1,918,932 | 1,976,500 | 2,035,795 | 17,886,713 | 35,408,333 |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 180,074 |
| TOTAL CURRENT RESOURCES | 1,560,267 | 1,607,075 | 1,655,287 | 1,704,946 | 1,756,094 | 1,808,777 | 1,863,040 | 1,918,932 | 1,976,500 | 2,035,795 | 17,886,713 | 35,588,408 |
| TOTAL AVAILABLE RESOURCES | 1,560,267 | 1,607,075 | 1,655,287 | 1,704,946 | 1,756,094 | 1,808,777 | 1,863,040 | 1,918,932 | 1,976,500 | 2,035,795 | 17,886,713 | 47,781,257 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 836,814 |
| Special Projects | 0 | 0 | 0 | 68,599 | 0 | 0 | 0 | 0 | 79,526 | 0 | 148,125 | 262,002 |
| Future Transportation Strategic Plan Projects | 1,547,178 | 1,593,593 | 1,641,401 | 1,622,044 | 1,741,362 | 1,793,603 | 1,847,411 | 1,902,834 | 1,880,393 | 2,018,716 | 17,588,534 | 46,362,462 |
| General Administration In-Lieu Charges | 13,089 | 13,482 | 13,886 | 14,303 | 14,732 | 15,174 | 15,629 | 16,098 | 16,581 | 17,079 | 150,054 | 289,434 |
| Project Administration In-Lieu Charges | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,545 |
| TOTAL CURRENT REQUIREMENTS | 1,560,267 | 1,607,075 | 1,655,287 | 1,704,946 | 1,756,094 | 1,808,777 | 1,863,040 | 1,918,932 | 1,976,500 | 2,035,795 | 17,886,713 | 47,781,257 |
| RESERVES: | | | | | | | | | | | | |
| Capital Reserve | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**385/970. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 428,155 | 525,618 | 465,256 | 619,563 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 525,618 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Sense of Place Fees | 94,334 | 148,869 | 150,000 | 150,000 | 134,000 | 136,680 | 139,414 | 142,202 | 145,046 | 147,947 | 150,906 | 140,780 | 1,585,843 |
| Interest Income | 3,129 | 3,715 | 4,307 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,022 |
| TOTAL CURRENT RESOURCES | 97,463 | 152,584 | 154,307 | 150,000 | 134,000 | 136,680 | 139,414 | 142,202 | 145,046 | 147,947 | 150,906 | 140,780 | 1,593,866 |
| TOTAL AVAILABLE RESOURCES | 525,618 | 678,202 | 619,563 | 769,563 | 134,000 | 136,680 | 139,414 | 142,202 | 145,046 | 147,947 | 150,906 | 140,780 | 2,119,483 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Future Sense of Place Projects | 0 | 0 | 0 | 769,563 | 134,000 | 136,680 | 139,414 | 142,202 | 145,046 | 147,947 | 150,906 | 140,780 | 1,906,537 |
| Transfer To Cap. Proj./General Assets | 0 | 212,946 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 212,946 |
| TOTAL CURRENT REQUIREMENTS | 0 | 212,946 | 0 | 769,563 | 134,000 | 136,680 | 139,414 | 142,202 | 145,046 | 147,947 | 150,906 | 140,780 | 2,119,483 |
| RESERVES: | | | | | | | | | | | | | |
| Capital Reserve | 525,618 | 465,256 | 619,563 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 525,618 | 465,256 | 619,563 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**385/970. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 525,618 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Sense of Place Fees | 145,004 | 149,354 | 153,835 | 158,450 | 163,203 | 168,099 | 173,142 | 178,336 | 183,686 | 189,197 | 1,662,306 | 3,248,150 |
| Interest Income | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,022 |
| TOTAL CURRENT RESOURCES | 145,004 | 149,354 | 153,835 | 158,450 | 163,203 | 168,099 | 173,142 | 178,336 | 183,686 | 189,197 | 1,662,306 | 3,256,172 |
| TOTAL AVAILABLE RESOURCES | 145,004 | 149,354 | 153,835 | 158,450 | 163,203 | 168,099 | 173,142 | 178,336 | 183,686 | 189,197 | 1,662,306 | 3,781,789 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Future Sense of Place Projects | 145,004 | 149,354 | 153,835 | 158,450 | 163,203 | 168,099 | 173,142 | 178,336 | 183,686 | 189,197 | 1,662,306 | 3,568,843 |
| Transfer To Cap. Proj./General Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 212,946 |
| TOTAL CURRENT REQUIREMENTS | 145,004 | 149,354 | 153,835 | 158,450 | 163,203 | 168,099 | 173,142 | 178,336 | 183,686 | 189,197 | 1,662,306 | 3,781,789 |
| RESERVES: | | | | | | | | | | | | |
| Capital Reserve | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**385/980. CAPITAL PROJECTS FUND/PROP 1B TRANSPORTATION BOND LOCAL STREETS & ROADS SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 18,463 | 21,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21,520 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| State Infrastructure Bond Allocation | 932,593 | 1,646,089 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,646,089 |
| Federal Economic Stimulus Grant | 1,139,710 | 195,223 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 195,223 |
| Interest Income | 14,860 | 10,558 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,558 |
| TOTAL CURRENT RESOURCES | 2,087,163 | 1,851,870 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,851,870 |
| TOTAL AVAILABLE RESOURCES | 2,105,626 | 1,873,390 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,873,390 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Capital Projects | 1,229,879 | 142,645 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 142,645 |
| Transfer To Cap. Proj./General Assets | 0 | 900,606 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900,606 |
| Transfer To Infr./General Assets | 854,228 | 830,139 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 830,139 |
| TOTAL CURRENT REQUIREMENTS | 2,084,106 | 1,873,390 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,873,390 |
| RESERVES: | | | | | | | | | | | | | |
| Capital Reserve | 21,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 21,520 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**This Page Not Used**

**CITY OF SUNNYVALE**
**610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 10,558,836 | 10,292,616 | 9,015,312 | 9,832,521 | 5,350,326 | 5,014,352 | 4,653,419 | 4,355,577 | 4,032,864 | 3,630,759 | 3,206,579 | 2,811,915 | 10,292,616 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Other Intergovernmental Revenues | 1,791 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sunnyvale School District Reimbursement | 297 | 0 | 3,919 | 2,432 | 3,650 | 2,740 | 2,186 | 4,234 | 13,067 | 7,257 | 1,123 | 3,971 | 44,579 |
| Interest Income | 73,350 | 67,705 | 84,514 | 52,988 | 136,460 | 197,856 | 206,440 | 199,426 | 184,405 | 190,723 | 166,685 | 177,905 | 1,665,106 |
| Transfer From General Fund | 686,847 | 3,249,508 | 2,793,780 | 2,798,656 | 2,803,629 | 2,808,701 | 1,063,875 | 1,090,344 | 1,119,596 | 1,149,704 | 1,180,547 | 1,225,500 | 21,283,839 |
| Transfer From General Fund - Infrastructure | 0 | 0 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 |
| Transfer From Gas Tax Fund | 198,598 | 2,383,653 | 1,477,969 | 1,379,211 | 1,282,639 | 1,375,432 | 1,465,416 | 1,217,740 | 1,321,589 | 2,261,901 | 2,453,471 | 1,639,161 | 18,258,182 |
| Transfer From Water Supply & Dist. Fund | 619 | 7,601 | 4,549 | 13,256 | 4,733 | 4,827 | 4,924 | 5,022 | 5,123 | 5,225 | 5,330 | 5,436 | 66,026 |
| Transfer From Solid Waste Mgmt Fund | 190 | 222 | 0 | 0 | 0 | 664 | 0 | 0 | 285 | 0 | 498 | 0 | 1,669 |
| Transfer From Wastewater Mgmt Fund | 957 | 53,708 | 27,960 | 32,212 | 41,224 | 29,671 | 2,110 | 10,903 | 31,487 | 32,116 | 2,284 | 33,414 | 297,089 |
| Transfer From General Services Fund | 6,684 | 405,475 | 26,365 | 74,896 | 26,369 | 38,189 | 27,434 | 27,982 | 32,539 | 29,113 | 34,179 | 78,883 | 801,424 |
| Transfer From Park Dedication Fund | 349,260 | 5,692,098 | 1,896,860 | 934,434 | 912,865 | 844,891 | 240,333 | 861,971 | 2,220,422 | 867,758 | 2,599,101 | 2,399,566 | 19,470,299 |
| Transfer From Capital Projects Fund | 854,228 | 785,959 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 785,959 |
| Transfer From Multi-Funded Assets Fund | 2,067 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT RESOURCES | 2,174,889 | 12,645,929 | 7,815,916 | 6,788,084 | 6,711,569 | 6,802,972 | 4,512,718 | 4,917,622 | 6,428,513 | 6,043,797 | 7,943,218 | 7,063,836 | 77,674,172 |
| TOTAL AVAILABLE RESOURCES | 12,733,724 | 22,938,545 | 16,831,227 | 16,620,605 | 12,061,895 | 11,817,323 | 9,166,137 | 9,273,199 | 10,461,377 | 9,674,556 | 11,149,797 | 9,875,751 | 87,966,788 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Projects (Street Recon and Resurfacing) | 902,515 | 1,680,558 | 1,333,807 | 1,148,935 | 1,102,091 | 1,225,897 | 1,136,852 | 1,006,103 | 1,085,174 | 1,106,877 | 1,545,964 | 1,363,471 | 13,735,728 |
| Infrastructure Projects | 1,282,429 | 11,714,668 | 5,390,633 | 4,827,912 | 4,352,561 | 4,320,819 | 2,034,966 | 2,584,945 | 4,059,516 | 3,634,110 | 5,151,154 | 4,314,596 | 52,385,880 |
| Future Infrastructure Projects | 0 | 0 | 0 | 3,000,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 |
| Transfer To Cap. Proj. Fund/Gen.Assets | 1,080 | 354,671 | 209,098 | 2,179,873 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,743,642 |
| Project Administration In-Lieu Charges | 255,084 | 173,336 | 65,168 | 113,560 | 92,891 | 117,188 | 138,742 | 149,287 | 185,928 | 226,990 | 140,764 | 120,353 | 1,524,207 |
| TOTAL CURRENT REQUIREMENTS | 2,441,108 | 13,923,233 | 6,998,706 | 11,270,280 | 7,047,543 | 7,163,904 | 4,810,560 | 5,240,335 | 6,830,618 | 6,467,977 | 8,337,882 | 7,298,420 | 85,389,457 |
| RESERVES: | | | | | | | | | | | | | |
| Gen. Infrastructure Contingency Reserve | 10,292,616 | 9,015,312 | 9,832,521 | 5,350,326 | 5,014,352 | 4,653,419 | 4,355,577 | 4,032,864 | 3,630,759 | 3,206,579 | 2,811,915 | 2,577,331 | 2,577,331 |
| TOTAL RESERVES | 10,292,616 | 9,015,312 | 9,832,521 | 5,350,326 | 5,014,352 | 4,653,419 | 4,355,577 | 4,032,864 | 3,630,759 | 3,206,579 | 2,811,915 | 2,577,331 | 2,577,331 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**610. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 2,577,331 | 2,624,175 | 2,584,450 | 2,624,726 | 2,664,983 | 2,559,150 | 2,607,772 | 2,638,765 | 2,649,371 | 2,654,911 | 2,577,331 | 10,292,616 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Other Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Sunnyvale School District Reimbursement | 3,337 | 1,752 | 3,137 | 2,007 | 3,680 | 3,722 | 15,729 | 4,802 | 1,461 | 1,461 | 41,088 | 85,667 |
| Interest Income | 186,890 | 223,313 | 188,851 | 193,289 | 277,895 | 210,974 | 198,216 | 182,844 | 182,946 | 184,738 | 2,029,956 | 3,695,061 |
| Transfer From General Fund | 1,567,622 | 1,619,290 | 1,672,696 | 1,797,176 | 2,689,378 | 1,843,948 | 1,957,965 | 1,967,958 | 2,057,760 | 2,119,492 | 19,293,285 | 40,577,124 |
| Transfer From General Fund - Infrastructure | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 | 30,000,000 |
| Transfer From Gas Tax Fund | 964,088 | 1,915,664 | 1,825,810 | 1,543,961 | 2,345,838 | 2,160,037 | 2,289,421 | 2,008,439 | 2,068,692 | 2,130,752 | 19,252,702 | 37,510,884 |
| Transfer From Water Supply & Dist. Fund | 5,600 | 5,768 | 5,941 | 6,119 | 6,302 | 6,491 | 6,686 | 6,887 | 7,093 | 7,306 | 64,193 | 130,219 |
| Transfer From Solid Waste Mgmt Fund | 0 | 0 | 0 | 1,195 | 0 | 0 | 747 | 0 | 986 | 1,016 | 3,944 | 5,613 |
| Transfer From Wastewater Mgmt Fund | 34,106 | 2,472 | 94,409 | 2,622 | 37,021 | 68,355 | 38,571 | 2,951 | 3,040 | 3,131 | 286,678 | 583,767 |
| Transfer From General Services Fund | 31,197 | 32,134 | 33,097 | 47,228 | 35,113 | 36,166 | 47,710 | 38,369 | 43,462 | 44,766 | 389,242 | 1,190,666 |
| Transfer From Park Dedication Fund | 1,386,530 | 2,413,355 | 407,029 | 650,185 | 3,203,163 | 1,339,464 | 594,102 | 354,833 | 246,969 | 254,422 | 10,850,052 | 30,320,351 |
| Transfer From Capital Projects Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 785,959 |
| Transfer From Multi-Funded Assets Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT RESOURCES | 5,679,370 | 7,713,748 | 5,730,970 | 5,743,781 | 10,098,389 | 7,169,157 | 6,649,147 | 6,067,083 | 6,112,410 | 6,247,084 | 67,211,139 | 144,885,311 |
| TOTAL AVAILABLE RESOURCES | 8,256,701 | 10,337,923 | 8,315,420 | 8,368,507 | 12,763,372 | 9,728,307 | 9,256,919 | 8,705,848 | 8,761,781 | 8,901,995 | 69,788,470 | 155,177,927 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Projects (Street Recon and Resurfacing) | 892,865 | 1,720,785 | 1,312,320 | 1,209,692 | 1,752,825 | 1,805,409 | 1,891,711 | 1,948,463 | 2,006,916 | 2,067,124 | 16,608,110 | 30,343,838 |
| Infrastructure Projects | 3,099,615 | 4,388,441 | 2,729,799 | 2,840,801 | 6,567,670 | 3,652,775 | 3,059,221 | 2,435,776 | 2,422,548 | 2,495,223 | 33,691,869 | 86,077,749 |
| Future Infrastructure Projects | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 | 30,000,000 |
| Transfer To Cap. Proj. Fund/Gen.Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,743,642 |
| Project Administration In-Lieu Charges | 140,046 | 144,247 | 148,575 | 153,032 | 383,727 | 162,351 | 167,222 | 172,238 | 177,406 | 182,728 | 1,831,572 | 3,355,779 |
| TOTAL CURRENT REQUIREMENTS | 5,632,526 | 7,753,473 | 5,690,694 | 5,703,525 | 10,204,222 | 7,120,535 | 6,618,154 | 6,056,477 | 6,106,870 | 6,245,075 | 67,131,551 | 152,521,008 |
| RESERVES: | | | | | | | | | | | | |
| Gen. Infrastructure Contingency Reserve | 2,624,175 | 2,584,450 | 2,624,726 | 2,664,983 | 2,559,150 | 2,607,772 | 2,638,765 | 2,649,371 | 2,654,911 | 2,656,919 | 2,656,919 | 2,656,919 |
| TOTAL RESERVES | 2,624,175 | 2,584,450 | 2,624,726 | 2,664,983 | 2,559,150 | 2,607,772 | 2,638,765 | 2,649,371 | 2,654,911 | 2,656,919 | 2,656,919 | 2,656,919 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 10,535,879 | 10,271,547 | 8,994,002 | 9,811,063 | 5,328,717 | 4,992,311 | 4,630,717 | 4,331,967 | 4,008,309 | 3,605,222 | 3,180,020 | 2,784,294 | 10,271,547 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Sunnyvale School District Reimbursement | 297 | 0 | 3,919 | 2,432 | 3,650 | 2,740 | 2,186 | 4,234 | 13,067 | 7,257 | 1,123 | 3,971 | 44,579 |
| Other Intergovernmental Revenues | 1,791 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer From GF - Infrastructure | 0 | 0 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 |
| Transfer From General Fund | 686,847 | 3,249,508 | 2,793,780 | 2,798,656 | 2,803,629 | 2,808,701 | 1,063,875 | 1,090,344 | 1,119,596 | 1,149,704 | 1,180,547 | 1,225,500 | 21,283,839 |
| Transfer From Park Dedication Fund | 337,339 | 5,317,219 | 1,156,952 | 651,133 | 450,534 | 803,358 | 229,082 | 581,449 | 488,433 | 738,097 | 491,710 | 2,181,378 | 13,089,345 |
| Transfer From Gas Tax Fund | 198,598 | 2,383,653 | 1,477,969 | 1,379,211 | 1,282,639 | 1,375,432 | 1,465,416 | 1,217,740 | 1,321,589 | 2,261,901 | 2,453,471 | 1,639,161 | 18,258,182 |
| Transfer From Water Supply & Dist. Fund | 619 | 7,601 | 4,549 | 13,256 | 4,733 | 4,827 | 4,924 | 5,022 | 5,123 | 5,225 | 5,330 | 5,436 | 66,026 |
| Transfer From Wastewater Mgmt Fund | 957 | 53,708 | 27,960 | 32,212 | 41,224 | 29,671 | 2,110 | 10,903 | 31,487 | 32,116 | 2,284 | 33,414 | 297,089 |
| Transfer From Solid Waste Mgmt Fund | 190 | 222 | 0 | 0 | 0 | 664 | 0 | 0 | 285 | 0 | 498 | 0 | 1,669 |
| Transfer From General Services Fund | 6,684 | 405,475 | 26,365 | 74,896 | 26,369 | 38,189 | 27,434 | 27,982 | 32,539 | 29,113 | 34,179 | 78,883 | 801,424 |
| Transfer From Capital Projects Fund | 854,228 | 785,959 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 785,959 |
| Transfer From Multi-Funded Assets Fund | 2,067 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 73,171 | 67,464 | 84,364 | 52,837 | 136,028 | 197,195 | 205,532 | 198,482 | 183,423 | 189,702 | 165,622 | 176,800 | 1,657,449 |
| TOTAL CURRENT RESOURCES | 2,162,788 | 12,270,809 | 7,075,858 | 6,504,633 | 6,248,806 | 6,760,777 | 4,500,559 | 4,636,155 | 4,695,541 | 5,913,114 | 5,834,764 | 6,844,543 | 71,285,561 |
| TOTAL AVAILABLE RESOURCES | 12,698,668 | 22,542,356 | 16,069,861 | 16,315,696 | 11,577,523 | 11,753,088 | 9,131,276 | 8,968,122 | 8,703,851 | 9,518,336 | 9,014,785 | 9,628,837 | 81,557,108 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Infrastructure Projects | 1,270,508 | 11,339,789 | 4,650,725 | 4,544,611 | 3,890,230 | 4,279,286 | 2,023,715 | 2,304,423 | 2,327,527 | 3,504,449 | 3,043,763 | 4,096,408 | 46,004,926 |
| Future Infrastructure Projects | 0 | 0 | 0 | 3,000,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 |
| Projects (Street Recon and Resurfacing) | 902,515 | 1,680,558 | 1,333,807 | 1,148,935 | 1,102,091 | 1,225,897 | 1,136,852 | 1,006,103 | 1,085,174 | 1,106,877 | 1,545,964 | 1,363,471 | 13,735,728 |
| Transfer To Cap. Proj. Fund/Gen. Assets | 1,080 | 354,671 | 209,098 | 2,179,873 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,743,642 |
| Project Administration In-Lieu Charges | 253,017 | 173,336 | 65,168 | 113,560 | 92,891 | 117,188 | 138,742 | 149,287 | 185,928 | 226,990 | 140,764 | 120,353 | 1,524,207 |
| TOTAL CURRENT REQUIREMENTS | 2,427,120 | 13,548,354 | 6,258,798 | 10,986,979 | 6,585,212 | 7,122,371 | 4,799,309 | 4,959,813 | 5,098,629 | 6,338,316 | 6,230,491 | 7,080,232 | 79,008,503 |
| RESERVES: | | | | | | | | | | | | | |
| Gen. Infrastructure Contingency Reserve | 10,271,547 | 8,994,002 | 9,811,063 | 5,328,717 | 4,992,311 | 4,630,717 | 4,331,967 | 4,008,309 | 3,605,222 | 3,180,020 | 2,784,294 | 2,548,605 | 2,548,605 |
| TOTAL RESERVES | 10,271,547 | 8,994,002 | 9,811,063 | 5,328,717 | 4,992,311 | 4,630,717 | 4,331,967 | 4,008,309 | 3,605,222 | 3,180,020 | 2,784,294 | 2,548,605 | 2,548,605 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**610/100. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 2,548,605 | 2,594,013 | 2,552,779 | 2,591,472 | 2,630,066 | 2,522,488 | 2,569,276 | 2,598,344 | 2,606,929 | 2,610,346 | 2,548,605 | 10,271,547 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Sunnyvale School District Reimbursement | 3,337 | 1,752 | 3,137 | 2,007 | 3,680 | 3,722 | 15,729 | 4,802 | 1,461 | 1,461 | 41,088 | 85,667 |
| Other Intergovernmental Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer From GF - Infrastructure | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 | 30,000,000 |
| Transfer From General Fund | 1,567,622 | 1,619,290 | 1,672,696 | 1,797,176 | 2,689,378 | 1,843,948 | 1,957,965 | 1,967,958 | 2,057,760 | 2,119,492 | 19,293,285 | 40,577,124 |
| Transfer From Park Dedication Fund | 887,952 | 2,235,148 | 359,522 | 597,541 | 3,188,763 | 1,332,048 | 582,408 | 299,760 | 198,347 | 204,341 | 9,885,830 | 22,975,175 |
| Transfer From Gas Tax Fund | 964,088 | 1,915,664 | 1,825,810 | 1,543,961 | 2,345,838 | 2,160,037 | 2,289,421 | 2,008,439 | 2,068,692 | 2,130,752 | 19,252,702 | 37,510,884 |
| Transfer From Water Supply & Dist. Fund | 5,600 | 5,768 | 5,941 | 6,119 | 6,302 | 6,491 | 6,686 | 6,887 | 7,093 | 7,306 | 64,193 | 130,219 |
| Transfer From Wastewater Mgmt Fund | 34,106 | 2,472 | 94,409 | 2,622 | 37,021 | 68,355 | 38,571 | 2,951 | 3,040 | 3,131 | 286,678 | 583,767 |
| Transfer From Solid Waste Mgmt Fund | 0 | 0 | 0 | 1,195 | 0 | 0 | 747 | 0 | 986 | 1,016 | 3,944 | 5,613 |
| Transfer From General Services Fund | 31,197 | 32,134 | 33,097 | 47,228 | 35,113 | 36,166 | 47,710 | 38,369 | 43,462 | 44,766 | 389,242 | 1,190,666 |
| Transfer From Capital Projects Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 785,959 |
| Transfer From Multi-Funded Assets Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 185,454 | 221,805 | 187,268 | 191,626 | 276,149 | 209,141 | 196,291 | 180,823 | 180,824 | 182,509 | 2,011,889 | 3,669,338 |
| TOTAL CURRENT RESOURCES | 5,179,356 | 7,534,033 | 5,681,879 | 5,689,474 | 10,082,243 | 7,159,908 | 6,635,528 | 6,009,988 | 6,061,666 | 6,194,775 | 66,228,851 | 137,514,411 |
| TOTAL AVAILABLE RESOURCES | 7,727,961 | 10,128,046 | 8,234,659 | 8,280,946 | 12,712,309 | 9,682,395 | 9,204,804 | 8,608,332 | 8,668,594 | 8,805,121 | 68,777,455 | 147,785,958 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Infrastructure Projects | 2,601,037 | 4,210,234 | 2,682,292 | 2,788,157 | 6,553,270 | 3,645,359 | 3,047,527 | 2,380,703 | 2,373,926 | 2,445,142 | 32,727,647 | 78,732,573 |
| Future Infrastructure Projects | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | 15,000,000 | 30,000,000 |
| Projects (Street Recon and Resurfacing) | 892,865 | 1,720,785 | 1,312,320 | 1,209,692 | 1,752,825 | 1,805,409 | 1,891,711 | 1,948,463 | 2,006,916 | 2,067,124 | 16,608,110 | 30,343,838 |
| Transfer To Cap. Proj. Fund/Gen. Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,743,642 |
| Project Administration In-Lieu Charges | 140,046 | 144,247 | 148,575 | 153,032 | 383,727 | 162,351 | 167,222 | 172,238 | 177,406 | 182,728 | 1,831,572 | 3,355,779 |
| TOTAL CURRENT REQUIREMENTS | 5,133,948 | 7,575,266 | 5,643,187 | 5,650,881 | 10,189,822 | 7,113,119 | 6,606,460 | 6,001,404 | 6,058,248 | 6,194,994 | 66,167,329 | 145,175,832 |
| RESERVES: | | | | | | | | | | | | |
| Gen. Infrastructure Contingency Reserve | 2,594,013 | 2,552,779 | 2,591,472 | 2,630,066 | 2,522,488 | 2,569,276 | 2,598,344 | 2,606,929 | 2,610,346 | 2,610,126 | 2,610,126 | 2,610,126 |
| TOTAL RESERVES | 2,594,013 | 2,552,779 | 2,591,472 | 2,630,066 | 2,522,488 | 2,569,276 | 2,598,344 | 2,606,929 | 2,610,346 | 2,610,126 | 2,610,126 | 2,610,126 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 20,891 | 21,071 | 21,311 | 21,460 | 21,610 | 22,043 | 22,704 | 23,612 | 24,557 | 25,539 | 26,560 | 27,623 | 21,071 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Interest Income | 179 | 240 | 149 | 150 | 432 | 661 | 908 | 944 | 982 | 1,022 | 1,062 | 1,105 | 7,657 |
| Transfer From Park Dedication Fund | 11,921 | 374,879 | 739,908 | 283,301 | 462,331 | 41,533 | 11,251 | 280,522 | 1,731,989 | 129,661 | 2,107,391 | 218,188 | 6,380,954 |
| TOTAL CURRENT RESOURCES | 12,100 | 375,119 | 740,057 | 283,451 | 462,763 | 42,194 | 12,159 | 281,466 | 1,732,971 | 130,683 | 2,108,453 | 219,293 | 6,388,611 |
| TOTAL AVAILABLE RESOURCES | 32,992 | 396,190 | 761,368 | 304,911 | 484,374 | 64,237 | 34,863 | 305,079 | 1,757,528 | 156,221 | 2,135,014 | 246,916 | 6,409,682 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Infrastructure Projects | 11,921 | 374,879 | 739,908 | 283,301 | 462,331 | 41,533 | 11,251 | 280,522 | 1,731,989 | 129,661 | 2,107,391 | 218,188 | 6,380,954 |
| TOTAL CURRENT REQUIREMENTS | 11,921 | 374,879 | 739,908 | 283,301 | 462,331 | 41,533 | 11,251 | 280,522 | 1,731,989 | 129,661 | 2,107,391 | 218,188 | 6,380,954 |
| RESERVES: | | | | | | | | | | | | | |
| Comm.Rec.Infrast.Contingency Reserve | 21,071 | 21,311 | 21,460 | 21,610 | 22,043 | 22,704 | 23,612 | 24,557 | 25,539 | 26,560 | 27,623 | 28,728 | 28,728 |
| TOTAL RESERVES | 21,071 | 21,311 | 21,460 | 21,610 | 22,043 | 22,704 | 23,612 | 24,557 | 25,539 | 26,560 | 27,623 | 28,728 | 28,728 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**610/500. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/COMMUNITY REC SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 28,728 | 30,164 | 31,672 | 33,256 | 34,919 | 36,665 | 38,498 | 40,423 | 42,444 | 44,566 | 28,728 | 21,071 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Interest Income | 1,436 | 1,508 | 1,584 | 1,663 | 1,746 | 1,833 | 1,925 | 2,021 | 2,122 | 2,228 | 18,067 | 25,724 |
| Transfer From Park Dedication Fund | 498,578 | 178,207 | 47,507 | 52,644 | 14,400 | 7,416 | 11,694 | 55,073 | 48,622 | 50,081 | 964,222 | 7,345,176 |
| TOTAL CURRENT RESOURCES | 500,014 | 179,715 | 49,091 | 54,307 | 16,146 | 9,249 | 13,619 | 57,094 | 50,744 | 52,309 | 982,289 | 7,370,900 |
| TOTAL AVAILABLE RESOURCES | 528,742 | 209,879 | 80,763 | 87,563 | 51,065 | 45,914 | 52,117 | 97,517 | 93,188 | 96,875 | 1,011,016 | 7,391,970 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Infrastructure Projects | 498,578 | 178,207 | 47,507 | 52,644 | 14,400 | 7,416 | 11,694 | 55,073 | 48,622 | 50,081 | 964,222 | 7,345,176 |
| TOTAL CURRENT REQUIREMENTS | 498,578 | 178,207 | 47,507 | 52,644 | 14,400 | 7,416 | 11,694 | 55,073 | 48,622 | 50,081 | 964,222 | 7,345,176 |
| RESERVES: | | | | | | | | | | | | |
| Comm.Rec.Infrast.Contingency Reserve | 30,164 | 31,672 | 33,256 | 34,919 | 36,665 | 38,498 | 40,423 | 42,444 | 44,566 | 46,794 | 46,794 | 46,794 |
| TOTAL RESERVES | 30,164 | 31,672 | 33,256 | 34,919 | 36,665 | 38,498 | 40,423 | 42,444 | 44,566 | 46,794 | 46,794 | 46,794 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

# Financial Plans - Enterprise Funds

# ENTERPRISE FUNDS

The Enterprise Funds of the City incorporate programs and activities that are either fully self-supporting by way of user charges and fees or partially self-supporting. Those that are partially self-supporting require some level of transfer from the City's General Fund.

The City has three utilities that are fully self-supporting: the Water Supply and Distribution Fund, the Solid Waste Management Fund, and the Wastewater Management Fund. Additionally, the SMaRT Station® Fund and the SMaRT Station Capital Equipment Replacement Fund account for operations and maintenance at the Sunnyvale Materials Recovery and Transfer Station, which is a partnership among the three cities of Sunnyvale, Mountain View and Palo Alto. The SMaRT Station Fund is used to account for SMaRT Station operations and the SmaRT Station Equipment Replacement Fund is used to account for equipment replacement needs.

There is one enterprise fund that requires an annual transfer from the General Fund for operations because it is not fully self-supporting. The Community Recreation Fund incorporates Leisure Services activities including golf, tennis, and recreation programs. FY 2011/2012 will be a transition year for this fund, as the Golf and Tennis operations will merge and form a self-supporting Golf and Tennis enterprise fund and Recreation operations will be incorporated into the General Fund. This transition will occur during FY 2011/2012 and will be fully reflected in the FY 2012/2013 Recommended Budget.

### Utility Enterprise Funds and Utility Rate Process

The following across-the-board changes to current rates for the Water, Wastewater, and Solid Waste Utility enterprises are being recommended for Council approval for FY 2012/2013:

| Utility | Rate Change |
|---|---|
| Water | 7.0% |
| Wastewater | 5.5% |
| Solid Waste | 4.0% |

Each increase and the factors contributing to the need for such increases are discussed below. The major reasons for the required increases in rates are the continued and substantial rise in costs of purchased water, major wastewater infrastructure needs, particularly at the City's Water Pollution Control Plant, and increases in the City's cost for providing solid waste collection and disposal combined with declining solid waste revenues resulting from the economic downturn.

As a result of these increases, monthly costs associated with water, solid waste, and wastewater services for an average residential customer will increase by $6.13 per month. It is important to note that even with these rate changes, Sunnyvale residents enjoy utility rates and services that are competitive with surrounding communities.

## ▪ Water Supply and Distribution Fund

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to the City-operated water utility. Expenses include costs for wholesale water, capital and infrastructure project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, then water rates must be set to collect enough revenue to maintain the fund in a sustainable financial position. The fact that Sunnyvale utilizes long-range financial planning and sets and projects 20 years of utility rates every year helps minimize rate swings.

The largest expense of the Water Fund is the cost of purchasing water. Sunnyvale currently receives water from four different sources. For FY 2012/2013, approximately 48% is projected to come from the Hetch-Hetchy system operated by the San Francisco Public Utilities Commission (SFPUC), 45% from the Santa Clara Valley Water District (SCVWD), 1% from well water, and the remaining 6% from recycled water. The total cost of water makes up 63% of the budget in FY 2012/2013 and is projected to stabilize at approximately 75% of budget within the first ten years of the Long-Term Financial Plan.

City wide water demand is down 16% over the past five years. With the economy beginning to grow again, and development activity picking up, water demand is projected to grow by 1% for FY 2012/2013 with moderate growth projected going forward over the next twenty years. Over the past several years, water sales have been dropping primarily as a result of wetter than normal weather, with rain extending well into the spring. As a result, the City is now at the point where water demand is equal to or less than the contractual minimums required by both of our wholesale contracts. In other words, the cost of water has become fixed. Although we project some modest growth, we anticipate being in this situation for the next several years.

Currently for FY 2011/2012 the City is paying the SFPUC approximately $1,173 per acre foot, including meter charges. Current charges for SCVWD purchased water are $569 per acre foot plus a $100 per acre foot treated water charge, for a total of $669 per acre foot. Anticipated costs for FY 2012/2013 are $1,304 per acre foot including meter charges for SFPUC water (representing an 11% increase over last year's cost) and $722 per acre foot for SCVWD water (an 8% increase).

Both the SFPUC and the Santa Clara Valley Water District have provided staff with wholesale rate projections for the next ten years. These projections are reflected in the following table and have been utilized for the long term rate projections in the 20-year financial plan.

| Projected Increases in Wholesale Rates | | |
|---|---|---|
| **Fiscal Year** | **SFPUC[1]** | **SCVWD** |
| 2012/2013 | 11% | 8% |
| 2013/2014 | 7% | 8% |
| 2014/2015 | 17% | 8% |
| 2015/2016 | 11% | 8% |
| 2016/2017 | 0% | 9% |
| 2017/2018 | 12% | 9% |
| 2018/2019 | 10% | 8% |
| 2019/2020 | 4% | 8% |
| 2020/2021 | 0% | 5% |
| 2021/2012 | 0% | 5% |

*1 SFPUC projects rate decreases in FY 2021 and FY 2022. Table and financial plan reflects no change in rates.*

The City also receives charges from the SCVWD for pumping ground water from City wells. The unit cost for well water is also influenced by the power costs associated with running the pumps. The projected well water total unit cost (tax plus power) for FY 2012/2013 is $895 per acre foot, an increase of 0.7% over the current year unit cost of $837. Due to the projected difference in cost from our suppliers, staff attempts to purchase water at the lowest possible cost. The City's system allows the movement of water from one portion of the City to another and staff monitors and adjusts purchases based on demand and the ability to utilize the most cost effective source, balanced with our minimum contractual requirements for purchase. Considering all sources of potable water the City's total purchased water costs for FY 2012/2013 are projected to be 7.7% higher than FY 2011/2012.

Lastly, the City's Water Pollution Control Plant provides recycled water, which is wastewater that has been treated to very high standards. Recycled water is currently sold at 90% of water rates to encourage its use. In prior years, the City received a $115 per acre foot rebate from the SCVWD to encourage use of recycled water, but this rebate stopped at the end of August 2009. Staff has had ongoing discussions with the District and it has indicated an interest in participating in recycled water capital improvement projects. Staff will continue to pursue this option to allow for the maintenance and expansion of the recycled water distribution system and help offset potable water expense.

## Operations and Capital Expenses

The FY 2012/2013 budget for the Water Fund also includes approximately $6 million in personnel and purchased goods costs related to City activities involved in operating and maintaining the water supply and distribution system. The Water Fund contains annual debt service of approximately $1.96 million in FY 2012/2013. This consists of two components. First, $1.9 million is appropriated for payment of debt service on the City's 2010 Water Revenue Bonds. $24 million in revenue bonds were issued to address capital and infrastructure needs of the water utility. Debt service also includes the Water Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property. This latter debt service, in the amount of about $67,000, continues through FY 2030/2031.

The City has been addressing its aging water utility infrastructure for several years now. Like all municipalities in the state and the country, Sunnyvale's water storage and

distribution systems are over fifty years old and in need of significant rehabilitation. The Environmental Services Department has been working to prioritize capital and infrastructure projects with an emphasis on spending the bond proceeds in a timely manner. The highest priority has been placed on water pipe replacements. With approximately 350 miles of water lines, many in need of replacement, replacements have been accelerated, with $4.8 million in replacements anticipated to occur within the next two years. As part of the prioritization of water utility projects, work on water storage tanks and water wells has been deferred until an operational evaluation on how to most effectively operate these facilities is completed.

Additionally, a renewed emphasis has been placed on the City's recycled water production and distribution system. Funding for this effort crosses both the water utility and the wastewater utility. Efforts include the funding of a Recycled Water Master Plan update, funding for interties with other local agencies, as well as funding to review how the City might enhance and stabilize the production of recycled water. As recycled water becomes cost competitive with the City's potable supplies, this renewed emphasis is sure to benefit the City's ratepayers going forward.

The Water Supply and Distribution Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue funded projects and debt funded projects to manage the flow of these funds against project expenditures that are uneven by nature.

## ▪ Wastewater Management Fund

The Wastewater Management Fund accounts for revenues and expenses related to the provision of the safe and reliable removal of wastewater from all residences and businesses in Sunnyvale. Wastewater rates also pay for half of the City's street sweeping services, plus storm water management, non-point source pollution prevention and other critical public services.

The City owns and operates an extensive system for management of wastewater within City limits and in a small area in the northern portion of Cupertino and San Jose. The system includes approximately 290 miles of sewer pipes, a storm drainage system consisting of 347 miles of storm drainage pipes, and a 29.5 million gallon per day (MGD design capacity) Grade V Water Pollution Control Plant (WPCP). Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, storm water management, and many other services related to wastewater.

### Operations and Capital Expenses

The proposed FY 2012/2013 operations expense in the Wastewater Management Fund reflects personnel, chemicals, and other costs. In addition to inflationary increases there are

several changes to the operations supported by the Wastewater Fund. First, as a result of the reorganization that created the new Environmental Services Department, a new operating division was created for the management of pretreatment and regulatory programs. This included the creation of a new division manager. Second, changes were made to the field operations to help bring maintenance practices up to standard for the industry. This included the addition of new sewer line televising equipment and the addition of a new line level supervisor to oversee field operations.

The City's street sweeping program is funded equally by the Wastewater and Solid Waste Funds to reflect the benefits that street sweeping provides in clearing litter and debris off the streets and preventing that debris from entering the storm drainage system.

The wastewater utility is facing even larger infrastructure challenges than the Water Utility. The most significant is the renovation of the City's Water Pollution Control Plant (WPCP). The recommended 2012/2013 budget includes planned infrastructure expenditures of over $420 million, $320 million of which are related solely to the replacement of the WPCP. The City completed its work on the Strategic Infrastructure Plan and is moving forward with the design on the primary treatment facilities, environmental work, and the engagement of a program manager who will be responsible for managing this large project going forward. The beginning of this effort is being funded by proceeds from the 2010 Wastewater Revenue Bonds, however additional financing is identified and planned beginning in FY 2014/2015. Also continuing is approximately $17 million in significant work on the "manage the gap" projects, which are projects that are critical now but will also benefit the long term renovation of the plant. These projects include the conversion to liquid chlorine, renovation of the digesters, pond dredging, and rehabilitation of the air flotation tanks.

In addition to the work on the WPCP, a high priority has been placed on sewer pipe replacements. The City has approximately 300 miles of sewer lines, many of which are in need of replacement. Therefore the City has accelerated replacements, anticipating replacement of $3.4 million in sewer lines within two years. Additionally, $4 million is planned for the renovation of the Lawrence Trunk Line (one of the City's largest lines) over the next five years starting in FY 2013/2014.

The Wastewater Management fund has two inter-fund loans that were advanced from the General Fund. The first loan was to finance the remodel of the primary facilities of the WPCP, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/1981 for a total of $10.7 million at 7% interest. The original term was for 20 years. Payment of the loan began in FY 2004/2005. The second loan from the General Fund was made to assist the Wastewater Management Fund with cash flow issues by providing needed cash to stabilize rates. The loan was advanced in FY 1995/1996 for a total of $2.4 million at 7% interest. The term was for

20 years with ongoing payments of the loan deferred until FY 2004/2005. No changes have been made to the loan payoff schedule as part of the recommended FY 2012/2013 Wastewater Management Fund Long Term Financial Plan.

The debt service payments are largely for the Wastewater Revenue Bonds, issued in 2010 for $35 million to fund capital and infrastructure projects. As discussed earlier, some of the bond proceeds are funding the initial efforts for the renovation of the WPCP. As a placeholder, future debt has been reflected with debt service payments noted in the New WPCP Debt Service line item. The actual amount and structuring of the financing will be determined as the plan is further defined. Debt service is also included for the Wastewater Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

In order to help the Solid Waste Management Fund with cash flow issues, the Wastewater Fund reflects a $2 million loan to the Solid Waste Fund at 4.5% interest. Payment is deferred to FY 2015/2016 and then repaid over a seven year period. This helps the Solid Waste Fund with cash it needs now and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

The Wastewater Management Fund also pays rent to the General Fund for use of the land that the Water Pollution Control Plant occupies. The payment for FY 2012/2013 is $344,111.

The Wastewater Management Fund by policy maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue funded projects and debt funded projects to manage the flow of these funds against project expenditures that are uneven by nature.

## ▪ Solid Waste Management Fund

The Solid Waste Management Fund accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling (Specialty), has been issued an exclusive franchise for collection of solid waste and recyclable materials through 2021, and these contract costs are reflected here. Operations of the Sunnyvale Materials Recovery and Transfer (SMaRT®) Station and disposal of refuse at the Kirby Canyon Landfill are included in a separate fund, but the City's share of these activities is reflected in the Solid Waste Management Fund.

The City's contract with Specialty for the collection of solid waste and recyclables throughout the City is the largest single expense within the Solid Waste Fund. Specialty is paid on a monthly basis, but their payment is determined for each year based largely on formulas that take necessary and actual expenses in the last completed fiscal year and adjust them for inflation. Therefore, the contractor payment for the following

fiscal year is driven primarily by actual expenditures from the last full fiscal year, adjusted by various indexes as identified in the contract.

The projected FY 2012/2013 contractor payment is $17 million, an increase of about $743,000 or 4.5% over the current FY 2011/2012 contractor payment. The change is due to the need to replace a significant amount of collection vehicles as well as the City's recycling carts.

Additionally, the Solid Waste Management Fund revenues are still recovering from the recession. Approximately 60% of revenues come from commercial accounts who utilize larger garbage bins, subscribe to more frequent pick-ups and use construction debris removal services. With the increase in commercial vacancies over the last two years, and the corresponding drop in solid waste generation, revenues have come in below projections. This is particularly problematic because most of the costs are fixed. Although the recent surge in commercial development activity is having a positive impact now in other revenues, solid waste revenues lag the economic cycle and the financial impact will be dependent on the types of businesses that come into the City. For example, office based businesses generate less solid waste than manufacturing companies, which can temper recovery in solid waste revenues. For the recommended budget, a 1% growth factor has been added in for FY 2012/2013 and FY 2013/2014.

The Solid Waste Management Fund Long-Term Financial Plan reflects two inter-fund loans that were advanced from the General Fund. The first loan provided $3.68 million during 1985, 1988, and 1989 to construct a system to convert methane gas to a marketable form of energy. An additional $10.5 million was advanced to stabilize solid waste rates between FY 1994/1995 and FY 1998/1999. Both loans bear interest of 7%. The loans have since been combined. The recommended FY 2012/2013 Budget has no change in repayment schedule with payoff to occur in FY 2022/2023.

Debt service reflects Sunnyvale's portion of the debt service for the original cost of the SMaRT Station facility and replacement equipment. Payments run through FY 2021/2022. It is anticipated debt will be issued for a new materials recovery system and the estimated debt service for Sunnyvale's share has been budgeted starting FY 2023/2024 as a placeholder. Debt service also includes the Solid Waste Fund's portion of the Certificates of Participation issued in 2001 for purchase of the 505 West Olive Avenue Government Center property.

Additionally, in order to help with cash flow purposes, the Solid Waste Management Fund reflects a $2 million loan from the Wastewater Management Fund at 4.5% interest. Payment is deferred to FY 2015/2016 and then repaid over a seven year period. This helps the Solid Waste Fund with cash it needs now, and then helps the Wastewater Management Fund in the future as its cash needs increase to fund the new WPCP.

By fiscal policy, the Solid Waste Fund maintains a

Contingency Reserve of 10% of operations. This is less than the 25% required for the other two utility enterprises to reflect that fact that this operation has less City-owned infrastructure at risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

## Sunnyvale Materials Recovery and Transfer (SMaRT) Station

The Sunnyvale Materials Recovery and Transfer (SMaRT) Station began operations in October 1993. The costs of building and operating the SMaRT Station are shared by the cities of Sunnyvale, Mountain View and Palo Alto as specified by a Memorandum of Understanding (MOU) among the cities. At current garbage delivery rates, Sunnyvale is responsible for about half of the SMaRT Station operating expenditures and receives about half of the revenues earned by the cities from recyclables removed from the garbage. The capital cost of the SMaRT Station was financed by the sale of revenue bonds by Sunnyvale. The debt service on the bonds is shared among the three cities as specified in the MOU.

