



Sunnyvale

Adopted Budget

City of Sunnyvale, California – Fiscal Year 2022/23

Volume I

Summary &
Operating Budget



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City of Sunnyvale
DIRECTORY OF CITY OFFICIALS
July 1, 2022

Larry Klein
Mayor

Alysa Cisneros
Vice Mayor
Glenn Hendricks
Councilmember
Omar Din
Councilmember

Gustav Larsson
Councilmember
Russ Melton
Councilmember
Tony Spitaleri
Councilmember

Kent Steffens
City Manager

John Nagel
City Attorney

Teri Silva
Assistant City Manager
Trudi Ryan
Director of Community Development
Ramana Chinnakotla
Director of Environmental Services
Tim Kirby
Director of Finance
Tina Murphy
Director of Human Resources

Kathleen Boutté Foster
Chief Information Officer
Michelle Perera
Director of Library and Recreation Services
Kris Stadelman
Director of NOVA Workforce Services
Phan Ngo
Director of Public Safety
Chip Taylor
Director of Public Works

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- *Narrative with Department Description, Programs and Services, Department Budget Summary, Department Position Summary by Program, Fund and Classification, Budget Reconciliation, and Service Level Adjustments*
- *Department Performance and Workload Indicators*

VOLUME II – PROJECTS BUDGET

The Projects Budget includes City-wide projects that cover major improvements, construction, acquisition, infrastructure renovation and replacement as well as special projects that capture one-time costs, and outside group funding projects. Detailed project information sheets for all projects are included in this volume. The project information sheet provides the project description, scope, evaluation and analysis, fiscal impact, project costs, operating costs, and revenues and cost savings over the life of the project.

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**City Manager's
Letter of Transmittal**

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City Manager's Budget Message

June 21, 2022

FY 2022/23 Adopted Budget

Dear Honorable Mayor, Councilmembers, and Sunnyvale Community,

I am pleased to present a balanced FY 2022/23 Adopted Budget. Staff developed this budget in the face of local and international economic volatility resulting from the coronavirus pandemic and international conflict. The City's long term planning approach helps us navigate this uncertainty. We also benefit from the diversity and productivity of our local economy. As such, this budget presents a cautiously optimistic outlook for the near and long-term future.

Our finances are moving in the right direction. On the revenue side, Property Tax is experiencing strong growth, while Sales Tax and Transient Occupancy Tax have stabilized and are slowly recovering. On the expenditure side, there has been a significant reduction in projected pension costs as a result of strong returns achieved by CalPERS in FY 2020/21. Funding from the American Rescue Plan Act (ARPA) has been critical to our ability to balance the budget. This funding backfilled a part of the lost revenue resulting from the pandemic and allowed the City to weather the economic impact of the pandemic, maintaining core services with moderate and largely temporary spending reductions.

Today, the City's full suite of services is being strategically restored. The FY 2022/23 Adopted Budget maintains our current high level of service and restores the majority of the reductions put in place over the last two years. It also assumes that participation in City-run programs return to pre-pandemic levels and accounts for the opening of several new facilities in the coming year. Lastly, this budget adjusts cost assumptions to account for inflationary pressures. Some of the key services restored and new additions include:

- Unfreezing of sixteen positions across the City:
 - Department of Public Safety – Five positions
 - Community Development Department – Four positions
 - Department of Public Works – Three positions
 - Human Resources – One position (unfrozen mid-year)
 - Information Technology Department – One position
 - Library and Recreation Services – Two positions (one full time and four part time remain frozen until opening of the Branch Library)
- \$191,000 per year in new operating costs to operate and maintain a new six-acre park at the old Advanced Micro Devices site.
- \$362,000 per year in building and grounds maintenance for the Civic Center Phase I project, offset by anticipated electricity savings of \$467,000 per year for a net annual savings of \$105,000.
- \$367,000 to add an Economic Development Manager and support staff to implement the Economic Development plan, funded partially by the Development Enterprise Fund.
- \$323,000 per year to fund the establishment and operation of a Human Relations Commission by making the Equity, Access and Inclusion Manager position permanent and adding support staff.

City Manager's Budget Message

- A 5% increase for goods and services to address rising costs due to inflation. The previous two years of budgets held all goods and services costs flat as a cost savings measure. This adds approximately \$13 million per year in ongoing expenses.
- A 13% increase for capital projects entering the construction phase within the next two years. This accounts for inflation and supply chain issues, which drive up costs.

The Adopted Budget also continues our current investments in public infrastructure. The new City Hall will open at the end of 2022. The public will enjoy new community meeting and gathering spaces included in the project, and employees will have safe and modern facilities that promote collaboration. Additionally, a new state of the art Emergency Operations Center will support the City's response to large-scale disaster and emergency incidents. Also included is a new project to renovate Fire Station 2, located in the heart of the City. Fire Station 2 serves as the City's training facility for new recruits and current firefighters.

Other significant infrastructure projects included in the Adopted Budget are:

- The next phase of the Sunnyvale Clean Water Program totaling 450 M, funded through low interest Federal and State loans.
- \$11.6 M over two years for the renovation of the Community Center Grounds.
- Approximately \$30 M in funding for rehabilitation of the SMaRT Station, including major equipment replacement.
- \$5.5 M for renovation of our golf course irrigation systems.
- \$2.6 M for sewer pipe replacements over two years, \$7.1 M in water line replacements over two years, and \$6.3 M for the upgrade of the Mary/Carson Water Plant.
- The new Lakewood Branch Library and Learning Center, currently in design.
- Critical transportation projects, including traffic signals, pavement, active transportation, and sidewalk replacements.

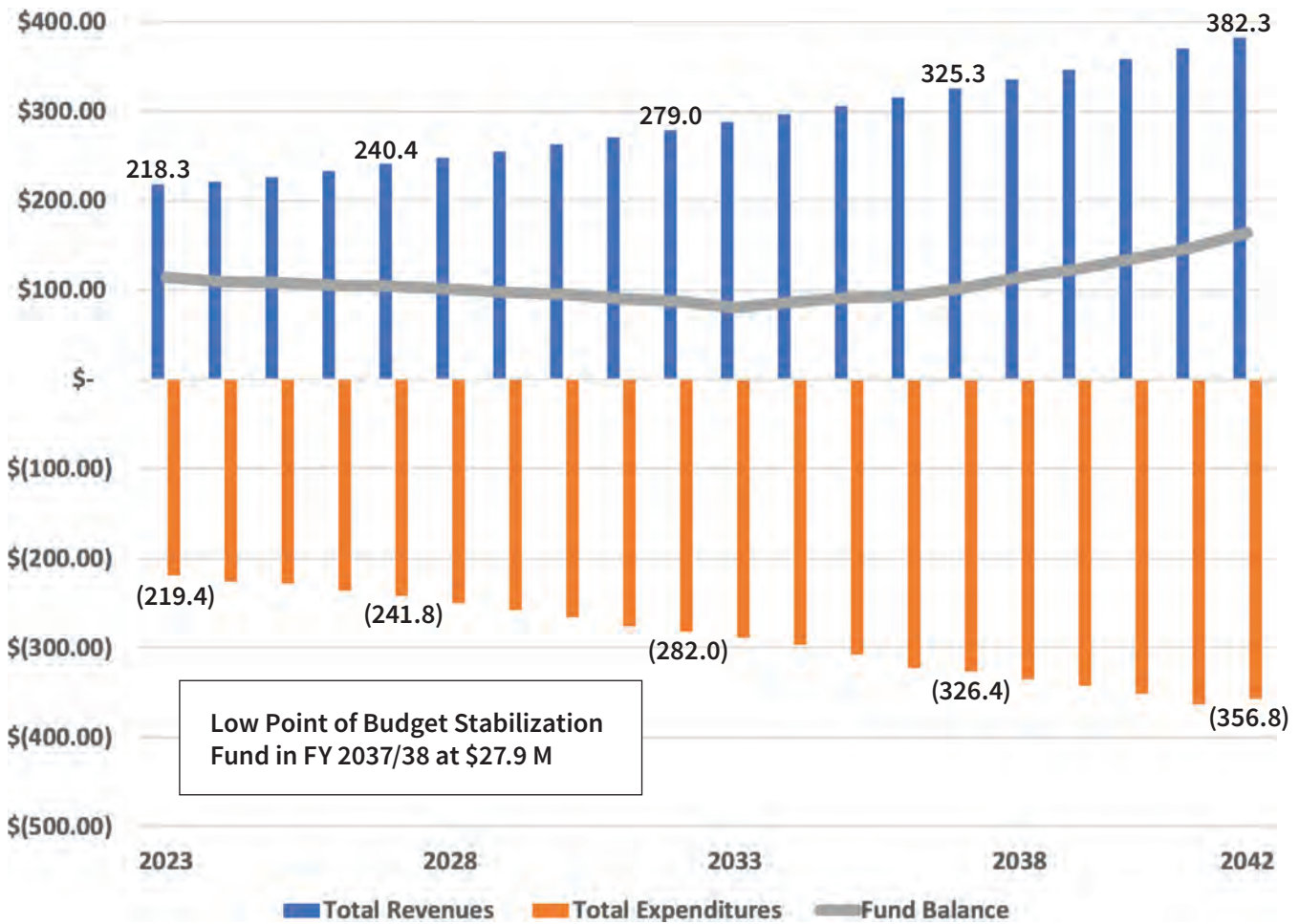
The FY 2022/23 Adopted Budget focuses on the operating budget. Sunnyvale alternates focus between the operating budget and the capital budget each year. This year, each department reviewed and adjusted its operating budget based on targeted performance and service delivery. A summary of department budget adjustments can be found in the Budget Summary section of this report.

Overall, the FY 2022/23 Adopted Budget totals \$570 M across all funds (\$509.4 M in expenditures, \$60.5 M in contributions to reserves). This includes \$570 M in revenues, a \$308.4 M operating budget (6.6% overall increase), and \$136.8 M in projects (decrease of approximately \$39.7 M). Capital and infrastructure projects are one time expenditures and fluctuate year over year. Also included is a total of \$60.5 M in contributions to various reserves (as opposed to a \$12.3 draw in the prior year). The contributions to reserves come primarily from impact fee revenue that is being reserved for future projects, and proceeds from loans or bonds for the Sunnyvale Clean Water Program and SMaRT Station renovation. Additional detail on various funding sources, expenditures, and the use of reserves is included in the Budget Summary section.

The City's largest fund, the General Fund, is balanced in the first 10 years of the Twenty-Year Plan. However, balancing the General Fund requires the use of reserves until the latter half of the Twenty-Year Plan. This is consistent with the City's past practice. The City continues to face increased retirement costs in the mid-term, which stabilize over the long term. The following graph summarizes revenues, expenditures, and the Budget Stabilization Fund Balance.

City Manager's Budget Message

General Fund Revenues, Expenditures, and Budget Stabilization Fund (\$ millions)



Council's Policy Priorities

The Council revisits their priorities annually at the [Council Strategic Planning Workshop](#) to help guide the development of the Adopted Budget. Below is a summary of how this Adopted Budget supports [Council's six priorities](#):

- 1. Civic Center Campus Modernization** – The Adopted Budget includes funding for the completion of Civic Center Phase 1, including anticipated savings in operating costs. Overall, the net impact is a savings of approximately \$105,000 per year, due to the savings from the building achieving net zero energy. Maintenance costs will include the grounds around the new civic center, as well as estimated increases in janitorial costs and other new maintenance costs such as cleaning the solar panels and windows, and maintaining elevators. Also included is \$1 million to begin planning for Phase 2, which involves the Main Library.

City Manager's Budget Message

- 2. Ability of Infrastructure to Support Development, Traffic, and Active Transportation** – This budget funds significant traffic and transportation projects. \$6.4 M is planned for pavement rehabilitation and slurry seal, \$1.1 M for traffic signal and lighted crosswalk rehabilitation and replacement, and \$1.8 M for sidewalk, curbs and gutters. Transportation infrastructure projects rely on state and regional tax revenue, as well as grants. Year to date, the City has received \$1.9 M of Coronavirus Response and Relief Supplemental Appropriations Act of 2021 Funds which will be used for Sunnyvale Quick Build Bicycle, Pedestrian and Safe Routes to School Safety Improvements. Additionally, the City received approximately \$493,000 in Transportation for Clean Air funding for traffic signal timing and \$340,000 in Transportation Development Act funding for pedestrian and bicycle improvements.
- 3. Downtown Sunnyvale** – This budget anticipates the benefit of additional Sales Tax revenue from downtown development. The City began seeing some base Sales Tax increases starting in FY 2020/21. The old Macy's site is under construction, which will bring 500,000 square feet of office and 479 apartments over ground floor retail space. Additionally, annual funding of \$40,000 is provided to the Downtown Association through FY 2023/24. This funding is used to supplement other funding sources to support special events downtown.
- 4. Improved Processes and Services through the use of Technology** – The Adopted Budget continues the implementation of several major initiatives. Major projects include the Enterprise Resource Planning (ERP), Community Development permitting systems, and public safety dispatch systems. The City has had to pivot over the past two years to continue services through the Pandemic; for example, the shift to online plan checking. Prior to the Pandemic, 100% building permit plan checks were based on paper review for major and minor permits. Now, 70% of plan checks are completed online with use of electronic plan review software. Approximately 30% of building plan checks are completed with paper plans for smaller projects and over the One-Stop Counter. In addition, the City was able to implement a 98% online review rate for planning applications, with some minor applications such as tree removal permits still being submitted via paper applications. Staff anticipates that the shift to online services is permanent and is preparing by selecting and implementing appropriate solutions to provide a high level of service.
- 5. Accelerate the Climate Action Plan (CAP)** – The Adopted Budget continues planned funding for the Climate Action Playbook (CAP) implementation and ends the freeze of one Transportation Planner to focus on Transportation Demand Management program review and implementation. Other transportation elements include continuing the installation of electric vehicle (EV) chargers, community education to promote EV adoption, and implementing the Active Transportation Plan. Key activities for the next year in building electrification include updates to the City's Reach Code, consideration of how to advance electrification of existing buildings, evaluating permit process streamlining for electrification, and promotion of home electrification opportunities such as induction cooktops. During the next year, staff will also develop the next Climate Action Game Plan with actions to be implemented over the following five years. Game Plan 2028 is expected to be presented to Council for consideration in Spring 2023 with ideas from the Sustainability Commission, the community, and the workforce.
- 6. Equity, Access, and Inclusion** – The Adopted Budget includes funding to make the current, limited-term Equity Access, and Inclusion (EAI) Manager position permanent and add administrative support staff. This will support the establishment of a new Human Relations Commission. Funding is also included for citywide EAI training and a cultural festival. The City's Sunnyvale Employees for Equity and Diversity (SEED) team has been developing an equity framework and strategic plan which is expected to guide programs for the coming years.

We continuously evaluate our level of investment in these Council priorities and will use creative, low-cost approaches to address them when possible.

City Manager's Budget Message

Updates from Recommended to Adopted

The 2022/23 Adopted Budget has been updated with reconciling items, authorized position changes that occurred after the development of the Recommended Budget, and project and operational budget adjustments to incorporate items from Budget Supplement No. 1 and Budget Supplement No. 2 that were moved by Council to be included in the Adopted Budget during the May 19 [Budget Workshop](#). FY 2021/22 budget modifications adopted after delivery of the Recommended Budget have also been included in long-term financial plans.

Noteworthy updates between the FY 2022/23 Recommended and Adopted budgets:

- Addition of \$4.1 million in funding for Evelyn Multiuse Trail for design and construction of a bicycle and pedestrian two-way separated trail on the north side of Evelyn Avenue from the City limit at Bernardo Avenue to Mathilda Place. The City secured grant funds from the State of California Department of Parks and Recreation Per Capita program for \$272,787 and \$3.8 million from the Specified Grants program. The local match of \$68,197 is funded by the Transportation Impact Fee Fund.
- Incorporation of a 1.7% salary adjustment for Communications Officers Association (COA) group members to reflect the results of the salary survey effective February 2022. Due to timing of developing the 2022/23 operating budget, this change was not reflected. \$46,912 was added to Program 12600 - Communication Services.
- Updated the HOME and CDBG 2022/23 grant award amounts to reflect the actual amounts awarded by the Department of Housing and Urban Development (HUD). The initial estimate for HOME was \$415,138 and \$477,145 was awarded. For CDBG, the initial estimate was \$1.2 million and \$1.1 million was awarded.
- Updated the reserve balance in the Development Enterprise Fund. Due to an error in the spreadsheet calculating historical data, the reserve balance reflected was incorrect across the twenty-year plan. The ending balance at the twentieth year is now \$21.1 million versus \$32.4 million presented in the Recommended Budget.

Budget Supplements

For the FY 2022/23 Recommended Budget, three budget supplements were presented for Council consideration. A complete description of each budget supplement is included in Volume I of the FY 2022/23 Budget. There are two items from Budget Supplement No.1 that were included in the Recommended Budget and adopted by Council: *Re-evaluate Traffic Calming Program and Policy Including Thresholds to Begin a Project and Types of Measures Available* is funded from the General Fund in the amount of \$200,000. *Complete a Comprehensive Update of the 2013 Feasibility Study for Recycled Water Expansion* is funded by the Water and Wastewater funds in the amount of \$250,000.

Budget Supplement No. 2 outlines potential additions or savings above what is included in the FY 2022/23 Recommended Budget. While no action was required, the City Council had further discussion during the Budget Workshop on May 19, 2022 and moved to include one item (2B.3 - Universal Basic Income Study). This action adds \$100,000 of costs to the General Fund. Additionally, with this action, Council moved to include a new item for consideration with Budget Supplement 2 - \$200,000 from the Park Dedication Fund was included to provide funding to supplement \$75,000 in external funding for constructing cricket batting cages. These changes have been incorporated into the FY 2022/23 Adopted Budget.

Budget Supplement No. 3 provides several funding options in response to Study Issue HRD 19-01 - Develop a Workforce Initiative That Creates Partnerships to Develop a Pipeline for Students to Enter Public Sector Employment. Council moved to continue current programs for internships within the City of Sunnyvale for students as included in the FY 2022/23 Recommended Budget. This option encourages additional participation from City departments but does not expand the program. There is no additional funding requirement associated with this action.

City Manager's Budget Message

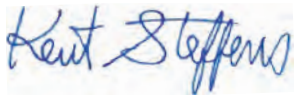
Closing

The past two years have been challenging for our community. The City's finances, especially revenues, reflect the economic impact and volatility of the times. However, the strength of our long-term planning and our disciplined practice of maintaining strong reserve balances allowed us to continue delivering core services.

The work of Sunnyvale staff continues to be my source of pride. Staff continue to respond to changing conditions, maintain excellent services, and build community trust. I opened this message by sharing my cautious optimism. This budget thoughtfully restores services. It strategically enhances service levels with continued investments in infrastructure. It is balanced. It is modest. And it continues Sunnyvale's long tradition of thoughtful long-term planning.

In the following pages, the FY 2022/23 Adopted Budget Summary provides greater detail on key components of this budget. For further information, *Volume I: Summary and Operating Budget* includes the 20-year financial plans for all funds as well as operating budgets by department and *Volume II: Projects Budget* presents specific project detail by category.

Sincerely,

A handwritten signature in blue ink that reads "Kent Steffens". The signature is written in a cursive, flowing style.

Kent Steffens
City Manager

**Budget
Summary**

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FY 2022/23 Budget Summary Highlights

The FY 2022/23 Adopted Budget totals \$570 million and includes all City operations and project expenditures, as well as withdrawals and contributions to the City's reserves. Citywide budgeted expenditures are funded from multiple sources including general taxes and revenues (General Fund), fee supported Enterprise Funds (Water, Wastewater, Solid Waste, Development Enterprise and Golf and Tennis), restricted Special Revenue Funds (Housing, Park Dedication and Gas Tax), grant funding, which includes transportation related grants for capital projects and federal and state workforce grants for employment development, and significant loans and debt proceeds related to the Sunnyvale Cleanwater Program and Civic Center Modernization. Restricted funds make up over half of the budget.

Sunnyvale is a full-service city, providing a host of essential services to the community. Many traditional services (public safety, library, parks, streets, trees) are funded through general taxes from the City's General Fund. The General Fund, which accounts for about 40% of the budget, has proposed expenditures of \$213.8 million in FY 2022/23. The General Fund is balanced over the twenty-year financial plan.

The COVID-19 Pandemic is unprecedented in history, and the local economy has been impacted in many ways over the last two years. The revenue impacts of the COVID-19 crisis were most severe in Transient Occupancy Tax (TOT). Hotel occupancy rates dropped steeply along with room rates. Sales Tax was another revenue source that was significantly impacted. Sunnyvale's Sales Tax is driven largely by business-to-business sales, which, along with other categories, fell during the Pandemic. In order to absorb these impacts, among others, a mix of strategies was employed. The City froze approximately 22 vacant positions for multiple years, reduced services to the community, deferred projects, and deployed reserves to fill the revenue loss. The City's fiscal position was also helped by the receipt of over \$28 million in American Rescue Plan Act (ARPA) Funding.

In developing the budget, the City performs a detailed review of operations and projects in alternating years. For the FY 2022/23 Adopted Budget, the focus is on the two-year operating budget. The City entered the budget process with three broad goals in mind:

- restoring services that were reduced due to the impact of COVID-19 the past two years;
- maintaining existing service levels and funding prior commitments; and
- identifying investment opportunities to enhance or add new services in support of Council priorities.

Staff completed a detailed review of each City operating program. We kicked off the budget season with a cautious outlook on the economy and positive revenue trends. We reviewed the budget in three stages. First, we reviewed our organizational structure to align resources with operations, including identifying changes to service delivery structure, performance goals, and opportunities to repurpose resources.

Accordingly, each cost-saving measure from the prior year was reviewed before restoring as part of the ongoing operating budget. Ultimately, almost all frozen positions are restored. Most significantly, four Public Safety Officer II positions and one Public Safety Lieutenant are restored in the Department of Public Safety budget. Recreation services and the corresponding anticipated revenues have been restored as well as annual tree trimming services. One position in the Department of Public Works will remain frozen pending operational needs of the new Civic Center. Additionally, several positions in the Library and Recreation Services Department will remain frozen until completion of the new Lakewood Branch Library.

Next, we incorporated updates to salaries and benefit assumptions as well as inflation factors for goods and services required to maintain existing service levels. We also evaluated adjustments to the baseline budget that were driven by increases in contracted costs, additions that were previously decided to be included in the budget (e.g., operating expenditures from recently completed capital projects), regulatory requirements, and other factors that were in excess of general inflationary trends. Lastly, we evaluated department proposals to enhance service levels or add new services. Each service level adjustment was reviewed in terms of potential to further the City's General Plan goals or Council's priorities, fiscal impact, and stated performance goals before including or excluding in the budget. Significant service level adjustments are outlined below in the City Expenditures section and each approved service level adjustment can be found with the department's operating budget.

The 2022/23 operating budget for all funds totals \$308.4 million, up \$19.1 million from FY2021/22. As FY 2022/23 is not a projects budget year, the Projects Budget is largely the same as presented in the FY 2021/22 Adopted Budget and Long-Term Financial Plan. Notable exceptions are outlined below in the Projects Budget section. Additionally, the FY 2022/23 Adopted Budget includes several Budget Supplements. Budget Supplements are proposals to supplement services or add new initiatives that require specific Council approval. All Budget Supplements are considered with the City Manager's Recommended Budget. More detail is provided in the "Budget Supplements" section below.

City's Budget and Resource Allocation Plan

There are three (3) key elements to the City's budget and resource allocation plan that provide the financial picture of the City for both the short and long term: revenues, expenditures, and reserves. The following sections discuss the highlights, key assumptions and changes included in this Adopted budget for each of these elements. It is important to note these elements are budgeted into specific funds, such as the Park Dedication Fund and the Gas Tax Fund, primarily to ensure that revenues restricted to specific purposes can transparently be tracked as spent for those purposes. While the discussion here is not organized by fund, this important structure is reflected in the budget document with the presentation of twenty-year financial plans for each of the City's funds. Detailed discussions about revenues, expenditures, and reserves by specific fund are included at the beginning of each financial plan section.

I. City Revenues and Resources

The City relies on many sources of revenues and the strategic use of reserves to fund services to the community at a stable and sustainable level. The largest revenue categories are taxes and service fees, followed by federal and state revenues (e.g., gas tax) as well as bond and loan proceeds being used to fund the Sunnyvale Cleanwater Program.

Taxes

Taxes, imposed by a government for the purpose of raising revenue to support governmental activities, are distinct from fees in that a tax does not need to be levied in proportion to the specific benefit received by a person or property. Almost all the City's tax revenues are general taxes received by the General Fund, the primary general purpose fund of the City. There are several significant exceptions, specifically in relation to transportation funding, which are discussed in more detail further in this overview. Taxes account for over 85% of revenues in the General Fund, supporting many of the City's most visible and essential services such as police, fire, road maintenance, libraries, and parks maintenance. Figure 1 presents recent revenue received and projections for the top tax revenues.

Figure 1 – Top Tax Revenues

Revenue Source	2019/20 Actual	2020/21 Actual	2021/22 Budget	2021/22 Revised Projection	2022/23 Proposed Projection
Property Tax	91,839,180	101,296,792	94,860,330	108,198,390	110,227,140
Sales Tax	28,833,160	26,089,903	27,782,519	30,569,555	29,876,069
Transient Occupancy Tax	15,929,808	5,192,090	8,296,416	8,278,183	11,893,731
Utility Users Tax	8,258,540	8,590,351	8,515,883	8,797,683	9,021,519
Gas Tax	3,539,945	3,400,604	3,589,590	3,990,412	4,447,916
RMRA Funds ¹	2,694,401	2,901,337	3,040,509	3,186,142	3,506,434
Measure B Funds ²	2,463,401	2,281,526	2,960,103	7,794,522	3,511,869
Construction Tax	5,171,077	2,454,170	2,795,302	3,820,926	4,072,154
Total Top Tax Revenues	\$158,729,512	\$152,206,773	\$151,840,652	\$174,635,813	\$176,556,832

1. Road Maintenance and Rehabilitation Funds (Senate Bill 1)
2. Measure B is a half cent County-Wide sales tax for transportation funding

The current year’s projections are also updated during budget development. Based on year-to-date figures, FY 2022/23 General Fund revenue (excluding the sale of property and ARPA funds) will increase by approximately \$9 million as a result of the recovering local economy over their FY 2021/22 levels.

Property Tax revenue is expected to continue with steady growth in the next four years. The median Sunnyvale home sale price soared to almost \$2.5 million in 2022 and the overall assessed property value increased 6.2% for FY 2021/22 and is reflected in the FY 2021/22 forecast. For FY 2022/23, the assessed property value is projected to increase by 4.8%. The housing market has increased nationwide, and in particular in the San Francisco Bay area, despite initial reservations due to the COVID-19 Pandemic. We expect to see continued property tax growth starting in FY 2022/23 and for the foreseeable future.

The City is also the recipient of excess Educational Revenue Augmentation Funds (ERAF). ERAF is local property tax revenue that is shifted to public school systems in each county to ensure a baseline level of funding. When the county auditors determine that the fund has enough money to meet the minimum state funding requirements for its public schools and community colleges, the remaining funds are returned to local governments. In FY 2021/22, the City is projecting \$9.7 million and for FY 2022/23, \$7.1 million, based on the County’s estimate.

Sales Tax, the City’s second largest tax revenue source, has begun to recover but remains below historic levels. The largest segment of activity in the City’s sales tax base is business-to-business sales, which have been highly volatile. However, due to the easing of shelter-in-place and social distancing rules, as well as an increase in gas prices, FY 2022/23 Sales Tax revenue was revised to \$29.9 million. The City projects Sales Tax to continue to grow slowly each year with some of the anticipated growth as a result of the CityLine project development.

Transient Occupancy Tax (TOT) revenue is the City’s third largest revenue sources of the General Fund. In 2018, voters approved Measure K, which updated the TOT ordinance and increased the TOT from 10.5% to 12.5% as of January 1, 2019. This change brought in strong TOT returns through the third quarter of FY 2019/20 before the COVID-19 Pandemic hit. Since then, TOT revenue has been significantly impacted. As a result, the TOT projection is \$11.9 million in FY 2022/23 and is still substantially lower than the high of \$21.2 million received in FY 2018/19. Since the hotel industry continues to experience some of the deepest economic impacts, TOT is expected to recover slowly over several years and as such, staff has adjusted the timing of projected new hotels to reflect only developments actively under construction due to this economic uncertainty.

Short-term rentals are also subject to TOT and saw a decline due to the Pandemic. The City received almost \$700,000 in the short-term rental revenues in FY 2018/19, which dropped to about \$265,000 in FY 2020/21. While this segment is also recovering, this relatively new industry and the evolution of related policy and legislation results in a moderated revenue estimate of \$440,000 in FY 2022/23.

Utility Users Tax (UUT) revenue, generated from the sale of electricity, telecom services and gas, is forecasted to grow over the long term. UUT has been up over the past several years. This increase is driven by the City's modernization of its UUT ordinance in November 2016. Additionally, development activity, particularly the impact of additional buildings within the City, is growing the base. However, this growth has been substantially offset by increases in energy efficiency, resulting in modest growth in revenue for gas, and electricity usage.

Gas Tax, come from gasoline exercise taxes, levied as a flat rate per gallon sold. The tax is largely based on volume sold and not on the price of gasoline. While most road transportation in California was suppressed due to a sharp reduction in commuting during the Pandemic, gas sales have rebounded again as businesses welcomed their employees back to worksite and the City is projected to receive \$4.4 million in FY 2022/23. Fuel taxes are collected each month for sales occurring in the prior month and then allocated according to statute. In 2017, the State passed the Road Repair and Accountability Act (SB1). This allocates 50% of a new gas tax to cities and counties, after a series of specific program cost appropriations. City apportionments are based on population. These funds must be used for projects that include: road maintenance and rehabilitation, safety projects, railroad grade separations, traffic control devices, complete street components, active transportation purposes, pedestrian and bicycle safety projects, transit facilities, and drainage and stormwater capture projects in conjunction with any other allowable project. If a city or county has an average Pavement Condition Index that meets or exceeds 80, the city or county may spend its RMRA funds on transportation priorities other than these types of projects discussed above. For FY 2023/24 and the remainder of twenty-year plan, an apportionment of \$3.6 million annually is projected, though it is anticipated that this projection will need to be updated based upon estimates in the release of the State's revised budget in May.

2016 Measure B is a 30-year half-cent countywide sales tax to enhance investment in transit, highways, expressways and active transportation. Measure B funds are restricted for transportation purposes. Funds are distributed based on population through a reimbursement basis. The Adopted Budget includes an estimated \$3.5 million in Measure B funds for FY 2022/23.

Construction Tax revenues resumed the strong development activity in the City for most of FY 2021/22 after slowing in FY 2020/21 due to the pandemic that stalled or cancelled some development. To that end, the FY 2022/23 Budget estimate is \$4.1 million and assumes that new development activity will continue the growth experienced in the current year.

Service Fees

Service fees are the City's largest source of revenue. A diverse set of fees are charged to recover all or a portion of the City's costs for providing a service or access to public property, or for mitigating the impacts of the fee payer's activities on the community. Intended for cost recovery, a fee may not exceed the estimated reasonable cost of providing the service or facility for which the fee is charged. Due to this requirement and legal restrictions related to their expenditure, many City's fees are accounted for in separate funds. By far, the largest source of fee revenue comes from the provision of water, wastewater, and solid waste collection services. The proposed increases in utility rates are discussed below, as well as highlights in other fee categories.

Utility Rates provide funding for the City's three self-supporting utility funds: The Water Supply and Distribution Fund, the Solid Waste Management Fund, and the Wastewater Management Fund. Each year, staff analyzes the current condition and long-term outlook for all three funds. The analysis includes a review of fund balances; state and federal environmental requirements; revenues; anticipated capital, infrastructure, and operational requirements; and a detailed inspection of significant expenditure areas. The results of this analysis lead to proposed adjustments to rates that will generate the revenues necessary to meet planned expenditures. Through the long-term planning model, staff attempts to keep utility rates as stable as possible with modest increases annually. The ongoing drought conditions are impacting water rates, and plan to draw on reserves to moderate the rate increase. Wastewater rates are increasing to support the Cleanwater Program, a replacement of the City's aging Water Pollution Control Plant (WPCP). Solid waste rates are increasing due to an increase in new services to maintain compliance with SB1383. The overall recommended increase for FY 2022/23 is shown below, in Figure 2, with a comparison to the original projection made in the FY 2021/22 Adopted Budget:

Figure 2 – Utility Rates

Utility	Original Projection	Adopted FY 2022/23	Change in Percentage Points
Water	3.0%	3.0%	0.0%
Wastewater	3.0%	3.0%	0.0%
Solid Waste	5.0%	5.0%	0.0%

Each of the utility enterprises has its own unique pressures that drive rate adjustments. The FY 2022/23 Adopted Budget is an operating budget cycle. As such, each utility updated operating budgets for the two-year budget cycle.

In the water utility, the two drivers affecting rates are purchased water and increased infrastructure needs. Ongoing drought conditions are resulting in increased wholesale water rates and lower water sales. The twenty-year financial plan projects water sales will be lower than recent years in FY 2022/23 and FY 2023/24 and will resume moderate growth for the remainder of the plan. The long-term plan anticipates changes to rates charged by the City’s wholesalers, which account for most of the water supplied to the City. The San Francisco Public Utilities Commission (SFPUC) rates will increase 13.7% in FY 2022/23, and Valley Water (formerly Santa Clara Valley Water District) plans an increase of 15%. The financial plan calls for using the rate stabilization reserve to moderate rate increases over the next ten years, enabling the fund to absorb larger than usual rate increases from the wholesale water providers.

As with all utilities, there are fixed costs to operate the water system that are not based on the volume of water delivered. These include large capital needs in the fund, mainly associated with pipe, tank, and well replacements and rehabilitation, but the age of the system also required modest requests for additional equipment and contract services needed to maintain the system. The Adopted Budget includes projects over twenty years, the most significant of which is for water pipe and main replacements.

Wastewater rates are rising, driven primarily by costs associated with planned improvements to the City’s wastewater collection and treatment system, and stricter regulatory requirements. The main driver of rates in the Wastewater Management Fund is the need to replace the City’s aging wastewater treatment plant. The rates include an assumption that the City will issue debt to fund the project over many years. Annual debt service is projected to be \$8.9 million in FY 2022/23 and will increase as new debt is issued over the twenty-year financial plan. By the end of the twenty-year plan, over \$37.7 million in annual debt service costs are expected. It is notable that the City received \$127 million in State Clean Water Revolving funds for the project, which came at a significantly lower rate than traditional municipal bonds.

Solid waste rates are increasing for FY 2022/23 due to numerous service additions, such as the expansion of food scraps and yard waste recycling to additional customers. These costs were included in the franchise agreement with Bay Counties Waste Services (dba Specialty Solid Waste & Recycling). These service changes are necessary to meet diversion goals and maintain compliance with SB 1383. Larger than average increases will be seen annually in the short term as more services are added. Solid waste rates also include the costs of operating and maintaining the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station®). These costs are shared with Mountain View proportionally by the amount of recyclable material processed. Palo Alto is no longer a partner in the SMaRT Station® as of January 1, 2022. As a result, the proportional share of expenses has increased for the two remaining partners.

Development-Related Fees include revenue from all development-related fees (e.g. plan check fees, inspection fees and permit application fees). The City established a separate Development Enterprise Fund that includes these fees and related expenditures. In addition to ensuring full cost recovery, the fund allows for the segregation of these revenues with the ability to build and draw from the reserve. This is especially important as development-related fee revenues are highly volatile and, as large development projects take many years to complete, expenditures related to specific fees can occur in later fiscal years than when the revenue was collected.

Projecting development related activities and revenue has been exceptionally challenging. Development related revenues are projected to be stable starting in FY 2022/23 and forward. Development-related activity will be closely monitored, and projections will be re-assessed throughout the next fiscal year once the economic impacts of the pandemic are more visible.

On the expenditure side, the plan assumes a sustained level of staffing will be needed going forward to meet the steady development activity that the City continues to experience. Fees will need to be evaluated to ensure that activities are recovering costs. To that end, a fee study is underway and expected to be completed in FY 2022/23.

Development Impact Fees are imposed to mitigate the impact of a development on the community. These four (4) fees include: Park Dedication fees, Transportation Impact fees, Housing Mitigation fees, and Sense of Place fees. Impact fees have strict requirements, set by state government code, that require fees to be roughly proportional to the impacts of the project and imposed for purposes related to the impacts of the project. Therefore, each of these fees is accounted for separately in its own fund or sub-fund. With development activity in the City at high levels, revenue from these fees has been significant.

The City collected a recent low of \$5.9 million in revenue from these fees in FY 2020/21. Based on year-to-date figures and approved projects, staff estimates collecting \$51.1 million in FY 2021/22. With the known development projects in the permitting process currently, significant revenues are still anticipated for FY 2022/23. Moving forward, development activity will be closely monitored, and projections will be revised in following fiscal years based on the City’s future economic outlook for development. The revenue projected above last year’s budget is primarily appropriated in projects or reflected as increases to fund reserves that will be dedicated to future projects in the upcoming projects budget cycle.

Figure 3: Impact Fee Revenues

Revenue Source	2020/21 Actual	2021/22 Budget	2022/23 Plan	2023/24 Plan	2024/25 Plan
Park Dedication Fee	4,203,104	33,629,534	25,437,302	16,856,241	10,434,623
Housing Mitigation Fee	38,304	11,645,786	27,586,461	16,190,804	6,928,554
Transportation Impact Fee	-146,192	5,807,374	5,802,208	4,473,541	3,530,480
Sense of Place Fee	1,821,552	3,921	457,239	86,670	182,610
IMPACT FEES – TOTAL	5,916,768	51,086,615	59,283,210	37,607,256	21,076,267

Figure 4: Top Service Fees Revenues

Revenue Source	2019/20 Actual	2020/21 Actual	2021/22 Budget	2021/22 Revised Projection	2022/23 Proposed Projection
Golf Fees	2,693,958	4,295,471	2,858,640	4,421,031	4,421,031
Development Enterprise Fees	22,447,764	14,470,190	15,269,904	18,045,347	19,049,929
Solid Waste Fees	50,955,191	49,741,885	51,353,283	52,720,000	55,658,742
Wastewater Fees	42,347,059	44,654,833	45,831,419	45,831,419	47,228,819
Water Fees	53,865,520	57,379,901	55,298,548	52,633,221	54,236,788
Housing Mitigation Fees	9,821,274	38,304	20,549,092	11,645,786	27,586,461
Park Dedication Fees	25,736,763	4,203,104	33,629,534	33,629,534	25,437,302
Sense of Place Fees	1,738,012	1,821,552	876,937	3,921	457,239
Transportation Impact Fees	5,589,286	(146,192)	8,779,304	5,807,374	5,802,208
Total Top Service Fee Revenues	215,194,827	176,459,048	234,446,661	224,737,633	239,878,519

Golf Fees support the Golf and Tennis Fund, and after years of operating at a deficit, is currently a self-supporting enterprise fund. This has been a strategic focus for Council, and staff has made progress in restructuring activities to reduce expenditures. During the pandemic, golf was one of the few activities that was allowed under the safety restrictions, resulting in higher than anticipated revenues. While staff continues to monitor progress, transfers from the General Fund to the Golf and Tennis Operations Fund will be required until a permanent plan is in place. A longer-term pressure is the funding of capital improvements. Current planned capital projects are funded by Park Dedication Fees through FY 2037/38, but a long-term funding strategy has not yet been identified for future needed golf capital and infrastructure projects.

Other Revenue Sources

The remaining revenue sources are varied, including franchises, rents, fines, licenses, and interest income. There are also one-time revenues in this category such as bond proceeds, federal and state grants, and sale of property. Highlights of other revenue sources are discussed below.

Debt Financing is a tool for managing cash flow when large, one-time outlays are required, generally for large infrastructure projects.

The City currently carries debt for both the Water and Wastewater Systems, the Redevelopment Successor Agency, and the Civic Center Phase 1 project. All of the currently held debt is funded by rate revenues, former tax increment or lease payments paid by various funds. The City does not maintain any general obligation debt (commonly called “GO Bonds”) and continues to maintain the highest issuer credit rating issued by Standard & Poor’s (AAA) and Moody’s (Aaa). The City also has a State Revolving Fund loan for approximately \$127 million for the Sunnyvale CleanWater Program and a Water Infrastructure Financing and Innovation Act loan with the Federal Environmental Protection Agency. These loans provide cost effective funding for the first two significant phases of the project, construction of new primary treatment facilities and headworks and construction of secondary treatment facilities.

Sale of Property includes one-time proceeds from the sale of property. These revenues go to the fund that owned or purchased the property. By City policy, one-time revenues are spent on one-time expenditures. As such, in the General Fund, sale of property revenue is placed in the Capital Improvement Reserve or transferred to the Infrastructure fund. There are no plans for sale of property in FY 2022/23.

II. City Expenditures

City expenditures fall into three broad categories: operating, projects and equipment, and debt service.

Operating Expenditures

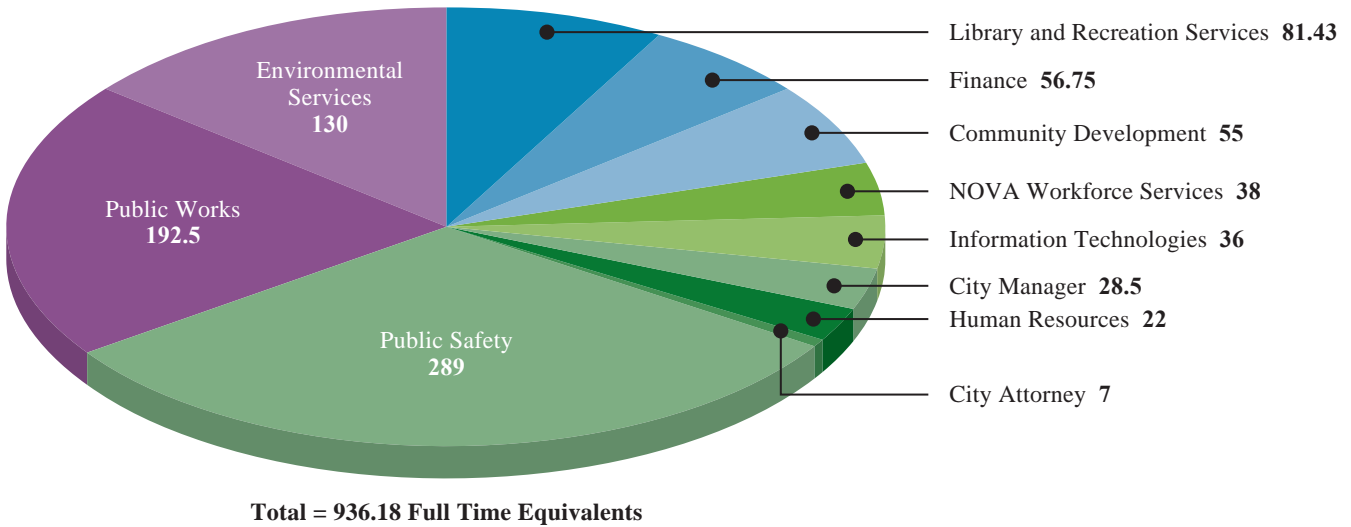
City departments are extremely integrated and highly reliant on each other to deliver services and achieve the goals and results established by the City Council. The departments are:

- Office of the City Attorney
- Office of the City Manager
- Community Development Department
- Environmental Services Department
- Finance Department
- Human Resources Department
- Information Technology Department
- Library and Recreation Services Department
- NOVA Workforce Services Department
- Department of Public Safety
- Department of Public Works

Citywide Operations

Employee Compensation

Figure 5. Full-Time Equivalents*



*Table includes Frozen Positions

As a service delivery organization, the majority of operating expenditures are related to salaries and benefits costs for personnel. Managing total compensation costs is a key component of long-term financial sustainability.

The Adopted Budget addresses this in several ways. The City accounts for pension costs in a separate Employee Payroll & Benefits Fund. In FY 2020/21 CalPERS achieved a 20.3% return on its investments, significantly exceeding its goals. However, CalPERS returns in the current year are being closely monitored as market volatility is high. As a hedge, the Adopted Budget assumes returns will be zero for the current year and that longer term pension costs will reflect that loss. Additionally, the City holds a pension trust within a subfund in the Employee Payroll & Benefits Fund to account for its activities. Because those funds will grow at a higher projected earnings rate than regular City reserves, which are restricted by law as to how they can be invested, over time the additional funds can help stabilize or fund future pension cost increases. The City works with the City’s actuary to refine the funding level and the timing of transfers into and out of the trust fund that would be most advantageous to reduce the unfunded pension liability and create budget stabilization. The City contributed \$8.0 million to the trust fund as of June 30, 2021. In the FY 2022/23 Adopted Budget, an annual funding commitment of \$1 million is budgeted for the next six years. The City is anticipated to start using the pension trust fund to offset pension payments starting FY 2028/29 and estimated to have \$20.6 million from the trust to pay for pension liabilities.

The Adopted Budget also includes updated assumptions on health and other insurance costs and salaries. A tightened and highly competitive labor market is creating stiff competition for talent. Just as the City doesn’t project revenues off a peak economy, annual increases in salaries are not projected at peak levels. This budget includes resources to maintain competitiveness in the short term, while moderating salary growth in the long term.

Changing demographics have reduced health insurance costs. Fewer employees are insuring families as younger employees take advantage of multiple household members’ insurance plans and have fewer dependents. Similar to pensions, the City carries reserves for insurance rate volatility and uncertainty.

Total compensation in the General Fund (salaries, pensions, and insurance costs) is projected to rise by approximately 4.8% or \$5.5 million in FY 2022/23 when compared against the FY 2021/22 Budget. The City will be closely monitoring total compensation costs in the coming years, with an emphasis on providing competitive compensation while managing long-term liabilities and maintaining a structurally balanced budget.

The City is organized into eleven operating departments. Figure 6 summarizes the changes in the budget for each department:

Figure 6. Budgeted and Actual Operating Costs by Department

Department	2020/21 Actual	2021/22 Budget	2022/23 Budget	2023/24 Plan	% Change 2021/22 to 2022/23
Community Development	11,702,422	9,902,118	11,074,147	11,356,765	11.8%
Environmental Services*	102,479,602	111,188,872	119,778,372	128,659,765	7.7%
Finance**	11,305,287	11,453,202	11,409,915	11,734,958	-0.4%
Human Resources**	4,535,957	4,737,168	5,136,752	5,277,831	8.4%
Information Technology**	10,551,456	9,908,863	11,808,171	11,761,201	19.2%
Library and Recreation Services	18,207,490	18,723,871	20,731,140	21,583,882	10.7%
NOVA Workforce Services	8,913,956	10,290,166	10,667,860	10,966,691	3.7%
Office of the City Attorney	2,500,070	2,076,804	2,193,138	2,255,577	5.6%
Office of the City Manager	5,040,033	5,165,086	5,638,916	5,801,051	9.2%
Public Safety	79,922,620	84,805,138	89,009,206	91,829,675	5.0%
Public Works**	45,098,379	43,908,087	48,340,986	49,508,549	10.1%
TOTAL EXPENDITURES	300,257,272	312,159,375	335,788,603	350,735,945	7.6%

*Excludes SMaRT Station Operating Program

** Includes Internal Services programs

Overall, the operating budget is up 7.6% in the first year and 4.4% in the second year. Most of this change is due to base changes in employee compensation. In the first year, changes are also driven by increases in goods and services.

Most department budgets increase in the Adopted Budget, with the exception of the Finance Department which decreased due to the end of several term-limited positions associated with the Enterprise Resource Planning System. Factors driving costs include primary increases in labor costs, but also the unfreezing of vacant positions and restoral of other cost-savings measures that were implemented in response to the pandemic. The largest increase was in the Information Technology Department, where increases for software and hardware licensing, maintenance and replacement escalated at a high rate.

More information about the baseline adjustments and new service level adjustments can be found in each department’s section in Volume I of the Adopted Budget. Narratives include a description of programs by department, the performance measures that drive service levels, and additional details of each department’s budget.

Projects Budget

This year is the second year of the projects budget cycle, so the only changes made to projects were on an exception basis. The City categorizes projects into three broad categories: Capital, Infrastructure, and Special. Capital projects are efforts to construct new or expanded facilities or infrastructure. Infrastructure projects rehabilitate existing infrastructure. Special projects are efforts like special studies or initiatives.

As only minimal changes were made to projects, the following highlights some of the project appropriations in FY 2022/23.

Projects Budget Highlights

Public Safety Recruitment Projects – All of the costs associated with the recruitment, selection and training of new Public Safety Officers are accounted for separately from the Operating Budget in special projects by recruitment class. The Department of Public Safety completes a comprehensive staffing analysis annually and updates recruitment projects comprehensively during the project budget year. Accordingly, the recruitment project budget of \$8.5 million for FY 2022/23 is in line with that of the FY 2021/22 Adopted Budget.

\$40 million in funding for the renovation of Fire Station 2 is included as a new project, funded by the savings achieved in the procurement of the construction contract for the new City Hall. Additionally, \$5.5 million in Park Dedication funding has been added to replace the irrigation systems at Sunnyvale's two golf courses.

One new initiative for FY 2022/23 that is worth noting is the implementation of the requirements associated with Municipal Regional Permit (MRP) regulations. The City operates under the terms of a Municipal Regional Permit (MRP) for Stormwater discharge issued by the Regional Water Quality Control Board. Key permit requirements supported by this include:

- Expansion of stormwater treatment requirements to more development project types;
- Stormwater management at the City's corporation yard;
- Enhancing pollutant control practices associated with firefighting; and
- Beginning an asset management plan and updates to GIS data for the storm system.

There are also other projects that already support the MRP implementation: Storm System Trash Reduction, Green Stormwater Infrastructure, and Bacterial Control Program. Additional funding has been appropriated to these budgets as well to meet the new requirements that will be in effect July 1, 2022.

In addition, FY 2022/23 appropriates approximately \$362,000 for maintaining lighted pedestrian crosswalks, \$392,000 for the City's ongoing efforts to implement its Climate Action Plan, and \$490,000 for bi-annual elections. There are also a handful of park projects underway such as Corn Palace park development, grounds renovation at the community center, and planning for the Lakewood Park renovation.

Other significant projects are also in progress, such as the Civic Center Modernization Project and projects in the Cleanwater program associated with the replacement of the Water Pollution Control Plant.

Budget Supplements

There are two items from Budget Supplement No.1 for Study Issues included in the Adopted Budget: *Re-evaluate Traffic Calming Program and Policy Including Thresholds to Begin a Project and Types of Measures Available* is funded from the General Fund in the amount of \$200,000. Complete a Comprehensive Update of the 2013 Feasibility Study for Recycled Water Expansion is funded by the Water and Wastewater funds in the amount of \$250,000.

Budget Supplement No. 2 outlines potential additions or savings above what is included in the FY 2022/23 Adopted Budget. While no action was required, the City Council had further discussion during the Budget Workshop on May 19, 2022 and moved to include one item (*2B.3 - Universal Basic Income Study*). This action adds \$100,000 of costs to the General Fund. Additionally, with this action, Council moved to include a new item for consideration with Budget Supplement No. 2 - \$200,000 from the Park Dedication Fund was included to provide funding to supplement \$75,000 in external funding for constructing cricket batting cages. These changes have been incorporated into the FY 2022/23 Adopted Budget.

No additional funding for Budget Supplement No. 3 *Develop a Workforce Initiative That Creates Partnerships to Develop a Pipeline for Students to Enter Public Sector Employment* was approved. Council moved to fund current programs for internships for students within the City of Sunnyvale at existing levels. This option encourages additional participation from City departments but does not expand the program.

Unfunded Needs

The list of unfunded needs is intended to assist the City in establishing funding priorities in a larger and long-term context. The following list enumerates known areas that are unfunded or underfunded. These issues all require additional scoping to identify. It is important to note this list is dynamic and will change with each budget cycle and as the City identifies new needs or funds items on the list. Progress has been made, most significantly the Adopted Budget includes funding for a new Fire Station 2 as well as a project to replace the golf irrigation systems.

Unfunded Projects Listing

Short Description
Community, Economic & Workforce Development
Transportation, Streets and Infrastructure
Transportation Strategic Plan Projects
Active Transportation Plan Implementation
Traffic Signal Infrastructure Replacement
Sidewalk Repair
Street Maintenance (additional to maintain PCI)
Environment and Sustainability
Climate Action Plan Program Funding
Water Infrastructure
Wastewater Collection Infrastructure
Stormwater Collection Infrastructure
Stormwater Program Funding
Library, Community Services & Public Facilities
Civic Center Modernization
Corporation Yard Modernization
Fire Station Replacements/Rehabilitation
Gap Funding for Repairs to the Corporation Yard
Golf Building Replacements
Golf Course Infrastructure
Golf Operations Subsidy
Evidence Storage
Work order and Asset Management Systems
Administrative Services
Modernization of various customer interface systems (Point of Sale, non-CDD permitting, etc.)

III. City Reserves

The backbone of our financial planning process is the Twenty-Year Resource Allocation Plan. This planning document provides the framework to maintain a structurally balanced budget by requiring financial discipline in making policy and service level decisions. Reserves are a key component of our financial plans. Various reserves are maintained within each plan consistent with best practice. While many organizations have reserves, the City's strategic and disciplined use of reserves is unique and more active than a typical city. The City maintains reserves for different purposes; some are restricted in use while others are available for a variety of priorities. Examples of restricted reserves include debt service reserves or reserves of special revenues. Unrestricted reserves are used strategically over the twenty-year planning period to balance each fund. The City plans to increase or decrease reserve levels as business and economic cycles pass, allowing stable and consistent levels of service. This is especially critical in periods of revenue volatility. Reviewing reserves over a long period forces policymakers, staff, and the community to think carefully before adding services that must be sustained through growing and recessionary economic periods.

In the General Fund, the unrestricted reserve is the Budget Stabilization Fund. Disciplined and strategic use of this reserve allowed the City to weather the great recession and the COVID 19 Pandemic and is helping to strategically add back services in a planned way to ensure sustainability over the long run. Most significantly, in the past several years, the reserve helped manage the significant increase in projected pension costs. In this Adopted Budget, the reserve is stable across the twenty-year plan reaching a low point of \$29.3 million in FY 2037/38 and then growing over the remainder of the twenty-year plan.

In the utility funds, the use of the Rate Stabilization Reserves allows for the measured increase of rates to cover increasing costs, such as wholesale water costs and tightening regulations on wastewater discharge. This reserve also allows the City to incrementally increase rates to the level needed to support the replacement of the WPCP. Here as well, reserves are being deployed in response to the Pandemic.

Each major fund also carries large contingency reserves for emergencies such as natural disasters. Reserves also allow the City to address projects that may be more expensive than estimated or absorb unanticipated operating costs. In all cases, reserves are one of our most critical tools to achieve and maintain financial sustainability.

IV. Public Engagement on the Budget

The City Council engages the public on budget development through several avenues. The most significant is the Council's Strategic Workshop each year to discuss Council Policy Priorities. Currently, the Council Policy Priorities are:

- Civic Center Campus Modernization
- Ability of Infrastructure to Support Development, Traffic, and Active Transportation
- Downtown Sunnyvale
- Improved Processes and Services through the Use of Technology
- Accelerating Climate Action
- Equity, Access, and Inclusion

Early in the calendar year, Council receives an update on the current status of staff's progress on Council Policy Priorities and provides further direction. In that meeting, public input is sought and direction is given that affects resourcing of each of the Council's priorities.

The Study and Budget Issues process is another key piece of the public engagement on the City's budget. A study issue is a topic of concern that may result in new or revised city policy. City Council and staff use a formal study issue process to identify, prioritize and manage the review of these topics during each calendar year. A budget issue is a proposal to add a new service, eliminate a service or change the level of an existing City service, including possible service reduction or elimination. Council holds an annual workshop to discuss Study and Budget Issues, and makes a decision on how to move forward and if they should be referred to the Recommended Budget for funding consideration.

Lastly, the budget itself goes through a public and transparent process. First, after delivery of the Recommended Budget the City Council holds an all day workshop to go through a detailed review of the Recommended Budget. At the workshop, there is a public comment period, and the Council has the opportunity to make changes to the budget prior to the official public hearing. Prior to the workshop, many of the City's boards and commissions review the Recommended Budget to provide feedback to Council as well. In early June, the City Council holds a noticed official public hearing on the Recommended Budget. No action is taken, but additional changes may be made. Then, a final public hearing is held to adopt the budget. At both these hearings, the public has opportunity to provide input.

Conclusion

The City's continued discipline in crafting balanced budgets enables us to anticipate and respond to the evolving needs of our community. We are strategic in advancing the City Council's goals and the services so highly valued by residents, all while safeguarding the City's long-term financial health. While more work is ahead of us in the coming years, we are confident this budget sets us on a sustainable path to respond to future needs.

In closing, we would like to thank our City Council for its dedication to advancing the strategic priorities which guide our budget development process. The preparation of this budget was also made possible by the collaborative efforts of our Executive Leadership Team and City staff. Thank you all for your commitment and hard work in preparing this Adopted Budget.

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**CITY OF SUNNYVALE
FY 2022/23 BUDGET SUMMARY**

Revenue Sources:

Taxes	
Property Tax	110,227,140
Sales Tax	29,876,069
Transient Occupancy Tax	11,893,731
Utility Users Tax	9,021,519
Other Taxes	8,022,296
State Highway Users Tax (Gas Tax)	5,452,134
Measure B	3,511,868
Road Maintenance and Rehabilitation Account (SB1)	3,506,434
Special Assessment	224,408
Total Taxes	<u>\$181,735,599</u>
Service Fees	
Water Supply and Distribution Fees	57,218,730
Refuse Collection and Disposal Service Fees	55,658,742
Wastewater Management Service Fees	51,228,819
Other Fees and Services	6,352,466
Golf and Tennis Fees	4,535,811
Recreation Service Fees	24,759
Total Service Fees	<u>\$175,019,327</u>
Bond/Loan Proceeds	\$71,394,672
Federal/State	
Workforce Innovation and Opportunity Act Grant	9,500,000
State Shared Revenues	5,867,390
State Revolving Loan Fund	4,970,000
Community Development Block Grant	1,128,312
HOME Grant	477,145
Intergovernmental Revenues	288,418
Total Federal/State	<u>\$22,231,266</u>

**CITY OF SUNNYVALE
FY 2022/23 BUDGET SUMMARY**

Developer Fees	
Housing Mitigation Fee	27,586,461
Park Dedication Fee	25,437,302
Development Revenues	19,049,929
Transportation Impact Fee	5,802,208
BMR In-Lieu Fees	1,700,000
Sense of Place Fee	457,239
Total Developer Fees	\$80,033,139
Franchise/Rent	
Rents and Concessions	7,567,875
Franchise Fees	7,507,779
Total Franchise/Rent	\$15,075,654
Other Revenues	
Investment Earnings	14,185,780
Miscellaneous Revenues	5,344,086
Permits and Licenses	1,992,514
SMaRT Station Revenues	1,850,222
Fines and Forfeitures	792,212
Other Agencies Contributions	315,432
Total Other Revenues	\$24,480,245
Total Revenue Sources*	\$569,969,902

* Excludes internal service fund revenues.

**CITY OF SUNNYVALE
FY 2022/23 BUDGET SUMMARY**

EXPENDITURES:

Operating Budget:

Office of the City Attorney	\$2,193,138
Office of the City Manager	\$5,638,915
Community Development Department	
Building Safety	5,205,232
Planning	3,546,432
Housing and CDBG Program	1,098,218
Community Development Department Management	775,620
CDBG Program	255,662
Housing Rehabilitation Program	132,302
Lower Income Housing (HOME)	81,013
Total Community Development Department	\$11,094,478
NOVA Workforce Services Department	\$9,747,968
Finance Department	
Utility Billing, Business License, and Cashiering	3,449,184
Purchasing	1,823,891
Financial Management and Analysis	1,703,385
Accounting and Financial Services	1,491,296
Budget Management	1,160,567
Non-Utility Revenue Management and Special Projects	777,501
Total Finance Department	\$10,405,823
Human Resources Department	\$5,011,894
Library and Recreation Services Department	
Recreation Services	10,665,653
Library	10,065,487
Total Library and Recreation Services Department	\$20,731,140

**CITY OF SUNNYVALE
FY 2022/23 BUDGET SUMMARY**

Department of Public Safety	
Police Services	30,212,438
Fire Services	29,745,057
Public Safety Administrative Services	6,706,612
Investigation Services	5,826,891
Communication Services	4,299,508
Fire Prevention and Hazardous Material Services	3,697,580
Community Safety Services	3,427,605
Personnel and Training	2,680,437
Records Management and Property Services	2,413,080
Total Department of Public Safety	\$89,009,208
Operating Budget: (Continued)	
Department of Public Works	
Neighborhood Parks and Open Space Management	12,213,128
Pavement and Concrete Maintenance	5,888,264
Golf Course Operations	4,051,891
Transportation and Traffic Services	3,865,579
Street Lights, Signs and Debris	2,661,446
Urban Forestry	2,534,584
Land Development - Engineering Services	2,253,312
Public Works Administration and Property Management	834,983
Downtown Parking Lot Maintenance	106,319
Total Department of Public Works	\$34,409,506
Environmental Services Department	
Solid Waste Management	51,851,959
Wholesale Water Purchases	35,682,738
Wastewater Treatment	13,634,563
Water Distribution	8,585,935
Regulatory Programs	5,193,546
Wastewater Collections	3,798,435
Environmental Sustainability	820,404
Stormwater Collections	613,129
Total Environmental Services Department	\$120,180,709
Total Operating Budget**	\$308,422,779

* Solid Waste Management includes the City's share of SMaRT Station operating expenditures.

** Excludes internal service fund operating budget.

**CITY OF SUNNYVALE
FY 2022/23 BUDGET SUMMARY**

Projects Budget:	
Capital Projects	\$12,008,024
Special Projects	\$18,568,506
Infrastructure Projects	\$96,902,461
Outside Group Funding	\$194,184
Project Operating	(\$18,965)
Council Service Level Set-Aside	\$100,000
Project Administration	\$5,121,945
New Civic Center Rent	\$3,067,366
Budget Supplements	\$825,000
Total Projects Budget*	<u>\$136,768,520</u>
Other Expenditures:	
Debt Service	\$17,110,626
Lease Payments	\$2,204,919
Equipment	\$1,045,785
Transfer to Employee Payroll and Benefits Fund	\$43,880,092
Total Other Expenditures	<u>\$64,241,422</u>
Total Expenditures	<u>\$509,432,721</u>
Contribution/(Use) of Reserves	\$60,537,181
Total Adopted Budget	<u><u>\$569,969,902</u></u>

* Excludes internal services funds and SMaRT Station projects; but includes prior year carryover amounts.

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**City Profile and
Organization Chart**

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City Profile

The City of Sunnyvale was incorporated December 24, 1912. The original Charter of the City was prepared in accordance with the provisions of Section 8, Article XI of the Constitution of the State of California and became effective on May 18, 1949. The City operates under a Council-Manager form of government. Policy-making and legislative authority are vested with the City Council. There are seven Council Members elected by seat number for staggered four-year terms, with a two-term limit. The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the City, and for appointing the heads of various departments. The City Manager and City Attorney are appointed by the City Council.

A Brief History

Sunnyvale's history has always been based on its economy. Initially, the area's vast open space and fertile soil were ideal for the fruit orchards that supported the settlement's first residents. With the arrival of the railroad in 1864, the economic base of the community was able to expand, as canneries to process the fruit from the surrounding orchards were built near the rail lines. In 1906, the Hedy Iron Works relocated from San Francisco to Sunnyvale, continuing the area's industrial development.

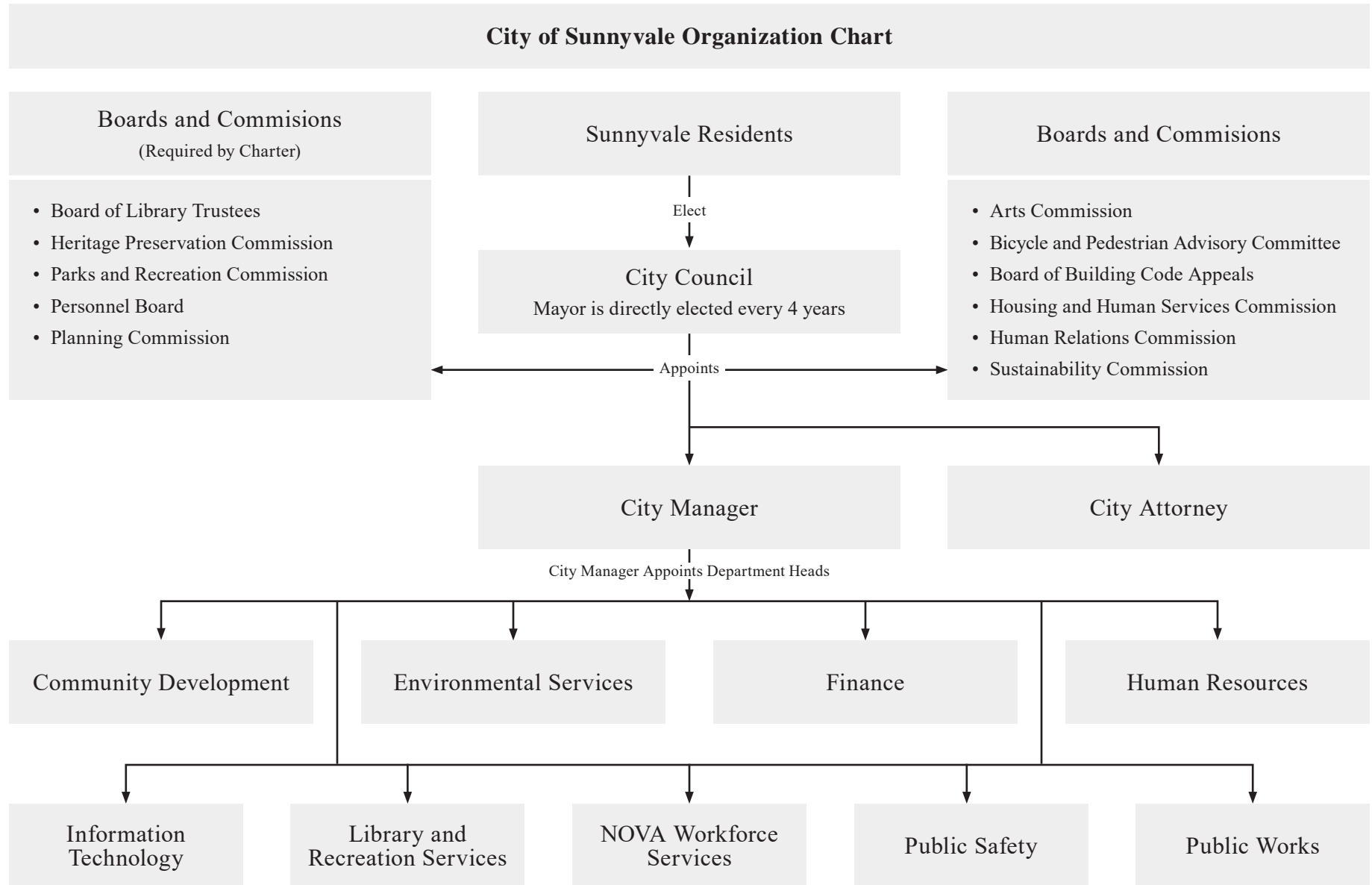
By 1940, the population had grown to about 4,400 and the Hedy Iron Works was taken over by Westinghouse to support the war effort. After the war, the defense-related industry arrived, capitalizing on the pleasant climate and Moffett Naval Air Station. Lockheed Missiles & Space Company moved to Sunnyvale in 1956, and soon became Sunnyvale's largest employer. The 1950s and 1960s became the periods of largest growth for the community, resulting in a population of 96,000 in 1970.

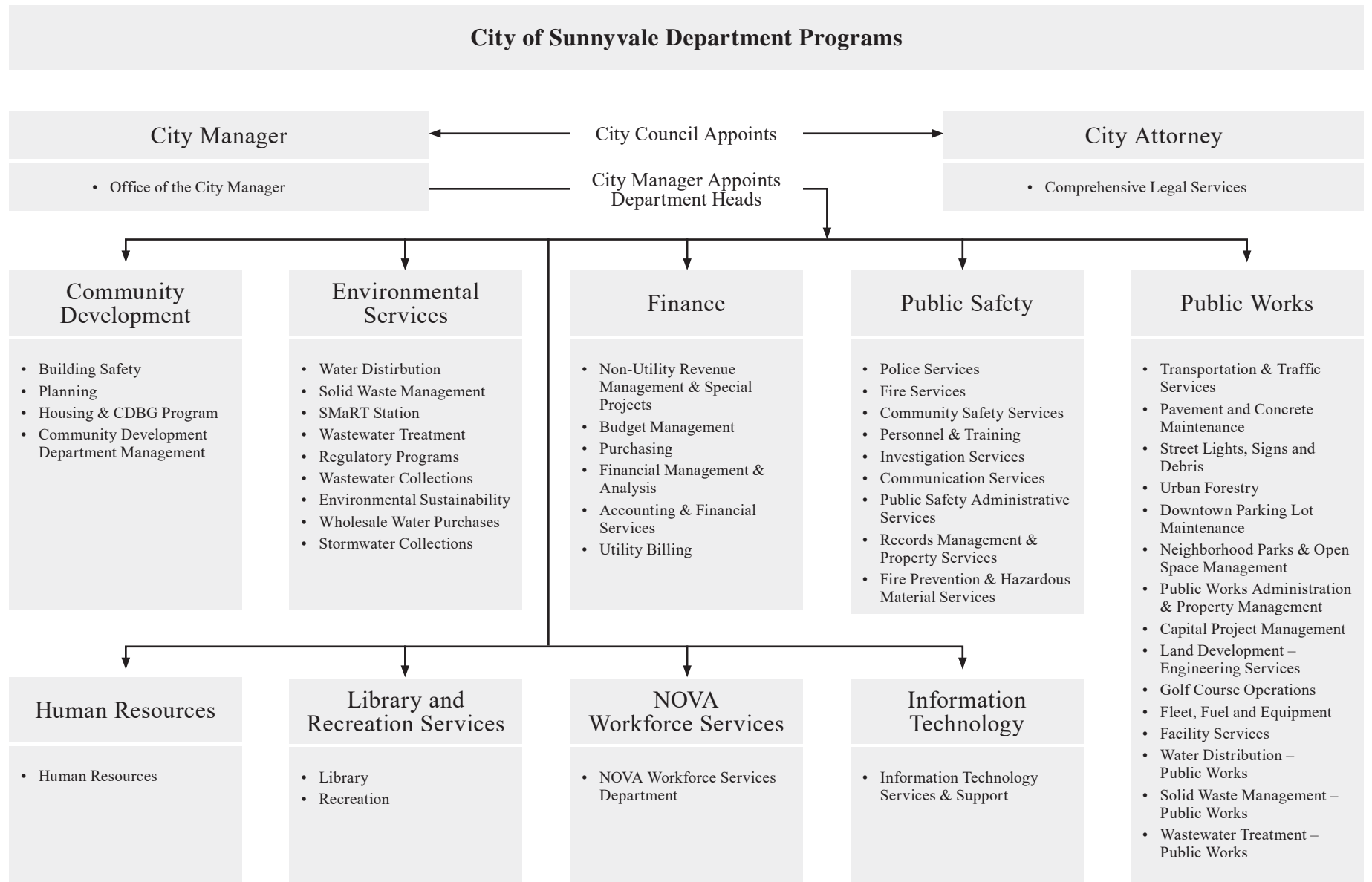
The defense era gave way to the high-tech era when the microprocessor was introduced in 1971. During the years that followed, companies with foresight saw the potential of computers and the power of semiconductors. The City became the nexus of research, development and manufacturing that created Silicon Valley, and that legacy continues today in the era of the Internet.



Sunnyvale At A Glance

- **Region:** The Heart of Silicon Valley
- **Size:** 24 Square Miles (Second largest city in Santa Clara County, seventh largest in the San Francisco Bay Area by population)
- **Average Temperature:** 79° (July) to 58° (January)
- **Residential Population:** 156,234 (Source: State Department of Finance estimate; valid until Spring 2023)
- **Number of Businesses:** Approximately 7,095
- **Labor Force:** Approximately 87,400
- **Median Household Income:** \$162,041
- **Bachelor or Higher Education:** 65.9 percent
- **Libraries:** 1
- **Golf Courses:** 2
- **Parks:** 26
- **Elementary, Middle and High Schools:** 33 (public and private)
- **Tennis Courts:** 51 (16 at Sunnyvale Municipal Tennis Center, and 35 at 15 other locations)
- **Sports Fields:** 132 multi-purpose
- **Restaurants:** approximately 310
- **Shopping Centers/Complexes:** 52
- **Hotels:** 35 (total of 4,120 rooms)





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**Summary of Budgeted
Personnel Hours**

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SUMMARY OF BUDGETED PERSONNEL HOURS

Staffing Trends

The tables on the following page show the FTEs, both full-time and part-time by Department for all regular/benefited positions, and by employment status on a City-wide basis. The actual FY 2019/20 and 2020/21 columns represent filled positions in each department/job category as of the end of those fiscal years. The adopted FY 2021/22 and FY 2022/23 columns show the budgeted positions in each department/job category on a budget basis. As of July 1st, 2022, the City has 929.18 FTEs, not including City Council. The difference between the actual positions and the budgeted positions is predominantly due to vacancies.

**FULL TIME EQUIVALENTS (FTEs)
FY 2019/20 — FY 2022/23**

Total Personnel by Department¹

Total Personnel by Employment Status¹

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Adopted FY 2022/23
Office of the City Attorney	7	7	7	7
Office of the City Manager ²	25	23	25.5	28.5
Community Development	45	44	54	55
Environmental Services	119	116	128	130
Finance	55.75	53	63.75	56.75
Human Resources	20	19	22	22
Information Technology	30	29	37	36
Library and Recreation Services	73.03	66.22	82.96	81.43
NOVA Workforce Services	33	30	38	38
Public Safety	265.25	268.5	289	289
Public Works	175.5	169.75	190.5	192.5
Totals	848.53	825.47	937.71	936.18

	Actual FY 2019/20	Actual FY 2020/21	Adopted FY 2021/22	Adopted FY 2022/23
Management ²	125	125	139	133
Non-Management	520	502	580.5	585
Part-Time Staff ³	23.53	19.47	28.21	28.18
Public Safety Officers ⁴	180	179	190	190
Totals	848.53	825.47	937.71	936.18

¹ The figures under the “Actual” columns represent total positions filled whereas the figured in the “Adopted” columns represent total budgeted positions

² City Council Members and the Mayor are included as part of headcount

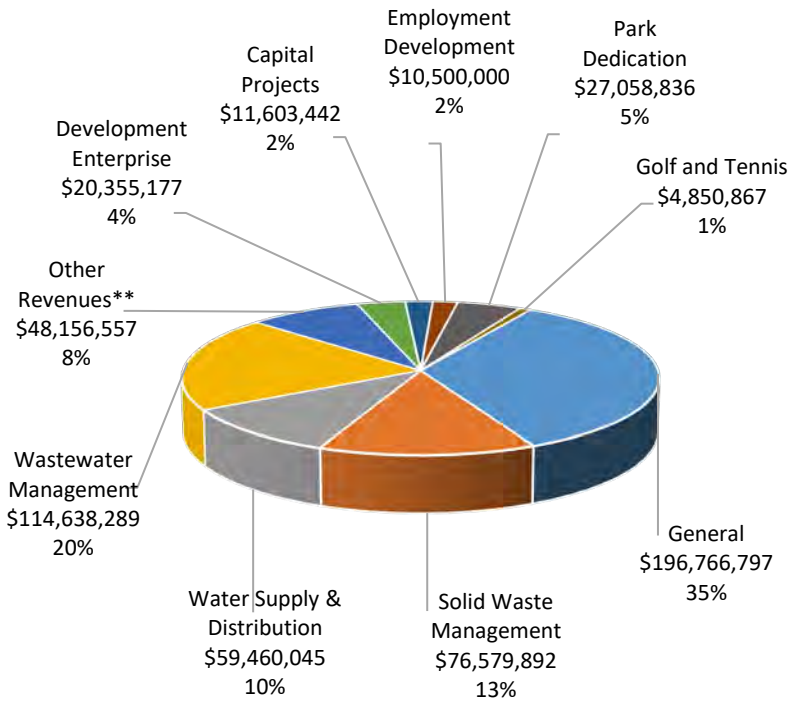
³ Part-time positions are reflected on a full-time equivalent basis which is a change in budgeted personnel methodology but does not reflect a reduction in actual employees, cost or resources

⁴ Includes Public Safety Officers and Lieutenants

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City of Sunnyvale FY 2022/23 Budget Financial Graphs

Graph 1.1 Revenues by Fund – All Funds*

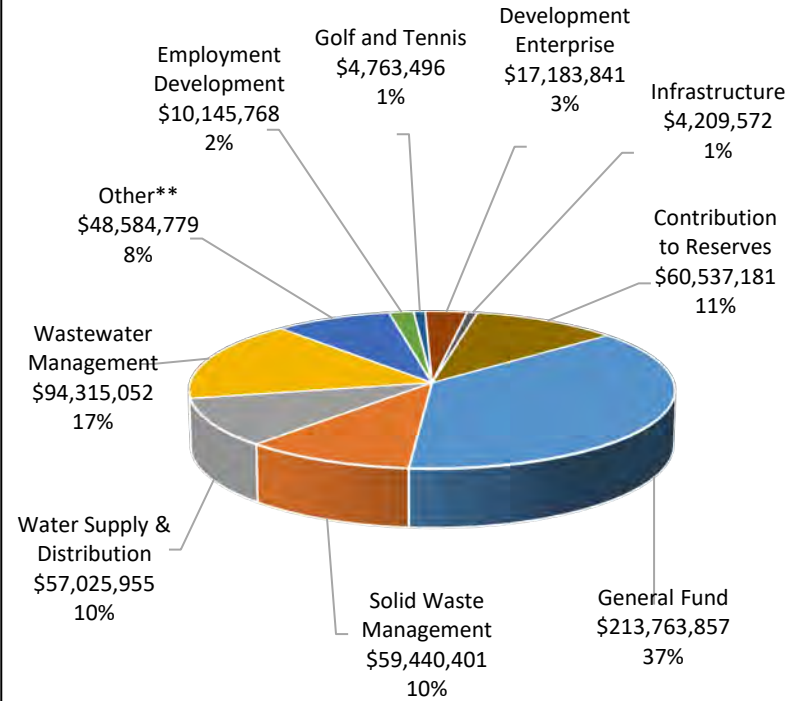


**Total Revenues
\$569,969,902**

* Excludes internal service fund charges and inter-fund admin transfers; Includes Employee Benefits Transfer related to Operating

** Other Revenues includes CDBG, Housing, RDA, Gas Tax, and various other minor funds

Graph 1.2 Expenditures by Fund – All Funds*



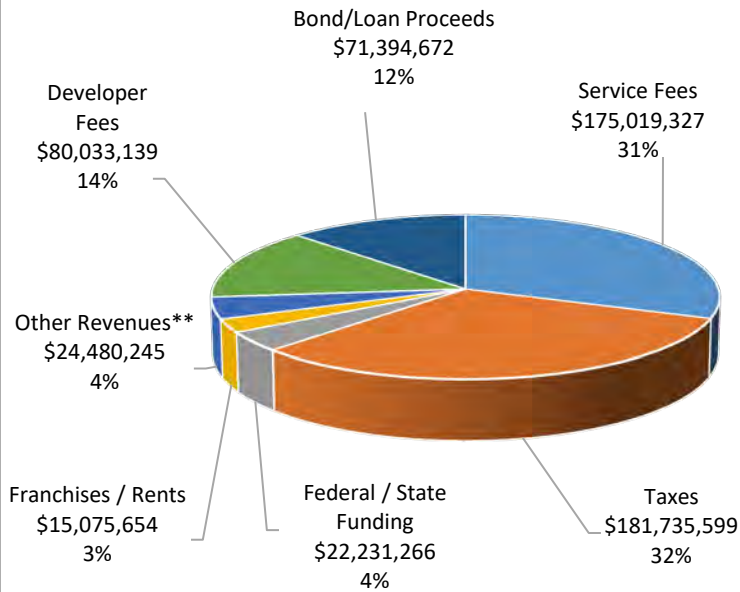
**Total Expenditures
\$569,969,902**

* Excludes internal service fund charges and inter-fund admin transfers; Includes Employee Benefits Transfer related to Operating

** Other includes CDBG, Housing, RDA, Gas Tax, and various other minor funds

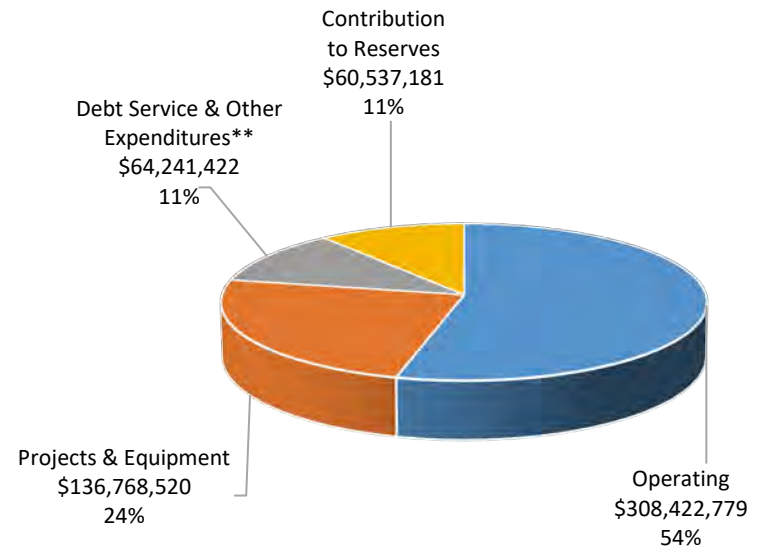
City of Sunnyvale FY 2022/23 Budget Financial Graphs

Graph 1.3 Revenues by Source – All Funds*



**Total Revenues
\$569,969,902**

Graph 1.4 Expenditures by Type – All Funds*



**Total Expenditures
\$569,969,902**

* Excludes internal service fund charges and inter-fund admin transfers; Includes Employee Benefits Transfer related to Operating

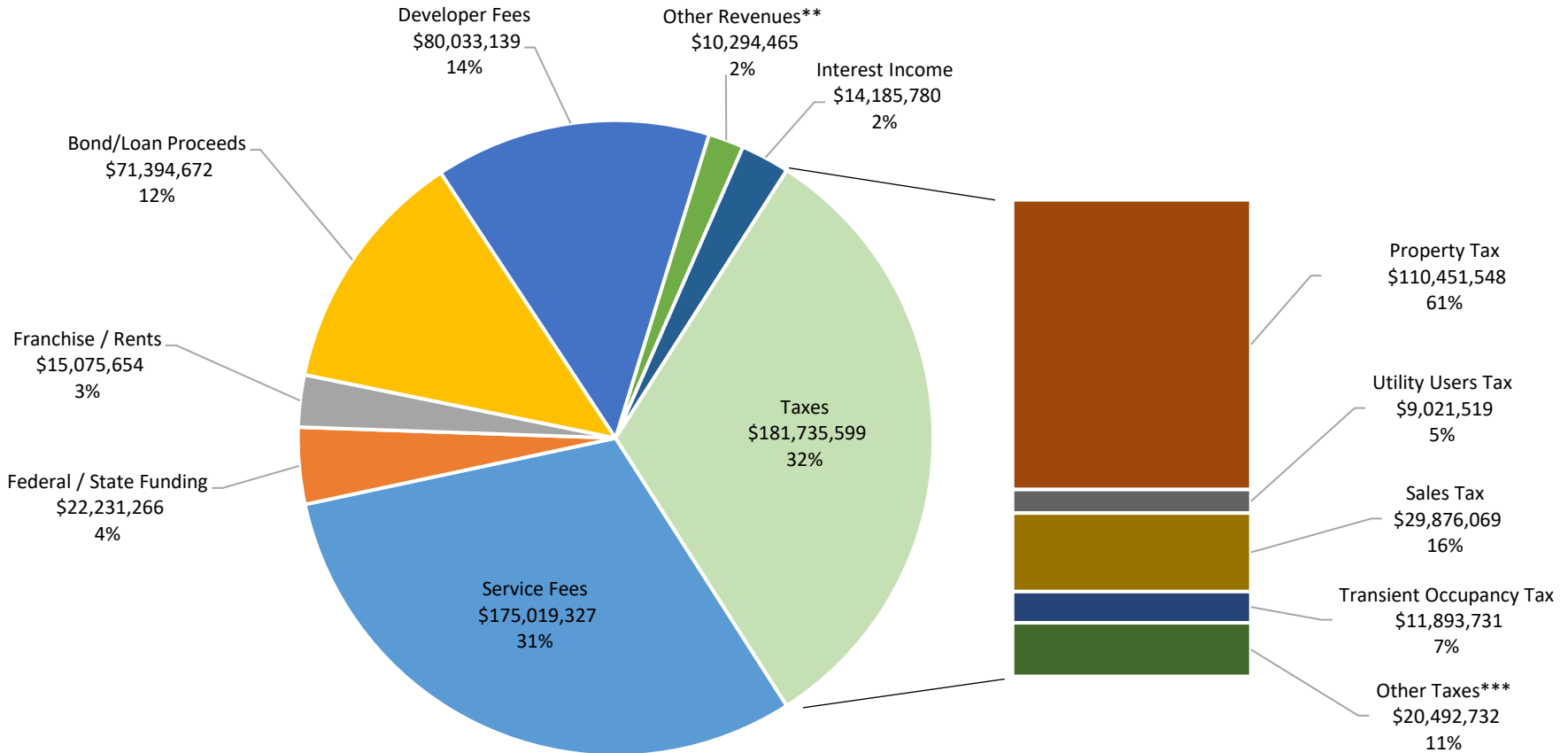
** Other Revenues includes Interest Earnings, Sale of Property, SMaRT Station Revenues Permits and Licenses, Fines and Forfeitures, and various other Miscellaneous Revenues

* Excludes internal service fund charges and inter-fund admin transfers; Includes Employee Benefits Transfer related to Operating

**Other Expenditures include Debt Service, Lease Payments, Equipment, Property Acquisition, and Employee Benefits Transfer

City of Sunnyvale FY 2022/23 Budget Financial Graphs

Graph 1.5 Revenues by Source – Taxes by Category*



Total Revenues
\$569,969,902

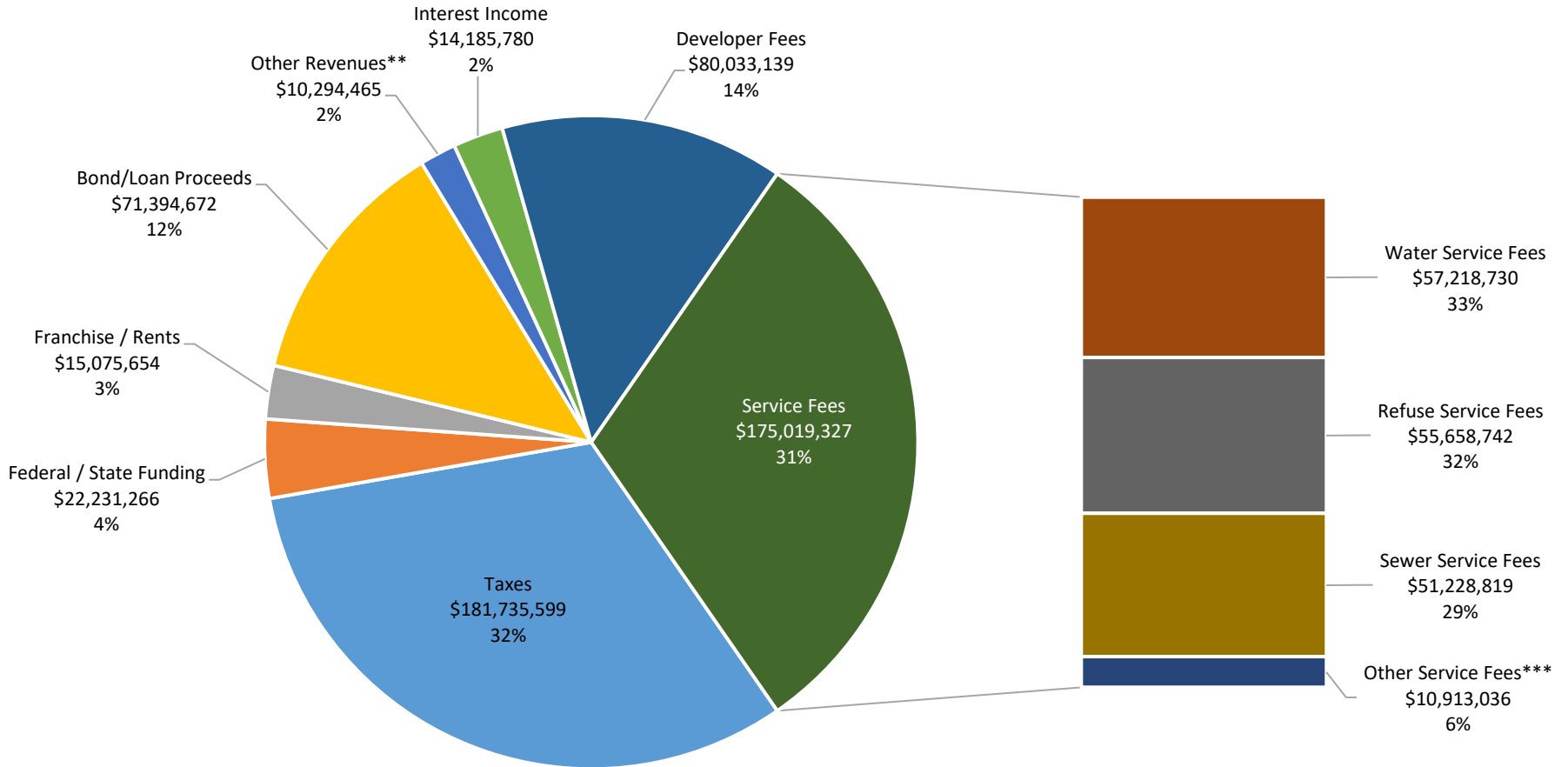
*Excludes internal service fund charges and inter-fund admin transfers; Includes Employee Benefits Transfer related to Operating