The SMaRT Station Operations Fund was established to account for operations at the facility. It receives its revenue from charges to the cities of Sunnyvale (Solid Waste Management Fund), Mountain View, and Palo Alto and from the sale of recyclables. Major operating cost components include the contract with the SMaRT Station operator and disposal fees and taxes collected by the Kirby Canyon Landfill. The fund is designed so that annual revenues and expenditures are in balance and that no fund balance is carried forward to the next year. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the numbers of tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal.

The SMaRT Station is operated by a private company under contract with the City. To date, the City has issued seven-year agreements. On February 13, 2007, the City Council awarded a seven-year contract for operation of the SMaRT Station to Bay Counties Waste Services, who began operations on January 1, 2008.

The three cities that participate in the SMaRT Station have individual agreements with Kirby Canyon for landfill services that require the payment for disposal of a minimum quantity of solid waste each year. This provision is commonly referred to as a “put or pay” requirement. In October 2011, the cities had the ability to modify the level of put or pay required, and Sunnyvale’s exercised its right under the contract to lower its solid waste minimum quantity by the maximum allowable 10%. This reduction is currently the subject of a timing dispute with Kirby Canyon, who believes this cannot be executed until October 2012. As such, Staff has taken a conservative approach and the modification is reflected in the tonnage projections beginning in FY 2013/2014 instead of earlier.

The SMaRT Station Replacement Fund provides for the replacement of City-owned SMaRT Station equipment. The

three participating cities contribute to these replacement efforts and to payment of debt service based on fixed percentages established by the SMaRT Station MOU among the cities.

The recommended FY 2012/2013 SMaRT Station Long-Term Financial Plan reflects debt service for the original cost of the facility through FY 2017/2018 as well as debt service for replacement materials recovery facility equipment which runs through FY 2021/2022.

Staff projects that while most of the facility's equipment and the overall SMaRT Station can be maintained in good working order through the term of the MOU, there will come a point when the facility and equipment will need replacement or rehabilitation. In order to allow for the cost impact of this eventuality, staff has projected funding for a new materials recovery system and any other improvements needed to the SMaRT Station Facility in FY 2022/2023, with annual debt service of $1.9 million beginning the following year. The size and goals of this project and thus, its technical nature, will be determined by inter-jurisdictional discussions to take place prior to the expiration of the MOU in FY 2020/2021. At the present time, it is assumed that the new SMaRT facility will be similar to the current equipment.

## Golf and Tennis Fund

FY 2011/2012 was a transition year for the Golf and Tennis Fund, formerly known as the Community Recreation Fund. During FY 2011/2012, the process to move recreation operations out of this fund and into the General Fund began and will be complete when FY 2011/2012 is closed out. This transition takes all recreation-related revenues and expenditures and incorporates them into the General Fund, leaving the golf and tennis operations as its own stand-alone fund. The full transition is reflected in the recommended FY 2012/2013 Budget. Moving forward, golf and tennis operations will continue to operate as a true enterprise fund, with all activities self supporting.

In order to finalize the dissolution of the Community Recreation Fund, the negative fund balance in the Recreation Sub-Fund must be addressed. In order to do this without negatively impacting the General Fund further, the Golf and Tennis Sub-Fund will transfer enough funds into recreation at the close of FY 2011/2012 to ensure the Recreation Sub-Fund balance is $0 when it moves to the General Fund. This is expected to result in a $3.2 million transfer from the Golf and Tennis Sub-Fund to the Recreation Sub-Fund, leaving the Golf and Tennis Sub-Fund reserve at approximately $189,000 at the end of FY 2011/2012.

To compensate for this and the fact that the golf operation has spent a significant amount of its operational profits since the inception of the Community Recreation Fund to support recreation operations, existing golf and tennis capital projects that are programmed to be funded by Park Dedication Fee revenues will continue to have that funding support. Any new capital or infrastructure projects will require funding from golf and tennis revenues going forward. For the FY 2012/2013 long-term plan for the new Golf and Tennis Fund, there are no new capital or infrastructure projects programmed. All capital and infrastructure needs outside of those existing projects currently funded by Park Dedication Fees are being evaluated and are expected to be incorporated as a part of the recommended FY 2013/2014 Budget.

One final item of note is the Golf and Tennis Operations Sub-Fund also shows a structural deficit beginning in FY 2013/2014. Through investment in the golf course and operational efficiencies, staff expects to resolve this deficit before it occurs. However, if there is a deficit, as a stand alone enterprise fund, it will be handled within this fund through the generation of additional revenues or the reduction of expenditures.

**CITY OF SUNNYVALE**
**460. WATER SUPPLY AND DISTRIBUTION FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 25,010,197 | 23,894,807 | 22,167,068 | 17,126,125 | 16,454,380 | 14,975,123 | 14,212,122 | 15,617,996 | 14,832,452 | 14,620,642 | 15,659,270 | 17,533,856 | 23,894,807 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Service Fees | 26,111,942 | 30,048,000 | 32,151,360 | 34,241,198 | 35,953,258 | 37,750,921 | 39,638,467 | 41,620,391 | 43,701,410 | 45,449,467 | 47,267,445 | 48,212,794 | 436,034,712 |
| Public Works Fees | 213,825 | 234,266 | 234,266 | 238,951 | 243,730 | 248,605 | 253,577 | 258,648 | 263,821 | 269,098 | 274,480 | 279,969 | 2,799,412 |
| Recycled Water | 1,085,992 | 1,161,000 | 1,070,000 | 1,139,550 | 1,196,528 | 1,256,354 | 1,319,172 | 1,385,130 | 1,454,387 | 1,512,562 | 1,573,065 | 1,604,526 | 14,672,272 |
| Miscellaneous Revenues | 280,301 | 211,758 | 212,876 | 220,751 | 227,734 | 234,985 | 242,516 | 250,339 | 258,468 | 265,822 | 273,411 | 278,879 | 2,677,541 |
| Interest Income | 115,008 | 219,476 | 169,566 | 162,915 | 148,269 | 140,714 | 154,634 | 146,856 | 144,759 | 155,042 | 173,603 | 174,165 | 1,789,999 |
| Transfer From Other Funds | 0 | 266,075 | 387,000 | 387,000 | 387,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,427,075 |
| TOTAL CURRENT RESOURCES | 27,807,068 | 32,140,575 | 34,225,068 | 36,390,366 | 38,156,519 | 39,631,579 | 41,608,366 | 43,661,365 | 45,822,845 | 47,651,991 | 49,562,004 | 50,550,334 | 459,401,011 |
| TOTAL AVAILABLE RESOURCES | 52,817,266 | 56,035,382 | 56,392,136 | 53,516,491 | 54,610,899 | 54,606,702 | 55,820,488 | 59,279,361 | 60,655,297 | 62,272,633 | 65,221,274 | 68,084,190 | 483,295,819 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| OPERATING REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 4,907,193 | 6,273,057 | 5,935,048 | 6,025,400 | 6,130,117 | 6,258,585 | 6,395,926 | 6,541,112 | 6,566,931 | 6,707,240 | 6,841,147 | 6,972,438 | 70,647,001 |
| Purchased Water | 15,575,348 | 18,753,766 | 20,189,438 | 21,692,434 | 24,192,065 | 26,587,282 | 27,318,761 | 30,273,649 | 33,184,349 | 34,964,009 | 35,793,036 | 36,933,073 | 309,881,862 |
| Project Operating Costs | 0 | 30,600 | 31,212 | 31,836 | 32,473 | 33,122 | 33,785 | 34,461 | 35,150 | 35,853 | 36,928 | 38,036 | 373,456 |
| In-Lieu Charges | 3,134,529 | 3,197,141 | 3,109,327 | 3,140,525 | 3,308,254 | 3,273,941 | 3,195,535 | 3,485,322 | 3,405,683 | 3,186,275 | 3,227,685 | 3,566,050 | 36,095,738 |
| TOTAL OPERATING REQUIREMENTS | 23,617,070 | 28,254,564 | 29,265,025 | 30,890,195 | 33,662,909 | 36,152,931 | 36,944,007 | 40,334,543 | 43,192,112 | 44,893,377 | 45,898,796 | 47,509,598 | 416,998,058 |
| NON-OPERATING REQUIREMENTS: | | | | | | | | | | | | | |
| Interfund Loan Repayment | 351,700 | 351,700 | 351,700 | 351,700 | 351,700 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,406,800 |
| Debt Service | 1,723,867 | 1,952,208 | 1,960,182 | 1,958,235 | 1,958,642 | 1,956,938 | 1,960,163 | 1,955,678 | 1,448,616 | 1,445,279 | 1,446,936 | 1,447,252 | 19,490,129 |
| Transfer To General Services Fund | 278,969 | 0 | 0 | 468,180 | 0 | 5,412 | 0 | 0 | 0 | 0 | 5,976 | 0 | 479,568 |
| Transfer To Infrastructure Fund | 619 | 4,460 | 4,549 | 13,256 | 4,733 | 4,827 | 4,924 | 5,022 | 5,123 | 5,225 | 5,330 | 5,436 | 62,885 |
| TOTAL NON-OPERATING REQUIREMENTS | 2,355,155 | 2,308,368 | 2,316,431 | 2,791,371 | 2,315,075 | 1,967,177 | 1,965,087 | 1,960,700 | 1,453,739 | 1,450,504 | 1,458,242 | 1,452,688 | 21,439,382 |
| CAPITAL AND INFRASTRUCTURE REQ.: | | | | | | | | | | | | | |
| Projects - Debt Funded | 2,883,114 | 2,420,013 | 7,511,155 | 2,740,698 | 1,424,323 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14,096,189 |
| Projects - Revenue Funded | 67,119 | 885,369 | 173,400 | 639,846 | 2,233,470 | 2,274,472 | 1,293,397 | 2,151,666 | 1,388,804 | 269,482 | 330,379 | 1,531,193 | 13,171,478 |
| TOTAL CAPITAL AND INFRASTRUCTURE REQ. | 2,950,233 | 3,305,382 | 7,684,555 | 3,380,544 | 3,657,793 | 2,274,472 | 1,293,397 | 2,151,666 | 1,388,804 | 269,482 | 330,379 | 1,531,193 | 27,267,667 |
| TOTAL CURRENT REQUIREMENTS | 28,922,458 | 33,868,314 | 39,266,011 | 37,062,110 | 39,635,777 | 40,394,580 | 40,202,491 | 44,446,909 | 46,034,655 | 46,613,363 | 47,687,418 | 50,493,479 | 465,705,107 |
| RESERVES: | | | | | | | | | | | | | |
| Debt Service | 1,006,979 | 1,007,381 | 1,007,737 | 1,008,192 | 1,008,444 | 1,008,651 | 1,009,552 | 1,007,764 | 754,819 | 755,166 | 755,827 | 756,418 | 756,418 |
| Contingencies | 5,391,749 | 6,256,706 | 6,531,122 | 6,929,459 | 7,580,545 | 8,211,467 | 8,428,672 | 9,203,690 | 9,937,820 | 10,417,812 | 10,658,546 | 10,976,378 | 10,976,378 |
| Capital and Infrastructure Reserve | 247,098 | 173,400 | 639,846 | 2,233,470 | 2,274,472 | 1,293,397 | 2,151,666 | 1,388,804 | 269,482 | 330,379 | 1,531,193 | 2,618,625 | 2,618,625 |
| Bond Proceeds | 14,096,189 | 11,676,176 | 4,165,021 | 1,424,323 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate Stabilization Reserve | 3,152,792 | 3,053,406 | 4,782,400 | 4,858,937 | 4,111,660 | 3,698,607 | 4,028,106 | 3,232,194 | 3,658,521 | 4,155,912 | 4,588,291 | 3,239,290 | 3,239,290 |
| TOTAL RESERVES | 23,894,807 | 22,167,068 | 17,126,125 | 16,454,380 | 14,975,123 | 14,212,122 | 15,617,996 | 14,832,452 | 14,620,642 | 15,659,270 | 17,533,856 | 17,590,711 | 17,590,711 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recommended Water Rate Increase | 7.5% | 18.0% | 7.0% | 6.5% | 5.0% | 5.0% | 5.0% | 5.0% | 5.0% | 4.0% | 4.0% | 2.0% | |
| Prior Year Water Rate Increase | 7.5% | 9.0% | 7.0% | 6.5% | 5.0% | 5.0% | 5.0% | 5.0% | 4.0% | 3.0% | 3.0% | 2.0% | |

**CITY OF SUNNYVALE**
**460. WATER SUPPLY AND DISTRIBUTION FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 17,590,711 | 16,153,969 | 16,400,517 | 17,323,681 | 18,629,114 | 19,224,814 | 18,535,529 | 18,753,409 | 19,385,510 | 18,179,157 | 17,590,711 | 23,894,807 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Service Fees | 49,418,114 | 50,653,567 | 51,919,906 | 53,217,904 | 54,548,351 | 55,912,060 | 57,309,862 | 58,742,608 | 60,211,173 | 62,017,509 | 553,951,054 | 989,985,766 |
| Public Works Fees | 77,160 | 79,474 | 81,859 | 84,314 | 86,844 | 89,449 | 92,133 | 94,897 | 97,743 | 100,676 | 884,548 | 3,683,960 |
| Recycled Water | 1,644,639 | 1,685,755 | 1,727,899 | 1,771,096 | 1,815,374 | 1,860,758 | 1,907,277 | 1,954,959 | 2,003,833 | 2,063,948 | 18,435,538 | 33,107,811 |
| Miscellaneous Revenues | 286,643 | 294,625 | 302,830 | 311,266 | 319,939 | 328,855 | 338,022 | 347,446 | 357,135 | 367,849 | 3,254,611 | 5,932,152 |
| Interest Income | 159,940 | 162,381 | 171,522 | 184,447 | 190,345 | 183,520 | 185,677 | 191,936 | 179,992 | 167,727 | 1,777,487 | 3,567,486 |
| Transfer From Other Funds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,427,075 |
| TOTAL CURRENT RESOURCES | 51,586,496 | 52,875,802 | 54,204,016 | 55,569,028 | 56,960,853 | 58,374,642 | 59,832,970 | 61,331,846 | 62,849,877 | 64,717,709 | 578,303,238 | 1,037,704,249 |
| TOTAL AVAILABLE RESOURCES | 69,177,207 | 69,029,771 | 70,604,533 | 72,892,708 | 75,589,967 | 77,599,456 | 78,368,499 | 80,085,255 | 82,235,387 | 82,896,865 | 595,893,949 | 1,061,599,056 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| OPERATING REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 7,159,662 | 7,352,261 | 7,550,394 | 7,754,223 | 7,963,915 | 8,179,644 | 8,401,588 | 8,629,929 | 8,864,857 | 9,106,565 | 80,963,039 | 151,610,041 |
| Purchased Water | 37,781,280 | 38,693,480 | 39,725,163 | 40,861,773 | 41,999,907 | 43,280,332 | 44,602,426 | 46,027,300 | 47,663,156 | 49,329,664 | 429,964,480 | 739,846,342 |
| Project Operating Costs | 39,177 | 40,353 | 41,563 | 42,810 | 44,094 | 45,417 | 46,780 | 48,183 | 49,629 | 51,117 | 449,124 | 822,580 |
| In-Lieu Charges | 3,972,667 | 3,767,133 | 3,740,324 | 3,744,338 | 3,998,573 | 4,330,409 | 4,196,231 | 4,230,624 | 4,591,664 | 4,703,994 | 41,275,956 | 77,371,695 |
| TOTAL OPERATING REQUIREMENTS | 48,952,786 | 49,853,227 | 51,057,444 | 52,403,143 | 54,006,490 | 55,835,802 | 57,247,025 | 58,936,037 | 61,169,306 | 63,191,340 | 552,652,599 | 969,650,658 |
| NON-OPERATING REQUIREMENTS: | | | | | | | | | | | | |
| Interfund Loan Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,406,800 |
| Debt Service | 1,446,227 | 1,448,861 | 1,448,836 | 1,447,130 | 1,448,743 | 1,448,782 | 1,446,863 | 1,447,984 | 1,447,252 | 1,364,525 | 14,395,202 | 33,885,332 |
| Transfer To General Services Fund | 0 | 0 | 0 | 6,860 | 0 | 0 | 0 | 0 | 7,953 | 0 | 14,813 | 494,381 |
| Transfer To Infrastructure Fund | 5,600 | 5,768 | 5,941 | 6,119 | 6,302 | 6,491 | 6,686 | 6,887 | 7,093 | 7,306 | 64,193 | 127,078 |
| TOTAL NON-OPERATING REQUIREMENTS | 1,451,827 | 1,454,629 | 1,454,777 | 1,460,109 | 1,455,045 | 1,455,273 | 1,453,549 | 1,454,871 | 1,462,298 | 1,371,831 | 14,474,208 | 35,913,590 |
| CAPITAL AND INFRASTRUCTURE REQ.: | | | | | | | | | | | | |
| Projects - Debt Funded | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14,096,189 |
| Projects - Revenue Funded | 2,618,625 | 1,321,398 | 768,632 | 400,342 | 903,618 | 1,772,852 | 914,517 | 308,837 | 1,424,626 | 1,393,223 | 11,826,671 | 24,998,148 |
| TOTAL CAPITAL AND INFRASTRUCTURE REQ. | 2,618,625 | 1,321,398 | 768,632 | 400,342 | 903,618 | 1,772,852 | 914,517 | 308,837 | 1,424,626 | 1,393,223 | 11,826,671 | 39,094,338 |
| TOTAL CURRENT REQUIREMENTS | 53,023,238 | 52,629,254 | 53,280,852 | 54,263,594 | 56,365,153 | 59,063,927 | 59,615,091 | 60,699,745 | 64,056,230 | 65,956,394 | 578,953,478 | 1,044,658,585 |
| RESERVES: | | | | | | | | | | | | |
| Debt Service | 756,940 | 757,394 | 758,055 | 758,679 | 759,274 | 760,070 | 761,033 | 761,634 | 761,159 | 761,159 | 761,159 | 761,159 |
| Contingencies | 11,235,235 | 11,511,435 | 11,818,889 | 12,153,999 | 12,490,956 | 12,864,994 | 13,251,003 | 13,664,307 | 14,132,003 | 14,609,057 | 14,609,057 | 14,609,057 |
| Capital and Infrastructure Reserve | 1,321,398 | 768,632 | 400,342 | 903,618 | 1,772,852 | 914,517 | 308,837 | 1,424,626 | 1,393,223 | 1,393,223 | 1,393,223 | 1,393,223 |
| Bond Proceeds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate Stabilization Reserve | 2,840,395 | 3,363,056 | 4,346,395 | 4,812,817 | 4,201,733 | 3,995,947 | 4,432,535 | 3,534,942 | 1,892,771 | 177,032 | 177,032 | 177,032 |
| TOTAL RESERVES | 16,153,969 | 16,400,517 | 17,323,681 | 18,629,114 | 19,224,814 | 18,535,529 | 18,753,409 | 19,385,510 | 18,179,157 | 16,940,471 | 16,940,471 | 16,940,471 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recommended Water Rate Increase | 2.5% | 2.5% | 2.5% | 2.5% | 2.5% | 2.5% | 2.5% | 2.5% | 2.5% | 3.0% | | |
| Prior Year Water Rate Increase | 1.5% | 1.5% | 1.5% | 1.5% | 1.5% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | | |

## 460. WATER SUPPLY AND DISTRIBUTION FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1507 | Late Payment Penalties | 68,391 | 79,260 | 80,378 | 85,603 | 89,883 | 94,377 | 99,096 | 104,051 | 109,254 | 113,624 | 118,169 | 120,532 | 1,094,227 |
| 3050 | Water Connection Fees | 122,692 | 165,387 | 165,387 | 168,695 | 172,069 | 175,510 | 179,020 | 182,600 | 186,252 | 189,978 | 193,777 | 197,653 | 1,976,327 |
| 3052 | Water Hydrant Fees | 10,531 | 8,465 | 8,465 | 8,634 | 8,807 | 8,983 | 9,163 | 9,346 | 9,533 | 9,724 | 9,918 | 10,116 | 101,154 |
| 3054 | Water Meter Sales | 67,225 | 49,090 | 49,090 | 50,072 | 51,073 | 52,095 | 53,137 | 54,199 | 55,283 | 56,389 | 57,517 | 58,667 | 586,612 |
| 3055 | Water Meter Use Fees | 3,631,489 | 3,850,000 | 4,119,500 | 4,387,268 | 4,606,631 | 4,836,962 | 5,078,811 | 5,332,751 | 5,599,389 | 5,823,364 | 6,056,299 | 6,177,425 | 55,868,399 |
| 3056 | Water Sales - Metered | 22,480,452 | 26,198,000 | 28,031,860 | 29,853,931 | 31,346,627 | 32,913,959 | 34,559,657 | 36,287,640 | 38,102,022 | 39,626,102 | 41,211,147 | 42,035,369 | 380,166,314 |
| 3057 | Water Tapping Fees | 13,377 | 11,324 | 11,324 | 11,550 | 11,781 | 12,017 | 12,257 | 12,503 | 12,753 | 13,008 | 13,268 | 13,533 | 135,319 |
| 3058 | Water Turn On Fees | 168,684 | 132,498 | 132,498 | 135,148 | 137,851 | 140,608 | 143,420 | 146,288 | 149,214 | 152,199 | 155,243 | 158,347 | 1,583,314 |
| 3060 | Water Recycled | 1,085,992 | 1,161,000 | 1,070,000 | 1,139,550 | 1,196,528 | 1,256,354 | 1,319,172 | 1,385,130 | 1,454,387 | 1,512,562 | 1,573,065 | 1,604,526 | 14,672,272 |
| 3089 | Hydrant Meter Deposits Forfeited | 3,922 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3355 | Interest Income | 115,008 | 219,476 | 169,566 | 162,915 | 148,269 | 140,714 | 154,634 | 146,856 | 144,759 | 155,042 | 173,603 | 174,165 | 1,789,999 |
| 4100 | Miscellaneous Revenues | 39,304 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4400 | Transfer From Other Funds | 0 | 266,075 | 387,000 | 387,000 | 387,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,427,075 |
| FUND TOTAL | | 27,807,068 | 32,140,575 | 34,225,068 | 36,390,366 | 38,156,519 | 39,631,579 | 41,608,366 | 43,661,365 | 45,822,845 | 47,651,991 | 49,562,004 | 50,550,334 | 459,401,011 |

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**CITY OF SUNNYVALE**
**465. WASTEWATER MANAGEMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 43,729,275 | 43,822,344 | 37,869,757 | 28,364,420 | 18,840,040 | 66,335,453 | 41,534,478 | 14,715,852 | 67,924,431 | 43,209,928 | 102,161,327 | 61,521,551 | 43,822,344 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Service Fees | 23,230,095 | 23,722,159 | 25,026,878 | 26,782,979 | 28,796,889 | 31,100,640 | 33,588,691 | 36,107,843 | 38,815,931 | 41,727,126 | 44,648,024 | 46,433,945 | 376,751,104 |
| Connection and Development Fees | 914,374 | 923,919 | 558,281 | 569,447 | 580,836 | 592,453 | 604,302 | 616,388 | 628,716 | 641,290 | 654,116 | 667,198 | 7,036,945 |
| Other Revenues | 133,425 | 165,678 | 169,070 | 174,716 | 182,054 | 190,187 | 198,842 | 207,622 | 216,938 | 226,828 | 236,789 | 243,846 | 2,212,569 |
| Interest Income | 221,782 | 191,745 | 162,970 | 130,964 | 300,695 | 335,956 | 565,994 | 691,753 | 701,558 | 800,488 | 801,817 | 831,559 | 5,515,499 |
| Transfer From Solid Waste Management Fund | 0 | 0 | 0 | 0 | 0 | 462,407 | 462,407 | 462,407 | 462,407 | 462,407 | 462,407 | 0 | 2,774,442 |
| New WPCP Bond Proceeds | 0 | 0 | 0 | 0 | 61,550,000 | 0 | 0 | 74,908,280 | 0 | 81,348,630 | 0 | 67,261,448 | 285,068,358 |
| TOTAL CURRENT RESOURCES | 24,499,676 | 25,003,500 | 25,917,199 | 27,658,106 | 91,410,473 | 32,681,642 | 35,420,236 | 112,994,293 | 40,825,550 | 125,206,768 | 46,803,153 | 115,437,996 | 679,358,917 |
| TOTAL AVAILABLE RESOURCES | 68,228,951 | 68,825,845 | 63,786,956 | 56,022,526 | 110,250,514 | 99,017,095 | 76,954,714 | 127,710,145 | 108,749,981 | 168,416,696 | 148,964,480 | 176,959,548 | 723,181,261 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| OPERATING REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 12,609,995 | 14,284,536 | 14,622,882 | 14,748,233 | 15,402,490 | 15,793,564 | 16,143,063 | 16,500,011 | 16,844,991 | 17,220,131 | 17,592,834 | 17,996,778 | 177,149,513 |
| In-Lieu Charges and Fund Transfers | 3,418,953 | 3,772,165 | 3,190,469 | 4,145,626 | 4,064,364 | 4,497,082 | 3,434,175 | 3,222,570 | 3,390,210 | 4,106,978 | 3,395,420 | 3,489,815 | 40,708,874 |
| TOTAL CURRENT OPERATING REQUIREMENTS | 16,028,948 | 18,056,701 | 17,813,351 | 18,893,859 | 19,466,854 | 20,290,646 | 19,577,238 | 19,722,581 | 20,235,201 | 21,327,109 | 20,988,254 | 21,486,593 | 217,858,387 |
| NON-OPERATING REQUIREMENTS: | | | | | | | | | | | | | |
| Interfund Loan Repayment | 550,000 | 1,259,994 | 1,264,380 | 1,264,380 | 1,264,380 | 1,264,380 | 1,264,380 | 1,264,380 | 1,264,380 | 850,216 | 850,216 | 850,216 | 12,661,303 |
| Debt Service | 2,904,984 | 2,902,574 | 2,915,192 | 2,911,999 | 2,911,701 | 2,916,311 | 2,912,888 | 2,915,897 | 2,335,105 | 2,334,605 | 2,336,511 | 2,330,869 | 29,723,653 |
| New WPCP Debt Service | 0 | 0 | 0 | 0 | 0 | 4,695,299 | 4,695,299 | 4,695,299 | 10,409,499 | 10,409,499 | 14,571,782 | 14,571,782 | 64,048,459 |
| Water Pollution Control Plant Rent | 327,538 | 337,364 | 344,111 | 350,994 | 358,014 | 365,174 | 372,477 | 379,927 | 387,525 | 395,276 | 403,181 | 411,245 | 4,105,288 |
| Transfer To Water Supply and Distribution Fund | 2,143 | 266,075 | 387,000 | 387,000 | 387,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,427,075 |
| Wastewater Equipment Replacement | 199,082 | 151,393 | 445,572 | 267,159 | 153,252 | 136,562 | 143,928 | 117,265 | 177,505 | 166,543 | 145,421 | 177,264 | 2,081,866 |
| Transfer To General Fund (Power Generation Facility) | 814,492 | 838,926 | 855,705 | 872,819 | 890,275 | 908,080 | 926,242 | 944,767 | 963,662 | 982,936 | 1,002,594 | 1,022,646 | 10,208,652 |
| Transfer To Solid Waste Management Fund | 5,269 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| TOTAL NON-OPERATING REQUIREMENTS | 4,803,508 | 7,756,327 | 6,211,960 | 6,054,351 | 5,964,622 | 10,285,807 | 10,315,215 | 10,317,535 | 15,537,677 | 15,139,074 | 19,309,705 | 19,364,022 | 126,256,296 |
| CAPITAL AND INFRASTRUCTURE REQ.: | | | | | | | | | | | | | |
| Projects - Debt Funded | 3,229,130 | 3,834,832 | 8,474,343 | 3,620,082 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,929,257 |
| Projects - Revenue Funded | 345,022 | 1,308,229 | 1,472,882 | 7,314,194 | 7,933,584 | 5,906,163 | 2,346,409 | 1,078,930 | 1,100,509 | 1,122,519 | 1,144,969 | 1,226,953 | 31,955,341 |
| Replacement of WPCP - Debt Funded | 0 | 0 | 1,450,000 | 1,300,000 | 10,550,000 | 21,000,000 | 30,000,000 | 24,969,427 | 24,969,427 | 24,969,427 | 40,674,315 | 40,674,315 | 220,556,911 |
| Replacement of WPCP - Revenue Funded | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,697,240 | 3,697,240 | 3,697,240 | 5,325,685 | 5,325,685 | 21,743,090 |
| TOTAL CAPITAL AND INFRASTRUCTURE REQ. | 3,574,152 | 5,143,061 | 11,397,225 | 12,234,276 | 18,483,584 | 26,906,163 | 32,346,409 | 29,745,597 | 29,767,176 | 29,789,186 | 47,144,969 | 47,226,953 | 290,184,599 |
| TOTAL CURRENT REQUIREMENTS | 24,406,607 | 30,956,088 | 35,422,536 | 37,182,485 | 43,915,061 | 57,482,617 | 62,238,862 | 59,785,713 | 65,540,053 | 66,255,369 | 87,442,929 | 88,077,568 | 634,299,282 |
| RESERVES: | | | | | | | | | | | | | |
| Debt Service | 1,485,857 | 1,512,188 | 1,512,188 | 1,512,188 | 1,512,188 | 3,859,838 | 3,859,838 | 3,859,838 | 6,716,938 | 6,716,938 | 8,798,079 | 8,798,079 | 8,798,079 |
| Contingencies | 3,152,499 | 3,571,134 | 3,655,720 | 3,687,058 | 3,850,623 | 3,948,391 | 4,035,766 | 4,125,003 | 4,211,248 | 4,305,033 | 4,398,209 | 4,499,194 | 4,499,194 |
| Capital and Infrastructure Reserve | 1,308,229 | 1,472,882 | 7,314,194 | 7,933,584 | 5,906,163 | 2,346,409 | 4,776,170 | 4,797,749 | 4,819,759 | 6,470,654 | 6,552,638 | 4,366,868 | 4,366,868 |
| Bond Proceeds | 18,679,257 | 14,844,425 | 4,920,082 | 0 | 51,000,000 | 30,000,000 | 0 | 49,938,853 | 24,969,426 | 81,348,629 | 40,674,314 | 67,261,447 | 67,261,447 |
| Rate Stabilization Reserve | 19,196,503 | 16,469,128 | 10,962,235 | 5,707,210 | 4,066,479 | 1,379,840 | 2,044,078 | 5,202,989 | 2,492,558 | 3,320,073 | 1,098,311 | 3,956,391 | 3,956,391 |
| TOTAL RESERVES | 43,822,344 | 37,869,757 | 28,364,420 | 18,840,040 | 66,335,453 | 41,534,478 | 14,715,852 | 67,924,431 | 43,209,928 | 102,161,327 | 61,521,551 | 88,881,979 | 88,881,979 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| STATISTICS: | | | | | | | | | | | | | |
| Sewer Rate Increase | 4.5% | 5.5% | 5.5% | 6.5% | 7.0% | 8.0% | 8.0% | 7.5% | 7.5% | 7.5% | 7.0% | 4.0% | |
| Prior Year Sewer Rate Increase | 4.5% | 5.5% | 7.0% | 8.0% | 8.5% | 8.0% | 8.0% | 8.0% | 7.0% | 5.5% | 5.0% | 5.0% | |

**CITY OF SUNNYVALE**
**465. WASTEWATER MANAGEMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 88,881,979 | 56,515,319 | 23,995,547 | 24,436,292 | 26,928,828 | 29,694,202 | 32,219,544 | 32,669,236 | 32,561,343 | 32,847,197 | 88,881,979 | 43,822,344 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Service Fees | 48,291,303 | 49,740,042 | 50,237,443 | 50,739,817 | 51,247,215 | 51,759,688 | 52,277,284 | 53,322,830 | 54,389,287 | 55,477,072 | 517,481,982 | 894,233,086 |
| Connection and Development Fees | 687,214 | 707,830 | 729,065 | 750,937 | 773,465 | 796,669 | 820,569 | 845,186 | 870,542 | 896,658 | 7,878,138 | 14,915,083 |
| Other Revenues | 252,369 | 259,940 | 265,152 | 270,494 | 275,970 | 281,584 | 287,341 | 294,602 | 302,053 | 309,701 | 2,799,205 | 5,011,774 |
| Interest Income | 1,089,743 | 1,142,645 | 1,163,633 | 1,282,325 | 1,414,010 | 1,534,264 | 1,555,678 | 1,550,540 | 1,564,152 | 1,589,591 | 13,886,581 | 19,402,080 |
| Transfer From Solid Waste Management Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,774,442 |
| New WPCP Bond Proceeds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 285,068,358 |
| TOTAL CURRENT RESOURCES | 50,320,629 | 51,850,458 | 52,395,293 | 53,043,573 | 53,710,661 | 54,372,205 | 54,940,872 | 56,013,158 | 57,126,034 | 58,273,022 | 542,045,906 | 1,221,404,823 |
| TOTAL AVAILABLE RESOURCES | 139,202,608 | 108,365,777 | 76,390,840 | 77,479,866 | 80,639,489 | 84,066,407 | 87,160,416 | 88,682,394 | 89,687,377 | 91,120,220 | 630,927,886 | 1,265,227,167 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| OPERATING REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 18,546,901 | 19,098,870 | 19,658,160 | 20,234,542 | 20,775,780 | 21,333,582 | 21,701,098 | 22,174,637 | 22,721,489 | 23,417,368 | 209,662,427 | 386,811,941 |
| In-Lieu Charges and Fund Transfers | 3,698,582 | 3,983,760 | 4,276,559 | 3,990,589 | 4,136,224 | 4,289,074 | 4,418,058 | 4,502,869 | 4,599,127 | 4,725,907 | 42,620,749 | 83,329,623 |
| TOTAL CURRENT OPERATING REQUIREMENTS | 22,245,483 | 23,082,630 | 23,934,719 | 24,225,131 | 24,912,004 | 25,622,656 | 26,119,156 | 26,677,506 | 27,320,616 | 28,143,275 | 252,283,176 | 470,141,564 |
| NON-OPERATING REQUIREMENTS: | | | | | | | | | | | | |
| Interfund Loan Repayment | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 850,216 | 8,502,156 | 21,163,459 |
| Debt Service | 2,337,664 | 2,336,147 | 2,333,342 | 2,337,316 | 2,342,280 | 1,492,971 | 1,494,268 | 1,493,795 | 1,495,657 | 1,495,245 | 19,158,686 | 48,882,339 |
| New WPCP Debt Service | 17,654,897 | 17,654,897 | 17,654,897 | 17,654,897 | 17,654,897 | 17,654,897 | 17,654,897 | 17,654,897 | 17,654,897 | 17,654,897 | 176,548,970 | 240,597,429 |
| Water Pollution Control Plant Rent | 423,582 | 436,290 | 449,379 | 462,860 | 476,746 | 491,048 | 505,779 | 520,953 | 536,581 | 552,679 | 4,855,897 | 8,961,185 |
| Transfer To Water Supply and Distribution Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,427,075 |
| Wastewater Equipment Replacement | 124,531 | 127,373 | 113,463 | 212,177 | 101,242 | 119,487 | 172,807 | 148,807 | 124,087 | 98,626 | 1,342,598 | 3,424,464 |
| Transfer To General Fund (Power Generation Facility) | 1,053,325 | 1,084,925 | 1,117,473 | 1,150,997 | 1,185,527 | 1,221,093 | 1,257,726 | 1,295,457 | 1,334,321 | 1,374,351 | 12,075,196 | 22,283,848 |
| Transfer To Solid Waste Management Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| TOTAL NON-OPERATING REQUIREMENTS | 22,444,215 | 22,489,847 | 22,518,769 | 22,668,463 | 22,610,908 | 21,829,711 | 21,935,693 | 21,964,125 | 21,995,760 | 22,026,013 | 222,483,503 | 348,739,799 |
| CAPITAL AND INFRASTRUCTURE REQ.: | | | | | | | | | | | | |
| Projects - Debt Funded | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 15,929,257 |
| Projects - Revenue Funded | 1,454,017 | 2,254,178 | 2,588,209 | 3,657,443 | 3,422,376 | 4,394,496 | 6,436,331 | 7,479,421 | 7,523,803 | 7,569,518 | 46,779,792 | 78,735,133 |
| Replacement of WPCP - Debt Funded | 33,630,723 | 33,630,723 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 67,261,446 | 287,818,357 |
| Replacement of WPCP - Revenue Funded | 2,912,851 | 2,912,851 | 2,912,851 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,738,553 | 30,481,643 |
| TOTAL CAPITAL AND INFRASTRUCTURE REQ. | 37,997,591 | 38,797,752 | 5,501,060 | 3,657,443 | 3,422,376 | 4,394,496 | 6,436,331 | 7,479,421 | 7,523,803 | 7,569,518 | 122,779,791 | 412,964,390 |
| TOTAL CURRENT REQUIREMENTS | 82,687,289 | 84,370,230 | 51,954,548 | 50,551,038 | 50,945,287 | 51,846,863 | 54,491,180 | 56,121,052 | 56,840,179 | 57,738,805 | 597,546,471 | 1,231,845,753 |
| RESERVES: | | | | | | | | | | | | |
| Debt Service | 10,339,637 | 10,339,637 | 10,339,637 | 10,339,637 | 10,339,637 | 10,339,637 | 10,339,637 | 10,339,637 | 10,339,549 | 10,339,549 | 10,339,549 | 10,339,549 |
| Contingencies | 4,636,725 | 4,774,718 | 4,914,540 | 5,058,636 | 5,193,945 | 5,333,396 | 5,425,274 | 5,543,659 | 5,680,372 | 5,854,342 | 5,854,342 | 5,854,342 |
| Capital and Infrastructure Reserve | 5,167,029 | 2,588,209 | 7,657,443 | 7,422,376 | 8,394,496 | 10,436,331 | 11,479,421 | 11,523,803 | 11,569,518 | 11,569,518 | 11,569,518 | 11,569,518 |
| Bond Proceeds | 33,630,724 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rate Stabilization Reserve | 2,741,204 | 6,292,984 | 1,524,672 | 4,108,180 | 5,766,124 | 6,110,180 | 5,424,904 | 5,154,243 | 5,257,758 | 5,618,006 | 5,618,006 | 5,618,006 |
| TOTAL RESERVES | 56,515,319 | 23,995,547 | 24,436,292 | 26,928,828 | 29,694,202 | 32,219,544 | 32,669,236 | 32,561,343 | 32,847,197 | 33,381,415 | 33,381,415 | 33,381,415 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| STATISTICS: | | | | | | | | | | | | |
| Sewer Rate Increase | 4.0% | 3.0% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 2.0% | 2.0% | 2.0% | | |
| Prior Year Sewer Rate Increase | 4.5% | 4.5% | 2.5% | 1.0% | 1.0% | 1.0% | 1.0% | 1.0% | 0.0% | n/a | | |

## 465. WASTEWATER MANAGEMENT FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1114 | Other Agencies - Reimbursement | 19,197 | 50,000 | 50,000 | 50,000 | 51,000 | 52,020 | 53,060 | 54,122 | 55,204 | 56,308 | 57,434 | 58,583 | 587,731 |
| 1367 | Permit - Waste Discharge | 14,228 | 14,000 | 14,000 | 14,280 | 14,566 | 14,857 | 15,154 | 15,457 | 15,766 | 16,082 | 16,403 | 16,731 | 167,296 |
| 1507 | Late Payment Penalties | 57,728 | 61,678 | 65,070 | 69,636 | 74,872 | 80,862 | 87,331 | 93,880 | 100,921 | 108,491 | 116,085 | 120,728 | 979,553 |
| 3066 | Sewer Fees - City | 22,565,598 | 23,025,470 | 24,291,871 | 26,000,197 | 27,959,311 | 30,196,056 | 32,611,741 | 35,057,621 | 37,686,943 | 40,513,464 | 43,349,406 | 45,083,383 | 365,775,464 |
| 3067 | Sewer Fees - Non-City | 666,656 | 696,689 | 735,007 | 782,782 | 837,577 | 904,583 | 976,950 | 1,050,221 | 1,128,988 | 1,213,662 | 1,298,618 | 1,350,563 | 10,975,640 |
| 3068 | Sewer Connection Fees | 896,451 | 905,637 | 540,000 | 550,800 | 561,816 | 573,052 | 584,513 | 596,204 | 608,128 | 620,290 | 632,696 | 645,350 | 6,818,487 |
| 3090 | Sales from PGF Electricity | 40,772 | 40,000 | 40,000 | 40,800 | 41,616 | 42,448 | 43,297 | 44,163 | 45,046 | 45,947 | 46,866 | 47,804 | 477,989 |
| 3355 | Interest Income | 221,782 | 191,745 | 162,970 | 130,964 | 300,695 | 335,956 | 565,994 | 691,753 | 701,558 | 800,488 | 801,817 | 831,559 | 5,515,499 |
| 4490 | Bond Proceeds | 0 | 0 | 0 | 0 | 61,550,000 | 0 | 0 | 74,908,280 | 0 | 81,348,630 | 0 | 67,261,448 | 285,068,358 |
| xxxx | Bad Debt Expense | (2,159) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND TOTAL | | 24,499,676 | 25,003,500 | 25,917,199 | 27,658,106 | 91,410,473 | 32,681,642 | 35,420,236 | 112,994,293 | 40,825,550 | 125,206,768 | 46,803,153 | 115,437,996 | 679,358,917 |

**This Page Not Used**

**CITY OF SUNNYVALE**
**485. SOLID WASTE MANAGEMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 2,944,621 | 4,042,104 | 5,612,895 | 5,075,809 | 5,552,513 | 5,292,830 | 4,591,324 | 4,262,378 | 3,767,713 | 4,335,541 | 4,623,098 | 5,196,475 | 4,042,104 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Rental Income | 71,072 | 178,855 | 182,335 | 185,885 | 189,505 | 193,198 | 196,965 | 200,807 | 204,726 | 208,724 | 212,801 | 216,960 | 2,170,761 |
| Service Fees | 33,464,007 | 35,252,637 | 37,002,274 | 38,482,365 | 39,641,430 | 40,835,452 | 42,065,486 | 42,911,964 | 43,759,556 | 44,640,071 | 45,538,355 | 45,999,387 | 456,128,976 |
| Miscellaneous Revenues | 349,998 | 273,681 | 286,668 | 286,846 | 292,033 | 297,347 | 302,793 | 307,086 | 311,455 | 315,900 | 320,422 | 323,628 | 3,317,859 |
| SMaRT Station Revenues | 2,696,705 | 1,969,055 | 1,107,327 | 1,118,662 | 1,130,060 | 1,141,576 | 1,153,211 | 1,164,967 | 1,176,845 | 1,188,847 | 1,200,973 | 1,213,225 | 13,564,749 |
| County Wide AB939 Fee | 137,921 | 116,257 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 1,140,987 |
| Landfill Gas Revenue | 31,682 | 30,573 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 91,719 |
| Interest Income | 19,733 | 105,230 | 35,284 | 38,597 | 103,781 | 133,728 | 163,938 | 144,912 | 166,752 | 177,811 | 199,864 | 197,697 | 1,467,594 |
| Transfer From Wastewater Mgmt Fund | 0 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| TOTAL CURRENT RESOURCES | 36,776,388 | 39,926,288 | 38,722,475 | 40,220,942 | 41,465,397 | 42,709,888 | 43,990,980 | 44,838,324 | 45,727,922 | 46,639,940 | 47,581,004 | 48,059,485 | 479,882,646 |
| TOTAL AVAILABLE RESOURCES | 39,721,009 | 43,968,392 | 44,335,370 | 45,296,752 | 47,017,909 | 48,002,718 | 48,582,304 | 49,100,702 | 49,495,635 | 50,975,481 | 52,204,101 | 53,255,960 | 483,924,750 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Interfund Loan Repayment | 0 | 1,300,000 | 3,388,304 | 3,388,304 | 4,346,470 | 4,751,214 | 4,751,214 | 4,751,214 | 4,751,214 | 4,751,214 | 4,751,214 | 4,751,214 | 45,681,579 |
| Debt Service | 1,636,244 | 1,701,516 | 1,706,186 | 1,705,772 | 1,703,586 | 1,704,399 | 1,705,129 | 1,704,464 | 627,372 | 625,904 | 627,109 | 627,269 | 14,438,705 |
| Operations | 2,098,367 | 2,345,319 | 2,471,546 | 2,490,025 | 2,550,094 | 2,602,815 | 2,658,442 | 2,712,753 | 2,781,384 | 2,851,870 | 2,911,861 | 2,971,494 | 29,347,602 |
| Solid Waste Collection Contract | 16,559,980 | 16,256,725 | 17,000,000 | 17,402,334 | 18,035,300 | 18,576,359 | 19,133,650 | 19,707,659 | 20,298,889 | 20,907,856 | 21,535,091 | 22,181,144 | 211,035,007 |
| Capital Projects | 0 | 250,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| Special Projects | 76,886 | 262,262 | 140,069 | 36,414 | 40,846 | 0 | 0 | 90,093 | 0 | 183,350 | 0 | 42,665 | 795,699 |
| Infrastructure Projects | 28,720 | 772,780 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 772,780 |
| Project Administration | 12,166 | 46,052 | 44,728 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,780 |
| SMaRT Capital Replacement | 171,368 | 110,560 | 110,560 | 112,771 | 115,027 | 117,327 | 119,674 | 122,067 | 124,509 | 126,999 | 129,539 | 132,129 | 1,321,161 |
| In-Lieu Charges | 2,487,435 | 2,586,263 | 2,206,287 | 2,250,867 | 2,311,973 | 2,363,920 | 2,418,966 | 2,467,082 | 2,524,927 | 2,584,062 | 2,644,787 | 2,703,268 | 27,062,403 |
| SMaRT Expense Share (Sunnyvale) | 12,001,116 | 12,102,336 | 11,557,764 | 11,710,952 | 11,962,048 | 12,217,020 | 12,441,718 | 12,672,794 | 12,893,234 | 13,167,880 | 13,259,813 | 13,543,717 | 137,529,276 |
| Long Term Rent - SMaRT and Landfill | 603,576 | 621,684 | 634,118 | 646,800 | 659,736 | 672,931 | 686,389 | 700,117 | 714,120 | 728,402 | 742,970 | 757,829 | 7,565,096 |
| Transfer To General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19,708 | 20,102 | 0 | 0 | 39,810 |
| Transfer To Infrastructure Fund | 190 | 0 | 0 | 0 | 0 | 664 | 0 | 0 | 19,993 | 0 | 498 | 352 | 21,507 |
| Transfer To Water Supply & Dist. Fund | 2,857 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 35,678,904 | 38,355,498 | 39,259,561 | 39,744,239 | 41,725,080 | 43,411,394 | 44,319,927 | 45,332,989 | 45,160,094 | 46,352,383 | 47,007,627 | 48,115,827 | 478,784,617 |
| RESERVES: | | | | | | | | | | | | | |
| Debt Service | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 |
| Contingencies | 3,065,946 | 3,070,438 | 3,102,931 | 3,160,331 | 3,254,744 | 3,339,619 | 3,423,381 | 3,509,321 | 3,597,351 | 3,692,761 | 3,770,677 | 3,869,636 | 3,869,636 |
| 20 Year Resource Allocation Plan | 913,244 | 2,479,543 | 1,909,964 | 2,329,268 | 1,975,172 | 1,188,791 | 776,083 | 195,478 | 675,276 | 867,423 | 1,362,884 | 1,207,584 | 1,207,584 |
| TOTAL RESERVES | 4,042,104 | 5,612,895 | 5,075,809 | 5,552,513 | 5,292,830 | 4,591,324 | 4,262,378 | 3,767,713 | 4,335,541 | 4,623,098 | 5,196,475 | 5,140,134 | 5,140,134 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| STATISTICS: | | | | | | | | | | | | | |
| Refuse Rate Increase | 7.5% | 6.0% | 4.0% | 3.0% | 3.0% | 3.0% | 3.0% | 2.0% | 2.0% | 2.0% | 2.0% | 1.0% | |
| PRIOR YEAR STATISTICS: | | | | | | | | | | | | | |
| Refuse Rate Increase | 5.5% | 6.0% | 4.0% | 3.0% | 3.0% | 3.0% | 3.0% | 2.5% | 2.5% | 2.5% | 2.0% | 2.0% | |