**Other Revenues includes Interest Income, Sale of Property, Permits and Licenses, Fines and Forfeitures, SMaRT Station Reimbursement and various other Miscellaneous Revenues

53 ***Other Taxes includes Construction Tax, Business License Tax, Real Property Transfer Tax, SB1, Measure B and Special Assessments

City of Sunnyvale FY 2022/23 Budget Financial Graphs

Graph 1.6 Revenues by Source – Service Fees by Category*



Total Revenues
\$569,969,902

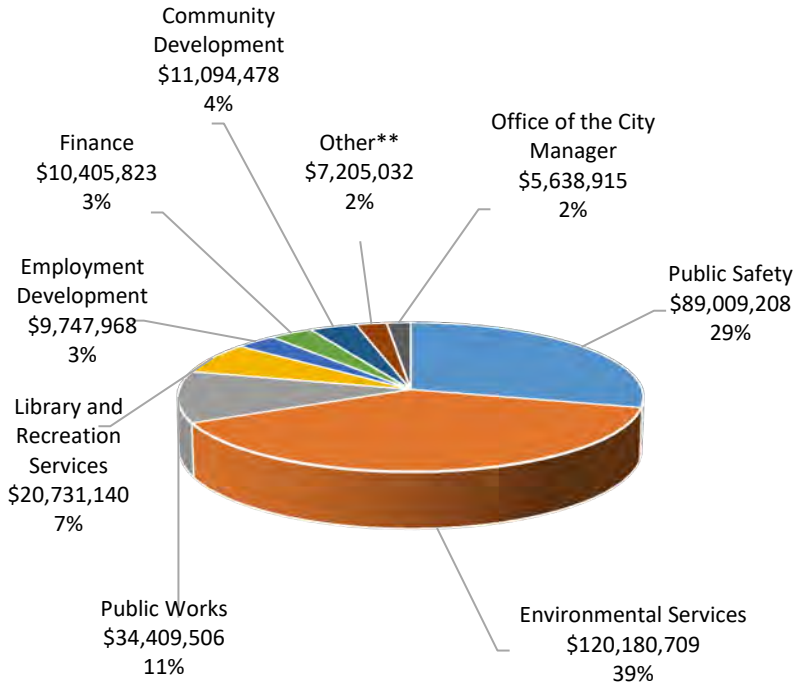
* Excludes internal service fund charges and inter-fund admin transfers; Includes Employee Benefits Transfer related to Operating

** Other Revenues include Miscellaneous Revenues, SMaRT Station Revenues and Other Agencies Contributions

*** Other Service Fees include Departmental Service Fees

City of Sunnyvale FY 2022/23 Budget Financial Graphs

Graph 1.7 Operating Expenditures by Department – All Funds*

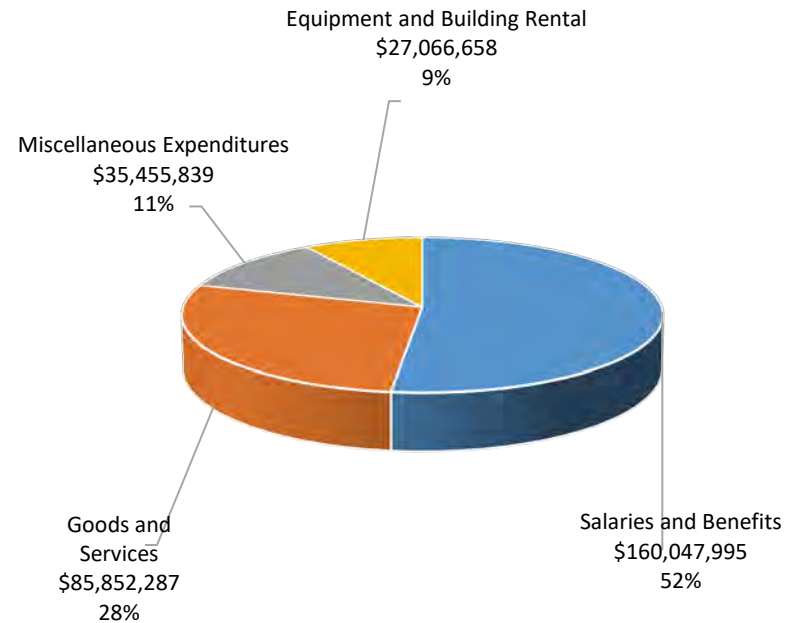


**Total Expenditures
\$308,422,779**

* Excludes internal service fund operating budgets; Includes Employee Benefits Transfer related to Operating

** Other includes Office of the City Attorney and Human Resources

Graph 1.8 Operating Expenditures by Character – All Funds*

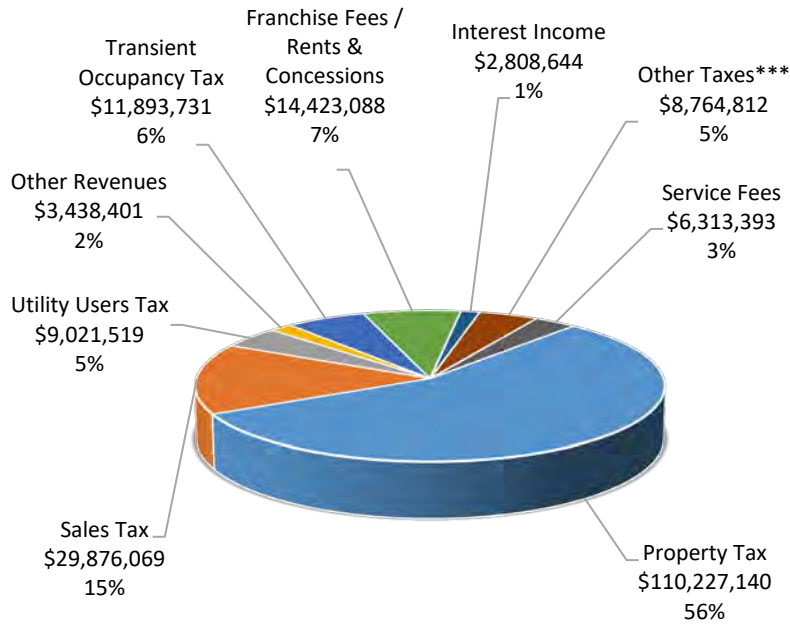


**Total Expenditures
\$308,422,779**

* Excludes internal service fund operating budgets; Includes Employee Benefits Transfer related to Operating

City of Sunnyvale FY 2022/23 Budget Financial Graphs

**Graph 2.1 Revenues by Source
– General Fund***



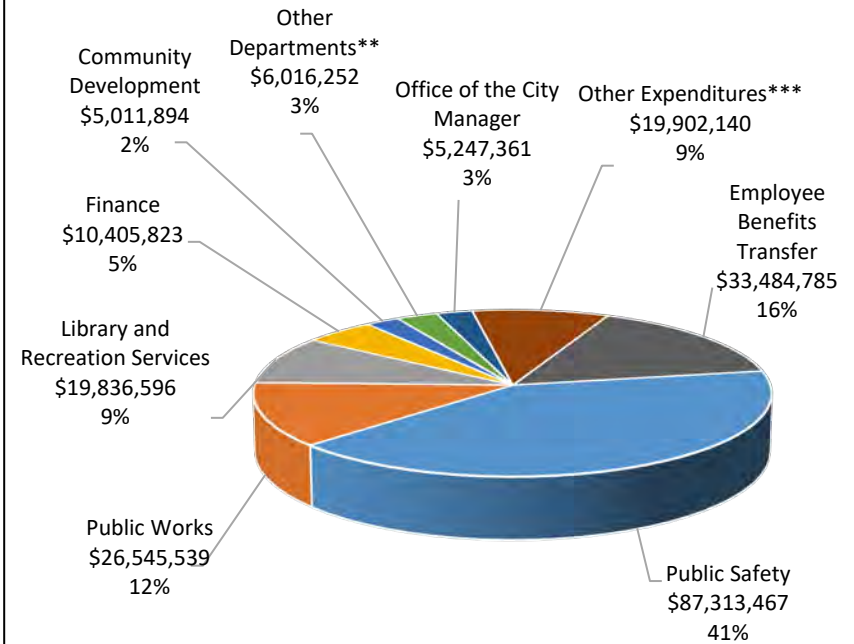
**Total Revenues
\$196,766,797**

* Excludes internal service fund charges, inter-fund revenues, and inter-fund admin transfers

** Other Revenues include Damage to City Property and various miscellaneous categories

*** Other Taxes include Business License, Construction, Real Property Transfer taxes, and Federal/State Funding

**Graph 2.2 Expenditures by Department
– General Fund***



**Total Expenditures
\$213,763,857**

* Excludes inter-fund admin transfers; Includes Employee Benefits Transfer related to Operating

** Other Departments include Office of the City Attorney, Environmental Services and Human Resources

*** Other Expenditures include Projects Budget, Project Admin, Equipment, Lease Payments, and Service Level Set-Aside

**City of Sunnyvale
FY 2022/23 Budget
Department Operating Budgets by Funding Source**

Fund	Community Development	Environmental Services*	Finance	Human Resources	Information Technology	Library and Recreation Services	NOVA Workforce Services	Office of City Manager	Office of the City Attorney	Public Safety	Public Works	Grand Total
1001 - General	1,568,615	2,686,911	10,405,823	5,011,894	-	19,836,596	-	5,247,361	1,760,726	87,313,468	26,489,216	160,320,610
1041 - Youth and Neighborhood Services	-	-	-	-	-	869,800	-	-	-	-	-	869,800
2021 - Housing Mitigation	646,410	-	-	-	-	-	-	-	-	-	-	646,410
2023 - Other Housing Related	410,158	-	-	-	-	-	-	-	-	-	-	410,158
2041 - CDBG Fund	233,531	-	-	-	-	-	-	-	-	-	-	233,531
2043 - Housing Revolving Loan	132,302	-	-	-	-	-	-	-	-	-	-	132,302
2061 - Home Grant	82,814	-	-	-	-	-	-	-	-	-	-	82,814
2081 - Low & Moderate Income Housing	41,650	-	-	-	-	-	-	-	-	-	-	41,650
2221 - Supplemental Law Enforcement Services	-	-	-	-	-	-	-	-	-	406,735	-	406,735
2301 - Employment Development	-	-	-	-	-	-	10,667,860	-	-	-	-	10,667,860
2401 - Parking District	-	-	-	-	-	-	-	-	-	-	160,839	160,839
6041 - Water Operating	-	43,997,707	-	-	-	-	-	-	-	-	270,966	44,268,673
6081 - Wastewater Operating	-	20,755,361	-	-	-	-	-	-	-	-	131,371	20,886,732
6101 - Solid Waste Operating	-	52,049,026	-	-	-	-	-	-	-	-	922,415	52,971,441
6141 - SMaRT Station Operating	-	34,968,912	-	-	-	-	-	-	-	-	-	34,968,912
6181 - Development Enterprise Subfund	7,958,668	263,079	-	-	-	24,744	-	391,554	432,412	1,289,005	2,785,145	13,144,607
6201 - Golf and Tennis Operations	-	-	-	-	-	-	-	-	-	-	3,940,692	3,940,692
6202 - Tennis Operations	-	-	-	-	-	-	-	-	-	-	111,199	111,199
7021 - Fleet Services	-	-	-	-	-	-	-	-	-	-	3,974,288	3,974,288
7023 - Building Services	-	-	-	-	-	-	-	-	-	-	5,020,470	5,020,470
7025 - Sunnyvale Office Center	-	-	-	-	-	-	-	-	-	-	514,881	514,881
7027 - Technology and Communication Services	-	-	623,229	-	11,808,171	-	-	-	-	-	-	12,431,400
7029 - Project Management Services	-	-	279,718	-	-	-	-	-	-	-	4,019,505	4,299,223
7081 - Property and Liability Insurance	-	-	-	124,858	-	-	-	-	-	-	-	124,858
8101 - CFD 3 Estates at Sunnyvale	-	26,288	-	-	-	-	-	-	-	-	-	26,288
8141 - Redevelopment Obligation Retirement	-	-	101,145	-	-	-	-	-	-	-	-	101,145
Grand Total	11,074,148	154,747,284	11,409,915	5,136,752	11,808,171	20,731,140	10,667,860	5,638,915	2,193,138	89,009,208	48,340,987	370,757,517

* Includes SMaRT Station Operating Program funding.

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**Debt
Service**

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Debt Service

Overview

The City of Sunnyvale uses debt financing as a tool to maintain its long-term financial stability by paying for certain expenditures over time. Debt financing is also a tool for managing cashflow when large, one-time outlays are required as in the case of constructing a new building or large-scale upgrades to infrastructure. This section provides a summary of the City's debt service for the twenty-year planning horizon. Included is the Computation of Legal Debt Margin which calculates the City's debt limit as defined by the City Charter. Also included is the debt service schedule which represents the current bond issues for both the City and the Redevelopment Successor Agency. The City does not have any general obligation debt.

Debt Policies

Section 1308 of the City Charter limits the allowable bonded indebtedness of the City at 15% of the total assessed valuation of property within the City. However, Council's adopted policies limit the use of debt even further. Council's policy 7.1.8 Fiscal-Debt Management Policy details the city's approach to debt issuance. Key criteria include:

1. Total bonded indebtedness supported by General Fund revenues should not exceed 5% of assessed valuation of property within the City. Bond issues supported by the General Fund should be restricted to annual debt service of 5% of annual General Fund revenue.
2. Land based financings should maintain a minimum property value-to-debt ratio of 3:1, with exceptions made for special circumstances at Council's discretion.
3. Debt service should not affect the City's ability to meet future operating, capital and reserve requirements.

Issuer Credit Rating

Each entity that is allowed to issue bonds is rated on its ability to repay the debt. This rating is known as the Issuer Credit Rating (ICR), which is an independent gauge of the credit risk of the issuer. Credit risk is based on the issuer's solvency or ability to pay the interest and principal. The greater the credit risk, the more interest the issuer has to pay to sell its bonds. Not only does the credit rating of the issuer determine the initial yield of the bond, but it can also affect bond prices in the secondary market if the issuer's credit rating changes.

There are five major services that rate bonds: Standard & Poor's (S&P), Moody's Investors Service, Fitch, A.M. Best, and Dominion Bond Rating Service. Ratings range from AAA for the highest quality bonds to D, which are bonds in default. S&P completed a review of the City's overall credit worthiness in April 2009. This resulted in an upgrade in our "Issuer Credit Rating" to AAA, affording the City the highest possible underlying rating from S&P. In August 2015, this AAA rating was affirmed by S&P. The City also carries a Aaa "Issuer Rating" from Moody's, which was affirmed in October 2020.

Summary of FY 2022/23 Debt Service

The FY 2022/23 Budget includes \$15.4 million in debt service payments (including fees). The level of debt associated with these payments is significantly below the legal maximum allowable by approximately \$8.5 billion and well below each of the three policy criteria outlined above. Each bond issuance is briefly described below. The twenty-year schedule for debt service payments is shown in the table on the following pages. It should be noted that, separate from the debt service schedule below, future debt issuances are reflected in each respective twenty-year financial plan for planning and funding purposes. The potential issuances are discussed in detail under the fund reviews preceding the Financial Plans in *Volume I*.

Revenue Bonds

Water Distribution System and Wastewater Infrastructure. Revenue bonds were originally issued in 1992 to construct the City's recycled water system and sludge management facilities. In 2001, the bonds were refunded to reduce debt service costs. At that time, additional funds of \$12.5 million were borrowed to pay for additional wastewater infrastructure projects. Debt service payments were financed by water and wastewater revenues. In June 2010, the City issued \$59 million of water and wastewater revenue bonds. Approximately \$41 million in bond proceeds were provided and are being used to construct new water and wastewater infrastructure projects (including the initial work on a new water pollution control plant). The remaining amount, \$18 million, was used to refund the 2001 outstanding bonds, to pay issuance costs, and to provide a debt service reserve account for the 2010 bonds. In December 2017, series 2017 refunding bonds were issued to refund the City's Series 2010 bonds for debt service savings. Series 2017 consists of: 2017A Bonds (tax-exempt) which advance refund that portion of 2010 bonds used to finance new Water and Wastewater improvement projects; and 2017A-T Bonds (taxable) which refund the previous advance refunding portions of the 2010 bonds.

Clean Water State Revolving Fund Loan

Wastewater Infrastructure. In April 2017, the City executed a loan agreement with the California State Water Resources Control Board (SWRCB) to secure \$127,068,522 in funding from the Clean Water State Revolving Fund for the Water Pollution Control Plant Rehabilitation project. The first \$4 million was applied toward the contingent capitalization grant principal forgiveness funds. Repayment of the grant forgiveness fund is required only if the City does not comply with the CWSRF program requirements. The remaining CWSRF loan includes an interest of 1.7%. The City draws down the CWSRF on a cost reimbursement basis.

WIFIA Loan Agreement

Sunnyvale Cleanwater Program Phase 2: In October 2020, the City entered into a Water Infrastructure Finance Innovation Act (WIFIA) loan agreement with the US Environmental Protection Agency up to the amount of \$220,638,995. The WIFIA loan will allow the City either to draw down funds of construction or, if economically feasible, issue lower cost bond anticipation notes. The Loan will have an annual interest rate of 1.56% and a term of 35 years after the completion of the construction period. The interest amount will be capitalized during the construction period. The WIFIA loan payments will be made in semi-annual installments, commencing on October 1, 2054.

Redevelopment Successor Agency Tax Allocation Bonds and Certificates of Participation

Redevelopment District. The City's Redevelopment Successor Agency has two bond-financed projects pursuant to the 1976 Town Center development agreement. The financing obligation includes: Central Core Redevelopment Project Tax Allocation Bonds (TABs) and Parking Facility Certificates of Participation (COPs).

The Central Core Redevelopment Project Tax Allocation Bonds

In 1977, tax allocation bonds were sold to fund the acquisition of property, relocation, demolition and public improvements within the Town Center project area. The bonds were twice refinanced. Debt service on 2003 TABs issuance is financed by property tax increment revenues from the Redevelopment Property Tax Trust Fund (RPTTF).

Parking Facility Certificates of Participation

In 1977 and 1978, two issues of lease revenue bonds were sold to construct a parking deck as part of the Town Center project. These bonds were first refinanced in 1992 and later refinanced in 1998 with COPs. The State Department of Finance (DOF) has denied the repayment of the COPs debt service from the RPTTF because the payments are pledged by lease rental payments required by the City and DOF has not recognized the corresponding repayment agreement as an enforceable obligation. The COPs were moved over to the General Fund in FY 2012/13.

Lease Revenue Bonds

Civic Center Construction Financing. In October 2020, the Sunnyvale Debt Financing Authority issued 2020 Lease Revenue Bonds to finance the first phase of the City's Civic Center Modernization Project. The 2020 Bonds have fixed interest rates of 5% in 2024 and 4% until 2040, the final maturity year.

Legal Debt Limit

Both City Charter and City Debt Policy established limits to the bond indebtedness, allowing at 15% of the total assessed valuation of property within the City and restricting the debt service payments supported by the General Fund revenue not exceeding 5% of the annual General Fund revenue. City's legal debt limit is significantly higher than the net outstanding debt balance, which comprises of 3% of the total limit allowed. Currently, City's General Fund revenue supports only debt service payments of Parking Facility Certificates of Participation Lease Revenue Bonds. The General Fund supported annual debt service payment was only 0.7% of the annual General Fund revenues. Outstanding 2017A and A-T Series Water Bonds are to be paid from net revenues of the Water Enterprise Fund. Outstanding 2017A and A-T Series Wastewater Bonds, WIFIA and State loans, issued to finance Wastewater infrastructure improvements, are to be paid from net revenues of the Wastewater Enterprise Fund.

CITY OF SUNNYVALE
 Computation of Legal Debt Margin
 June 30, 2022
 Unaudited
 (dollars in thousands)

Assessed value	\$57,583,082
Add back: exempt real property Add back: exempt real property	\$691,320
Total assessed value	\$58,274,402
Debt limit – 15% of Total Assessed Value	\$8,741,160
Amount of Debt Applicable to Debt Limit:	
Total bonded debt	
Less:	\$300,994
Water and Wastewater Revenue Bonds	(\$35,751)
Total net debt applicable to limit	\$265,243
Legal debt margin	\$8,475,917

**CITY OF SUNNYVALE
DEBT SERVICE
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
BOND ISSUE													
REVENUE BONDS:													
Water Revenue Refunding Bonds 2017A-T													
Principal	530,000	545,000	560,000	575,000	595,000	610,000	65,000	0	0	0	0	0	2,405,000
Interest	102,220	88,493	73,560	57,152	39,729	21,463	2,126	0	0	0	0	0	194,028
Subtotal - Water Revenue Bond 2017A-T	632,220	633,493	633,560	632,152	634,729	631,463	67,126	0	0	0	0	0	2,599,028
Water Revenue Refunding Bonds 2017A													
Principal	0	0	0	0	0	0	565,000	660,000	695,000	730,000	765,000	800,000	4,215,000
Interest	521,350	521,350	521,350	521,350	521,350	521,350	521,350	493,100	460,100	425,350	388,850	350,600	4,724,750
Subtotal - Water Revenue Bond 2017A	521,350	521,350	521,350	521,350	521,350	521,350	1,086,350	1,153,100	1,155,100	1,155,350	1,153,850	1,150,600	8,939,750
Subtotal - Water Revenue Bond	1,153,570	1,154,843	1,154,910	1,153,502	1,156,079	1,152,813	1,153,476	1,153,100	1,155,100	1,155,350	1,153,850	1,150,600	11,538,778
Wastewater Revenue Refunding Bonds 2017A-T													
Principal	1,185,000	1,210,000	1,250,000	1,285,000	1,325,000	235,000	0	0	0	0	0	0	4,095,000
Interest	189,480	158,433	124,916	87,916	48,595	7,520	0	0	0	0	0	0	268,947
Subtotal - Wastewater Revenue Bond 2017A-T	1,374,480	1,368,433	1,374,916	1,372,916	1,373,595	242,520	0	0	0	0	0	0	4,363,947
Wastewater Revenue Refunding Bonds 2017A													
Principal	0	0	0	0	0	1,135,000	1,435,000	660,000	695,000	725,000	765,000	805,000	6,220,000
Interest	632,000	632,000	632,000	632,000	632,000	632,000	575,250	503,500	470,500	435,750	399,500	361,250	5,273,750
Subtotal - Wastewater Revenue Bond 2017A	632,000	632,000	632,000	632,000	632,000	1,767,000	2,010,250	1,163,500	1,165,500	1,160,750	1,164,500	1,166,250	11,493,750
Subtotal - Wastewater Revenue Bond	2,006,480	2,000,433	2,006,916	2,004,916	2,005,595	2,009,520	2,010,250	1,163,500	1,165,500	1,160,750	1,164,500	1,166,250	15,857,697
TOTAL REVENUE BONDS	3,160,050	3,155,276	3,161,826	3,158,418	3,161,674	3,162,333	3,163,726	2,316,600	2,320,600	2,316,100	2,318,350	2,316,850	27,396,475
STATE REVOLVING LOAN													
Clean Water State Revolving Loan													
Principal	0	3,178,769	3,232,808	3,211,750	3,266,350	3,321,877	3,378,349	3,435,781	3,494,190	3,553,591	3,614,002	3,675,440	34,184,138
Interest	0	2,092,165	2,038,126	2,113,872	2,059,272	2,003,744	1,947,272	1,889,840	1,831,432	1,772,031	1,711,620	1,650,182	19,017,391
TOTAL STATE REVOLVING LOAN	0	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	53,201,529
WIFIA LOAN													
Clean Water Federal EPA Loan													
Principal	0	0	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	1,887,440	3,774,880	3,774,880	9,437,201
Loan Fees	15,970	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL WIFIA LOAN	15,970	0	0	0	0	0	0	0	0	1,887,440	3,774,880	3,774,880	9,437,201

**CITY OF SUNNYVALE
DEBT SERVICE
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
BOND ISSUE													
REDEVELOPMENT AGENCY REVENUE BONDS:													
Central Core Project Refunding TABs 2003													
Principal	535,000	560,000	585,000	0	0	0	0	0	0	0	0	0	585,000
Interest	63,295	38,925	13,163	0	0	0	0	0	0	0	0	0	13,163
Agent Fee	3,053	3,388	3,638	0	0	0	0	0	0	0	0	0	3,638
Subtotal - Central Core Project Refunding	601,348	602,313	601,801	0	0	0	0	0	0	0	0	0	601,801
Parking Lease Refunding 1998													
Principal	1,095,000	1,150,000	1,250,000	0	0	0	0	0	0	0	0	0	1,250,000
Interest	200,625	91,250	31,250	0	0	0	0	0	0	0	0	0	31,250
Agent Fee	2,800	3,163	4,200	0	0	0	0	0	0	0	0	0	4,200
Subtotal - Parking Lease Refunding 1998	1,298,425	1,244,413	1,285,450	0	0	0	0	0	0	0	0	0	1,285,450
TOTAL REDEVELOPMENT AGENCY REVENUE BONDS	1,899,773	1,846,726	1,887,251	0	0	0	0	0	0	0	0	0	1,887,251
GOVERNMENT CENTER SITE BONDS:													
Government Center Site 2009-A (COPs)													
Principal	9,650,000	0	0	0	0	0	0	0	0	0	0	0	0
Interest	4,767	0	0	0	0	0	0	0	0	0	0	0	0
Agent Fee and Letter of Credit	39,311	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL GOVERNMENT CENTER SITE BOND	9,694,078	0	0	0	0	0	0	0	0	0	0	0	0
CIVIC CENTER LEASE REVENUE BONDS													
2020 Lease Revenue Bonds													
Principal	0	0	0	2,455,000	2,580,000	2,680,000	2,790,000	2,900,000	3,015,000	3,135,000	3,265,000	3,395,000	26,215,000
Interest	1,951,956	5,055,425	5,055,425	5,055,425	4,932,675	4,829,475	47,222,275	4,610,675	4,494,675	4,374,075	4,248,675	4,118,075	88,941,450
Agent Fee	0	2,515	2,800	2,900	3,000	3,100	3,200	3,300	3,400	3,500	3,600	3,700	32,500
TOTAL CIVIC CENTER LEASE REVENUE BONDS	1,951,956	5,057,940	5,058,225	7,513,325	7,515,675	7,512,575	50,015,475	7,513,975	7,513,075	7,512,575	7,517,275	7,516,775	115,188,950
TOTAL	16,721,827	15,330,876	15,378,236	15,942,677	15,948,283	15,945,842	58,450,135	15,101,509	15,104,609	16,987,049	18,881,439	18,879,439	207,111,406

**CITY OF SUNNYVALE
DEBT SERVICE
JULY 1, 2032 TO JUNE 30, 2042**

BOND ISSUE	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2041/2042	TO FY 2041/2042	TO FY 2041/2042
REVENUE BONDS:											
Water Revenue Refunding Bonds 2017A-T											
Principal	0	0	0	0	0	0	0	0	0	0	2,405,000
Interest	0	0	0	0	0	0	0	0	0	0	194,028
Subtotal - Water Revenue Bond 2017A-T	0	0	0	0	0	0	0	0	0	0	2,599,028
Water Revenue Refunding Bonds 2017A											
Principal	885,000	920,000	965,000	985,000	1,020,000	1,065,000	1,110,000	0	0	6,950,000	11,165,000
Interest	268,350	232,950	196,150	167,200	127,800	127,800	127,800	0	0	1,248,050	5,972,800
Subtotal - Water Revenue Bond 2017A	1,153,350	1,152,950	1,161,150	1,152,200	1,147,800	1,192,800	1,237,800	0	0	8,198,050	17,137,800
Subtotal - Water Revenue Bond	1,153,350	1,152,950	1,161,150	1,152,200	1,147,800	1,192,800	1,237,800	0	0	8,198,050	19,736,828
Wastewater Revenue Refunding Bonds 2017A-T											
Principal	0	0	0	0	0	0	0	0	0	0	4,095,000
Interest	0	0	0	0	0	0	0	0	0	0	268,947
Subtotal - Wastewater Revenue Bond 2017A-T	0	0	0	0	0	0	0	0	0	0	4,363,947
Wastewater Revenue Refunding Bonds 2017A											
Principal	880,000	920,000	955,000	995,000	1,035,000	1,075,000	1,115,000	0	0	6,975,000	13,195,000
Interest	279,000	243,800	207,000	168,800	129,000	87,600	44,600	0	0	1,159,800	6,433,550
Subtotal - Wastewater Revenue Bond 2017A	1,159,000	1,163,800	1,162,000	1,163,800	1,164,000	1,162,600	1,159,600	0	0	8,134,800	19,628,550
Subtotal - Wastewater Revenue Bond	1,159,000	1,163,800	1,162,000	1,163,800	1,164,000	1,162,600	1,159,600	0	0	8,134,800	23,992,497
TOTAL REVENUE BONDS	2,312,350	2,316,750	2,323,150	2,316,000	2,311,800	2,355,400	2,397,400	0	0	16,332,850	43,729,325
STATE REVOLVING LOAN											
Clean Water State Revolving Loan											
Principal	3,801,467	3,866,092	3,931,816	3,998,656	4,066,634	4,135,766	4,206,074	4,277,578	4,350,296	36,634,379	70,818,517
Interest	1,524,154	1,459,529	1,393,806	1,326,965	1,258,988	1,189,855	1,119,547	1,048,044	975,325	11,296,213	30,313,604
TOTAL STATE REVOLVING LOAN	5,325,621	5,325,621	5,325,622	5,325,621	5,325,622	5,325,621	5,325,621	5,325,622	5,325,621	47,930,592	101,132,121
WIFIA LOAN											
Clean Water Federal EPA Loan											
Principal	0	0	0	0	0	0	0	0	0	0	0
Interest	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	33,973,922	43,411,123
Loan Fees	0	0	0	0	0	0	0	0	0	0	0
TOTAL WIFIA LOAN	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	33,973,922	43,411,123

**CITY OF SUNNYVALE
DEBT SERVICE
JULY 1, 2032 TO JUNE 30, 2042**

BOND ISSUE	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2041/2042	TO FY 2041/2042 TOTAL	TO FY 2041/2042 TOTAL
REDEVELOPMENT AGENCY REVENUE BONDS:											
Central Core Project Refunding TABs 2003											
Principal	0	0	0	0	0	0	0	0	0	0	585,000
Interest	0	0	0	0	0	0	0	0	0	0	13,163
Agent Fee	0	0	0	0	0	0	0	0	0	0	3,638
Subtotal - Central Core Project Refunding	0	0	0	0	0	0	0	0	0	0	601,801
Parking Lease Refunding 1998											
Principal	0	0	0	0	0	0	0	0	0	0	1,250,000
Interest	0	0	0	0	0	0	0	0	0	0	31,250
Agent Fee	0	0	0	0	0	0	0	0	0	0	4,200
Subtotal - Parking Lease Refunding 1998	0	0	0	0	0	0	0	0	0	0	1,285,450
TOTAL REDEVELOPMENT AGENCY REVENUE BONDS	0	0	0	0	0	0	0	0	0	0	1,887,251
GOVERNMENT CENTER SITE BONDS:											
Government Center Site 2009-A (COPs)											
Principal	0	0	0	0	0	0	0	0	0	0	0
Interest	0	0	0	0	0	0	0	0	0	0	0
Agent Fee and Letter of Credit	0	0	0	0	0	0	0	0	0	0	0
TOTAL GOVERNMENT CENTER SITE BOND	0	0	0	0	0	0	0	0	0	0	0
CIVIC CENTER LEASE REVENUE BONDS											
2020 Lease Revenue Bonds											
Principal	3,670,000	3,815,000	3,970,000	4,130,000	4,295,000	4,465,000	4,645,000	4,830,000	0	33,820,000	60,035,000
Interest	3,841,075	3,694,275	3,541,675	3,382,875	3,217,675	3,045,875	2,867,275	2,681,475	0	26,272,200	115,213,650
Agent Fee	3,900	4,000	4,100	4,200	4,300	4,400	4,500	4,600	0	34,000	66,500
TOTAL CIVIC CENTER LEASE REVENUE BONDS	7,514,975	7,513,275	7,515,775	7,517,075	7,516,975	7,515,275	7,516,775	7,516,075	0	60,126,200	175,315,150
TOTAL	18,927,826	18,930,526	18,939,427	18,933,576	18,929,277	18,971,176	19,014,676	16,616,577	9,100,501	158,363,564	365,474,970

**Appropriations Limit
Resolutions**

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CITY BUDGET RESOLUTION AND APPROPRIATIONS LIMIT RESOLUTION

The City Council annually adopts by resolution the budget for the upcoming fiscal year. The report to the Mayor and Council presents a summary of major expenditure and revenue categories. This report also details any changes to the recommended budget.

In conjunction with the adoption of the budget, the City is required to establish an appropriation limit and spending limitation in accordance with Article XIII-B of the California Constitution. The City Council annually adopts by resolution the appropriation limit and spending limitation.

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RESOLUTION NO. 1126-22

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUNNYVALE ADOPTING THE BUDGET OF THE CITY OF SUNNYVALE FOR THE FISCAL YEAR JULY 1, 2022 TO JUNE 30, 2023

WHEREAS, the proposed budget of the City of Sunnyvale for the fiscal year 2022/2023 was prepared and submitted to the City Council by the City Manager on May 5, 2022, which date was at least thirty-five (35) days prior to the beginning of fiscal year 2022/2023 as required by Section 1302 of the Charter; and

WHEREAS, the City Council reviewed the proposed budget, and advertised and held a public hearing on June 7, 2022, at which interested members of the public were given an opportunity to be heard, consistent with City Charter Section 1303; and

WHEREAS, the City Council further considered the proposed budget at its meeting on June 21, 2022, as provided for in City Charter Section 1304.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SUNNYVALE THAT:

1. The budget of the City of Sunnyvale for the fiscal year beginning on July 1, 2022 and ending on June 30, 2023, as submitted to the City Council by the City Manager on May 5, 2022 is hereby approved and adopted as the budget of the City of Sunnyvale for fiscal year 2022/2023.
2. Expenditures of the City of Sunnyvale for fiscal year 2022/2023, appropriations to reserves and inter-fund transfers/loans shall be governed and controlled according to the amounts specified in this resolution for each of the classifications of the General Fund and Special Revenue Funds, and for the total thereof, it being intended that the expenditure of the total amount budgeted and appropriated by this resolution for each fund, reserve or department shall be limited only by the amount specified herein and in the budget for each of such classifications.
3. During the budget year, for governmental and agency funds, the City Manager is authorized to reappropriate budgeted amounts between programs that are financed by the same fund and within the same department, consistent with the following thresholds:
 - a. For programs where the annual program budget is equal to or greater than \$500,000, the City Manager may approve reappropriations between programs that do not exceed \$100,000 or 5% of the annual program budget, whichever is greater, up to a maximum of \$250,000.

- b. For programs where the annual program budget is less than \$500,000, the City Manager may approve reappropriations between programs that do not exceed \$50,000 or 50% of the annual program budget, whichever is less, up to a maximum of \$50,000.
4. The City Manager is authorized to appropriate, to the designated fund, grant revenue of up to \$100,000 from grants that meet the City Manager's authority for accepting and appropriating grant funds, as set forth in Council Policy 7.1.5. The City Manager is authorized to accept and appropriate grants up to \$100,000, so long as they do not require a local match or obligate the City to ongoing expenses not already planned in the City's Resource Allocation Plan. The City Manager may appropriate qualified grant funds up to \$100,000 through an administrative budget modification. Any grants of \$100,000 or more, or that require a local match or obligate the City to ongoing expenses, shall require City Council approval of a budget modification before funds can be expended by staff.
5. The specified sums of money set forth opposite the names of the funds, reserves, departments and programs set forth in Exhibits A, B, C, and D, attached and incorporated by reference, are hereby appropriated to the funds, reserves, departments and programs based upon the adopted budget.
6. If the expenditures for the Proprietary Funds and Internal Services Funds for the fiscal year exceed actual revenues plus the planned appropriation from the Rate Stabilization Reserve Account or the Resource Allocation Plan Reserve Account, as the case may be, on an annualized basis, Council approval shall be required.
7. The budget estimates for the twenty-year period shown in the 2022/2023 to 2042/2043 Resource Allocation Plan are approved for financial planning purposes. Upon Council's adoption of the FY 2022/23 budget, which includes Resource Allocation Plans that contain Fiscal Strategies that represent required savings or new revenues that are yet to be attained, the General Fund Resource Allocation Plan's Budget Stabilization Fund will have a balance of at least zero beyond year 2 of the Plan pursuant to City Council Policy 7.1.1.
8. If the appropriations for the General Fund and Special Revenue Funds for fiscal year 2022/2023 exceed the expenditures from the funds for the fiscal year, the excess shall be allocated to the Budget Stabilization Fund Account for the General Fund and to the Resource Allocation Plan Reserve Account for the Special Revenue Funds. If the expenditures from the General Fund and Special Revenue Funds for fiscal year 2022/2023 exceed the appropriations for the funds for the fiscal year then the difference shall be deducted from the Budget Stabilization Fund Account for the General Fund and from the Resource Allocation Plan Reserve Account for the Special Revenue Funds. If the appropriations for the Proprietary Funds and Internal Services Funds for the fiscal year exceed the expenditures from the funds for the fiscal year, or if the expenditures from the funds for the fiscal year exceed the appropriations for the funds, the excess shall be allocated to or deducted from the

Resource Allocation Plan Reserve Account or the Rate Stabilization Reserve Account, as the case may be.

9. A copy of the budget hereby adopted, certified by the City Clerk, shall be filed with the City Manager or designated representative, and a further copy so certified shall be placed and shall remain on file in the Office of the City Clerk where it shall be available for inspection. Copies of the certified budget shall be made available for the use of departments, offices and agencies of the City.

Adopted by the City Council at a regular meeting held on June 21, 2022, by the following vote:

AYES: KLEIN, HENDRICKS, LARSSON, MELTON, CISNEROS, DIN, SPITALERI
NOES: NONE
ABSTAIN: NONE
ABSENT: NONE
RECUSAL: NONE

ATTEST:

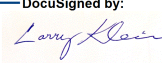
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DAVID CARNAHAN
City Clerk

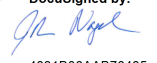
(SEAL)

APPROVED:

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LARRY KLEIN
Mayor

APPROVED AS TO FORM:

DocuSigned by:

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JOHN A. NAGEL
City Attorney

EXHIBIT A

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDSUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
DEBT SERVICE												
RDA Debt Service												
Utility Revenue Bond - Water	0	0	0	0	0	0	0	0	0	0	0	0
Utility Revenue Bond - Sewer	0	0	0	0	0	0	0	0	0	0	0	0
Utility Revenue Bond - SMaRT*	0	0	0	0	0	0	0	0	0	0	0	0
Sunnyvale Office Center	0	0	0	0	0	0	0	0	0	0	0	0
Civic Center Debt Service	5,082,425	0	0	0	0	0	0	0	0	0	0	0
TOTAL DEBT SERVICE	5,082,425	0	0	0	0	0	0	0	0	0	0	0
* Sunnyvale's share of SMaRT Station Debt Service appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.												
OPERATING PROGRAMS												
City Attorney												
10100 Comprehensive Legal Services	1,760,726	0	0	0	0	0	0	0	0	0	0	0
Total City Attorney	1,760,726	0	0	0	0	0	0	0	0	0	0	0
City Manager												
10200 Office of the City Manager	5,247,361	0	0	0	0	0	0	0	0	0	0	0
Total City Manager	5,247,361	0	0	0	0	0	0	0	0	0	0	0
Human Resources												
11400 Human Resources	5,011,894	0	0	0	0	0	0	0	0	0	0	0
Total Human Resources	5,011,894	0	0	0	0	0	0	0	0	0	0	0
Community Development												
10300 Building Safety	0	0	0	0	0	0	0	0	0	0	0	0
10400 Planning	792,996	0	0	0	0	0	0	0	0	0	0	0
10500 Housing and CDBG Program *	0	1,056,568	0	41,650	0	0	0	0	0	0	0	0
10600 Department Management	775,620	0	0	0	0	0	0	0	0	0	0	0
16100 CDBG Program	0	0	0	0	255,662	0	0	0	0	0	0	0
16200 Housing Rehabilitation Program	0	0	0	0	132,302	0	0	0	0	0	0	0
16300 CDBG Program - CV	0	0	0	0	0	0	0	0	0	0	0	0
16400 Lower Income Housing (HOME)	0	0	81,013	0	0	0	0	0	0	0	0	0
Total Community Development	1,568,615	1,056,568	81,013	41,650	387,964	0	0	0	0	0	0	0

* Does not include Indirect Cost Allocation for General Fund administrative support services for Funds 71 and 110; this expense is covered as a fund transfer.