**CITY OF SUNNYVALE**
**485. SOLID WASTE MANAGEMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 5,196,475 | 5,140,134 | 8,923,174 | 11,539,374 | 12,948,423 | 13,029,065 | 12,383,383 | 11,546,749 | 10,023,316 | 8,048,783 | 5,140,134 | 4,042,104 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Rental Income | 219,185 | 223,469 | 230,173 | 237,078 | 244,190 | 251,516 | 259,062 | 266,833 | 274,838 | 283,084 | 2,270,244 | 4,441,005 |
| Service Fees | 46,005,148 | 46,010,966 | 46,016,843 | 46,022,779 | 46,028,773 | 46,725,260 | 47,432,345 | 48,387,353 | 49,361,652 | 50,355,634 | 426,341,606 | 882,470,581 |
| Miscellaneous Revenues | 324,613 | 326,808 | 329,046 | 331,327 | 333,652 | 338,135 | 342,696 | 348,062 | 353,536 | 359,119 | 3,062,380 | 6,380,239 |
| SMaRT Station Revenues | 1,225,852 | 1,238,620 | 1,251,532 | 1,264,587 | 1,277,790 | 1,291,141 | 1,304,644 | 1,318,298 | 1,332,108 | 1,346,075 | 11,624,796 | 25,189,545 |
| County Wide AB939 Fee | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 922,257 | 2,063,243 |
| Landfill Gas Revenue | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 55,032 | 146,751 |
| Interest Income | 318,812 | 424,913 | 549,494 | 616,592 | 620,432 | 589,685 | 549,845 | 477,301 | 383,275 | 259,767 | 4,471,304 | 5,938,898 |
| Transfer From Wastewater Mgmt Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| TOTAL CURRENT RESOURCES | 48,202,198 | 48,333,364 | 48,485,675 | 48,580,950 | 48,613,425 | 49,304,325 | 49,997,179 | 50,906,436 | 51,813,997 | 52,712,265 | 448,747,617 | 928,630,263 |
| TOTAL AVAILABLE RESOURCES | 53,398,673 | 53,473,498 | 57,408,848 | 60,120,324 | 61,561,849 | 62,333,390 | 62,380,561 | 62,453,185 | 61,837,313 | 60,761,048 | 453,887,750 | 932,672,367 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Interfund Loan Repayment | 4,346,470 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 45,681,579 |
| Debt Service | 78,966 | 1,129,353 | 1,129,327 | 1,129,209 | 1,129,374 | 1,129,432 | 1,129,382 | 1,129,599 | 1,130,305 | 1,130,175 | 10,166,157 | 24,604,862 |
| Operations | 2,999,566 | 3,060,279 | 3,151,718 | 3,245,889 | 3,342,875 | 3,442,759 | 3,545,629 | 3,651,573 | 3,760,684 | 3,873,056 | 31,074,464 | 60,422,066 |
| Solid Waste Collection Contract | 22,846,578 | 23,531,976 | 24,237,935 | 24,965,073 | 25,714,025 | 26,485,446 | 27,280,009 | 28,098,410 | 28,941,362 | 29,809,603 | 239,063,840 | 450,098,847 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 250,000 |
| Special Projects | 56,500 | 0 | 51,270 | 48,020 | 0 | 325,804 | 0 | 113,482 | 0 | 0 | 538,576 | 1,334,275 |
| Infrastructure Projects | 0 | 0 | 0 | 0 | 50,338 | 0 | 0 | 0 | 0 | 0 | 50,338 | 823,118 |
| Project Administration | 0 | 0 | 0 | 0 | 12,585 | 0 | 0 | 0 | 0 | 0 | 12,585 | 103,365 |
| SMaRT Capital Replacement | 134,772 | 137,467 | 140,217 | 143,021 | 145,882 | 148,799 | 151,775 | 154,811 | 157,907 | 161,065 | 1,340,944 | 2,662,105 |
| In-Lieu Charges | 2,787,436 | 2,874,320 | 2,963,713 | 3,055,678 | 3,150,080 | 3,247,279 | 3,347,356 | 3,450,188 | 3,556,068 | 3,665,086 | 29,309,768 | 56,372,171 |
| SMaRT Expense Share (Sunnyvale) | 12,672,759 | 13,012,948 | 13,367,194 | 13,732,067 | 14,107,886 | 14,265,600 | 14,421,363 | 14,818,059 | 15,226,655 | 15,647,509 | 128,599,280 | 266,128,556 |
| Long Term Rent - SMaRT and Landfill | 780,564 | 803,981 | 828,101 | 852,944 | 878,532 | 904,888 | 932,035 | 959,996 | 988,795 | 1,018,459 | 8,167,730 | 15,732,826 |
| Transfer To General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 26,263 | 27,023 | 0 | 0 | 53,286 | 93,096 |
| Transfer To Infrastructure Fund | 0 | 0 | 0 | 0 | 1,207 | 0 | 0 | 26,728 | 26,754 | 996 | 55,685 | 77,192 |
| Transfer To Water Supply & Dist. Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 46,703,611 | 44,550,324 | 45,869,474 | 47,171,901 | 48,532,784 | 49,950,007 | 50,833,812 | 52,429,869 | 53,788,531 | 55,305,949 | 448,432,651 | 927,217,268 |
| RESERVES: | | | | | | | | | | | | |
| Debt Service | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 | 62,914 |
| Contingencies | 3,851,890 | 3,960,520 | 4,075,685 | 4,194,303 | 4,316,479 | 4,419,381 | 4,524,700 | 4,656,804 | 4,792,870 | 4,933,017 | 4,933,017 | 4,933,017 |
| 20 Year Resource Allocation Plan | 2,780,257 | 4,899,739 | 7,400,775 | 8,691,207 | 8,649,672 | 7,901,088 | 6,959,135 | 5,303,598 | 3,192,999 | 459,168 | 459,168 | 459,168 |
| TOTAL RESERVES | 6,695,061 | 8,923,174 | 11,539,374 | 12,948,423 | 13,029,065 | 12,383,383 | 11,546,749 | 10,023,316 | 8,048,783 | 5,455,099 | 5,455,099 | 5,455,099 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| STATISTICS: | | | | | | | | | | | | |
| Refuse Rate Increase | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 1.5% | 1.5% | 2.0% | 2.0% | 2.0% | | |
| PRIOR YEAR STATISTICS: | | | | | | | | | | | | |
| Refuse Rate Increase | 2.0% | 2.0% | 1.5% | 1.5% | 1.5% | 1.5% | 1.5% | 1.5% | 2.0% | N/A | | |

## 485. SOLID WASTE MANAGEMENT FUND
## REVENUES BY SOURCE

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0751-06 | Long Term Rent | 71,072 | 178,855 | 182,335 | 185,885 | 189,505 | 193,198 | 196,965 | 200,807 | 204,726 | 208,724 | 212,801 | 216,960 | 2,170,761 |
| 0955 | 0955 Alternative Fuel User Tax Credit | 82,350 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1004 | County Wide AB939 Fee | 137,921 | 116,257 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 102,473 | 1,140,987 |
| 1114 | Other Agency Reimbursement | 738 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 1507 | Late Payment Penalties | 96,856 | 107,940 | 113,337 | 117,871 | 121,407 | 125,049 | 128,801 | 131,377 | 134,004 | 136,684 | 139,418 | 140,812 | 1,396,701 |
| 1508 | Liquidated Damages | 560 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2906 | Battery/Oil/Paint Drop Off Fee | 21,152 | 21,575 | 21,575 | 21,575 | 21,575 | 21,575 | 21,575 | 21,575 | 21,575 | 21,575 | 21,575 | 21,575 | 237,325 |
| 3061 | Refuse Service Fees - City | 33,224,694 | 34,819,479 | 36,560,453 | 38,022,871 | 39,163,557 | 40,338,464 | 41,548,618 | 42,379,590 | 43,227,182 | 44,091,725 | 44,973,560 | 45,423,295 | 450,548,793 |
| 3062 | Refuse Service Fees - Specialty | 239,314 | 433,158 | 441,821 | 459,494 | 477,874 | 496,988 | 516,868 | 532,374 | 532,374 | 548,345 | 564,796 | 576,092 | 5,580,183 |
| 3071 | MRF Revenues - SMaRT | 709,291 | 729,821 | 353,418 | 356,952 | 360,522 | 364,127 | 367,768 | 371,446 | 375,160 | 378,912 | 382,701 | 386,528 | 4,427,354 |
| 3080 | Kirby Canyon SMaRT Operator | 198,248 | 255,560 | 262,337 | 267,583 | 272,935 | 278,394 | 283,962 | 289,641 | 295,434 | 301,342 | 307,369 | 313,517 | 3,128,073 |
| 3083 | Curbside | 2,230,487 | 1,453,241 | 733,266 | 740,599 | 748,005 | 755,485 | 763,040 | 770,670 | 778,377 | 786,161 | 794,022 | 801,962 | 9,124,828 |
| 3084 | Curbside Sales - General | 105,610 | 106,666 | 107,732 | 108,810 | 109,898 | 110,997 | 112,107 | 113,228 | 114,360 | 115,504 | 116,659 | 117,825 | 1,233,785 |
| 3086 | Yardwaste Sales - SMaRT | (441,309) | (469,567) | (241,693) | (246,472) | (251,402) | (256,430) | (261,558) | (266,789) | (272,125) | (277,568) | (283,119) | (288,781) | (3,115,506) |
| 3091 | Green Ticket Revenue | 31,682 | 30,573 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 6,115 | 91,719 |
| 3355 | Interest Income | 19,733 | 105,230 | 35,284 | 38,597 | 103,781 | 133,728 | 163,938 | 144,912 | 166,752 | 177,811 | 199,864 | 197,697 | 1,467,594 |
| 3073-01 | Sale of Garbage Tags - Retailer | 7,614 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 110,000 |
| 3073-02 | Sale of Garbage Tags - In House | 594 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 5,500 |
| 4100 | Miscellaneous Revenues | 3,913 | 0 | 5,983 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,983 |
| 4105 | Misc. Revenues - Special Events | 2,777 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4190 | Third Party Compressed Natural Gas Sales | 27,836 | 27,000 | 27,540 | 28,091 | 28,653 | 29,226 | 29,810 | 30,406 | 31,015 | 31,635 | 32,267 | 32,913 | 328,555 |
| xxxx | Accrued Franchise Depreciation Savings | 5,269 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4400 | Transfer From Wastewater Mgmt Fund | 0 | 2,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,000,000 |
| FUND TOTAL | | 36,776,400 | 39,926,288 | 38,722,475 | 40,220,942 | 41,465,397 | 42,709,888 | 43,990,980 | 44,838,324 | 45,727,921 | 46,639,938 | 47,581,001 | 48,059,482 | 479,882,637 |

**This Page Not Used**

**CITY OF SUNNYVALE**
**490/100. SMaRT STATION FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 1,949,368 | 1,947,816 | 1,947,816 | 1,947,870 | 1,947,870 | 1,946,932 | 1,946,183 | 1,944,093 | 0 | 0 | 0 | 0 | 1,947,816 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| MRF Revenue | 1,277,407 | 1,448,428 | 703,238 | 710,271 | 717,373 | 724,547 | 731,793 | 739,111 | 746,502 | 753,967 | 761,506 | 769,121 | 8,805,857 |
| Curbside Revenue | 3,947,059 | 2,603,137 | 1,315,780 | 1,328,938 | 1,342,228 | 1,355,650 | 1,369,206 | 1,382,898 | 1,396,727 | 1,410,695 | 1,424,802 | 1,439,050 | 16,369,111 |
| Yard Waste | (669,792) | (813,823) | (558,425) | (569,593) | (580,985) | (592,605) | (604,457) | (616,546) | (628,877) | (641,455) | (654,284) | (667,369) | (6,928,418) |
| Miscellaneous Revenues | 1,102 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disposal Fees - PHW | 390,446 | 507,193 | 522,003 | 532,443 | 543,092 | 553,954 | 565,033 | 576,334 | 587,860 | 599,617 | 611,610 | 623,842 | 6,222,981 |
| Interest From the Fiscal Agent | 89,542 | 77,914 | 78,012 | 78,028 | 77,990 | 77,961 | 77,927 | 0 | 0 | 0 | 0 | 0 | 467,832 |
| Mountain View Expense Share | 6,818,362 | 6,925,564 | 6,542,221 | 6,603,184 | 6,724,099 | 6,846,115 | 6,970,767 | 7,098,764 | 7,196,664 | 7,326,665 | 7,341,080 | 7,473,908 | 77,049,031 |
| Palo Alto Expense Share | 3,569,764 | 5,038,438 | 4,304,687 | 4,368,093 | 4,467,718 | 4,569,085 | 4,653,294 | 4,739,905 | 4,829,469 | 4,939,321 | 4,982,952 | 5,097,179 | 51,990,140 |
| Sunnyvale Expense Share | 12,116,863 | 12,102,336 | 11,557,764 | 11,710,952 | 11,962,048 | 12,217,020 | 12,441,718 | 12,672,794 | 12,893,234 | 13,167,880 | 13,259,813 | 13,543,717 | 137,529,276 |
| Host Fees | 669,987 | 698,570 | 713,676 | 727,950 | 742,509 | 757,359 | 772,506 | 787,956 | 803,715 | 819,790 | 836,185 | 852,909 | 8,513,125 |
| Bond Reimbursement | 1,856,456 | 1,869,936 | 1,872,288 | 1,872,672 | 1,870,834 | 1,870,303 | 1,870,248 | 0 | 0 | 0 | 0 | 0 | 11,226,281 |
| TOTAL CURRENT RESOURCES | 30,067,196 | 30,457,694 | 27,051,244 | 27,362,938 | 27,866,906 | 28,379,387 | 28,848,035 | 27,381,216 | 27,825,294 | 28,376,479 | 28,563,665 | 29,132,356 | 311,245,215 |
| TOTAL AVAILABLE RESOURCES | 32,016,564 | 32,405,510 | 28,999,060 | 29,310,807 | 29,814,776 | 30,326,319 | 30,794,217 | 29,325,309 | 27,825,294 | 28,376,479 | 28,563,665 | 29,132,356 | 313,193,031 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Debt Service | 1,945,998 | 1,947,850 | 1,950,300 | 1,950,700 | 1,949,762 | 1,949,013 | 1,948,175 | 1,946,975 | 0 | 0 | 0 | 0 | 13,642,775 |
| Operations | 13,062,504 | 13,002,967 | 12,611,347 | 12,859,311 | 13,123,639 | 13,389,058 | 13,662,501 | 13,937,709 | 14,120,959 | 14,401,652 | 14,311,491 | 14,595,800 | 150,016,433 |
| Landfill Fees and Taxes | 9,444,036 | 11,063,372 | 9,621,088 | 9,822,918 | 10,030,227 | 10,243,161 | 10,405,368 | 10,570,819 | 10,798,408 | 11,032,212 | 11,272,355 | 11,519,004 | 116,378,931 |
| Capital Projects | 0 | 0 | 172,236 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 172,236 |
| DISTRIBUTIONS: | | | | | | | | | | | | | |
| MRF Revenue: | | | | | | | | | | | | | |
| Sunnyvale | 709,291 | 729,821 | 353,418 | 356,952 | 360,522 | 364,127 | 367,768 | 371,446 | 375,160 | 378,912 | 382,701 | 386,528 | 4,427,354 |
| Mountain View | 435,387 | 456,360 | 220,767 | 222,975 | 225,205 | 227,457 | 229,731 | 232,028 | 234,349 | 236,692 | 239,059 | 241,450 | 2,766,072 |
| Palo Alto | 132,729 | 262,246 | 129,053 | 130,344 | 131,647 | 132,964 | 134,294 | 135,636 | 136,993 | 138,363 | 139,746 | 141,144 | 1,612,431 |
| Curbside Revenue: | | | | | | | | | | | | | |
| Sunnyvale | 2,230,487 | 1,453,241 | 733,266 | 740,599 | 748,005 | 755,485 | 763,040 | 770,670 | 778,377 | 786,161 | 794,022 | 801,962 | 9,124,828 |
| Mountain View | 1,716,572 | 1,149,896 | 582,514 | 588,339 | 594,223 | 600,165 | 606,167 | 612,228 | 618,351 | 624,534 | 630,779 | 637,087 | 7,244,283 |
| Yard Waste Revenue: | | | | | | | | | | | | | |
| Sunnyvale | (441,309) | (469,567) | (241,693) | (246,472) | (251,402) | (256,430) | (261,558) | (266,789) | (272,125) | (277,568) | (283,119) | (288,781) | (3,115,506) |
| Mountain View | (195,083) | (210,309) | (108,225) | (110,390) | (112,597) | (114,849) | (117,146) | (119,489) | (121,879) | (124,317) | (126,803) | (129,339) | (1,395,343) |
| Palo Alto | (33,400) | (133,946) | (208,560) | (212,732) | (216,986) | (221,326) | (225,752) | (230,267) | (234,873) | (239,570) | (244,362) | (249,249) | (2,417,624) |
| Miscellaneous Revenues: | | | | | | | | | | | | | |
| Sunnyvale | 560 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mountain View | 344 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Palo Alto | 199 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disposal Fees - PHW: | | | | | | | | | | | | | |
| Sunnyvale | 198,248 | 255,560 | 262,337 | 267,583 | 272,935 | 278,394 | 283,962 | 289,641 | 295,434 | 301,342 | 307,369 | 313,517 | 3,128,073 |
| Mountain View | 121,691 | 159,803 | 163,872 | 167,149 | 170,492 | 173,902 | 177,380 | 180,928 | 184,547 | 188,237 | 192,002 | 195,842 | 1,954,156 |
| Palo Alto | 70,508 | 91,830 | 95,794 | 97,710 | 99,664 | 101,658 | 103,691 | 105,765 | 107,880 | 110,038 | 112,238 | 114,483 | 1,140,752 |
| Host Fees: | | | | | | | | | | | | | |
| Sunnyvale - General Fund | 669,987 | 698,570 | 713,676 | 727,950 | 742,509 | 757,359 | 772,506 | 787,956 | 803,715 | 819,790 | 836,185 | 852,909 | 8,513,125 |
| TOTAL CURRENT REQUIREMENTS | 30,068,748 | 30,457,694 | 27,051,190 | 27,362,938 | 27,867,844 | 28,380,136 | 28,850,125 | 29,325,255 | 27,825,294 | 28,376,479 | 28,563,665 | 29,132,356 | 313,192,978 |
| RESERVES: | | | | | | | | | | | | | |
| Debt Service | 1,947,816 | 1,947,816 | 1,947,870 | 1,947,870 | 1,946,932 | 1,946,183 | 1,944,093 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 1,947,816 | 1,947,816 | 1,947,870 | 1,947,870 | 1,946,932 | 1,946,183 | 1,944,093 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**490/100. SMaRT STATION FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,947,816 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| MRF Revenue | 776,813 | 784,581 | 792,427 | 800,351 | 808,354 | 816,438 | 824,602 | 832,848 | 841,177 | 849,589 | 7,350,366 | 16,156,223 |
| Curbside Revenue | 1,453,440 | 1,467,975 | 1,482,654 | 1,497,481 | 1,512,456 | 1,527,580 | 1,542,856 | 1,558,285 | 1,573,867 | 1,589,606 | 13,752,759 | 30,121,870 |
| Yard Waste | (687,390) | (708,012) | (729,252) | (751,130) | (773,664) | (796,874) | (820,780) | (845,403) | (870,766) | (896,889) | (7,192,770) | (14,121,189) |
| Miscellaneous Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disposal Fees - PHW | 642,557 | 661,834 | 681,689 | 702,140 | 723,204 | 744,900 | 767,247 | 790,264 | 813,972 | 838,391 | 6,723,642 | 12,946,623 |
| Interest From the Fiscal Agent | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 467,832 |
| Mountain View Expense Share | 7,916,204 | 8,128,708 | 8,349,992 | 8,577,915 | 8,812,675 | 8,911,193 | 9,008,493 | 9,256,294 | 9,511,529 | 9,774,421 | 80,331,221 | 157,380,252 |
| Palo Alto Expense Share | 4,627,561 | 4,751,784 | 4,881,140 | 5,014,377 | 5,151,610 | 5,209,200 | 5,266,079 | 5,410,935 | 5,560,138 | 5,713,816 | 46,959,079 | 98,949,219 |
| Sunnyvale Expense Share | 12,672,759 | 13,012,948 | 13,367,194 | 13,732,067 | 14,107,886 | 14,265,600 | 14,421,363 | 14,818,059 | 15,226,655 | 15,647,509 | 128,599,280 | 266,128,556 |
| Host Fees | 878,496 | 904,851 | 931,997 | 959,957 | 988,755 | 1,018,418 | 1,048,971 | 1,080,440 | 1,112,853 | 1,146,239 | 9,192,480 | 17,705,606 |
| Bond Reimbursement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,226,281 |
| TOTAL CURRENT RESOURCES | 28,280,440 | 29,004,669 | 29,757,841 | 30,533,156 | 31,331,276 | 31,696,456 | 32,058,830 | 32,901,722 | 33,769,426 | 34,662,682 | 285,716,057 | 596,961,273 |
| TOTAL AVAILABLE RESOURCES | 28,280,440 | 29,004,669 | 29,757,841 | 30,533,156 | 31,331,276 | 31,696,456 | 32,058,830 | 32,901,722 | 33,769,426 | 34,662,682 | 285,716,057 | 598,909,088 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13,642,775 |
| Operations | 15,792,335 | 16,250,510 | 16,730,093 | 17,224,063 | 17,732,850 | 17,800,479 | 17,856,839 | 18,385,004 | 18,929,014 | 19,489,343 | 160,398,196 | 310,414,629 |
| Landfill Fees and Taxes | 9,424,189 | 9,642,930 | 9,868,234 | 10,100,296 | 10,339,320 | 10,585,515 | 10,839,096 | 11,100,284 | 11,369,308 | 11,646,402 | 95,491,384 | 211,870,315 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 172,236 |
| DISTRIBUTIONS: | | | | | | | | | | | | |
| MRF Revenue: | | | | | | | | | | | | |
| Sunnyvale | 390,393 | 394,297 | 398,240 | 402,222 | 406,245 | 410,307 | 414,410 | 418,554 | 422,740 | 426,967 | 3,693,983 | 8,121,337 |
| Mountain View | 243,864 | 246,303 | 248,766 | 251,254 | 253,766 | 256,304 | 258,867 | 261,455 | 264,070 | 266,711 | 2,307,495 | 5,073,567 |
| Palo Alto | 142,555 | 143,981 | 145,421 | 146,875 | 148,344 | 149,827 | 151,325 | 152,839 | 154,367 | 155,911 | 1,348,888 | 2,961,319 |
| Curbside Revenue: | | | | | | | | | | | | |
| Sunnyvale | 809,982 | 818,082 | 826,263 | 834,525 | 842,871 | 851,299 | 859,812 | 868,410 | 877,094 | 885,865 | 7,664,222 | 16,789,050 |
| Mountain View | 643,458 | 649,893 | 656,392 | 662,955 | 669,585 | 676,281 | 683,044 | 689,874 | 696,773 | 703,741 | 6,088,537 | 13,332,820 |
| Yard Waste Revenue: | | | | | | | | | | | | |
| Sunnyvale | (297,445) | (306,368) | (315,559) | (325,026) | (334,777) | (344,820) | (355,165) | (365,820) | (376,794) | (388,098) | (3,112,428) | (6,227,934) |
| Mountain View | (133,219) | (137,216) | (141,332) | (145,572) | (149,939) | (154,437) | (159,071) | (163,843) | (168,758) | (173,821) | (1,393,988) | (2,789,331) |
| Palo Alto | (256,726) | (264,428) | (272,361) | (280,532) | (288,948) | (297,616) | (306,545) | (315,741) | (325,213) | (334,970) | (2,686,354) | (5,103,978) |
| Miscellaneous Revenues: | | | | | | | | | | | | |
| Sunnyvale | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Mountain View | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Palo Alto | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Disposal Fees - PHW: | | | | | | | | | | | | |
| Sunnyvale | 322,922 | 332,610 | 342,588 | 352,866 | 363,452 | 374,355 | 385,586 | 397,153 | 409,068 | 421,340 | 3,379,018 | 6,507,091 |
| Mountain View | 201,718 | 207,769 | 214,002 | 220,422 | 227,035 | 233,846 | 240,861 | 248,087 | 255,530 | 263,196 | 2,110,748 | 4,064,903 |
| Palo Alto | 117,918 | 121,455 | 125,099 | 128,852 | 132,717 | 136,699 | 140,800 | 145,024 | 149,375 | 153,856 | 1,233,876 | 2,374,628 |
| Host Fees: | | | | | | | | | | | | |
| Sunnyvale - General Fund | 878,496 | 904,851 | 931,997 | 959,957 | 988,755 | 1,018,418 | 1,048,971 | 1,080,440 | 1,112,853 | 1,146,239 | 9,192,480 | 17,705,606 |
| TOTAL CURRENT REQUIREMENTS | 28,280,440 | 29,004,669 | 29,757,841 | 30,533,156 | 31,331,276 | 31,696,456 | 32,058,830 | 32,901,722 | 33,769,426 | 34,662,682 | 285,716,057 | 598,909,035 |
| RESERVES: | | | | | | | | | | | | |
| Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**490/200. SMaRT STATION REPLACEMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 3,389,679 | 3,025,206 | 2,553,988 | 1,999,842 | 1,517,114 | 1,460,262 | 1,409,905 | 850,255 | 851,965 | 1,112,992 | 881,709 | 894,163 | 3,025,206 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Contribution - Mountain View | 72,695 | 46,900 | 46,900 | 47,838 | 48,795 | 49,771 | 50,766 | 51,781 | 52,817 | 53,873 | 54,951 | 56,050 | 560,442 |
| Contribution - Palo Alto | 65,937 | 42,540 | 42,540 | 43,391 | 44,259 | 45,144 | 46,047 | 46,968 | 47,907 | 48,865 | 49,842 | 50,839 | 508,341 |
| Contribution - Sunnyvale | 171,368 | 110,560 | 110,560 | 112,771 | 115,027 | 117,327 | 119,674 | 122,067 | 124,509 | 126,999 | 129,539 | 132,129 | 1,321,161 |
| Bond Reimbursement | 760,284 | 756,381 | 760,981 | 759,677 | 757,568 | 759,555 | 760,538 | 760,515 | 759,488 | 757,455 | 759,317 | 0 | 7,591,475 |
| Interest Income | 29,953 | 25,287 | 13,902 | 10,546 | 28,633 | 41,065 | 32,702 | 32,768 | 42,807 | 33,912 | 34,391 | 2,735 | 298,748 |
| Bond Proceeds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT RESOURCES | 1,100,237 | 981,668 | 974,883 | 974,223 | 994,281 | 1,012,862 | 1,009,726 | 1,014,099 | 1,027,527 | 1,021,104 | 1,028,040 | 241,754 | 10,280,167 |
| TOTAL AVAILABLE RESOURCES | 4,489,915 | 4,006,874 | 3,528,871 | 2,974,064 | 2,511,395 | 2,473,124 | 2,419,631 | 1,864,354 | 1,879,492 | 2,134,097 | 1,909,749 | 1,135,916 | 13,305,374 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Capital Replacement | 704,425 | 696,506 | 768,048 | 697,274 | 293,565 | 303,663 | 808,839 | 251,874 | 7,012 | 494,932 | 256,269 | 305,491 | 4,883,473 |
| 2007 Solid Waste Bonds Debt Service | 760,284 | 756,381 | 760,981 | 759,677 | 757,568 | 759,555 | 760,538 | 760,515 | 759,488 | 757,455 | 759,317 | 759,317 | 8,350,792 |
| New SMaRT Station Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 1,464,709 | 1,452,887 | 1,529,029 | 1,456,950 | 1,051,133 | 1,063,218 | 1,569,377 | 1,012,389 | 766,499 | 1,252,387 | 1,015,587 | 1,064,808 | 13,234,266 |
| RESERVES: | | | | | | | | | | | | | |
| Debt Service Reserve | 760,981 | 760,981 | 760,981 | 760,538 | 760,538 | 760,538 | 760,538 | 760,515 | 759,488 | 759,317 | 759,317 | 0 | 0 |
| Capital Replacement | 2,264,225 | 1,793,007 | 1,238,860 | 756,576 | 699,724 | 649,367 | 89,717 | 91,450 | 353,504 | 122,392 | 134,846 | 71,108 | 71,108 |
| TOTAL RESERVES | 3,025,206 | 2,553,988 | 1,999,842 | 1,517,114 | 1,460,262 | 1,409,905 | 850,255 | 851,965 | 1,112,992 | 881,709 | 894,163 | 71,108 | 71,108 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**490/200. SMaRT STATION REPLACEMENT FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 71,108 | 17,905,834 | 3,154,095 | 3,182,752 | 3,457,707 | 3,898,540 | 3,401,477 | 3,728,697 | 3,924,702 | 4,076,425 | 71,108 | 3,025,206 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Contribution - Mountain View | 57,171 | 58,314 | 59,481 | 60,670 | 61,884 | 63,121 | 64,384 | 65,671 | 66,985 | 68,324 | 626,005 | 1,186,447 |
| Contribution - Palo Alto | 51,856 | 52,893 | 53,951 | 55,030 | 56,131 | 57,253 | 58,398 | 59,566 | 60,758 | 61,973 | 567,809 | 1,076,150 |
| Contribution - Sunnyvale | 134,772 | 137,467 | 140,217 | 143,021 | 145,882 | 148,799 | 151,775 | 154,811 | 157,907 | 161,065 | 1,475,716 | 2,796,877 |
| Bond Reimbursement | 0 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 17,100,000 | 24,691,475 |
| Interest Income | 852,659 | 150,195 | 151,560 | 164,653 | 185,645 | 161,975 | 177,557 | 186,891 | 194,115 | 218,389 | 2,443,639 | 2,742,387 |
| Bond Proceeds | 31,900,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 31,900,000 | 31,900,000 |
| TOTAL CURRENT RESOURCES | 32,996,458 | 2,298,870 | 2,305,208 | 2,323,374 | 2,349,541 | 2,331,149 | 2,352,114 | 2,366,939 | 2,379,764 | 2,409,751 | 54,113,169 | 64,393,336 |
| TOTAL AVAILABLE RESOURCES | 33,067,566 | 20,204,704 | 5,459,303 | 5,506,126 | 5,807,248 | 6,229,689 | 5,753,591 | 6,095,636 | 6,304,466 | 6,486,176 | 54,184,277 | 67,418,542 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Capital Replacement | 15,161,732 | 15,150,609 | 376,552 | 148,419 | 8,708 | 928,212 | 124,894 | 270,935 | 328,041 | 0 | 32,498,101 | 37,381,574 |
| 2007 Solid Waste Bonds Debt Service | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8,350,792 |
| New SMaRT Station Debt Service | 0 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 17,100,000 | 17,100,000 |
| TOTAL CURRENT REQUIREMENTS | 15,161,732 | 17,050,609 | 2,276,552 | 2,048,419 | 1,908,708 | 2,828,212 | 2,024,894 | 2,170,935 | 2,228,041 | 1,900,000 | 49,598,101 | 62,832,366 |
| RESERVES: | | | | | | | | | | | | |
| Debt Service Reserve | 0 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 | 1,900,000 |
| Capital Replacement | 1,005,834 | 1,254,095 | 1,282,752 | 1,557,707 | 1,998,540 | 1,501,477 | 1,828,697 | 2,024,702 | 2,176,425 | 2,686,176 | 2,686,176 | 2,686,176 |
| TOTAL RESERVES | 17,905,834 | 3,154,095 | 3,182,752 | 3,457,707 | 3,898,540 | 3,401,477 | 3,728,697 | 3,924,702 | 4,076,425 | 4,586,176 | 4,586,176 | 4,586,176 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**525/100. GOLF AND TENNIS OPERATIONS FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 3,708,123 | 3,439,854 | 188,875 | 60,178 | 168,955 | 268,518 | 356,994 | 220,610 | 291,429 | 359,189 | 418,594 | 483,992 | 3,439,854 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Rents and Concessions - Tennis Center | 90,476 | 39,865 | 100,000 | 105,000 | 110,000 | 115,000 | 120,000 | 125,000 | 130,000 | 135,000 | 140,000 | 145,000 | 1,264,865 |
| Rents and Concessions - Golf | 86,056 | 89,480 | 89,480 | 89,480 | 89,934 | 90,397 | 90,869 | 91,351 | 91,843 | 92,344 | 92,855 | 93,377 | 1,001,410 |
| Golf Fees - Sunnyvale | 1,926,588 | 2,091,540 | 2,104,475 | 2,117,950 | 2,160,232 | 2,203,360 | 2,247,550 | 2,292,420 | 2,338,187 | 2,384,870 | 2,432,486 | 2,479,955 | 24,853,025 |
| Golf Fees - Sunken Gardens | 696,647 | 747,510 | 753,345 | 759,610 | 774,792 | 790,278 | 806,074 | 822,185 | 838,619 | 855,381 | 872,479 | 889,918 | 8,910,191 |
| Golf Cart Rentals | 308,992 | 358,730 | 362,300 | 366,000 | 373,320 | 380,786 | 388,402 | 396,170 | 404,094 | 412,175 | 420,419 | 428,827 | 4,291,224 |
| Driving Range Fees | 189,773 | 206,450 | 212,500 | 212,500 | 216,750 | 221,085 | 225,507 | 230,017 | 234,617 | 239,310 | 244,096 | 248,978 | 2,491,809 |
| Other Golf Revenue | 269,697 | 275,025 | 276,025 | 276,225 | 281,750 | 287,384 | 293,132 | 298,995 | 304,975 | 311,074 | 317,296 | 323,642 | 3,245,522 |
| Interest Income | 937 | 100 | 418 | 3,313 | 7,821 | 13,731 | 16,978 | 11,209 | 13,815 | 16,100 | 18,421 | 20,700 | 122,606 |
| TOTAL CURRENT RESOURCES | 3,569,166 | 3,808,700 | 3,898,543 | 3,930,078 | 4,014,599 | 4,102,022 | 4,188,512 | 4,267,347 | 4,356,149 | 4,446,254 | 4,538,052 | 4,630,397 | 46,180,652 |
| TOTAL AVAILABLE RESOURCES | 7,277,289 | 7,248,554 | 4,087,418 | 3,990,256 | 4,183,554 | 4,370,540 | 4,545,506 | 4,487,956 | 4,647,579 | 4,805,443 | 4,956,645 | 5,114,389 | 49,620,506 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Golf Course Operations | 3,433,101 | 3,550,782 | 3,556,646 | 3,601,752 | 3,688,368 | 3,781,117 | 3,865,406 | 3,952,862 | 4,038,108 | 4,129,783 | 4,213,637 | 4,305,559 | 42,684,020 |
| Tennis Center Operations | 0 | 49,218 | 81,139 | 82,023 | 83,663 | 85,755 | 87,899 | 90,096 | 92,349 | 94,658 | 97,024 | 99,450 | 943,274 |
| In-Lieu Charges | 404,334 | 273,230 | 389,455 | 397,526 | 408,204 | 417,178 | 426,689 | 435,001 | 444,994 | 455,211 | 465,702 | 475,805 | 4,588,996 |
| Project Operating | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (5,052) | (5,153) | (10,205) |
| Transfer To Recreation Operations Fund | 0 | 3,146,449 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,146,449 |
| Transfer To General Services Fund | 0 | 40,000 | 0 | 0 | 0 | 0 | 220,816 | 0 | 0 | 0 | 0 | 0 | 260,816 |
| Fiscal Strategies | 0 | 0 | 0 | (260,000) | (265,200) | (270,504) | (275,914) | (281,432) | (287,061) | (292,802) | (298,658) | (304,631) | (2,536,203) |
| TOTAL CURRENT REQUIREMENTS | 3,837,435 | 7,059,679 | 4,027,240 | 3,821,301 | 3,915,036 | 4,013,546 | 4,324,896 | 4,196,527 | 4,288,390 | 4,386,849 | 4,472,653 | 4,571,029 | 49,077,146 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 3,439,854 | 188,875 | 60,178 | 168,955 | 268,518 | 356,994 | 220,610 | 291,429 | 359,189 | 418,594 | 483,992 | 543,359 | 543,359 |
| TOTAL RESERVES | 3,439,854 | 188,875 | 60,178 | 168,955 | 268,518 | 356,994 | 220,610 | 291,429 | 359,189 | 418,594 | 483,992 | 543,359 | 543,359 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**525/100. GOLF AND TENNIS OPERATIONS FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 543,359 | 593,319 | 631,077 | 641,387 | 629,968 | 605,829 | 551,865 | 473,996 | 376,041 | 241,592 | 543,359 | 3,439,854 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Rents and Concessions - Tennis Center | 150,000 | 155,000 | 160,000 | 165,000 | 170,000 | 175,000 | 180,000 | 185,000 | 190,000 | 195,000 | 1,725,000 | 2,989,865 |
| Rents and Concessions - Golf | 95,912 | 96,455 | 97,008 | 97,572 | 98,148 | 98,736 | 99,335 | 99,946 | 100,569 | 101,205 | 984,885 | 1,986,295 |
| Golf Fees - Sunnyvale | 2,556,834 | 2,630,249 | 2,705,763 | 2,783,542 | 2,866,957 | 2,952,874 | 3,041,469 | 3,132,618 | 3,226,502 | 3,323,203 | 29,220,009 | 54,073,034 |
| Golf Fees - Sunken Gardens | 916,595 | 944,071 | 972,372 | 1,001,521 | 1,031,566 | 1,062,513 | 1,094,389 | 1,127,220 | 1,161,037 | 1,195,868 | 10,507,153 | 19,417,344 |
| Golf Cart Rentals | 428,827 | 441,692 | 441,692 | 441,692 | 454,943 | 454,943 | 454,943 | 468,591 | 468,591 | 468,591 | 4,524,506 | 8,815,730 |
| Driving Range Fees | 256,447 | 256,447 | 256,447 | 264,140 | 264,140 | 264,140 | 272,065 | 272,065 | 272,065 | 272,065 | 2,650,020 | 5,141,829 |
| Other Golf Revenue | 332,131 | 340,875 | 349,882 | 359,159 | 370,340 | 380,182 | 390,319 | 400,760 | 411,514 | 422,591 | 3,757,753 | 7,003,275 |
| Interest Income | 28,001 | 29,791 | 30,274 | 29,722 | 28,565 | 25,986 | 22,269 | 17,596 | 11,184 | 2,895 | 226,283 | 348,889 |
| TOTAL CURRENT RESOURCES | 4,764,747 | 4,894,580 | 5,013,437 | 5,142,348 | 5,284,660 | 5,414,374 | 5,554,787 | 5,703,796 | 5,841,462 | 5,981,417 | 53,595,609 | 99,776,261 |
| TOTAL AVAILABLE RESOURCES | 5,308,107 | 5,487,899 | 5,644,514 | 5,783,736 | 5,914,628 | 6,020,203 | 6,106,652 | 6,177,791 | 6,217,503 | 6,223,009 | 54,138,968 | 103,216,115 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Golf Course Operations | 4,441,633 | 4,574,882 | 4,712,128 | 4,853,492 | 4,999,097 | 5,149,070 | 5,303,542 | 5,462,648 | 5,626,527 | 5,795,323 | 50,918,341 | 93,602,360 |
| Tennis Center Operations | 102,433 | 105,506 | 108,671 | 111,931 | 115,289 | 118,748 | 122,310 | 125,980 | 129,759 | 133,652 | 1,174,280 | 2,117,554 |
| In-Lieu Charges | 490,278 | 505,577 | 521,344 | 537,532 | 554,075 | 570,973 | 588,370 | 606,136 | 624,428 | 643,263 | 5,641,976 | 10,230,972 |
| Project Operating | (5,308) | (5,467) | (5,631) | (5,800) | (5,974) | (6,153) | (6,338) | (6,528) | (6,723) | (6,925) | (60,846) | (71,051) |
| Transfer To Recreation Operations Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,146,449 |
| Transfer To General Services Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260,816 |
| Fiscal Strategies | (314,248) | (323,675) | (333,386) | (343,387) | (353,689) | (364,300) | (375,229) | (386,485) | (398,080) | (410,022) | (3,602,501) | (6,138,705) |
| TOTAL CURRENT REQUIREMENTS | 4,714,788 | 4,856,822 | 5,003,126 | 5,153,768 | 5,308,799 | 5,468,338 | 5,632,656 | 5,801,751 | 5,975,911 | 6,155,290 | 54,071,249 | 103,148,396 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 593,319 | 631,077 | 641,387 | 629,968 | 605,829 | 551,865 | 473,996 | 376,041 | 241,592 | 67,719 | 67,719 | 67,719 |
| TOTAL RESERVES | 593,319 | 631,077 | 641,387 | 629,968 | 605,829 | 551,865 | 473,996 | 376,041 | 241,592 | 67,719 | 67,719 | 67,719 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

## 525/100. GOLF AND TENNIS OPERATIONS FUND
## REVENUES BY CATEGORY

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 0750-01 License Fee Tennis Center | 79,728 | 39,865 | 100,000 | 105,000 | 110,000 | 115,000 | 120,000 | 125,000 | 130,000 | 135,000 | 140,000 | 145,000 | 1,264,865 |
| 0750-02 Concessions - Tennis Center | 10,310 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0750-04 Lookout Rental | 66,780 | 66,780 | 66,780 | 66,780 | 66,780 | 66,780 | 66,780 | 66,780 | 66,780 | 66,780 | 66,780 | 66,780 | 734,580 |
| 0750-08 Tennis Center Garbage Fee | 438 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 0750-05 Percent Over Gross Lookout | 19,276 | 22,700 | 22,700 | 22,700 | 23,154 | 23,617 | 24,089 | 24,571 | 25,063 | 25,564 | 26,075 | 26,597 | 266,830 |
| TOTAL RENTS AND CONCESSIONS | 176,532 | 129,345 | 189,480 | 194,480 | 199,934 | 205,397 | 210,869 | 216,351 | 221,843 | 227,344 | 232,855 | 238,377 | 2,266,275 |
| 1950-11 Sunnyvale Weekday | 490,805 | 515,775 | 519,200 | 522,500 | 532,950 | 543,609 | 554,481 | 565,571 | 576,882 | 588,420 | 600,188 | 612,192 | 6,131,768 |
| 1950-12 Sunnyvale Weekday Twilight | 331,272 | 276,730 | 278,554 | 280,399 | 286,007 | 291,727 | 297,562 | 303,513 | 309,583 | 315,775 | 322,090 | 328,532 | 3,290,472 |
| 1950 -13 Sunnyvale Weekend/Holiday | 584,344 | 648,500 | 652,775 | 657,000 | 670,140 | 683,543 | 697,214 | 711,158 | 725,381 | 739,889 | 754,686 | 769,780 | 7,710,066 |
| 1950-14 Sunnyvale W/E Holiday Twilight | 217,000 | 208,750 | 210,129 | 211,509 | 215,739 | 220,053 | 224,455 | 228,944 | 233,522 | 238,193 | 242,957 | 247,816 | 2,482,065 |
| 1950-15 Sunnyvale S.A.C. | 33,440 | 41,225 | 41,500 | 41,800 | 42,636 | 43,489 | 44,358 | 45,246 | 46,151 | 47,074 | 48,015 | 48,975 | 490,468 |
| 1950-16 Sunnyvale Golf Discount | 220,477 | 261,750 | 263,450 | 265,000 | 270,300 | 275,706 | 281,220 | 286,845 | 292,581 | 298,433 | 304,402 | 310,490 | 3,110,177 |
| 1950-17 Sunnyvale 10-Play Card | 37,713 | 38,700 | 38,975 | 39,215 | 39,999 | 40,799 | 41,615 | 42,448 | 43,297 | 44,162 | 45,046 | 45,947 | 460,203 |
| 1950-18 Smart Card Fee Sunnyvale | 1,835 | 1,365 | 1,375 | 1,385 | 1,413 | 1,441 | 1,470 | 1,499 | 1,529 | 1,560 | 1,591 | 1,623 | 16,250 |
| 1950-19 Weekday Super Twilight | 0 | 60,746 | 61,146 | 61,551 | 62,782 | 64,038 | 65,318 | 66,625 | 67,957 | 69,316 | 70,703 | 72,117 | 722,299 |
| 1950-20 Weekend Super Twilight | 0 | 25,801 | 25,971 | 26,142 | 26,664 | 27,198 | 27,742 | 28,296 | 28,862 | 29,440 | 30,028 | 30,629 | 306,772 |
| 1951 SM Gift Certificates | 2,808 | 2,700 | 1,850 | 1,850 | 1,850 | 1,850 | 1,850 | 1,850 | 1,850 | 1,850 | 1,850 | 1,850 | 21,200 |
| 1952 School Group Play | 1,800 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,200 | 2,200 | 2,200 | 2,200 | 2,200 | 1,100 | 22,100 |
| 1954-01 Tournament Fee - Sunnyvale | 5,094 | 7,500 | 7,550 | 7,600 | 7,752 | 7,907 | 8,065 | 8,226 | 8,391 | 8,559 | 8,730 | 8,905 | 89,185 |
| 1954-02 Tournament Fee - Sunken Gardens | 1,237 | 1,230 | 1,240 | 1,250 | 1,275 | 1,301 | 1,327 | 1,353 | 1,380 | 1,408 | 1,436 | 1,465 | 14,663 |
| 1963-11 Sunken Garden Weekday | 329,876 | 324,900 | 327,650 | 330,400 | 337,008 | 343,748 | 350,623 | 357,636 | 364,788 | 372,084 | 379,526 | 387,116 | 3,875,479 |
| 1963-12 Sunken Garden Weekday Twilight | 3,565 | 4,500 | 4,525 | 4,550 | 4,641 | 4,734 | 4,828 | 4,925 | 5,024 | 5,124 | 5,227 | 5,331 | 53,409 |
| 1963-13 Sunken Garden Weekend/Holiday | 253,886 | 267,200 | 269,500 | 271,700 | 277,134 | 282,677 | 288,330 | 294,097 | 299,979 | 305,978 | 312,098 | 318,340 | 3,187,033 |
| 1963-14 Sunken Garden Weekend Twilight | 4,707 | 6,610 | 6,670 | 6,725 | 6,860 | 6,997 | 7,137 | 7,279 | 7,425 | 7,573 | 7,725 | 7,879 | 78,880 |
| 1963-15 Sunken Garden 10 Play | 17,559 | 29,775 | 30,000 | 30,275 | 30,881 | 31,498 | 32,128 | 32,771 | 33,426 | 34,095 | 34,776 | 35,472 | 355,096 |

## 525/100. GOLF AND TENNIS OPERATIONS FUND
## REVENUES BY CATEGORY

| | | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 1963-16 | Sunken Garden Golf Discount | 77,605 | 102,130 | 102,995 | 103,860 | 105,937 | 108,056 | 110,217 | 112,421 | 114,670 | 116,963 | 119,302 | 121,689 | 1,218,241 |
| 1963-17 | Sunken Garden Advantage Card | 8,448 | 8,985 | 9,075 | 9,150 | 9,333 | 9,520 | 9,710 | 9,904 | 10,102 | 10,304 | 10,510 | 10,721 | 107,315 |
| 1963-18 | Sunken Garden Smart Card Fee | 1,330 | 1,180 | 1,190 | 1,200 | 1,224 | 1,248 | 1,273 | 1,299 | 1,325 | 1,351 | 1,378 | 1,406 | 14,076 |
| 1964 | Sunken Gardens Gift Certificates | (1,566) | 1,000 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 6,000 |
| TOTAL GOLF FEES | | 2,623,235 | 2,839,050 | 2,857,820 | 2,877,560 | 2,935,024 | 2,993,638 | 3,053,623 | 3,114,605 | 3,176,806 | 3,240,251 | 3,304,965 | 3,369,873 | 33,763,216 |
| 1955 | Golf Cart Rental | 308,992 | 358,730 | 362,300 | 366,000 | 373,320 | 380,786 | 388,402 | 396,170 | 404,094 | 412,175 | 420,419 | 428,827 | 4,291,224 |
| 1956 | Driving Range Fees | 189,773 | 206,450 | 212,500 | 212,500 | 216,750 | 221,085 | 225,507 | 230,017 | 234,617 | 239,310 | 244,096 | 248,978 | 2,491,809 |
| 1957 | Golf Miscellaneous Rentals | 33,012 | 33,500 | 34,500 | 34,700 | 35,394 | 36,102 | 36,824 | 37,560 | 38,312 | 39,078 | 39,859 | 40,657 | 406,486 |
| 4114 | Miscellaneous Golf Revenues | (159) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 4175 | Golf Merchandise Sales | 209,392 | 216,375 | 216,375 | 216,375 | 220,703 | 225,117 | 229,619 | 234,211 | 238,895 | 243,673 | 248,547 | 253,518 | 2,543,408 |
| 4180 | Golf Instruction | 27,452 | 25,150 | 25,150 | 25,150 | 25,653 | 26,166 | 26,689 | 27,223 | 27,768 | 28,323 | 28,889 | 29,467 | 295,629 |
| TOTAL GOLF SHOP REVENUE | | 768,462 | 840,205 | 850,825 | 854,725 | 871,820 | 889,256 | 907,041 | 925,182 | 943,685 | 962,559 | 981,810 | 1,001,447 | 10,028,555 |
| 3355 | Interest Income | 937 | 100 | 418 | 3,313 | 7,821 | 13,731 | 16,978 | 11,209 | 13,815 | 16,100 | 18,421 | 20,700 | 122,606 |
| TOTAL INTEREST INCOME | | 937 | 100 | 418 | 3,313 | 7,821 | 13,731 | 16,978 | 11,209 | 13,815 | 16,100 | 18,421 | 20,700 | 122,606 |
| FUND TOTAL | | 3,569,166 | 3,808,700 | 3,898,543 | 3,930,078 | 4,014,599 | 4,102,022 | 4,188,512 | 4,267,347 | 4,356,149 | 4,446,254 | 4,538,052 | 4,630,397 | 46,180,652 |

**CITY OF SUNNYVALE**
**525/200. RECREATION OPERATIONS FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | (3,088,918) | (3,625,045) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (3,625,045) |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Rents and Concessions | 368,848 | 435,394 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 435,394 |
| Vending | 4,152 | 6,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6,000 |
| Other Intergovernmental Revenues | 59,258 | 50,124 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50,124 |
| Art in Private Development Fees | 4,762 | 4,881 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4,881 |
| Baylands Park | 100 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Recreation Fees | 3,060,277 | 3,164,864 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,164,864 |
| Fremont Pool Endowment | 6,278 | 5,746 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,746 |
| Fremont Pool Revenues | 44,498 | 44,498 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 44,498 |
| Transfer From Golf & Tennis Ops Fund | 0 | 3,146,449 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,146,449 |
| Transfer From General Services Fund | 0 | 61,536 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61,536 |
| Transfer From Dorolou Swirsky Fund | 3,787 | 3,466 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,466 |
| Transfer From General Fund | 3,976,851 | 3,498,347 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,498,347 |
| Additional Subsidy From General Fund | 315,612 | 197,642 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 197,642 |
| Expense Reimbursement (Transfer From GF) | 117,269 | 117,772 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 117,772 |
| Additional Transfer From General Fund | 0 | 760,425 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 760,425 |
| Care Management (Transfer From GF) | 64,586 | 68,358 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 68,358 |
| TOTAL CURRENT RESOURCES | 8,026,278 | 11,565,501 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11,565,501 |
| TOTAL AVAILABLE RESOURCES | 4,937,360 | 7,940,456 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,940,456 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Recreation Operations | 7,743,624 | 7,710,795 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,710,795 |
| Fremont Pool Operations | 192,407 | 189,205 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 189,205 |
| Recreation Equipment Expenditures | 10,770 | 34,721 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 34,721 |
| In-Lieu Charges | 602,868 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Special Projects | 12,736 | 5,735 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,735 |
| TOTAL CURRENT REQUIREMENTS | 8,562,405 | 7,940,456 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7,940,456 |
| RESERVES: | | | | | | | | | | | | | |
| Co-Op Sports Reserve | 4,599 | 4,599 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 20 Year RAP | (3,629,645) | (4,600) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | (3,625,045) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

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# Financial Plans -
# Internal Services, Fiduciary
# Funds

# INTERNAL SERVICE FUNDS

The City utilizes internal service funds to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City. There are three such funds that operate on a cost reimbursement basis: the General Services Fund, the Employee Benefits and Insurance Fund, and the Liability and Property Insurance Fund. These funds play an important role in the overall ability of the City to conduct business. The General Services Fund includes the City's Fleet Services, Facilities Management, Technology and Communication Services, Sunnyvale Office Center, and Project Management Services. The Employee Benefits Fund serves to capture the costs associated with employer provided benefits including pension costs, employee insurance plans, workers' compensation, and leave time. The Property and Liability Insurance Fund accounts for the costs related to the City's liability and property insurance.

Sunnyvale's full cost accounting methodology results in all the costs of these funds being charged back to user activities on a rental rate basis for general services, an additive rate basis for employee benefits, and a usage basis for liability and property insurance. Therefore, the total expenditures of these funds are not added to the overall budget, as they are already captured within the City's programs and funds.

Two other funds are presented in this section: the Dorolou P. Swirsky Youth Opportunity Fund and the Fremont Pool Endowment (Trust) Fund. While these funds are fiduciary in nature and not internal service funds, they are grouped with the internal service funds just for presentation purposes in the budget document. These are funds that separately account for assets that the City holds in a trustee or agency capacity and uses to benefit a specified purpose.

## ▪ General Services Fund

### Fleet, Facilities, and Technology Services

The General Services Fund has three sub-funds that provide a wide range of important support services to programs within the City. These are: Fleet, Facilities, and Technology Services. Funding for these services is recovered through rental rates charged to benefiting program operating budgets. The rental rates include not only the cost of operations, but also the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate rental rate increases for these combined General Services Fund activities in FY 2012/2013 are 2.8%, which is on track with what had been projected for FY 2012/2013 during last year's budget cycle. For the remainder of the first ten years, the average annual rental rate increase is 2.2%, which is slightly below the 2.4% annual average established in the prior year. In the final ten years of the long-term plan, rates are scheduled to increase 2.6% annually, which is slightly above the 2.3% annual increase estimated last year. A more detailed narrative on changes in rental rates is provided

in the sections below that cover the individual sub-funds.

## Fleet Services Sub-Fund

The Fleet Services program reflects the cost of ownership of City vehicles and equipment. A primary objective of Fleet Services is to provide rental rates that are competitive with those offered in the private sector.

The main source of funding within this sub-fund is derived from Fleet Services rentals to other programs, which is primarily based on specific vehicle usage. Fleet Services rental rates are scheduled to increase by 3.2% for FY 2012/2013 and then remain at an average increase of 3.2% for the duration of the first ten years of the long-term plan. Rate increases will be higher in the second ten years, amounting to between 4.0% and 4.5% annually. These increases are necessary to account for the increase in operational costs resulting from the significant increases in fuel prices over the past several years.

The Sale of Property line item of the Financial Plan represents the sale of surplus or replaced vehicles or pieces of equipment. The projection for FY 2012/2013 and beyond is based on historical averages for the surplusing of vehicles and equipment. Due to the sale of larger items in FY 2010/2011, sales for that year were well above historical averages, and the City does not expect to maintain that level of activity in the future.

The Intrafund Loan Repayment represents scheduled payments from the Facilities Services Sub-Fund. This loan was initially made in FY 1999/2000 to alleviate cash flow issues experienced by the Facilities Services Sub-Fund. The initial terms of the loan were for a principal amount of $1.6 million to be repaid over 10 years with final payment scheduled for FY 2015/2016. In FY 2005/2006 a large payment was made against the principal. Payments were then deferred several years due to insufficient reserves in this Sub-Fund. The FY 2012/2013 long-term financial plan calls for repayments restarting in FY 2012/2013 and continuing through FY 2016/2017.

The multiple transfer line items found within the *Current Resources* section of the financial plan through FY 2016/2017 represent the funding mechanisms for the Upgrading the City's Fuel Stations capital project.

The two major current requirements deal with equipment replacement and operation of the Fleet Services program. The *Equipment Replacement* line item fluctuates each year, as various items of equipment reach the end of their useful life and must be replaced. Overall equipment replacement expenditures are projected to be down nearly $1.5 million over the 20-year plan in comparison to last fiscal year's long-term plan. This is predominantly the result of planned deferrals of equipment replacement and the recalibration of replacement values.

*Operations* expenditures in FY 2012/2013 are up 10.5% over FY 2011/2012. A portion of this increase is a function of the City-wide reorganization that moved Fleet Services back into

the Department of Public Works and put additional hours of direct oversight of the program into Fleet's operating budget. The majority of the increase, however, is driven by rapidly escalating fuel costs. The FY 2012/2013 budget for fuel is $150,000, or 20%, higher than the budget in FY 2011/2012. This is entirely the result of price increases, as City-wide fuel consumption is actually on a downward trend, primarily due to efforts by Fleet Services to purchase more fuel efficient vehicles and take other actions to reduce overall fuel usage. These efforts will continue into the future as the City contends with fuel prices that are not expected to drop from current rates.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment. This reserve works in tandem with the *Equipment Replacement* line item under the *Current Requirements* section of the Sub-Fund. For example, when a large value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as the accumulated annual replacements fund within the reserve will be used to purchase the vehicle or apparatus.

## Facilities Management Services Sub-Fund

The Facilities Management Program reflects the cost of maintaining City facilities, including costs for electricity and water, carpets and blinds, modular furniture, and building equipment.

The Facilities Management Sub-Fund has two rental rate revenue items, one relating to space rental and the other relating to equipment. Space rental charges are based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs, and operating charges are allocated out based on a program's proportion of the total square footage. The equipment rental accounts for replacement costs associated with modular furniture, carpet and blinds, and building maintenance equipment.

The aggregate rental rate for Facilities Management is scheduled to increase 2.5% for FY 2012/2013, with annual increases declining to 2.3% by the seventh year of the long-term plan. It should be noted that in year six of the plan, facility rental rates are expected to be reduced by 10%. At that time, Facilities Services will have paid off its loan to Fleet Services and funds will no longer need to be collected to cover that liability. This will result in a reduction in rental rates that will lower the base rental rate charged for the remainder of the second ten years.

Utility reimbursement from the Raynor Center reflects payments made for electric, gas, water, and trash pickup by the tenants of the Center. That is expected to end after FY 2012/2013 with the planned sale of the Raynor property. There is a corresponding expenditure decrease programmed into the long-term plan as well.

The major current requirements deal with operation of the Facilities Services Program. The *Operations* line item increased by less than 1% for FY 2012/2013 in comparison to the FY 2011/2012 budget. While there were increases in personnel costs, predominantly resulting from additional hours of direct oversight being incorporated into the program's operating budget, these increases were offset by a reduction in planned utilities costs. This reduction was based on analysis that indicates historical usage trends and current rates for gas and electric warrant a reduction to the baseline budget for these expenditures.

Equipment replacement costs have been established based on the asset depreciation schedules for carpets and blinds, large equipment, and modular furniture. The FY 2012/2013 long-term plan reflects slight savings over the 20-year plan for facilities-related equipment in comparison to the long-term plan from FY 2011/2012. This is primarily the result of deferred replacement of carpets, blinds, and equipment at the Civic Center facility and the Library, pending direction on the future of those facilities.

The *Transfer to Sunnyvale Office Center* line item in the Financial Plan represents a transfer of rental rate revenues received from City programs currently housed at the 505 W. Olive Sunnyvale Office Center. These funds are collected in this sub-fund and then transferred to the Sunnyvale Office Center Sub-Fund to partially fund the facility management costs associated with that facility. Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Facilities program, as well as to return funds collected for equipment replacements that have been deferred indefinitely. Lastly, transfers to the Infrastructure Fund have been programmed for the Facilities Services' contribution to various improvements at the Corporation Yard.

The *Interfund Loan Repayment* line item in the financial plan represents loan payments to the Fleet Services Sub-Fund, which are projected to be fully repaid in FY 2016/2017. As was mentioned in the *Fleet Services* section, this loan was made to alleviate cash flow constraints of the Facilities Services Sub-Fund in FY 1999/2000.

The *Equipment Reserve* represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of modular furniture, carpets and blinds, and building maintenance equipment.

## Technology and Communications Services Sub-Fund

The Technology and Communications Services Sub-Fund reflects the cost to operate and maintain the City's technology and communications program and infrastructure. This includes technology (hardware and software), communications, and office equipment. Information technology services, radio communications, and satellite copiers are provided by the Information Technology Department, while Print Shop and Mail Services are located in the Office of the City Manager.

The aggregate rental rate for Technology and Communications Services is scheduled to increase by 2.7% for FY 2012/2013, and then average 2.2% annually for the first ten years of the plan. This is lower than the 2.8% annual average projected last year for the first ten years of the plan. Increases average 1.9% annually in the second ten years of the plan, which is the same as what was planned for the second ten years in last year's plan.

The *Cable PEG Channel Grant* line item reflects funds that are available for use for public or educational cable services. These funds are used to purchase equipment for the City's public access channel, KSUN. Funds that have not been programmed for use in purchasing equipment for KSUN are collected in a restricted reserve titled *Restricted KSUN Equipment Reserve*.

A new surcharge on development fees to pay for the costs of the technology needed to support the one-stop permit system was implemented in FY 2010/2011. This surcharge is expected to recover about $80,000 annually and will be placed in a *Restricted Technology Surcharge Reserve* in this sub-fund. It will be used to cover the cost of annual system maintenance, as well as to cover periodic major upgrades or replacement of the system.

The *Transfer from the General Fund* line item represents the General Fund support to cover the costs for the Information Technology Department to administer the City's cable television franchise agreements.

The major current requirements of the Technology and Communications Services Sub-Fund deal with equipment replacement and operation of the programs in the Information Technology Department and the Office of the City Manager. Equipment replacement for technology, communications, and office assets reflect the depreciation schedules for each. Equipment replacement costs will fluctuate year-over-year based on the useful lives of the individual pieces of equipment on the replacement schedules. Overall, equipment replacement costs over the 20-year plan are flat in comparison to last year's long-term plan.

Operating costs for the Technology and Communications programs are down 2.8% for FY 2012/2013 in comparison to the FY 2011/2012 budget. This is predominantly the result of a comprehensive review of all software, hardware, and telecommunications support and maintenance contracts that indicated the overall budget for these services could be dropped to match actual current expenditures, while also considering future contractual increases.

One-time transfers to the Community Recreation Fund, Youth and Neighborhood Services Fund, and General Fund were programmed in FY 2011/2012 for funds collected for replacement of equipment that will no longer be replaced by the Technology and Communications Services Sub-Fund. Transfers are also made to the General Fund to cover the cost of management and administrative support services for the Print Shop. Lastly, transfers to the Infrastructure Fund have been programmed for the Technology and Communications

Services contribution to various improvements at the City Hall Annex throughout the long-term financial plan.

The *General Fund Loan Repayment* line item of the Financial Plan represents the repayment schedule of a $2 million loan made to the former Technology Services Sub-Fund in FY 1999/2000. This loan was made to fund a number of information technology initiatives including the City's geographical information system (GIS). Loan repayments are scheduled to be complete in FY 2012/2013.

The *Equipment Replacement Reserve* represents the accumulation of annual rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central and desktop computers, communication equipment, software applications, office equipment, and mail and print shop equipment.

The *Restricted KSUN Equipment Reserve* reflects PEG Grant revenues that have been collected but not appropriated for specific expenditures. PEG Grant funds can only be utilized for the purchase of KSUN equipment.

The *Restricted Tech Surcharge Reserve* reflects funds collected from the Technology Surcharge that is added to development fees that have not been appropriated for specific expenditures. Funds are collected in this reserve to cover the cost of ongoing maintenance and eventual system replacement.

## Sunnyvale Office Center Sub-Fund

This fund accounts for the activities of the Sunnyvale Office Center located at 505 W. Olive Avenue, across from the main City Hall. The Sunnyvale Office Center was purchased in April 2001 by the issuance of variable rate Certificates of Participation (COPs) to provide expansion opportunities for the Civic Center Complex. Activities included in this fund are maintenance and operations of the office facility, capital projects, and debt service. Revenues to this fund consist of rental from outside tenants and City operations, and interest on reserves.

When the fund was established, it was projected that the existing office buildings would be operated and leased through FY 2005/2006, when a long-term solution to the City's office space problem would be in place. Subsequently, plans for a new civic center complex were put on hold because of the City's financial situation, and at this point there is no identified funding source for developing and implementing a long-term solution to the City's office space issues. As such, the FY 2012/2013 long-term financial plan continues to reflect the complex being operated for the entire twenty-year planning period. Increasing the length of operation causes the office complex to generate more net income than originally anticipated, and this allows the Sunnyvale Office Center Fund to give a rebate to the General Fund of about $253,000 annually, increasing at the rate of growth in rental income, over the entire planning period.

Because of the age and general condition of the office buildings, some infrastructure improvements are programmed over the twenty-year planning period. These projects are necessary in order to keep the facility in working order; however, during the FY 2013/2014 projects budget cycle, the City may need to consider additional infrastructure improvements to maintain the Sunnyvale Office Center as a viable lease option for outside agencies.

The interest paid on our COPs is variable and based on market conditions, but since their issuance has averaged 2.6% annually. More recently, interest rates have been extremely low, resulting in lower than projected debt service payments. The assumption for FY 2012/2013 and beyond is that annual rates will be closer to the historical average. The remaining principle amount is $14.4 million as of the end of FY 2011/2012, with the balance scheduled to be fully repaid by 2031.

This Sunnyvale Office Center Sub-Fund has two reserves. The first is the required Debt Service Reserve, which maintains a balance of $1.2 million. The second reserve is the Capital Projects Reserve. This reserve was funded by an $11 million transfer of surplus revenues from the General Fund in 2002. The purpose of this reserve is to generate interest to offset debt service, as well as to fund ongoing capital improvements. The reserve balance at the end of FY 2011/2012 is projected to be $9.8 million.

## Project Management Sub-Fund

The Project Management Sub-Fund represents project management services provided by staff within the Department of Public Works Capital Project Management program. These services are associated with the various capital and infrastructure projects currently incorporated within the City's Projects budget. The transfers into this fund represent the proportionate share based on the current schedule of projects budgeted for a given year.

The Project Administration Program is responsible for administrative oversight efforts on all City projects that involve the development and management of construction contracts. Budgeting for project management administration is based upon the timing of projects by funding source over the 20-year long-term plan. Larger, grant-funded projects are excluded as to not skew a fund's proportionate share of project administration costs, and to take advantage of eligible grant reimbursement opportunities for project administration charges.

Operations for the Project Administration Sub-Fund are budgeted to increase by approximately 25% in FY 2012/2013, which is entirely the result of increased staffing. There are three additional full-time positions budgeted in this program starting in FY 2012/2013, reflecting the emphasis the Department of Public Works is putting on the capital projects program to address the backlog of projects requiring this

group's services. As budgeted project costs taper off starting in FY 2016/2017, the budget for this program is expected to be reduced accordingly.

## ▪ Employee Benefits and Insurance Fund

The Employee Benefits and Insurance Fund provides a mechanism to cover expenditures related to pension costs, employee insurance plans, workers' compensation costs and leave time while applying the principles of full cost accounting. This is accomplished by charging an additive rate to staff salaries wherever personnel hours are budgeted and expended. To better track and analyze expenditures, the Fund is separated into four sub-funds: Leaves, Retirement Benefits, Workers' Compensation, and Insurance and Other Benefits. Liability and Property Insurance, previously a part of the Employee Benefits and Insurance Fund, has been broken out into its own fund because these costs are not related to salary expenditures, but instead are recovered on claims experience and City property valuations.

### Leaves Sub-Fund

The Leaves program accounts for all City employees' leave time, including accrual of leave benefits earned but not taken. The additive rate is calculated by determining the amount of leave benefits to be accrued, adjusted for estimated salary increases. The budget for leave benefits for FY 2012/2013 is down slightly from FY 2011/2012, which reflects the reduction in overall City headcount over the past several years and the planned 0% salary increases for Miscellaneous employees for the next two years. The interest income in this Sub-Fund is generated from the leave earned, which is expensed at the time it is earned and held as a liability on the City's General Ledger until it is taken.

### Retirement Benefits Sub-Fund

The Retirement Benefits Sub-Fund contains the costs for the City's retirement plans. Sunnyvale contributes to three California Public Employees Retirement System (CalPERS) plans for and on behalf of its employees: Safety (3% @ 50 Plan and 3% @55) and Miscellaneous (2.7% @ 55 Plan). The third plan, Safety 3% @ 55, was enacted in FY 2011/2012 and is effective for new Safety employees hired after February 19, 2012.

The cost of providing the retirement benefit from CalPERS is broken down into two contributions, the employer contribution and the employee contribution. For the Safety Plans, the City paid the entire employee contribution of 11.25% up through FY 2009/2010. During FY 2010/2011, both the Public Safety Managers' Association (PSMA) and the Public Safety Officers' Association (PSOA) came to agreements with the City to pay 3% towards the employee contribution to CalPERS. PSMA's contribution began in FY 2010/2011 and was fully phased in as of July 2011. PSOA's contribution began in July 2011 and will increase to the agreed upon 3% by January 2013. For the Miscellaneous Plan, the City currently pays 7% of the 8% employee contribution, with the employees paying the other 1%. All Miscellaneous bargaining units with the exception

of SEA, who as of the development of the recommended FY 2012/2013 Budget was in contract negotiations with the City on its next Memorandum of Understanding, have already agreed to the additional 2% contribution. The recommended FY 2012/2013 Budget assumes that SEA will agree to the additional 2% contribution as the other Miscellaneous groups have.

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis which takes into account demographic information and investment earnings on the asset portfolio. The contribution rates are applied against employee salaries (PERSable earnings) in order to calculate the dollar amounts the City must contribute.

Over the past decade, CalPERS contribution rates have increased significantly, predominantly due to market losses experienced in the early 2000s and in FY 2008/2009. Other factors in the increase in contribution rates have been enhanced pension benefits for employees, applied retroactively, and changes in actuarial experience (i.e. employees retiring earlier at higher salaries and living longer in retirement). Going forward, employer contribution rates are expected to continue to rise, as the dramatic losses from FY 2008/2009 just began to be applied to contribution rates in FY 2011/2012, and the recent decision by the CalPERS Board to lower the discount rate from 7.75% to 7.5% will also significantly increase costs. To reduce the impact to member agencies, CalPERS adopted a phased approach for the rate increases for both the FY 2008/2009 market losses and the reduction in the discount rate. As previously noted the phase-in of the FY 2008/2009 market losses began in FY 2011/2012, while the phase-in of the impact of the 7.5% discount rate will begin in FY 2013/2014. While this approach is intended to mitigate the severe increases to employer contribution rates, it leaves employers subject to extremely volatile contribution rates if investment returns do not meet expectations. Additionally, it also results in projections for higher rates in the long-term since the entire impact of the losses is not addressed immediately, and it does not fully amortize the unfunded liability created by these losses.

In an effort to mitigate some of this rate volatility, as well as to fully amortize the City's unfunded liability, staff has been working with our consulting actuary to develop a contribution plan that will minimize volatility in rates over the long term and amortize our unfunded liability over a fixed period. Rates for FY 2011/2012 were set above the CalPERS assessment to address the FY 2008/2009 market losses. Since the reduction in the discount rate has created an additional liability and increased rates going forward, we have continued to work with our consulting actuary to develop new rates for FY 2012/2013 and beyond.

Below is a comparison of the CalPERS adjusted contribution rates, which are adjusted to phase in the increases, to the City's planned contribution rates, which reflect rates that are not adjusted to phase in rate increases, from FY 2011/2012 through FY 2015/2016.

**Miscellaneous Employer Contribution Rates and Costs CalPERS Vs. Sunnyvale**

| | CalPERS Employer Rate | Cost of CalPERS Contribution | Sunnyvale Contribution Rate | Cost of Sunnyvale Contribution |
|---|---|---|---|---|
| FY 2011/12 | 19.5% | $10.5M | 20.2% | $10.9M |
| FY 2012/13 | 20.1% | $10.9M | 23.7% | $12.9M |
| FY 2013/14 | 22.0% | $12.0M | 25.1% | $13.6M |
| FY 2014/15 | 22.3% | $12.4M | 25.2% | $14.0M |
| FY 2015/16 | 22.6% | $12.8M | 25.1% | $14.2M |

**Safety Employer Contribution Rates and Costs CalPERS Vs. Sunnyvale**

| | CalPERS Employer Rate | Cost of CalPERS Contribution | Sunnyvale Contribution Rate | Cost of Sunnyvale Contribution |
|---|---|---|---|---|
| FY 2011/12 | 31.5% | $9.8M | 34.7% | $10.8M |
| FY 2012/13 | 31.5% | $10.0M | 37.7% | $11.9M |
| FY 2013/14 | 34.8% | $11.3M | 40.6% | $13.2M |
| FY 2014/15 | 35.3% | $11.9M | 40.4% | $13.6M |
| FY 2015/16 | 35.7% | $12.4M | 40.2% | $14.0M |

The City's plan to contribute at a rate greater than what CalPERS is assessing comes at great expense. For the five-year period between FY 2011/2012 and FY 2015/2016, the City is planning to spend $15 million *more* than it is being assessed by CalPERS. And while it is difficult to allocate an additional $15 million above and beyond what CalPERS requires, this funding plan is extremely prudent for three main reasons. First, it reduces the City's exposure to rapid changes to contribution rates if CalPERS does not meet its projected 7.5% investment return. Second, it collects enough to pay off the City's unfunded liabilities over a fixed period, which, along with the two-tier retirement plan, helps position the City to provide a more sustainable and cost effective retirement benefit. And finally, doing this will reduce costs in the long term. If you notice in the tables above, both the Miscellaneous and Safety rates in the "Sunnyvale Contribution Rate" column begin to decline within the first five years while the CalPERS rates continue to rise. Based on our consulting actuary's projections, this trend will continue into the future, and by FY 2024/2025 (Safety) and FY 2025/2026 (Miscellaneous) the "Sunnyvale Contribution Rate" will be lower than the CalPERS rate.

The PERS Rate Uncertainty Reserve in the Retirement Benefits Sub-Fund also serves to mitigate the impact of rate increases by maintaining a fund balance that can be drawn upon when there are significant year-over-year increases. While these are one-time funds that do not impact the overall cost of the City's pension plan, they do allow large rate increases to be smoothed in over a several years, which helps maintain stable operating costs. Because of the continued uncertainty with CalPERS rates going forward, this reserve is being maintained at a higher than normal level for the recommended FY 2012/2013 Budget. At the end of FY 2011/2012, the balance of this

reserve is projected to be $4.8 million. By FY 2021/2022 it is projected to grow to $8.5 million, but that will only occur if long-term rates remain as they are currently projected. If the rates increase above projections, this reserve will be drawn down to mitigate the impact.

## Workers' Compensation Sub-Fund

The Workers' Compensation Sub-Fund is funded through the use of an additive rate that is applied to all staff salaries. This additive rate is based upon actual usage of the City's Workers' Compensation program. For this reason, the City charges a variable additive rate depending upon the classification of the employee. In other words, high-risk positions, such as a Public Safety Officer, are charged a higher rate than administrative employees.

Significant reductions have occurred in workers' compensation claims since FY 2002/2003. This reduction reflects staff efforts to reduce the controllable factors related to workers' compensation costs. Staff has focused on injury prevention training and better management of and follow-up with employees out on workers' compensation. Claims in FY 2002/2003 totaled 215, while claims in FY 2010/2011 were 114. This reflects a 47% decrease over that time period. Based on year-to-date totals, claims in FY 2011/2012 are expected to be below 100.

The recommended FY 2012/2013 Budget projects the cost of claims will be approximately $1.8 million in FY 2012/2013. This is an increase over the actual FY 2010/2011 amount and the estimated FY 2011/2012 amount; however, it is in line with the City's actuarial experience related to claims and reflects expected costs. Based on the information received in our latest actuarial report, we believe the number of claims will remain relatively flat but the cost of claims will increase at a rate of 2.5% annually.

Workers' compensation leave costs are projected throughout the long-term financial plan based on historical actual usage. Leave hours have fluctuated historically and underscore the importance of managing these leaves closely to minimize time off and ensure timely resolution of issues. FY 2012/2013 leave hours are projected based on historical averages of workers' compensation leave, with the hours distributed amongst the different employee groups based on historical usage trends. These trends showed the heaviest use within the Department of Public Safety. The expense related to these leave hours increases with projected salary increases, weighted by employee group, throughout the 20-year plan.

Because Workers' Compensation Insurance is based on total salary, the costs for this expense over the long term are increased in accordance with the assumed increase in salaries throughout the planning period. The cost of claims administration, which is performed by a Third Party Administrator, is assumed to go up approximately 3% annually based on the contract.

The Worker's Compensation Sub-Fund reserve requirement is based on the most recent actuarial analysis, completed

in December 2011, and has been set at $11.49 million for FY 2012/2013. Actuarial valuations of the Workers' Compensation Program are conducted each year in order to satisfy the City's financial reporting requirements, and future reserve amounts will be adjusted as appropriate.

## Insurance and Other Benefits Sub-Fund

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision and life insurance. As with the other sub-funds, any costs for administering these programs are contained in a Human Resources program in the General Fund and supported by in-lieu charges to the various funds.

The largest cost in this Program is medical insurance for City employees, provided by CalPERS. The overall increase for the 2012 CalPERS medical premiums is 4.1%, which is approximately half of the increase that had been projected, resulting in an approximately $500,000 reduction in the baseline cost for medical insurance. This low of a rate increase is not expected to be ongoing, and as such, an increase of 8% has been projected annually from FY 2012/2013 to FY 2016/2017. From FY 2017/2018 through the remainder of the 20-year plan, the rate increase is projected at 5% annually.

In addition to the increase in healthcare premiums discussed above, the growing number of retirees is continuing to impact the City's long-term medical costs. The number of retirees is estimated to grow by an average of 24 new retirees each year in the 20-year plan. Staff has taken steps to contain medical costs in recent years for both active and retired employees. Caps on City contributions were placed on both active and retired management employees beginning in FY 2007/2008, and the medical premium increase was capped at 5% for SEA retirees as a part of their latest Memorandum of Understanding.

Managing retiree medical costs is particularly important with Governmental Accounting Standards Board (GASB) Statement No. 45, which requires the City to disclose our liability for other post-employment benefits (OPEB) such as retiree medical costs beginning with the year ended June 30, 2008. In preparation for this reporting requirement, actuarial valuations of our retiree medical liability were completed in 2003, updated in 2006, 2009, and again in 2011. To address the growing long-term medical costs seen in our valuations, the City began funding a retiree medical trust fund in FY 2010/2011 with an initial $32.6 million contribution. By contributing to a retiree medical trust fund, the City will derive many benefits, including the reduction of future employer OPEB costs, with the earnings generated from trust fund investments. Additionally, it will prevent OPEB obligations from being a significant liability on balance sheets. Based on current actuarial assumptions, the City estimates to have its OPEB liability satisfied by FY 2030/2031. At that point, the City's expected cost for retiree medical is anticipated to slow to a rate that is less than the City's current pay-as-you-go obligation. This is the result of the interest earnings from the initial contribution offsetting the total cost of retiree medical benefits, reducing the amount the City needs to contribute.

This Sub-Fund has a reserve, *Insurance Rate Uncertainty*, which provides funds for several uncertainties, including unanticipated changes in premium costs and adjustments to the City's contribution costs, and assists in levelizing additive rates over the long term.

## ▪ Liability and Property Insurance Fund

This fund was established to separate out liability and property insurance costs from the Employee Benefits and Insurance Fund. Managing these costs in a separate fund provides better accountability of expenditures and allows the City to recover costs based on usage rather than on salary expenditures.

The Liability and Property Insurance Fund is funded through transfers from its dependent funds rather than on an additive rate basis. The transfers are based on liability claims experience in recent years for liability costs and City property valuations for property insurance related costs. Insurance coverage is applied to the maintenance of the City's infrastructure and covers the City against claims such as trip and fall, vehicle damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority (CJPRMA), which provides insurance over the City's Self Insured Retention (SIR) level of $500,000 per claim. City staff also currently participates on its Board of Directors. The total amount paid for liability claims under $500,000 can vary significantly from year-to-year. Because the past two years have been higher than average for claims paid, the budget for FY 2012/2013 and beyond reflects a lower historical average annual claims cost. The reserve in this fund meets the recommended actuarially acceptable funding level as provided in an actuarial review of the program completed in January 2012.

## ▪ Dorolou P. Swirsky Youth Opportunity Fund

In August 1993, City Council accepted Dorolou Swirsky's intent to donate her house upon her death to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale.

The Dorolou Swirsky Trust Estate was donated to the City upon her death in March 2000. The estate consisted of a single family home located at 1133 Hollenbeck Road. Following the donation, the City established the Swirsky Youth Opportunity Fund to account for the proceeds. Ms. Swirsky had taken a reverse mortgage on the property which the City paid upon her death using General Fund monies. The property was rented out until August 2003 with net proceeds used to help pay back the General Fund for the reverse mortgage.

In November 2003, Council approved a resolution authorizing the sale of 1133 Hollenbeck Road. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of $526,595 was established.

For FY 2012/2013, it is recommended that the full amount of interest earned on the Swirsky Trust again be used to supplement the Mobile Recreation "Fun on the Run" Program operated by the Department of Library and Community Services.

## ▪ Fremont Pool Endowment (Trust) Fund

The Fremont Pool Trust Fund was established by the City in FY 2002/2003 to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund currently has an Endowment Reserve balance of $915,087. The basic premise of this fund is that the corpus, or principal, is never expended, but invested with the interest generated each year to help offset the City's cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. The City has a contract with California Sports Center to program and operate the Fremont Pool on our behalf.

The City's cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City), 100% of the City's cost of maintaining the public shower/locker facility, and staff costs related to oversight of the contract. The City's projected cost for Fremont Pool maintenance for FY 2012/2013 is $207,848. Interest earnings on the Fremont Pool Trust Fund are projected to be $6,406 and reflect the extremely low interest environment that we are currently experiencing. The Trust earnings pay approximately 3.1% of the City's annual costs. Revenues from operation of the Fremont Pool are projected to be $45,387 for FY 2012/2013, or 21.8% of total cost. The General Fund makes up the difference.

It should also be noted that while the corpus of this fund may grow a bit in future years (assuming continued contributions), it is not expected to increase markedly over time. As a result, it is not expected to keep up with inflation and the purchasing power of the interest it generates will likely erode over time. In this context, and given the City's current fiscal situation, it is critical to note the importance of allowing the California Sports Center (CSC) to charge market rates for use of the pool. It is also important to allow the operator to determine effective revenue-producing programming. The net revenue received by the City from CSC, and the interest generated by the Fremont Pool Trust Fund, are critical factors in allowing the pool to partially support itself financially.