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
DEBT SERVICE													
RDA Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
Utility Revenue Bond - Water	0	0	0	0	0	0	1,148,560	0	0	0	0	0	0
Utility Revenue Bond - Sewer	0	0	0	0	0	0	0	10,879,641	0	0	0	0	0
Utility Revenue Bond - SMaRT*	0	0	0	0	0	0	0	0	0	0	0	0	0
Sunnyvale Office Center	0	0	0	0	0	0	0	0	0	0	0	0	0
Civic Center Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL DEBT SERVICE	0	0	0	0	0	0	1,148,560	10,879,641	0	0	0	0	0
* Sunnyvale's share of SMaRT Station Debt Service appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.													
OPERATING PROGRAMS													
City Attorney													
10100 Comprehensive Legal Services	0	0	0	0	0	0	0	0	0	0	0	432,412	0
Total City Attorney	0	0	0	0	0	0	0	0	0	0	0	432,412	0
City Manager													
10200 Office of the City Manager	0	0	0	0	0	0	0	0	0	0	0	391,554	0
Total City Manager	0	0	0	0	0	0	0	0	0	0	0	391,554	0
Human Resources													
11400 Human Resources	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Human Resources	0	0	0	0	0	0	0	0	0	0	0	0	0
Community Development													
10300 Building Safety	0	0	0	0	0	0	0	0	0	0	0	5,205,232	0
10400 Planning	0	0	0	0	0	0	0	0	0	0	0	2,753,436	0
10500 Housing and CDBG Program *	0	0	0	0	0	0	0	0	0	0	0	0	0
10600 Department Management	0	0	0	0	0	0	0	0	0	0	0	0	0
16100 CDBG Program	0	0	0	0	0	0	0	0	0	0	0	0	0
16200 Housing Rehabilitation Program	0	0	0	0	0	0	0	0	0	0	0	0	0
16300 CDBG Program - CV	0	0	0	0	0	0	0	0	0	0	0	0	0
16400 Lower Income Housing (HOME)	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Community Development	0	0	0	0	0	0	0	0	0	0	0	7,958,668	0

* Does not include Indirect Cost Allocation for General Fund administrative support services for Funds 71 and 110; this expense is covered as a fund transfer

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
DEBT SERVICE		
RDA Debt Service	0	0
Utility Revenue Bond - Water	0	1,148,560
Utility Revenue Bond - Sewer	0	10,879,641
Utility Revenue Bond - SMaRT*	0	0
Sunnyvale Office Center	0	0
Civic Center Debt Service	0	5,082,425
TOTAL DEBT SERVICE	0	17,110,626
* Sunnyvale's share of SMaRT Station Debt Service appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.		
OPERATING PROGRAMS		
City Attorney		
10100 Comprehensive Legal Services	0	2,193,138
Total City Attorney	0	2,193,138
City Manager		
10200 Office of the City Manager	0	5,638,915
Total City Manager	0	5,638,915
Human Resources		
11400 Human Resources	0	5,011,894
Total Human Resources	0	5,011,894
Community Development		
10300 Building Safety	0	5,205,232
10400 Planning	0	3,546,432
10500 Housing and CDBG Program *	0	1,098,218
10600 Department Management	0	775,620
16100 CDBG Program	0	255,662
16200 Housing Rehabilitation Program	0	132,302
16300 CDBG Program - CV	0	0
16400 Lower Income Housing (HOME)	0	81,013
Total Community Development	0	11,094,478

* Does not include Indirect Cost Allocation for General Fund administrative support services for Funds 71 and 110; this expense is covered as a fund transfer

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
Finance												
10700 Audit	0	0	0	0	0	0	0	0	0	0	0	0
10800 Non Utility Revenue Management and Special Projects	777,501	0	0	0	0	0	0	0	0	0	0	0
10900 Budget Management	1,160,567	0	0	0	0	0	0	0	0	0	0	0
11000 Purchasing	1,823,891	0	0	0	0	0	0	0	0	0	0	0
11100 Financial Management and Analysis	1,703,385	0	0	0	0	0	0	0	0	0	0	0
11200 Accounting and Financial Services	1,491,296	0	0	0	0	0	0	0	0	0	0	0
11300 Utility Billing	3,449,184	0	0	0	0	0	0	0	0	0	0	0
Total Finance	10,405,823	0	0	0	0	0	0	0	0	0	0	0
Library and Recreation Services												
11900 Library	10,065,487	0	0	0	0	0	0	0	0	0	0	0
12000 Recreation Services	9,771,109	0	0	0	0	0	0	0	0	0	0	0
Total Library and Recreation Services	19,836,596	0	0	0	0	0	0	0	0	0	0	0
Public Safety												
12100 Police Services	30,212,438	0	0	0	0	0	0	0	0	0	0	0
12200 Fire Services	29,745,057	0	0	0	0	0	0	0	0	0	0	0
12300 Community Safety Services	3,427,605	0	0	0	0	0	0	0	0	0	0	0
12400 Personnel and Training	2,680,437	0	0	0	0	0	0	0	0	0	0	0
12500 Investigation Services	5,420,156	0	0	0	0	0	0	406,735	0	0	0	0
12600 Communication Services	4,299,508	0	0	0	0	0	0	0	0	0	0	0
12700 Public Safety Administrative Services	6,706,612	0	0	0	0	0	0	0	0	0	0	0
12800 Records Management and Property Services	2,413,080	0	0	0	0	0	0	0	0	0	0	0
12900 Fire Prevention Services	2,408,575	0	0	0	0	0	0	0	0	0	0	0
13300 Community Preservation Services	0	0	0	0	0	0	0	0	0	0	0	0
Total Public Safety	87,313,468	0	0	0	0	0	0	406,735	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
Finance													
10700 Audit	0	0	0	0	0	0	0	0	0	0	0	0	0
10800 Non Utility Revenue Management and Special Projects	0	0	0	0	0	0	0	0	0	0	0	0	0
10900 Budget Management	0	0	0	0	0	0	0	0	0	0	0	0	0
11000 Purchasing	0	0	0	0	0	0	0	0	0	0	0	0	0
11100 Financial Management and Analysis	0	0	0	0	0	0	0	0	0	0	0	0	0
11200 Accounting and Financial Services	0	0	0	0	0	0	0	0	0	0	0	0	0
11300 Utility Billing	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Finance	0	0	0	0	0	0	0	0	0	0	0	0	0
Library and Recreation Services													
11900 Library	0	0	0	0	0	0	0	0	0	0	0	0	0
12000 Recreation Services	0	0	0	0	869,800	0	0	0	0	0	0	24,744	0
Total Library and Recreation Services	0	0	0	0	869,800	0	0	0	0	0	0	24,744	0
Public Safety													
12100 Police Services	0	0	0	0	0	0	0	0	0	0	0	0	0
12200 Fire Services	0	0	0	0	0	0	0	0	0	0	0	0	0
12300 Community Safety Services	0	0	0	0	0	0	0	0	0	0	0	0	0
12400 Personnel and Training	0	0	0	0	0	0	0	0	0	0	0	0	0
12500 Investigation Services	0	0	0	0	0	0	0	0	0	0	0	0	0
12600 Communication Services	0	0	0	0	0	0	0	0	0	0	0	0	0
12700 Public Safety Administrative Services	0	0	0	0	0	0	0	0	0	0	0	0	0
12800 Records Management and Property Services	0	0	0	0	0	0	0	0	0	0	0	0	0
12900 Fire Prevention Services	0	0	0	0	0	0	0	0	0	0	0	1,289,005	0
13300 Community Preservation Services	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Public Safety	0	0	0	0	0	0	0	0	0	0	0	1,289,005	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
Finance		
10700 Audit	0	0
10800 Non Utility Revenue Management and Special Projects	0	777,501
10900 Budget Management	0	1,160,567
11000 Purchasing	0	1,823,891
11100 Financial Management and Analysis	0	1,703,385
11200 Accounting and Financial Services	0	1,491,296
11300 Utility Billing	0	3,449,184
Total Finance	0	10,405,823
Library and Recreation Services		
11900 Library	0	10,065,487
12000 Recreation Services	0	10,665,653
Total Library and Recreation Services	0	20,731,140
Public Safety		
12100 Police Services	0	30,212,438
12200 Fire Services	0	29,745,057
12300 Community Safety Services	0	3,427,605
12400 Personnel and Training	0	2,680,437
12500 Investigation Services	0	5,826,891
12600 Communication Services	0	4,299,508
12700 Public Safety Administrative Services	0	6,706,612
12800 Records Management and Property Services	0	2,413,080
12900 Fire Prevention Services	0	3,697,580
13300 Community Preservation Services	0	0
Total Public Safety	0	89,009,208

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
Public Works												
13100 Transportation and Traffic Services												
13200 Pavement and Concrete Maintenance	3,383,876	0	0	0	0	0	0	0	0	0	0	0
13300 Street Lights, Signs and Debris	4,965,849 (1,250,000)	0	0	0	0	0	0	0	0	0	0	1,250,000
13400 Urban Forestry	2,661,446	0	0	0	0	0	0	0	0	0	0	0
13500 Downtown Parking Lot Maintenance	2,484,454	0	0	0	0	0	0	0	0	0	0	0
13600 Neighborhood Parks and Open Space Management	0	0	0	0	0	0	0	0	0	106,319	0	0
13700 Public Works Administration and Property Mgmt.	12,213,128	0	0	0	0	0	0	0	0	0	0	0
13800 Capital Project Management	780,463	0	0	0	0	0	0	0	0	54,520	0	0
13900 Land Development - Engineering Services	0	0	0	0	0	0	0	0	0	0	0	0
14000 Golf Course Operations	0	0	0	0	0	0	0	0	0	0	0	0
Total Public Works	25,239,216	0	0	0	0	0	0	0	0	160,839	0	1,250,000
Environmental Services												
14300 Water Distribution	0	0	0	0	0	0	0	0	0	0	0	0
14400 Solid Waste Management	0	0	0	0	0	0	0	0	0	0	0	0
14500 SMaRT Station *	0	0	0	0	0	0	0	0	0	0	0	0
14600 Wastewater Treatment	0	0	0	0	0	0	0	0	0	0	0	0
14700 Regulatory Programs	1,416,007	0	0	0	0	0	0	0	0	0	0	0
14800 Wastewater Collections	0	0	0	0	0	0	0	0	0	0	0	0
14900 Environmental Sustainability	820,404	0	0	0	0	0	0	0	0	0	0	0
15000 Wholesale Water Purchases	0	0	0	0	0	0	0	0	0	0	0	0
15100 Stormwater Collections	450,500	0	0	0	0	0	0	0	0	0	26,288	0
Total Environmental Services	2,686,911	0	0	0	0	0	0	0	0	0	26,288	0
<i>* Sunnyvale's share of SMaRT Station Operations appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.</i>												
NOVA Workforce Services												
15300 Employment Development **	0	0	0	0	0	0	0	0	10,500,000	0	0	0
Total NOVA Workforce Services	0	0	0	0	0	0	0	0	10,500,000	0	0	0
<i>** Does not include Indirect Cost Allocation for General Fund administrative support services; this amount is captured as a fund transfer</i>												
TOTAL OPERATING PROGRAMS	159,070,610	1,056,568	81,013	41,650	387,964	0	0	406,735	10,500,000	160,839	26,288	1,250,000
Project Operating	150,000	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	YRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
Public Works													
13100 Transportation and Traffic Services												481,703	0
13200 Pavement and Concrete Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
13300 Street Lights, Signs and Debris	0	0	0	0	0	0	0	0	0	0	0	0	0
13400 Urban Forestry	0	0	0	0	0	0	0	0	0	0	0	50,130	0
13500 Downtown Parking Lot Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
13600 Neighborhood Parks and Open Space Management	0	0	0	0	0	0	0	0	0	0	0	0	0
13700 Public Works Administration and Property Mgmt.	0	0	0	0	0	0	0	0	0	0	0	0	0
13800 Capital Project Management	0	0	0	0	0	0	0	0	0	0	0	0	0
13900 Land Development - Engineering Services	0	0	0	0	0	0	0	0	0	0	0	2,253,312	0
14000 Golf Course Operations	0	0	0	0	0	0	0	0	0	0	0	0	4,051,891
Total Public Works	0	0	0	0	0	0	0	0	922,415	0	0	2,785,145	4,051,891
Environmental Services													
14300 Water Distribution	0	0	0	0	0	0	8,585,935	0	0	0	0	0	0
14400 Solid Waste Management	0	0	0	0	0	0	0	0	51,851,959	0	0	0	0
14500 SMaRT Station *	0	0	0	0	0	0	0	0	0	34,968,912	0	0	0
14600 Wastewater Treatment	0	0	0	0	0	0	0	13,634,563	0	0	0	0	0
14700 Regulatory Programs	0	0	0	0	0	0	0	3,453,733	60,726	0	0	263,079	0
14800 Wastewater Collections	0	0	0	0	0	0	0	3,798,435	0	0	0	0	0
14900 Environmental Sustainability	0	0	0	0	0	0	0	0	0	0	0	0	0
15000 Wholesale Water Purchases	0	0	0	0	0	0	0	0	0	0	0	0	0
15100 Stormwater Collections	0	0	0	0	0	0	35,682,738	0	0	0	0	0	0
Total Environmental Services	0	0	0	0	0	0	44,268,673	20,886,732	52,049,026	34,968,912	0	263,079	0
<i>* Sunnyvale's share of SMaRT Station Operations appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.</i>													
NOVA Workforce Services*													
15300 Employment Development **	0	0	0	0	0	0	0	0	0	0	0	0	0
Total NOVA Workforce Services	0	0	0	0	0	0	0	0	0	0	0	0	0
<i>** Does not include Indirect Cost Allocation for General Fund administrative support services; this amount is captured as a fund transfer</i>													
TOTAL OPERATING PROGRAMS	0	0	0	0	869,800	0	44,268,673	20,886,732	52,971,441	34,968,912	0	13,144,607	4,051,891
Project Operating	0	0	0	0	0	0	0	28,743	(197,708)	0	0	0	0

CITY OF SUNNYVALE
APPROPRIATIONS
GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
Public Works		
13100 Transportation and Traffic Services	0	3,865,579
13200 Pavement and Concrete Maintenance	0	5,888,264
		0
13300 Street Lights, Signs and Debris	0	2,661,446
13400 Street Tree Services	0	2,534,584
13500 Downtown Parking Lot Maintenance	0	106,319
13600 Neighborhood Parks and Open Space Management	0	12,213,128
13700 Public Works Administration and Property Mgmt.	0	834,983
13800 Capital Project Management	0	0
13900 Land Development - Engineering Services	0	2,253,312
14000 Golf Course Operations	0	4,051,891
Total Public Works	0	34,409,506
Environmental Services		
14300 Water Distribution	0	8,585,935
14400 Solid Waste Management	0	51,851,959
14500 SMaRT Station *	0	34,968,912
14600 Wastewater Treatment	0	13,634,563
14700 Regulatory Programs	0	5,193,546
14800 Wastewater Collections	0	3,798,435
14900 Environmental Sustainability	0	820,404
15000 Wholesale Water Purchases	0	35,682,738
15100 Stormwater Collections	0	613,129
Total Environmental Services	0	155,149,621
<i>* Sunnyvale's share of SMaRT Station Operations appears in both the Solid Waste Management Fund and the SMaRT Station Operations Fund due to the interrelated nature of these funds.</i>		
NOVA Workforce Services		
15300 Employment Development **	0	10,500,000
Total NOVA Workforce Services	0	10,500,000
<i>** Does not include Indirect Cost Allocation for General Fund administrative support services; this amount is captured as a fund transfer</i>		
TOTAL OPERATING PROGRAMS	0	344,143,723
Project Operating	0	(18,965)

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
PROJECTS												
801351 Sunnyvale Contribution to SMaRT Station® Equipment Replacement Fund	0	0	0	0	0	0	0	0	0	0	0	0
802150 Utility Undergrounding Cost Sharing	0	0	0	0	0	0	0	0	0	0	0	0
803501 CDBG Housing Rehabilitation Revolving Loan Fund	0	0	0	0	0	0	0	0	0	0	0	0
803700 Leadership Sunnyvale [GF]	6,000	0	0	0	0	0	0	0	0	0	0	0
804201 City-wide Aerial Photos	9,032	0	0	0	0	0	0	0	0	0	0	0
804401 Golf Courses Protective Netting Replacement	0	0	0	0	0	0	0	0	0	0	0	0
805253 Sewer Emergency Repair and Replacement	0	0	0	0	0	0	0	0	0	0	0	0
806351 Land Development and Capital Construction	0	0	0	0	0	0	0	0	0	0	0	0
811250 SMaRT Station® Equipment Replacement	0	0	0	0	0	0	0	0	0	0	0	0
812701 Home Access, Paint, Emergency Repair, and Energy-Efficiency	0	0	0	0	100,000	0	0	0	0	0	0	0
814952 Redevelopment Dissolution	0	0	0	0	0	0	0	0	0	0	0	0
815203 Replacement of Water/Sewer Supervisory Control System	0	0	0	0	0	0	0	0	0	0	0	0
816000 Future Traffic Signal Construction	0	0	0	0	0	0	0	0	0	0	0	0
816050 Minor Repair of City Bridges and Culverts	0	0	0	0	0	0	0	0	0	0	0	0
818550 Park Buildings - Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0
818600 Senior Center Buildings - Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0
818700 Corporation Yard Buildings - Rehabilitation	26,763	0	0	0	0	0	0	0	0	0	0	0
819720 Outside Group Funding Support [GF]	135,000	0	0	0	0	0	0	0	0	0	0	0
819771 Utility Maintenance Management System	0	0	0	0	0	0	0	0	0	0	0	0
819840 Police Services Equipment Acquisition	0	0	0	0	0	0	0	0	0	0	0	0
820120 Repaint Street Light Poles	0	0	0	0	0	0	0	0	0	0	0	0
820130 Routine Resurfacing of City Owned Parking Lots	0	0	0	0	0	0	0	0	0	0	0	0
820140 Computer/Radio Controlled Landscape Median Irrigation	0	0	0	0	0	0	0	0	0	0	0	0
820180 Traffic Signal Controller Replacement	0	0	0	0	0	0	0	0	0	0	0	0
820190 Traffic Signal Hardware and Wiring	0	0	0	0	0	0	0	0	0	0	0	223,253
820200 Traffic Signal Light Emitting Diode (LED) Array Replacements	0	0	0	0	0	0	0	0	0	0	0	381,521
820240 Park Tennis/Basketball Court Reconstruction	0	0	0	0	0	76,304	0	0	0	0	0	221,930
820270 Playground Equipment Replacement	0	0	0	0	0	120,814	0	0	0	0	0	0
820280 Park Furniture and Fixtures Replacement	0	0	0	0	0	127,511	0	0	0	0	0	0
820311 Golf Course Irrigation System Replacement	0	0	0	0	0	0	0	0	0	0	0	0
820570 Minor Building Modifications	0	0	0	0	0	0	0	0	0	0	0	0
821010 Maintenance of City Owned Properties - Downtown	18,000	0	0	0	0	0	0	0	0	0	0	0
821170 SMaRT Station® Operations Contract RFP	0	0	0	0	0	0	0	0	0	0	0	0
821181 Contribution to SMaRT Station® Operations Contract RFP	0	0	0	0	0	0	0	0	0	0	0	0
822762 Storm Pump Station Number 2 Rehabilitation	12,501	0	0	0	0	0	0	0	0	0	0	0
823750 BMR Compliance Enforcement	0	0	0	0	0	0	0	0	0	0	0	0
824261 Solid Waste Cost of Service Study	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
PROJECTS													
801351 Sunnyvale Contribution to SMaRT Station® Equipment Replacement Fund	0	0	0	0	0	0	0	0	176,400	0	0	0	0
802150 Utility Undergrounding Cost Sharing	0	0	0	0	0	0	0	0	0	0	0	0	0
803501 CDBG Housing Rehabilitation Revolving Loan Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
803700 Leadership Sunnyvale [GF]	0	0	0	0	0	0	0	0	0	0	0	0	0
804201 City-wide Aerial Photos	0	0	0	0	0	0	0	0	0	0	0	0	0
804401 Golf Courses Protective Netting Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
805253 Sewer Emergency Repair and Replacement	0	0	0	0	0	0	0	438,835	0	0	0	0	0
806351 Land Development and Capital Construction	0	0	0	0	0	0	340,939	0	0	0	0	0	0
811250 SMaRT Station® Equipment Replacement	0	0	0	0	0	0	0	0	0	0	7,686	0	0
812701 Home Access, Paint, Emergency Repair, and Energy-Efficiency	0	0	0	0	0	0	0	0	0	0	0	0	0
814952 Redevelopment Dissolution	0	0	0	0	0	0	0	0	0	0	0	0	0
815203 Replacement of Water/Sewer Supervisory Control System	0	0	0	0	0	0	0	0	0	0	0	0	0
816000 Future Traffic Signal Construction	0	0	0	0	0	0	0	0	0	0	0	0	0
816050 Minor Repair of City Bridges and Culverts	0	0	0	0	0	0	0	0	0	0	0	0	0
818550 Park Buildings - Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
818600 Senior Center Buildings - Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
818700 Corporation Yard Buildings - Rehabilitation	0	0	0	0	0	0	5,554	2,805	0	0	0	0	0
819720 Outside Group Funding Support [GF]	0	0	0	0	0	0	0	0	0	0	0	0	0
819771 Utility Maintenance Management System	0	0	0	0	0	0	0	0	0	0	0	0	0
819840 Police Services Equipment Acquisition	0	0	0	0	0	0	0	0	0	0	0	0	0
820120 Repaint Street Light Poles	0	0	0	0	0	0	0	0	0	0	0	0	0
820130 Routine Resurfacing of City Owned Parking Lots	0	0	0	0	0	0	0	0	0	0	0	0	0
820140 Computer/Radio Controlled Landscape Median Irrigation	0	0	0	0	0	0	0	0	0	0	0	0	0
820180 Traffic Signal Controller Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
820190 Traffic Signal Hardware and Wiring	0	0	0	0	0	0	0	0	0	0	0	0	0
820200 Traffic Signal Light Emitting Diode (LED) Array Replacements	0	0	0	0	0	0	0	0	0	0	0	0	0
820240 Park Tennis/Basketball Court Reconstruction	0	0	0	0	0	0	0	0	0	0	0	0	0
820270 Playground Equipment Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
820280 Park Furniture and Fixtures Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
820311 Golf Course Irrigation System Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
820570 Minor Building Modifications	0	0	0	0	0	0	0	0	0	0	0	0	0
821010 Maintenance of City Owned Properties - Downtown	0	0	0	0	0	0	0	0	0	0	0	0	0
821170 SMaRT Station® Operations Contract RFP	0	0	0	0	0	0	0	0	0	239,868	0	0	0
821181 Contribution to SMaRT Station® Operations Contract RFP	0	0	0	0	0	0	0	0	176,975	0	0	0	0
822762 Storm Pump Station Number 2 Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
823750 BMR Compliance Enforcement	0	0	0	0	0	0	0	0	0	0	0	0	0
824261 Solid Waste Cost of Service Study	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
APPROPRIATIONS
GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
PROJECTS		
801351 Sunnyvale Contribution to SMaRT Station® Equipment Replacement Fund	0	176,400
802150 Utility Undergrounding Cost Sharing	0	0
803501 CDBG Housing Rehabilitation Revolving Loan Fund	0	0
803700 Leadership Sunnyvale [GF]	0	6,000
804201 City-wide Aerial Photos	0	9,032
804401 Golf Courses Protective Netting Replacement	0	0
805253 Sewer Emergency Repair and Replacement	0	438,835
806351 Land Development and Capital Construction	0	340,939
811250 SMaRT Station® Equipment Replacement	0	7,686
812701 Home Access, Paint, Emergency Repair, and Energy-Efficiency	0	100,000
814952 Redevelopment Dissolution	0	0
815203 Replacement of Water/Sewer Supervisory Control System	0	0
816000 Future Traffic Signal Construction	0	0
816050 Minor Repair of City Bridges and Culverts	0	0
818550 Park Buildings - Rehabilitation	0	0
818600 Senior Center Buildings - Rehabilitation	0	0
818700 Corporation Yard Buildings - Rehabilitation	0	35,122
819720 Outside Group Funding Support [GF]	0	135,000
819771 Utility Maintenance Management System	0	0
819840 Police Services Equipment Acquisition	0	0
820120 Repaint Street Light Poles	0	0
820130 Routine Resurfacing of City Owned Parking Lots	0	0
820140 Computer/Radio Controlled Landscape Median Irrigation	0	0
820180 Traffic Signal Controller Replacement	0	223,253
820190 Traffic Signal Hardware and Wiring	0	381,521
820200 Traffic Signal Light Emitting Diode (LED) Array Replacements	0	221,930
820240 Park Tennis/Basketball Court Reconstruction	0	76,304
820270 Playground Equipment Replacement	0	120,814
820280 Park Furniture and Fixtures Replacement	0	127,511
820311 Golf Course Irrigation System Replacement	0	0
820570 Minor Building Modifications	0	0
821010 Maintenance of City Owned Properties - Downtown	0	18,000
821170 SMaRT Station® Operations Contract RFP	0	239,868
821181 Contribution to SMaRT Station® Operations Contract RFP	0	176,975
822762 Storm Pump Station Number 2 Rehabilitation	0	12,501
823750 BMR Compliance Enforcement	0	0
824261 Solid Waste Cost of Service Study	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
824281 Leak Detection and Condition Assessment Program	0	0	0	0	0	0	0	0	0	0	0	0
824291 Water Cost of Service Study	0	0	0	0	0	0	0	0	0	0	0	0
824341 Wastewater Cost of Service Study	0	0	0	0	0	0	0	0	0	0	0	0
824571 Project Management for Town Center Development Agreement	0	0	0	0	0	0	0	0	0	0	0	0
824771 SCWP Primary Process Design and Construction	0	0	0	0	0	0	0	0	0	0	0	0
824741 Landfill Constituents of Concern Monitoring	0	0	0	0	0	0	0	0	0	0	0	0
825070 Bicycle Map Revision	31,996	0	0	0	0	0	0	0	0	0	0	0
825231 Cleaning of Water Tanks	0	0	0	0	0	0	0	0	0	0	0	0
825251 Mary/Carson Water Plant Upgrade	0	0	0	0	0	0	0	0	0	0	0	0
825290 Pavement Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	1,396,273
825301 Pressure Reducing Valve Replacement	0	0	0	0	0	0	0	0	0	0	0	0
825331 Replacement/Repair/Rehabilitation of Sanitary Sewer System	0	0	0	0	0	0	0	0	0	0	0	0
825340 Street Lights Conduit Replacement	0	0	0	0	0	0	0	0	0	0	0	12,799
825362 Replacement/Repair/Rehabilitation of Storm Drain	0	0	0	0	0	0	0	0	0	0	0	0
825451 City-wide Water Line Replacement	0	0	0	0	0	0	0	0	0	0	0	0
825521 WPCP Biosolids Processing	0	0	0	0	0	0	0	0	0	0	0	0
825530 Transportation Model Update	0	0	0	0	0	0	0	0	0	0	0	0
825570 239 - 241 Commercial Street Property Maintenance	11,365	0	0	0	0	0	0	0	0	0	0	0
825700 General Plan Updates	139,375	0	0	0	0	0	0	0	0	0	0	0
825730 Pedestrian Lighted Crosswalk Maintenance and Replacement	361,572	0	0	0	0	0	0	0	0	0	0	0
825740 Battery Backup System for Traffic Signals Maintenance	0	0	0	0	0	0	0	0	0	0	0	48,052
825850 Swim Pools Infrastructure	0	0	0	0	0	34,120	0	0	0	0	0	0
825911 Landfill Gas Flare and Blowers Replacement	0	0	0	0	0	0	0	0	0	0	0	0
825962 SCVURPPP Contracting and Fiscal Agent - General Fund	55,000	0	0	0	0	0	0	0	0	0	0	0
826320 FY 15-16 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0
826330 FY 16-17 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0
826340 FY 17-18 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0
826350 FY 18-19 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0
826351 FY 19-39 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0
826520 Pre-Development Costs on Affordable Housing Sites	0	0	0	0	0	0	0	0	0	0	0	0
826530 County-Wide Homeless Count	0	12,000	0	0	0	0	0	0	0	0	0	0
826710 Washington Community Swim Center	0	0	0	0	0	0	0	0	0	0	0	0
826730 Underground Overhead Utilities	0	0	0	0	0	0	0	0	0	0	0	0
826790 Sunnyvale Avenue Median from Iowa Avenue to Washington Avenue	0	0	0	0	0	0	0	0	0	0	0	0
826890 Mathilda/237/101 Interchange Improvements	0	0	0	0	0	0	0	0	0	0	0	0
826960 Water Utility Master Plan	0	0	0	0	0	0	0	0	0	0	0	0
827160 Sunnyvale Tennis Center Court Rehabilitation	0	0	0	0	0	119,194	0	0	0	0	0	0
827180 Automation of Water Meter Reading	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
824281 Leak Detection and Condition Assessment Program	0	0	0	0	0	0	0	0	0	0	0	0	0
824291 Water Cost of Service Study	0	0	0	0	0	0	0	0	0	0	0	0	0
824341 Wastewater Cost of Service Study	0	0	0	0	0	0	0	56,823	0	0	0	0	0
824571 Project Management for Town Center Development Agreement	0	0	0	0	0	0	0	0	0	0	0	0	0
824771 SCWP Primary Process Design and Construction	0	0	0	0	0	0	0	0	0	0	0	0	0
824741 Landfill Constituents of Concern Monitoring	0	0	0	0	0	0	0	0	0	0	0	0	0
825070 Bicycle Map Revision	0	0	0	0	0	0	0	0	0	0	0	0	0
825231 Cleaning of Water Tanks	0	0	0	0	0	0	0	0	0	0	0	0	0
825251 Mary/Carson Water Plant Upgrade	0	0	0	0	0	0	6,930,954	0	0	0	0	0	0
825290 Pavement Rehabilitation	3,335,704	0	588,480	1,143,663	0	0	0	0	0	0	0	0	0
825301 Pressure Reducing Valve Replacement	0	0	0	0	0	0	200,000	0	0	0	0	0	0
825331 Replacement/Repair/Rehabilitation of Sanitary Sewer System	0	0	0	0	0	0	0	1,700,485	0	0	0	0	0
825340 Street Lights Conduit Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
825362 Replacement/Repair/Rehabilitation of Storm Drain	0	0	0	0	0	0	0	0	0	0	0	0	0
825451 City-wide Water Line Replacement	0	0	0	0	0	0	927,354	0	0	0	0	0	0
825521 WPCP Biosolids Processing	0	0	0	0	0	0	0	1,700,000	0	0	0	0	0
825530 Transportation Model Update	0	0	0	0	0	22,067	0	0	0	0	0	0	0
825570 239 - 241 Commercial Street Property Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
825700 General Plan Updates	0	0	0	0	0	0	0	0	0	0	0	0	0
825730 Pedestrian Lighted Crosswalk Maintenance and Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
825740 Battery Backup System for Traffic Signals Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
825850 Swim Pools Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0
825911 Landfill Gas Flare and Blowers Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
825962 SCVURPPP Contracting and Fiscal Agent - General Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
826320 FY 15-16 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
826330 FY 16-17 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
826340 FY 17-18 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
826350 FY 18-19 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
826351 FY 19-39 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
826520 Pre-Development Costs on Affordable Housing Sites	0	0	0	0	0	0	0	0	0	0	0	0	0
826530 County-Wide Homeless Count	0	0	0	0	0	0	0	0	0	0	0	0	0
826710 Washington Community Swim Center	0	0	0	0	0	0	0	0	0	0	0	0	0
826730 Underground Overhead Utilities	0	0	0	0	0	0	0	0	0	0	0	0	0
826790 Sunnyvale Avenue Median from Iowa Avenue to Washington Avenue	0	0	0	0	0	0	0	0	0	0	0	0	0
826890 Mathilda/237/101 Interchange Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0
826960 Water Utility Master Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
827160 Sunnyvale Tennis Center Court Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
827180 Automation of Water Meter Reading	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
APPROPRIATIONS
GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
824281 Leak Detection and Condition Assessment Program	0	0
824291 Water Cost of Service Study	0	0
824341 Wastewater Cost of Service Study	0	56,823
824571 Project Management for Town Center Development Agreement	0	0
824771 SCWP Primary Process Design and Construction	0	0
824741 Landfill Constituents of Concern Monitoring	0	0
825070 Bicycle Map Revision	0	31,996
825231 Cleaning of Water Tanks	0	0
825251 Mary/Carson Water Plant Upgrade	0	6,930,954
825290 Pavement Rehabilitation	0	6,464,120
825301 Pressure Reducing Valve Replacement	0	200,000
825331 Replacement/Repair/Rehabilitation of Sanitary Sewer System	0	1,700,485
825340 Street Lights Conduit Replacement	0	12,799
825362 Replacement/Repair/Rehabilitation of Storm Drain	0	0
825451 City-wide Water Line Replacement	0	927,354
825521 WPCP Biosolids Processing	0	1,700,000
825530 Transportation Model Update	0	22,067
825570 239 - 241 Commercial Street Property Maintenance	0	11,365
825700 General Plan Updates	0	139,375
825730 Pedestrian Lighted Crosswalk Maintenance and Replacement	0	361,572
825740 Battery Backup System for Traffic Signals Maintenance	0	48,052
825850 Swim Pools Infrastructure	9,572	43,692
825911 Landfill Gas Flare and Blowers Replacement	0	0
825962 SCVURPPP Contracting and Fiscal Agent - General Fund	0	55,000
826320 FY 15-16 Recruitment and Training for Sworn Officers	0	0
826330 FY 16-17 Recruitment and Training for Sworn Officers	0	0
826340 FY 17-18 Recruitment and Training for Sworn Officers	0	0
826350 FY 18-19 Recruitment and Training for Sworn Officers	0	0
826351 FY 19-39 Recruitment and Training for Sworn Officers	0	0
826320 Pre-Development Costs on Affordable Housing Sites	0	0
826530 County-Wide Homeless Count	0	12,000
826710 Washington Community Swim Center	0	0
826730 Underground Overhead Utilities	0	0
826790 Sunnyvale Avenue Median from Iowa Avenue to Washington Avenue	0	0
826890 Mathilda/237/101 Interchange Improvements	0	0
826960 Water Utility Master Plan	0	0
827160 Sunnyvale Tennis Center Court Rehabilitation	0	119,194
827180 Automation of Water Meter Reading	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
827550 Outside Group Funding Support [CDBG]					194,184							
827560 Aerial Mapping and Settlement Analysis of the SV Landfill	0	0	0	0	0	0	0	0	0	0	0	0
827570 Downtown Parking District Major Maintenance	0	0	0	0	0	0	0	0	0	0	0	0
828030 Annual Slurry Seal of City Streets	0	0	0	0	0	0	0	0	0	0	0	0
828100 First-Time Homebuyer Loans	0	250,000	0	0	0	0	0	0	0	0	0	0
828150 Police Services Equipment - Cell Phones	0	0	0	0	0	0	0	0	0	0	0	0
828210 Inspection Data Mgmt and Handheld Data Entry Device Project	0	0	0	0	0	0	0	0	0	0	0	0
828260 SMaRT Station® Post-2021 Rebuild	0	0	0	0	0	0	0	0	0	0	0	0
828400 Golf Buildings Renovations	0	0	0	0	0	0	0	0	0	0	0	0
828750 Tenant Based Rental Assistance (HOME)	0	0	2,000,000	0	0	0	0	0	0	0	0	0
829070 Lawrence Expressway Sanitary Sewer Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0
829081 Storm System Trash Control Devices - General Fund	0	0	0	0	0	0	0	0	0	0	0	0
829100 Sanitary Sewer Siphon Cleaning and Assessment	0	0	0	0	0	0	0	0	0	0	0	0
829140 Fire Station Electrical Systems and Roll Up Door Replacement	235,015	0	0	0	0	0	0	0	0	0	0	0
829150 Swimming Pool Buildings Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0
829170 Sunken Gardens Driving Range Light Replacement	0	0	0	0	0	0	0	0	0	0	0	0
829190 Community Center Comprehensive Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0
829400 Sidewalk, Curb and Gutter Replacement	0	0	0	0	0	0	0	0	0	0	0	0
829440 Land Acquisition Due Diligence	0	0	0	0	0	0	0	0	0	0	0	0
829510 Emergency Medical Dispatch First Responder Incentive Funding	0	0	0	0	0	0	0	0	0	0	0	0
829560 Sunnyvale Workforce Development Program-DST	0	0	0	0	517,993	0	0	0	0	0	0	0
829620 Downtown Association	40,000	0	0	0	0	0	0	0	0	0	0	0
829630 Council Set Aside	100,000	0	0	0	0	0	0	0	0	0	0	0
830170 Refurbishment of Water Tanks	0	0	0	0	0	0	0	0	0	0	0	0
830180 Landfill Post-Closure Erosion Prevention	0	0	0	0	0	0	0	0	0	0	0	0
830200 Repairs to the Secondary Process	0	0	0	0	0	0	0	0	0	0	0	0
830210 Repairs to the Power Generation Facility	0	0	0	0	0	0	0	0	0	0	0	0
830220 Repairs to the Tertiary Process	0	0	0	0	0	0	0	0	0	0	0	0
830240 SCWP Program Management	0	0	0	0	0	0	0	0	0	0	0	0
830260 Sanitary Sewer Salinity Reduction Study	0	0	0	0	0	0	0	0	0	0	0	0
832020 ADA Curb Retrofit (CDBG)	0	0	0	0	448,000	0	0	0	0	0	0	0
830280 Sunnyvale Baylands Park Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0
830310 Community Center Grounds Renovation and Enhancement	0	0	0	0	0	5,814,707	0	0	0	0	0	0
830340 Fair Oaks Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0
830490 Fremont Pool Infrastructure Improvements	0	0	0	0	0	27,279	0	0	0	0	0	0
830510 Plaza del Sol Phase II	0	0	0	0	0	0	0	0	0	0	0	0
830580 Emergency Generator Installation	0	0	0	0	0	0	0	0	0	0	0	0
830600 Lakewood Branch Library Facility	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
827550 Outside Group Funding Support [CDBG]	0	0	0	0	0	0	0	0	0	0	0	0	0
827560 Aerial Mapping and Settlement Analysis of the SV Landfill	0	0	0	0	0	0	0	0	0	0	0	0	0
827570 Downtown Parking District Major Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
828030 Annual Slurry Seal of City Streets	0	0	635,867	0	0	0	0	0	0	0	0	0	0
828100 First-Time Homebuyer Loans	0	0	0	0	0	0	0	0	0	0	0	0	0
828150 Police Services Equipment - Cell Phones	0	0	0	0	0	0	0	0	0	0	0	0	0
828210 Inspection Data Mgmt and Handheld Data Entry Device Project	0	0	0	0	0	0	0	0	0	0	0	0	0
828260 SMaRT Station® Post-2021 Rebuild	0	0	0	0	0	0	0	0	0	0	0	0	0
828400 Golf Buildings Renovations	0	0	0	0	0	0	0	0	0	0	13,540,734	0	0
828750 Tenant Based Rental Assistance (HOME)	0	0	0	0	0	0	0	0	0	0	0	0	0
829070 Lawrence Expressway Sanitary Sewer Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
829081 Storm System Trash Control Devices - General Fund	0	0	0	0	0	0	0	0	438,835	0	0	0	0
829100 Sanitary Sewer Siphon Cleaning and Assessment	0	0	0	0	0	0	0	0	0	0	0	0	0
829140 Fire Station Electrical Systems and Roll Up Door Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
829150 Swimming Pool Buildings Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0
829170 Sunken Gardens Driving Range Light Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
829190 Community Center Comprehensive Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0
829400 Sidewalk, Curb and Gutter Replacement	0	0	1,825,083	0	0	0	0	0	0	0	0	0	0
829440 Land Acquisition Due Diligence	0	0	0	0	0	0	0	0	0	0	0	0	0
829510 Emergency Medical Dispatch First Responder Incentive Funding	0	0	0	0	0	0	0	0	0	0	0	0	0
829560 Sunnyvale Workforce Development Program-DST	0	0	0	0	0	0	0	0	0	0	0	0	0
829620 Downtown Association	0	0	0	0	0	0	0	0	0	0	0	0	0
829630 Council Set Aside	0	0	0	0	0	0	0	0	0	0	0	0	0
830170 Refurbishment of Water Tanks	0	0	0	0	0	0	0	0	0	0	0	0	0
830180 Landfill Post-Closure Erosion Prevention	0	0	0	0	0	0	0	0	0	0	0	0	0
830200 Repairs to the Secondary Process	0	0	0	0	0	0	0	100,000	0	0	0	0	0
830210 Repairs to the Power Generation Facility	0	0	0	0	0	0	0	100,000	0	0	0	0	0
830220 Repairs to the Tertiary Process	0	0	0	0	0	0	0	109,709	0	0	0	0	0
830240 SCWP Program Management	0	0	0	0	0	0	0	3,400,000	0	0	0	0	0
830260 Sanitary Sewer Salinity Reduction Study	0	0	0	0	0	0	0	113,646	0	0	0	0	0
832020 ADA Curb Retrofit (CDBG)	0	0	0	0	0	0	0	0	0	0	0	0	0
830280 Sunnyvale Baylands Park Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0
830310 Community Center Grounds Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	0
830340 Fair Oaks Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	0
830490 Fremont Pool Infrastructure Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0
830510 Plaza del Sol Phase II	0	0	0	0	0	0	0	0	0	0	0	0	0
830580 Emergency Generator Installation	0	0	0	0	0	0	0	0	0	0	0	0	0
830600 Lakewood Branch Library Facility	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
APPROPRIATIONS
GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
827550 Outside Group Funding Support [CDBG]	0	194,184
827560 Aerial Mapping and Settlement Analysis of the SV Landfill	0	0
827570 Downtown Parking District Major Maintenance	0	0
828030 Annual Slurry Seal of City Streets	0	635,867
828100 First-Time Homebuyer Loans	0	250,000
828150 Police Services Equipment - Cell Phones	0	0
828210 Inspection Data Mgmt and Handheld Data Entry Device Project	0	0
828260 SMaRT Station® Post-2021 Rebuild	0	13,540,734
828400 Golf Buildings Renovations	0	0
828750 Tenant Based Rental Assistance (HOME)	0	2,000,000
829070 Lawrence Expressway Sanitary Sewer Rehabilitation	0	0
829081 Storm System Trash Control Devices - General Fund	0	438,835
829100 Sanitary Sewer Siphon Cleaning and Assessment	0	0
829140 Fire Station Electrical Systems and Roll Up Door Replacement	0	235,015
829150 Swimming Pool Buildings Infrastructure	0	0
829170 Sunken Gardens Driving Range Light Replacement	0	0
829190 Community Center Comprehensive Infrastructure	0	0
829400 Sidewalk, Curb and Gutter Replacement	0	1,825,083
829440 Land Acquisition Due Diligence	0	0
829510 Emergency Medical Dispatch First Responder Incentive Funding	0	0
829560 Sunnyvale Workforce Development Program-DST	0	517,993
829620 Downtown Association	0	40,000
829630 Council Set Aside	0	100,000
830170 Refurbishment of Water Tanks	0	0
830180 Landfill Post-Closure Erosion Prevention	0	0
830200 Repairs to the Secondary Process	0	100,000
830210 Repairs to the Power Generation Facility	0	100,000
830220 Repairs to the Tertiary Process	0	109,709
830240 SCWP Program Management	0	3,400,000
830260 Sanitary Sewer Salinity Reduction Study	0	113,646
832020 ADA Curb Retrofit (CDBG)	0	448,000
830280 Sunnyvale Baylands Park Infrastructure	0	0
830310 Community Center Grounds Renovation and Enhancement	0	5,814,707
830340 Fair Oaks Park Renovation and Enhancement	0	0
830490 Fremont Pool Infrastructure Improvements	0	27,279
830510 Plaza del Sol Phase II	0	0
830580 Emergency Generator Installation	0	0
830600 Lakewood Branch Library Facility	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
830630 Dispute Resolution Services												
830890 Urban Water Management Plan Update	45,000	0	0	0	0	0	0	0	0	0	0	0
830901 Transportation and Traffic Services Staff Augmentation	0	0	0	0	0	0	0	0	0	0	0	0
830910 Zero Waste Strategic Plan	0	0	0	0	0	0	0	0	0	0	0	0
831290 Climate Action Plan Implementation	0	0	0	0	0	0	0	0	0	0	0	0
831310 Minimum Wage Enforcement Agreement	392,000	0	0	0	0	0	0	0	0	0	0	0
831320 RDA Counsel Fees	15,000	0	0	0	0	0	0	0	0	0	0	0
831340 Civic Center Modernization	0	0	0	0	0	0	0	0	0	0	0	0
831360 Recreation Fee Waiver	0	0	0	0	0	0	0	0	0	0	0	0
831390 CFD No.3 - Ten Year Infrastructure Improvements Plan	0	0	0	0	0	0	0	0	0	0	44,941	0
831450 Public Works Development Engineering Staffing	0	0	0	0	0	0	0	0	0	0	0	0
831470 SCWP Construction Management	0	0	0	0	0	0	0	0	0	0	0	0
831480 Water Conservation and Drought Response	0	0	0	0	0	0	0	0	0	0	0	0
831490 Website Upgrades	0	0	0	0	0	0	0	0	0	0	0	0
831511 Green Stormwater Infrastructure Implementation - General Fund	0	0	0	0	0	0	0	0	0	0	0	0
831550 Adjust Water Utilities In Support of Paving Projects	0	0	0	0	0	0	0	0	0	0	0	0
831570 Park Irrigation and Pump Systems Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0
831580 ADA Projects and Emergency Concrete Replacement	0	0	0	0	0	0	0	0	0	0	0	0
831590 Intelligent Transportation Systems	105,307	0	0	0	0	0	0	0	0	0	0	0
831600 Solar Installations on City Facilities	0	0	0	0	0	0	0	0	0	0	0	0
831620 Repairs to the WPCP Support Facilities	14,738	0	0	0	0	0	0	0	0	0	0	0
831630 Repairs to Solids/Dewatering Facilities	0	0	0	0	0	0	0	0	0	0	0	0
831680 Adjust Sewer Utilities In Support of Paving Projects	0	0	0	0	0	0	0	0	0	0	0	0
831691 Storm System Trash Reduction Programs - General Fund	0	0	0	0	0	0	0	0	0	0	0	0
831700 Channel 26 Public Access Programming	0	0	0	0	0	0	0	0	0	0	0	0
831730 WPCP Oxidation Pond Levee Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0
831761 Homeless Prevention and Rapid Re-Housing (HPRR)	0	0	0	250,000	0	0	0	0	0	0	0	0
831770 Illuminated Street Sign Replacement Project	0	0	0	0	0	0	0	0	0	0	0	0
831830 Lakewood Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0
831840 Catholic Protection SFPUC Turnouts and Transmission Pipeline	0	0	0	0	0	0	0	0	0	0	0	0
831860 John W. Christian Greenbelt Pathway Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0
831870 Preventive Maintenance for Various Bridges	0	0	0	0	0	0	0	0	0	0	0	0
831880 Preschool Outdoor Play Area	0	0	0	0	0	0	0	0	0	0	0	0
831910 E. Washington Ave and E. Evelyn Ave Park Design	0	0	0	0	0	0	0	0	0	0	0	0
831920 Fair Oaks/Highway 237 Preliminary Park Design	0	0	0	0	0	0	0	0	0	0	0	0
831980 Annual State of the City	46,367	0	0	0	0	0	0	0	0	0	0	0
832030 Orchard Gardens Apartments Redevelopment	0	0	0	0	0	0	0	0	0	0	0	0
832040 Persian Drive Sidewalk Extension (CDBG)	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRP Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
830630 Dispute Resolution Services													
830890 Urban Water Management Plan Update	0	0	0	0	0	0	0	0	0	0	0	0	0
830901 Transportation and Traffic Services Staff Augmentation	0	0	0	0	0	0	0	0	0	0	0	0	0
830910 Zero Waste Strategic Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
831290 Climate Action Plan Implementation	0	0	0	0	0	0	0	0	585,766	0	0	0	0
831310 Minimum Wage Enforcement Agreement	0	0	0	0	0	0	0	0	0	0	0	0	0
831320 RDA Counsel Fees	0	0	0	0	0	0	0	0	0	0	0	0	0
831340 Civic Center Modernization	0	0	0	0	0	0	0	0	0	0	0	0	0
831360 Recreation Fee Waiver	0	0	0	0	0	0	0	0	0	0	0	0	0
831390 CFD No.3 - Ten Year Infrastructure Improvements Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
831450 Public Works Development Engineering Staffing	0	0	0	0	0	0	0	0	0	0	0	0	0
831470 SCWP Construction Management	0	0	0	0	0	0	0	1,570,000	0	0	0	0	0
831480 Water Conservation and Drought Response	0	0	0	0	0	0	25,000	0	0	0	0	0	0
831490 Website Upgrades	0	0	0	0	0	0	0	0	0	0	0	0	0
831511 Green Stormwater Infrastructure Implementation - General Fund	0	0	0	0	0	0	0	0	0	0	0	0	0
831550 Adjust Water Utilities In Support of Paving Projects	0	0	0	0	0	0	101,739	0	0	0	0	0	0
831570 Park Irrigation and Pump Systems Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
831580 ADA Projects and Emergency Concrete Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
831590 Intelligent Transportation Systems	0	0	0	0	0	0	0	0	0	0	0	0	0
831600 Solar Installations on City Facilities	0	0	0	0	0	0	0	0	0	0	0	0	0
831620 Repairs to the WPCP Support Facilities	0	0	0	0	0	0	74,860	28,893	100,397	0	0	0	0
831630 Repairs to Solids/Dewatering Facilities	0	0	0	0	0	0	0	100,000	0	0	0	0	0
831680 Adjust Sewer Utilities In Support of Paving Projects	0	0	0	0	0	0	0	0	0	0	0	0	0
831691 Storm System Trash Reduction Programs - General Fund	0	0	0	0	0	0	0	101,739	0	0	0	0	0
831700 Channel 26 Public Access Programming	0	0	0	0	0	0	0	0	7,500	0	0	0	0
831730 WPCP Oxidation Pond Levee Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
831761 Homeless Prevention and Rapid Re-Housing (HPRR)	0	0	0	0	0	0	0	495,013	0	0	0	0	0
831770 Illuminated Street Sign Replacement Project	0	0	0	0	0	0	0	0	0	0	0	0	0
831830 Lakewood Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	0
831840 Cathodic Protection SFPUC Turnouts and Transmission Pipeline	0	0	0	0	0	0	0	0	0	0	0	0	0
831860 John W. Christian Greenbelt Pathway Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
831870 Preventive Maintenance for Various Bridges	0	0	0	0	0	0	0	0	0	0	0	0	0
831880 Preschool Outdoor Play Area	0	0	0	0	0	0	0	0	0	0	0	0	0
831910 E. Washington Ave and E. Evelyn Ave Park Design	0	0	0	0	0	0	0	0	0	0	0	0	0
831920 Fair Oaks/Highway 237 Preliminary Park Design	0	0	0	0	0	0	0	0	0	0	0	0	0
831980 Annual State of the City	0	0	0	0	0	0	0	0	0	0	0	0	0
832030 Orchard Gardens Apartments Redevelopment	0	0	0	0	0	0	0	0	0	0	0	0	0
832040 Persian Drive Sidewalk Extension (CDBG)	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
830630 Dispute Resolution Services	0	45,000
830890 Urban Water Management Plan Update	0	0
830901 Transportation and Traffic Services Staff Augmentation	0	0
830910 Zero Waste Strategic Plan	0	585,766
831290 Climate Action Plan Implementation	0	392,000
831310 Minimum Wage Enforcement Agreement	0	15,000
831320 RDA Counsel Fees	0	0
831340 Civic Center Modernization	0	0
831360 Recreation Fee Waiver	0	0
831390 CFD No.3 - Ten Year Infrastructure Improvements Plan	0	44,941
831450 Public Works Development Engineering Staffing	0	0
831470 SCWP Construction Management	0	1,570,000
831480 Water Conservation and Drought Response	0	25,000
831490 Website Upgrades	0	0
831511 Green Stormwater Infrastructure Implementation - General Fund	0	0
831550 Adjust Water Utilities In Support of Paving Projects	0	101,739
831570 Park Irrigation and Pump Systems Rehabilitation	0	0
831580 ADA Projects and Emergency Concrete Replacement	0	105,307
831590 Intelligent Transportation Systems	0	0
831600 Solar Installations on City Facilities	0	218,888
831620 Repairs to the WPCP Support Facilities	0	100,000
831630 Repairs to Solids/Dewatering Facilities	0	0
831680 Adjust Sewer Utilities In Support of Paving Projects	0	101,739
831691 Storm System Trash Reduction Programs - General Fund	0	7,500
831700 Channel 26 Public Access Programming	0	0
831730 WPCP Oxidation Pond Levee Rehabilitation	0	495,013
831761 Homeless Prevention and Rapid Re-Housing (HPRR)	0	250,000
831770 Illuminated Street Sign Replacement Project	0	0
831830 Lakewood Park Renovation and Enhancement	0	0
831840 Cathodic Protection SFPUC Turnouts and Transmission Pipeline	0	0
831860 John W. Christian Greenbelt Pathway Rehabilitation	0	0
831870 Preventive Maintenance for Various Bridges	0	0
831880 Preschool Outdoor Play Area	0	0
831910 E. Washington Ave and E. Evelyn Ave Park Design	0	0
831920 Fair Oaks/Highway 237 Preliminary Park Design	0	0
831980 Annual State of the City	0	46,367
832030 Orchard Gardens Apartments Redevelopment	0	0
832040 Persian Drive Sidewalk Extension (CDBG)	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
832100 Intersection of Mathilda Avenue and Indio Way	0	0	0	0	0	0	0	0	0	0	0	0
832160 Engineering Services for Transportation Related Projects/Priorities	440,000	0	0	0	0	0	0	0	0	0	0	0
832220 Fire Prevention (Non-HazMat) Technology Project	0	0	0	0	0	0	0	0	0	0	0	0
832230 Fire Prevention (HazMat) Technology Project	0	0	0	0	0	0	0	0	0	0	0	0
832260 Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	0	0
832280 Maintenance for City-owned Property at 1484 Kifer Road	0	0	0	0	0	0	0	0	0	0	0	0
832290 Safe Routes to School Program	0	0	0	0	0	0	0	0	0	0	0	0
832310 Silicon Valley Talent Partnership	0	0	0	0	0	0	0	0	0	0	0	0
832320 Implementation of Green Bike Lanes	0	0	0	0	0	0	0	0	0	0	0	0
832360 Sustainability Speaker Series	0	0	0	0	0	0	0	0	0	0	0	0
832380 Iizuka Sister City Engagement	0	0	0	0	0	0	0	0	0	0	0	0
832450 ATMS Upgrades - Data Collection and Display Enhancements	0	0	0	0	0	0	0	0	0	0	0	0
832510 Traffic Signals Timing Plan - Fremont Avenue	0	0	0	0	0	0	0	0	0	0	0	0
832520 Traffic Signals Timing Plan - Hollenbeck Avenue	0	0	0	0	0	0	0	0	0	0	0	0
832530 Traffic Signals Timing Plan - Mary Avenue	0	0	0	0	0	0	0	0	0	0	0	0
832540 Traffic Signals Timing Plan - Remington Drive	0	0	0	0	0	0	0	0	0	0	0	0
832590 Installation of Charging Stations for Electric Vehicles	117,056	0	0	0	0	0	0	0	0	0	0	0
832620 Pilot Grant Writer at Columbia Neighborhood Center	0	0	0	0	0	0	0	0	0	0	0	0
832630 Administrative Hearing Officer	0	0	0	0	0	0	0	0	0	0	0	0
832670 Sunnyvale Elections	0	0	0	0	0	0	0	0	0	0	0	0
832690 Library Restroom Renovation	0	0	0	0	0	0	0	0	0	0	0	0
832700 Library Program Space	0	0	0	0	0	0	0	0	0	0	0	0
832720 Washington Pool Infrastructure Replacement and Renovation	0	0	0	0	0	9,974	0	0	0	0	0	0
832730 Renovate Median Landscaping to Low Maintenance	0	0	0	0	0	0	0	0	0	0	0	0
832740 Upgrade Park Pathway Lighting to LED	0	0	0	0	0	0	0	0	0	0	0	0
832750 City Maintained Tree Inventory	0	0	0	0	0	0	0	0	0	0	0	0
832770 De Anza Park Pathway Renovation	0	0	0	0	0	0	0	0	0	0	0	0
832780 All Inclusive Playground	0	0	0	0	0	0	0	0	0	0	0	0
832800 Performing Arts Center Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0
832830 Fire Station 2 Training Trailer Maintenance	0	0	0	0	0	0	0	0	0	0	0	0
832870 Fire Station Master Plan	0	0	0	0	0	0	0	0	0	0	0	0
832890 Traffic Signal Specifications and Standard Details	0	0	0	0	0	0	0	0	0	0	0	0
832900 Safe Routes to School and Pedestrian Safety Opportunity Plan	0	0	0	0	0	0	0	0	0	0	0	0
833010 Bicycle and Pedestrian Safety Improvement	0	0	0	0	0	0	0	0	0	0	0	0
833020 Future Traffic Signal Construction (3111)	0	0	0	0	0	0	0	0	0	0	0	0
833030 Pavement Standards	0	0	0	0	0	0	0	0	0	0	0	0
833060 Annual Digester Cleaning	0	0	0	0	0	0	0	0	0	0	0	0
833070 WPCP Electronic Operations & Maintenance Manual	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRP Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
832100 Intersection of Mathilda Avenue and Indio Way	0	0	0	0	0	0	0	0	0	0	0	0	0
832160 Engineering Services for Transportation Related Projects/Priorities	0	0	0	0	0	0	0	0	0	0	0	0	0
832220 Fire Prevention (Non-HazMat) Technology Project	0	0	0	0	0	0	0	0	0	0	0	0	0
832230 Fire Prevention (HazMat) Technology Project	0	0	0	0	0	0	0	0	0	0	0	0	0
832260 Office of Emergency Services	0	0	0	0	0	0	0	0	0	0	0	0	0
832280 Maintenance for City-owned Property at 1484 Kifer Road	0	0	0	0	0	0	0	0	0	0	0	0	0
832290 Safe Routes to School Program	0	0	0	0	0	0	0	0	0	0	0	0	0
832310 Silicon Valley Talent Partnership	0	0	0	0	0	0	0	0	0	0	0	0	0
832320 Implementation of Green Bike Lanes	0	0	0	0	0	0	0	0	0	0	0	0	0
832360 Sustainability Speaker Series	0	0	0	0	0	0	0	0	0	0	0	0	0
832380 Iizuka Sister City Engagement	0	0	0	0	0	0	0	0	0	0	0	0	0
832450 ATMS Upgrades - Data Collection and Display Enhancements	0	0	0	0	0	0	0	0	0	0	0	0	0
832510 Traffic Signals Timing Plan - Fremont Avenue	0	0	0	0	0	0	0	0	0	0	0	0	0
832520 Traffic Signals Timing Plan - Hollenbeck Avenue	0	0	0	0	0	0	0	0	0	0	0	0	0
832530 Traffic Signals Timing Plan - Mary Avenue	0	0	0	0	0	0	0	0	0	0	0	0	0
832540 Traffic Signals Timing Plan - Remington Drive	0	0	0	0	0	0	0	0	0	0	0	0	0
832590 Installation of Charging Stations for Electric Vehicles	0	0	0	0	0	0	0	0	0	0	0	0	0
832620 Pilot Grant Writer at Columbia Neighborhood Center	0	0	0	0	0	0	0	0	0	0	0	0	0
832630 Administrative Hearing Officer	0	0	0	0	0	0	0	0	0	0	0	0	0
832670 Sunnyvale Elections	0	0	0	0	0	0	0	0	0	0	0	0	0
832690 Library Restroom Renovation	0	0	0	0	0	0	0	0	0	0	0	0	0
832700 Library Program Space	0	0	0	0	0	0	0	0	0	0	0	0	0
832720 Washington Pool Infrastructure Replacement and Renovation	0	0	0	0	0	0	0	0	0	0	0	0	0
832730 Renovate Median Landscaping to Low Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
832740 Upgrade Park Pathway Lighting to LED	0	0	0	0	0	0	0	0	0	0	0	0	0
832750 City Maintained Tree Inventory	0	0	0	0	0	0	0	0	0	0	0	0	0
832770 De Anza Park Pathway Renovation	0	0	0	0	0	0	0	0	0	0	0	0	0
832780 All Inclusive Playground	0	0	0	0	0	0	0	0	0	0	0	0	0
832800 Performing Arts Center Infrastructure	0	0	0	0	0	0	0	0	0	0	0	0	0
832830 Fire Station 2 Training Trailer Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
832870 Fire Station Master Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
832890 Traffic Signal Specifications and Standard Details	0	0	0	0	0	0	0	0	0	0	0	0	0
832900 Safe Routes to School and Pedestrian Safety Opportunity Plan	0	0	0	0	0	0	0	0	0	0	0	0	0
833010 Bicycle and Pedestrian Safety Improvement	0	0	0	0	0	0	0	0	0	0	0	0	0
833020 Future Traffic Signal Construction (3111)	0	0	0	0	0	0	0	0	0	0	0	0	0
833030 Pavement Standards	0	0	0	0	0	0	0	0	0	0	0	0	0
833060 Annual Digester Cleaning	0	0	0	0	0	0	0	0	0	0	0	0	0
833070 WPCP Electronic Operations & Maintenance Manual	0	0	0	0	0	0	0	98,738	0	0	0	0	0