**CITY OF SUNNYVALE**
**595. COMBINED GENERAL SERVICES FUND**
**FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 11,382,197 | 11,822,248 | 11,022,328 | 5,469,276 | 3,885,597 | 5,492,347 | 7,590,612 | 10,282,094 | 10,570,006 | 10,516,781 | 9,548,535 | 11,427,095 | 11,822,248 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Equipment Rental | 12,353,107 | 12,703,193 | 13,073,507 | 13,426,269 | 13,790,530 | 14,100,326 | 14,444,735 | 14,783,945 | 15,134,313 | 15,493,496 | 15,861,727 | 16,239,249 | 159,051,289 |
| Facilities Rental | 4,051,910 | 4,218,136 | 4,315,153 | 4,444,608 | 4,577,946 | 4,715,285 | 4,826,094 | 4,319,354 | 4,423,019 | 4,529,171 | 4,637,871 | 4,749,180 | 49,755,817 |
| SUNGIS - Equipment and Maintenance | 68,425 | 78,160 | 80,505 | 82,920 | 85,408 | 87,970 | 90,609 | 93,327 | 96,127 | 99,011 | 101,981 | 105,041 | 1,001,057 |
| Utility Fees | 32,111 | 34,688 | 35,382 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,070 |
| Comcast PEG Channel Grant | 133,534 | 134,568 | 137,259 | 140,005 | 142,805 | 145,661 | 148,574 | 151,545 | 154,576 | 157,668 | 160,821 | 160,821 | 1,634,303 |
| Sale of Property | 182,323 | 50,281 | 49,173 | 50,157 | 51,160 | 52,183 | 53,227 | 54,291 | 55,377 | 56,485 | 57,614 | 58,767 | 588,714 |
| Miscellaneous Revenues | 4,849 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 83,327 | 79,738 | 48,435 | 31,823 | 112,502 | 216,241 | 394,277 | 433,722 | 431,700 | 397,953 | 453,781 | 464,134 | 3,064,306 |
| Intrafund Loan Repayment | 0 | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 444,292 | 0 | 0 | 0 | 0 | 0 | 2,444,292 |
| Transfer From Other Funds | 302,741 | 207,073 | 27,885 | 496,902 | 454,066 | 517,565 | 252,201 | 32,327 | 33,296 | 34,295 | 35,324 | 36,384 | 2,127,318 |
| TOTAL CURRENT RESOURCES | 17,212,327 | 17,505,838 | 18,267,300 | 19,172,683 | 19,714,417 | 20,335,230 | 20,654,008 | 19,868,512 | 20,328,408 | 20,768,078 | 21,309,120 | 21,813,575 | 219,737,168 |
| TOTAL AVAILABLE RESOURCES | 28,594,524 | 29,328,086 | 29,289,628 | 24,641,959 | 23,600,014 | 25,827,577 | 28,244,619 | 30,150,606 | 30,898,415 | 31,284,859 | 30,857,655 | 33,240,670 | 231,559,417 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Equipment Replacement | 3,572,622 | 3,810,712 | 9,308,813 | 5,643,494 | 2,646,084 | 2,327,486 | 1,915,666 | 3,873,983 | 4,292,686 | 5,263,169 | 2,556,475 | 4,737,732 | 46,376,300 |
| SUNGIS - Equipment and Maintenance | 0 | 41,200 | 42,436 | 43,709 | 45,020 | 46,821 | 48,694 | 50,642 | 52,667 | 54,774 | 56,965 | 59,244 | 542,173 |
| Operations | 12,438,844 | 12,903,890 | 13,465,411 | 13,732,010 | 14,162,587 | 14,526,866 | 14,988,098 | 15,318,428 | 15,687,102 | 16,065,393 | 16,451,641 | 16,814,489 | 164,115,915 |
| Capital Projects | 0 | 93,645 | 0 | 468,180 | 424,483 | 487,094 | 220,816 | 0 | 0 | 0 | 0 | 0 | 1,694,218 |
| Transfer To SV Office Center Sub-Fund | 101,623 | 98,137 | 100,750 | 103,772 | 106,886 | 110,092 | 112,679 | 100,848 | 103,268 | 105,747 | 108,285 | 110,884 | 1,161,348 |
| Intrafund Loan Repayment | 0 | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 444,292 | 0 | 0 | 0 | 0 | 0 | 2,444,292 |
| General Fund Loan Repayment | 500,000 | 500,000 | 189,789 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 689,789 |
| Transfer To Other Funds | 159,187 | 858,174 | 213,154 | 265,196 | 222,606 | 238,606 | 232,279 | 236,699 | 245,910 | 247,242 | 257,193 | 258,008 | 3,275,066 |
| TOTAL CURRENT REQUIREMENTS | 16,772,276 | 18,305,758 | 23,820,353 | 20,756,361 | 18,107,666 | 18,236,965 | 17,962,525 | 19,580,600 | 20,381,634 | 21,736,324 | 19,430,560 | 21,980,356 | 220,299,101 |
| RESERVES: | | | | | | | | | | | | | |
| Equipment Replacement | 11,367,210 | 10,637,978 | 4,917,107 | 3,158,656 | 4,591,730 | 6,507,482 | 9,075,761 | 9,176,838 | 8,929,721 | 7,769,228 | 9,446,030 | 9,340,457 | 9,340,457 |
| Restricted KSUN Equipment Reserve | 354,982 | 255,830 | 387,315 | 524,482 | 659,255 | 801,992 | 884,551 | 1,029,876 | 1,181,395 | 1,330,411 | 1,488,083 | 1,381,938 | 1,381,938 |
| Restricted Tech Surcharge Reserve | 68,425 | 105,385 | 143,454 | 182,665 | 223,052 | 264,200 | 306,115 | 348,801 | 392,260 | 436,497 | 481,513 | 527,310 | 527,310 |
| 20 Year RAP | 31,630 | 23,135 | 21,400 | 19,795 | 18,310 | 16,937 | 15,666 | 14,491 | 13,405 | 12,399 | 11,469 | 10,609 | 10,609 |
| TOTAL RESERVES | 11,822,248 | 11,022,328 | 5,469,276 | 3,885,597 | 5,492,347 | 7,590,612 | 10,282,094 | 10,570,006 | 10,516,781 | 9,548,535 | 11,427,095 | 11,260,314 | 11,260,314 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FY 2012/2013 Rental Rate Increase | | 3.1% | 2.8% | 2.8% | 2.8% | 2.4% | 2.4% | -0.9% | 2.4% | 2.4% | 2.4% | 2.4% | |

**CITY OF SUNNYVALE**
**595. COMBINED GENERAL SERVICES FUND**
**FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 11,260,314 | 9,676,484 | 11,820,583 | 12,212,440 | 9,794,515 | 10,467,498 | 10,485,767 | 11,252,581 | 12,855,860 | 13,993,752 | 11,260,314 | 11,822,248 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Equipment Rental | 16,682,831 | 17,141,083 | 17,614,566 | 18,072,971 | 18,545,176 | 19,031,652 | 19,532,882 | 20,049,370 | 20,581,638 | 21,130,227 | 188,382,398 | 347,433,687 |
| Facilities Rental | 4,858,411 | 4,970,155 | 5,084,468 | 5,201,411 | 5,321,043 | 5,443,427 | 5,568,626 | 5,696,705 | 5,827,729 | 5,961,767 | 53,933,742 | 103,689,559 |
| SUNGIS - Equipment and Maintenance | 108,192 | 111,437 | 114,781 | 118,224 | 121,771 | 125,424 | 129,187 | 133,062 | 137,054 | 141,166 | 1,240,297 | 2,241,354 |
| Utility Fees | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,070 |
| Comcast PEG Channel Grant | 165,646 | 170,615 | 175,734 | 181,006 | 186,436 | 192,029 | 197,790 | 203,724 | 209,835 | 216,130 | 1,898,944 | 3,533,247 |
| Sale of Property | 60,530 | 62,345 | 64,216 | 66,142 | 68,127 | 70,170 | 72,275 | 74,444 | 76,677 | 78,977 | 693,904 | 1,282,618 |
| Miscellaneous Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 497,510 | 575,759 | 614,328 | 522,361 | 530,377 | 528,533 | 567,322 | 622,309 | 697,350 | 685,681 | 5,841,530 | 8,905,836 |
| Intrafund Loan Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,444,292 |
| Transfer From Other Funds | 37,839 | 39,353 | 40,927 | 42,564 | 44,267 | 46,037 | 47,879 | 49,794 | 51,786 | 53,857 | 454,302 | 2,581,620 |
| TOTAL CURRENT RESOURCES | 22,410,959 | 23,070,748 | 23,709,019 | 24,204,679 | 24,817,197 | 25,437,273 | 26,115,961 | 26,829,407 | 27,582,069 | 28,267,805 | 252,445,116 | 472,182,284 |
| TOTAL AVAILABLE RESOURCES | 33,671,272 | 32,747,232 | 35,529,603 | 36,417,119 | 34,611,711 | 35,904,771 | 36,601,728 | 38,081,988 | 40,437,928 | 42,261,557 | 263,705,429 | 484,004,532 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Equipment Replacement | 6,222,767 | 2,634,219 | 4,488,817 | 6,598,184 | 4,195,633 | 4,885,143 | 4,202,098 | 3,468,844 | 4,043,753 | 5,781,432 | 46,520,892 | 92,897,192 |
| SUNGIS - Equipment and Maintenance | 61,613 | 64,078 | 66,641 | 700,351 | 72,079 | 74,962 | 77,961 | 81,079 | 84,322 | 87,695 | 1,370,782 | 1,912,955 |
| Operations | 17,331,316 | 17,838,770 | 18,361,342 | 18,899,483 | 19,453,656 | 20,024,340 | 20,612,026 | 21,217,220 | 21,840,444 | 22,482,235 | 198,060,831 | 362,176,746 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,694,218 |
| Transfer To SV Office Center Sub-Fund | 113,434 | 116,043 | 118,712 | 121,442 | 124,235 | 127,093 | 130,016 | 133,006 | 136,065 | 139,195 | 1,259,241 | 2,420,589 |
| Intrafund Loan Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,444,292 |
| General Fund Loan Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 689,789 |
| Transfer To Other Funds | 265,658 | 273,539 | 281,651 | 303,144 | 298,609 | 307,466 | 327,046 | 325,979 | 339,591 | 349,667 | 3,072,351 | 6,347,417 |
| TOTAL CURRENT REQUIREMENTS | 23,994,788 | 20,926,649 | 23,317,163 | 26,622,604 | 24,144,213 | 25,419,004 | 25,349,146 | 25,226,129 | 26,444,176 | 28,840,224 | 250,284,097 | 470,583,198 |
| RESERVES: | | | | | | | | | | | | |
| Equipment Replacement | 7,552,644 | 9,483,355 | 9,661,965 | 7,649,692 | 8,170,521 | 7,954,609 | 8,476,745 | 9,835,622 | 10,715,314 | 10,215,348 | 10,215,348 | 10,215,348 |
| Restricted KSUN Equipment Reserve | 1,540,817 | 1,708,074 | 1,874,208 | 2,051,685 | 2,154,953 | 2,339,325 | 2,533,315 | 2,726,178 | 2,932,020 | 2,806,412 | 2,806,412 | 2,806,412 |
| Restricted Tech Surcharge Reserve | 573,888 | 621,247 | 669,387 | 87,260 | 136,951 | 187,413 | 238,639 | 290,622 | 343,354 | 396,824 | 396,824 | 396,824 |
| 20 Year RAP | 9,135 | 7,908 | 6,881 | 5,879 | 5,073 | 4,419 | 3,883 | 3,438 | 3,065 | 2,748 | 2,748 | 2,748 |
| TOTAL RESERVES | 9,676,484 | 11,820,583 | 12,212,440 | 9,794,515 | 10,467,498 | 10,485,767 | 11,252,581 | 12,855,860 | 13,993,752 | 13,421,332 | 13,421,332 | 13,421,332 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FY 2012/2013 Rental Rate Increase | 2.6% | 2.6% | 2.7% | 2.5% | 2.5% | 2.6% | 2.6% | 2.6% | 2.6% | 2.6% | | |

**CITY OF SUNNYVALE**
**595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 2,993,777 | 2,593,291 | 2,388,657 | 842,423 | 919,084 | 1,686,855 | 2,519,781 | 3,691,850 | 2,949,503 | 2,897,165 | 2,257,385 | 2,827,814 | 2,593,291 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Fleet Services Rental | 3,830,482 | 3,951,691 | 4,078,145 | 4,208,645 | 4,343,322 | 4,482,308 | 4,625,742 | 4,773,766 | 4,926,526 | 5,084,175 | 5,246,869 | 5,414,769 | 51,135,958 |
| Interest Income | 14,169 | 11,734 | 10,974 | 5,496 | 36,866 | 64,913 | 138,454 | 133,083 | 124,926 | 106,381 | 117,408 | 99,329 | 849,564 |
| Sale of Property | 181,335 | 49,173 | 49,173 | 50,157 | 51,160 | 52,183 | 53,227 | 54,291 | 55,377 | 56,485 | 57,614 | 58,767 | 587,606 |
| Miscellaneous Revenue | 4,849 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intrafund Loan Repayment From Facilities | 0 | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 444,292 | 0 | 0 | 0 | 0 | 0 | 2,444,292 |
| Transfer From General Fund | 0 | 0 | 0 | 0 | 424,483 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 424,483 |
| Transfer From Water Supply and Dist. Fund | 278,969 | 0 | 0 | 468,180 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 468,180 |
| Transfer From Wastewater Mgmt Fund | 0 | 140,000 | 0 | 0 | 0 | 487,094 | 0 | 0 | 0 | 0 | 0 | 0 | 627,094 |
| Transfer From Golf & Tennis Ops. Fund | 0 | 40,000 | 0 | 0 | 0 | 0 | 220,816 | 0 | 0 | 0 | 0 | 0 | 260,816 |
| TOTAL CURRENT RESOURCES | 4,309,804 | 4,192,598 | 4,638,292 | 5,232,478 | 5,355,831 | 5,586,498 | 5,482,531 | 4,961,140 | 5,106,829 | 5,247,041 | 5,421,891 | 5,572,864 | 56,797,994 |
| TOTAL AVAILABLE RESOURCES | 7,303,581 | 6,785,889 | 7,026,949 | 6,074,901 | 6,274,914 | 7,273,353 | 8,002,311 | 8,652,990 | 8,056,333 | 8,144,206 | 7,679,276 | 8,400,678 | 59,391,285 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Equipment Replacement | 1,914,588 | 1,420,322 | 2,945,335 | 1,359,190 | 773,288 | 783,973 | 515,081 | 2,042,665 | 1,403,687 | 2,034,079 | 899,198 | 2,361,357 | 16,538,175 |
| Operations | 2,735,648 | 2,853,509 | 3,155,199 | 3,214,548 | 3,302,593 | 3,392,964 | 3,483,077 | 3,567,587 | 3,660,205 | 3,755,379 | 3,852,763 | 3,945,515 | 38,183,339 |
| Capital Projects | 0 | 40,000 | 0 | 468,180 | 424,483 | 487,094 | 220,816 | 0 | 0 | 0 | 0 | 0 | 1,640,573 |
| Transfer To Infrastructure Fund | 2,035 | 24,402 | 14,947 | 43,556 | 15,551 | 15,861 | 16,179 | 16,502 | 16,832 | 17,169 | 17,512 | 17,870 | 216,381 |
| Transfer To General Fund (In-Lieu) | 58,019 | 58,999 | 69,046 | 70,344 | 72,144 | 73,681 | 75,309 | 76,733 | 78,444 | 80,193 | 81,989 | 83,719 | 820,600 |
| TOTAL CURRENT REQUIREMENTS | 4,710,290 | 4,397,232 | 6,184,526 | 5,155,817 | 4,588,059 | 4,753,573 | 4,310,461 | 5,703,487 | 5,159,168 | 5,886,821 | 4,851,462 | 6,408,461 | 57,399,068 |
| RESERVES: | | | | | | | | | | | | | |
| Equipment Reserve | 2,580,503 | 2,376,828 | 831,480 | 908,962 | 1,677,492 | 2,511,120 | 3,683,839 | 2,942,093 | 2,890,311 | 2,251,045 | 2,821,950 | 1,986,793 | 1,986,793 |
| 20 Year RAP | 12,789 | 11,830 | 10,942 | 10,122 | 9,363 | 8,660 | 8,011 | 7,410 | 6,854 | 6,340 | 5,865 | 5,425 | 5,425 |
| TOTAL RESERVES | 2,593,291 | 2,388,657 | 842,423 | 919,084 | 1,686,855 | 2,519,781 | 3,691,850 | 2,949,503 | 2,897,165 | 2,257,385 | 2,827,814 | 1,992,217 | 1,992,217 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FY 2012/2013 Rental Rate Increase | | 3.2% | 3.2% | 3.2% | 3.2% | 3.2% | 3.2% | 3.2% | 3.2% | 3.2% | 3.2% | 3.2% | |

**CITY OF SUNNYVALE**
**595/100. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 1,992,217 | 859,510 | 1,458,879 | 1,398,116 | 144,951 | 983,585 | 1,505,659 | 2,621,356 | 4,290,747 | 4,660,707 | 1,992,217 | 2,593,291 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Fleet Services Rental | 5,658,433 | 5,913,063 | 6,179,151 | 6,426,317 | 6,683,369 | 6,950,704 | 7,228,732 | 7,517,881 | 7,818,597 | 8,131,341 | 68,507,588 | 119,643,546 |
| Interest Income | 73,757 | 83,364 | 90,074 | 45,458 | 62,156 | 92,689 | 140,944 | 216,447 | 251,741 | 291,578 | 1,348,208 | 2,197,772 |
| Sale of Property | 60,530 | 62,345 | 64,216 | 66,142 | 68,127 | 70,170 | 72,275 | 74,444 | 76,677 | 78,977 | 693,904 | 1,281,510 |
| Miscellaneous Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Intrafund Loan Repayment From Facilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,444,292 |
| Transfer From General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 424,483 |
| Transfer From Water Supply and Dist. Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 468,180 |
| Transfer From Wastewater Mgmt Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 627,094 |
| Transfer From Golf & Tennis Ops. Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 260,816 |
| TOTAL CURRENT RESOURCES | 5,792,720 | 6,058,772 | 6,333,440 | 6,537,917 | 6,813,652 | 7,113,563 | 7,441,952 | 7,808,772 | 8,147,015 | 8,501,896 | 70,549,699 | 127,347,693 |
| TOTAL AVAILABLE RESOURCES | 7,784,937 | 6,918,282 | 7,792,320 | 7,936,033 | 6,958,603 | 8,097,149 | 8,947,611 | 10,430,128 | 12,437,762 | 13,162,603 | 72,541,917 | 129,940,984 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Equipment Replacement | 2,757,520 | 1,167,084 | 1,973,759 | 3,238,684 | 1,286,728 | 1,763,250 | 1,353,886 | 1,018,580 | 2,503,388 | 2,144,490 | 19,207,371 | 35,745,545 |
| Operations | 4,063,304 | 4,184,610 | 4,309,539 | 4,438,199 | 4,570,701 | 4,707,160 | 4,847,694 | 4,992,426 | 5,141,479 | 5,294,984 | 46,550,096 | 84,733,434 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,640,573 |
| Transfer To Infrastructure Fund | 18,406 | 18,959 | 19,527 | 20,113 | 20,717 | 21,338 | 21,978 | 22,638 | 23,317 | 24,016 | 211,009 | 427,390 |
| Transfer To General Fund (In-Lieu) | 86,197 | 88,750 | 91,379 | 94,085 | 96,872 | 99,741 | 102,696 | 105,738 | 108,870 | 112,095 | 986,423 | 1,807,023 |
| TOTAL CURRENT REQUIREMENTS | 6,925,427 | 5,459,403 | 6,394,204 | 7,791,081 | 5,975,018 | 6,591,490 | 6,326,255 | 6,139,381 | 7,777,054 | 7,575,585 | 66,954,898 | 124,353,966 |
| RESERVES: | | | | | | | | | | | | |
| Equipment Reserve | 855,170 | 1,455,407 | 1,395,338 | 142,868 | 982,023 | 1,504,487 | 2,620,477 | 4,290,088 | 4,660,213 | 5,586,648 | 5,586,648 | 5,586,648 |
| 20 Year RAP | 4,340 | 3,472 | 2,777 | 2,083 | 1,562 | 1,172 | 879 | 659 | 494 | 371 | 371 | 371 |
| TOTAL RESERVES | 859,510 | 1,458,879 | 1,398,116 | 144,951 | 983,585 | 1,505,659 | 2,621,356 | 4,290,747 | 4,660,707 | 5,587,018 | 5,587,018 | 5,587,018 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FY 2012/2013 Rental Rate Increase | 4.50% | 4.50% | 4.50% | 4.00% | 4.00% | 4.00% | 4.00% | 4.00% | 4.00% | 4.00% | | |

**CITY OF SUNNYVALE**
**595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 301,489 | 1,037,641 | 1,401,599 | 1,384,394 | 1,262,630 | 1,472,235 | 1,680,476 | 1,952,605 | 2,132,003 | 2,106,564 | 2,345,768 | 2,498,292 | 1,037,641 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Facilities Rental | 4,051,910 | 4,218,136 | 4,315,153 | 4,444,608 | 4,577,946 | 4,715,285 | 4,826,094 | 4,319,354 | 4,423,019 | 4,529,171 | 4,637,871 | 4,749,180 | 49,755,817 |
| Equipment Rental | 244,090 | 273,381 | 287,050 | 272,697 | 259,062 | 246,109 | 259,645 | 259,645 | 262,242 | 264,864 | 267,513 | 270,188 | 2,922,398 |
| Utility Reimbursement Raynor | 32,111 | 34,688 | 35,382 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,070 |
| Interest Income | 12,400 | 15,559 | 10,063 | 9,468 | 29,491 | 50,216 | 77,210 | 83,743 | 84,802 | 91,581 | 98,409 | 103,116 | 653,658 |
| TOTAL CURRENT RESOURCES | 4,340,511 | 4,541,764 | 4,647,648 | 4,726,773 | 4,866,500 | 5,011,610 | 5,162,949 | 4,662,742 | 4,770,062 | 4,885,616 | 5,003,793 | 5,122,484 | 53,401,943 |
| TOTAL AVAILABLE RESOURCES | 4,642,000 | 5,579,404 | 6,049,247 | 6,111,167 | 6,129,130 | 6,483,845 | 6,843,426 | 6,615,348 | 6,902,065 | 6,992,181 | 7,349,561 | 7,620,776 | 54,439,583 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Carpets and Blinds | 15,857 | 57,956 | 231,352 | 114,543 | 45,697 | 121,250 | 43,019 | 173,083 | 41,004 | 103,360 | 32,299 | 203,471 | 1,167,033 |
| Equipment Replacement | 16,736 | 96,140 | 21,600 | 282,881 | 81,458 | 53,225 | 176,399 | 8,187 | 352,179 | 38,012 | 209,077 | 103,134 | 1,422,292 |
| Modular Furniture | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Operations | 3,388,767 | 3,511,859 | 3,714,363 | 3,729,027 | 3,821,767 | 3,915,576 | 4,008,949 | 4,093,737 | 4,189,190 | 4,287,011 | 4,386,840 | 4,481,760 | 44,140,078 |
| Intrafund Loan Repayment | 0 | 0 | 500,000 | 500,000 | 500,000 | 500,000 | 444,292 | 0 | 0 | 0 | 0 | 0 | 2,444,292 |
| Transfer To SV Office Ctr Sub-Fund | 101,623 | 98,137 | 100,750 | 103,772 | 106,886 | 110,092 | 112,679 | 100,848 | 103,268 | 105,747 | 108,285 | 110,884 | 1,161,348 |
| Transfer To General Fund (In-Lieu) | 79,961 | 80,911 | 86,391 | 88,015 | 90,268 | 92,191 | 94,228 | 96,009 | 98,150 | 100,339 | 102,586 | 104,751 | 1,033,838 |
| Transfer To General Fund | 0 | 300,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Transfer To Infrastructure Fund | 1,415 | 32,802 | 10,398 | 30,300 | 10,818 | 11,035 | 11,255 | 11,480 | 11,709 | 11,944 | 12,183 | 12,418 | 166,342 |
| TOTAL CURRENT REQUIREMENTS | 3,604,359 | 4,177,806 | 4,664,853 | 4,848,537 | 4,656,894 | 4,803,369 | 4,890,820 | 4,483,345 | 4,795,501 | 4,646,413 | 4,851,269 | 5,016,417 | 51,835,224 |
| RESERVES: | | | | | | | | | | | | | |
| Equipment Reserve | 1,037,641 | 1,401,599 | 1,384,394 | 1,262,630 | 1,472,235 | 1,680,476 | 1,952,605 | 2,132,003 | 2,106,564 | 2,345,768 | 2,498,292 | 2,604,359 | 2,604,359 |
| TOTAL RESERVES | 1,037,641 | 1,401,599 | 1,384,394 | 1,262,630 | 1,472,235 | 1,680,476 | 1,952,605 | 2,132,003 | 2,106,564 | 2,345,768 | 2,498,292 | 2,604,359 | 2,604,359 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FY 2012/2013 Rental Rate Increase | | 4.6% | 2.5% | 2.5% | 2.5% | 2.6% | 2.5% | -10.0% | 2.3% | 2.3% | 2.3% | 2.3% | |

**CITY OF SUNNYVALE**
**595/200. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 2,604,359 | 2,593,891 | 2,580,262 | 2,631,081 | 1,661,619 | 1,716,739 | 1,955,530 | 1,697,285 | 1,577,804 | 1,505,434 | 2,604,359 | 1,037,641 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Facilities Rental | 4,858,411 | 4,970,155 | 5,084,468 | 5,201,411 | 5,321,043 | 5,443,427 | 5,568,626 | 5,696,705 | 5,827,729 | 5,961,767 | 53,933,742 | 103,689,559 |
| Equipment Rental | 274,241 | 278,354 | 282,530 | 286,768 | 291,069 | 295,435 | 299,867 | 304,365 | 308,930 | 313,564 | 2,935,123 | 5,857,521 |
| Utility Reimbursement Raynor | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 70,070 |
| Interest Income | 125,871 | 124,851 | 126,102 | 91,230 | 85,065 | 93,969 | 87,098 | 79,232 | 74,716 | 76,981 | 965,115 | 1,618,773 |
| TOTAL CURRENT RESOURCES | 5,258,523 | 5,373,360 | 5,493,100 | 5,579,409 | 5,697,178 | 5,832,832 | 5,955,591 | 6,080,301 | 6,211,375 | 6,352,312 | 57,833,980 | 111,235,923 |
| TOTAL AVAILABLE RESOURCES | 7,862,882 | 7,967,251 | 8,073,362 | 8,210,490 | 7,358,796 | 7,549,571 | 7,911,121 | 7,777,586 | 7,789,179 | 7,857,746 | 60,438,339 | 112,273,563 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Carpets and Blinds | 170,609 | 162,492 | 31,306 | 463,126 | 41,237 | 23,928 | 41,774 | 304,825 | 25,907 | 5,053 | 1,270,258 | 2,437,291 |
| Equipment Replacement | 26,955 | 3,964 | 36,939 | 553,678 | 237,254 | 47,338 | 485,346 | 39,425 | 228,470 | 38,640 | 1,698,009 | 3,120,301 |
| Modular Furniture | 300,042 | 307,543 | 315,232 | 323,112 | 0 | 0 | 0 | 0 | 0 | 0 | 1,245,929 | 1,245,929 |
| Operations | 4,537,308 | 4,672,727 | 4,812,188 | 4,955,814 | 5,103,727 | 5,256,056 | 5,412,933 | 5,574,495 | 5,740,880 | 5,912,233 | 51,978,359 | 96,118,438 |
| Intrafund Loan Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2,444,292 |
| Transfer To SV Office Ctr Sub-Fund | 113,434 | 116,043 | 118,712 | 121,442 | 124,235 | 127,093 | 130,016 | 133,006 | 136,065 | 139,195 | 1,259,241 | 2,420,589 |
| Transfer To General Fund (In-Lieu) | 107,851 | 111,046 | 114,334 | 117,721 | 121,208 | 124,798 | 128,494 | 132,301 | 136,220 | 140,255 | 1,234,227 | 2,268,066 |
| Transfer To General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 300,000 |
| Transfer To Infrastructure Fund | 12,791 | 13,175 | 13,570 | 13,977 | 14,396 | 14,828 | 15,273 | 15,731 | 16,203 | 16,689 | 146,633 | 312,975 |
| TOTAL CURRENT REQUIREMENTS | 5,268,991 | 5,386,989 | 5,442,281 | 6,548,871 | 5,642,057 | 5,594,041 | 6,213,836 | 6,199,783 | 6,283,745 | 6,252,064 | 58,832,657 | 110,667,881 |
| RESERVES: | | | | | | | | | | | | |
| Equipment Reserve | 2,593,891 | 2,580,262 | 2,631,081 | 1,661,619 | 1,716,739 | 1,955,530 | 1,697,285 | 1,577,804 | 1,505,434 | 1,605,682 | 1,605,682 | 1,605,682 |
| TOTAL RESERVES | 2,593,891 | 2,580,262 | 2,631,081 | 1,661,619 | 1,716,739 | 1,955,530 | 1,697,285 | 1,577,804 | 1,505,434 | 1,605,682 | 1,605,682 | 1,605,682 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FY 2012/2013 Rental Rate Increase | 2.3% | 2.3% | 2.3% | 2.3% | 2.3% | 2.3% | 2.3% | 2.3% | 2.3% | 2.3% | | |

**CITY OF SUNNYVALE**
**595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 12,027,674 | 11,646,011 | 10,994,420 | 10,381,853 | 9,761,217 | 9,248,680 | 8,798,255 | 8,408,104 | 7,987,008 | 7,548,810 | 7,093,603 | 6,617,340 | 11,646,011 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Facilities Rental | 543,659 | 540,844 | 541,000 | 541,000 | 541,000 | 541,000 | 546,410 | 551,874 | 557,393 | 562,967 | 568,596 | 574,282 | 6,066,367 |
| Interest Income | 73,753 | 65,821 | 100,330 | 96,017 | 193,494 | 256,386 | 311,556 | 295,360 | 278,507 | 260,999 | 242,681 | 221,622 | 2,322,774 |
| Transfer From Gen. Svcs./Facilities Mgmt | 101,623 | 98,137 | 100,750 | 103,772 | 106,886 | 110,092 | 112,679 | 100,848 | 103,268 | 105,747 | 108,285 | 110,884 | 1,161,348 |
| TOTAL CURRENT RESOURCES | 719,035 | 704,803 | 742,080 | 740,789 | 841,380 | 907,478 | 970,645 | 948,082 | 939,168 | 929,713 | 919,562 | 906,788 | 9,550,488 |
| TOTAL AVAILABLE RESOURCES | 12,746,709 | 12,350,813 | 11,736,500 | 11,122,643 | 10,602,597 | 10,156,158 | 9,768,901 | 9,356,187 | 8,926,176 | 8,478,522 | 8,013,166 | 7,524,128 | 21,196,499 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 200,738 | 221,405 | 229,250 | 232,329 | 237,604 | 243,582 | 249,626 | 255,293 | 261,561 | 267,987 | 274,562 | 281,076 | 2,754,275 |
| Infrastructure Projects | 3,062 | 20,000 | 20,400 | 20,808 | 10,612 | 10,824 | 0 | 0 | 0 | 0 | 0 | 0 | 82,644 |
| Transfer To Debt Service | 650,924 | 539,635 | 850,623 | 853,895 | 852,347 | 850,143 | 855,283 | 855,439 | 854,775 | 853,291 | 854,987 | 855,699 | 9,076,118 |
| Transfer To Infrastructure Fund | 0 | 322,000 | 1,020 | 1,040 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 48,595 | 372,655 |
| Transfer To Utilities Funds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer To General Fund | 245,974 | 253,354 | 253,354 | 253,354 | 253,354 | 253,354 | 255,887 | 258,446 | 261,030 | 263,641 | 266,277 | 268,940 | 2,840,989 |
| TOTAL CURRENT REQUIREMENTS | 1,100,698 | 1,356,393 | 1,354,647 | 1,361,426 | 1,353,917 | 1,357,903 | 1,360,796 | 1,369,179 | 1,377,367 | 1,384,919 | 1,395,826 | 1,454,310 | 15,126,681 |
| RESERVES: | | | | | | | | | | | | | |
| Debt Service | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 |
| Capital Projects | 10,415,475 | 9,763,884 | 9,151,317 | 8,530,681 | 8,018,144 | 7,567,719 | 7,177,568 | 6,756,472 | 6,318,274 | 5,863,067 | 5,386,804 | 4,839,282 | 4,839,282 |
| TOTAL RESERVES | 11,646,011 | 10,994,420 | 10,381,853 | 9,761,217 | 9,248,680 | 8,798,255 | 8,408,104 | 7,987,008 | 7,548,810 | 7,093,603 | 6,617,340 | 6,069,818 | 6,069,818 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**595/210. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 6,069,818 | 5,594,634 | 5,099,152 | 4,579,100 | 4,034,366 | 3,464,827 | 2,866,156 | 2,238,176 | 1,580,701 | 538,199 | 6,069,818 | 11,646,011 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Facilities Rental | 585,768 | 597,483 | 609,433 | 621,622 | 634,054 | 646,735 | 659,670 | 672,863 | 686,321 | 700,047 | 6,413,997 | 12,480,363 |
| Interest Income | 242,972 | 219,378 | 194,614 | 168,674 | 141,553 | 113,045 | 83,141 | 51,833 | 36,916 | 34,531 | 1,286,658 | 3,609,432 |
| Transfer From Gen. Svcs./Facilities Mgmt | 113,434 | 116,043 | 118,712 | 121,442 | 124,235 | 127,093 | 130,016 | 133,006 | 136,065 | 139,195 | 1,259,241 | 2,420,589 |
| TOTAL CURRENT RESOURCES | 942,174 | 932,904 | 922,759 | 911,738 | 899,843 | 886,873 | 872,827 | 857,703 | 859,302 | 873,773 | 8,959,896 | 18,510,384 |
| TOTAL AVAILABLE RESOURCES | 7,011,992 | 6,527,539 | 6,021,911 | 5,490,838 | 4,934,208 | 4,351,700 | 3,738,983 | 3,095,879 | 2,440,003 | 1,411,972 | 15,029,713 | 30,156,395 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 287,611 | 294,410 | 301,478 | 308,820 | 316,443 | 324,351 | 332,552 | 341,053 | 349,860 | 358,980 | 3,215,559 | 5,969,834 |
| Infrastructure Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 82,644 |
| Transfer To Debt Service | 855,427 | 854,171 | 855,931 | 856,543 | 856,007 | 858,323 | 859,327 | 859,019 | 861,372 | 0 | 7,716,121 | 16,792,240 |
| Transfer To Infrastructure Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 372,655 |
| Transfer To Utilities Funds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 369,164 | 0 | 369,164 | 369,164 |
| Transfer To General Fund | 274,319 | 279,805 | 285,401 | 291,109 | 296,931 | 302,870 | 308,927 | 315,106 | 321,408 | 327,836 | 3,003,713 | 5,844,702 |
| TOTAL CURRENT REQUIREMENTS | 1,417,357 | 1,428,387 | 1,442,811 | 1,456,473 | 1,469,381 | 1,485,544 | 1,500,807 | 1,515,178 | 1,901,804 | 686,816 | 14,304,557 | 29,431,238 |
| RESERVES: | | | | | | | | | | | | |
| Debt Service | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 1,230,536 | 0 | 0 | 0 | 0 |
| Capital Projects | 4,364,098 | 3,868,616 | 3,348,564 | 2,803,830 | 2,234,291 | 1,635,620 | 1,007,640 | 350,165 | 538,199 | 725,157 | 725,157 | 725,157 |
| TOTAL RESERVES | 5,594,634 | 5,099,152 | 4,579,100 | 4,034,366 | 3,464,827 | 2,866,156 | 2,238,176 | 1,580,701 | 538,199 | 725,157 | 725,157 | 725,157 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**595/350. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 8,086,931 | 8,191,316 | 7,232,072 | 3,242,459 | 1,703,884 | 2,333,257 | 3,390,355 | 4,637,639 | 5,488,500 | 5,513,051 | 4,945,382 | 6,100,989 | 8,191,316 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Equipment Rental Technology | 5,909,305 | 6,062,838 | 6,244,723 | 6,432,065 | 6,625,027 | 6,757,527 | 6,892,678 | 7,030,532 | 7,171,143 | 7,314,566 | 7,460,857 | 7,610,074 | 75,602,030 |
| Equipment Rental Comm. and Office | 2,369,230 | 2,415,284 | 2,463,590 | 2,512,861 | 2,563,119 | 2,614,381 | 2,666,669 | 2,720,002 | 2,774,402 | 2,829,890 | 2,886,488 | 2,944,218 | 29,390,904 |
| Cable PEG Channel Grant | 133,534 | 134,568 | 137,259 | 140,005 | 142,805 | 145,661 | 148,574 | 151,545 | 154,576 | 157,668 | 160,821 | 160,821 | 1,634,303 |
| Technology Surcharge (Development) | 68,425 | 78,160 | 80,505 | 82,920 | 85,408 | 87,970 | 90,609 | 93,327 | 96,127 | 99,011 | 101,981 | 105,041 | 1,001,057 |
| Sale of Property | 988 | 1,108 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,108 |
| Interest Income | 56,758 | 52,445 | 27,398 | 16,859 | 46,145 | 101,112 | 178,613 | 216,896 | 221,972 | 199,991 | 237,964 | 261,689 | 1,561,084 |
| Transfer From General Fund | 23,772 | 27,073 | 27,885 | 28,722 | 29,583 | 30,471 | 31,385 | 32,327 | 33,296 | 34,295 | 35,324 | 36,384 | 346,745 |
| TOTAL CURRENT RESOURCES | 8,562,012 | 8,771,476 | 8,981,360 | 9,213,432 | 9,492,086 | 9,737,121 | 10,008,528 | 10,244,629 | 10,451,517 | 10,635,421 | 10,883,435 | 11,118,227 | 109,537,232 |
| TOTAL AVAILABLE RESOURCES | 16,648,943 | 16,962,792 | 16,213,432 | 12,455,891 | 11,195,970 | 12,070,379 | 13,398,883 | 14,882,268 | 15,940,017 | 16,148,472 | 15,828,817 | 17,219,216 | 117,728,548 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Equipment Technology | 936,097 | 1,490,419 | 3,666,757 | 3,777,495 | 993,431 | 1,259,182 | 981,912 | 1,582,676 | 2,035,717 | 2,044,241 | 1,395,504 | 1,624,190 | 20,851,523 |
| Equipment Communications and Office | 689,344 | 512,155 | 2,437,995 | 106,549 | 744,178 | 106,932 | 133,241 | 61,152 | 457,042 | 1,034,824 | 17,248 | 178,615 | 5,789,930 |
| KSUN Equipment | 0 | 233,720 | 5,774 | 2,838 | 8,032 | 2,924 | 66,015 | 6,220 | 3,057 | 8,652 | 3,150 | 266,966 | 607,347 |
| SUNGIS - Equipment and Maintenance | 0 | 41,200 | 42,436 | 43,709 | 45,020 | 46,821 | 48,694 | 50,642 | 52,667 | 54,774 | 56,965 | 59,244 | 542,173 |
| Operations | 6,314,429 | 6,538,522 | 6,595,849 | 6,788,435 | 7,038,227 | 7,218,327 | 7,496,073 | 7,657,104 | 7,837,707 | 8,023,002 | 8,212,039 | 8,387,214 | 81,792,499 |
| Capital Projects | 0 | 53,645 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,645 |
| Transfer To Community Recreation Fund | 0 | 61,536 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61,536 |
| Transfer To Youth & Neighborhood Fund | 0 | 16,431 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,431 |
| Transfer To General Fund | 0 | 242,359 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 242,359 |
| Transfer To General Fund (In-Lieu) | 14,523 | 14,462 | 32,373 | 32,981 | 33,825 | 34,545 | 35,308 | 35,975 | 36,777 | 37,597 | 38,439 | 39,250 | 371,532 |
| Transfer To Infrastructure Fund | 3,234 | 26,271 | 0 | 0 | 0 | 11,293 | 0 | 0 | 3,998 | 0 | 4,484 | 0 | 46,046 |
| General Fund Loan Repayment | 500,000 | 500,000 | 189,789 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 689,789 |
| TOTAL CURRENT REQUIREMENTS | 8,457,627 | 9,730,720 | 12,970,973 | 10,752,007 | 8,862,713 | 8,680,024 | 8,761,244 | 9,393,768 | 10,426,965 | 11,203,090 | 9,727,828 | 10,555,478 | 111,064,809 |
| RESERVES: | | | | | | | | | | | | | |
| Equipment Reserve | 7,749,067 | 6,859,552 | 2,701,233 | 987,065 | 1,442,003 | 2,315,886 | 3,439,317 | 4,102,741 | 3,932,845 | 3,172,415 | 4,125,789 | 4,749,306 | 4,749,306 |
| Restricted KSUN Equipment Reserve | 354,982 | 255,830 | 387,315 | 524,482 | 659,255 | 801,992 | 884,551 | 1,029,876 | 1,181,395 | 1,330,411 | 1,488,083 | 1,381,938 | 1,381,938 |
| Restricted Tech Surcharge Reserve | 68,425 | 105,385 | 143,454 | 182,665 | 223,052 | 264,200 | 306,115 | 348,801 | 392,260 | 436,497 | 481,513 | 527,310 | 527,310 |
| 20 Year RAP | 18,842 | 11,305 | 10,457 | 9,673 | 8,947 | 8,276 | 7,656 | 7,081 | 6,550 | 6,059 | 5,605 | 5,184 | 5,184 |
| TOTAL RESERVES | 8,191,316 | 7,232,072 | 3,242,459 | 1,703,884 | 2,333,257 | 3,390,355 | 4,637,639 | 5,488,500 | 5,513,051 | 4,945,382 | 6,100,989 | 6,663,738 | 6,663,738 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FY 2012/2013 Rental Rate Increase | | 2.4% | 2.7% | 2.7% | 2.7% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | 2.0% | |

**CITY OF SUNNYVALE**
**595/350. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 6,663,738 | 6,223,083 | 7,781,442 | 8,183,243 | 7,987,944 | 7,767,174 | 7,024,578 | 6,933,940 | 6,987,309 | 7,827,611 | 6,663,738 | 8,191,316 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Equipment Rental Technology | 7,747,055 | 7,886,502 | 8,028,459 | 8,172,971 | 8,320,084 | 8,469,846 | 8,622,303 | 8,777,504 | 8,935,499 | 9,096,338 | 84,056,561 | 159,658,591 |
| Equipment Rental Comm. and Office | 3,003,102 | 3,063,164 | 3,124,427 | 3,186,916 | 3,250,654 | 3,315,667 | 3,381,980 | 3,449,620 | 3,518,612 | 3,588,984 | 32,883,126 | 62,274,030 |
| Cable PEG Channel Grant | 165,646 | 170,615 | 175,734 | 181,006 | 186,436 | 192,029 | 197,790 | 203,724 | 209,835 | 216,130 | 1,898,944 | 3,533,247 |
| Technology Surcharge (Development) | 108,192 | 111,437 | 114,781 | 118,224 | 121,771 | 125,424 | 129,187 | 133,062 | 137,054 | 141,166 | 1,240,297 | 2,241,354 |
| Sale of Property | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1,108 |
| Interest Income | 297,882 | 367,544 | 398,152 | 385,673 | 383,156 | 341,875 | 339,280 | 326,630 | 370,893 | 317,122 | 3,528,207 | 5,089,291 |
| Transfer From General Fund | 37,839 | 39,353 | 40,927 | 42,564 | 44,267 | 46,037 | 47,879 | 49,794 | 51,786 | 53,857 | 454,302 | 801,047 |
| TOTAL CURRENT RESOURCES | 11,359,716 | 11,638,615 | 11,882,479 | 12,087,354 | 12,306,367 | 12,490,878 | 12,718,418 | 12,940,333 | 13,223,679 | 13,413,597 | 124,061,436 | 233,598,668 |
| TOTAL AVAILABLE RESOURCES | 18,023,453 | 17,861,698 | 19,663,921 | 20,270,597 | 20,294,312 | 20,258,052 | 19,742,996 | 19,874,274 | 20,210,988 | 21,241,208 | 130,725,174 | 241,789,984 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Equipment Technology | 1,225,146 | 876,168 | 1,873,819 | 1,641,677 | 2,349,205 | 1,888,962 | 2,071,659 | 834,817 | 1,232,156 | 3,152,866 | 17,146,475 | 37,997,997 |
| Equipment Communications and Office | 1,735,727 | 113,609 | 248,164 | 374,377 | 198,041 | 1,154,009 | 245,633 | 1,260,337 | 49,839 | 98,645 | 5,478,380 | 11,268,311 |
| KSUN Equipment | 6,767 | 3,359 | 9,599 | 3,529 | 83,168 | 7,656 | 3,800 | 10,861 | 3,993 | 341,738 | 474,470 | 1,081,817 |
| SUNGIS - Equipment and Maintenance | 61,613 | 64,078 | 66,641 | 700,351 | 72,079 | 74,962 | 77,961 | 81,079 | 84,322 | 87,695 | 1,370,782 | 1,912,955 |
| Operations | 8,730,705 | 8,981,433 | 9,239,614 | 9,505,470 | 9,779,229 | 10,061,124 | 10,351,398 | 10,650,300 | 10,958,085 | 11,275,018 | 99,532,376 | 181,324,875 |
| Capital Projects | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 53,645 |
| Transfer To Community Recreation Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 61,536 |
| Transfer To Youth & Neighborhood Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 16,431 |
| Transfer To General Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 242,359 |
| Transfer To General Fund (In-Lieu) | 40,412 | 41,609 | 42,841 | 44,110 | 45,416 | 46,761 | 48,146 | 49,572 | 51,040 | 52,552 | 462,459 | 833,991 |
| Transfer To Infrastructure Fund | 0 | 0 | 0 | 13,138 | 0 | 0 | 10,459 | 0 | 3,942 | 4,061 | 31,600 | 77,646 |
| General Fund Loan Repayment | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 689,789 |
| TOTAL CURRENT REQUIREMENTS | 11,800,370 | 10,080,257 | 11,480,678 | 12,282,652 | 12,527,138 | 13,233,474 | 12,809,056 | 12,886,965 | 12,383,377 | 15,012,576 | 124,496,542 | 235,561,352 |
| RESERVES: | | | | | | | | | | | | |
| Equipment Reserve | 4,103,583 | 5,447,685 | 5,635,545 | 5,845,205 | 5,471,759 | 4,494,592 | 4,158,982 | 3,967,730 | 4,549,666 | 3,023,018 | 3,023,018 | 3,023,018 |
| Restricted KSUN Equipment Reserve | 1,540,817 | 1,708,074 | 1,874,208 | 2,051,685 | 2,154,953 | 2,339,325 | 2,533,315 | 2,726,178 | 2,932,020 | 2,806,412 | 2,806,412 | 2,806,412 |
| Restricted Tech Surcharge Reserve | 573,888 | 621,247 | 669,387 | 87,260 | 136,951 | 187,413 | 238,639 | 290,622 | 343,354 | 396,824 | 396,824 | 396,824 |
| 20 Year RAP | 4,795 | 4,436 | 4,103 | 3,795 | 3,511 | 3,247 | 3,004 | 2,779 | 2,570 | 2,377 | 2,377 | 2,377 |
| TOTAL RESERVES | 6,223,083 | 7,781,442 | 8,183,243 | 7,987,944 | 7,767,174 | 7,024,578 | 6,933,940 | 6,987,309 | 7,827,611 | 6,228,632 | 6,228,632 | 6,228,632 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FY 2012/2013 Rental Rate Increase | 1.9% | 1.9% | 1.9% | 1.9% | 1.9% | 1.9% | 1.9% | 1.9% | 1.9% | 1.9% | | |