CITY OF SUNNYVALE
APPROPRIATIONS
GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
832100 Intersection of Mathilda Avenue and Indio Way	0	0
832160 Engineering Services for Transportation Related Projects/Priorities	0	440,000
832220 Fire Prevention (Non-HazMat) Technology Project	0	0
832230 Fire Prevention (HazMat) Technology Project	0	0
832260 Office of Emergency Services	0	0
832280 Maintenance for City-owned Property at 1484 Kifer Road	0	0
832290 Safe Routes to School Program	0	0
832310 Silicon Valley Talent Partnership	0	0
832320 Implementation of Green Bike Lanes	0	0
832360 Sustainability Speaker Series	0	0
832380 Iizuka Sister City Engagement	0	0
832450 ATMS Upgrades - Data Collection and Display Enhancements	0	0
832510 Traffic Signals Timing Plan - Fremont Avenue	0	0
832520 Traffic Signals Timing Plan - Hollenbeck Avenue	0	0
832530 Traffic Signals Timing Plan - Mary Avenue	0	0
832540 Traffic Signals Timing Plan - Remington Drive	0	0
832590 Installation of Charging Stations for Electric Vehicles	0	117,056
832620 Pilot Grant Writer at Columbia Neighborhood Center	0	0
832630 Administrative Hearing Officer	0	0
832670 Sunnyvale Elections	0	0
832690 Library Restroom Renovation	0	0
832700 Library Program Space	0	0
832720 Washington Pool Infrastructure Replacement and Renovation	0	9,974
832730 Renovate Median Landscaping to Low Maintenance	0	0
832740 Upgrade Park Pathway Lighting to LED	0	0
832750 City Maintained Tree Inventory	0	0
832770 De Anza Park Pathway Renovation	0	0
832780 All Inclusive Playground	0	0
832800 Performing Arts Center Infrastructure	0	0
832830 Fire Station 2 Training Trailer Maintenance	0	0
832870 Fire Station Master Plan	0	0
832890 Traffic Signal Specifications and Standard Details	0	0
832900 Safe Routes to School and Pedestrian Safety Opportunity Plan	0	0
833010 Bicycle and Pedestrian Safety Improvement	0	0
833020 Future Traffic Signal Construction (3111)	0	0
833030 Pavement Standards	0	0
833060 Annual Digester Cleaning	0	98,738
833070 WPCP Electronic Operations & Maintenance Manual	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
833080 SCWP Waste Gas Burner Replacement												
833100 Sunnyvale Cleanwater Program Capital Replacement	0	0	0	0	0	0	0	0	0	0	0	0
833110 SCWP - Oversight	0	0	0	0	0	0	0	0	0	0	0	0
833120 SCWP - Environmental Mitigation	0	0	0	0	0	0	0	0	0	0	0	0
833130 SCWP Rehabilitation Primary Effluent Pipeline	0	0	0	0	0	0	0	0	0	0	0	0
833140 SCWP Rehabilitation Influent Pipelines to WPCP	0	0	0	0	0	0	0	0	0	0	0	0
833150 SCWP Existing Plant Rehabilitation - Split Flow	0	0	0	0	0	0	0	0	0	0	0	0
833160 SCWP Caribbean Drive Parking and Trail Access Enhancements	0	0	0	0	0	0	0	0	0	0	0	0
833210 Secondary Treatment & Thickening/Dewatering - CAS Stage 1	0	0	0	0	0	0	0	0	0	0	0	0
833240 Cleanwater Center - Stage 1	0	0	0	0	0	0	0	0	0	0	0	0
833270 SCWP Community Improvements	0	0	0	0	0	0	0	0	0	0	0	0
833370 SCWP Cogeneration Upgrade	0	0	0	0	0	0	0	0	0	0	0	0
833600 Block 15 - Affordable Housing Site	0	0	0	0	0	0	0	0	0	0	0	0
833700 Lawrence Station Area Plan - Housing and Sense of Place	0	0	0	0	0	0	0	0	0	0	0	0
833750 Public Safety Emergency Generator Replacement	0	0	0	0	0	0	0	0	0	0	0	0
833810 Traffic Signal Maintenance Services Augmentation	381,520	0	0	0	0	0	0	0	0	0	0	0
833820 Large Sanitary Sewer Mains Assessment	0	0	0	0	0	0	0	0	0	0	0	0
833830 Procure Post-2021 Solid Waste Collection Franchise	0	0	0	0	0	0	0	0	0	0	0	0
833840 Pricing and Revenue Strategy for Recreation	0	0	0	0	0	0	0	0	0	0	0	0
833850 Sunnyvale Safe Routes to School Improvements	0	0	0	0	0	0	0	0	0	0	0	0
833860 Crosswalk at Intersection of Borregas Avenue/Moffett Park Drive	0	0	0	0	0	0	0	0	0	0	0	0
833880 FY 2018/19 Public Safety Training Trailer	0	0	0	0	0	0	0	0	0	0	0	0
833960 Moffett Park Specific Plan Staffing	0	0	0	0	0	0	0	0	0	0	0	0
833980 OTS Bike/Pedestrian Grant - FY 2018/19	0	0	0	0	0	0	0	0	0	0	0	0
833990 OTS STEP Grant FY 2018/19	0	0	0	0	0	0	0	0	0	0	0	0
834110 FY 2019/20 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0
834120 FY 2020/21 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0
834130 FY21/22 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0
834140 FY22/23 Recruitment and Training Costs for Sworn Officers	3,598,128	0	0	0	0	0	0	0	0	0	0	0
834250 Advance Dilemma Zone Detection Phase 2 - Highway Safety Improvement Program	4,440,559	0	0	0	0	0	0	0	0	0	0	0
834260 Cost of Service Study For Community Development Fees	0	0	0	0	0	0	0	0	0	0	0	0
834270 DPS Headquarters - Records Unit Workstation Upgrade	0	0	0	0	0	0	0	0	0	0	0	0
834280 DPS Armored Response Vehicle Glass Replacement	0	0	0	0	0	0	0	0	0	0	0	0
834290 Census 2020 Complete Count Efforts	0	0	0	0	0	0	0	0	0	0	0	0
834310 Department of Public Safety Property Access Panel	0	0	0	0	0	0	0	0	0	0	0	0
834320 Fire Station 2 and 4 Interior Painting	0	0	0	0	0	0	0	0	0	0	0	0
834330 Com Palace Park Development	0	0	0	0	0	806,359	0	0	0	0	0	0
834340 Com Palace Park Maintenance	0	0	0	0	0							

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
833080 SCWP Waste Gas Burner Replacement													
833100 Sunnyvale Cleanwater Program Capital Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
833110 SCWP - Oversight	0	0	0	0	0	0	0	210,000	0	0	0	0	0
833120 SCWP - Environmental Mitigation	0	0	0	0	0	0	0	465,297	0	0	0	0	0
833130 SCWP Rehabilitation Primary Effluent Pipeline	0	0	0	0	0	0	0	380,000	0	0	0	0	0
833140 SCWP Rehabilitation Influent Pipelines to WPCP	0	0	0	0	0	0	0	0	0	0	0	0	0
833150 SCWP Existing Plant Rehabilitation - Split Flow	0	0	0	0	0	0	0	0	0	0	0	0	0
833160 SCWP Caribbean Drive Parking and Trail Access Enhancements	0	0	0	0	0	0	0	34,261,252	0	0	0	0	0
833210 Secondary Treatment & Thickening/Dewatering - CAS Stage 1	0	0	0	0	0	0	0	4,927,188	3,000,000	0	0	0	0
833240 Cleanwater Center - Stage 1	0	0	0	0	0	0	0	1,687,049	0	0	0	0	0
833270 SCWP Community Improvements	0	0	0	0	0	0	0	40,000	0	0	0	0	0
833370 SCWP Cogeneration Upgrade	0	0	0	0	0	0	0	1,606,691	0	0	0	0	0
833600 Block 15 - Affordable Housing Site	0	0	0	0	0	0	0	0	0	0	0	0	0
833700 Lawrence Station Area Plan - Housing and Sense of Place	0	0	0	0	0	0	0	0	0	0	0	0	0
833750 Public Safety Emergency Generator Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
833810 Traffic Signal Maintenance Services Augmentation	0	0	0	0	0	0	0	0	0	0	0	0	0
833820 Large Sanitary Sewer Mains Assessment	0	0	0	0	0	0	0	0	0	0	0	0	0
833830 Procure Post-2021 Solid Waste Collection Franchise	0	0	0	0	0	0	0	0	0	0	0	0	0
833840 Pricing and Revenue Strategy for Recreation	0	0	0	0	0	0	0	0	0	0	0	0	0
833850 Sunnyvale Safe Routes to School Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0
833860 Crosswalk at Intersection of Borregas Avenue/Moffett Park Drive	0	0	0	0	0	0	0	0	0	0	0	0	0
833880 FY 2018/19 Public Safety Training Trailer	0	0	0	0	0	0	0	0	0	0	0	0	0
833960 Moffett Park Specific Plan Staffing	0	0	0	0	0	0	0	0	0	0	0	0	0
833980 OTS Bike/Pedestrian Grant - FY 2018/19	0	0	0	0	0	0	0	0	0	0	0	0	0
833990 OTS STEP Grant FY 2018/19	0	0	0	0	0	0	0	0	0	0	0	0	0
834110 FY 2019/20 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
834120 FY 2020/21 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
834130 FY21/22 Recruitment and Training for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
834140 FY22/23 Recruitment and Training Costs for Sworn Officers	0	0	0	0	0	0	0	0	0	0	0	0	0
834250 Advance Dilemma Zone Detection Phase 2 - Highway Safety Improvement Program	0	0	0	0	0	0	0	0	0	0	0	0	0
834260 Cost of Service Study For Community Development Fees	0	0	0	0	0	0	0	0	0	0	0	0	0
834270 DPS Headquarters - Records Unit Workstation Upgrade	0	0	0	0	0	0	0	0	0	0	0	0	0
834280 DPS Armored Response Vehicle Glass Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
834290 Census 2020 Complete Count Efforts	0	0	0	0	0	0	0	0	0	0	0	0	0
834310 Department of Public Safety Property Access Panel	0	0	0	0	0	0	0	0	0	0	0	0	0
834320 Fire Station 2 and 4 Interior Painting	0	0	0	0	0	0	0	0	0	0	0	0	0
834330 Corn Palace Park Development	0	0	0	0	0	0	0	0	0	0	0	0	0
834340 Corn Palace Park Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
833080 SCWP Waste Gas Burner Replacement	0	0
833100 Sunnyvale Cleanwater Program Capital Replacement	0	210,000
833110 SCWP - Oversight	0	465,297
833120 SCWP - Environmental Mitigation	0	380,000
833130 SCWP Rehabilitation Primary Effluent Pipeline	0	0
833140 SCWP Rehabilitation Influent Pipelines to WPCP	0	0
833150 SCWP Existing Plant Rehabilitation - Split Flow	0	34,261,252
833160 SCWP Caribbean Drive Parking and Trail Access Enhancements	0	0
833210 Secondary Treatment & Thickening/Dewatering - CAS Stage 1	0	7,927,188
833240 Cleanwater Center - Stage 1	0	1,687,049
833270 SCWP Community Improvements	0	40,000
833370 SCWP Cogeneration Upgrade	0	1,606,691
833600 Block 15 - Affordable Housing Site	0	0
833700 Lawrence Station Area Plan - Housing and Sense of Place	0	0
833750 Public Safety Emergency Generator Replacement	0	0
833810 Traffic Signal Maintenance Services Augmentation	0	381,520
833820 Large Sanitary Sewer Mains Assessment	0	0
833830 Procure Post-2021 Solid Waste Collection Franchise	0	0
833840 Pricing and Revenue Strategy for Recreation	0	0
833850 Sunnyvale Safe Routes to School Improvements	0	0
833860 Crosswalk at Intersection of Borregas Avenue/Moffett Park Drive	0	0
833880 FY 2018/19 Public Safety Training Trailer	0	0
833960 Moffett Park Specific Plan Staffing	0	0
833980 OTS Bike/Pedestrian Grant - FY 2018/19	0	0
833990 OTS STEP Grant FY 2018/19	0	0
834110 FY 2019/20 Recruitment and Training for Sworn Officers	0	0
834120 FY 2020/21 Recruitment and Training for Sworn Officers	0	0
834130 FY21/22 Recruitment and Training for Sworn Officers	0	3,598,128
834140 FY22/23 Recruitment and Training Costs for Sworn Officers	0	4,440,559
834250 Advance Dilemma Zone Detection Phase 2 - Highway Safety Improvement Program	0	0
834260 Cost of Service Study For Community Development Fees	0	0
834270 DPS Headquarters - Records Unit Workstation Upgrade	0	0
834280 DPS Armored Response Vehicle Glass Replacement	0	0
834290 Census 2020 Complete Count Efforts	0	0
834310 Department of Public Safety Property Access Panel	0	0
834320 Fire Station 2 and 4 Interior Painting	0	0
834330 Corn Palace Park Development	0	806,359
834340 Corn Palace Park Maintenance	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
834350 344 Charles Street Renovation	15,000	0	0	0	0	0	0	0	0	0	0	0
834360 Water System Seismic Risk and Vulnerability Study	0	0	0	0	0	0	0	0	0	0	0	0
834370 Traffic Sign Installation and Maintenance	0	0	0	0	0	0	0	0	0	0	0	0
834380 Fire Hydrant Replacement	0	0	0	0	0	0	0	0	0	0	0	0
834390 SCWP WPCP Condition Assessment	0	0	0	0	0	0	0	0	0	0	0	0
834400 SCWP Master Plan Update	0	0	0	0	0	0	0	0	0	0	0	0
834410 Legislative Advocacy Efforts	0	0	0	0	0	0	0	0	0	0	0	0
834430 Electronic Records Management System	0	0	0	0	0	0	0	0	0	0	0	0
834440 Organizational Development	0	0	0	0	0	0	0	0	0	0	0	0
834450 Library Public Address System Replacement	0	0	0	0	0	0	0	0	0	0	0	0
834460 Sewer Capacity Enhancement Projects	0	0	0	0	0	0	0	0	0	0	0	0
834470 Library Security Cameras	0	0	0	0	0	0	0	0	0	0	0	0
834490 Enhanced Crosswalk on California Avenue at Pajaro Avenue	0	0	0	0	0	0	0	0	0	0	0	0
834500 Homestead Road Full Time Bicycle Lane Study	0	0	0	0	0	0	0	0	0	0	0	0
834520 Tasman-Java LRT Corridor Signal Timing	0	0	0	0	0	0	0	0	0	0	0	0
834530 Maude Avenue Corridor Signal Timing	0	0	0	0	0	0	0	0	0	0	0	0
834530 Mathilda-Sunnyvale-Saratoga Corridor Signal Timing	0	0	0	0	0	0	0	0	0	0	0	0
834550 Speed Feedback Signs Maintenance and Replacement	0	0	0	0	0	0	0	0	0	0	0	0
834560 GIS Onetime Support	0	0	0	0	0	0	0	0	0	0	0	0
834570 Install Green Bike Lanes	0	0	0	0	0	0	0	0	0	0	0	0
834580 Washington and Ortega Light Conversion to LED	0	0	0	0	0	500,000	0	0	0	0	0	0
834590 Urgent Water Main Repairs	0	0	0	0	0	0	0	0	0	0	0	0
834610 Water System GIS Updates and Maintenance	0	0	0	0	0	0	0	0	0	0	0	0
834620 Water Level Monitors for Sewer Manholes	0	0	0	0	0	0	0	0	0	0	0	0
834630 Water Level Monitors for Storm Drain Manholes	0	0	0	0	0	0	0	0	0	0	0	0
834640 Interactive Voice Response (IVR) for Utility Billing Cell Center	0	0	0	0	0	0	0	0	0	0	0	0
834650 Utility Billing Reporting Tool	0	0	0	0	0	0	0	0	0	0	0	0
834660 Electronic Plan Review Software and Hardware	0	0	0	0	0	0	0	0	0	0	0	0
834670 Utility Billing System RFP	0	0	0	0	0	0	0	0	0	0	0	0
834680 Las Palmas Tennis Center Needs Assessment	0	0	0	0	0	0	0	0	0	0	0	0
834700 Green Bike Lane Maintenance	0	0	0	0	0	0	0	0	0	0	0	0
834710 Civic Center Phase 2 Planning - Main Library	500,000	0	0	0	0	0	0	0	0	0	0	0
834720 Laboratory Certification Update	0	0	0	0	0	0	0	0	0	0	0	0
834730 Public Facilities Impact Fee Study	0	0	0	0	0	0	0	0	0	0	0	0
834740 ADA Upgrades in Columbia Neighborhood Center	0	0	0	0	0	0	0	0	0	0	0	0
834750 Peery Park Specific Plan Wastewater Capacity Improvements	0	0	0	0	0	0	0	0	0	0	0	0
834760 Plaza de las Flores Energy Efficiency and Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0
834770 Lakewood Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
834350 344 Charles Street Renovation	0	0	0	0	0	0	0	0	0	0	0	0	0
834360 Water System Seismic Risk and Vulnerability Study	0	0	0	0	0	0	0	0	0	0	0	0	0
834370 Traffic Sign Installation and Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
834380 Fire Hydrant Replacement	0	0	0	0	0	0	120,000	0	0	0	0	0	0
834390 SCWP WPCP Condition Assessment	0	0	0	0	0	0	0	1,000,000	0	0	0	0	0
834400 SCWP Master Plan Update	0	0	0	0	0	0	0	875,000	0	0	0	0	0
834410 Legislative Advocacy Efforts	0	0	0	0	0	0	0	0	0	0	0	0	0
834430 Electronic Records Management System	0	0	0	0	0	0	0	0	0	0	0	0	0
834440 Organizational Development	0	0	0	0	0	0	0	0	0	0	0	0	0
834450 Library Public Address System Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
834460 Sewer Capacity Enhancement Projects	0	0	0	0	0	0	0	0	0	0	0	0	0
834470 Library Security Cameras	0	0	0	0	0	0	0	1,000,000	0	0	0	0	0
834490 Enhanced Crosswalk on California Avenue at Pajaro Avenue	0	0	0	0	0	0	0	0	0	0	0	0	0
834500 Homestead Road Full Time Bicycle Lane Study	0	0	0	0	0	0	0	0	0	0	0	0	0
834520 Tasman-Java LRT Corridor Signal Timing	0	0	0	0	0	0	0	0	0	0	0	0	0
834530 Maude Avenue Corridor Signal Timing	0	0	0	0	0	0	0	0	0	0	0	0	0
834530 Mathilda-Sunnyvale-Saratoga Corridor Signal Timing	0	0	0	0	0	0	0	0	0	0	0	0	0
834550 Speed Feedback Signs Maintenance and Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
834560 GIS Onetime Support	0	0	0	0	0	0	0	0	0	0	0	0	0
834570 Install Green Bike Lanes	0	0	0	0	0	0	0	0	0	0	0	0	0
834580 Washington and Ortega Light Conversion to LED	0	0	0	0	0	0	0	0	0	0	0	0	0
834590 Urgent Water Main Repairs	0	0	0	0	0	0	0	0	0	0	0	0	0
834610 Water System GIS Updates and Maintenance	0	0	0	0	0	0	15,000	0	0	0	0	0	0
834620 Water Level Monitors for Sewer Manholes	0	0	0	0	0	0	0	0	0	0	0	0	0
834630 Water Level Monitors for Storm Drain Manholes	0	0	0	0	0	0	0	0	0	0	0	0	0
834640 Interactive Voice Response (IVR) for Utility Billing Cell Center	0	0	0	0	0	0	0	0	0	0	0	0	0
834650 Utility Billing Reporting Tool	0	0	0	0	0	0	0	0	0	0	0	0	0
834660 Electronic Plan Review Software	0	0	0	0	0	0	0	0	0	0	0	0	0
834670 Utility Billing System RFP	0	0	0	0	0	0	0	0	0	0	0	0	0
834680 Las Palmas Tennis Center Needs Assessment	0	0	0	0	0	0	0	0	0	0	0	0	0
834700 Green Bike Lane Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
834710 Civic Center Phase 2 Planning - Main Library	0	0	0	0	0	0	0	0	0	0	0	0	0
834720 Laboratory Certification Update	0	0	0	0	0	0	0	0	0	0	0	0	0
834730 Public Facilities Impact Fee Study	0	0	0	0	0	0	0	0	0	0	0	0	0
834740 ADA Upgrades in Columbia Neighborhood Center	0	0	0	0	0	0	0	0	0	0	0	0	0
834750 Peery Park Specific Plan Wastewater Capacity Improvements	0	0	0	0	0	0	0	559,595	0	0	0	0	0
834760 Plaza de las Flores Energy Efficiency and Rehabilitation	0	0	0	0	0	0	0	0	0	0	0	0	0
834770 Lakewood Park Renovation and Enhancement	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
834350 344 Charles Street Renovation	0	15,000
834360 Water System Seismic Risk and Vulnerability Study	0	0
834370 Traffic Sign Installation and Maintenance	0	0
834380 Fire Hydrant Replacement	0	0
834390 SCWP WPCP Condition Assessment	0	120,000
834400 SCWP Master Plan Update	0	1,000,000
834410 Legislative Advocacy Efforts	0	875,000
834430 Electronic Records Management System	0	0
834440 Organizational Development	0	0
834450 Library Public Address System Replacement	0	0
834460 Sewer Capacity Enhancement Projects	0	1,000,000
834470 Library Security Cameras	0	0
834490 Enhanced Crosswalk on California Avenue at Pajaro Avenue	0	0
834500 Homestead Road Full Time Bicycle Lane Study	0	0
834520 Tasman-Java LRT Corridor Signal Timing	0	0
834530 Maude Avenue Corridor Signal Timing	0	0
834530 Mathilda-Sunnyvale-Saratoga Corridor Signal Timing	0	0
834550 Speed Feedback Signs Maintenance and Replacement	0	0
834560 GIS Onetime Support	0	0
834570 Install Green Bike Lanes	0	0
834580 Washington and Ortega Light Conversion to LED	0	500,000
834590 Urgent Water Main Repairs	0	0
834610 Water System GIS Updates and Maintenance	0	15,000
834620 Water Level Monitors for Sewer Manholes	0	0
834630 Water Level Monitors for Storm Drain Manholes	0	0
834640 Interactive Voice Response (IVR) for Utility Billing Cell Center	0	0
834650 Utility Billing Reporting Tool	0	0
834660 Electronic Plan Review Software	0	0
834670 Utility Billing System RFP	0	0
834680 Las Palmas Tennis Center Needs Assessment	0	0
834700 Green Bike Lane Maintenance	0	0
834710 Civic Center Phase 2 Planning - Main Library	0	500,000
834720 Laboratory Certification Update	0	0
834730 Public Facilities Impact Fee Study	0	0
834740 ADA Upgrades in Columbia Neighborhood Center	0	0
834750 Peery Park Specific Plan Wastewater Capacity Improvements	0	559,595
834760 Plaza de las Flores Energy Efficiency and Rehabilitation	0	0
834770 Lakewood Park Renovation and Enhancement	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
834780 Evaluation of Right to Lease Ordinance	0	0	0	0	0	14,157,855	0	0	0	0	0	0
834790 Addition to the Heritage Resource Inventory of Sites Associated with Tech Innovation	0	0	0	0	0	0	0	0	0	0	0	0
834800 Responsible Construction Ordinance Study	0	0	0	0	0	0	0	0	0	0	0	0
834810 Ascertain Suitable Location(s) for the Installation of Youth Cricket Batting Cages	0	0	0	0	0	0	0	0	0	0	0	0
834820 Improving Traffic Operations at Fremont/Bernardo/Hwy 85	0	0	0	0	0	0	0	0	0	0	0	0
834830 Consider the Feasibility of Establishing an Eruv in Sunnyvale	0	0	0	0	0	0	0	0	0	0	0	0
834840 Single Use Plastics Strategy	0	0	0	0	0	0	0	0	0	0	0	0
834850 Evaluate Options for Revisions to the Sunnyvale Business License Tax	0	0	0	0	0	0	0	0	0	0	0	0
834860 Explore Strategies to Promote Cultural Inclusion in City Programs and Services	0	0	0	0	0	0	0	0	0	0	0	0
834870 Library Charger Kiosk	0	0	0	0	0	0	0	0	0	0	0	0
834880 Pop-Up Programs for Lunch at the Library	0	0	0	0	0	0	0	0	0	0	0	0
834890 Library Services to Immigrant Populations	0	0	0	0	0	0	0	0	0	0	0	0
834900 SCWP Financing Support	0	0	0	0	0	0	0	0	0	0	0	0
834910 Healthy Habits and Practices: A Fitness and Cooking Program	0	0	0	0	0	0	0	0	0	0	0	0
834920 FY 2018/19 CERT/LISTOS Grant Project	0	0	0	0	0	0	0	0	0	0	0	0
834930 FY19/20 OTS STEP Grant PT20126	0	0	0	0	0	0	0	0	0	0	0	0
834940 FY19/20 OTS Bike/Ped Grant PS20021	0	0	0	0	0	0	0	0	0	0	0	0
834950 Seasonal Ice Rink in Downtown Sunnyvale	0	0	0	0	0	0	0	0	0	0	0	0
834960 Acquisition of 725 Kifer Road (SCS)	0	0	0	0	0	0	0	0	0	0	0	0
834970 Public Facility Acquisition Project (Sunnyvale Community Services)	0	0	0	0	0	0	0	0	0	0	0	0
834980 Finance Tax Audit	0	0	0	0	0	0	0	0	0	0	0	0
834990 FY 2019/20 North County Gun Buyback Program	0	0	0	0	0	0	0	0	0	0	0	0
835000 Pedestrian & Bicycle Safety Improvements at Fremont Ave. & Manet Drive/Bobwhite Ave.	0	0	0	0	0	0	0	0	0	0	0	0
835010 Green Stormwater Infrastructure Plan Implementation	850,000	0	0	0	0	0	0	0	0	0	0	0
835020 Bi-Annual Election Services	489,750	0	0	0	0	0	0	0	0	0	0	0
835030 Sonora Court Family Housing	0	0	0	0	0	0	0	0	0	0	0	0
835050 Sunnyvale Community Services Emergency Assistance Grant	0	0	0	0	0	0	0	0	0	0	0	0
835060 Duane Avenue Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0
835070 Wolfe Road Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0
835080 Homestead Road Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0
835090 Bernardo Avenue Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0
835100 Kifer Road Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0
835110 Electronic ADA Compliance	0	0	0	0	0	0	0	0	0	0	0	0
835120 Bi-Annual National Citizen Survey	16,000	0	0	0	0	0	0	0	0	0	0	0
835130 Council Technology Expense	5,474	0	0	0	0	0	0	0	0	0	0	0
835140 Block 15 HOME Funds	0	0	0	0	0	0	0	0	0	0	0	0
835150 DPS Reimbursable Mutual Aid (Out of County)	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND													
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.	
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis	
834780 Evaluation of Right to Lease Ordinance	0	0	0	0	0	0	0	0	0	0	0	0	0	
834790 Addition to the Heritage Resource Inventory of Sites Associated with Tech Innovation	0	0	0	0	0	0	0	0	0	0	0	0	0	
834800 Responsible Construction Ordinance Study	0	0	0	0	0	0	0	0	0	0	0	0	0	
834810 Ascertain Suitable Location(s) for the Installation of Youth Cricket Batting Cages	0	0	0	0	0	0	0	0	0	0	0	0	0	
834820 Improving Traffic Operations at Fremont/Bernardo/Hwy 85	0	0	0	0	0	0	0	0	0	0	0	0	0	
834830 Consider the Feasibility of Establishing an Eruv in Sunnyvale	0	0	0	0	0	0	0	0	0	0	0	0	0	
834840 Single Use Plastics Strategy	0	0	0	0	0	0	0	0	0	0	0	0	0	
834850 Evaluate Options for Revisions to the Sunnyvale Business License Tax	0	0	0	0	0	0	0	0	0	0	0	0	0	
834860 Explore Strategies to Promote Cultural Inclusion in City Programs and Services	0	0	0	0	0	0	0	0	0	0	0	0	0	
834870 Library Charger Kiosk	0	0	0	0	0	0	0	0	0	0	0	0	0	
834880 Pop-Up Programs for Lunch at the Library	0	0	0	0	0	0	0	0	0	0	0	0	0	
834890 Library Services to Immigrant Populations	0	0	0	0	0	0	0	0	0	0	0	0	0	
834900 SCWP Financing Support	0	0	0	0	0	0	0	0	0	0	0	0	0	
834910 Healthy Habits and Practices: A Fitness and Cooking Program	0	0	0	0	0	0	0	0	0	0	0	0	0	
834920 FY 2018/19 CERT/LISTOS Grant Project	0	0	0	0	0	0	0	0	0	0	0	0	0	
834930 FY19/20 OTS STEP Grant PT20126	0	0	0	0	0	0	0	0	0	0	0	0	0	
834940 FY19/20 OTS Bike/Ped Grant PS20021	0	0	0	0	0	0	0	0	0	0	0	0	0	
834950 Seasonal Ice Rink in Downtown Sunnyvale	0	0	0	0	0	0	0	0	0	0	0	0	0	
834960 Acquisition of 725 Kifer Road (SCS)	0	0	0	0	0	0	0	0	0	0	0	0	0	
834970 Public Facility Acquisition Project (Sunnyvale Community Services)	0	0	0	0	0	0	0	0	0	0	0	0	0	
834980 Finance Tax Audit	0	0	0	0	0	0	0	0	0	0	0	0	0	
834990 FY 2019/20 North County Gun Buyback Program	0	0	0	0	0	0	0	0	0	0	0	0	0	
835000 Pedestrian & Bicycle Safety Improvements at Fremont Ave. & Manet Drive/Bobwhite Ave.	0	0	0	0	0	0	0	0	0	0	0	0	0	
835010 Green Stormwater Infrastructure Plan Implementation	0	0	0	0	0	0	0	0	0	0	0	0	0	
835020 Bi-Annual Election Services	0	0	0	0	0	0	0	0	0	0	0	0	0	
835030 Sonora Court Family Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	
835050 Sunnyvale Community Services Emergency Assistance Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	
835060 Duane Avenue Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0	0	
835070 Wolfe Road Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0	0	
835080 Homestead Road Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0	0	
835090 Bernardo Avenue Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0	0	
835100 Kifer Road Traffic Signals Retiming	0	0	0	0	0	0	0	0	0	0	0	0	0	
835110 Electronic ADA Compliance	0	0	0	0	0	0	0	0	0	0	0	0	0	
835120 Bi-Annual National Citizen Survey	0	0	0	0	0	0	0	0	0	0	0	0	0	
835130 Council Technology Expense	0	0	0	0	0	0	0	0	0	0	0	0	0	
835140 Block 15 HOME Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
835150 DPS Reimbursable Mutual Aid (Out of County)	0	0	0	0	0	0	0	0	0	0	0	0	0	

CITY OF SUNNYVALE
APPROPRIATIONS
GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
834780 Evaluation of Right to Lease Ordinance	0	14,157,855
834790 Addition to the Heritage Resource Inventory of Sites Associated with Tech Innovation	0	0
834800 Responsible Construction Ordinance Study	0	0
834810 Ascertain Suitable Location(s) for the Installation of Youth Cricket Batting Cages	0	0
834820 Improving Traffic Operations at Fremont/Bernardo/Hwy 85	0	0
834830 Consider the Feasibility of Establishing an Eruv in Sunnyvale	0	0
834840 Single Use Plastics Strategy	0	0
834850 Evaluate Options for Revisions to the Sunnyvale Business License Tax	0	0
834860 Explore Strategies to Promote Cultural Inclusion in City Programs and Services	0	0
834870 Library Charger Kiosk	0	0
834880 Pop-Up Programs for Lunch at the Library	0	0
834890 Library Services to Immigrant Populations	0	0
834900 SCWP Financing Support	0	0
834910 Healthy Habits and Practices: A Fitness and Cooking Program	0	0
834920 FY 2018/19 CERT/LISTOS Grant Project	0	0
834930 FY19/20 OTS STEP Grant PT20126	0	0
834940 FY19/20 OTS Bike/Ped Grant PS20021	0	0
834950 Seasonal Ice Rink in Downtown Sunnyvale	0	0
834960 Acquisition of 725 Kifer Road (SCS)	0	0
834970 Public Facility Acquisition Project (Sunnyvale Community Services)	0	0
834980 Finance Tax Audit	0	0
834990 FY 2019/20 North County Gun Buyback Program	0	0
835000 Pedestrian & Bicycle Safety Improvements at Fremont Ave. & Manet Drive/Bobwhite Ave.	0	0
835010 Green Stormwater Infrastructure Plan Implementation	0	850,000
835020 Bi-Annual Election Services	0	489,750
835030 Sonora Court Family Housing	0	0
835050 Sunnyvale Community Services Emergency Assistance Grant	0	0
835060 Duane Avenue Traffic Signals Retiming	0	0
835070 Wolfe Road Traffic Signals Retiming	0	0
835080 Homestead Road Traffic Signals Retiming	0	0
835090 Bernardo Avenue Traffic Signals Retiming	0	0
835100 Kifer Road Traffic Signals Retiming	0	0
835110 Electronic ADA Compliance	0	0
835120 Bi-Annual National Citizen Survey	0	16,000
835130 Council Technology Expense	0	5,474
835140 Block 15 HOME Funds	0	0
835150 DPS Reimbursable Mutual Aid (Out of County)	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
835160 DPS Police Services Contract Overtime												
835170 Sunnyvale COVID 19 Business Assistance Program	0	0	0	0	0	0	0	0	0	0	0	0
835180 Sunnyvale COVID 19 Non-Profit Assistance Program	0	0	0	0	0	0	0	0	0	0	0	0
835190 Updates to the Single-Family Home Design Techniques Document	0	0	0	0	0	0	0	0	0	0	0	0
835200 Cricket Stadium at Baylands Park	0	0	0	0	0	0	0	0	0	0	0	0
835210 Improve Bicycle and Pedestrian Access at Sunnyvale Caltrain Station	0	0	0	0	0	0	0	0	0	0	0	0
835220 Bike Rack Installation Program in Commercial Areas	0	0	0	0	0	0	0	0	0	0	0	0
835230 2020 Coronavirus Rent Relief and Support	0	0	0	0	0	0	0	0	0	0	0	0
835250 Bicycle and Pedestrian Education & Encouragement Program	0	0	0	0	0	0	0	0	0	0	0	0
835260 Tasman Drive Temporary Lane Closure	0	0	0	0	0	0	0	0	0	0	0	0
835280 Secondary Treatment Emergency Repairs	0	0	0	0	0	0	0	0	0	0	0	0
835290 FY20/21 DPS Crime Reporting and IA/Use of Force Tracking Software	0	0	0	0	0	0	0	0	0	0	0	0
835330 FY20/21 DPS OTS Bike/Ped Safety Grant	0	0	0	0	0	0	0	0	0	0	0	0
835340 FY20/21 DPS OTS Selective Traffic Enforcement Program (STEP) Grant	0	0	0	0	0	0	0	0	0	0	0	0
835360 Housing Strategy Implementation - Mobile Home Park MOU	0	0	0	0	0	0	0	0	0	0	0	0
835380 Countywide Isolation and Quarantine Support Program	0	0	0	0	0	0	0	0	0	0	0	0
835390 Peery Park Rides Shuttle Program	0	0	0	0	0	0	0	0	0	0	0	0
835400 Contribution to Our City Forest	0	0	0	0	0	0	0	0	0	0	0	0
835450 Stormwater-Wastewater Bacteria Control Program	49,000	0	0	0	0	0	0	0	0	0	0	0
835460 Recycle Yard Transition to Cleanwater Facility Parking Lot	0	0	0	0	0	0	0	0	0	0	0	0
835470 Stormwater System Strategic Plan and Funding Evaluation	0	0	0	0	0	0	0	0	0	0	0	0
835480 Baykeeper Litigation Expenses	0	0	0	0	0	0	0	0	0	0	0	0
835490 Community Events & Neighborhood Grants	35,374	0	0	0	0	0	0	0	0	0	0	0
835500 Cleanwater Program Reserve	0	0	0	0	0	0	0	0	0	0	0	0
835510 Maintenance of 725 Kifer Rd. (SCS Property)	50,000	0	0	0	0	0	0	0	0	0	0	0
835520 Wolfe Road/Fremont Avenue/El Camino Real Improvements	0	0	0	0	0	0	0	0	0	0	0	0
835540 Mobile Application for City CRM	0	0	0	0	0	0	0	0	0	0	0	0
835550 Mobile Showers and Laundry	0	0	0	0	0	0	0	0	0	0	0	0
835560 Emergency Assistance for Housholds w/Disabilities	0	0	0	0	0	0	0	0	0	0	0	0
835570 COVID-19 Testing and Vaccinations	0	0	0	0	0	0	0	0	0	0	0	0
835580 Replacement DPS Video Surveillance System	0	0	0	0	0	0	0	0	0	0	0	0
835590 Replacement DPS Mobile Computing	0	0	0	0	0	0	0	0	0	0	0	0
835600 Replacement DPS Enterprise Storage	0	0	0	0	0	0	0	0	0	0	0	0
835610 Computer Aided Dispatch (CAD) System Replacement	0	0	0	0	0	0	0	0	0	0	0	0
835620 Cultural Inclusion	138,375	0	0	0	0	0	0	0	0	0	0	0
835630 Stevens Creek Trail Extension (W. Remington Ave to W. Fremont Ave)	0	0	0	0	0	0	0	0	0	0	0	0
xxxxxx Land Valuation for PDF Fee	0	0	0	0	0	0	0	0	0	0	0	0
xxxxxx Cares Act Funding	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
835160 DPS Police Services Contract Overtime	0	0	0	0	0	0	0	0	0	0	0	0	0
835170 Sunnyvale COVID 19 Business Assistance Program	0	0	0	0	0	0	0	0	0	0	0	0	0
835180 Sunnyvale COVID 19 Non-Profit Assistance Program	0	0	0	0	0	0	0	0	0	0	0	0	0
835190 Updates to the Single-Family Home Design Techniques Document	0	0	0	0	0	0	0	0	0	0	0	0	0
835200 Cricket Stadium at Baylands Park	0	0	0	0	0	0	0	0	0	0	0	0	0
835210 Improve Bicycle and Pedestrian Access at Sunnyvale Caltrain Station	0	0	0	0	0	0	0	0	0	0	0	0	0
835220 Bike Rack Installation Program in Commercial Areas	0	0	0	0	0	0	0	0	0	0	0	0	0
835230 2020 Coronavirus Rent Relief and Support	0	0	0	0	0	0	0	0	0	0	0	0	0
835250 Bicycle and Pedestrian Education & Encouragement Program	0	0	175,546	0	0	0	0	0	0	0	0	0	0
835260 Tasman Drive Temporary Lane Closure	0	0	0	0	0	0	0	0	0	0	0	0	0
835280 Secondary Treatment Emergency Repairs	0	0	0	0	0	0	0	0	0	0	0	0	0
835290 FY20/21 DPS Crime Reporting and IA/Use of Force Tracking Software	0	0	0	0	0	0	0	0	0	0	0	0	0
835330 FY20/21 DPS OTS Bike/Ped Safety Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
835340 FY20/21 DPS OTS Selective Traffic Enforcement Program (STEP) Grant	0	0	0	0	0	0	0	0	0	0	0	0	0
835360 Housing Strategy Implementation - Mobile Home Park MOU	0	0	0	0	0	0	0	0	0	0	0	0	0
835380 Countywide Isolation and Quarantine Support Program	0	0	0	0	0	0	0	0	0	0	0	0	0
835390 Peery Park Rides Shuttle Program	0	0	0	0	0	0	0	0	0	0	0	0	0
835400 Contribution to Our City Forest	0	0	0	0	0	0	0	0	0	0	0	0	0
835450 Stormwater-Wastewater Bacteria Control Program	0	0	0	0	0	0	0	0	0	0	0	0	0
835460 Recycle Yard Transition to Cleanwater Facility Parking Lot	0	0	0	0	0	0	0	0	0	0	0	0	0
835470 Stormwater System Strategic Plan and Funding Evaluation	0	0	0	0	0	0	0	0	25,000	0	0	0	0
835480 Baykeeper Litigation Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0
835490 Community Events & Neighborhood Grants	0	0	0	0	0	0	0	0	0	0	0	0	0
835500 Cleanwater Program Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0
835510 Maintenance of 725 Kifer Rd. (SCS Property)	0	0	0	0	0	0	0	0	0	0	0	0	0
835520 Wolfe Road/Fremont Avenue/El Camino Real Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0
835540 Mobile Application for City CRM	0	0	0	0	0	0	0	0	0	0	0	0	0
835550 Mobile Showers and Laundry	0	0	0	0	0	0	0	0	0	0	0	0	0
835560 Emergency Assistance for Housholds w/Disabilities	0	0	0	0	0	0	0	0	0	0	0	0	0
835570 COVID-19 Testing and Vaccinations	0	0	0	0	0	0	0	0	0	0	0	0	0
835580 Replacement DPS Video Surveillance System	0	0	0	0	0	0	0	0	0	0	0	0	0
835590 Replacement DPS Mobile Computing	0	0	0	0	0	0	0	0	0	0	0	0	0
835600 Replacement DPS Enterprise Storage	0	0	0	0	0	0	0	0	0	0	0	0	0
835610 Computer Aided Dispatch (CAD) System Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
835620 Cultural Inclusion	0	0	0	0	0	0	0	0	0	0	0	0	0
835630 Stevens Creek Trail Extension (W. Remington Ave to W. Fremont Ave)	0	0	0	0	0	0	0	0	0	0	0	0	0
xxxxxx Land Valuation for PDF Fee	0	0	0	0	0	0	0	0	0	0	0	0	0
xxxxxx Cares Act Funding	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
835160 DPS Police Services Contract Overtime	0	0
835170 Sunnyvale COVID 19 Business Assistance Program	0	0
835180 Sunnyvale COVID 19 Non-Profit Assistance Program	0	0
835190 Updates to the Single-Family Home Design Techniques Document	0	0
835200 Cricket Stadium at Baylands Park	0	0
835210 Improve Bicycle and Pedestrian Access at Sunnyvale Caltrain Station	0	0
835220 Bike Rack Installation Program in Commercial Areas	0	0
835230 2020 Coronavirus Rent Relief and Support	0	0
835250 Bicycle and Pedestrian Education & Encouragement Program	0	175,546
835260 Tasman Drive Temporary Lane Closure	0	0
835280 Secondary Treatment Emergency Repairs	0	0
835290 FY20/21 DPS Crime Reporting and IA/Use of Force Tracking Software	0	0
835330 FY20/21 DPS OTS Bike/Ped Safety Grant	0	0
835340 FY20/21 DPS OTS Selective Traffic Enforcement Program (STEP) Grant	0	0
835360 Housing Strategy Implementation - Mobile Home Park MOU	0	0
835380 Countywide Isolation and Quarantine Support Program	0	0
835390 Peery Park Rides Shuttle Program	0	0
835400 Contribution to Our City Forest	0	0
835450 Stormwater-Wastewater Bacteria Control Program	0	49,000
835460 Recycle Yard Transition to Cleanwater Facility Parking Lot	0	25,000
835470 Stormwater System Strategic Plan and Funding Evaluation	0	0
835480 Baykeeper Litigation Expenses	0	0
835490 Community Events & Neighborhood Grants	0	35,374
835500 Cleanwater Program Reserve	0	0
835510 Maintenance of 725 Kifer Rd. (SCS Property)	0	50,000
835520 Wolfe Road/Fremont Avenue/El Camino Real Improvements	0	0
835540 Mobile Application for City CRM	0	0
835550 Mobile Showers and Laundry	0	0
835560 Emergency Assistance for Housholds w/Disabilities	0	0
835570 COVID-19 Testing and Vaccinations	0	0
835580 Replacement DPS Video Surveillance System	0	0
835590 Replacement DPS Mobile Computing	0	0
835600 Replacement DPS Enterprise Storage	0	0
835610 Computer Aided Dispatch (CAD) System Replacement	0	0
835620 Cultural Inclusion	0	138,375
835630 Stevens Creek Trail Extension (W. Remington Ave to W. Fremont Ave)	0	0
xxxxxx Land Valuation for PDF Fee	0	0
xxxxxx Cares Act Funding	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDSUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
835700 SCS Walk-In Cooler/Freezer	0	0	0	0	0	0	0	0	0	0	0	0
835840 Manzano Way Park Maintenance	30,000	0	0	0	0	0	0	0	0	0	0	0
835880 Golf Course Irrigation System Replacement	0	0	0	0	0	0	0	0	0	0	0	0
835890 Fire Station 2 - New Construction	0	0	0	0	0	0	0	0	0	0	0	0
835910 Stormwater Project Implementation	275,604	0	0	0	0	0	0	0	0	0	0	0
835920 Library Office Reconfiguration	0	0	0	0	0	0	0	0	0	0	0	0
835970 Generator Installation - SCS	0	0	0	0	135,686	0	0	0	0	0	0	0
835980 Evelyn Multiuse Trail	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL PROJECTS	13,231,869	262,000	2,000,000	250,000	1,395,863	21,794,118	0	0	0	0	44,941	2,283,828

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
835700 SCS Walk-In Cooler/Freezer	0	0	0	0	0	0	0	0	0	0	0	0	0
835840 Manzano Way Park Maintenance	0	0	0	0	0	0	0	0	0	0	0	0	0
835880 Golf Course Irrigation System Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0
835890 Fire Station 2 - New Construction	0	0	0	0	0	0	0	0	0	0	0	0	0
835910 Stormwater Project Implementation	0	0	0	0	0	0	0	0	0	0	0	0	0
835920 Library Office Reconfiguration	0	0	0	0	0	0	0	0	0	0	0	50,000	0
835970 Generator Installation - SCS	0	0	0	0	0	0	0	0	0	0	0	0	0
835980 Evelyn Multiuse Trail	0	0	0	0	0	4,140,984	0	0	0	0	0	0	0
TOTAL PROJECTS	3,335,704	0	3,224,977	1,143,663	0	4,163,051	8,741,400	57,128,759	4,510,873	239,868	13,548,420	50,000	0

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
835700 SCS Walk-In Cooler/Freezer	0	0
835840 Manzano Way Park Maintenance	0	30,000
835880 Golf Course Irrigation System Replacement	0	0
835890 Fire Station 2 - New Construction	4,200,000	4,200,000
835910 Stormwater Project Implementation	0	325,604
835920 Library Office Reconfiguration	0	0
835970 Generator Installation - SCS	0	135,686
835980 Evelyn Multiuse Trail	0	4,140,984
TOTAL PROJECTS	4,209,572	141,558,905

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND											
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2200 / 175.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.
	General	Housing	HOME	Redevelopment Housing	Community Development Block Grant	Park Dedication	Asset Forfeiture	Police Services Aug.	Employment Development	Parking District	Community Facilities District #3	Gas Tax
Budget Supplements:												
835930 Re-evaluate Traffic Calming Program and Policy	200,000	0	0	0	0	0	0	0	0	0	0	0
835940 Comprehensive Update of 2013 Feasibility Study for Recycled Water Expansion	0	0	0	0	0	0	0	0	0	0	0	0
835950 Universal Basic Income Study	100,000	0	0	0	0	0	0	0	0	0	0	0
835960 Cricket Batting Cage	0	0	0	0	0	200,000	0	0	0	0	0	0
TOTAL BUDGET SUPPLEMENTS	300,000	0	0	0	0	200,000	0	0	0	0	0	0
Project Administration	613,282	0	0	0	0	2,892,018	0	0	0	0	0	137,766
Equipment	580,885	0	0	0	0	0	0	0	0	0	0	0
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	0
Operations Cost Savings	0	0	0	0	0	0	0	0	0	0	0	0
GRAND TOTAL	179,029,071	1,318,568	2,081,013	291,650	1,783,827	24,886,135	0	406,735	10,500,000	160,839	71,229	3,671,594

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												
	2520 / 282.	2540 / 285.	2560 / 287.	2580 / 290.	1040 / 295.	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	6141 / 490/100.	6143 / 490/200.	6180 / 510.	6200 / 525.
	Road Maint and Rehab Account	TDA Fund	2016 Measure B Santa Clara VTA	VRF Local Improvement Program	Youth and Neighbor. Services	Capital Projects	Water Supply and Distribution	Wastewater Mgmt.	Solid Waste Mgmt.	SMaRT Station Operations	SMaRT Station Repl.	Development Enterprise	Golf and Tennis
Budget Supplements:													
835930 Re-evaluate Traffic Calming Program and Policy	0	0	0	0	0	0	0	0	0	0	0	0	0
835940 Comprehensive Update of 2013 Feasibility Study for Recycled Water Expansion	0	0	0	0	0	0	170,000	80,000	0	0	0	0	0
835950 Universal Basic Income Study	0	0	0	0	0	0	0	0	0	0	0	0	0
835960 Cricket Batting Cage	0	0	0	0	0	75,000	0	0	0	0	0	0	0
TOTAL BUDGET SUPPLEMENTS	0	0	0	0	0	75,000	170,000	80,000	0	0	0	0	0
Project Administration	0	0	0	0	0	0	1,023,444	439,335	16,101	0	0	0	0
Equipment	0	0	0	0	0	0	0	464,900	0	0	0	0	0
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	0	0
Operations Cost Savings	0	0	0	0	0	0	0	0	0	0	0	0	0
GRAND TOTAL	3,335,704	0	3,224,977	1,143,663	869,800	4,238,051	55,352,076	89,908,109	57,300,707	35,208,780	13,548,420	13,194,607	4,051,891

CITY OF SUNNYVALE
 APPROPRIATIONS
 GENERAL FUND, SPECIAL REVENUE FUNDS, ENTERPRISE FUNDS, CAPITAL PROJECTS FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND	
	3200 / 610.	All Funds
	Inf. Renov. and Repl.	FY 2022/23 Total
Budget Supplements:		
835930 Re-evaluate Traffic Calming Program and Policy	0	200,000
835940 Comprehensive Update of 2013 Feasibility Study for Recycled Water Expansion	0	250,000
835950 Universal Basic Income Study	0	100,000
835960 Cricket Batting Cage	0	275,000
TOTAL BUDGET SUPPLEMENTS	0	825,000
Project Administration	0	5,121,945
Equipment	0	1,045,785
Lease Payments	0	0
Operations Cost Savings	0	0
GRAND TOTAL	4,209,572	509,787,018

CITY OF SUNNYVALE
 APPROPRIATIONS
 INTERNAL SERVICE FUNDS
 FY 2022/23 BUDGET

Program/Project Description	FUND/SUB-FUND												All Funds
	7021 / 595/100.	7023 / 595/200.*	7025 / 595/210.	7027 / 595/350.	7029 / 595/800.	7061 / 640/100.	7063 / 640/200.	7065 / 640/300.	7066 / 640/500.	7067 / 640/400.	7080 / 645.	8101 / 255	
	Fleet Services	Facilities Management	Sunnyvale Office Center	Technology Services	Project Management Services	Employee Payroll and Benefits - Leaves Benefit	Retirement Benefit	Workers' Compensation	Pension Trust	Insurances & Other Benefits	Property Liability & Insur. Fund	CFD 3 Estates at Sunnyvale	FY 2022/23 Total
DEBT SERVICE													
Sunnyvale Office Center	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL DEBT SERVICE	0	0	0	0	0	0	0	0	0	0	0	0	0
EQUIPMENT													
Equipment	2,908,203	132,782	0	1,122,097	0	0	0	0	0	0	0	0	4,163,083
TOTAL EQUIPMENT	2,908,203	132,782	0	1,122,097	0	0	0	0	0	0	0	0	4,163,083
OPERATING PROGRAMS													
Environmental Services													
15100 Stormwater Collections	0	0	0	0	0	0	0	0	0	0	0	26,288	26,288
Total Environmental Services	0	0	0	0	0	0	0	0	0	0	0	26,288	26,288
Human Resources													
11400 Human Resources	0	0	0	0	0	0	0	0	0	0	124,858	0	124,858
11500 Employee Leave Benefits - Leave Earned	0	0	0	0	0	18,658,813	0	0	0	0	0	0	18,658,813
11600 Retirement, Insurances, and Taxes	0	0	0	0	0	0	56,200,427	0	10,926	27,825,571	0	0	84,036,924
11700 Workers' Compensation Excess Insurance, Cost of Claims, and Leave Hours Taken	0	0	0	0	0	0	0	5,707,744	0	0	0	0	5,707,744
11800 City Liability and Property Insurance and Claim Costs	0	0	0	0	0	0	0	0	0	0	4,628,437	0	4,628,437
Total Human Resources	0	0	0	0	0	18,658,813	56,200,427	5,707,744	10,926	27,825,571	4,753,295	0	113,156,776
Information Technology													
15200 IT Services and Support	0	0	0	11,808,171	0	0	0	0	0	0	0	0	11,808,171
Total Information Technology	0	0	0	11,808,171	0	0	0	0	0	0	0	0	11,808,171
Public Works													
13800 Capital Projects Administration	0	0	0	0	4,019,505	0	0	0	0	0	0	0	4,019,505
14100 Fleet, Fuel, and Equipment	3,974,288	0	0	0	0	0	0	0	0	0	0	0	3,974,288
14200 Facility Services	0	5,020,470	514,881	0	0	0	0	0	0	0	0	0	5,535,351
Total Public Works	3,974,288	5,020,470	514,881	0	4,019,505	0	0	0	0	0	0	0	13,529,144

EXHIBIT B

CITY OF SUNNYVALE
APPROPRIATIONS
INTERNAL SERVICE FUNDS
FY 2022/23 BUDGET

Program/Project Description	FUNDS/SUB-FUND												All Funds
	7021 / 595/100.	7023 / 595/200.*	7025 / 595/210.	7027 / 595/350.	7029 / 595/800.	7061 / 640/100.	7063 / 640/200.	7065 / 640/300.	7066 / 640/500.	7067 / 640/400.	7080 / 645.	8101 / 255	
	Fleet Services	Facilities Management	Sunnyvale Office Center	Technology Services	Project Management Services	Employee Payroll and Benefits - Leaves Benefit	Retirement Benefit	Workers' Compensation	Pension Trust	Insurances & Other Benefits	Property Liability & Insur. Fund	CFD 3 Estates at Sunnyvale	FY 2022/23 Total
Finance													
11000 Purchasing	0	0	0	623,229	0	0	0	0	0	0	0	0	623,229
11200 Accounting and Financial Services	0	0	0	0	279,718	0	0	0	0	0	0	0	279,718
Total Finance	0	0	0	623,229	279,718	0	0	0	0	0	0	0	902,947
TOTAL													
OPERATING PROGRAMS	3,974,288	5,020,470	514,881	12,431,400	4,299,223	18,658,813	56,200,427	5,707,744	10,926	27,825,571	4,753,295	0	139,397,039
PROJECTS													
818700 Corporation Yard Buildings - Rehabilitation		14,924	6,059										
824780 Upgrading of Fuel Stations	0	0	0	0	0	0	0	0	0	0	0	0	0
824980 SOC Site Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0
830521 ERP System Acquisition, Implementation and Support	0	0	0	1,299,460	0	0	0	0	0	0	0	0	1,299,460
831340 Civic Center Modernization	0	423,000	0	0	0	0	0	0	0	0	0	0	423,000
831390 CFD No.3 - Ten Year Infrastructure Improvements Plan	0	0	0	0	0	0	0	0	0	0	0	44,941	44,941
831890 Information Technology - Risk Assessment	0	0	0	0	0	0	0	0	0	0	0	0	0
832270 Permitting System Replacement	0	0	0	309,481	0	0	0	0	0	0	0	0	309,481
835540 Mobile Application for City CRM	0	0	0	0	0	0	0	0	0	0	0	0	0
835580 Replacement DPS Video Surveillance System	0	0	0	0	0	0	0	0	0	0	0	0	0
835590 Replacement DPS Mobile Computing	0	0	0	0	0	0	0	0	0	0	0	0	0
835600 Replacement DPS Enterprise Storage	0	0	0	0	0	0	0	0	0	0	0	0	0
835610 Computer Aided Dispatch (CAD) System Replacement	0	0	0	2,721,274	0	0	0	0	0	0	0	0	2,721,274
835920 Library Office Reconfiguration	0	140,000	0	0	0	0	0	0	0	0	0	0	140,000
TOTAL PROJECTS	14,924	569,059	0	4,330,215	0	0	0	0	0	0	0	44,941	4,798,156
Project Operating	0	0	0	0	0	0	0	0	0	0	0	0	0
Project Administration	0	0	0	0	0	0	0	0	0	0	0	0	0
GRAND TOTAL	6,897,415	5,722,312	514,881	17,883,712	4,299,223	18,658,813	56,200,427	5,707,744	10,926	27,825,571	4,753,295	44,941	148,358,278

* Fund 7023 does not include Intrafund Loan Repayment to Fleet

EXHIBIT C

CITY OF SUNNYSVALE
TRANSFERS TOPDOWN
ALL FUNDS
FY 2022-23 BUDGET

		TRANSFERS TO FUNDSUB-FUND																				All Funds						
		1000 / 635.	2020 / 070.	071.	072.	141.	175.	190.	245.	280.	282.	287.	3040 / 295.	315.	3100 / 385.	6040 / 400.	6080 / 465.	6100 / 485.	6200 / 525.	7020 / 595.	3200 / 610.	7061 / 640/100.	7062 / 640/200.	7067 / 640/400.	7066 / 640/500.	7080 / 645.		
TRANSFERS FROM FUNDSUB-FUND	General	Housing	HOME Grant	Redevelopment Housing	Park Dedication	Asset Forfeiture	Police Services Appropriation	Parking District	Gas Tax	Road Maintenance and Rehabilitation Account	2016 Measure B Santa Clara VTA	Youth and Neighborhood Services	Redevelopment Successor Agency	Capital Projects	Water Supply and Distribution	Wastewater Management	Solid Waste Management	Golf and Tennis Operations	General Services	Infrastructure Renovation and Replacement	Leaves Benefit	Retirement Benefit	Employee Payroll & Benefits Insurance & Other Benefits	PENSION Trust	Liability and Property Insurance	FY 2022-23 Total		
TRANSFERS																												
1000 / 635. General	0	0	0	0	0	0	0	0	0	0	0	669,483	0	0	0	0	0	0	1,840,000	0	0	0	25,798,162	7,030,113	654,510	3,098,573	30,092,842	
2020 / 070. Housing		282,952	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	488,292
2060 / 071. HOME Grant		6,597	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	6,597
2080 / 072. Redevelopment Housing		3,488	2,500,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,513,620
2040 / 110. CDHG		22,828	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	22,828
2100 / 141. Park Dedication		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2300 / 210. Employment Development		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2400 / 242. Parking District		17,384	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
8100 / 255. Community Facilities District No. 3		2,307	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2500 / 280. Gas Tax		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2520 / 282. Road Maintenance and Rehabilitation Account (SB1)		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2560 / 287. 2016 Measure B - Santa Clara VTA		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
2580 / 290. VRF Local Road Improvement Program		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
1040 / 295. Youth and Neighborhood Services		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
8140 / 315. Redevelopment Successor Agency		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
3100 / 385. Capital Projects		17,155	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	17,155
6040 / 400. Water Supply and Distribution		4,127,258	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	117,800	0	0	890,913	428,127	31,568	282,476	5,876,442	
6080 / 465. Wastewater Management		5,233,917	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,557	0	0	0	0	0	0	5,715,983
6100 / 485. Solid Waste Management		9,127,220	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	9,789,486
6140 / 490. SMART Station		405,515	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	593,863
6180 / 510. Development Enterprise		3,092,263	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	3,155,098
6200 / 525. Golf and Tennis Operations		352,404	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	309,481	0	0	1,053,479	740,906	68,075	8,374	6,155,098	
7020 / 595. General Services		1,608,649	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,607,762
7060 / 640. Employee Payroll & Benefits Fund		2,102,189	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	5,882,511
7080 / 645. Liability and Property Insurance		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2,102,189
5040 / 727. Fremont Pool		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	17,449
5080 / 730. Devick Switsky Youth Opportunity		0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL TRANSFERS	26,594,046	2,500,000	0	0	0	0	0	0	0	0	0	669,483	0	0	0	0	0	0	1,840,000	427,281	2,557	0	35,466,416	9,800,153	890,828	4,087,589	82,272,352	

* FUNDS WITH NO TRANSFERS ARE NOT SHOWN. FY 2022-23 BUDGETED PROJECT TRANSFERS WILL BE A DIRECT EXPENDITURE TO THE PROJECT BY FUNDING SOURCE
The Schedule includes In-Lieu Transfers and In-Lieu Grants, but not Project Administration and Other Service Transfers, Project Administration Charges and Other Service are reflected in Exhibit 4

EXHIBIT D

CITY OF SUNNYVALE
 APPROPRIATIONS TO/DEDUCTION FROM RESERVES
 ALL FUNDS *
 FY 2022/23 BUDGET AS COMPARED TO FY 2021/22 PLAN

Reserve	FUND/SUB-FUND													
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.	2521 / 282.	2560 / 287.	2580 / 290
	General	Housing	HOME Grant	Redevelopment Housing	Community Development Block Grant	Park Dedication	Police Services Augmentation	Employment Development	Parking District	Community Facilities District No. 3	Gas Tax	Road Maintenance and Rehabilitation Account	2016 Measure B Santa Clara VTA Fund	VRF Local Road Improvement Program Fund
20 Year RAP	0	0	0	(2,679,210)	(528,343)	0	(59,634)	0	61,584	0	866,047	0	286,892	0
Asset Forfeiture	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	(3,452,960)	0	0	0	0	0	0	0	0	0	0	0	0	0
BMR In-Lieu	0	1,410,788	0	0	0	0	0	0	0	0	0	0	0	0
Co-Op Sports	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Replacement	156,384	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Reserve	0	0	0	0	0	(2,108,400)	0	0	0	0	0	0	0	0
Civic Center Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Contingency	2,224,120	0	0	0	0	0	0	0	0	0	0	0	0	0
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Development Enterprise Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Endowment Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Enhanced Retirement	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment Replacement — KSUN (Restricted)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Facilities Management Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Fleet Services Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Future Land Use & Transportation Projects	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Gas Tax Projects in Progress	0	0	0	0	0	0	0	0	0	0	0	0	0	0
HOME Grant	0	0	(1,579,337)	0	0	0	0	0	0	0	0	0	0	0
Housing Mitigation	0	30,488,121	0	0	0	0	0	0	0	0	0	0	0	0
Onizuka Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Infrastructure Reserve	0	0	0	0	0	0	0	0	0	(46,511)	0	0	0	0
Insurance Rate Uncertainty	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Acquisition	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Legal Contingency	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Acquisition Set-Aside	0	0	0	0	0	4,281,101	0	0	0	0	0	0	0	0
Liability and Property Insurance	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Non-Recurring Events	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Park Dedication Fee - Restricted	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OPEB Trust	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pension Trust	0	0	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Project Reserves — Appropriated	0	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
 APPROPRIATIONS TO/DEDUCTION FROM RESERVES
 ALL FUNDS *
 FY 2022/23 BUDGET AS COMPARED TO FY 2021/22 PLAN

Reserve	FUND/SUB-FUND															FY 2022/23 Total
	1040 / 295	3100 / 385	6040 / 460.	6080 / 465.	6100 / 485.	490/100	6143 / 490/200.	6180 / 510.	6200 / 525.	7020 / 595	3200 / 610	7060 / 640	7080 / 645	727.	730.	
	Youth and Neighborhood Services Fund	Capital Projects	Water Supply and Distribution	Wastewater Management	Solid Waste Management	SMaRT Station	SMaRT Station Replacement	Development Enterprise	Golf and Tennis Operations	General Services	Infrastructure Renovation and Replacement	Employee Benefits	Liability and Property Insurance	Fremont Pool Trust	Dorolou Swirsky Youth Opportunity	
20 Year RAP	(59,840)	0	0	0	0	0	0	0	1,471,215	(233,489)	0	0	0	0	0	(874,778)
Asset Forfeiture	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Budget Stabilization Fund	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(3,452,960)
BMR In-Lieu	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	1,410,788
Co-Op Sports	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Replacement	0	0	0	0	0	0	2,463,080	0	0	0	0	0	0	0	0	2,619,464
Capital Reserve	0	7,339,529	(2,566,649)	139,740	0	0	0	0	0	(401,601)	0	0	0	0	0	2,402,620
Civic Center Reserve	0	0	0	0	0	0	0	0	0	0	(4,200,000)	0	0	0	0	(4,200,000)
Contingency	0	0	1,331,212	474,233	560,235	0	0	0	0	0	0	0	0	0	0	4,589,800
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Development Enterprise Reserve	0	0	0	0	0	0	0	1,007,471	0	0	0	0	0	0	0	1,007,471
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	700,000	0	0	0	700,000
Endowment Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Enhanced Retirement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Equipment Replacement — KSUN (Restricted)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Facilities Management Reserve	0	0	0	0	0	0	0	0	0	167,923	0	0	0	0	0	167,923
Fleet Services Reserve	0	0	0	0	0	0	0	0	0	(154,510)	0	0	0	0	0	(154,510)
Fleet Services Reserve	0	0	0	0	0	0	0	0	0	(992,652)	0	0	0	0	0	(992,652)
Future Land Use & Transportation Projects	0	8,707	0	0	0	0	0	0	0	0	0	0	0	0	0	8,707
Gas Tax Projects in Progress	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
HOME Grant	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(1,579,337)
Housing Mitigation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	30,488,121
Onizuka Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Infrastructure Reserve	0	0	0	0	0	0	0	0	0	0	1,418,059	0	0	0	0	1,371,548
Insurance Rate Uncertainty	0	0	0	0	0	0	0	0	0	0	0	895,676	0	0	0	895,676
Land Acquisition	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Legal Contingency	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Land Acquisition Set-Aside	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Liability and Property Insurance	0	0	0	0	0	0	0	0	0	0	0	0	(654,830)	0	0	(654,830)
Non-Recurring Events	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Park Dedication Fee - Restricted	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
OPEB Trust	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Pension Trust	0	0	0	0	0	0	0	0	0	0	0	1,262,219	0	0	0	1,262,219
PERS Rate Uncertainty	0	0	0	0	0	0	0	0	0	0	0	431,771	0	0	0	431,771
Project Reserves — Appropriated	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
 APPROPRIATIONS TO/DEDUCTION FROM RESERVES
 ALL FUNDS *
 FY 2022/23 BUDGET AS COMPARED TO FY 2021/22 PLAN**

Reserve	FUND/SUB-FUND													
	1000 / 035.	2020 / 070.	2060 / 071.	2080 / 072.	2040 / 110.	2100 / 141.	2220 / 190.	2300 / 210.	2400 / 245.	8100 / 255.	2500 / 280.	2521 / 282.	2560 / 287.	2580 / 290
	General	Housing	HOME Grant	Redevelopment Housing	Community Development Block Grant	Park Dedication	Police Services Augmentation	Employment Development	Parking District	Community Facilities District No. 3	Gas Tax	Road Maintenance and Rehabilitation Account	2016 Measure B Santa Clara VTA Fund	VRF Local Road Improvement Program Fund
Project Reserves — Unappropriated	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Proposition 12 - 2000 State Bond Act	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Retiree Medical	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Reserve for RDA Payment	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RMRA Reserve	0	0	0	0	0	0	0	0	0	0	0	270,828	0	0
RSA Fund Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SB83 VRF Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	(139,445)
State Department of Justice	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Congestion Relief	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Mitigation - Regional	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vacation Leave	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology and Communications Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tech Surcharge Reserve (Restricted)	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Workers' Compensation	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Set Aside for Historical Museum	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RDA - Low & Moderate Income Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	(1,072,457)	31,898,909	(1,579,337)	(2,679,210)	(528,343)	2,172,701	(59,634)	0	61,584	(46,511)	866,047	270,828	286,892	(139,445)

(*) FUNDS/RESERVES WITH NO CHANGES ARE NOT SHOWN.

CITY OF SUNNYVALE
 APPROPRIATIONS TO/DEDUCTION FROM RESERVES
 ALL FUNDS *
 FY 2022/23 BUDGET AS COMPARED TO FY 2021/22 PLAN

Reserve	FUND/SUB-FUND															FY 2022/23 Total
	1040 / 295 Youth and Neighborhood Services Fund	3100 / 385 Capital Projects	6040 / 460. Water Supply and Distribution	6080 / 465. Wastewater Management	6100 / 485. Solid Waste Management	490/100 SMaRT Station	6143 / 490/200. SMaRT Station Replacement	6180 / 510. Development Enterprise	6200 / 525. Golf and Tennis Operations	7020 / 595 General Services	3200 / 610 Infrastructure Renovation and Replacement	7060 / 640 Employee Benefits	7080 / 645 Liability and Property Insurance	727. Fremont Pool Trust	730. Dorolou Swirsky Youth Opportunity	
Project Reserves — Unappropriated	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Proposition 12 - 2000 State Bond Act	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Retiree Medical	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Reserve for RDA Payment	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Rate Stabilization	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RMRA Reserve	0	0	(610,165)	15,311,023	8,929,544	0	0	0	0	0	0	0	0	0	0	23,630,402
RSA Fund Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	270,828
RSA Fund Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
SB83 VRF Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(139,445)
State Department of Justice	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Congestion Relief	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Traffic Mitigation - Regional	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Vacation Leave	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Technology and Communications Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tech Surcharge Reserve (Restricted)	0	0	0	0	0	0	0	0	0	(4,707,919)	0	0	0	0	0	(4,707,919)
Workers' Compensation	0	0	0	0	0	0	0	0	0	207,928	0	0	0	0	0	207,928
Set Aside for Historical Museum	0	0	0	0	0	0	0	0	0	0	0	246,120	0	0	0	246,120
RDA - Low & Moderate Income Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
RDA - Low & Moderate Income Housing	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total	(59,840)	7,348,236	(1,845,603)	15,924,996	9,489,779	0	2,463,080	1,007,471	1,471,215	(6,114,320)	(2,781,941)	3,535,786	(654,830)	0	0	59,236,053

(*) FUNDS/RESERVES WITH NO CHANGES ARE NOT SHOWN.

RESOLUTION NO. 1125-22

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF SUNNYVALE ESTABLISHING THE APPROPRIATIONS LIMIT FOR FISCAL YEAR 2022/2023 PURSUANT TO ARTICLE XIII B OF THE CALIFORNIA CONSTITUTION

WHEREAS, Article XIII B of the California Constitution (enacted with the passage of Proposition 4 in 1979; with modifications under Proposition 111, passed by the voters of California in June 1990; and implemented by California Government Code Sections 7900 *et seq.*), specifies that appropriations of governmental entities may increase by an amount adjusted by the cost of living and change in population from the prior year; and

WHEREAS, California Government Code Section 7910 provides for the annual establishment by local jurisdictions of their appropriations limit for each fiscal year, and further provides that upon establishment of such appropriations limit any judicial action or proceeding to attack, review, set aside, void, or annul such action by the City Council must be commenced within forty-five (45) days of the effective date of the resolution establishing the appropriations limit; and

WHEREAS, pursuant to Government Code Section 7910, in Report to Council (RTC) No. 22-0217, dated June 7, 2022, the Director of Finance has computed the appropriations limit applicable to the City of Sunnyvale for the fiscal year 2022/2023, and transmitted the same with suggested modifications to the City Council in RTC No. 22-0218, dated June 21, 2022; and

WHEREAS, documentation used in determining the appropriations limit has been made available to the public for a period of not less than fifteen (15) days prior to City Council consideration of this resolution.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF SUNNYVALE AS FOLLOWS:

1. Pursuant to the appropriations limit formula set forth by Government Code Sections 7900-7914, the City Council does hereby establish the appropriations limit for fiscal year 2022/2023 for the City of Sunnyvale as \$291,983,171.00, as documented in Exhibit A, attached hereto and incorporated herein by reference as though fully set forth.
2. Pursuant to Government Code Section 7910, no judicial action or proceeding to attack, review, set aside, void, or annul the action of the City Council in establishing the appropriations limit for fiscal year 2022/2023 shall be brought unless such action or proceeding shall have been commenced within forty-five (45) days of the date of adoption of this resolution.

Adopted by the City Council at a regular meeting held on June 21, 2022, by the following vote:

AYES: KLEIN, HENDRICKS, LARSSON, MELTON, CISNEROS, DIN, SPITALERI
NOES: NONE
ABSTAIN: NONE
ABSENT: NONE
RECUSAL: NONE

ATTEST:

DocuSigned by:

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DAVID CARNAHAN
City Clerk
(SEAL)

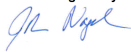
APPROVED:

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LARRY KLEIN
Mayor

APPROVED AS TO FORM:

DocuSigned by:

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JOHN A. NAGEL
City Attorney

**CITY OF SUNNYVALE
 APPROPRIATIONS LIMIT
 FY 2022/23 Adopted Budget**

	AMOUNT	SOURCE
A. LAST YEAR'S LIMIT	\$ 269,920,441	Prior Year
B. ADJUSTMENT FACTORS		
1. Population	1.0058	State Department of Finance
2. Inflation	1.0755	State Department of Finance
	1.0817	(B1*B2)
Total Adjustment %	0.0817	(B1*B2-1)
C. ANNUAL ADJUSTMENT	\$ 22,062,730	(B*A)
D. OTHER ADJUSTMENTS:		
Lost Responsibility (-)	0	
Transfer to private (-)	0	
Transfer to fees (-)	0	
Assumed Responsibility (+)	0	
Sub-total	0	
E. TOTAL ADJUSTMENTS	\$ 22,062,730	(C+D)
F. THIS YEAR'S LIMIT	\$ 291,983,171	(A+E)

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2022/23 Adopted Budget**

	FY 2021/2022	FY 2022/2023
Appropriations:		
1001/035. General Fund	\$ 189,009,193	\$ 202,839,588
2020/070. Housing Fund	1,540,638	1,724,528
2060/071. Home Fund	99,310	2,081,013
2080/072. Redevelopment Housing Fund	1,305,944	2,801,782
20408/110. Community Development Block Grant Fund	1,373,927	1,783,827
2100/141. Park Dedication Fund	10,653,073	21,994,117
2200/175. Public Safety Forfeiture Fund	-	-
2220/190. Police Services Augmentation Fund	332,132	406,735
2300/210. Employment Development Fund	10,500,000	10,500,000
2400/245. Parking District Fund	179,822	200,100
2500/280. Gas Tax Fund	1,500,000	1,250,000
2521/282. RMRA (SBI)	-	3,335,704
2560/287. 2016 Measure B Santa Clara VTA Fund	-	3,224,977
2580/290. VRF Local Road Improvement Fund	-	139,445
1040/295. Youth and Neighborhood Services Fund	807,331	999,521
3100/385. Capital Projects Fund	4,283,343	4,238,051
3200/610. Infrastructure Renovation and Replacement Fund	82,502,174	4,209,572
	304,086,887	261,728,960
Total Appropriations		
Appropriation Adjustments:		
Current Non-Tax Revenues	(137,481,031)	(123,998,118)
Prior Non-Tax Revenues	-	-
Debt Service Appropriation	-	-
Qualified Capital Outlay	(1,166,250)	(1,281,250)
	(138,647,281)	(125,279,368)
Total Appropriation Adjustments		
Appropriations Subject to Limit	165,439,607	136,449,592
Growth Rate Factor	1.0632	1.0817
Total Allowable Appropriations Limit <i>(Prior Year Appropriations Limit x Growth Rate Factor)</i>	269,920,441	291,983,171
Amount Under (Over) Allowable Appropriations Limit	\$ 104,480,834	\$ 155,533,579

**CITY OF SUNNYVALE
CALCULATION OF APPROPRIATIONS LIMIT
FY 2022/23 Adopted Budget**

	FY 2021/2022	FY 2022/2023
Revenues:		
Tax Revenues:		
Property Tax	\$ 94,860,330	\$ 110,225,171
Sales Tax	27,782,519	29,876,069
Other Taxes	23,366,221	28,937,546
Unrestricted State Subventions	295,940	118,955
Interest Income	2,680,182	5,175,120
Total Tax Revenues	148,985,192	174,332,861
Non-Tax Revenues:		
Federal Grants	26,864,423	16,188,486
Restricted State Shared Revenues	3,589,590	4,447,916
State Grants/Reimbursements	3,372,380	4,182,082
Other Intergovernmental Contributions	10,066,315	4,984,261
Franchise Fees	7,356,348	7,507,779
Permits and Licenses	1,955,653	1,992,514
Service and Development Fees	75,711,320	67,600,506
Rents and Concessions	3,165,480	6,989,808
Fines and Forfeitures	528,883	792,211
Housing Loan Repayments	-	558,140
Revenue from Sale of Property	-	-
Miscellaneous	-	653,679
Inter-Fund Loan Repayments	1,210,562	4,419,817
Interest Income	2,451,484	3,680,919
Total Non-Tax Revenues	136,272,438	123,998,118
Total Revenues	\$ 285,257,630	\$ 298,330,979

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**Financial Plan -
General Fund**

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General Fund

The General Fund is used by the City to account for all financial resources except those required by law or practice to be accounted for in another fund. It supports many of the most visible and essential City services such as police, fire, road maintenance, libraries, and parks and open space maintenance. General government support functions are also included in this fund, and their costs are apportioned through the use of indirect administrative charges to other City funds. The General Fund receives most of its revenue from taxes. Therefore, the state of the regional economy has a direct effect on the General Fund.

The General Fund has a significant financial relationship with several other funds, such as: Youth and Neighborhood Services Fund, Gas Tax Fund, Internal Service Funds, Capital Projects Fund, Golf and Tennis Fund and the Infrastructure Renovation and Replacement Fund. Consequently, the condition of these funds have a direct bearing on the General Fund. The relationship between these various funds, where appropriate, will be discussed as a part of the General Fund, as well as in the review of each of these individual funds.

General Fund Revenues

Revenue Estimation Methodology

All revenue assumptions and projections are reviewed and revised each fiscal year. Further, considerable analysis is undertaken to identify the key elements that drive our major revenue sources so that the projection methodology is as reliable as possible over the long-term. A review of historical data demonstrates the fact that economic cycles can yield a significant swing in revenues. Projecting

revenue based on the high point of an economic cycle would overstate the City's financial position significantly for future years and could result in spending patterns that cannot be sustained. Conversely, projecting revenues from the lowest point of the economic cycle could understate the long-term financial position of the City and cause unnecessary service reductions.

Each revenue source has unique characteristics that are used as the basis for projections. In general, the actual revenue trend for each major source is used to calculate projections. Future growth trends are estimated and, depending on the specific revenue source, inflation factors may be applied to forecast revenue levels in the out-years of the plan. Following the adoption of each long-term financial plan, the major revenue sources are monitored throughout the budget year to detect any change in patterns or circumstances.