**CITY OF SUNNYVALE**
**595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Transfer From General Fund | 188,601 | 161,971 | 495,865 | 386,127 | 479,624 | 611,087 | 54,197 | 30,547 | 38,044 | 4,223 | 34,778 | 29,673 | 2,326,134 |
| Transfer From Park Dedication Fund | 272,955 | 490,498 | 737,343 | 65,004 | 115,375 | 159,965 | 34,942 | 142,374 | 121,424 | 90,508 | 473,292 | 378,939 | 2,809,664 |
| Transfer From Gas Tax Fund | 10,213 | 125,067 | 198,514 | 153,796 | 181,722 | 244,532 | 273,128 | 243,017 | 330,058 | 632,459 | 492,153 | 320,921 | 3,195,367 |
| Transfer From Transportation Impact Fund | 9,242 | 14,087 | 16,458 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,545 |
| Transfer From Water Supply & Dist. Fund | 542,733 | 361,703 | 448,664 | 416,409 | 509,803 | 421,116 | 273,946 | 508,356 | 338,605 | 50,669 | 52,176 | 317,260 | 3,698,708 |
| Transfer From Solid Waste Mgmt Fund | 12,166 | 46,070 | 44,728 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 90,798 |
| Transfer From Wastewater Mgmt Fund | 716,616 | 526,587 | 461,613 | 1,385,029 | 1,219,745 | 1,121,565 | 514,656 | 242,984 | 302,623 | 369,459 | 235,087 | 236,034 | 6,615,383 |
| Transfer From Infrastructure Fund | 253,017 | 173,403 | 65,168 | 113,560 | 92,891 | 117,188 | 138,742 | 149,287 | 185,928 | 226,990 | 140,764 | 120,353 | 1,524,273 |
| TOTAL CURRENT RESOURCES | 2,005,543 | 1,899,384 | 2,468,353 | 2,519,924 | 2,599,159 | 2,675,453 | 1,289,612 | 1,316,565 | 1,316,683 | 1,374,307 | 1,428,250 | 1,403,181 | 20,290,872 |
| TOTAL AVAILABLE RESOURCES | 2,005,543 | 1,899,384 | 2,468,353 | 2,519,925 | 2,599,159 | 2,675,453 | 1,289,612 | 1,316,566 | 1,316,683 | 1,374,307 | 1,428,251 | 1,403,181 | 20,290,872 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Operations | 1,998,481 | 1,886,446 | 2,468,353 | 2,519,924 | 2,599,159 | 2,653,804 | 1,289,612 | 1,316,565 | 1,316,683 | 1,374,307 | 1,404,348 | 1,403,181 | 20,232,383 |
| Special Projects | 7,062 | 12,938 | 0 | 0 | 0 | 21,649 | 0 | 0 | 0 | 0 | 23,902 | 0 | 58,489 |
| TOTAL CURRENT REQUIREMENTS | 2,005,543 | 1,899,384 | 2,468,353 | 2,519,924 | 2,599,159 | 2,675,453 | 1,289,612 | 1,316,565 | 1,316,683 | 1,374,307 | 1,428,250 | 1,403,181 | 20,290,872 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**595/800. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVES/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Transfer From General Fund | 3,139 | 3,233 | 3,330 | 10,290 | 3,533 | 3,639 | 3,748 | 3,861 | 11,929 | 4,096 | 50,797 | 2,376,930 |
| Transfer From Park Dedication Fund | 203,413 | 459,063 | 65,749 | 55,863 | 775,152 | 268,014 | 124,624 | 56,914 | 38,943 | 40,112 | 2,087,845 | 4,897,509 |
| Transfer From Gas Tax Fund | 220,619 | 453,203 | 325,323 | 296,880 | 491,142 | 438,194 | 463,123 | 473,156 | 499,280 | 506,067 | 4,166,987 | 7,362,354 |
| Transfer From Transportation Impact Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 30,545 |
| Transfer From Water Supply & Dist. Fund | 620,128 | 304,485 | 165,517 | 62,356 | 197,642 | 414,102 | 131,181 | 46,326 | 324,347 | 303,255 | 2,569,337 | 6,268,046 |
| Transfer From Solid Waste Mgmt Fund | 0 | 0 | 0 | 0 | 12,585 | 0 | 0 | 0 | 0 | 0 | 12,585 | 103,383 |
| Transfer From Wastewater Mgmt Fund | 337,432 | 536,691 | 619,393 | 306,983 | 309,126 | 318,400 | 327,952 | 337,791 | 355,877 | 358,362 | 3,808,008 | 10,423,391 |
| Transfer From Infrastructure Fund | 140,046 | 144,247 | 148,575 | 153,032 | 383,727 | 162,351 | 167,222 | 172,238 | 177,406 | 182,728 | 1,831,570 | 3,355,843 |
| TOTAL CURRENT RESOURCES | 1,524,778 | 1,900,922 | 1,327,887 | 885,403 | 2,172,906 | 1,604,700 | 1,217,850 | 1,090,285 | 1,407,782 | 1,394,618 | 14,527,129 | 34,818,001 |
| TOTAL AVAILABLE RESOURCES | 1,524,778 | 1,900,922 | 1,327,887 | 885,403 | 2,172,906 | 1,604,700 | 1,217,850 | 1,090,285 | 1,407,782 | 1,394,618 | 14,527,129 | 34,818,001 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Operations | 1,524,778 | 1,900,922 | 1,327,887 | 857,963 | 2,172,906 | 1,604,700 | 1,217,850 | 1,090,285 | 1,375,972 | 1,394,618 | 14,467,879 | 34,700,262 |
| Special Projects | 0 | 0 | 0 | 27,440 | 0 | 0 | 0 | 0 | 31,810 | 0 | 59,250 | 117,739 |
| TOTAL CURRENT REQUIREMENTS | 1,524,778 | 1,900,922 | 1,327,887 | 885,403 | 2,172,906 | 1,604,700 | 1,217,850 | 1,090,285 | 1,407,782 | 1,394,618 | 14,527,129 | 34,818,001 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640. COMBINED EMPLOYEE BENEFITS FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 50,103,478 | 19,509,738 | 19,150,667 | 17,678,807 | 15,923,900 | 16,030,228 | 17,214,407 | 18,699,265 | 20,308,977 | 21,742,072 | 23,011,386 | 23,483,159 | 19,509,738 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Employee Leaves | 12,372,977 | 12,791,225 | 12,771,305 | 12,629,709 | 12,744,772 | 12,882,192 | 13,020,131 | 13,293,807 | 13,573,355 | 13,858,904 | 14,103,796 | 14,448,538 | 146,117,735 |
| Miscellaneous PERS | 12,231,344 | 15,106,614 | 15,841,715 | 15,950,933 | 16,828,234 | 17,669,645 | 18,107,455 | 18,288,530 | 18,471,415 | 18,840,843 | 18,840,843 | 19,029,252 | 192,975,479 |
| Public Safety PERS | 13,250,622 | 14,693,115 | 14,554,008 | 15,047,594 | 16,176,164 | 17,308,495 | 17,654,665 | 18,184,305 | 18,729,834 | 19,104,431 | 19,295,475 | 19,488,430 | 190,236,515 |
| Workers' Compensation | 2,458,396 | 3,522,562 | 3,004,373 | 3,360,442 | 3,303,769 | 3,277,854 | 3,254,220 | 3,347,849 | 3,443,879 | 3,542,375 | 3,643,401 | 3,747,022 | 37,447,746 |
| Insurance and Incentives | 17,797,980 | 18,928,152 | 20,631,685 | 22,385,379 | 24,288,136 | 25,259,661 | 26,270,048 | 27,320,850 | 28,140,475 | 28,984,689 | 29,854,230 | 30,749,857 | 282,813,162 |
| Miscellaneous Revenues | 473,452 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer From Other Funds | 1,035,631 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 368,140 | 205,356 | 224,136 | 213,781 | 572,873 | 870,882 | 1,219,463 | 1,290,011 | 1,365,793 | 1,434,754 | 1,544,205 | 1,528,428 | 10,469,684 |
| TOTAL CURRENT RESOURCES | 59,988,542 | 65,247,024 | 67,027,223 | 69,587,837 | 73,913,947 | 77,268,729 | 79,525,982 | 81,725,352 | 83,724,752 | 85,765,997 | 87,281,950 | 88,991,526 | 860,060,320 |
| TOTAL AVAILABLE RESOURCES | 110,092,020 | 84,756,761 | 86,177,891 | 87,266,645 | 89,837,847 | 93,298,957 | 96,740,389 | 100,424,616 | 104,033,728 | 107,508,069 | 110,293,336 | 112,474,685 | 879,570,058 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Employee Leave Benefits | 12,990,798 | 12,868,824 | 12,861,387 | 12,719,739 | 12,999,167 | 13,272,167 | 13,551,018 | 13,835,848 | 14,126,789 | 14,423,976 | 14,727,546 | 15,037,640 | 150,424,100 |
| PERS Retirement Benefits | 26,206,816 | 28,936,118 | 30,669,930 | 32,566,437 | 33,526,020 | 34,236,369 | 34,868,526 | 35,570,680 | 36,324,451 | 37,055,323 | 37,840,642 | 38,665,048 | 380,259,544 |
| Workers' Compensation Program | 3,123,689 | 3,108,517 | 3,374,719 | 3,440,886 | 3,533,609 | 3,622,614 | 3,713,900 | 3,807,529 | 3,903,559 | 4,002,055 | 4,103,081 | 4,206,702 | 40,817,171 |
| Insurance Benefits | 10,483,689 | 11,711,685 | 12,320,217 | 13,041,485 | 13,863,464 | 14,746,768 | 15,369,330 | 16,020,737 | 16,702,384 | 17,415,736 | 18,162,329 | 18,943,776 | 168,297,911 |
| Retiree Medical | 4,128,051 | 4,786,400 | 5,173,682 | 5,575,037 | 5,995,622 | 6,435,923 | 6,894,278 | 7,371,114 | 7,832,818 | 7,976,483 | 8,516,643 | 9,091,153 | 75,649,154 |
| Transfer To OPEB Trust | 32,613,608 | 4,194,550 | 4,099,148 | 3,999,161 | 3,889,738 | 3,770,710 | 3,644,071 | 3,509,732 | 3,401,655 | 3,623,110 | 3,459,937 | 3,274,666 | 40,866,478 |
| Transfer To Other Funds | 1,035,632 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 90,582,283 | 65,606,094 | 68,499,083 | 71,342,744 | 73,807,619 | 76,084,551 | 78,041,124 | 80,115,640 | 82,291,656 | 84,496,683 | 86,810,178 | 89,218,985 | 856,314,357 |
| RESERVES: | | | | | | | | | | | | | |
| Enhanced Retirement | 308,057 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PERS Rate Uncertainty | 3,580,379 | 4,795,802 | 4,555,166 | 3,019,143 | 2,557,903 | 3,376,411 | 4,405,061 | 5,483,418 | 6,579,553 | 7,732,686 | 8,337,669 | 8,523,810 | 8,523,810 |
| Workers' Compensation | 11,292,906 | 11,779,887 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 |
| Insurance Rate Uncertainty | 4,328,396 | 2,574,978 | 1,631,641 | 1,412,758 | 1,980,325 | 2,345,995 | 2,802,203 | 3,333,558 | 3,670,519 | 3,786,700 | 3,653,489 | 3,239,891 | 3,239,891 |
| TOTAL RESERVES | 19,509,738 | 19,150,667 | 17,678,807 | 15,923,900 | 16,030,228 | 17,214,407 | 18,699,265 | 20,308,977 | 21,742,072 | 23,011,386 | 23,483,159 | 23,255,700 | 23,255,700 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640. COMBINED EMPLOYEE BENEFITS FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 23,255,700 | 22,984,713 | 22,419,243 | 21,703,585 | 20,844,590 | 20,235,041 | 19,708,611 | 19,039,398 | 18,832,305 | 18,731,288 | 23,255,700 | 19,509,738 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Employee Leaves | 14,752,896 | 15,211,333 | 15,684,156 | 16,171,823 | 16,674,806 | 17,193,592 | 17,728,683 | 18,280,598 | 18,849,872 | 19,437,059 | 169,984,817 | 316,102,552 |
| Miscellaneous PERS | 19,219,544 | 19,700,033 | 20,291,034 | 20,899,765 | 21,526,758 | 22,172,560 | 22,837,737 | 23,522,869 | 24,463,784 | 24,953,060 | 219,587,144 | 412,562,623 |
| Public Safety PERS | 19,878,198 | 20,375,153 | 20,986,408 | 21,616,000 | 22,696,800 | 23,604,672 | 24,312,812 | 25,607,899 | 26,376,136 | 26,903,659 | 232,357,739 | 422,594,254 |
| Workers' Compensation | 3,869,927 | 3,881,632 | 4,012,095 | 4,146,516 | 4,285,019 | 4,427,735 | 4,574,796 | 4,726,339 | 4,882,507 | 5,043,447 | 43,850,013 | 81,297,759 |
| Insurance and Incentives | 32,441,099 | 33,738,743 | 35,088,293 | 36,491,824 | 37,951,497 | 39,469,557 | 41,048,340 | 42,690,273 | 44,397,884 | 46,173,800 | 389,491,311 | 672,304,472 |
| Miscellaneous Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Transfer From Other Funds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 1,799,747 | 1,924,475 | 1,920,291 | 1,909,353 | 1,892,029 | 1,887,982 | 1,888,922 | 1,883,579 | 1,902,226 | 1,927,089 | 18,935,692 | 29,405,376 |
| TOTAL CURRENT RESOURCES | 91,961,412 | 94,831,368 | 97,982,276 | 101,235,282 | 105,026,910 | 108,756,099 | 112,391,289 | 116,711,557 | 120,872,410 | 124,438,113 | 1,074,206,717 | 1,934,267,037 |
| TOTAL AVAILABLE RESOURCES | 115,217,112 | 117,816,082 | 120,401,519 | 122,938,866 | 125,871,500 | 128,991,140 | 132,099,900 | 135,750,956 | 139,704,715 | 143,169,402 | 1,097,462,417 | 1,953,776,774 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Employee Leave Benefits | 15,504,778 | 15,986,572 | 16,483,484 | 16,995,997 | 17,524,606 | 18,069,822 | 18,632,174 | 19,212,206 | 19,810,482 | 20,427,583 | 178,647,706 | 329,071,805 |
| PERS Retirement Benefits | 39,826,521 | 41,067,111 | 42,369,492 | 43,689,175 | 45,073,535 | 46,477,266 | 47,924,881 | 49,361,000 | 50,898,260 | 52,483,546 | 459,170,787 | 839,430,331 |
| Workers' Compensation Program | 4,329,607 | 4,456,232 | 4,586,695 | 4,721,116 | 4,859,619 | 5,002,335 | 5,149,396 | 5,300,939 | 5,457,107 | 5,618,047 | 49,481,093 | 90,298,264 |
| Insurance Benefits | 19,803,785 | 20,704,266 | 21,647,168 | 22,634,533 | 23,668,506 | 24,751,332 | 25,885,370 | 27,073,092 | 28,317,091 | 29,620,090 | 244,105,231 | 412,403,142 |
| Retiree Medical | 9,730,650 | 10,070,036 | 10,777,329 | 11,530,370 | 12,331,971 | 13,185,112 | 14,092,949 | 15,058,825 | 16,086,282 | 17,179,070 | 130,042,594 | 205,691,747 |
| Transfer To OPEB Trust | 3,037,058 | 3,112,622 | 2,833,765 | 2,523,085 | 2,178,222 | 1,796,662 | 1,375,733 | 912,589 | 404,203 | (152,644) | 18,021,296 | 58,887,774 |
| Transfer To Other Funds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 92,232,399 | 95,396,839 | 98,697,934 | 102,094,277 | 105,636,459 | 109,282,529 | 113,060,502 | 116,918,651 | 120,973,426 | 125,175,692 | 1,079,468,707 | 1,935,783,064 |
| RESERVES: | | | | | | | | | | | | |
| Enhanced Retirement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PERS Rate Uncertainty | 8,221,221 | 7,640,358 | 6,930,325 | 6,103,431 | 5,558,626 | 5,136,524 | 4,619,018 | 4,619,738 | 4,792,386 | 4,405,178 | 4,405,178 | 4,405,178 |
| Workers' Compensation | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 |
| Insurance Rate Uncertainty | 3,271,492 | 3,286,885 | 3,281,260 | 3,249,158 | 3,184,415 | 3,080,087 | 2,928,380 | 2,720,567 | 2,446,903 | 2,096,532 | 2,096,532 | 2,096,532 |
| TOTAL RESERVES | 22,984,713 | 22,419,243 | 21,703,585 | 20,844,590 | 20,235,041 | 19,708,611 | 19,039,398 | 18,832,305 | 18,731,288 | 17,993,710 | 17,993,710 | 17,993,710 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640/100. EMPLOYEE BENEFITS FUND/LEAVES BENEFIT SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 299,533 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Employee Leaves | 12,372,977 | 12,791,225 | 12,771,305 | 12,629,709 | 12,744,772 | 12,882,192 | 13,020,131 | 13,293,807 | 13,573,355 | 13,858,904 | 14,103,796 | 14,448,538 | 146,117,735 |
| Transfer From Other Funds | 235,631 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 82,657 | 77,599 | 90,082 | 90,030 | 254,395 | 389,975 | 530,887 | 542,041 | 553,434 | 565,072 | 623,750 | 589,102 | 4,306,365 |
| TOTAL CURRENT RESOURCES | 12,691,265 | 12,868,824 | 12,861,387 | 12,719,739 | 12,999,167 | 13,272,167 | 13,551,018 | 13,835,848 | 14,126,789 | 15,593,751 | 14,727,546 | 15,037,640 | 150,424,100 |
| TOTAL AVAILABLE RESOURCES | 12,990,798 | 12,868,824 | 12,861,387 | 12,719,739 | 12,999,167 | 13,272,167 | 13,551,018 | 13,835,848 | 14,126,789 | 15,593,751 | 14,727,546 | 15,037,640 | 150,424,100 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Employee Leave Benefits | 12,990,798 | 12,868,824 | 12,861,387 | 12,719,739 | 12,999,167 | 13,272,167 | 13,551,018 | 13,835,848 | 14,126,789 | 14,423,976 | 14,727,546 | 15,037,640 | 150,424,100 |
| TOTAL CURRENT REQUIREMENTS | 12,990,798 | 12,868,824 | 12,861,387 | 12,719,739 | 12,999,167 | 13,272,167 | 13,551,018 | 13,835,848 | 14,126,789 | 15,593,751 | 14,727,546 | 15,037,640 | 150,424,100 |
| RESERVES: | | | | | | | | | | | | | |
| 20 Year RAP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640/100. EMPLOYEE BENEFITS FUND/LEAVES BENEFIT SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Employee Leaves | 14,752,896 | 15,211,333 | 15,684,156 | 16,171,823 | 16,674,806 | 17,193,592 | 17,728,683 | 18,280,598 | 18,849,872 | 19,437,059 | 169,984,817 | 316,102,552 |
| Transfer From Other Funds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 751,882 | 775,239 | 799,329 | 824,174 | 849,800 | 876,230 | 903,491 | 931,609 | 960,610 | 990,524 | 8,662,888 | 12,969,253 |
| TOTAL CURRENT RESOURCES | 15,504,778 | 15,986,572 | 16,483,484 | 16,995,997 | 17,524,606 | 18,069,822 | 18,632,174 | 19,212,206 | 19,810,482 | 20,427,583 | 178,647,706 | 329,071,805 |
| TOTAL AVAILABLE RESOURCES | 15,504,778 | 15,986,572 | 16,483,484 | 16,995,997 | 17,524,606 | 18,069,822 | 18,632,174 | 19,212,206 | 19,810,482 | 20,427,583 | 178,647,706 | 329,071,805 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Employee Leave Benefits | 15,504,778 | 15,986,572 | 16,483,484 | 16,995,997 | 17,524,606 | 18,069,822 | 18,632,174 | 19,212,206 | 19,810,482 | 20,427,583 | 178,647,706 | 329,071,805 |
| TOTAL CURRENT REQUIREMENTS | 15,504,778 | 15,986,572 | 16,483,484 | 16,995,997 | 17,524,606 | 18,069,822 | 18,632,174 | 19,212,206 | 19,810,482 | 20,427,583 | 178,647,706 | 329,071,805 |
| RESERVES: | | | | | | | | | | | | |
| 20 Year RAP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL RESERVES | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640/200. EMPLOYEE BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 5,372,287 | 3,888,436 | 4,795,802 | 4,555,166 | 3,019,143 | 2,557,903 | 3,376,411 | 4,405,061 | 5,483,418 | 6,579,553 | 7,732,686 | 8,337,669 | 3,888,436 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Miscellaneous PERS | 12,231,344 | 15,106,614 | 15,841,715 | 15,950,933 | 16,828,234 | 17,669,645 | 18,107,455 | 18,288,530 | 18,471,415 | 18,840,843 | 18,840,843 | 19,029,252 | 192,975,479 |
| Public Safety PERS | 13,250,622 | 14,693,115 | 14,554,008 | 15,047,594 | 16,176,164 | 17,308,495 | 17,654,665 | 18,184,305 | 18,729,834 | 19,104,431 | 19,295,475 | 19,488,430 | 190,236,515 |
| Interest Income | 40,999 | 43,755 | 33,571 | 31,886 | 60,383 | 76,737 | 135,056 | 176,202 | 219,337 | 263,182 | 309,307 | 333,507 | 1,682,924 |
| TOTAL CURRENT RESOURCES | 25,522,965 | 29,843,484 | 30,429,294 | 31,030,413 | 33,064,780 | 35,054,878 | 35,897,176 | 36,649,037 | 37,420,586 | 38,208,456 | 38,445,626 | 38,851,188 | 384,894,917 |
| TOTAL AVAILABLE RESOURCES | 30,895,252 | 33,731,920 | 35,225,096 | 35,585,579 | 36,083,923 | 37,612,780 | 39,273,588 | 41,054,098 | 42,904,004 | 44,788,009 | 46,178,312 | 47,188,858 | 388,783,353 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Miscellaneous PERS | 13,079,628 | 14,954,847 | 15,793,756 | 16,554,901 | 16,941,454 | 17,223,719 | 17,452,803 | 17,743,010 | 18,037,844 | 18,337,374 | 18,641,670 | 19,014,504 | 190,695,879 |
| Public Safety PERS | 13,127,188 | 13,981,271 | 14,876,174 | 16,011,536 | 16,584,567 | 17,012,650 | 17,415,724 | 17,827,671 | 18,286,607 | 18,717,949 | 19,198,972 | 19,650,544 | 189,563,665 |
| Transfer To Employee Benefits-Insurances | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 27,006,816 | 28,936,118 | 30,669,930 | 32,566,437 | 33,526,020 | 34,236,369 | 34,868,526 | 35,570,680 | 36,324,451 | 37,055,323 | 37,840,642 | 38,665,048 | 380,259,544 |
| RESERVES: | | | | | | | | | | | | | |
| Enhanced Retirement | 308,057 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PERS Rate Uncertainty | 3,580,379 | 4,795,802 | 4,555,166 | 3,019,143 | 2,557,903 | 3,376,411 | 4,405,061 | 5,483,418 | 6,579,553 | 7,732,686 | 8,337,669 | 8,523,810 | 8,523,810 |
| TOTAL RESERVES | 3,888,436 | 4,795,802 | 4,555,166 | 3,019,143 | 2,557,903 | 3,376,411 | 4,405,061 | 5,483,418 | 6,579,553 | 7,732,686 | 8,337,669 | 8,523,810 | 8,523,810 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640/200. EMPLOYEE BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 8,523,810 | 8,221,221 | 7,640,358 | 6,930,325 | 6,103,431 | 5,558,626 | 5,136,524 | 4,619,018 | 4,619,738 | 4,792,386 | 8,523,810 | 3,888,436 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Miscellaneous PERS | 19,219,544 | 19,700,033 | 20,291,034 | 20,899,765 | 21,526,758 | 22,172,560 | 22,837,737 | 23,522,869 | 24,463,784 | 24,953,060 | 219,587,144 | 412,562,623 |
| Public Safety PERS | 19,878,198 | 20,375,153 | 20,986,408 | 21,616,000 | 22,696,800 | 23,604,672 | 24,312,812 | 25,607,899 | 26,376,136 | 26,903,659 | 232,357,739 | 422,594,254 |
| Interest Income | 426,190 | 411,061 | 382,018 | 346,516 | 305,172 | 277,931 | 256,826 | 230,951 | 230,987 | 239,619 | 3,107,272 | 4,790,196 |
| TOTAL CURRENT RESOURCES | 39,523,933 | 40,486,247 | 41,659,460 | 42,862,281 | 44,528,729 | 46,055,164 | 47,407,376 | 49,361,720 | 51,070,907 | 52,096,338 | 455,052,155 | 839,947,073 |
| TOTAL AVAILABLE RESOURCES | 48,047,743 | 48,707,469 | 49,299,817 | 49,792,606 | 50,632,161 | 51,613,789 | 52,543,899 | 53,980,738 | 55,690,646 | 56,888,724 | 463,575,965 | 843,835,509 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Miscellaneous PERS | 19,519,328 | 20,037,328 | 20,638,448 | 21,185,906 | 21,821,483 | 22,400,066 | 22,993,725 | 23,602,843 | 24,227,814 | 24,869,041 | 221,295,983 | 411,991,862 |
| Public Safety PERS | 20,307,194 | 21,029,783 | 21,731,045 | 22,503,269 | 23,252,052 | 24,077,200 | 24,931,156 | 25,758,156 | 26,670,446 | 27,614,505 | 237,874,804 | 427,438,469 |
| Transfer To Employee Benefits-Insurances | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 39,826,521 | 41,067,111 | 42,369,492 | 43,689,175 | 45,073,535 | 46,477,266 | 47,924,881 | 49,361,000 | 50,898,260 | 52,483,546 | 459,170,787 | 839,430,331 |
| RESERVES: | | | | | | | | | | | | |
| Enhanced Retirement | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| PERS Rate Uncertainty | 8,221,221 | 7,640,358 | 6,930,325 | 6,103,431 | 5,558,626 | 5,136,524 | 4,619,018 | 4,619,738 | 4,792,386 | 4,405,178 | 4,405,178 | 4,405,178 |
| TOTAL RESERVES | 8,221,221 | 7,640,358 | 6,930,325 | 6,103,431 | 5,558,626 | 5,136,524 | 4,619,018 | 4,619,738 | 4,792,386 | 4,405,178 | 4,405,178 | 4,405,178 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640/300. EMPLOYEE BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 11,828,141 | 11,292,906 | 11,779,887 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,292,906 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Workers' Compensation | 2,458,396 | 3,522,562 | 3,004,373 | 3,360,442 | 3,303,769 | 3,277,854 | 3,254,220 | 3,347,849 | 3,443,879 | 3,542,375 | 3,643,401 | 3,747,022 | 37,447,746 |
| Miscellaneous Revenues | 287,233 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 78,457 | 72,936 | 82,459 | 80,444 | 229,840 | 344,760 | 459,680 | 459,680 | 459,680 | 459,680 | 459,680 | 459,680 | 3,568,520 |
| TOTAL CURRENT RESOURCES | 2,824,086 | 3,595,498 | 3,086,832 | 3,440,886 | 3,533,609 | 3,622,614 | 3,713,900 | 3,807,529 | 3,903,559 | 4,002,055 | 4,103,081 | 4,206,702 | 41,016,266 |
| TOTAL AVAILABLE RESOURCES | 14,652,227 | 14,888,404 | 14,866,719 | 14,932,886 | 15,025,609 | 15,114,614 | 15,205,900 | 15,299,529 | 15,395,559 | 15,494,055 | 15,595,081 | 15,698,702 | 52,309,171 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Workers' Compensation Claims | 1,496,431 | 1,571,164 | 1,778,911 | 1,823,384 | 1,868,968 | 1,915,693 | 1,963,585 | 2,012,675 | 2,062,992 | 2,114,566 | 2,167,430 | 2,221,616 | 21,500,984 |
| Workers' Compensation Leaves | 1,042,147 | 899,527 | 915,089 | 932,064 | 962,943 | 988,564 | 1,014,886 | 1,041,929 | 1,069,714 | 1,098,262 | 1,127,594 | 1,157,732 | 11,208,304 |
| Workers' Compensation Insurance | 283,647 | 351,564 | 393,752 | 393,752 | 401,627 | 409,659 | 417,852 | 426,209 | 434,734 | 443,428 | 452,297 | 461,343 | 4,586,217 |
| Claims Administration | 301,464 | 286,262 | 286,967 | 291,687 | 300,070 | 308,698 | 317,577 | 326,715 | 336,120 | 345,798 | 355,759 | 366,011 | 3,521,665 |
| Transfer To Employee Benefits - Leaves | 235,632 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 3,359,321 | 3,108,517 | 3,374,719 | 3,440,886 | 3,533,609 | 3,622,614 | 3,713,900 | 3,807,529 | 3,903,559 | 4,002,055 | 4,103,081 | 4,206,702 | 40,817,171 |
| RESERVES: | | | | | | | | | | | | | |
| RESTRICTED: | | | | | | | | | | | | | |
| Workers' Compensation | 11,292,906 | 11,779,887 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 |
| TOTAL RESERVES | 11,292,906 | 11,779,887 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640/300. EMPLOYEE BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,292,906 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Workers' Compensation | 3,869,927 | 3,881,632 | 4,012,095 | 4,146,516 | 4,285,019 | 4,427,735 | 4,574,796 | 4,726,339 | 4,882,507 | 5,043,447 | 43,850,013 | 81,297,759 |
| Miscellaneous Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 459,680 | 574,600 | 574,600 | 574,600 | 574,600 | 574,600 | 574,600 | 574,600 | 574,600 | 574,600 | 5,631,080 | 9,199,600 |
| TOTAL CURRENT RESOURCES | 4,329,607 | 4,456,232 | 4,586,695 | 4,721,116 | 4,859,619 | 5,002,335 | 5,149,396 | 5,300,939 | 5,457,107 | 5,618,047 | 49,481,093 | 90,497,359 |
| TOTAL AVAILABLE RESOURCES | 15,821,607 | 15,948,232 | 16,078,695 | 16,213,116 | 16,351,619 | 16,494,335 | 16,641,396 | 16,792,939 | 16,949,107 | 17,110,047 | 60,973,093 | 101,790,264 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Workers' Compensation Claims | 2,277,157 | 2,334,086 | 2,392,438 | 2,452,249 | 2,513,555 | 2,576,394 | 2,640,804 | 2,706,824 | 2,774,494 | 2,843,857 | 25,511,855 | 47,012,839 |
| Workers' Compensation Leaves | 1,200,276 | 1,244,407 | 1,290,186 | 1,337,673 | 1,386,935 | 1,438,038 | 1,491,052 | 1,546,049 | 1,603,105 | 1,662,297 | 14,200,018 | 25,408,322 |
| Workers' Compensation Insurance | 475,183 | 489,439 | 504,122 | 519,245 | 534,823 | 550,867 | 567,394 | 584,415 | 601,948 | 620,006 | 5,447,442 | 10,033,659 |
| Claims Administration | 376,991 | 388,301 | 399,950 | 411,948 | 424,307 | 437,036 | 450,147 | 463,651 | 477,561 | 491,888 | 4,321,778 | 7,843,443 |
| Transfer To Employee Benefits - Leaves | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL CURRENT REQUIREMENTS | 4,329,607 | 4,456,232 | 4,586,695 | 4,721,116 | 4,859,619 | 5,002,335 | 5,149,396 | 5,300,939 | 5,457,107 | 5,618,047 | 49,481,093 | 90,298,264 |
| RESERVES: | | | | | | | | | | | | |
| RESTRICTED: | | | | | | | | | | | | |
| Workers' Compensation | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 |
| TOTAL RESERVES | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 | 11,492,000 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640/400. EMPLOYEE BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 32,603,518 | 4,328,396 | 2,574,978 | 1,631,641 | 1,412,758 | 1,980,325 | 2,345,995 | 2,802,203 | 3,333,558 | 3,670,519 | 3,786,700 | 3,653,489 | 4,328,396 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Insurance and Incentives | 17,797,980 | 18,928,152 | 20,631,685 | 22,385,379 | 24,288,136 | 25,259,661 | 26,270,048 | 27,320,850 | 28,140,475 | 28,984,689 | 29,854,230 | 30,749,857 | 282,813,162 |
| Transfer From Other Funds | 800,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous Revenues | 186,219 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 166,027 | 11,066 | 18,025 | 11,421 | 28,255 | 59,410 | 93,840 | 112,088 | 133,342 | 146,821 | 151,468 | 146,140 | 911,875 |
| TOTAL CURRENT RESOURCES | 18,950,226 | 18,939,217 | 20,649,710 | 22,396,800 | 24,316,391 | 25,319,071 | 26,363,888 | 27,432,938 | 28,273,817 | 29,131,510 | 30,005,698 | 30,895,997 | 283,725,037 |
| TOTAL AVAILABLE RESOURCES | 51,553,744 | 23,267,613 | 23,224,689 | 24,028,441 | 25,729,149 | 27,299,396 | 28,709,883 | 30,235,141 | 31,607,376 | 32,802,029 | 33,792,398 | 34,549,486 | 288,053,433 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Medical Insurance - Active Employees | 7,061,387 | 8,291,874 | 8,778,193 | 9,471,448 | 10,220,074 | 11,028,499 | 11,574,625 | 12,148,005 | 12,750,000 | 13,382,040 | 14,045,628 | 14,742,341 | 126,432,726 |
| Medical Insurance - Retirees | 4,128,051 | 4,786,400 | 5,173,682 | 5,575,037 | 5,995,622 | 6,435,923 | 6,894,278 | 7,371,114 | 7,832,818 | 7,976,483 | 8,516,643 | 9,091,153 | 75,649,154 |
| Dental Insurance Benefits | 1,009,456 | 1,042,905 | 1,102,558 | 1,124,609 | 1,147,102 | 1,170,044 | 1,193,445 | 1,217,313 | 1,241,660 | 1,266,493 | 1,291,823 | 1,317,659 | 13,115,610 |
| Medicare Payments | 1,188,504 | 1,189,674 | 1,195,622 | 1,195,622 | 1,219,534 | 1,243,925 | 1,268,804 | 1,294,180 | 1,320,063 | 1,346,465 | 1,373,394 | 1,400,862 | 14,048,144 |
| Other Insurance Benefits | 1,224,342 | 1,187,232 | 1,243,844 | 1,249,806 | 1,276,754 | 1,304,300 | 1,332,457 | 1,361,240 | 1,390,662 | 1,420,738 | 1,451,484 | 1,482,914 | 14,701,431 |
| Transfer To OPEB Trust | 32,613,608 | 4,194,550 | 4,099,148 | 3,999,161 | 3,889,738 | 3,770,710 | 3,644,071 | 3,509,732 | 3,401,655 | 3,623,110 | 3,459,937 | 3,274,666 | 40,866,478 |
| TOTAL CURRENT REQUIREMENTS | 47,225,348 | 20,692,635 | 21,593,048 | 22,615,683 | 23,748,823 | 24,953,401 | 25,907,679 | 26,901,583 | 27,936,857 | 29,015,329 | 30,138,909 | 31,309,595 | 284,813,542 |
| RESERVES: | | | | | | | | | | | | | |
| Insurance Rate Uncertainty | 4,328,396 | 2,574,978 | 1,631,641 | 1,412,758 | 1,980,325 | 2,345,995 | 2,802,203 | 3,333,558 | 3,670,519 | 3,786,700 | 3,653,489 | 3,239,891 | 3,239,891 |
| TOTAL RESERVES | 4,328,396 | 2,574,978 | 1,631,641 | 1,412,758 | 1,980,325 | 2,345,995 | 2,802,203 | 3,333,558 | 3,670,519 | 3,786,700 | 3,653,489 | 3,239,891 | 3,239,891 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**640/400. EMPLOYEE BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 3,239,891 | 3,271,492 | 3,286,885 | 3,281,260 | 3,249,158 | 3,184,415 | 3,080,087 | 2,928,380 | 2,720,567 | 2,446,903 | 3,239,891 | 4,328,396 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Insurance and Incentives | 32,441,099 | 33,738,743 | 35,088,293 | 36,491,824 | 37,951,497 | 39,469,557 | 41,048,340 | 42,690,273 | 44,397,884 | 46,173,800 | 389,491,311 | 672,304,472 |
| Transfer From Other Funds | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Miscellaneous Revenues | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Interest Income | 161,995 | 163,575 | 164,344 | 164,063 | 162,458 | 159,221 | 154,004 | 146,419 | 136,028 | 122,345 | 1,534,452 | 2,446,327 |
| TOTAL CURRENT RESOURCES | 32,603,094 | 33,902,318 | 35,252,637 | 36,655,887 | 38,113,955 | 39,628,778 | 41,202,344 | 42,836,692 | 44,533,912 | 46,296,145 | 391,025,763 | 674,750,800 |
| TOTAL AVAILABLE RESOURCES | 35,842,984 | 37,173,809 | 38,539,522 | 39,937,147 | 41,363,114 | 42,813,193 | 44,282,431 | 45,765,072 | 47,254,479 | 48,743,047 | 394,265,653 | 679,079,196 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Medical Insurance - Active Employees | 15,473,833 | 16,241,844 | 17,048,198 | 17,894,813 | 18,783,701 | 19,716,974 | 20,696,852 | 21,725,664 | 22,805,857 | 23,939,998 | 194,327,736 | 320,760,461 |
| Medical Insurance - Retirees | 9,730,650 | 10,070,036 | 10,777,329 | 11,530,370 | 12,331,971 | 13,185,112 | 14,092,949 | 15,058,825 | 16,086,282 | 17,179,070 | 130,042,594 | 205,691,747 |
| Dental Insurance Benefits | 1,357,189 | 1,397,905 | 1,439,842 | 1,483,037 | 1,527,528 | 1,573,354 | 1,620,555 | 1,669,171 | 1,719,246 | 1,770,824 | 15,558,650 | 28,674,260 |
| Medicare Payments | 1,442,888 | 1,486,174 | 1,530,759 | 1,576,682 | 1,623,983 | 1,672,702 | 1,722,883 | 1,774,570 | 1,827,807 | 1,882,641 | 16,541,089 | 30,589,233 |
| Other Insurance Benefits | 1,529,875 | 1,578,343 | 1,628,368 | 1,680,001 | 1,733,294 | 1,788,301 | 1,845,080 | 1,903,686 | 1,964,181 | 2,026,627 | 17,677,756 | 32,379,187 |
| Transfer To OPEB Trust | 3,037,058 | 3,112,622 | 2,833,765 | 2,523,085 | 2,178,222 | 1,796,662 | 1,375,733 | 912,589 | 404,203 | (152,644) | 18,021,296 | 58,887,774 |
| TOTAL CURRENT REQUIREMENTS | 32,571,493 | 33,886,924 | 35,258,263 | 36,687,989 | 38,178,698 | 39,733,106 | 41,354,051 | 43,044,506 | 44,807,576 | 46,646,515 | 392,169,121 | 676,982,663 |
| RESERVES: | | | | | | | | | | | | |
| Insurance Rate Uncertainty | 3,271,492 | 3,286,885 | 3,281,260 | 3,249,158 | 3,184,415 | 3,080,087 | 2,928,380 | 2,720,567 | 2,446,903 | 2,096,532 | 2,096,532 | 2,096,532 |
| TOTAL RESERVES | 3,271,492 | 3,286,885 | 3,281,260 | 3,249,158 | 3,184,415 | 3,080,087 | 2,928,380 | 2,720,567 | 2,446,903 | 2,096,532 | 2,096,532 | 2,096,532 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**645. LIABILITY & PROPERTY INSURANCE FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 948,181 | 844,910 | 641,964 | 650,241 | 751,010 | 862,818 | 975,082 | 1,086,610 | 1,167,867 | 1,216,700 | 1,230,841 | 1,207,907 | 844,910 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Transfer From Other Funds | 1,000,000 | 1,050,000 | 1,207,500 | 1,328,250 | 1,368,098 | 1,368,098 | 1,368,098 | 1,368,098 | 1,368,098 | 1,368,098 | 1,368,098 | 1,368,098 | 14,530,530 |
| Interest Income | 6,771 | 7,400 | 6,465 | 6,548 | 7,660 | 8,887 | 39,003 | 43,464 | 46,715 | 48,668 | 49,234 | 48,316 | 312,360 |
| TOTAL CURRENT RESOURCES | 1,006,806 | 1,057,400 | 1,213,965 | 1,334,798 | 1,375,758 | 1,376,985 | 1,407,101 | 1,411,562 | 1,414,812 | 1,416,765 | 1,417,331 | 1,416,414 | 14,842,890 |
| TOTAL AVAILABLE RESOURCES | 1,954,987 | 1,902,310 | 1,855,929 | 1,985,039 | 2,126,768 | 2,239,803 | 2,382,183 | 2,498,172 | 2,582,679 | 2,633,465 | 2,648,172 | 2,624,321 | 15,687,800 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Liability Insurance | 444,412 | 493,890 | 508,707 | 523,968 | 539,687 | 555,878 | 572,554 | 589,730 | 607,422 | 625,645 | 644,414 | 663,747 | 6,325,642 |
| Liability Insurance - Rebate | (366,046) | (325,479) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (325,479) |
| Property Insurance | 175,086 | 162,640 | 170,772 | 174,187 | 177,671 | 181,225 | 184,849 | 189,470 | 194,207 | 199,062 | 204,039 | 209,140 | 2,047,263 |
| Fidelity Insurance | 17,500 | 19,537 | 18,902 | 19,280 | 19,666 | 20,059 | 20,460 | 20,972 | 21,496 | 22,033 | 22,584 | 23,149 | 228,138 |
| Legal Services | 146,954 | 94,045 | 80,710 | 82,324 | 83,971 | 55,745 | 56,860 | 58,282 | 59,739 | 61,232 | 62,763 | 64,332 | 760,002 |
| Liability Claims Paid | 558,084 | 689,441 | 310,590 | 316,802 | 323,138 | 329,601 | 336,193 | 344,597 | 353,212 | 362,043 | 371,094 | 380,371 | 4,117,081 |
| Administration | 134,088 | 126,272 | 116,007 | 117,468 | 119,817 | 122,213 | 124,658 | 127,253 | 129,903 | 132,609 | 135,371 | 138,191 | 1,389,763 |
| TOTAL CURRENT REQUIREMENTS | 1,110,077 | 1,260,346 | 1,205,688 | 1,234,029 | 1,263,949 | 1,264,720 | 1,295,573 | 1,330,305 | 1,365,980 | 1,402,624 | 1,440,265 | 1,478,930 | 14,542,409 |
| RESERVES: | | | | | | | | | | | | | |
| Liability and Property Insurance | 844,910 | 641,964 | 650,241 | 751,010 | 862,818 | 975,082 | 1,086,610 | 1,167,867 | 1,216,700 | 1,230,841 | 1,207,907 | 1,145,391 | 1,145,391 |
| TOTAL RESERVES | 844,910 | 641,964 | 650,241 | 751,010 | 862,818 | 975,082 | 1,086,610 | 1,167,867 | 1,216,700 | 1,230,841 | 1,207,907 | 1,145,391 | 1,145,391 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**645. LIABILITY & PROPERTY INSURANCE FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY 2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 1,145,391 | 1,047,460 | 994,701 | 994,704 | 1,040,206 | 1,104,459 | 1,155,025 | 1,190,366 | 1,172,907 | 1,098,372 | 1,145,391 | 844,910 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Transfer From Other Funds | 1,368,098 | 1,463,864 | 1,566,335 | 1,660,315 | 1,726,728 | 1,761,262 | 1,796,487 | 1,796,487 | 1,796,487 | 1,796,487 | 16,732,550 | 31,263,080 |
| Interest Income | 57,270 | 52,373 | 49,735 | 49,735 | 52,010 | 55,223 | 57,751 | 59,518 | 58,645 | 54,919 | 547,180 | 859,540 |
| TOTAL CURRENT RESOURCES | 1,425,367 | 1,516,237 | 1,616,070 | 1,710,050 | 1,778,738 | 1,816,485 | 1,854,238 | 1,856,005 | 1,855,132 | 1,851,406 | 17,279,729 | 32,122,619 |
| TOTAL AVAILABLE RESOURCES | 2,570,758 | 2,563,697 | 2,610,771 | 2,704,755 | 2,818,944 | 2,920,944 | 3,009,263 | 3,046,371 | 3,028,040 | 2,949,777 | 18,425,120 | 32,967,529 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Liability Insurance | 683,659 | 704,169 | 725,294 | 747,053 | 769,465 | 792,548 | 816,325 | 840,815 | 866,039 | 892,020 | 7,837,387 | 14,163,030 |
| Liability Insurance - Rebate | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | (325,479) |
| Property Insurance | 215,414 | 221,876 | 228,533 | 235,389 | 242,450 | 249,724 | 257,216 | 264,932 | 272,880 | 281,066 | 2,469,480 | 4,516,743 |
| Fidelity Insurance | 23,843 | 24,559 | 25,295 | 26,054 | 26,836 | 27,641 | 28,470 | 29,324 | 30,204 | 31,110 | 273,336 | 501,475 |
| Legal Services | 66,262 | 68,250 | 70,297 | 72,406 | 74,578 | 76,816 | 79,120 | 81,494 | 83,939 | 86,457 | 759,618 | 1,519,619 |
| Liability Claims Paid | 391,782 | 403,536 | 415,642 | 428,111 | 440,954 | 454,183 | 467,808 | 481,843 | 496,298 | 511,187 | 4,491,344 | 8,608,425 |
| Administration | 142,337 | 146,607 | 151,005 | 155,536 | 160,202 | 165,008 | 169,958 | 175,057 | 180,308 | 185,718 | 1,631,736 | 3,021,498 |
| TOTAL CURRENT REQUIREMENTS | 1,523,298 | 1,568,997 | 1,616,067 | 1,664,549 | 1,714,485 | 1,765,920 | 1,818,897 | 1,873,464 | 1,929,668 | 1,987,558 | 17,462,901 | 32,005,310 |
| RESERVES: | | | | | | | | | | | | |
| Liability and Property Insurance | 1,047,460 | 994,701 | 994,704 | 1,040,206 | 1,104,459 | 1,155,025 | 1,190,366 | 1,172,907 | 1,098,372 | 962,219 | 962,219 | 962,219 |
| TOTAL RESERVES | 1,047,460 | 994,701 | 994,704 | 1,040,206 | 1,104,459 | 1,155,025 | 1,190,366 | 1,172,907 | 1,098,372 | 962,219 | 962,219 | 962,219 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**727. FREMONT POOL TRUST FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY 2011/2012 TO FY 2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Interest Income | 6,278 | 5,746 | 6,406 | 6,406 | 18,302 | 27,453 | 36,603 | 36,603 | 36,603 | 36,603 | 36,603 | 36,603 | 283,933 |
| TOTAL CURRENT RESOURCES | 6,278 | 5,746 | 6,406 | 6,406 | 18,302 | 27,453 | 36,603 | 36,603 | 36,603 | 36,603 | 36,603 | 36,603 | 283,933 |
| TOTAL AVAILABLE RESOURCES | 921,365 | 920,833 | 921,493 | 921,493 | 933,389 | 942,540 | 951,691 | 951,691 | 951,691 | 951,691 | 951,691 | 951,691 | 1,199,020 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Transfer To Comm. Rec./Fremont Pool | 6,278 | 5,746 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,746 |
| Transfer To General Fund/Fremont Pool | 0 | 0 | 6,406 | 6,406 | 18,302 | 27,453 | 36,603 | 36,603 | 36,603 | 36,603 | 36,603 | 36,603 | 278,187 |
| TOTAL CURRENT REQUIREMENTS | 6,278 | 5,746 | 6,406 | 6,406 | 18,302 | 27,453 | 36,603 | 36,603 | 36,603 | 36,603 | 36,603 | 36,603 | 283,933 |
| RESERVES: | | | | | | | | | | | | | |
| Endowment Reserve | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 |
| TOTAL RESERVES | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**727. FREMONT POOL TRUST FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY2022/2023 TO FY2031/2032 TOTAL | FY 2011/2012 TO FY2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Interest Income | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 457,544 | 741,476 |
| TOTAL CURRENT RESOURCES | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 457,544 | 741,476 |
| TOTAL AVAILABLE RESOURCES | 960,842 | 960,842 | 960,842 | 960,842 | 960,842 | 960,842 | 960,842 | 960,842 | 960,842 | 960,842 | 1,372,631 | 1,656,563 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Transfer To Comm. Rec./Fremont Pool | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5,746 |
| Transfer To General Fund/Fremont Pool | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 457,544 | 735,730 |
| TOTAL CURRENT REQUIREMENTS | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 45,754 | 457,544 | 741,476 |
| RESERVES: | | | | | | | | | | | | |
| Endowment Reserve | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 |
| TOTAL RESERVES | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 | 915,087 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2011 TO JUNE 30, 2022**

| | ACTUAL 2010/2011 | CURRENT 2011/2012 | BUDGET 2012/2013 | PLAN 2013/2014 | PLAN 2014/2015 | PLAN 2015/2016 | PLAN 2016/2017 | PLAN 2017/2018 | PLAN 2018/2019 | PLAN 2019/2020 | PLAN 2020/2021 | PLAN 2021/2022 | FY2011/2012 TO FY2021/2022 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 |
| CURRENT RESOURCES: | | | | | | | | | | | | | |
| Interest Income | 3,787 | 3,466 | 3,864 | 3,864 | 11,039 | 16,559 | 22,079 | 22,079 | 22,079 | 22,079 | 22,079 | 22,079 | 171,265 |
| TOTAL CURRENT RESOURCES | 3,787 | 3,466 | 3,864 | 3,864 | 11,039 | 16,559 | 22,079 | 22,079 | 22,079 | 22,079 | 22,079 | 22,079 | 171,265 |
| TOTAL AVAILABLE RESOURCES | 555,758 | 555,437 | 555,835 | 555,835 | 563,011 | 568,530 | 574,050 | 574,050 | 574,050 | 574,050 | 574,050 | 574,050 | 723,237 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | | |
| Transfer To Community Recreation Fund | 3,787 | 3,466 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,466 |
| Transfer To General Fund | 0 | 0 | 3,864 | 3,864 | 11,039 | 16,559 | 22,079 | 22,079 | 22,079 | 22,079 | 22,079 | 22,079 | 167,799 |
| TOTAL CURRENT REQUIREMENTS | 3,787 | 3,466 | 3,864 | 3,864 | 11,039 | 16,559 | 22,079 | 22,079 | 22,079 | 22,079 | 22,079 | 22,079 | 171,265 |
| RESERVES: | | | | | | | | | | | | | |
| Endowment Reserve | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 |
| TOTAL RESERVES | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

**CITY OF SUNNYVALE**
**730. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND**
**LONG TERM FINANCIAL PLAN**
**JULY 1, 2022 TO JUNE 30, 2032**

| | PLAN 2022/2023 | PLAN 2023/2024 | PLAN 2024/2025 | PLAN 2025/2026 | PLAN 2026/2027 | PLAN 2027/2028 | PLAN 2028/2029 | PLAN 2029/2030 | PLAN 2030/2031 | PLAN 2031/2032 | FY 2022/2023 TO FY 2031/2032 TOTAL | FY2011/2012 TO FY 2031/2032 TOTAL |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| RESERVE/FUND BALANCE, JULY 1 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 |
| CURRENT RESOURCES: | | | | | | | | | | | | |
| Interest Income | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 275,986 | 447,251 |
| TOTAL CURRENT RESOURCES | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 275,986 | 447,251 |
| TOTAL AVAILABLE RESOURCES | 579,570 | 579,570 | 579,570 | 579,570 | 579,570 | 579,570 | 579,570 | 579,570 | 579,570 | 579,570 | 827,957 | 999,222 |
| CURRENT REQUIREMENTS: | | | | | | | | | | | | |
| Transfer To Community Recreation Fund | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,466 |
| Transfer To General Fund | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 275,986 | 443,785 |
| TOTAL CURRENT REQUIREMENTS | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 27,599 | 275,986 | 447,251 |
| RESERVES: | | | | | | | | | | | | |
| Endowment Reserve | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 |
| TOTAL RESERVES | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 | 551,971 |
| FUND BALANCE, JUNE 30 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

# Glossary of Budget Terms

# GLOSSARY OF BUDGET TERMS

***Activity*** — Under the City's Performance Based Budget structure, an activity is the lowest level cost center within an operating program. It incorporates everything that goes into providing a specific service.

***Allocated Costs*** — A method for allocating overhead time and other expenses to activities that provide direct services.

***Appropriations*** — Expenditure authority created by City Council.

***Asset Forfeiture Fund*** — This fund accounts for the proceeds from sale of assets seized primarily from illegal narcotics activities. Asset Forfeiture funds are used for law enforcement purposes.

***Basis of Budgeting*** — Basis of budgeting refers to the method used for recognizing revenues and expenditures in the budget. The City uses the modified accrual basis of accounting for budgetary purposes, which is in compliance with Generally Accepted Accounting Principles.

***Base Budget*** — Those resources necessary to meet an established and existing service level.

***Budget*** — A financial plan consisting of an estimate of proposed expenditures, the proposed means of financing those expenditures and the corresponding purposes for a given time period.

***Budget Issue*** — A request to add a new service or increase/decrease an existing service level. Budget Issues referred for consideration by City Council to the City Manager become Budget Supplements.

# GLOSSARY OF BUDGET TERMS

| | |
|---|---|
| ***Budget Modification*** | A change in expenditure levels and corresponding resources needed to accomplish an existing service level or unanticipated service. All budget modifications are reflected in the current year budget and have been approved by City Council. |
| ***Budget Supplement*** | A proposal for an increase or decrease in an existing service level (over and above the base budget) or to add a new service. All Budget Supplements are considered with the City Manager's Recommended Budget. |
| ***Business License Tax*** | This two-year tax is based on the number of employees or rental units (for rental properties). Beginning in 2010, this tax was annually adjusted for inflation. |
| ***Capital Project*** | A capital improvement that usually requires a major initial investment, and results in a new asset for the City. |
| ***Capital Projects Fund*** | Funds that are used to account for financial resources to be used for the acquisition or construction of major capital projects (other than those financed by enterprise funds). |
| ***Community Condition Indicator*** | A statistical measure of existing conditions within the City. These provide tangible and quantitative expressions of the General Plan's goals, while some indicators directly impact City services. |
| ***Community Development Block Grant Fund (CDBG)*** | This fund accounts for use of community development block grant funds received from the federal government. Other revenues in this fund include repayments of commercial and residential loans and rental income from City property. Funds are used for programs or projects that increase affordable housing and benefit people with special needs such as senior and handicapped citizens. |

# GLOSSARY OF BUDGET TERMS

| | |
|---|---|
| ***Construction Tax*** | This tax is levied by City ordinance at a rate of $0.0054 of the building permit valuation. |
| ***Debt Service*** | Principal and interest requirements on outstanding debt. |
| ***Employment Development Fund*** | This fund accounts for various Federal funds and program revenues used for workforce development activities conducted by the North Valley Job Training Consortium (NOVA). |
| ***Employee Benefits Fund*** | This fund accounts for charges to City salary expenditures for leave time, employee benefits, workers compensation and retirement benefits on a cost reimbursement basis. |
| ***Enterprise Fund*** | These funds are used to account for operations that are financed and operated in a manner similar to private business where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges (eg: Utility and Golf and Tennis activities). |
| ***Expenditure*** | The actual outlay of funds from the City treasury. |
| ***Fiscal Year*** | A 12-month period of time, from July 1 through June 30. |
| ***Full Cost Accounting*** | A managerial accounting technique that accumulates both direct and indirect costs for financial reporting and decision making purposes. This technique helps the City assess the true cost of providing a service in relation to the associated benefits. |
| ***Fund*** | A fiscal and accounting entity that has a self-balancing set of accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. City resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled. |

# GLOSSARY OF BUDGET TERMS

***Funding Sources*** Identifies resources that will support City expenditures.

***Gas Tax Fund*** This fund is required by state law to account for gas tax revenues received from the state and expended for construction and maintenance of City streets.

***General Fund*** A fund that accounts for all financial resources necessary to carry out basic governmental activities of the City that are not accounted for in another fund. The General Fund supports essential City services such as police and fire protection, street maintenance, libraries, and parks and open space maintenance. Revenues to support the General Fund are derived from sources such as property tax, sales tax, franchise fees and service fees.

***General Plan*** The General Plan is a long range planning document that provides the City a framework for action and the direction in which to focus that action. General Plan chapters address the delivery of services to the community.

***General Plan Goal*** A long-term condition or end result that the City will work toward. Broad goals are set to maintain or affect community conditions.

***General Services Fund*** This fund accounts for charges to City Programs for use of fleet equipment, building space, print shop services and computer services on a cost reimbursement basis.

***Golf and Tennis Fund*** This fund is used to account for all of the revenues and expenses related to the two city-operated golf courses and the tennis center.

***Grant*** A contribution by a government or other organization to support a particular function.

# GLOSSARY OF BUDGET TERMS

| | |
|---|---|
| ***Housing Fund*** | This fund is used to account for housing mitigation revenue and Below Market Rate (BMR) program funds for the City's affordable housing needs. Funds are expended on special and capital projects designed to achieve the City's goal of affordable housing and community development. |
| ***In-Lieu Charges*** | Each fund's share of Citywide overhead costs for programs such as: Finance, Human Resources, Office of the City Attorney, and Office of the City Manager. |
| ***Infrastructure Renovation and Replacement Fund*** | A fund used to account for resources used for the City's long-term infrastructure renovation and replacement program. |
| ***Infrastructure Project*** | A project that is designed for the renovation and/or replacement of infrastructure assets. |
| ***Interfund Transfer*** | Amounts transferred from one fund to another. |
| ***Internal Service Funds*** | These are funds used to account for the financing of goods or services provided by one department or program to other departments or programs of the City on a cost-reimbursement basis. |
| ***Liability and Property Insurance Fund*** | This fund accounts for charges to City Funds for property and liability insurance on a cost reimbursement basis. |
| ***Legislative Issues*** | Major policy decisions made by the City Council on matters such as General Plan policies, ordinances, and resolutions requiring study that need to be scheduled on Council's calendar. |

# GLOSSARY OF BUDGET TERMS

| | |
|---|---|
| ***Operating Budget*** | A financial plan for the provision of direct services and support functions. |
| ***Operating Program*** | The City manages under a performance budget concept organized by programs, service delivery plans and activities. There are two fundamental types of programs - direct services, which produce results directly affecting constituents or the environment; and support, which serve the direct services programs. |
| ***Origination Year*** | The origination year is the fiscal year a project and its related costs were put into the Resource Allocation Plan. This is not necessarily the year the project is started. |
| ***Outside Group Funding Project*** | A project that captures City contributions made to local community-based organizations. These projects are funded from Community Development Block Grant (CDBG) and General funds. |
| ***Park Dedication Fund*** | This fund is used to account for funds that developers contribute towards the acquisition, construction, or renovation of neighborhood and community parks and park facilities. |
| ***Parking District Fund*** | This fund accounts for special assessments levied on the real property located in the City's downtown parking district. The revenues in this fund are used to maintain parking lots located within the district. |
| ***Performance Based Budget*** | A budget wherein expenditures are based primarily upon measurable performance of activities. |
| ***Police Services Augmentation Fund*** | This fund accounts for monies received from the federal and state governments, which are expended to enhance law enforcement services. |

# GLOSSARY OF BUDGET TERMS

| | |
|---|---|
| ***Products*** | In the City's Performance Based Budget structure, products are the end results of activities that support program performance and workload indicators. |
| ***Program Performance and Workload Indicators*** | Define the program's quantifiable and measurable results that are expected to be produced by completing the work or activities included in the program. |
| ***Program Manager*** | A supervisor or manager who plans and manages the execution of one or more of the City's operating programs. |
| ***Project Category*** | Projects are categorized into four areas: Capital, Special, Outside Group Funding, and Infrastructure. |
| ***Project Coordinator*** | A person who coordinates the project for the user department. |
| ***Project Costs*** | All the costs associated with a project. These costs include prior year actual expenditures, current year budgeted expenditures and future year planned expenditures over a 20 year planning period. |
| ***Project Description/Scope/ Purpose*** | Provides a summary description of a project, including the results to be accomplished, timeframe and basis for project costs. |
| ***Project Evaluation and Analysis*** | Provides a discussion of the financial and operational justifications for the project. Addresses any cost savings or efficiency gains by completing this project and any other alternatives that were considered in the decision to fund the project. |
| ***Project Manager*** | A supervisor or manager who plans and manages the execution of one or more of the City's projects. |

# GLOSSARY OF BUDGET TERMS

| | |
|---|---|
| ***Project Number/Name*** | Existing number and title in the City's financial system that identifies a particular project. |
| ***Project Operating Costs /Savings*** | If applicable, estimated operating costs or savings associated with the completion of a project are budgeted into the resource allocation plan. |
| ***Property Tax*** | California State Constitution Article XIII A provides that the combined maximum property tax rate on any given property may not exceed 1% of its assessed value unless an additional amount has been approved by voters. Santa Clara County assesses properties, bills and collects these property taxes. The City's share including all penalties and interest is remitted by the County. |
| ***Property Transfer Tax*** | This tax is levied at a rate of $0.55 per $500 of equity value transferred. The County collects the tax and the City receives one-half. Revenues are dependent on how frequently the property is transferred and on the accrued value at the time of transfer. |
| ***Redevelopment Successor Agency Fund*** | This fund accounts for the activities of the Redevelopment Successor Agency as a result of the dissolution of Redevelopment Agencies (RDAs) on February 1, 2012. |
| ***Reserve*** | Reserve amounts in a fund represent fund balance amounts that are legally identified or set aside for specific purposes. |
| ***Revenue*** | Funds the City receives as income such as tax payments, fees for services, grants, fines, forfeitures and interest income. |
| ***Sales Tax*** | The City receives one percent of the County taxes on retail sales. The sales tax is one of the City's largest General Fund revenue sources. |

# GLOSSARY OF BUDGET TERMS

***Service Delivery Plans***

Under the Performance Based Budget structure, these plans describe specific programming of targeted services to meet the program goals and measures.

***SMaRT Station Fund***

This fund was established to account for the revenues and expenses of the Sunnyvale Materials and Recovery and Transfer (SMaRT) Station operations. The SMaRT Station is a three wary partnership between the cities of Sunnyvale, Palo Alto and Mountain View.

***Solid Waste Management Fund***

This fund accounts for the revenues and expenses related to refuse collection and solid waste disposal services.

***Special Assessment Fund***

A fund used to account for the financing of public improvements or services deemed to benefit primarily the properties against which special assessments are levied.

***Special Revenue Funds***

These funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specified purposes.

***Spending Limitation (GANN LIMIT)***

Article XIIIB of the California Constitution establishes a spending limitation on government agencies within California. The spending limit is a mandated calculation of how much the City is allowed to expend in one fiscal year. Annually, local governments may increase this limit by a factor comprised of the change in population combined with the California inflation rate and determined by the State finance department.

***Sub-Fund Number***

A three-digit number attached to a fund number that identifies a sub-division of the fund, thus capturing specific information as required.

***Planned Completion Year***

This is the fiscal year a project is planned to be finished. For projects that are continuous, "ongoing" is the designated planned completion year.

# GLOSSARY OF BUDGET TERMS

***Transient Occupancy Tax***

A 9.5 percent tax is levied on charges for occupancy of hotel and motel rooms for stays. The City's lodging industry is largely dedicated to serving its industrial base.

***20-Year Resource Allocation Plan***

The 20-Year Resource Allocation Plan is the backbone of the City's financial planning process. This long-range planning gives the Council a tool with which it can project revenues, operating requirements and capital spending and identify trends. It allows the cost of any policy decision to be measured in terms of long-range expenditure requirements, thereby raising "red flags" in areas where financial conditions may be unacceptable in the future. The 20-Year Resource Allocation Plan has helped the City fund a pay-as-you-go philosophy, allowing money to be set aside in reserve funds for future service expansion or major projects.

***User Department***

The department that initiated the project.

***User Fee***

A fee for direct receipt of a service paid by the party benefiting from the service.

***Utility Users Tax***

A two-percent tax on utility billings for gas and electric and intra-state telephone services.

***Water Supply and Distribution Fund***

This fund accounts for all revenues and expenses related to the City-operated water utility.

***Wastewater Management Fund***

This fund accounts for all the revenues and expenses related to the city-operated sewer collection and Water Pollution Control Plant systems.

***Youth and Neighborhood Services Fund***

This fund accounts for revenues and operating program expenditures of the Columbia Neighborhood Center, a partnership between the City of Sunnyvale, the Sunnyvale School District and a private corporation.

**Budget Supplements**

# CITY OF SUNNYVALE

## DEPARTMENT OF FINANCE

**May 4, 2012**

**TO:** Honorable Mayor and Members of the City Council

**THROUGH:** Grace Leung, Director of Finance

**FROM:** Drew Corbett, Budget Manager

**SUBJECT:** Budget Supplements

Enclosed in this section of the recommended FY 2012/2013 Budget are the two Budget Supplements submitted for funding consideration. The table on the following page provides a summary of each supplement's cost, as well as the City Manager's funding recommendation.

Further, on September 14, 2011, the Parks and Recreation Commission proposed a study issue to consider a veterans memorial dedicated to Sunnyvale residents who gave their lives in the Vietnam, Afghanistan and Iraq wars. On Nov 9, 2011, the commission was asked to rank this study issue (LCS 12-01: Consideration of a Veterans' Memorial Honoring Sunnyvale Veterans Who Gave Their Lives in Service to the Country in the Afghanistan, Iraq and Vietnam Wars).

Many viewpoints were expressed at this meeting regarding the best way to provide such a memorial. Some felt it was best left to the Plaza del Sol—Phase II project because there was already a memorial planned; others were willing to accept a much simpler memorial at the Community Center; and some were willing solicit donations to fund such a memorial. In any case, this project is currently unfunded.

The Commission's recommendation was to defer the Study Issue and create a Budget Issue to move forward with the design and construction of the Veterans' Memorial at Plaza del Sol. The Budget Issue was considered by Council at their Study Issue Workshop on February 3, 2012, and was referred for consideration in the recommended FY 2012/2013 Budget.

As the Council referred this item and did not indicate a clear direction with regard to project scope, staff recommends the memorial be included in the list of projects funded by Park Dedication Fees, to be discussed at an upcoming appropriations

meeting with Council. At this meeting staff will ask Council for their preferred option among those suggested by the Commission, as well as ask them to rank this project along with other projects on the list.

**Table 1 – Summary of FY 2012/2013 Budget Supplements**

| Budget Supp. No. | Description | Funding Source | One-Time | On-Going | 20-Year Impact | City Manager's Recommendation |
|---|---|---|---|---|---|---|
| 1. | Outside Group Funding Request from Silicon Valley Leadership for Leadership Sunnyvale Program | General Fund | X | | $6,000 | No recommendation |
| 2. | Consideration of Funding for 2012 Priority Study Issues – CDD 08-11C | Grant/Outside Funding | X | | $500,000 | Yes, contingent on grant/outside funding |
| 2. | Consideration of Funding for 2012 Priority Study Issues – ESD 12-01 | Grant Funding | X | | $30,000 | Yes, contingent on grant funding |
| 2. | Consideration of Funding for 2012 Priority Study Issues – ESD 12-04 | Grant Funding | X | | $20,000 | Yes, contingent on grant funding |
| 2. | Consideration of Funding for 2012 Priority Study Issues – DPW 09-01 | General Fund | X | | $200,000 | Yes, for $100,000 of initial funding |
| 2. | Consideration of Funding for 2012 Priority Study Issues – DPW 10-09 | General Fund | X | | $165,000 | Alternative initial actions prior to funding study |
| 2. | Consideration of Funding for 2012 Priority Study Issues – DPW 12-05 | General Fund | X | | $25,000 | Yes |

**BUDGET SUPPLEMENT NO: 1**

**May 4, 2012**

**SUBJECT: Outside Group Funding Request from Silicon Valley Leadership for Leadership Sunnyvale Program**

## BUDGET SUPPLEMENT REQUEST SUMMARY

Silicon Valley Leadership (SVL) is an independent, nonprofit community-based organization that has submitted an outside group funding request to continue providing Leadership Sunnyvale in FY2012/13. Approval of this request would provide $6,000 to SVL from the General Fund.

## BACKGROUND

Leadership Sunnyvale is a nine-month public affairs and leadership training program aimed at expanding participants' perspectives on issues affecting Sunnyvale, and developing the skills needed for effective civic and community leadership. For more than ten years the City has provided General Fund support to SVL for Leadership Sunnyvale in accordance with the City's Outside Group Funding guidelines. The City's past financial support for SVL and the number of Sunnyvale stakeholders served by the program are included in the following table:

| Fiscal Year | City Funding | Total Number of SVL Participants |
|---|---|---|
| 2011/12 | $6,000 | 16 registered (12 enrolled as of March 2012) |
| 2010/11 | $6,000 | 18 |
| 2009/10 | $6,000 | 18 |
| 2008/09 | $8,000 | 22 |
| 2007/08 | $8,000 | 23 |
| 2006/07 | $8,323 | 19 |
| 2005/06 | $10,000 | 15 |
| 2004/05 | $7,000 | 22 |
| 2003/04 | $5,000 | 21 |

SVL is requesting $6,000 in Outside Group Funding (OGF) for FY2012/13, and anticipates enrolling 18 Sunnyvale stakeholders in the Leadership Sunnyvale program.

## EXISTING POLICY

**Council Policy Community Engagement Goal 7.2B** – Achieve a community in which all community members can be actively involved in shaping the quality of life and participate in local community and government activities.

**Council Policy Community Engagement Policy 7.2B.1** – Encourage community involvement in the development and implementation of City and community activities, programs and services.

**Council Policy 7.2.4 – Relationships with Outside Groups (RWOG)**
This Policy provides a consistent approach, via a special agreement, for non-CDBG-eligible groups to seek City funding support. Groups eligible for supplemental support via the RWOG policy are those that:

> *"… provide a community service, or promote an informed interest in the City's objectives, services, facilities and programs for the benefit of its residents and businesses, and/or have [as their] purpose the raising of funds and provision of financial support for the City's programs, and comply with the First Amendment, pertinent federal and state laws, as well as City ordinances."*

The RWOG policy does not specify funding criteria or cite a funding source.

## DISCUSSION

In addition to this request, consistent with past years, SVL anticipates submitting (in late summer 2012) a Fiscal Year 2012/13 request for in-kind services estimated at $6,900 and a commitment from the City to enroll two City staff members in the Leadership Sunnyvale program at a 50% discounted rate of $800 each.

In-kind services totaling $6,900 include use of City facilities and City staff presentations at leadership classes. (see RTC 11-210, *Agreements Between the City of Sunnyvale and Silicon Valley Leadership to Provide Leadership Sunnyvale Training Program*) for a similar request approved by Council for FY 2011/12. For more information on Leadership Sunnyvale, go *to www.leadershipsunnyvale.org*.

## SERVICE LEVEL IMPACT

SVL's leadership training is consistent with the City of Sunnyvale's Community Vision Goals and Policies. This service is not offered by the City, nor is it included in current budgeted service levels.

## FISCAL IMPACT

This Budget Supplement would earmark $6,000 for SVL to continue Leadership Sunnyvale in FY2012/13, and would be identified in the General Fund for reimbursement to SVL for services provided.

## ALTERNATIVES

1. Approve the SVL funding request for $6,000 of Outside Group Funding for FY 2012/13.
2. Do not approve the SVL funding request for $6,000 of Outside Group Funding for FY2012/13.
3. Approve a reduced funding amount of Outside Group Funding for SVL for FY2012/13.
4. Other direction as provided by Council.

## STAFF RECOMMENDATION

No staff recommendation.

SVL leverages the City's Outside Group Funding support to provide leadership training for civic engagement that the City does not provide. SVL has experienced declining enrollments over the past four years, and in FY2011/12 did not meet its target performance measure of 18 participants. Additionally, like many nonprofits, the economic recession has been challenging, with expenses outpacing revenues in FY2011/12. SVL is exploring additional sources of funding to address the revenue decline.

Prepared by:

Coryn Campbell, Assistant to the City Manager

Reviewed by:

Robert Walker
Assistant City Manager

Reviewed by:

Grace K. Leung, Director of Finance

## City Manager's Recommendation

[ ] Approve Budget Supplement for funding

[ ] Do Not Approve Budget Supplement for funding

[X] No Recommendation

Gary M. Luebbers
City Manager

**This Page Not Used**

**BUDGET SUPPLEMENT NO: 2**

**May 4, 2012**

**SUBJECT: Consideration of Funding for 2012 Priority Study Issues**

## BUDGET SUPPLEMENT REQUEST SUMMARY

When Council adopted the 2012 Tentative Council Meeting Agenda Calendar, Council deferred taking action on six priority study issues that require additional funding. As has been the case over the past several years, study issues that require additional funding are considered within the context of the City Manager's Recommended Budget in the form of this budget supplement. The six study issues are: Preparation of Peery Park Specific Plan, Community and Operational Greenhouse Gas Inventory, Community Solar Program, Comprehensive School Traffic Study, Reliable Electrical Power Options, and Downtown Parking and Maintenance Management Program.

## BACKGROUND

On February 28, 2012, Council adopted the 2012 Tentative Council Meeting Agenda Calendar and deferred taking action on six priority study issues that require additional funding. The six study issues are described in the Report to Council (RTC 12-049). This report is included with this supplement (Attachment A). Also included are the study issue papers for each issue (Attachments B-G).

## EXISTING POLICY

7.1A.1 Development of the Budget and Resource Allocation Plan

A.1.14 Final actions on study items with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

## DISCUSSION

While the City continues to see better than expected recovery in its revenue sources from the recent recession, significant pressure remains on the City's budget. With the likely loss of approximately $134 million in loan repayments from the Redevelopment Agency due to its dissolution, the City must still be prudent in extending new spending commitments. Further, with recent cuts to services, as funding becomes available to allocate, there are many priority projects and services competing for these limited resources. As such, it is essential that any available funding goes to the highest priority initiatives, and it is with this perspective that funding recommendations are made with respect to the six study issues that require funding.

## SERVICE LEVEL IMPACT

Funding any or all of these issues will not impact current service levels. However, because there are a number of competing service and project priorities, to the extent studies are funded, other service-level restorations may not be feasible.

## FISCAL IMPACT

The cost of each study issue, as well as staff's evaluation and recommendation, is as follows:

- Preparation of Peery Park Specific Plan – The updated cost of this study, which includes an EIR, is approximately $500,000. Staff is currently applying for a grant that would ideally cover 50% of the cost of the study. The remaining 50% would be funded by an outside source, with staff having already identified a likely candidate. It is recommended that this study only move forward if grant and/or outside funding is secured.

- Community and Operational Greenhouse Gas Inventory – This issue will cost $30,000 to study and is a good candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.

- Community Solar Program - This issue will cost $20,000 to study and is a good candidate for grant funding. It is recommended that this study only be completed if grant funding is secured.

- Comprehensive School Traffic Study – Staff believes that leveraging previously completed studies related to school traffic could reduce the cost of this study from $500,000 to $200,000. Currently, there is no grant funding available for this study; however, this study can be done in phases. It is recommended that $100,000 of General Fund monies be appropriated to begin the first phase of study in FY 2012/13, with the remaining amount being programmed in a future year as part of the next projects budget cycle. In the interim, staff will continue to seek grant funding for the remaining amount needed to complete the project.

- Reliable Electrical Power Options – There is currently no funding source identified for this $165,000 study. However, there has been direct progress made to increase the reliability of the power options in the Moffett Park area, as PG&E has recently completed needed upgrades. Prior to moving forward on any study related to reliable electrical power options, staff recommends a joint study session with PG&E and the Moffett Park businesses to evaluate how well the upgrades have met the needs of the business owners and whether more action is required. Further, staff will do additional research in support of the study

regarding comparable municipal operations, including start-up and operating costs. Upon completion of these two courses of action, City Council will be better situated to determine scope and related costs of such an endeavor, and whether funding should be appropriated to proceed.

- Downtown Parking and Maintenance Management Program – This issue will cost $25,000 to study and would be funded by the General Fund. It is recommended that this study be completed, as there is potential for long-term revenue generation resulting from the development of a downtown parking management program.

## ALTERNATIVES

1. Approve Study Issue CDD 08-11C: Preparation of Peery Park Specific Plan, contingent upon securing grant and/or outside funding to cover the cost of the study.
2. Approve Study Issue ESD 12-01: Community and Operational Greenhouse Gas Inventory, contingent on securing grant funding to cover the cost of the study.
3. Approve Study Issue ESD 12-04: Community Solar Program, contingent on securing grant funding to cover the cost of the study.
4. Approve Study Issue DPW 09-01: Comprehensive School Traffic Study, with the first $100,000 in funding coming from the General Fund for the first phase of the study and the remainder being programmed into the long-term plan as a part of the next projects budget cycle.
5. Approve the interim alternatives to proceeding with Study Issue DPW 10-09: Reliable Electrical Power Options, as covered in the Fiscal Impact section of this report.
6. Approve Study Issue DPW 12-05: Downtown Parking and Maintenance Management Program, providing funding from the General Fund to cover the cost of the study.
7. Other direction as provided by Council.

## STAFF RECOMMENDATION

Staff recommends approval of alternatives:

1. Approve Study Issue CDD 08-11C: Preparation of Peery Park Specific Plan, contingent upon securing grant and/or outside funding to cover the cost of the study.
2. Approve Study Issue ESD 12-01: Community and Operational Greenhouse Gas Inventory, contingent on securing grant funding to cover the cost of the study.
3. Approve Study Issue ESD 12-04: Community Solar Program, contingent on securing grant funding to cover the cost of the study.

4. Approve Study Issue DPW 09-01: Comprehensive School Traffic Study, with the first $100,000 in funding coming from the General Fund for the first phase of the study and the remainder being programmed into the long-term plan as a part of the next projects budget cycle.
5. Approve the interim alternatives to proceeding with Study Issue DPW 10-09: Reliable Electrical Power Options, as covered in the Fiscal Impact section of this report.
6. Approve Study Issue DPW 12-05: Downtown Parking and Maintenance Management Program, providing funding from the General Fund to cover the cost of the study.

Reviewed by:

Grace K. Leung, Director of Finance
Prepared by: Drew Corbett, Budget Manager

**City Manager's Recommendation**

[X] Approve Budget Supplement for funding or further action as recommended by staff
[ ] Do Not Approve Budget Supplement for funding
[ ] Modify staff's recommendation

Gary M. Luebbers
City Manager

**Attachments:**
A. RTC 12-049
B. Study Issue CDD 08-11C
C. Study Issue ESD 12-01
D. Study Issue ESD 12-04
E. Study Issue DPW 09-01
F. Study Issue DPW 10-09
G. Study Issue DPW 12-05

REPORT TO MAYOR AND COUNCIL

NO: 12-049

**Council Meeting: February 28, 2012**

**SUBJECT: Adoption of 2012 Tentative Council Meeting Agenda Calendar**

**BACKGROUND**

In February of each year Council reviews the year's proposed Tentative Council Meeting Agenda Calendar (TCMAC), which notes scheduled Council meeting dates, including dates for presentations of the priority study issues ranked by Council at the Study/Budget Issues Workshop.

**EXISTING POLICY**

**Council Policy 7.3A.1**: Utilize the General Plan as the City's principal long-range planning tool; utilize the Resource Allocation Plan and Program Outcome Statements as the City's principal mid-range planning tool; and utilize the Council Study Calendar as the City's principal short-range planning tool.

**DISCUSSION**

Since the February 3 workshop, staff has assessed its ability to undertake the priority issues, taking into consideration departmental workloads and available resources. The *Study Issues Priorities List by Department* (Attachment A) shows the Council ranking for each new issue, and indicates the department's intended start date and Council presentation date for "above-the-line" study issues. Those items falling "below the line" are typically considered deferred and brought back to Council for consideration at the following year's Study/Budget Issues Workshop. However, this year all ranked issues are "above the line" and scheduled for study.

The proposed Council presentation dates, and dates for proposed study sessions, are noted on the *2012 Tentative Council Meeting Agenda Calendar (TCMAC),* Attachment B. If there are study issues not scheduled for study sessions that Council believes should be, or scheduled study sessions that are unnecessary, Council should so indicate at this time.

The *2012 TCMAC* notes routine and mandatory items, study sessions, state and national conferences, holidays, and special events or meetings. Dates when Council meetings are not scheduled are also noted. Similar to previous years, placeholders have been inserted for Planning items such as permits, development applications, and appeals. Additional items, including study sessions and other special meetings may be added to the calendar as more information becomes known about the complexity of certain issues, or as new items arise.

Every effort will be made to keep study issues on track to meet the approved Calendar; however, scheduled dates are tentative. To assist Councilmembers in

responding to inquiries or concerns from constituents, staff will continue to advise Council of revisions to the Calendar. The Calendar is maintained and updated weekly on the City's website and is included in Council agenda meeting packets.

Studies Revised at the Workshop
The following study issues were reviewed by Council at the Study/Budget Issues Workshop and, after Council discussion, resulted in staff action to amend, clarify or expand the scope of the studies. Changes are noted below.

*ESD 12-04 Community Solar Program*
Based on Council action, the scope of this study issue will be amended to move Part B to *DPW 10-09 Reliable Electrical Power Options.*

*DPW 10-09 Reliable Electrical Power Options*
Based on Council action, the scope of this study issue will be amended to include Part B of *ESD 12-04 Community Solar Program.* Staff expanded the scope of this study to include an option to develop a City-constructed large solar array and sell shares in the project to community members.

*ESD 11-01 Ban the Use of Expanded Polystyrene (EPS) Food Containers*
Based on Council discussion, the scope of this study will be amended to explore all options to constrain the use of expanded polystyrene (EPS) food containers.

Study Issues without Designated Council Presentation Dates
The completion dates for three "above-the-line" study issues noted in the *Study Issues Priorities List by Department* (Attachment A) are noted as "To Be Determined (TBD)" due to external factors or the need for additional City funding as noted below.

*ESD 12-04 Community Solar Program* and *ESD 12-01 Community and Operational Greenhouse Gas Inventory* rely entirely, or in part, on grant funding. As such, a date for presentation to Council cannot be determined at this time. Staff is seeking the necessary grant funding and will update Council as appropriate regarding the status of relevant grant application processes.

*OCM 10-04C Civic Center Buildings: Renovate, Replace, or Relocate?*
A completion date for this study issue is dependent on further resolution of uncertainties at the Town Center.

**FISCAL IMPACT**
The six study issues noted below require additional funding, and consistent with last year's practice will be considered within the context of the City's overall fiscal situation as a budget supplement included in the City Manager's FY 2012/13 Recommended Budget.

- CDD 08-11C Preparation of Peery Park Specific Plan
- ESD 12-01 Community and Operational Greenhouse Gas Inventory

- ESD 12-04 Community Solar Program
- DPW 09-01 Comprehensive School Traffic Study (Combined SI's School TDM Opportunities & School Zone Traffic Controls and Enforcement)
- DPW 10-09 Reliable Electrical Power Options
- DPW 12-05 Downtown Parking and Maintenance Management Program

**PUBLIC CONTACT**

Public contact was made by posting the Council agenda on the City's official-notice bulletin board outside City Hall, at the Sunnyvale Senior Center, Community Center and Department of Public Safety; and by making the agenda and report available at the Sunnyvale Public Library, the Office of the City Clerk and on the City's Web site.

**ALTERNATIVES**

1) Council approves the 2012 *Tentative Council Meeting Agenda Calendar* as submitted (Attachment B).
2) Council modifies the 2012 *Tentative Council Meeting Agenda Calendar*, and adopts as modified.
3) Other direction as approved by Council.

**RECOMMENDATION**

Staff recommends Alternative No. 1) Council approves the 2012 *Tentative Council Meeting Agenda Calendar* as submitted (Attachment B).

Reviewed by:

Robert Walker, Assistant City Manager
Prepared by: Coryn Campbell, Assistant to the City Manager

Reviewed by:

Grace Leung, Director of Finance
Prepared by: Drew Corbett, Budget Manager

Approved by:

Gary M. Luebbers
City Manager

**Attachments**

A. Study Issues Priorities List by Department
B. 2012 Tentative Council Meeting Agenda Calendar

# All Departments

## New - Above the line

| Start Dt. | Council Dt. | Council Rank | Number | Title | Work Dt. Study Dt. | Lead Manager |
|---|---|---|---|---|---|---|
| 02/06/12 | 07/17/12 | 1 | CDD 12-11 | Consider Adding Criminal Background Checks to Below Market Rate (BMR) Program Qualification Process | | De Frenchi, Ernie 730-2784 |
| 02/27/12 | 09/11/12 | 2 | CDD 12-09 | Pedestrian Plans for ITR Areas | | Ryan, Trudi 730-7435 |
| 04/02/12 | 10/30/12 | 3 | CDD 12-06 | Regulations for Telecommunication Facilities Located in the Public Right of Way | | Ryan, Trudi 730-7435 |
| 04/23/12 | 11/20/12 | 4 | CDD 12-05 | Food Truck Location and Operation Requirements | | Ryan, Trudi 730-7435 |
| 05/21/12 | 12/18/12 | 5 | CDD 12-10 | Consideration of Non-residential Parking Requirements | | Ryan, Trudi 730-7435 |
| 03/05/12 | 08/14/12 | 6 | CDD 12-03 | Cultural Heritage of Sunnyvale | | Ryan, Trudi 730-7435 |
| TBD | TBD * | 1 | ESD 12-04 | Community Solar Program | | Tovar, Melody 730-7808 |
| 03/15/12 | 11/13/12 | 2 | ESD 11-01 | Ban the Use of Expanded Polystyrene (EPS) Food Containers (formerly DPW 11-01) | | Bowers, Mark 730-7421 |
| TBD | TBD * | 3 | ESD 12-01 | Community and Operational Greenhouse Gas Inventory | | Tovar, Melody 730-7808 |
| 02/09/12 | 08/14/12 | 1 | LCS 12-02 | Review Effectiveness of Existing Art in Private Development Policies and Practices | | Steward, Nancy 730-7342 |
| 02/06/12 | 03/06/12 | 1 | OCM 12-02 | Consider Moving From Odd-Year Elections to Even-Year Elections | | Franco Simmons, Kathleen 730-7474 |

* Pending Budgetary Approval

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| 03/01/12 | 08/14/12 | 1 | DPS 12-02 | Explore Tools for Resolving Interior Hoarding Conditions at Residential Properties | Gunvalsen, Christy 730-7255 |
| 02/06/12 | 03/20/12 * | 2 | DPS 12-01 | Taxicabs: Franchises, Regulation, and Enforcement | Drewniany, Steve 730-7123 |
| 07/01/12 | 02/26/13 * | 1 | DPW 10-09 | Reliable Electrical Power Options | Rogge, Mark 730-7426 |
| 07/01/12 | 10/16/12 * | 2 | DPW 12-05 | Downtown Parking and Maintenance Management Program | Witthaus, Jack 730-7330 |
| 07/01/12 | 12/04/12 | 3 | DPW 09-01 | Comprehensive School Traffic Study (Combined SI's School TDM Opportunities & School Zone Traffic Controls and Enforcement) | Witthaus, Jack 730-7330 |
| 03/01/12 | 05/22/12 | 4 | DPW 12-01 | Bicyclist Anti-Harrassment Ordinance | Witthaus, Jack 730-7330 |

## Continuing

| Planned Comp. Dt. | Status | Number | Title | Lead Manager |
|---|---|---|---|---|
| 07/31/12 | Above the line | CDD 09-12C | BMR In Lieu Fee Requirements Modification | Ise, Suzanne 730-7698 |
| 11/20/12 | Above the line | CDD 11-07C | Comprehensive Sign Code Revisions | Ryan, Trudi 730-7435 |
| 06/01/13 * | Above the line | CDD 10-06C | Toolkit for Commercial/Residential Mixed Use Development | Ryan, Trudi 730-7435 |
| 12/01/13 | Above the line | CDD 08-11C | Preparation of Peery Park Specific Plan | Ryan, Trudi 730-7435 |
| 11/13/12 | Above the line | ESD 09-14C | Joint Powers Authority (JPA) Approach to Countywide Recycling & Waste Reduction Programs and Services | Bowers, Mark 730-7421 |
| TBD | Above the line | OCM 10-04C | Civic Center Buildings: Renovate, Replace, or Relocate? | Campbell, Coryn 730-7475 |

# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## MARCH 2012

| Date | Time | | Department |
|---|---|---|---|
| March 6 Tuesday | 5:10 p.m. | **SPECIAL COUNCIL MEETING – CLOSED SESSION**<br>Conference with Labor Negotiator pursuant to Government Code Section 54957.6; Negotiators: Teri Silva, Director of Human Resources/Gary Luebbers, City Manager; Communication Officers Association | HR |
| | 5:30 p.m. | **SPECIAL COUNCIL MEETING – CLOSED SESSION**<br>Closed Session pursuant to Government Code Section 54956.9(a) and (c)<br>Conference with Legal Counsel – Existing Litigation and Initiation of Litigation<br>Case name: Wachovia Bank vs. Downtown Sunnyvale Residential, LLC, et al., Santa Clara County Superior Court Case No. 1-09-CV-153447 and one potential case | OCA |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | Initial Phase of Regional Recycled Water Inter-tie Project and Approval of Budget Modification No. XX<br>Staff Contact: John Stufflebean, (408) 730-7954 | ESD |
| | | Discussion Regarding Governor Brown's Pension Proposal<br>Staff Contact: Grace Leung, (408) 730-7398 | FIN |
| | | Consider Moving from Odd-Year Elections to Even-Year Elections (Study Issue)<br>Staff Contact: Kathleen Franco Simmons, (408) 730-7474 | OCM |

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| March 10-14 | NATIONAL LEAGUE OF CITIES CONGRESSIONAL CITIES CONFERENCE - Washington, D.C. |

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|---|---|
| March 13 Tuesday | **NO COUNCIL MEETING SCHEDULED**<br>(National League of Cities Congressional Cities Conference March 10-14, 2012) |

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|---|---|---|---|
| March 20 Tuesday | 5:15 p.m. | **SPECIAL COUNCIL MEETING – CLOSED SESSION**<br>Conference with Labor Negotiator pursuant to Government Code Section 54957.6; Negotiators: Teri Silva, Director of Human Resources/Gary Luebbers, City Manager; Sunnyvale Employees Association | HR |

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

| | | |
|---|---|---|
| 6 p.m. | **SPECIAL COUNCIL MEETING – STUDY SESSION**<br>Consider Revisions to the Zoning Code for Conversions of Mobile Home Parks to Other Uses (Study Issue)<br>Staff Contact: Ernie DeFrenchi, (408) 730-2784 | CDD |
| 7 p.m. | **COUNCIL MEETING** | |
| | Proposed Amendments to Sunnyvale Municipal Code Chapter 9.28, Regulation of Smoking, to Include a Ban on Smoking in Parks and Outdoor Dining Areas<br>Staff Contact: Christy Gunvalsen, (408) 730-7255 | DPS |
| | Approval of License Agreement Between Lifetime Tennis, Incorporated and the City of Sunnyvale for the Operation and Management of Sunnyvale Tennis Centers, Including the Tennis Center Pro Shop and Food Services<br>Staff Contact: Scott Morton, (408) 730-7596<br>*(Rescheduled from November 29, 2011 and March 6, 2012)* | DPW |
| | Creation of a Citizen Advisory Committee (CAC) for the Lawrence Station Area Plan, Phase II<br>Staff Contact: Surachita Bose, (408) 730-7443 | CDD |
| | Taxicabs: Franchises, Regulation, and Enforcement (Study Issue)<br>Staff Contact: Steve Drewniany, (408) 730-7123 | DPS |

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|---|---|
| March 27<br>Tuesday | **NO COUNCIL MEETING SCHEDULED** |

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## APRIL 2012

| Date | Time | | Department |
|---|---|---|---|
| April 3<br>Tuesday | 6 p.m. | **SPECIAL COUNCIL MEETING – STUDY SESSION**<br>Review of Council Policy 5.1.3: Human Services, and Discussion of Possible Improvements<br>Staff Contact: Suzanne Ise, (408) 730-7698<br>*(Rescheduled from October 4, 2011 and February 28, 2012)* | CDD |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | **SPECIAL ORDER OF THE DAY** – Annual Fire Safety Poster Contest (15 minutes) | DPS |
| | | **SPECIAL ORDER OF THE DAY** – National Volunteer Week | HR |
| | | 2011-7502 ARCO/Silicon Valley Fuels: Appeal of a Planning Commission decision to approve a Special Development Permit to allow the sale of beer and wine at an existing ARCO automobile service station convenience store located at 1697 S. Wolfe Rd. in a C-1/PD Zoning District (APN: 309-51-027)<br>Staff Contact: Noren Caliva (408) 730-7637<br>*(Rescheduled from March 6 at appellant request)* | CDD |
| | | Approval of Ordinance to Amend the Sunnyvale Municipal Code to include "Back in, Head Out Angle Parking"<br>Staff Contact: Jack Witthaus, (408) 730-7330 | DPW |
| | | Wastewater Cost of Service Study Results<br>Staff Contact: Tim Kirby, (408) 730-2712 | FIN |

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|---|---|
| April 10<br>Tuesday | **NO COUNCIL MEETING SCHEDULED**<br>(Spring Recess April 9-20, 2012) |

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| April 17<br>Tuesday | **NO COUNCIL MEETING SCHEDULED**<br>(Spring Recess April 9-20, 2012) |

April 25-27 — LEAGUE OF CALIFORNIA CITIES' LEGISLATIVE ACTION DAYS – Sacramento

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

| | | | |
|---|---|---|---|
| April 24<br>Tuesday | 5:45 p.m. | **SPECIAL COUNCIL MEETING – JOINT STUDY SESSION WITH PLANNING COMMISSION**<br>Project Approval Process/Authority Review for Land Use Applications<br>Staff Contact: Trudi Ryan, (408) 730-7435<br>*(Rescheduled from March 6)* | CDD |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | Update to Green Building Program (Residential and Public Buildings)<br>Staff Contact: Andrew Miner, (408) 730-7707 | CDD |