General Fund Major Revenue Sources

Five key sources generate over 85% of the revenues (excluding property sale proceeds and transfers in from other funds) in the City's General Fund. These sources are Property Tax, Sales Tax, Transient Occupancy Tax, Utility Users Tax, and Franchise Fees.

The table below reflects projected sources of General Fund revenues for FY 2022/23 and compares those sources with revised FY 2021/22 estimates. Actual revenues for FY 2020/21 and FY 2021/22 are included for comparison purposes as well.

Exhibit 1: Major Revenues

Revenue Source	2019/20 Actual	2020/21 Actual	2021/22 Revised Projection	2022/23 Proposed Projection	% Change 2022/23 over 2021/22
Property Tax*	91,839,180	101,296,792	108,198,390	110,227,140	1.88%
Sales Tax**	28,833,160	26,089,903	30,569,555	29,876,069	-2.27%
Transient Occupancy Tax	15,929,808	5,192,090	8,278,183	11,893,731	43.68%
UUT and Franchises	15,438,033	15,570,014	16,282,709	16,529,298	1.51%
Construction Tax	5,171,077	2,454,170	3,820,926	4,072,154	6.58%
Business License Tax	1,935,129	1,922,860	1,962,338	2,011,396	2.50%
Real Property Transfer Tax	1,815,234	1,970,280	1,907,212	1,938,746	1.65%
Permits and Licenses	2,130,391	1,894,016	1,953,445	1,992,514	2.00%
Service Fees	5,538,631	3,672,511	4,909,248	6,313,393	28.60%
Rents and Concessions	3,258,584	3,005,230	3,574,697	6,915,308	93.45%
Other Revenue	6,416,378	21,660,250	19,852,831	4,997,047	-74.83%
Subtotal excluding in lieu Transfers***	178,305,605	184,728,116	201,309,534	196,766,796	-2.26%
Sale of Property	0	0	11,245,000	0	N/A
Subtotal with Sale of Property	178,305,605	184,728,116	212,554,534	196,766,796	-7.43%

* FY 2021/22 Revised Projection and FY 2022/23 Proposed Projection includes Educational Revenue Augmentation Fund (ERAF) funds

** Includes Public Safety Sales Tax

***Excludes In Lieu Charges / Transfers and Interfund Revenues

Detailed discussions of the City's five major revenue sources are in the sections below, including explanations of the revenue forecasts for FY 2021/22 and beyond. Discussions of several other revenue sources of particular note follow.

Property Tax

Property Tax represents the largest source of General Fund revenue, estimated to be about 55% of General Fund revenues in FY 2022/23 when interfund transfers and sale of property are excluded. For each dollar of Property Tax paid by property owners in Sunnyvale, approximately \$0.13 is allocated to the City of Sunnyvale General Fund.

The City's Property Tax revenue consists of several categories. Secured Tax, which represents the vast majority of the overall Property Tax, is the tax on real property and the structures on that real property. Unsecured Tax represents the tax on appurtenances such as furniture, machinery, and equipment. Supplemental Tax is the result of reassessing the value of real property when there is a change of ownership or new construction is completed after the official lien date. Other sources of Property Tax revenue come from Unitary Tax, which is assessed by the State Board of Equalization on property such as utilities or railroad lines, and Tax Delinquencies.

Property Tax has also been the revenue most affected by voter initiatives and legislative actions. With approval of Proposition 13 in 1978, Property Tax revenues were reduced by two-thirds and thereafter limited to 2% annual increases or the Consumer Price Index (CPI), whichever is less. The State legislature shifts a large portion of the Property Tax to schools through the State's Educational Revenue Augmentation Fund (ERAF) to backfill some of the State's obligation for school funding. When minimum school funding levels are met, the State returns some of this revenue back to local government as what is known as "excess ERAF". Based on a FY 2004-05 base year, the City also receives Vehicle License Fee (VLF) revenue at a rate of 0.65%. This increases annually in proportion to the growth in assessed valuation.

Initial projections for FY 2021/22 Property Tax revenues expected slower growth than in recent years. Taxable property is assessed as due and paid, therefore property tax revenues are slow to respond to changes in economic conditions, such as with the COVID-19 pandemic. The initial revenue projection for FY 2021/22 was \$94.9 million. However, strong residential growth as well as construction and land improvements associated with commercial and industrial properties contributed to better than expected revenue. Accordingly, the FY 2021/22 has been revised to \$98.5 million excluding ERAF and \$108.2 million when \$9.7 million of ERAF is included.

Secured Tax, which accounts for approximately 68% of total Property Tax revenue, experienced strong growth in FY 2021/22 with assessed values growing about 6% when compared to the 3% expected valuation growth included in the original FY 2021/22 revenue projections. The Secured property tax revenue is expected to then moderate. Overall, the combined residential and commercial growth rate is expected to be 4.8% in FY 2022/23 and 3.2% in FY 2023/24. After that, steady growth continues at 4% annually.

The Secured Property Tax base increased with the dissolution of the RDA. After the payment of enforceable obligations, the former property tax increment is distributed as Property Tax to all applicable taxing agencies, and \$30 million has been programmed into the long-term financial plan for the first ten years to account for the City's expected allocation. In FY 2022/23, the distribution of the former property tax increment is expected to provide \$2.3 million in revenue to the City.

Two other important elements of Property Tax revenue are the Unsecured Property Tax and Supplemental Property Tax rolls. Unsecured Property Tax is associated with personal property and equipment. Unsecured Property Tax revenue is projected to be \$3.7 million in FY 2021/22 and \$3.8 million in FY 2022/23. An inflation factor of 2% is then used across the rest of the first ten years of the financial plan.

The Supplemental Property Tax roll reflects properties that are sold or transferred after the official lien date. Supplemental assessments pick up the higher or lower value on the property immediately by using a floating lien date, and the added or reduced assessed value is placed on a separate Property Tax bill. Revenue from the supplemental roll is strictly dependent upon timing of sales and thus is difficult to forecast. Another factor that makes this revenue source difficult to forecast is the fact that it is a pooled revenue at the County level. All Supplemental Property Tax collected by the County is allocated to the cities based on a formula and not on transactions within each jurisdiction.

Staff revised the FY 2021/22 Supplemental Property Tax revenue projection from to \$1.1 to \$942,000 based on the County's latest estimate. This is a decrease from 2020/21 actuals of \$2.1 million. To account for this type of volatility, this line item is budgeted with a three-year average base of \$1.5 million in FY 2022/23 and then increases by an inflation factor of 2% across the rest of the ten years.

Educational Revenue Augmentation Funds (ERAF) has been budgeted for FY 2021/22 at \$9.7 million and in FY 2022/23 at \$7.1 million, which is 70% of the County’s estimate. The County has advised to budget ERAF with caution as there is some risk that final calculations allocating funding to schools could impact ERAF projections. To that end, given the uncertainty of this revenue source, revenue is included for two years only as this source is being closely monitored.

Another component of the City’s Property Tax is the administrative fee the County of Santa Clara charges to collect and distribute Property Tax. The Administrative Fee is estimated to reduce the City’s property tax revenue by approximately \$732,900 in FY 2022/23.

Sales and Use Tax

Sales and Use Tax (Sales Tax) represents the second largest source of revenue to the General Fund and is expected to make up 29% of budgeted revenues in FY 2022/23 when in lieu and one time revenue (including ERAF) are excluded. Sales and Use Tax also represents one of the General Fund’s most volatile revenue sources, with drastic swings over the past decade.

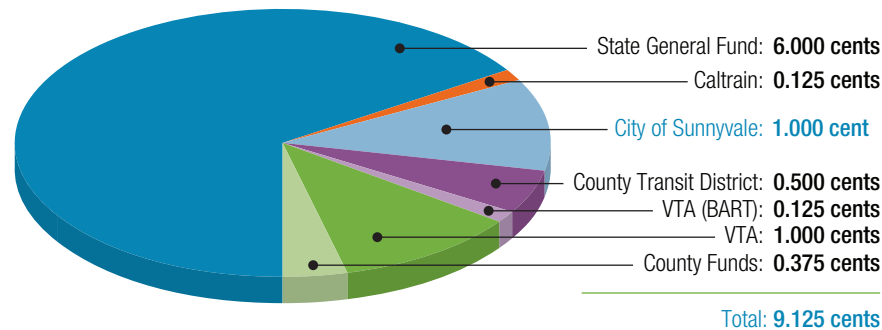
Exhibit 2 shows how Sales Tax dollars are distributed within Santa Clara County. The State receives the largest share of the 9.125 cents per dollar of sales, while cities only directly receive one cent of the rate. There have been two recent increases to the City’s sales tax rate. Measure B, approved by voters in 2016, added a half-cent Sales Tax to support countywide transit, highways and expressways and became effective April 1, 2017. This additional tax will be effective for 30 years. The net change to the sales tax rate between the expiration of Prop 30 and the implementation of Measure B is a quarter cent increase, from 8.75 to 9 cents. While this change impacts the sales tax rate paid by Sunnyvale residents, the City tax rate for the General Fund continues to receive only one percent of all taxable sales. Funding that may become available to the City from Measure B is projected in the long- term financial plan as a Special Revenue fund and is restricted to approved transit-related projects.

In November 2020, the voters approved a 1/8th cent (.125 cents) sales tax for thirty years with Measure RR. This measure provides dedicated funding to Caltrain and started being collected in July 2021. With this dedicated funding, it is expected that Caltrain will better be able to cover operating costs without the pressure to continually raise passenger fares.

Sales and Use Tax is composed of primary categories of transactions – general retail sales and business-to-business sales. In Sunnyvale, as well as some other Silicon Valley cities, a high percentage of overall Sales Tax has traditionally been business-to-business in nature. This makes Sales Tax complicated and difficult to predict because it is often one-time in nature.

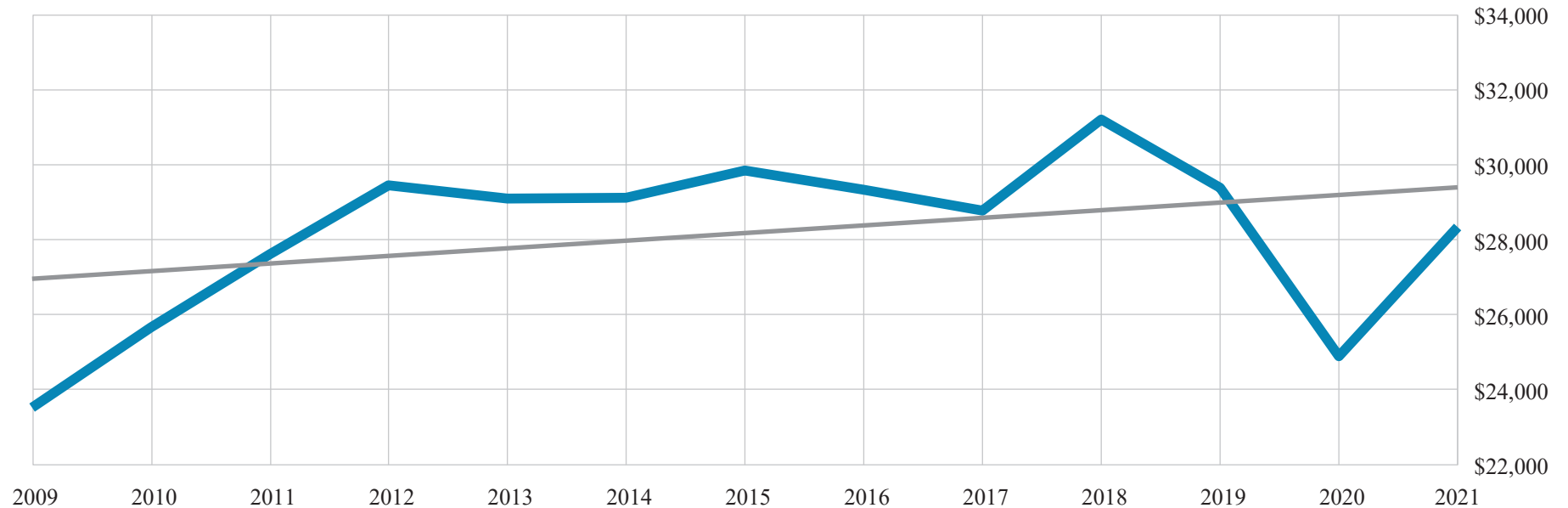
Specific year- over-year growth projections are developed by dividing Sales Tax receipts into five major segments that have similar economic characteristics: Business and Industry, General Consumer Goods, Autos and Transportation, Restaurants and Hotels, County Pool, and Other. The Other category includes Building and Construction, Fuel and Service Stations, and Food and Drugs.

Exhibit 2: Sales Tax Distribution
9.125 Cents per Dollar – Santa Clara County



Source: CA Board of Equalization

**Exhibit 3. Historical Sales Tax Collection
(Fiscal Year 2008/09 – 2020/21)**



Most sectors are relatively stable and experience swings within a narrow band, however, the business and industry sector is highly volatile. This makes revenues very unpredictable and forecasting future revenues challenging. In the business and industry sector, recent challenges to the categorization of certain tax receipts have caused some volatility in the last three years.

Pooled revenues are expected to increase as a percentage of the City’s overall Sales Tax revenue as e-commerce continues to become a larger part of the economy. When transactions occur online for sales tax-eligible purchases, the 1% share received by cities instead goes into a County pool for distribution. For example, if a Sunnyvale resident goes to a store in Sunnyvale and purchases a television, the City receives 1% of the sale price in Sales Tax revenue. If that same Sunnyvale resident buys that television from the store’s e-commerce website, the 1% of the sale price instead goes to the County pool for distribution to all agencies, as the revenue from online purchases is tracked to the county

where the customer is located rather than to a more precise location due to the lack of detail in the seller’s tax return. The County pool is distributed based on each jurisdiction’s share of total taxable sales. For the last reporting period, Sunnyvale’s share of the pool was about 5.7%. This shifting paradigm not only makes Sales Tax revenue increasingly difficult to project, but it also means that a larger part of this significant revenue source has less to do with activity in Sunnyvale.

AB 147, which was signed into law in April 2019 and expanded the collection of sales and use taxes from out-of-state sales via the implementation of the landmark U.S. Supreme Court decision in *South Dakota v. Wayfair*. Out-of-state vendors selling more than \$100,000 or 200 separate transactions into the state will be required to collect sales tax, except those small businesses with less than \$500,000 total annual taxable sales transactions in California.

While the City has been experiencing this change to online shopping overtime, the shift was exacerbated with the COVID-19 pandemic as brick-and-mortar retailers shut down and consumers were for the most part, required to make purchases online. Consequently, the original 2021/22 revenue projection of \$25.8 million reflected, a slow recovery back to the pre-pandemic base of about \$31 million. This revenue projection has since been revised upward with a Sales Tax estimate for FY 2021/22 of \$28.3 million. Brick and mortar retailers have been doing better than expected as shoppers return to physical shopping. However, much of this revenue increase is considered rebound revenue as industries right size back to pre-pandemic normals. In addition, surging inflation for goods and services have also helped sales tax returns. Sales Tax growth is expected to slow in FY 2022/23 with a projection of \$27.7 million. Then, revenues indicate modest growth with an inflation factor of 2% across the twenty-year plan.

In addition, it is anticipated that the City will receive additional Sales Tax revenue of approximately \$1.1 million per year when the CityLine project is complete. Some of the businesses that had delayed openings downtown due to the pandemic have opened and are remitting sales tax, such as AMC and Whole Foods. Other businesses are slated to come online on a rolling basis to build out the downtown area and increase the sales tax base.

Also included in the sales tax category is Proposition 172 that provides for a half-cent public safety tax that is set by a pro-rata factor determined by the County's ratio of sales tax collections to the statewide total. This local tax is estimated at \$2.1 million in FY 2022/23.

Transient Occupancy Tax

Historically, Transient Occupancy Tax (TOT) represented the third largest revenue source of the General Fund prior to the impact of COVID-19. Though there is still great uncertainty regarding the length of these economic impacts, it is anticipated that the deepest impacts to this industry have been felt. TOT has been the slowest to recover from the impacts of COVID-19 as business travel, the largest driver of the City's TOT tax, has not fully resumed. The FY 2021/22 revised revenue estimate is roughly flat at \$8.3 million.

TOT revenue estimates are based on a calculation of average room rate multiplied by occupancy rate and extended stays (over 30 days) that are exempt

from TOT. The long-term plan slowly returns revenue growth over several years to the pre-pandemic base and with the prolonged recovery, the FY 2022/23 budget extends the recovery over a longer period. Overall, the TOT revenue forecast is down \$16.1 million when compared to the FY 2021/22 long-term financial plan. Room and occupancy rates are returned to their historical averages in 2024/25 and then expected to grow modestly at 2% annually from there. This is to ensure a sustainable base for future years. The long-term plan has growth built into future year forecasts and does contemplate some new hotels that are already under construction and anticipated to come online. When fully operational, these new hotels are expected to boost TOT revenue annually once a reduction of occupancy at competing hotels is factored in.

Short-term rentals are also subject to TOT. Conservative revenue estimates for short-term rentals have been included as well. We are continuing to assess the reliability of this revenue source as this new business model, economic uncertainty related to COVID-19, and compliance concerns limit robust long-term planning.

Utility Users Tax and Franchise Fees

Utility Users Tax (UUT) and Franchise Fees represent the fourth largest source of General Fund revenue. Historically, these two revenue categories have been combined because the primary sources of revenue for both is the sale of electricity and gas. The City's UUT rate is 2% on electricity, gas, and intrastate telephone providers, which is lower than the UUT rate for Santa Clara County when weighted by population and significantly lower than the statewide average of 5.4%. Approximately 60% of UUT revenue is derived from the sale of electricity, 29% is related to telecommunications, and 11% is derived from the sale of gas.

The single largest component of UUT revenue is against the electric rates charged by Pacific Gas and Electric (PG&E). Despite the commercial development over recent years, UUT on electricity has declined. The anticipated growth from new development is being offset by the fact that many new buildings are more energy-efficient than prior uses. Also, a portion of UUT related to electricity is derived from Silicon Valley Clean Energy, which generates energy at a lower cost than PG&E. Utility User's Tax is estimated at \$8.5 million in FY 2021/22 and expected to stay flat in the short term.

At the General Municipal Election held on November 8, 2016, the voters approved Measure N updating the existing UUT ordinance. The telecommunications modernization updated uses of telecommunications technology, and treats wired, wireless (contract or prepaid) and other telecom services equally. With the revision of the UUT ordinance, revenues for telephone services have increased since the passing of this ordinance. Nevertheless, telecommunications platforms have continued to evolve with many services now provided over the internet and potentially not captured under the UUT ordinance. To that end, this revenue source is under review and forecasts for UUT related to telecommunications are relatively flat across the twenty-year plan. Overall, UUT revenue growth is projected at about 2.5% a year.

The City receives a one-time franchise payment from PG&E each year, which represents approximately 46% of all Franchise Fee revenue. The PG&E franchise rate is 1% of gross receipts. Statewide, franchise rates range from 0.5% to 2%. The City's other main franchise agreements are with our cable television providers and Specialty Solid Waste. Starting in FY 2021/22, updates from the recently renewed Specialty franchise agreement have been included with a 3.2% annual inflation rate. In addition, host fees (Royalty Garbage) associated with the Sunnyvale SMaRT Station have been revised to reflect the change in partnership agreement to the City of Sunnyvale and City of Mountain View without the City of Palo Alto as Palo Alto has opted out of the partnership. Therefore, overall, Franchise Fees are projected to remain steady and increase by just under 2% annually over the twenty-year plan.

Other Revenue Highlights

The FY 2022/23 Budget includes other revenue sources that warrant discussion.

Other Taxes

Construction Tax, Business License Tax, and Real Property Transfer Tax revenue have each had strong returns in recent years. Construction Tax revenue forecasts were reduced to reflect the moderated development activity the City was experiencing when compared to the robust activity of prior years. The initial revenue estimate for Construction Tax was \$2.8 million in 2021/22 and has now been revised upward to \$3.8 million based on current development activity. This

level sustained development activity and revenue recovery is also forecast across the twenty-year plan. Business License Tax reflects modest annual growth by an inflation factor. Real Property Transfer Tax, driven by property turnover and changes in valuation, is forecast based on its historical average.

Permits & Service Fees

This category includes revenue collections from fees charged for services provided by City operations. Most of the revenue in this category comes from the Department of Public Safety, the Recreation Division in the Department of Library and Recreation Services, the Community Development Department, and the Department of Public Works. Revenues associated with many of the City's recreation services that had been interrupted as a result of the COVID-19 pandemic restrictions have started to recover. As restrictions have eased, demand and capacity have continued to grow. Recreation fees (including facility rentals) have been revised upward from the initial 2021/22 estimate of \$1.9 million to \$2.6 million and then largely returning to pre-pandemic levels in FY 2022/23 with a revenue projection of \$3.8 million.

Sale of Property

This revenue item reflects the sale of some of the City's property and revenues from the sale of property. As one-time funds, receipts from property sale transactions are best utilized for one-time capital needs. The sale of the Charles Street Property (Block15) from the General Fund to the Housing Mitigation Fund for affordable housing finalized in FY 2021/22 with Budget Modification No. 9 for \$11.2 million. A portion of the funds (\$9 million) received from this sale are programmed for the Civic Center Modernization Project.

In-Lieu Charges and Transfers

In-Lieu Charges and Transfers are primarily funds transferred into the General Fund from other City funds to pay for projects and the cost of city-wide administration, including the cost of the Department of Finance, the Human Resources Department, the Office of the City Manager, and the Office of the City Attorney. \$13.7 million is programmed for FY 2022/23.

Inter-Fund Revenues

Inter-Fund Revenues are loan repayments to the General Fund from other funds, including the utility funds. Year-to-year fluctuations in this revenue source are expected, as loan repayment schedules are not always on fixed amortization periods and often change based on cash considerations. The General Fund has one loan to the Wastewater Fund with final payoff scheduled in FY 2027/28. The repayment from the Solid Waste Fund was also refinanced and the final loan repayment of \$3.0 million is scheduled in FY 2023/24.

State and Federal Grants

City has been awarded \$28.1 million in funding from the American Rescue Plan Act that is programmed with approximately \$14.1 million between FY 2020/21 and FY 2021/22 to help offset revenue loss.

General Fund Expenditures

General Fund expenditures fund common and core City operations like public safety, libraries, and parks and provide critical infrastructure funding for streets and sidewalks and more. The FY 2022/23 budget for General Fund expenditures, projects, lease payments, equipment, and transfers total \$219.2 million. Of this amount, most expenditures are related to operations, which is \$160.3 million. It's important to note a change in the City's practice for budgeting personnel costs beginning in FY 2021/22. A portion of benefits (i.e., unfunded accrued liability pension costs and retiree medical) that were previously included in the benefit rate associated with personnel costs, is now being treated as an interfund transfer because these costs tend not to be associated with current personnel. Therefore, operating costs will appear to be reduced. However, if you add the cost of the operations lines as well as the transfer to the Employee Benefits Fund (\$33.5 million), operating costs are in line with years prior to FY 2021/22. Additionally, FY 2021/22 cost-savings measures (e.g. frozen positions, holding goods and services flat, etc.) due to the impact of the COVID-19 pandemic have been restored. Further, operating budgets were adjusted to reflect the current cost to continue meeting baseline service level requirements, including adjusting for inflation and other known cost increases.

The FY 2022/23 Budget also provides for various service level adjustments to add or enhance existing service levels in support of Council's priorities. Some service levels include establishing a Human Relations Commission with dedicated staff to further the City's equity and inclusion efforts. An appropriation to increase the City's fee waiver program to allow greater access to the City's recreation programming is also included. Funding for citizens and youth public safety academies to improve community relations is planned for 2023/24 as well. A list of service level adjustments is included in each department's summary.

Operations – Employee Total Compensation

Employee Total Compensation makes up the largest portion of operating expenditures. For accuracy in projections, compensation is broken into two categories: Safety and Miscellaneous. Safety salaries are adjusted annually based on a market survey of total compensation. Therefore, changes in Safety Total Compensation are driven by salary surveys, the cost of pensions, and other benefits. For 2022/23, safety total compensation is budgeted at \$60.7 million (not including the portion of benefits now being treated as an interfund transfer) and includes unfreezing five vacant sworn positions. It should be noted that the twenty-year plan also assumes vacancy savings in the Department of Public Safety Operating Budget. This assumption is reviewed annually and adjusted if necessary as it is intended to reflect normal turnover within the department due to retirements or attrition.

For FY 2022/23 Miscellaneous Total Compensation is budgeted at approximately \$59 million (not including the portion of benefits now being treated as an interfund transfer) with most previously frozen positions in 2021/22 returned to the department operating budgets. This budget maintains salary assumptions and benefit projections. Benefits (leave, retirement, insurance, and workers' compensation costs) are factored into total compensation and fully discussed in the Internal Service Fund section of this budget.

Operations — Other

Other operating costs are for purchased goods and services as well as overhead charges. The FY 2022/23 budget has these expenditures at \$40.6 million.

Each year, a portion of the Public Works Pavement Operations program, which is accounted for in the General Fund, is supported by the Gas Tax Fund. The amount that is used for this purpose varies depending upon funds available and project requirements. As mentioned above, this support is projected to decrease in the future, primarily due to lower volumes and sale prices of gas sold. In FY 2022/23, \$1.3 million is proposed to be transferred, which is down from \$1.5 million. The average transfer for the rest of the first ten years of the long-term financial plan is about \$1.2 million.

The **Equipment** line item contains the appropriations for equipment for the departments of Public Safety and assistance to the Library and Recreation Services based on their replacement schedules.

There are no **Lease payments** planned in the twenty-year plan at this time. The City's obligation related to annual debt service on one of the downtown parking structures has been met.

Debt service for the new civic center is \$5.1 million in 2022/23. Annual ongoing debt service of \$7.5 million continues through the twenty-year plan. Rent from other funds and ongoing savings from a newer, more energy efficient building are expected to offset the cost of debt service and is included in the twenty-year plan as well.

Council Service Level Set-Aside is an annual \$100,000 set aside for Council's use at its discretion for unplanned projects, services, or other initiatives that come up over the course of the fiscal year.

The FY 2022/23 Budget includes a **General Fund Service Level Set-Aside** of \$5 million starting in 2037/38 for the City to begin evaluating base service level requirements that are expected to change over time with a growing and evolving community.

There is also one **Budget Supplement** included in the FY 2022/23 budget as a result of the Study and Budget Proposal process. \$200,000 is programmed to study the City's traffic calming program. There is also a Budget Supplement for \$100,000 to study universal basic income. These can be found in the Adopted Budget under the Budget Supplements Section.

Transfers to Other Funds reflect transfers from the General Fund to other funds for operating and capital project purposes. The planned transfer to the Youth and Neighborhood Services Fund in FY 2022/23 is \$669,483 in support of the Columbia Neighborhood Center. In addition, the planned transfer of \$1.8 million to the Golf and Tennis fund is also included in the 2022/23 budget. These General Fund subsidies keep these two funds in balance.

A transfer to the Liability and Property Insurance Fund of \$3.1 million for the General Fund's share of coverage is included in the FY 2022/23 budget.

The long-term financial plan for the General Fund reflects an annual transfer of \$1.5 million for investment in the City's administrative infrastructure. These funds are not set aside for a specific project or set of projects at this point, but will accumulate in the Infrastructure Fund and be appropriated as projects are identified and prioritized. The \$1.5 million investment is paused for several years and resumes in FY 2026/27. In FY 3036/37, this transfer increases to \$5 million annually with \$10 million planned in 2041/42; bringing the total amount to \$65.5 million over the long-term financial plan.

As discussed under Operations, there is also now a planned transfer to the Employee Benefits Fund to cover the cost of the City's unfunded accrued liability for pension costs and retiree medical costs across the twenty-year financial plan. This transfer is programmed at \$33.5 million in FY 2022/23. For comparison, if you add the cost of this transfer to the cost of Miscellaneous and Safety Total Compensation line items, the compensation costs will be in line with prior years prior to FY 2021/22. However, it's important to note that this change in practice is because the unfunded accrued liability and retiree medical costs are mostly associated with former personnel.

The General Fund also transfers funds for Project Administration costs in the amount of \$613,282 as a Transfer to the General Services Fund in FY 2022/23. This reflects costs associated with Public Works staff for the design and inspection of General Fund supported capital projects.

General Fund Projects

Public Safety Recruitment Projects, Projects and Project Operating Costs reflect General Fund expenditures related to capital, special, and Department of Public Safety recruitment projects. The content of these expenditures is discussed below.

The FY 2022/23 Budget for General Fund projects includes approximately \$13.1 million for capital, special, and outside group funding projects. Most of General Fund project expenditures (\$8.5 million) are for the recruitment and training of sworn public safety officers, which is up by \$1.7 million in the first ten years when compared to the FY 2021/22 Adopted Budget. The practice of budgeting for the recruitment, selection, and training of new public safety officers allows expenditures to fluctuate each year based on the number of recruitments and for better monitoring and tracking of costs. Hiring assumptions and recruitment projects will be updated with the FY 2023/24 Projects Budget. It should be noted that the fixed costs associated with these projects, which include management oversight and other recruitment expenses, continue to be part of the Public Safety Department's operating budget.

As an operating budget year, there were few changes midcycle. Project budgets and schedules will be updated in depth with the FY 2023/24 Projects Budget. One new noteworthy initiative in FY 2022/23 includes funding to comply with the Municipal Regional Permit (MRP) for stormwater discharge management. Approximately \$1.1 million is programmed across multiple projects for this effort.

Often, one-time capital projects will result in ongoing operational costs. Ongoing operating costs beginning in FY 2022/23 have been incorporated into departments' operating budgets as approved. For example, project operating costs for parks and open space maintenance associated with the new civic center project have been incorporated into the Department of Public Works' operating budget as of FY 2022/23. Identified project operating impacts are allocated to the Project Operating line until a project is complete and costs and/or savings can be confirmed. These costs will be evaluated in the next budget cycle for incorporation into operating budgets or identified as future costs for projects not yet completed. To note, vacant positions being held by the Department of Library and Recreation Services for the Lakewood Branch Library have been moved from the Department's operating budget to the project operating line to be consistent with the Department's current operating requirements. These positions

were included in the vacancy savings outlined in the FY 2020/21 Budget Supplement 2 until FY 2023/24 when the Branch Library is expected to open, and these resources will be needed.

More information regarding General Fund projects can be found in Volume II - Projects Budget.

General Fund Reserves

One of the most powerful aspects of multi-year financial planning is its capability to recognize trends over time and begin at an early point to consider the necessary steps to alter the long-term forecasted position of a particular fund should that appear necessary. The reserves contained in the General Fund's long-term financial plan play a pivotal role in the City's multi-year planning strategy.

The City has established reserves in the General Fund that are restricted by prior policy or legal requirements to specific uses. Most of the City's reserves are established in accordance with policies adopted by Council.

The General Fund has four reserves that are contained in the General Fund's long-term financial plan under the sub-heading, Reserves. The first is the Contingencies Reserve. By Council policy, this reserve must be equal to 15% of the operating budget in the first year of the long-term plan, in this case FY 2022/23, and then grow by the estimated change in the Consumer Price Index in each subsequent year. It is important to note that this reserve is not intended for normal unanticipated expenditures and is instead to be used for non-fiscal emergencies or disasters as determined by Council.

The second reserve in the General Fund is the Reserve for Capital Improvement Projects. It was established for the purpose of purchasing land or property. At the end of FY 2021/22, it is projected that the balance in this reserve will be about \$6.3 million. The \$4.7 million of carryover related to the Civic Center Modernization Project (Furniture, Fixtures, and Equipment) is programmed in FY 2021/22. The \$9 million set aside for construction has been moved to the Infrastructure Fund with 2021/22 Budget Modification No. 9.

A third reserve in the General Fund mandated by Council policy is the Budget Stabilization Fund. The Budget Stabilization Fund functions to normalize service levels through economic cycles. In essence, the intent is for this fund to increase during periods of economic growth and to be drawn down during the low points of economic cycles to maintain stable service levels.

Council policy requires that the Budget Stabilization Fund be maintained at no less than 15% of total projected revenues for the first two years of the 20-year plan and that it never goes below \$0 in any year. For the FY 2022/23 Budget, the Budget Stabilization Fund balance is 36% of revenues and reaches a low point of 9% in FY 2037/38.

Lastly, the Equipment & Project Carryover (C/O) Reserve accounts for actual FY 2020/21 available project balances (and related revenues) that have carried forward to FY 2021/22 for ongoing project costs. Since a significant portion of the current budgeted project costs are from the prior year carryover, it was prudent to separate out this reserve to increase transparency of unspent project funds. Additionally, accounting for this reserve separately helps ensure that the available balance in the Budget Stabilization Fund is not overstated.

Total Reserves in the General Fund increase or decrease depending upon the relationship between Total Current Resources and Total Current Requirements in the long-term financial plan. Put simply, when revenues and resources are greater than expenditures and transfers, money is put into the reserves, and when expenses are higher, money is taken out. The relationship between these items can be seen at the bottom of the plan in the rows marked Total Current Resources, Total Current Requirements, and Difference. It should be noted that Sunnyvale's Reserves are actual funds available rather than estimated surpluses as is the case in the State Budget and some other local jurisdictions. The advantage of funded reserves includes the substantial interest earnings that are generated and added to annual revenues.

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**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	121,834,763	142,305,152	115,490,675	114,418,218	109,500,326	108,182,338	105,287,980	103,879,835	101,071,750	97,542,516	94,837,782	90,204,776	142,305,152
CURRENT RESOURCES:													
Property Tax	101,296,792	108,198,390	110,227,140	106,361,317	110,478,367	114,757,120	119,203,972	123,825,576	128,628,847	133,620,972	138,809,427	144,201,983	1,338,313,110
Sales and Use Taxes	26,089,903	30,569,555	29,876,069	30,275,363	30,868,839	31,549,195	32,342,581	33,056,234	33,787,202	34,590,545	35,357,539	36,143,273	358,416,396
Business License Tax	1,922,860	1,962,338	2,011,396	2,061,681	2,113,223	2,166,054	2,220,205	2,275,710	2,332,603	2,390,918	2,438,737	2,450,691	24,423,559
Construction Tax	2,454,170	3,820,926	4,072,154	4,275,762	4,404,035	4,536,156	4,672,240	4,812,408	4,956,780	5,105,483	5,258,648	5,416,407	51,330,999
Real Property Transfer Tax	1,970,280	1,907,212	1,938,746	1,977,521	2,017,071	2,057,413	2,098,561	2,140,532	2,183,343	2,227,010	2,271,550	2,316,981	23,135,938
Transient Occupancy Tax	5,192,090	8,278,183	11,893,731	15,748,055	19,037,303	19,521,626	20,013,030	20,516,329	21,017,977	21,531,532	22,057,270	22,527,492	202,142,527
Utility Users Taxes	8,590,351	8,797,683	9,021,519	9,251,669	9,488,319	9,731,659	9,981,886	10,239,202	10,503,817	10,775,945	11,055,806	11,343,629	110,191,134
Franchise Fees	6,979,663	7,485,026	7,507,779	7,702,202	7,902,447	8,108,691	8,321,934	8,541,592	8,767,857	9,000,930	9,241,017	9,488,329	92,067,805
Rents and Concessions	3,005,230	3,574,697	6,915,308	9,938,780	9,970,239	10,256,814	10,551,757	10,855,318	11,167,749	11,489,312	11,820,279	12,160,927	108,701,181
Intergovernmental Revenue, Federal	14,379,799	14,134,222	0	0	0	0	0	0	0	0	0	0	14,134,222
Intergovernmental Revenue, State	2,693,858	1,231,922	454,097	456,024	458,008	460,052	462,157	464,326	466,559	468,860	471,229	473,669	5,866,905
Intergovernmental Revenue, Other	713,895	388,968	288,418	486,208	494,604	503,192	511,977	520,963	530,154	539,557	549,175	559,013	5,372,230
Licenses and Permits	1,894,016	1,953,445	1,992,514	2,032,365	2,073,012	2,114,472	2,156,761	2,199,897	2,243,895	2,288,773	2,342,128	2,388,970	23,786,232
Fines and Forfeitures	745,131	504,026	792,212	807,816	823,802	840,111	856,747	873,719	891,032	908,695	926,712	945,093	9,169,965
Fees	3,672,511	4,909,248	6,313,393	6,545,720	6,674,774	6,806,410	6,940,678	7,077,631	7,217,324	7,359,810	7,502,332	7,650,879	74,998,199
Investment Earnings	2,528,568	2,459,830	2,652,260	2,496,451	1,997,693	1,985,803	1,936,189	1,892,058	1,822,479	1,779,319	1,695,832	1,656,927	22,374,841
Interest from Sale of Property	108,715	232,899	156,384	160,293	127,199	99,881	101,878	103,916	105,994	108,114	110,276	112,482	1,419,315
Interfund Revenues	4,419,817	4,419,817	4,419,817	3,997,618	949,615	949,615	949,615	517,046	0	0	0	0	16,203,144
Other Revenues	415,548	610,297	647,621	211,948	217,181	222,557	228,080	233,754	239,623	245,611	251,763	259,136	3,367,572
Sale of Property	0	11,245,000	0	0	0	0	0	0	0	0	0	0	11,245,000
Contributions from Non-Governmental Sources	183,451	290,666	6,055	6,055	6,055	6,055	6,055	6,055	6,055	1,313	1,313	1,313	336,990
Transfer From Gas Tax Fund	0	1,500,000	1,250,000	1,250,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	13,600,000
In-Lieu Charges	12,937,032	13,444,305	13,702,859	14,045,430	14,396,567	14,756,481	15,125,393	15,503,528	15,891,116	16,288,394	16,695,604	17,112,994	166,962,671
Transfer From Other Funds	11,564,536	2,813,455	2,159,984	532,338	535,716	547,492	559,543	571,877	584,499	836,821	610,638	624,169	10,376,531
TOTAL CURRENT RESOURCES	213,758,215	234,732,112	218,299,456	220,620,615	226,234,070	233,176,846	240,441,242	247,427,670	254,544,906	262,757,914	270,667,275	279,034,358	2,687,936,464
TOTAL AVAILABLE RESOURCES	335,592,978	377,037,264	333,790,131	335,038,833	335,734,396	341,359,184	345,729,222	351,307,506	355,616,656	360,300,430	365,505,057	369,239,134	2,830,241,616
CURRENT REQUIREMENTS:													
Operations - Total Compensation - Safety	75,670,401	57,771,399	60,692,373	62,621,164	64,499,112	66,431,594	68,423,838	70,473,999	72,587,750	74,764,903	77,007,358	79,317,075	754,590,565
Operations - Total Compensation - Miscellaneous	60,658,742	56,500,954	59,045,024	60,879,780	62,705,388	64,585,745	66,522,492	68,517,321	70,571,974	72,688,245	74,867,982	77,113,088	733,997,995
Operations - Other	31,438,232	36,609,727	40,583,214	42,002,758	43,566,037	45,202,175	46,786,046	48,428,294	50,118,527	51,871,295	53,688,640	55,572,228	514,428,941
Equipment	1,580,179	514,854	580,885	756,768	636,031	582,894	553,832	412,333	1,210,165	793,052	707,757	485,755	7,234,326
Public Safety Recruitment	8,749,601	15,500,205	8,521,913	6,855,942	3,437,028	3,369,390	3,369,390	3,369,390	3,369,390	3,369,390	3,369,390	4,369,390	58,900,818
Projects	5,115,973	36,944,960	4,609,956	2,005,635	3,295,227	4,975,436	2,942,758	4,273,547	4,455,347	5,677,678	6,657,202	8,838,959	84,676,704
Project Operating	0	0	150,000	1,151,774	1,219,804	1,311,500	1,344,511	1,538,365	1,413,083	1,453,689	1,485,205	1,522,653	12,590,585
Council Service Level Set-Aside	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000
Lease Payments	1,242,375	1,241,250	0	0	0	0	0	0	0	0	0	0	1,241,250
Civic Center Debt Service	1,951,956	5,055,425	5,082,425	7,510,425	7,512,675	7,509,475	7,512,275	7,510,675	7,509,675	7,509,075	7,513,675	7,513,075	77,738,875
Budget Supplements	0	0	300,000	0	0	0	0	0	0	0	0	0	300,000
Service Level Set-Aside	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	186,407,459	210,238,774	179,665,790	183,884,246	186,971,303	194,068,209	197,555,142	204,623,924	211,335,911	218,227,328	225,397,209	234,832,223	2,246,800,059

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
TRANSFERS TO OTHER FUNDS:													
Infrastructure Fund	232,005	0	0	0	0	0	0	0	0	0	0	0	0
Investment in City Facilities	0	15,465,024	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	24,465,024
Capital Projects Fund	50,983	0	0	0	0	0	0	0	0	0	0	0	0
Youth and Neighborhood Services Fund	647,643	598,091	669,483	751,186	752,814	775,476	800,864	827,022	851,109	877,900	907,744	910,442	8,722,131
Golf and Tennis Fund	1,715,000	1,535,000	1,840,000	2,135,000	0	0	0	0	0	0	0	0	5,510,000
General Services Fund	233,372	1,030,991	613,282	634,750	951,060	1,622,120	1,195,791	1,466,331	1,952,617	1,319,168	2,857,448	2,347,382	15,990,940
Liability and Property Insurance Fund	2,163,566	2,582,859	3,098,573	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	39,146,024
Solid Waste Fund	594	0	0	0	0	0	0	0	0	0	0	0	0
Wastewater Fund	2,495	0	0	0	0	0	0	0	0	0	0	0	0
Employee Benefits Fund	1,834,710	30,095,850	33,484,785	34,415,038	35,158,593	35,887,111	37,079,300	38,100,191	38,716,215	39,819,965	40,919,591	38,684,141	402,360,780
TOTAL TRANSFERS TO OTHER FUNDS	6,880,367	51,307,815	39,706,123	41,654,262	40,580,755	42,002,995	44,294,244	45,611,831	46,738,229	47,235,321	49,903,071	47,160,252	496,194,898
TOTAL CURRENT REQUIREMENTS	193,287,826	261,546,589	219,371,913	225,538,507	227,552,058	236,071,204	241,849,386	250,235,755	258,074,140	265,462,649	275,300,280	281,992,475	2,742,994,957
RESERVES:													
DESIGNATED:													
Contingencies (15%)	25,015,106	26,846,690	29,070,809	29,797,580	30,542,519	31,306,082	32,088,734	32,890,953	33,713,226	34,556,057	35,419,958	36,305,457	36,305,457
Capital Improvement Projects	10,717,259	6,255,342	6,411,726	6,572,019	6,487,141	5,093,910	5,195,789	5,299,704	5,405,698	5,513,812	5,624,089	5,736,570	5,736,570
Budget Stabilization Fund	61,350,328	82,388,643	78,935,683	73,130,727	71,152,678	68,887,988	66,595,313	62,881,094	58,423,592	54,767,912	49,160,729	45,204,631	45,204,631
Equipment and Project C/O Reserve	45,222,459	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	142,305,152	115,490,675	114,418,218	109,500,326	108,182,338	105,287,980	103,879,835	101,071,750	97,542,516	94,837,782	90,204,776	87,246,659	87,246,659
TOTAL RESERVES	142,305,152	115,490,675	114,418,218	109,500,326	108,182,338	105,287,980	103,879,835	101,071,750	97,542,516	94,837,782	90,204,776	87,246,659	87,246,659
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	213,758,215	234,732,112	218,299,456	220,620,615	226,234,070	233,176,846	240,441,242	247,427,670	254,544,906	262,757,914	270,667,275	279,034,358	
Total Current Requirements	193,287,826	261,546,589	219,371,913	225,538,507	227,552,058	236,071,204	241,849,386	250,235,755	258,074,140	265,462,649	275,300,280	281,992,475	
DIFFERENCE	20,470,389	(26,814,477)	(1,072,457)	(4,917,892)	(1,317,988)	(2,894,358)	(1,408,145)	(2,808,085)	(3,529,234)	(2,704,735)	(4,633,005)	(2,958,118)	
Budget Stabilization Fund - % of Resources	29%	35%	36%	33%	31%	30%	28%	25%	23%	21%	18%	16%	