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|---|---|---|---|
| April 30<br>Monday | 6 - 9 p.m. | **SPECIAL COUNCIL MEETING**<br><br>Board and Commission Interviews – Summer Recruitment<br>Staff Contact: Kathleen Franco Simmons, (408) 730-7474 | |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## MAY 2012

| Date | Time | | Department |
|---|---|---|---|
| May 1 Tuesday | 6 p.m. – 9 p.m. | **SPECIAL COUNCIL MEETING** | |
| | | Board and Commission Interviews – Summer Recruitment<br>Staff Contact: Kathleen Franco Simmons, (408) 730-7474 | OCM |
| May 8 Tuesday | 6 p.m. | **SPECIAL COUNCIL MEETING – STUDY SESSION** | |
| | | El Camino Real Bus Rapid Transit Project<br>Staff Contact: Jack Witthaus, (408) 730-7330 | DPW |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | **SPECIAL ORDER OF THE DAY** – Recognition of Centennial Writing Contest<br>Staff Contact: Lisa Rosenblum, (408) 730-7382 | DLCS |
| | | Adoption of Positions on State and Local Ballot Measures for the June 2012 Election (as necessary)<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |
| | | FY 2012-13 HUD Action Plan<br>Staff Contact: Suzanne Ise, (408) 730-7698<br>*(Rescheduled from May 15, 2012)* | CDD |
| May 15 Tuesday | 5 p.m. | **SPECIAL COUNCIL MEETING – CLOSED SESSION** | HRD |
| | | Public Employee Performance Evaluations - City Attorney<br>Pursuant to Government Code Section 54957<br>Staff Contact: Teri Silva, (408) 730-7495<br>*(Rescheduled from 6 p.m. May 8, 2012)* | HRD |
| | 6 p.m. | **SPECIAL COUNCIL MEETING – CLOSED SESSION** | |
| | | Public Employee Performance Evaluation – City Manager<br>Pursuant to Government Code 54957<br>Staff Contact: Teri Silva, (408) 730-7495 | HRD |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | **SPECIAL ORDER OF THE DAY** – DPS Special Awards (15 minutes) | DPS |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

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|---|---|---|---|
| | | Conditional Award of Housing Mitigation Funds for Affordable Housing Project(s)<br>Dept: CDD Staff Contact: Suzanne Ise, (408) 730-7698 | CDD |

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|---|---|---|---|
| May 17<br>Thursday | 8:30 a.m. | **SPECIAL COUNCIL MEETING – BUDGET WORKSHOP** | |
| | | Review of the Recommended FY 2012/2013 Budget and Twenty-Year Financial Plan<br>Staff Contact: Drew Corbett, (408) 730-7603 | FIN |

| | | | |
|---|---|---|---|
| May 22<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | Board and Commission Appointments<br>Staff Contact: Kathleen Franco Simmons, (408) 730-7474 | OCM |
| | | Bicyclist Anti-Harassment Ordinance (Study Issue)<br>Staff Contact: Jack Witthaus, (408) 730-7330 | DPW |
| | | City Position on the El Camino Real Bus Rapid Transit Project<br>Staff Contact: Jack Witthaus, (408) 730-7330 | DPW |
| | Following Council Meeting | **FINANCING AUTHORITY MEETING** (as needed)<br>Staff Contact: Tim Kirby, (408) 730-2712 | FIN |

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| May 28<br>Monday | **HOLIDAY - MEMORIAL DAY OBSERVANCE**<br>**CITY OFFICES CLOSED** |

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|---|---|
| May 29<br>Tuesday | **NO COUNCIL MEETING SCHEDULED**<br>(Follows Memorial Day holiday) |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## JUNE 2012

| Date | Time | | Department |
|---|---|---|---|
| June 5<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>(Presidential Primary Election date) | |
| June 12<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | **SPECIAL ORDER OF THE DAY –** Boards and Commissions Oath of Office | OCM |
| | | Public Hearing on FY 2012/2013 Budget and Resource Allocation Plan and Establishment of Appropriations Limit<br>Staff Contact: Grace Leung, (408) 730-7398 | FIN |
| | | Public Hearing – Annual Review of Fees and Charges for FY 2012/2013<br>Staff Contact: Grace Leung, (408) 730-7398 | FIN |
| | | Adoption of Proposed FY 2012/2013 Rates for Water, Wastewater, and Solid Waste Utilities<br>Staff Contact: Tim Kirby, (408) 730-2712 | FIN |
| June 19<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | Adoption of the FY 2012/2013 Budget, Fee Schedule, and Appropriations Limit<br>Staff Contact: Drew Corbett, (408) 730-7603 | FIN |
| June 26<br>Tuesday | 6 p.m. | **COUNCIL STUDY SESSION** (as necessary) | |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## JULY 2012

| Date | Time | | Department |
|---|---|---|---|
| July 3<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>(Summer Recess July 2-13) | |
| July 4<br>Wednesday | | **HOLIDAY - 4th of JULY OBSERVANCE**<br>**CITY OFFICES CLOSED** | |
| July 10<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>(Summer Recess July 2-13) | |
| July 17<br>Tuesday | 6 p.m. | **SPECIAL COUNCIL MEETING** (as necessary)<br>Personnel Board Employee Nominated Seat Interviews<br>Staff Contact: Kathleen Franco Simmons (408) 730-7474 | OCM |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | Consider Adding Criminal Background Checks to Below Market Rate (BMR) Program Qualification Process (Study Issue)<br>Staff Contact: Ernie DeFrenchi, (408) 730-2784 | CDD |
| July 24<br>Tuesday | 6 p.m. | **COUNCIL STUDY SESSION** (as necessary) | |
| July 31<br>Tuesday | 6 p.m. | **SPECIAL COUNCIL MEETING – STUDY SESSION**<br>Development of New Main Library<br>Staff Contact: Lisa Rosenblum, (408) 730-7315 | LCS |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | BMR In Lieu Fee Requirements Modification (Study Issue)<br>Staff Contact: Suzanne Ise, (408) 730-7698 | CDD |
| | | Personnel Board Employee Nominated Seat Appointment<br>Staff Contact: Kathleen Franco Simmons, (408) 730-7474 | OCM |

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## AUGUST 2012

| Date | Time | | Department |
|---|---|---|---|
| August 7<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>National Night Out | |
| August 14<br>Tuesday | 6 p.m. | **SPECIAL COUNCIL MEETING** (as necessary) | |
| | | Board and Commission Interviews (as necessary)<br>Staff Contact: Lisa Natusch, (408) 730-7595 | OCM |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | Review Effectiveness of Existing Art in Private Development Policies and Practices (Study Issue)<br>Staff Contact: Nancy Bolgard Steward, (408) 730-7342 | LCS |
| | | Explore Tools for Resolving Interior Hoarding Conditions at Residential Properties (Study Issue)<br>Staff Contact: Christy Gunvalsen, (408) 730-7255 | DPS |
| | | Cultural Heritage of Sunnyvale (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435 | CDD |
| August 21<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED** | |
| August 28<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | Board and Commission Appointments (as necessary)<br>Staff Contact: Lisa Natusch, (408) 730-7595 | OCM |
| | | League of California Cities Peninsula Division Election of Officers<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |
| | | 2012 League of California Cities Resolutions (as necessary)<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## SEPTEMBER 2012

| Date | Time | | Department |
|---|---|---|---|
| September 3<br>Monday | | **HOLIDAY - LABOR DAY OBSERVANCE**<br>**CITY OFFICES CLOSED** | |
| September 4<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>(Follows Labor Day Holiday) | |
| September 5-7 | | LEAGUE OF CALIFORNIA CITIES ANNUAL CONFERENCE & EXPOSITION – San Diego | |
| September 11<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | **SPECIAL ORDER OF THE DAY –** Boards and Commissions Oath of Office | OCM |
| | | Pedestrian Plans for ITR Areas (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435 | CDD |
| September 18<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | Ban the Use of Expanded Polystyrene (EPS) Food Containers (Study Issue)<br>Staff Contact: Mark Bowers, (408) 730-7421<br>(Pending Budgetary Approval) | ESD |
| September 25<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED** | |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## OCTOBER 2012

| Date | Time | | Department |
|---|---|---|---|
| October 2<br>Tuesday | 7 p.m. | **COUNCIL MEETING**<br><br>Adoption of Positions on State and Local Ballot Measures (as necessary)<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |
| October 9<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED** | |
| October 16<br>Tuesday | 7 p.m. | **COUNCIL MEETING**<br><br>Downtown Parking and Maintenance Management Program (Study Issue)<br>Staff Contact: Jack Witthaus, (408) 730-7330<br>(Pending Budgetary Approval) | DPW |
| October 23<br>Tuesday | 6 p.m. | **SPECIAL COUNCIL MEETING – STUDY SESSION**<br><br>Comprehensive Sign Code Revisions (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435 | CDD |
| October 30<br>Tuesday | 6 p.m. | **SPECIAL COUNCIL MEETING** (as necessary)<br><br>Board and Commission Interviews (as necessary)<br>Staff Contact: Lisa Natusch, (408) 730-7595 | OCM |
| | 7 p.m. | **COUNCIL MEETING**<br><br>Regulations for Telecommunication Facilities Located in the Public Right of Way (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435 | CDD |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

## NOVEMBER 2012

| Date | Time | | Department |
|---|---|---|---|
| November 6<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>(General Election date) | |
| November 13<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | Board and Commission Appointments (as necessary)<br>Staff Contact: Lisa Natusch, (408) 730-7595 | OCM |
| | | Ban the Use of Expanded Polystyrene (EPS) Food Containers (Study Issue)<br>Staff Contact: Mark Bowers, (408) 730-7421 | ESD |
| | | Joint Powers Authority (JPA) Approach to Countywide Recycling & Waste Reduction Programs and Services (Study Issue)<br>Staff Contact: Mark Bowers, (408) 730-7421<br>*(Rescheduled from September 18)* | ESD |
| November 20<br>Tuesday | 6 p.m. | **COUNCIL STUDY SESSION**<br>Discussion of Council 2013 Intergovernmental Relations Assignments<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | **SPECIAL ORDER OF THE DAY –** Boards and Commissions Oath of Office (as necessary) | OCM |
| | | Comprehensive Sign Code Revisions (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435<br>*(Rescheduled from October 30, 2012 and Study Session scheduled to October 23, 2012)* | CDD |
| | | Food Truck Location and Operation Requirements (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435 | CDD |
| Nov. 22 & 23<br>Thurs. & Fri. | | **HOLIDAY - THANKSGIVING OBSERVANCE**<br>**CITY OFFICES CLOSED** | |

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

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|---|---|
| November 27 – December 1 | NATIONAL LEAGUE OF CITIES CONGRESS OF CITIES AND EXPOSITION |

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|---|---|
| November 27 Tuesday | **NO COUNCIL MEETING SCHEDULED** |

## DECEMBER 2012

| Date | Time | | Department |
|---|---|---|---|
| December 4 Tuesday | 5:45 p.m. | **SPECIAL COUNCIL MEETING – Closed Session**<br>Public Employee Performance Evaluation – City Attorney<br>Pursuant to Government Code 54957<br>Staff Contact: Teri Silva, (408) 730-7495 | HRD |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | Comprehensive School Traffic Study (Study Issue)<br>Staff Contact: Jack Witthaus, (408) 730-7330<br>(Pending Budgetary Approval)<br>*(Rescheduled from October 2)* | DPW |

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|---|---|
| December 11 Tuesday | **NO COUNCIL MEETING SCHEDULED** |

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|---|---|---|---|
| December 18 Tuesday | 5:45 p.m. | **SPECIAL COUNCIL MEETING – Closed Session**<br>Public Employee Performance Evaluation – City Manager<br>Pursuant to Government Code 54957<br>Staff Contact: Teri Silva, (408) 730-7495 | HRD |
| | 6 :30 p.m. | **COUNCIL STUDY SESSION** | |
| | | Discussion of Upcoming Selection of 2013 Vice Mayor<br>Staff Contact: Kathleen Franco Simmons, (408) 730-7474 | OCM |
| | 7 p.m. | **COUNCIL MEETING** | |
| | | FY 2011/2012 Budgetary Year-End Financial Report and Comprehensive Annual Financial Report (CAFR)<br>Staff Contact: Drew Corbett, (408) 730-7603 | FIN |
| | | Consideration of Non-Residential Parking Requirements (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435 | CDD |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

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|---|---|
| December 24-25<br>Mon-Tues | **HOLIDAY - CHRISTMAS OBSERVANCE**<br>**CITY OFFICES CLOSED** |

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| December 25<br>Tuesday | **NO COUNCIL MEETING SCHEDULED** |

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| December 31, 2012<br>Monday | **HOLIDAY - NEW YEAR'S EVE OBSERVANCE**<br>**CITY OFFICES CLOSED** |

## JANUARY 2013

| Date | Time | | Department |
|---|---|---|---|
| January 1, 2013<br>Tuesday | | **HOLIDAY - NEW YEAR'S DAY OBSERVANCE**<br>**CITY OFFICES CLOSED** | |
| January 1, 2013<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>(New Year's Day) | |
| January 8<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | Selection of Vice Mayor for 2013<br>Staff Contact: Kathleen Franco Simmons, (730) 730-7474 | OCM |
| | | Annual Public Hearing – Potential Council Study Issues and Budget Issues for Calendar Year 2013<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |
| | | 2013 City Council Intergovernmental (IGR) Assignments and Conference Delegates<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |
| | | 2013 Seating Arrangements for City Council<br>Staff Contact: Kathleen Franco Simmons, (408) 730-7474 | OCM |
| January 15<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | **SPECIAL ORDER OF THE DAY** – Recognition of Outgoing Vice Mayor | OCM |
| | | **SPECIAL ORDER OF THE DAY** – Ceremonial Oath of Office for Incoming Vice Mayor | OCM |
| January 21, 2013<br>Monday | | **HOLIDAY – MARTIN LUTHER KING, JR. DAY OBSERVANCE**<br>**CITY OFFICES CLOSED** | |

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# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

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|---|---|---|---|
| January 22, 2013<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>(Follows Martin Luther King, Jr. holiday) | |

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|---|---|---|---|
| January 29<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | 2013 Priority Issues and Legislative Advocacy Positions<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |

## FEBRUARY 2013

| Date | Time | | Department |
|---|---|---|---|
| February 1<br>Friday | 8:30 AM | **SPECIAL COUNCIL MEETING**<br>**Study Issues/Budget Issues Workshop**<br>Staff Contact: Robert Walker, (408) 730-7458 | |
| | | Study Issues/Budget Issues Workshop | All Depts. |
| | | Proposed 2012 Tentative Council Meeting Agenda Calendar | OCM |

| | | | |
|---|---|---|---|
| February 5<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED** | |

| | | | |
|---|---|---|---|
| February 12<br>Tuesday | 6 p.m. | **SPECIAL COUNCIL MEETING** (as necessary) | |
| | | Board and Commission Interviews (as necessary)<br>Staff Contact: Lisa Natusch, (408) 730-7595 | OCM |
| | 7 p.m. | **COUNCIL MEETING** | |

| | | | |
|---|---|---|---|
| February 18<br>Monday | | **HOLIDAY – PRESIDENTS' DAY OBSERVANCE**<br>**CITY OFFICES CLOSED** | |

| | | | |
|---|---|---|---|
| February 19<br>Tuesday | | **NO COUNCIL MEETING SCHEDULED**<br>(Follows Presidents' Day holiday) | |

| | | | |
|---|---|---|---|
| February 26<br>Tuesday | 7 p.m. | **COUNCIL MEETING** | |
| | | Study/Budget Issues and Tentative Council Meeting Agenda Calendar 2012<br>Staff Contact: Coryn Campbell, (408) 730-7475 | OCM |

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

| | | |
|---|---|---|
| | Board and Commission Appointments (as necessary)<br>Staff Contact: Lisa Natusch, (408) 730-7595 | OCM |
| | Reliable Electric Power Options (Study Issue)<br>Staff Contact: Mark Rogge, (408) 730-7426<br>(Pending Budgetary Approval)<br>*(Rescheduled from December 4, 2012)* | DPW |

| **TO BE SCHEDULED IN 2012**<br>**Date** | | **Dept.** |
|---|---|---|
| February/ March 2012 | Consideration of Proposed Amendments to the Below Market Rate (BMR) Ordinance Pertaining to For-Sale Housing Units (Sunnyvale Municipal Code 19.66)<br>Staff Contact: Ernie DeFrenchi, (408) 730-2784<br>*(Rescheduled from December 13, 2011)* | CDD |
| February/ March 2012 | Joint Meeting with City Council and Sunnyvale School District Board | OCM |
| TBD | Civic Center Buildings: Renovate, Replace or Relocate? (Study Issue) | OCM |
| TBD | Mary Avenue Street Space Allocation Study<br>Staff Contact: Jack Witthaus (408) 730-7330<br>*(Rescheduled from October 18, 2011)* | DPW |
| TBD | Reliable Electrical Power Options (Study Issue)<br>Staff Contact: Mark Rogge, (408) 730-7426<br>(Pending Budgetary Approval)<br>*(Rescheduled from February 7, 2012)* | DPW |
| TBD | Community Solar Program (Study Issue)<br>Staff Contact: Melody Tovar, (408) 730-7808<br>(Pending Budgetary Approval) | ESD |
| TBD | Community and Operational Greenhouse Gas Inventory (Study Issue)<br>Staff Contact: Melody Tovar, (408) 730-7808<br>(Pending Budgetary Approval) | ESD |

| **TENTATIVELY SCHEDULED ITEMS IN 2013**<br>**Date** | | **Dept.** |
|---|---|---|
| 6/1/2013 | Toolkit for Commercial/Residential Mixed Use Development (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435<br>*(Rescheduled from May 2012 TBD)* | CDD |
| 12/1/2013 | Preparation of Peery Park Specific Plan (Study Issue)<br>Staff Contact: Trudi Ryan, (408) 730-7435 | CDD |

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

# DRAFT TENTATIVE COUNCIL MEETING AGENDA CALENDAR – 2012

*Revised 2/23/2012*

(Pending Budgetary Approval)
*(Rescheduled from 2012 TBD)*

**PLEASE NOTE:**

**This Tentative Council Meeting Agenda Calendar lists Public Hearings/General Business Items - Consent Calendar Items are NOT included.**

**Notation for an item that is rescheduled will remain on the calendar for one week before it is removed from the calendar.**

**Council dates after the month of February are proposed and are scheduled for approval by Council 2/28/12.**

**Attachment B**

# Proposed Continuing Council Study Issue

| | |
|---|---|
| **Number** | CDD 08-11C |
| **Status** | Above the line |
| **Calendar Year** | 2012 |
| **Title** | Preparation of Peery Park Specific Plan |
| **Lead Department** | Community Development |
| **Element or SubElement** | Land Use and Transportation Element |

## 1. What are the key elements of the issue?

Peery Park is one of Sunnyvale's older industrial neighborhoods and is located in a prime location that is served by two major freeways as well as Central Expressway. In addition, it is located near the proposed new NASA Ames Research Center (which hopes to focus on the convergence of bio-technology, information technology and nano-technology) and the cluster of research and development facilities in the adjacent area of Mountain View. As a result of the advantages mentioned above, it could be beneficial to the City to focus reinvestment in the area which could result in increased revenues through increased property tax as well as sales and use taxes.

For the City of Sunnyvale to be competitive in the Silicon Valley economy, we must continue to develop new Class A office buildings. The reinvestment to Class A type office buildings is dependent on allowing a higher FAR. Class A office buildings are most likely to be built when allowable Floor Area Ratios (FAR) are at least 50%

The Peery Park study would be in two phases. The first step would be to evaluate the infrastructure (transportation, water, sewer, etc.) and determine what types of improvements may be needed for various levels of development. This information would be presented to the Planning Commission and City Council. The Council could determine that further study is not needed, or direct staff to proceed with the second phase of preparation of appropriate environmental review and documentation and a Specific Plan. This study would look at the type of industrial development in Peery Park (primarily Class B and C) and examine the opportunity to recycle and upgrade the older buildings to Class A structures. Techniques such as higher FARs (such as in the Futures Industrial Sites) and a Development Reserve (as in the Moffett Park Specific Plan) would be evaluated. Other techniques that may encourage reinvestment in the Peery Park area will also be explored. Brokers and property owners who work in the Peery Park area have indicated that in-place zoning and streamlined project reviews are key items for facilitating reinvestment.

## 2. Current Status:

October 2011: The project is currently on hold due to budget issues. In

**Attachment B**

2009-2010 staff completed initial preliminary work, and included Peery Park in grant applications to be considered an Innovation Zone; no grant was awarded. Work needed to be completed includes: an RFP for consulting firms to assist in completing the Specific Plan and environmental review, including the scope of work for traffic studies will be sent to several companies. Major Peery Park firms have been identified, as well as determining the area to be covered by the Specific Plan. Staff has recently identified a potential for property owners to fund the study and is exploring this option. The study could then proceed if there is sufficient interest from the Peery Park community. Based on the keen interest in redevelopment in the Peery Park area, staff is optimistic that there will be a sufficient level of support. The previous budget amount was $300,000, however the costs have likely increased.

**3. Estimated consultant hours for completion of the study issue**

**Managers**

| Role | Manager | | | | Hours |
|---|---|---|---|---|---|
| Lead | Ryan, Trudi | Mgr CY1: | 30 | Mgr CY2: | 0 |
| | | Staff CY1: | 270 | Staff CY2: | 0 |
| Interdep | Berry, Kathryn | Mgr CY1: | 20 | Mgr CY2: | 0 |
| | | Staff CY1: | 0 | Staff CY2: | 0 |
| Interdep | Rogge, Mark | Mgr CY1: | 20 | Mgr CY2: | 0 |
| | | Staff CY1: | 0 | Staff CY2: | 0 |
| Interdep | Verceles, Connie | Mgr CY1: | 30 | Mgr CY2: | 0 |
| | | Staff CY1: | 0 | Staff CY2: | 0 |
| Interdep | Witthaus, Jack | Mgr CY1: | 20 | Mgr CY2: | 0 |
| | | Staff CY1: | 0 | Staff CY2: | 0 |

**Total Hours CY1: 390**
**Total Hours CY2: 0**

**Reviewed by**

**Department Director** **Date**

**Approved by**

**City Manager** **Date**

**Attachment C**

2012 Council Study Issue

## ESD 12-01 Community and Operational Greenhouse Gas Inventory

**Lead Department** Environmental Services

**History** **1 year ago** None **2 years ago** None

### 1. What are the key elements of the issue? What precipitated it?

This study issue was initiated by the Sustainability Commission. Based on a recommendation from staff, it is now the combination of two study issues proposed by the Sustainability Commission to recommended the 1) study a method for tracking of all forms of energy and water use and recovery across City operations utilizing existing City resources to the extent practicable and 2) set up a process to perform a Community Greenhouse Gas (GHG) Inventory annually.

This study would consider options to accurately track and report data necessary to complete a greenhouse gas emissions inventory, of which energy and water are major components. It is appropriate to combine these study issues because the tool to collect information for a Community GHG would also support Operational data collection. The approach would also support the Climate Action Plan (CAP) goals and actions, and allow centralized data collection for direct reporting and measurement in relation to the CAP.

A number of cities and organizations track community and operational data necessary for GHG inventories using specialized software and/or in-house personnel. This study would identify in more detail:

- Current energy and water tracking procedures across operations
- Exisiting policies regarding City energy and water use
- Computer software programs that could provide consolidated, centralized data collection and reporting
- Various options regarding existing capabilities vs. external options to track this data and related costs.
- Current baseline information which the City can use to track progress in the future

### 2. How does this relate to the General Plan or existing City Policy?

**Policy 3.1.1 Water Resources — Goals, Policies and Action Strategies**

***GOAL A: Water Supply*** – Acquire and manage water supplies so that existing and future reasonable demands for water, as projected in the 20-year forecast, are reliably met.
**Policy A.1:** Manage water supply to meet demands for potable water through the effective use of water supply agreements.
***GOAL B: Water Conservation*** – Promote more efficient use of the City's water resources to reduce the demands placed on the City's water supplies

**Administrative Policy Manual Chapter 6 - Facilities & Equipment Article 4**
**Section 1.** Purpose. To reduce the level of energy consumption at City owned facilities or by City operated equipment, where possible, for conservation of energy related resources.

**Council Policy 3.5.1 - Energy**
It is the policy of the City of Sunnyvale that the City will:

**Attachment C**

- Minimize energy consumption in City operations
- Promote the development of alternative energy resources and support the enhancement of existing technologies
- Provide for efficient vehicular movement on City streets
- Promote alternative modes of transportation to the single-occupant gasoline powered automobile such as mass transit, carpooling, bicycling and walking
- Use energy efficient street light and traffic signal systems
- Reduce energy consumption through Land Use and Community Design Policies
- Utilize alternative energy sources at the Sunnyvale Water Pollution Control Plant
- Support installation of cost-effective energy efficiency measures in municipally owned buildings and facilities
- Support Federal, State, and other Local agency energy-related legislation when consistent with this policy
- Support efforts to provide affordable, reliable, diverse, safe, and environmentally acceptable power to the citizens and businesses of Sunnyvale

**Policy 3.7.1 Air Quality — Goals, Policies and Action Statements**

Goal 3.7A. Improve Sunnyvale's Air Quality and reduce the exposure of its citizens to air pollutants.

Goal 3.7C. Make a contribution towards improving regional air quality.

**Policy 1.1.7 Environmental Quality Regulations**

POLICY PURPOSE:

The California Environmental Quality Act of 1970, as amended, ("CEQA") requires cities and other units of local government to adopt objectives, criteria and procedures for the evaluation of projects and the preparation of environmental impact reports.

**Policy 7.2.1 Community Engagement — Goals, Policies and Action Strategies**

GOAL A: ACHIEVE A COMMUNITY IN WHICH ALL COMMUNITY MEMBERS ARE WELL INFORMED ABOUT LOCAL ISSUES, CITY PROGRAMS AND SERVICES.

**U.S. Mayors' Climate Protection Agreement** - endorsed by City Council in September, 2007 (RTC 07-301):
- Strive to meet or beat the Kyoto Protocol targets in their own communities, through actions ranging from anti-sprawl land-use policies to urban forest restoration projects to public information campaigns;
- Urge their state governments, and the federal government, to enact policies and programs to meet or beat the greenhouse gas emission reduction target suggested for the United States in the Kyoto Protocol -- 7% reduction from 1990 levels by 2012; and
- Urge the U.S. Congress to pass the bipartisan greenhouse gas reduction legislation, which would establish a national emission trading system

3. **Origin of issue**

**Board or Commission** Sustainability Commission

4. **Staff effort required to conduct study** Moderate

**Briefly explain the level of staff effort required**

**Attachment C**

A consultant could be utilized to identify the necessary resources and scope of data to conduct a GHG inventory. This would reduce the amount of staff time to research what is available and the most efficient systems for data collection tools. Staff would evaluate the options provided by the consultant and initiate the RFP process which would facilitate the City's study. Since there is significant competition in this field the RFP process would likely yield proposals that include capabilities, capital and operating costs associated with resource tracking and providing the City the information necessary to decide further action.

5. **Multiple Year Project?** No **Planned Completion Year** 2012

6. **Expected participation involved in the study issue process?**

**Does Council need to approve a work plan?** No
**Does this issue require review by a Board/Commission?** Yes
**If so, which?** Sustainability Commission
**Is a Council Study Session anticipated?** No

7. **Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 30000

**Explanation**
Financing is required for consultant services to identify software options, data collection scope and evaluate the feasibility of the options. $30,000 to be appropriated from grant funds received.

8. **Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

**Are there costs of implementation?** Yes

**Explanation**
Staff does not have the tools to collect and monitor Community GHG measures. This study would identify the potential capital and operating costs incurred by the City if it were to conduct a greenhouse gas inventory annually. Various options and the costs associated with the purchase of an off-the-shelf or customized GHG tracking tool and operating expenses would be determined for ongoing staff support based on the identified option. The study would also identify any ancillary expenses including licensing and subscription fees, service agreements or other costs required for ongoing support to implement the study recommendation. Cost savings may be realized through the capacity of the City to conduct its own GHG analysis and avoid hiring a consultant to conduct the analysis in the future. Some savings may also be realized by having an increased ability to identify and target energy and cost savings opportunities identified through the tool. Costs may be reduced or offset through an RFP process. There are many vendors providing services related to this area who could submit proposals identifying the scope and cost of various GHG Inventory options.

9. **Staff Recommendation**

**Staff Recommendation** Support (Subject to grant funding)

**If 'Support', 'Drop' or 'Defer', explain**
Staff supports the study contingent on grant funding. The study facilitates the City's efforts to evaluate data necessary to show compliance with Climate Action Plan goals and policies facilitating the CEQA streamlining process. By identifying the appropriate options the

**Attachment C**

City can also target areas that will achieve the greatest level of impact for cost savings and greenhouse gas reductions. The two original study issues have been combined because the data sets are similar, if not identical for each of the studies. It would therefore make more sense to identify one tool that could achieve the goals of both study issues. Staff also recommends that this study be conducted after the adoption of the CAP, since the CAP policies will better define the data collection needs of the tool.

| Reviewed by | | Approved by | |
|---|---|---|---|
| 11-7-11 | | 11-8-11 | |
| **Department Director** | **Date** | **City Manager** | **Date** |

## ESD 12-04 Community Solar Program

**Lead Department** Environmental Services

**History** **1 year ago** None **2 years ago** None

### 1. What are the key elements of the issue? What precipitated it?

This study issue was initiated by the Sustainability Commission to examine whether there is any benefit for the City to sponsor a community solar program for Sunnyvale residents.

While there are multiple options for such a program, the study would examine the following two options: A) A volume buying program open to community members who choose to join a pool to take advantage of volume buying discounts for solar technology. Volume discounts and savings are generally based on the size of the pool of participants, the more participants in the pool, the greater the discount; or B) The City would construct a large solar array and sell shares in the project to community members.

Many communities have adopted Community Solar Programs at various different levels. Some provide a financing mechanism, like the City of Berkeley's Berkeley First Program, while others have provided different resources including education, outreach and non-monetary support to encourage solar energy use in the community.

### 2. How does this relate to the General Plan or existing City Policy?

**Policy 1.1.9 Sustainable Development and Green Buildings**

This policy is designed to encourage sustainable development throughout the City of Sunnyvale, to provide education and information to the community, and to serve as an acknowledgement by the City Council of the importance of sustainable development concepts and practices.

POLICY STATEMENT

It is the policy of the City to encourage new and remodeled development within the City to incorporate sustainable design principles in the following disciplines:

- Sustainable Sites
- Water Efficiency
- Energy and Atmosphere Materials and Resources
- Indoor Environmental Quality

The City of Sunnyvale adopts the following policy statements in recognition of the importance of sustainable development:

Private Development

1. Provide education and outreach to residents, businesses, and development community.
2. New residential construction shall be encouraged to use the Alameda County Waste Management Authority's Home Remodeling: Green Building Guidelines for green building design and construction techniques.
3. Provide incentives for industrial/office development to incorporate green building design practices.

**Policy 2.3.1 Housing and Community Revitalization — Goals and Policies**

Neighborhood Quality

Goal F- Maintain sustainable neighborhoods with quality housing, infrastructure and open space that fosters neighborhood character and the health of residents.

- Policy F.6 Encourage use of sustainable and green building design in new and existing housing.

**3. Origin of issue**

**Board or Commission** Sustainability Commission

**4. Staff effort required to conduct study** Moderate

**Briefly explain the level of staff effort required**
The level of staff support would be moderate. A consultant will be necessary to study the options and feasibility of a volume buying program or the sale of shares in a City owned and operated solar array. The study will address the costs and logistics associated with these program options, including the legal, financial, regulatory and implementation issues that may result from the City's sponsorship of either option.

**5. Multiple Year Project?** No **Planned Completion Year** 2013

**6. Expected participation involved in the study issue process?**

**Does Council need to approve a work plan?** No
**Does this issue require review by a Board/Commission?** Yes
**If so, which?** Sustainability Commission
**Is a Council Study Session anticipated?** No

**7. Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 20000

**Explanation**
Financing is required for consultant resources to complete the study. Staff will explore grant funding opportunties. $20,000 to be appropriated from grant funds received.

**8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

**Are there costs of implementation?** Yes

**Explanation**
The cost of implementation will vary based on the selected option. Volume buying programs for residents currently exist in the marketplace. Costs associated with the City sponsoring a program may include the cost of outreach and education, level of agency sponsorhip and whether the City would coordinate a RFP process and facilitate recruitment of participants. The actual costs would be identified by the study. The cost for the City to construct a solar array and sell shares to community members would require a large capital outlay. Costs could be recovered based on the buy-in share price offered to community member. A result of the study would be a cost recovery analysis for this type of program. An option that will also be explored is opportunities to offset the cost of implementing either program through external funding, including grants and public/private/nonprofit funding opportunities.

**9. Staff Recommendation** (Subject to Grant Funding)

**Staff Recommendation** Support

**Attachment D**

**If 'Support', 'Drop' or 'Defer', explain**

Staff supports this study contingent on grant funding. Community Solar Programs are becoming popular in many communities and there is an increased interest in solar power from commercial and residential interests. The City has made an effort to attract green businesses of which solar is a major component. This study is consistent with the City's goals and has the potential to positively impact the community environmentally, socially and economically. Grant funding in the solar industry is becoming increasingly available.

| **Reviewed by** | | **Approved by** | |
|---|---|---|---|
| | 11-8-11 | | 11-11-11 |
| **Department Director** | **Date** | **City Manager** | **Date** |

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**Attachment E**

2012 Council Study Issue

## DPW 09-01 Comprehensive School Traffic Study (Combined SI's School TDM Opportunities & School Zone Traffic Controls and Enforcement)

**Lead Department** Public Works

**History** **1 year ago** Deferred **2 years ago** Above the line

### 1. What are the key elements of the issue? What precipitated it?

This issue would comprehensively investigate and evaluate school traffic in Sunnyvale from both an operational and programmatic perspective. Three primary areas will be assessed: Transportation Demand Management (TDM), traffic controls, and traffic enforcement. Travel patterns and vehicle and pedestrian conditions at schools, including mode choice, alternative transportation resources, pedestrian patterns, location of pedestrian facilities (especially crosswalks), driving behaviors (especially speeding, right of way compliance and illegal turns), and speed controls will be assessed. For TDM, the study would look at appropriate levels of resources for the City to invest in encouraging effective TDM for schools within the City. The study would look at interfaces between school district and City operations, and opportunities for the City to invoke regulations or encourage TDM to school commuters. The outcome of the TDM evaluation would be recommendations for policy, actions, and resources for a transportation demand management program targeted at City schools. For traffic controls and enforcement, the study would identify whether a set of actions exists beyond current traffic controls and enforcement resources to improve school zone traffic flow and enhance pedestrian safety. This study would include a review of the applicability of CVC 22358.4 provisions regarding lowering of speed limits in school areas. The purpose of the study is to consider concerns that school area loading and unloading is chaotic in many areas and that a high proportion of parents drive their children to school. TDM, additional controls and/or enforcement may improve efficiency and safety.

As per Council action at the January 29, 2010 Study Issues Workshop, this study is the result of merging DPW 09-01, School Transportation Demand Management Opportunities, and DPW 10-08 School Zone Traffic Controls and Enforcement.

### 2. How does this relate to the General Plan or existing City Policy?

Land Use and Transportation Element Goal C3, Attain a transportation system that is effective, safe, pleasant and convenient.

### 3. Origin of issue

**Council Member(s)** Hamilton, Howe

**Board or Commission**

### 4. Staff effort required to conduct study Major

**Briefly explain the level of staff effort required**

This study would involve a citywide, school by school analysis of three significant topic areas - programmatic traffic demand actions, engineering/traffic control actions, and enforcement actions. Considerable field investigations, design efforts, and study of operating protocols would be involved. Siginficant coordination with school districts, individual schools, PTA's and other

**Attachment E**

stakeholders would be necessary. Such a comprehensive effort would require staffing augmentation by consultants and involvement of staff from several disciplines.

5. **Multiple Year Project?** Yes **Planned Completion Year** 2013

6. **Expected participation involved in the study issue process?**

**Does Council need to approve a work plan?** No
**Does this issue require review by a Board/Commission?** Yes
**If so, which?** Bicycle and Pedestrian Advisory Commission
**Is a Council Study Session anticipated?** No

7. **Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 500000

**Explanation**
A total of 28 schools would be targeted by the study. Staff estimates 200 consultant hours per school would be required for data collection, meetings with stakeholders, and development of school-specific action plans. A budget modification of approximately $500,000 would be required. There would be staff time implications to the Department of Public Works and the Department of Public Safety.

8. **Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

**Are there costs of implementation?** Yes

**Explanation**
Should a TDM program be adopted, this could involve capital improvements to direct traffic or improve alternative transportation routes to schools. An ongoing program involving elements such as ridematching, walking school buses, or bike safety courses would require resources to manage the program, provide educational and promotional materials, etc. This study could also result in recommendations for new traffic controls at schools Citywide. This could represent a capital investment of considerable scope. The study could also result in recommendations for additional traffic enforcement or crossing guard resources, which can have a significant operating cost.

9. **Staff Recommendation**

**Staff Recommendation** Drop

**If 'Support', 'Drop' or 'Defer', explain**
Staff believes this issue is largely operational, and that a significant portion of the responsibility for school traffic should fall on school districts rather than the City. The City does, however, currently direct available resources to address school traffic issues as they arise. Also, the City, in partnership with the County Public Health Department, recently submitted a successful grant application for a comprehensive school traffic demand management program that will address many of the issues raised in the proposed study issue. This program will use a collaborative process to reach a minimum of 80% of Sunnyvale schools to design and implement transportation demand management programs and identify other measures that can be implemented within existing resource constraints. City staff from the Department of Public

**Attachment E**

Works and the Department of Public Safety are participating in the project, including site specific workshops with school staff and parents to design and implement transportation measures.

| Reviewed by | | Approved by | |
|---|---|---|---|
| Kent Steffens | 10-3-11 | | 10-4-11 |
| Department Director | Date | City Manager | Date |

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**Attachment F**

2012 Council Study Issue

# DPW 10-09 Reliable Electrical Power Options

**Lead Department** Public Works

**History** **1 year ago** Deferred **2 years ago** Deferred

## 1. What are the key elements of the issue? What precipitated it?

This study issue was proposed by Vice Mayor Moylan and supported by Councilmember Hamilton at the December 8, 2009 study session on the City's Economic Development Program. A major factor in locating businesses within Sunnyvale or relocating out of Sunnyvale is the availability of reliable electrical power, or lack thereof. Businesses have raised concerns about frequent power outages and general reliability of the PG&E utility, affecting their operations. PG&E has indicated that the poor condition and or inadequacy of the local distribution system is a cause of power failures.

This study issue would consider options to provide a better, more reliable power system in the City of Sunnyvale. Some options to explore are: whether the City may provide its own power system; whether the City can purchase and wheel power through existing distribution systems, what role the City can play in getting the local power distribution system improved; and other options that will further or satisfy the goals of providing reliable, cost-effective power.

This study issue was ranked for study in 2010 and 2011, however, it was not funded in either fiscal year budget . As requested by Council, staff worked with the Moffett Park Business and Transportation Association to see if they would fund this study. While there was great interest in the study they also did not identify any funding. Therefore, this study issue is being brought back for Council consideration as part of the 2012 study issues process.

## 2. How does this relate to the General Plan or existing City Policy?

**X. ROBUST ECONOMY: To retain, attract and support strong and innovative businesses, which provide quality jobs for the city's workforce, tax revenue to support public services, and a positive reputation for Sunnyvale as a center of creativity and productivity.**

Sunnyvale sits in the very center of the Silicon Valley, world renowned for its innovative and entrepreneurial spirit. The businesses which have grown up in the community bring wealth to its residents and cutting edge products to the world market. But the competition for such businesses, among the cities of the region and among similar regions throughout the world, is intense. To maintain its position of predominance, Sunnyvale must continue to provide opportunities for strong and innovative businesses, both large and small, including start-up companies and headquarters of large successful companies, to locate in the city; and it must strengthen its reputation as a business friendly community.

## 3. Origin of issue

**Council Member(s)** Vice Mayor Moylan, Councilmember Hamilton

**Board or Commission** Sustainability Commission

## 4. Staff effort required to conduct study Major

**Briefly explain the level of staff effort required**
Staff would write scopes of work and conduct a Request for Proposals to hire a legal consultant, versed in CPUC, and Energy Law, as well as an electrical power system engineering consultant to

**Attachment F**

consider feasibility, costs, and reccomendations on opportunities that would serve the City and business community. Staff would also provide information, oversight, and review, concluding with a report, presentation, and study session.

5. **Multiple Year Project?** Yes **Planned Completion Year** 2013

6. **Expected participation involved in the study issue process?**

**Does Council need to approve a work plan?** No
**Does this issue require review by a Board/Commission?** Yes
**If so, which?** Sustainability Commission
**Is a Council Study Session anticipated?** No

7. **Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 165000

**Explanation**
This study is estimated to take approximately 260 to 300 hours of staff time to administer consultant contract(s). A power systems consultant would be hired to research information and evaluate options. Legal expertise, familiar with Public Utilities Commission and other power related regulations would be hired to coordinate regulatory and environmental compliance. The consultant hours are estimated at 1040 hours or about $165,000.

8. **Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

**Are there costs of implementation?** Yes

**Explanation**
Costs to improve the power distribution system or to establish the City as a power supplier are unknown at this time. Entering the market as a new power utility would have considerable start up costs and may subject the City and consumers to substantial financial risk.

9. **Staff Recommendation**

**Staff Recommendation** Defer

**If 'Support', 'Drop' or 'Defer', explain**
In the current economy there may be no good funding source to seriously study and consider options related to power reliability. Although the study may reveal several opportunities for improvement they would likely have additional cost. The study may prompt issues that would provide PG&E with the incentive to upgrade the system at their cost. However, there are no guarantees that the study would result in significant changes.

As directed by Council in 2001, staff looked into the issue of a long-term energy solution as part of research efforts on Energy Strategies for Sunnyvale (RTC 01-288 dated August 7, 2001.) Staff found that a power plant, or "peaker plant" (smaller capacity plant) was not feasible in Sunnyvale.

Recently staff participated in the Joint Venture Silicon Valley's initiative for a Moffet Park Smart Grid. This study and potential project would leverage federal Department of Energy funds through the Lawrence Berkeley Laboratory. The "Moffet Park Smart Grid" would involve new power distribution, power consumption, power generation, and power storage with data to anticipate and respond to variable power demands in a more efficient manner. The goal would be to create a grant-funded demonstration project in the area north of Highway 101 between from Mountain View

**Attachment F**

to the City of Santa. This effort may alleviate the need for Sunnyvale to do its own power reliability study.

| **Reviewed by** | | **Approved by** | |
|---|---|---|---|
| Kent Steffens | 11-1-11 | | 11-1-11 |
| **Department Director** | **Date** | **City Manager** | **Date** |

**This Page Not Used**

**Attachment G**

2012 Council Study Issue

# DPW 12-05 Downtown Parking and Maintenance Management Program

**Lead Department** Public Works

**History** **1 year ago** None **2 years ago** None

**1. What are the key elements of the issue? What precipitated it?**

This study would frame a program to implement self-paid parking systems for Caltrain commuters and downtown employees in order to support maintenance of parking areas, sidewalks, landscaping and other street amenities. Parking lots located near the Mathilda overpass have been used for contractor staging and have been unavailable. With completion of the Mathilda overpass in early 2012, additional parking resources will become available. Parking along Hendy Avenue adjacent to the Caltrain Station will also be evaluated. The study would be focused on implementing parking management and paid parking at selected City-owned parking lots near the Caltrain station.

**2. How does this relate to the General Plan or existing City Policy?**

Land Use and Transportation Element C3.6.2, Promote private and public transportation demand management.

**3. Origin of issue**

**City Staff** Public Works

**4. Staff effort required to conduct study** Moderate

**Briefly explain the level of staff effort required**
Research would be required to identify required infrastructure, costs, operating parameters, and required operating resources. Outreach to downtown businesses would be a component of the study. Development of an operating plan and an expenditure program would occur.

**5. Multiple Year Project?** Yes **Planned Completion Year** 2013

**6. Expected participation involved in the study issue process?**

| | |
|---|---|
| **Does Council need to approve a work plan?** | No |
| **Does this issue require review by a Board/Commission?** | No |
| **If so, which?** | |
| **Is a Council Study Session anticipated?** | Yes |

**7. Briefly explain if a budget modification will be required to study this issue**

**Amount of budget modification required** 25000

**Explanation**
Staff believes that it may be helpful to enlist the services of a parking management expert to consult with on the establishment of a parking management program.

**8. Briefly explain potential costs of implementing study results, note estimated capital and operating costs, as well as estimated revenue/savings, include dollar amounts**

**Attachment G**

**Are there costs of implementation?** Yes

**Explanation**
There would be capital costs for the procurement and installation of parking equipment and signage which could be as much as $150,000. These initial costs would be offset by revenue from parking fees. Staff estimates payback for initial installation could be realized in five years or less if parking occupancies are as high as current levels. Ongoing operating costs would be estimated for enforcement and collections staffing and could potentially be offset by revenue. Net income could be utilized for maintenance expenditures of parking lots and streetscape in the downtown area.

## 9. Staff Recommendation

**Staff Recommendation** Support

**If 'Support', 'Drop' or 'Defer', explain**
Staff believes that downtown parking demand, particularly in the Caltrain area, provides a potentially significant source of revenue for maintenance of parking facilities and streetscape. Implementing a paid parking program will also allow for management of parking demand through variable pricing, which will increase the efficiency of parking lot use.

| Reviewed by | | Approved by | |
|---|---|---|---|
| Kent Steffens | 10-11-11 | | 10/21/11 |
| **Department Director** | **Date** | **City Manager** | **Date** |

GOVERNMENT FINANCE OFFICERS ASSOCIATION

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## City of Sunnyvale

## California

For the Fiscal Year Beginning

**July 1, 2011**

President Executive Director

Questions/comments please contact:

Department of Finance
650 West Olive Avenue
P.O. Box 3707
Sunnyvale, CA 94086
or
call (408) 730-7380

The Adopted FY 2012/2013 Budget in its entirety may be viewed on-line at:
Budget.inSunnyvale.com