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVES/FUND BALANCE, JULY 1	87,246,659	86,414,365	85,821,525	84,379,564	77,543,060	76,520,935	76,695,545	80,607,354	86,985,018	93,659,289	87,246,659	142,305,152
CURRENT RESOURCES:												
Property Tax	149,869,812	155,626,160	161,744,906	167,964,604	174,570,444	181,290,886	188,422,908	195,684,506	203,384,950	211,389,570	1,789,948,748	3,128,261,858
Sales and Use Taxes	37,002,848	37,827,582	38,672,608	39,588,873	40,476,142	41,439,996	42,371,831	43,381,465	44,360,330	45,363,678	410,485,352	768,901,748
Business License Tax	2,511,959	2,574,758	2,639,126	2,705,105	2,772,732	2,842,051	2,913,102	2,985,929	3,060,578	3,152,395	28,157,734	52,581,292
Construction Tax	5,578,899	5,746,266	5,918,654	6,096,214	6,279,100	6,467,474	6,661,498	6,861,343	7,067,183	7,279,198	63,955,830	115,286,829
Real Property Transfer Tax	2,339,696	2,409,887	2,482,184	2,556,649	2,633,349	2,712,349	2,793,720	2,877,531	2,963,857	3,052,773	26,821,995	49,957,933
Transient Occupancy Tax	22,973,078	23,427,526	23,906,582	24,379,599	24,862,026	25,354,050	25,855,861	26,367,657	26,889,635	27,421,999	251,438,012	453,580,539
Utility Users Taxes	11,639,649	11,944,106	12,257,250	12,579,336	12,910,628	13,251,398	13,601,926	13,962,499	14,333,415	14,714,979	131,195,185	241,386,319
Franchise Fees	9,743,087	10,005,514	10,275,844	10,554,315	10,841,175	11,136,677	11,441,082	11,754,662	12,077,693	12,410,463	110,240,513	202,308,318
Rents and Concessions	12,522,871	12,895,645	13,279,573	13,674,989	14,082,240	14,501,681	14,933,678	15,384,069	15,848,055	16,326,047	143,448,848	252,150,029
Intergovernmental Revenue, Federal	0	0	0	0	0	0	0	0	0	0	0	14,134,222
Intergovernmental Revenue, State	476,183	478,772	481,439	484,186	487,015	489,929	492,931	496,022	499,207	499,207	4,884,891	10,751,796
Intergovernmental Revenue, Other	571,150	583,621	596,436	609,604	623,135	637,040	651,328	666,011	681,099	689,211	6,308,636	11,680,866
Licenses and Permits	2,439,259	2,488,271	2,538,270	2,589,277	2,641,311	2,694,392	2,747,754	2,802,182	2,857,699	2,857,699	26,656,115	50,442,346
Fines and Forfeitures	963,844	982,972	1,002,486	1,022,393	1,042,701	1,063,109	1,063,949	1,064,806	1,064,806	1,064,806	10,335,870	19,505,835
Fees	7,872,520	8,100,699	8,335,608	8,577,446	8,826,421	9,082,742	9,346,629	9,618,306	9,898,003	10,192,693	89,851,069	164,849,268
Investment Earnings	2,016,473	2,005,427	1,965,918	1,822,696	1,767,196	1,776,270	1,860,317	2,022,294	2,195,329	2,787,169	20,219,090	42,593,931
Interest from Sale of Property	143,414	147,000	150,675	154,441	158,303	162,260	162,260	166,317	170,373	174,531	1,589,573	3,008,888
Interfund Revenues	0	0	0	0	0	0	0	0	0	0	0	16,203,144
Other Revenues	265,629	272,343	279,197	286,240	293,477	295,325	297,210	299,133	301,094	301,094	2,890,743	6,258,315
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	11,245,000
Contributions from Non-Governmental Sources	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	350,120
Transfer From Gas Tax Fund	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000	14,600,000
In-Lieu Charges	17,540,818	17,979,338	18,428,822	18,889,542	19,361,781	19,845,825	20,341,971	20,850,520	21,371,783	21,906,077	196,516,477	363,479,148
Transfer From Other Funds	646,368	660,780	679,627	699,048	719,062	739,687	760,942	762,120	763,345	764,620	7,195,599	17,572,130
TOTAL CURRENT RESOURCES	288,118,870	296,157,980	305,636,517	315,235,872	325,349,551	335,784,453	346,722,210	358,008,686	369,789,748	382,349,523	3,323,153,410	6,011,089,874
TOTAL AVAILABLE RESOURCES	375,365,529	382,572,345	391,458,043	399,615,436	402,892,611	412,305,387	423,417,755	438,616,040	456,774,765	476,008,812	3,410,400,068	6,153,395,026
CURRENT REQUIREMENTS:												
Operations - Total Compensation - Safety	82,488,208	85,786,147	89,215,965	92,782,934	96,492,540	100,350,488	104,362,710	108,535,376	112,874,902	117,387,962	990,277,232	1,744,867,797
Operations - Total Compensation - Miscellaneous	80,179,995	83,379,939	86,707,881	90,168,941	93,768,443	97,511,925	101,405,147	105,454,097	109,665,006	114,044,351	962,285,725	1,696,283,720
Operations - Other	57,225,697	58,930,440	60,688,134	62,500,514	64,369,375	66,296,576	68,284,038	70,333,754	72,447,784	74,621,121	655,697,433	1,170,126,375
Equipment	852,828	578,151	820,682	2,481,738	1,067,405	828,042	1,176,125	1,228,441	856,514	856,748	10,746,676	17,981,002
Public Safety Recruitment	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	43,693,900	102,594,718
Projects	6,858,311	5,446,536	5,406,815	7,659,584	5,484,827	6,220,041	5,612,803	6,488,459	7,685,777	5,497,377	62,360,530	147,037,235
Project Operating	1,721,060	1,600,448	1,645,843	1,659,619	1,702,107	1,985,680	1,795,368	1,835,385	1,881,551	1,928,893	17,755,954	30,346,539
Council Service Level Set-Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	2,100,000
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	1,241,250
Civic Center Debt Service	7,512,275	7,511,075	7,509,275	7,511,675	7,512,875	7,512,675	7,510,875	7,512,275	7,511,475	7,511,475	75,115,950	152,854,825
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	300,000
Service Level Set-Aside	0	0	0	0	0	5,000,000	5,200,000	5,408,000	5,624,320	5,849,293	27,081,613	27,081,613
TOTAL EXPENDITURES	241,307,763	247,702,126	256,463,985	269,234,395	274,866,963	290,174,817	299,816,457	311,265,178	323,016,719	332,166,610	2,846,015,014	5,092,815,073

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
TRANSFERS TO OTHER FUNDS:												
Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	65,465,024
Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	0
Youth and Neighborhood Services Fund	936,572	967,834	1,000,131	1,029,971	1,041,665	1,035,244	1,050,473	1,072,420	1,094,973	1,064,440	10,293,721	19,015,852
Golf and Tennis Fund	0	0	0	0	0	0	0	0	0	0	0	5,510,000
General Services Fund	2,361,722	2,125,627	1,647,822	2,414,735	1,551,489	2,800,762	3,237,563	2,366,958	4,046,676	1,138,831	23,692,185	39,683,124
Liability and Property Insurance Fund	3,755,471	3,793,026	3,849,921	3,907,670	3,966,285	4,025,779	4,086,166	4,147,458	4,209,670	4,885,929	40,627,374	79,773,398
Solid Waste Fund	0	0	0	0	0	0	0	0	0	0	0	0
Wastewater Fund	0	0	0	0	0	0	0	0	0	0	0	0
Employee Benefits Fund	39,089,637	40,662,207	42,616,620	43,985,605	39,945,275	32,573,241	29,619,742	27,779,008	25,747,439	7,551,244	329,570,018	731,930,797
TOTAL TRANSFERS TO OTHER FUNDS	47,643,401	49,048,693	50,614,494	52,837,980	51,504,713	45,435,026	42,993,944	40,365,844	40,098,758	24,640,445	445,183,298	941,378,196
TOTAL CURRENT REQUIREMENTS	288,951,165	296,750,819	307,078,479	322,072,375	326,371,676	335,609,843	342,810,401	351,631,022	363,115,477	356,807,055	3,291,198,311	6,034,193,269
RESERVES:												
DESIGNATED:												
Contingencies (15%)	37,213,094	38,143,421	39,097,007	40,074,432	41,076,293	42,103,200	43,155,780	44,234,674	45,340,541	46,474,055	46,474,055	46,474,055
Capital Improvement Projects	5,879,985	6,026,984	6,177,659	6,332,100	6,490,403	6,652,663	6,814,923	6,981,240	7,151,613	7,326,144	7,326,144	7,326,144
Budget Stabilization Fund	43,321,286	41,651,120	39,104,899	31,136,528	28,954,239	27,939,682	30,636,651	35,769,103	41,167,135	65,401,558	65,401,558	65,401,558
Equipment and Project C/O Reserve	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	86,414,365	85,821,525	84,379,564	77,543,060	76,520,935	76,695,545	80,607,354	86,985,018	93,659,289	119,201,757	119,201,757	119,201,757
TOTAL RESERVES	86,414,365	85,821,525	84,379,564	77,543,060	76,520,935	76,695,545	80,607,354	86,985,018	93,659,289	119,201,757	119,201,757	119,201,757
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	288,118,870	296,157,980	305,636,517	315,235,872	325,349,551	335,784,453	346,722,210	358,008,686	369,789,748	382,349,523		
Total Current Requirements	288,951,165	296,750,819	307,078,479	322,072,375	326,371,676	335,609,843	342,810,401	351,631,022	363,115,477	356,807,055		
DIFFERENCE	(832,294)	(592,839)	(1,441,961)	(6,836,504)	(1,022,126)	174,610	3,911,809	6,377,663	6,674,271	25,542,468		
Budget Stabilization Fund - % of Resources	15%	14%	13%	10%	9%	8%	9%	10%	11%	17%		

**1000. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	FY 2031/2032 TOTAL
410510	Secured Tax, City 1%	62,996,106	66,427,106	69,631,430	71,844,067	74,717,829	77,706,542	80,814,804	84,047,396	87,409,292	90,905,664	94,541,890	98,323,566	896,369,588
410580	Unitary Roll, City 1%	530,984	574,200	552,592	563,644	574,917	586,415	598,144	610,106	622,309	634,755	647,450	660,399	6,624,930
410610	Property Tax in Lieu of VLF	23,265,075	24,433,851	25,612,496	26,426,369	27,483,424	28,582,761	29,726,071	30,915,114	32,151,719	33,437,788	34,775,300	36,166,312	329,711,205
410640	Tax Delinquencies, City 1%	540,515	515,994	526,314	536,840	547,577	558,529	569,699	581,093	592,715	604,569	616,661	628,994	6,278,985
410660	Unsecured Tax, City 1%	4,096,754	3,701,000	3,775,020	3,850,520	3,927,531	4,006,081	4,086,203	4,167,927	4,251,286	4,336,311	4,423,038	4,511,498	45,036,416
410680	Supplemental Roll, City 1%	2,066,550	942,000	1,504,275	1,534,361	1,565,048	1,596,349	1,628,276	1,660,841	1,694,058	1,727,939	1,762,498	1,797,748	17,413,394
410700	Property Tax Administrative Fees	(664,769)	(698,000)	(732,900)	(769,545)	(808,022)	(848,423)	(890,845)	(935,387)	(982,156)	(1,031,264)	(1,082,827)	(1,136,968)	(9,916,337)
410730	Property Tax Shift (ERAF)	6,491,153	9,709,239	7,074,200	0	0	0	0	0	0	0	0	0	16,783,439
410790	City Share of Former Tax Increment	1,974,424	2,593,000	2,283,712	2,375,060	2,470,063	2,568,865	2,671,620	2,778,485	2,889,624	3,005,209	3,125,418	3,250,434	30,011,490
	TOTAL PROPERTY TAXES	101,296,792	108,198,390	110,227,140	106,361,317	110,478,367	114,757,120	119,203,972	123,825,576	128,628,847	133,620,972	138,809,427	144,201,983	1,338,313,110
411010	Sales and Use Tax	26,089,903	30,569,555	29,824,069	30,200,363	30,772,239	31,452,595	32,149,381	32,863,034	33,594,002	34,342,745	35,109,739	35,895,473	356,773,196
	Additional Sales Tax - Downtown	0	0	52,000	75,000	96,600	96,600	193,200	193,200	193,200	247,800	247,800	247,800	1,643,200
	TOTAL SALES AND USE TAXES	26,089,903	30,569,555	29,876,069	30,275,363	30,868,839	31,549,195	32,342,581	33,056,234	33,787,202	34,590,545	35,357,539	36,143,273	358,416,396
	TOTAL BUSINESS LICENSE TAX	1,922,860	1,962,338	2,011,396	2,061,681	2,113,223	2,166,054	2,220,205	2,275,710	2,332,603	2,390,918	2,438,737	2,450,691	24,423,559
	TOTAL CONSTRUCTION TAX	2,454,170	3,820,926	4,072,154	4,275,762	4,404,035	4,536,156	4,672,240	4,812,408	4,956,780	5,105,483	5,258,648	5,416,407	51,330,999
	TOTAL REAL PROPERTY TRANSFER TAX	1,970,280	1,907,212	1,938,746	1,977,521	2,017,071	2,057,413	2,098,561	2,140,532	2,183,343	2,227,010	2,271,550	2,316,981	23,135,938
412010	Transient Occupancy Tax	5,192,090	8,278,183	11,893,731	15,748,055	19,037,303	19,521,626	20,013,030	20,516,329	21,017,977	21,531,532	22,057,270	22,527,492	202,142,527
	TOTAL TRANSIENT OCCUPANCY TAX	5,192,090	8,278,183	11,893,731	15,748,055	19,037,303	19,521,626	20,013,030	20,516,329	21,017,977	21,531,532	22,057,270	22,527,492	202,142,527
411510	Utility User's Tax (UUT)	8,590,351	8,797,683	9,021,519	9,251,669	9,488,319	9,731,659	9,981,886	10,239,202	10,503,817	10,775,945	11,055,806	11,343,629	110,191,134
	TOTAL UTILITY USERS TAXES	8,590,351	8,797,683	9,021,519	9,251,669	9,488,319	9,731,659	9,981,886	10,239,202	10,503,817	10,775,945	11,055,806	11,343,629	110,191,134
414510	Franchise Fees	6,979,663	7,485,026	7,507,779	7,702,202	7,902,447	8,108,691	8,321,934	8,541,592	8,767,857	9,000,930	9,241,017	9,488,329	92,067,805
	TOTAL FRANCHISE FEES	6,979,663	7,485,026	7,507,779	7,702,202	7,902,447	8,108,691	8,321,934	8,541,592	8,767,857	9,000,930	9,241,017	9,488,329	92,067,805
431510	Rental Revenue	885,930	1,413,012	1,462,443	1,498,209	1,280,507	1,310,529	1,341,307	1,372,859	1,405,208	1,438,376	1,472,383	1,507,255	15,502,088
435020	Other Interfund Revenue	2,119,300	2,161,685	2,204,919	2,249,018	2,316,488	2,385,983	2,457,562	2,531,289	2,607,228	2,685,445	2,766,008	2,848,988	27,214,613
	New Civic Center Rent	0	0	4,635,655	9,410,381	9,692,692	9,983,473	10,282,977	10,591,467	10,909,211	11,236,487	11,573,582	11,920,789	100,236,715
	NOVA Civic Center Rent Subsidy	0	0	(1,387,709)	(3,218,827)	(3,319,449)	(3,423,172)	(3,530,089)	(3,640,297)	(3,753,898)	(3,870,995)	(3,991,694)	(4,116,105)	(34,252,235)
	TOTAL RENTS AND CONCESSIONS	3,005,230	3,574,697	6,915,308	9,938,780	9,970,239	10,256,814	10,551,757	10,855,318	11,167,749	11,489,312	11,820,279	12,160,927	108,701,181
421450	Other Federal Grants/Contributions	16,312,162	14,077,015	0	0	0	0	0	0	0	0	0	0	14,077,015
	Bureau of Justice Grant	0	30,204	0	0	0	0	0	0	0	0	0	0	30,204
	Homeland Security Grants	0	27,003	0	0	0	0	0	0	0	0	0	0	27,003
	TOTAL INTERGOVERNMENTAL REVENUE, FEDERAL	16,312,162	14,134,222	0	0	0	0	0	0	0	0	0	0	14,134,222
422670	Bus Shelter Advertising	12,745	17,891	15,318	15,624	15,937	16,256	16,581	16,912	17,251	17,596	17,948	18,307	185,620
	County of Santa Clara Reimbursement	0	55,518	0	0	0	0	0	0	0	0	0	0	55,518
	Other Agencies - Reimbursement	0	28,176	0	0	0	0	0	0	0	0	0	0	28,176
422690	Peninsula Corridor Joint Powers Board Reimbursement	209,903	155,000	158,100	161,262	164,487	167,777	171,133	174,555	178,046	181,607	185,239	188,944	1,886,151
422850	Other Intergovernmental Grants/Contributions	441,248	77,382	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	677,382
422610	SC Valley Urban Runoff Pollution Program	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	605,000
	Lakewood Branch Library Operating Contrib.	0	0	0	194,322	199,180	204,160	209,264	214,495	219,858	225,354	230,988	236,762	1,934,382
	TOTAL OTHER INTERGOVERNMENTAL REVENUE,	713,895	388,968	288,418	486,208	494,604	503,192	511,977	520,963	530,154	539,557	549,175	559,013	5,372,230
421510	General Intergovernmental Revenue, State	231,312	228,706	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	2,517,946
421830	CLSA Inter-Library Loan	8,653	0	0	0	0	0	0	0	0	0	0	0	0
421570	Motor Vehicle License Fees	114,785	177,709	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	1,367,259
421810	Office of Traffic Safety	4,415	80,000	0	0	0	0	0	0	0	0	0	0	80,000
421530	Peace Officers Standards and Training (POST)	39,794	47,351	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	467,351
421630	Mandated Cost SB90	67,208	62,348	64,218	66,145	68,129	70,173	72,278	74,447	76,680	78,981	81,350	83,790	798,540
421850	Miscellaneous State Grants	295,691	635,808	0	0	0	0	0	0	0	0	0	0	635,808
	TOTAL INTERGOVERNMENTAL REVENUE, STATE	761,858	1,231,922	454,097	456,024	458,008	460,052	462,157	464,326	466,559	468,860	471,229	473,669	5,866,905

**1000. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2031/2032	FY 2021/2022	
		2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	TO	TO	
											FY 2040/2041	FY 2040/2041	
											TOTAL	TOTAL	
410510	Secured Tax, City 1%	102,256,509	106,346,769	110,600,640	115,024,665	119,625,652	124,410,678	129,387,105	134,562,589	139,945,093	145,542,897	1,227,702,597	2,124,072,185
410580	Unitary Roll, City 1%	673,607	687,079	700,820	714,837	729,134	743,716	758,591	773,762	789,238	805,022	7,375,806	14,000,736
410610	Property Tax in Lieu of VLF	37,612,964	39,117,483	40,682,182	42,309,469	44,001,848	45,761,922	47,592,399	49,496,095	51,475,939	53,534,977	451,585,278	781,296,483
410640	Tax Delinquencies, City 1%	641,574	654,405	667,493	680,843	694,460	708,349	722,516	736,967	751,706	766,740	7,025,054	13,304,040
410660	Unsecured Tax, City 1%	4,646,843	4,786,249	4,929,836	5,077,731	5,230,063	5,386,965	5,548,574	5,715,031	5,886,482	6,063,077	53,270,851	98,307,267
410680	Supplemental Roll, City 1%	1,851,681	1,907,231	1,964,448	2,023,381	2,084,083	2,146,605	2,211,003	2,277,334	2,345,654	2,416,023	21,227,443	38,640,837
410700	Property Tax Administrative Fees	(1,193,817)	(1,253,508)	(1,316,183)	(1,381,992)	(1,451,092)	(1,523,646)	(1,599,829)	(1,679,820)	(1,763,811)	(1,852,002)	(15,015,700)	(24,932,038)
410730	Property Tax Shift (ERAF)	0	0	0	0	0	0	0	0	0	0	0	16,783,439
410790	City Share of Former Tax Increment	3,380,452	3,380,452	3,515,670	3,515,670	3,656,296	3,656,296	3,802,548	3,802,548	3,954,650	4,112,836	36,777,418	66,788,909
	TOTAL PROPERTY TAXES	149,869,812	155,626,160	161,744,906	167,964,604	174,570,444	181,290,886	188,422,908	195,684,506	203,384,950	211,389,570	1,789,948,748	3,128,261,858
411010	Sales and Use Tax	36,700,448	37,525,182	38,370,208	39,236,073	40,123,342	41,032,596	41,964,431	42,919,465	43,898,330	44,901,678	406,671,752	763,444,948
	Additional Sales Tax - Downtown	302,400	302,400	302,400	352,800	352,800	407,400	407,400	462,000	462,000	462,000	3,813,600	5,456,800
	TOTAL SALES AND USE TAXES	37,002,848	37,827,582	38,672,608	39,588,873	40,476,142	41,439,996	42,371,831	43,381,465	44,360,330	45,363,678	410,485,352	768,901,748
	TOTAL BUSINESS LICENSE TAX	2,511,959	2,574,758	2,639,126	2,705,105	2,772,732	2,842,051	2,913,102	2,985,929	3,060,578	3,152,395	28,157,734	52,581,292
	TOTAL CONSTRUCTION TAX	5,578,899	5,746,266	5,918,654	6,096,214	6,279,100	6,467,474	6,661,498	6,861,343	7,067,183	7,279,198	63,955,830	115,286,829
	TOTAL REAL PROPERTY TRANSFER TAX	2,339,696	2,409,887	2,482,184	2,556,649	2,633,349	2,712,349	2,793,720	2,877,531	2,963,857	3,052,773	26,821,995	49,957,933
412010	Transient Occupancy Tax	22,973,078	23,427,526	23,906,582	24,379,599	24,862,026	25,354,050	25,855,861	26,367,657	26,889,635	27,421,999	251,438,012	453,580,539
	TOTAL TRANSIENT OCCUPANCY TAX	22,973,078	23,427,526	23,906,582	24,379,599	24,862,026	25,354,050	25,855,861	26,367,657	26,889,635	27,421,999	251,438,012	453,580,539
411510	Utility User's Tax (UUT)	11,639,649	11,944,106	12,257,250	12,579,336	12,910,628	13,251,398	13,601,926	13,962,499	14,333,415	14,714,979	131,195,185	241,386,319
	TOTAL UTILITY USERS TAXES	11,639,649	11,944,106	12,257,250	12,579,336	12,910,628	13,251,398	13,601,926	13,962,499	14,333,415	14,714,979	131,195,185	241,386,319
414510	Franchise Fees	9,743,087	10,005,514	10,275,844	10,554,315	10,841,175	11,136,677	11,441,082	11,754,662	12,077,693	12,410,463	110,240,513	202,308,318
	TOTAL FRANCHISE FEES	9,743,087	10,005,514	10,275,844	10,554,315	10,841,175	11,136,677	11,441,082	11,754,662	12,077,693	12,410,463	110,240,513	202,308,318
431510	Rental Revenue	1,554,344	1,602,911	1,653,002	1,704,667	1,757,954	1,812,915	1,869,603	1,928,072	1,988,378	2,050,579	17,922,424	33,424,512
435020	Other Interfund Revenue	2,934,458	3,022,492	3,113,166	3,206,561	3,302,758	3,401,841	3,503,896	3,609,013	3,717,283	3,828,802	33,640,270	60,854,884
	New Civic Center Rent	12,278,413	12,646,765	13,026,168	13,416,953	13,819,462	14,234,046	14,661,067	15,100,899	15,553,926	16,020,544	140,758,243	240,994,958
	NOVA Civic Center Rent Subsidy	(4,244,343)	(4,376,522)	(4,512,764)	(4,653,193)	(4,797,934)	(4,947,121)	(5,100,888)	(5,253,915)	(5,411,532)	(5,573,878)	(48,872,090)	(83,124,325)
	TOTAL RENTS AND CONCESSIONS	12,522,871	12,895,645	13,279,573	13,674,989	14,082,240	14,501,681	14,933,678	15,384,069	15,848,055	16,326,047	143,448,848	252,150,029
421450	Other Federal Grants/Contributions	0	0	0	0	0	0	0	0	0	0	0	14,077,015
	Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	0	30,204
	Homeland Security Grants	0	0	0	0	0	0	0	0	0	0	0	27,003
	TOTAL INTERGOVERNMENTAL REVENUE, FEDERAL	0	0	0	0	0	0	0	0	0	0	0	14,134,222
422670	Bus Shelter Advertising	18,856	19,421	20,004	20,604	21,222	21,859	22,515	23,190	23,886	24,602	216,160	401,780
	County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	0	55,518
	Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	0	28,176
422690	Peninsula Corridor Joint Powers Board Reimbursement	194,612	200,451	206,464	212,658	219,038	225,609	232,377	239,349	246,529	253,925	2,231,014	4,117,165
422850	Other Intergovernmental Grants/Contributions	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	600,000	1,277,382
422610	SC Valley Urban Runoff Pollution Program	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	550,000	1,155,000
	Lakewood Branch Library Operating Contrib.	242,682	248,749	254,967	261,341	267,875	274,572	281,436	288,472	295,684	295,684	2,711,462	4,645,844
	TOTAL OTHER INTERGOVERNMENTAL REVENUE,	571,150	583,621	596,436	609,604	623,135	637,040	651,328	666,011	681,099	689,211	6,308,636	11,680,866
421510	General Intergovernmental Revenue, State	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	2,289,240	4,807,186
421830	CLSA Inter-Library Loan	0	0	0	0	0	0	0	0	0	0	0	0
421570	Motor Vehicle License Fees	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	1,189,550	2,556,809
421810	Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	0	80,000
421530	Peace Officers Standards and Training (POST)	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	420,000	887,351
421630	Mandated Cost SB90	86,304	88,893	91,560	94,307	97,136	100,050	103,052	106,143	109,328	109,328	986,101	1,784,642
421850	Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	0	635,808
	TOTAL INTERGOVERNMENTAL REVENUE, STATE	476,183	478,772	481,439	484,186	487,015	489,929	492,931	496,022	499,207	499,207	4,884,891	10,751,796

**1000. GENERAL FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
430620 Permits, Fire Prevention	1,891,663	1,859,979	1,897,179	1,935,123	1,973,825	2,013,302	2,053,568	2,094,639	2,136,532	2,179,262	2,230,428	2,275,036	22,648,872
430600 Permits, General	19,750	26,219	26,743	27,278	27,824	28,380	28,948	29,527	30,117	30,720	31,334	31,961	319,051
430680 Permits, Safety Related	(29,307)	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583	59,755	60,950	62,169	620,604
430650 Establishments, Permits	11,910	16,247	16,572	16,903	17,241	17,586	17,938	18,297	18,663	19,036	19,417	19,805	197,704
TOTAL LICENSES AND PERMITS	1,894,016	1,953,445	1,992,514	2,032,365	2,073,012	2,114,472	2,156,761	2,199,897	2,243,895	2,288,773	2,342,128	2,388,970	23,786,232
431130 Fines, Library	9,620	5,743	31,212	31,836	32,473	33,122	33,785	34,461	35,150	35,853	36,570	37,301	347,506
431050 Fines, Safety Related	290,564	481,534	744,115	758,958	774,097	789,539	805,290	821,355	837,743	854,457	871,507	888,897	8,627,491
431010 Fines, General	444,947	16,749	16,884	17,022	17,232	17,449	17,673	17,903	18,140	18,384	18,636	18,895	194,968
TOTAL FINES AND FORFEITURES	745,131	504,026	792,212	807,816	823,802	840,111	856,747	873,719	891,032	908,695	926,712	945,093	9,169,965
432050 Fees, Development Related	730,766	1,110,438	1,235,824	1,297,040	1,322,981	1,349,441	1,376,429	1,403,958	1,432,037	1,460,678	1,489,891	1,519,689	14,998,406
TOTAL COMMUNITY DEVELOPMENT FEES	730,766	1,110,438	1,235,824	1,297,040	1,322,981	1,349,441	1,376,429	1,403,958	1,432,037	1,460,678	1,489,891	1,519,689	14,998,406
432210 Fees, Business License	3,002	0	0	0	0	0	0	0	0	0	0	0	0
432010 Fees, General	75	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FINANCE FEES	3,077	0	0	0	0	0	0	0	0	0	0	0	0
432230 Fees, Library	478	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL LIBRARY FEES	478	0	0	0	0	0	0	0	0	0	0	0	0
432260 Fees, Recreation	1,512,140	2,628,685	3,793,834	3,869,711	3,947,105	4,026,047	4,106,568	4,188,700	4,272,474	4,357,923	4,445,082	4,533,983	44,170,113
432280 Fees, Employee Development	(100)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RECREATION FEES	1,512,040	2,628,685	3,793,834	3,869,711	3,947,105	4,026,047	4,106,568	4,188,700	4,272,474	4,357,923	4,445,082	4,533,983	44,170,113
432120 Fees, Public Safety	786,910	628,942	666,763	680,099	693,701	707,575	721,726	736,161	750,884	765,902	781,220	796,844	7,929,815
432180 Fees, Animal Control	66,920	74,456	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	824,456
432360 Fees, Fire Inspection Fees	568,894	462,227	471,472	480,901	490,519	500,330	510,336	520,543	530,954	541,573	552,405	563,453	5,624,715
TOTAL PUBLIC SAFETY FEES	1,422,724	1,165,625	1,213,235	1,236,000	1,259,220	1,282,905	1,307,063	1,331,704	1,356,838	1,382,475	1,408,624	1,435,297	14,378,985
432030 Fees, Impact, and Mitigation	115	0	0	0	0	0	0	0	0	0	0	0	0
432200 Fees, Parking	3,311	4,500	70,500	142,968	145,468	148,017	150,617	153,270	155,975	158,735	158,735	161,909	1,450,694
TOTAL PUBLIC WORKS FEES	3,426	4,500	70,500	142,968	145,468	148,017	150,617	153,270	155,975	158,735	158,735	161,909	1,450,694
TOTAL FEES	3,672,511	4,909,248	6,313,393	6,545,720	6,674,774	6,806,410	6,940,678	7,077,631	7,217,324	7,359,810	7,502,332	7,650,879	74,998,199
415010 Interest Income on Investments	2,459,282	2,459,830	2,652,260	2,496,451	1,997,693	1,985,803	1,936,189	1,892,058	1,822,479	1,779,319	1,695,832	1,656,927	22,374,841
415030 Interest Income from Fiscal Agent	6,432	0	0	0	0	0	0	0	0	0	0	0	0
415100 Realized Gains (Losses)	101,855	0	0	0	0	0	0	0	0	0	0	0	0
415050 Interest on Receivables	69,715	232,899	156,384	160,293	127,199	99,881	101,878	103,916	105,994	108,114	110,276	112,482	1,419,315
TOTAL INVESTMENT EARNINGS	2,637,283	2,692,729	2,808,643	2,656,744	2,124,892	2,085,684	2,038,067	1,995,973	1,928,473	1,887,433	1,806,108	1,769,409	23,794,156
Refuse Loan (42)													
435010 Interfund Loan Revenue	4,419,817	4,419,817	4,419,817	3,997,618	949,615	949,615	949,615	517,046	0	0	0	0	16,203,144
Sewer Loan (43)													0
TOTAL INTERFUND LOAN REVENUES	4,419,817	4,419,817	4,419,817	3,997,618	949,615	949,615	949,615	517,046	0	0	0	0	16,203,144
434390 Miscellaneous Revenue	354,464	481,195	515,581	77,421	78,850	80,307	81,793	83,310	84,897	86,474	88,083	90,776	1,748,687
434250 Rebates	45	0	0	0	0	0	0	0	0	0	0	0	0
434080 Other Financing Sources	3,328	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	73,731
434140 Property and Evidence Receipts	22,415	0	0	0	0	0	0	0	0	0	0	0	0
434290 Recoveries and Reimbursements	33,811	121,899	124,337	126,824	130,629	134,548	138,584	142,741	147,024	151,434	155,977	160,657	1,534,654
434230 Cash Over/Short	1,223	0	0	0	0	0	0	0	0	0	0	0	0
434050 Sale Proceeds	260	500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,500
TOTAL OTHER REVENUES	415,548	610,297	647,621	211,948	217,181	222,557	228,080	233,754	239,623	245,611	251,763	259,136	3,367,572

**1000. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2031/2032 TO FY 2040/2041 TOTAL	FY 2021/2022 TO FY 2040/2041 TOTAL
430620 Permits, Fire Prevention	2,320,537	2,366,948	2,414,287	2,462,572	2,511,824	2,562,060	2,613,301	2,665,567	2,718,879	2,718,879	25,354,853	48,003,726
430600 Permits, General	32,600	33,252	33,917	34,595	35,287	35,993	36,713	37,447	38,196	38,196	356,196	675,247
430680 Permits, Safety Related	63,412	64,680	65,974	67,293	68,639	70,012	71,412	72,841	74,297	74,297	692,859	1,313,463
430650 Establishments, Permits	22,710	23,391	24,093	24,816	25,560	26,327	26,327	26,327	26,327	26,327	252,206	449,910
TOTAL LICENSES AND PERMITS	2,439,259	2,488,271	2,538,270	2,589,277	2,641,311	2,694,392	2,747,754	2,802,182	2,857,699	2,857,699	26,656,115	50,442,346
431130 Fines, Library	38,047	38,808	39,584	40,376	41,184	42,007	42,847	43,704	43,704	43,704	413,967	761,473
431050 Fines, Safety Related	906,635	924,727	943,182	962,006	981,206	1,000,790	1,000,790	1,000,790	1,000,790	1,000,790	9,721,704	18,349,195
431010 Fines, General	19,162	19,437	19,720	20,011	20,312	20,312	20,312	20,312	20,312	20,312	200,200	395,168
TOTAL FINES AND FORFEITURES	963,844	982,972	1,002,486	1,022,393	1,042,701	1,063,109	1,063,949	1,064,806	1,064,806	1,064,806	10,335,870	19,505,835
432050 Fees, Development Related	1,565,280	1,612,238	1,660,605	1,710,424	1,761,736	1,814,588	1,869,026	1,925,097	1,982,850	2,042,335	17,944,180	32,942,586
TOTAL COMMUNITY DEVELOPMENT FEES	1,565,280	1,612,238	1,660,605	1,710,424	1,761,736	1,814,588	1,869,026	1,925,097	1,982,850	2,042,335	17,944,180	32,942,586
432210 Fees, Business License	0	0	0	0	0	0	0	0	0	0	0	0
432010 Fees, General	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FINANCE FEES	0	0	0	0	0	0	0	0	0	0	0	0
432230 Fees, Library	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL LIBRARY FEES	0	0	0	0	0	0	0	0	0	0	0	0
432260 Fees, Recreation	4,670,003	4,810,103	4,954,406	5,103,038	5,256,129	5,413,813	5,576,228	5,743,514	5,915,820	6,093,294	53,536,348	97,706,462
432280 Fees, Employee Development	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RECREATION FEES	4,670,003	4,810,103	4,954,406	5,103,038	5,256,129	5,413,813	5,576,228	5,743,514	5,915,820	6,093,294	53,536,348	97,706,462
432120 Fees, Public Safety	820,749	845,372	870,733	896,855	923,761	951,473	980,018	1,009,418	1,039,701	1,070,892	9,408,971	17,338,786
432180 Fees, Animal Control	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000	1,574,456
432360 Fees, Fire Inspection Fees	574,722	586,216	597,941	609,899	622,097	634,539	647,230	660,175	673,378	693,579	6,299,777	11,924,491
TOTAL PUBLIC SAFETY FEES	1,470,471	1,506,588	1,543,673	1,581,754	1,620,858	1,661,013	1,702,248	1,744,593	1,788,079	1,839,471	16,458,748	30,837,733
432030 Fees, Impact, and Mitigation	0	0	0	0	0	0	0	0	0	0	0	0
432200 Fees, Parking	166,767	171,770	176,923	182,230	187,697	193,328	199,128	205,102	211,255	217,593	1,911,793	3,362,487
TOTAL PUBLIC WORKS FEES	166,767	171,770	176,923	182,230	187,697	193,328	199,128	205,102	211,255	217,593	1,911,793	3,362,487
TOTAL FEES	7,872,520	8,100,699	8,335,608	8,577,446	8,826,421	9,082,742	9,346,629	9,618,306	9,898,003	10,192,693	89,851,069	164,849,268
415010 Interest Income on Investments	2,016,473	2,005,427	1,965,918	1,822,696	1,767,196	1,776,270	1,860,317	2,022,294	2,195,329	2,787,169	20,219,090	42,593,931
415030 Interest Income from Fiscal Agent	0	0	0	0	0	0	0	0	0	0	0	0
415100 Realized Gains (Losses)	0	0	0	0	0	0	0	0	0	0	0	0
415050 Interest on Receivables	143,414	147,000	150,675	154,441	158,303	162,260	162,260	166,317	170,373	174,531	1,589,573	3,008,888
TOTAL INVESTMENT EARNINGS	2,159,887	2,152,426	2,116,593	1,977,138	1,925,498	1,938,530	2,022,577	2,188,611	2,365,702	2,961,700	21,808,663	45,602,819
Refuse Loan (42)												
435010 Interfund Loan Revenue	0	0	0	0	0	0	0	0	0	0	0	16,203,144
Sewer Loan (43)												
TOTAL INTERFUND LOAN REVENUES	0	0	0	0	0	0	0	0	0	0	0	16,203,144
434390 Miscellaneous Revenue	92,450	94,199	95,941	97,717	99,529	101,377	103,262	105,185	107,146	107,146	1,003,952	2,752,640
434250 Rebates	0	0	0	0	0	0	0	0	0	0	0	0
434080 Other Financing Sources	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	67,028	140,758
434140 Property and Evidence Receipts	0	0	0	0	0	0	0	0	0	0	0	0
434290 Recoveries and Reimbursements	165,476	170,441	175,554	180,821	186,245	186,245	186,245	186,245	186,245	186,245	1,809,763	3,344,417
434230 Cash Over/Short	0	0	0	0	0	0	0	0	0	0	0	0
434050 Sale Proceeds	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	20,500
TOTAL OTHER REVENUES	265,629	272,343	279,197	286,240	293,477	295,325	297,210	299,133	301,094	301,094	2,890,743	6,258,315

**1000. GENERAL FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
423060 Contributions from Property Owners - Conway Assessment District	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055	1,313	1,313	1,313	52,379
423170 Donations, Restricted	57	50,000	0	0	0	0	0	0	0	0	0	0	50,000
423250 Private Grants	177,339	234,611	0	0	0	0	0	0	0	0	0	0	234,611
TOTAL CONTRIBUTIONS FROM NON-GOVERNMENTAL SOURCES	183,451	290,666	6,055	6,055	6,055	6,055	6,055	6,055	6,055	1,313	1,313	1,313	336,990
434080 Real Property Sale	0	11,245,000	0	0	0	0	0	0	0	0	0	0	11,245,000
3802 Gain on Sale of Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
3803 Armory Long-Term Lease	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SALE OF PROPERTY	0	11,245,000	0	0	0	0	0	0	0	0	0	0	11,245,000
480510 Transfers In	24,501,568	17,757,760	17,112,843	15,827,768	16,132,283	16,503,973	16,884,936	17,275,404	17,675,615	18,325,216	18,506,242	18,937,163	190,939,202
TOTAL TRANSFERS IN	24,501,568	17,757,760	17,112,843	15,827,768	16,132,283	16,503,973	16,884,936	17,275,404	17,675,615	18,325,216	18,506,242	18,937,163	190,939,202
FUND TOTAL	213,758,578	234,732,112	218,299,456	220,620,615	226,234,070	233,176,846	240,441,242	247,427,670	254,544,906	262,757,914	270,667,275	279,034,358	2,687,936,464

**1000. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2031/2032 TO FY 2040/2041 TOTAL	FY 2021/2022 TO FY 2040/2041 TOTAL
423060 Contributions from Property Owners - Conway Assessment District	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	65,509
423170 Donations, Restricted	0	0	0	0	0	0	0	0	0	0	0	50,000
423250 Private Grants	0	0	0	0	0	0	0	0	0	0	0	234,611
TOTAL CONTRIBUTIONS FROM NON- GOVERNMENTAL SOURCES	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	350,120
434080 Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	11,245,000
3802 Gain on Sale of Assets	0	0	0	0	0	0	0	0	0	0	0	0
3803 Armory Long-Term Lease	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SALE OF PROPERTY	0	0	0	0	0	0	0	0	0	0	0	11,245,000
480510 Transfers In	19,187,186	18,640,119	19,108,449	19,588,590	20,080,843	20,585,512	21,102,913	21,612,640	22,135,128	22,670,697	204,712,076	395,651,278
TOTAL TRANSFERS IN	19,187,186	18,640,119	19,108,449	19,588,590	20,080,843	20,585,512	21,102,913	21,612,640	22,135,128	22,670,697	204,712,076	395,651,278
FUND TOTAL	288,118,870	296,157,980	305,636,517	315,235,872	325,349,551	335,784,453	346,722,210	358,008,686	369,789,748	382,349,523	3,323,153,410	6,011,089,874

**Financial Plans -
Special Revenue Funds**

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Special Revenue Funds

Special Revenue Funds are used to account revenue sources that are legally restricted or earmarked for specific functions or activities of government. In many cases, a Special Revenue Fund has been set up in response to legal requirements established by a granting agency or another level of government.

Housing Fund

The Housing Fund is comprised primarily of Housing Mitigation Fees and Below-Market-Rate Housing (“BMR”) fees, as well as loan payment revenues generated by loans made previously with these funds. Expenditures are for operations related to developing affordable housing, managing the City’s below-market-rate housing program, and for capital and special projects that produce new affordable housing.

Housing Mitigation

Housing Mitigation Fees are development impact fees paid by developers of new employment-generating developments (i.e., office, industrial, hotel and retail space) or new market-rate rental housing projects, as required by S.M.C. Title 19. These fees are used to maintain or improve the City’s jobs/housing balance and to finance the construction, rehabilitation, or preservation of affordable housing in the City, typically through loans for multi-family housing developments. A small amount of funds is also used to provide down-payment assistance loans to lower-and moderate-income, first-time home buyers through the First Time Home Buyer Program. When these loans are repaid, the payments are deposited into this fund and then reused for future Housing loans. Housing Mitigation Fees and accrued interest are maintained in this sub-fund of the Housing Fund.

Revenue projections are based on several factors, including: projects subject to the Housing fees that are currently underway or in the development process, historical collections, total development square footage in the pipeline that is required to pay this fee, and the current and projected fee rates, which are based on square footage of the project. Based on expected development activity in the City, revenues of \$27.6 million are projected in FY 2022/23, and \$16.2 million in FY 2023/24. These short-term estimates have been lowered to reflect potential timing of revenue or unexpected moderation in development activity.

The payment of mitigation and impact fees cannot be precisely timed, however, as they are based on specific milestones of each development project. This can cause large variations in revenue each year affecting fund balance. Revenue estimates are reconciled and updated based on the status of projects in the development pipeline during each budget development cycle. Beginning in FY 2024/25, the revenue projection uses an inflation rate with a baseline of \$7 million, which is more indicative of the historical average.

Assistance to affordable housing developments is generally provided as a loan. Most of the more recent loans are structured as fully deferred, however, to the extent a project generates positive cash flow, residual receipts payments are required. Interest rates vary at slightly below market-rate loan rates and are set forth in each loan agreement. Payments received on these loans are deposited into this fund and re-used for additional housing activities, consistent with City policy for use of this fund.

The Housing Mitigation loan repayment revenue projections for the coming fiscal year are based on staff’s assessment of outstanding loans that may be repaid during that year. Future year projections are based on the historical average, which is reviewed and adjusted each year. During the first ten years of the planning period, staff projects the program will receive \$4.0 million in loan repayments.

Major capital project expenditures that are underway in this sub-fund consist of: Orchard Gardens Apartments Redevelopment loan of \$7.5 million and the Block 15 Affordable Housing Site project. The Block 15 project is partially funded with a \$4 million transfer from the Redevelopment Housing Fund, Housing Mitigation funds of \$13 million, and \$0.5 million of HOME grant funds for a project total to \$17.5 million. The current conceptual plan for this project shows approximately 90 new affordable rental units for lower-income households in Downtown Sunnyvale. That number may change pending completion of the development review process. Acquisition of the site from the City was completed in FY 2021/22 totaling \$11.2 million as a transfer to the General Fund.

There was a 208% increase in FY 2022/23 fund reserve compared to FY 2021/22 due to stronger development activity when compared to recent years, recovering from the prior activity delayed during the COVID-19 pandemic.

Below Market Rate (BMR) Housing

The BMR Program, set forth in SMC Title 19, generates new affordable housing units through mandatory development requirements applied to most new for-sale housing developments (and in some cases to rental housing developments). This zoning tool, known as “inclusionary zoning,” is used in many localities throughout the U.S. to generate affordable housing within market-rate developments. It is used most often primarily in areas with higher housing costs, where market-rate homes are not necessarily affordable to average or lower-income home buyers. The Municipal Code requires that developers sell 15% of all new homes in subdivision and condominium developments of seven or more units as BMR homes. These homes are available to lower and moderate-income households at affordable prices established by the BMR program guidelines and SMC Chapter 19.67. The BMR Program Guidelines describe the eligibility requirements and income limits for prospective BMR home buyers.

The City also has a 15% inclusionary rental program and oversees use of the State Density Bonus Law which brings in new affordable rental units. Developers may opt out of providing inclusionary rental units and instead pay an in-lieu fee, which is collected into the Housing Mitigation Fund account for future affordable housing developments. The Housing Division administers all these programs pursuant to Chapter 19.75, 19.69, and/or 19.67 of the Municipal Code and associated program guidelines.

Revenues in the BMR Program include BMR In-Lieu fees, BMR application fees, revenues from BMR compliance and enforcement actions, payments on prior home buyer loans funded from the BMR program, and interest earnings. Revenues from the Inclusionary Rental Program include inclusionary rental in-lieu fees.

Expenditures include operating costs for administering and monitoring the BMR program, and a special project for BMR compliance enforcement. The BMR Housing Program has a reserve for the deposit of BMR In-Lieu Fees which are paid by developers in accordance with developer agreements, in lieu of providing actual BMR homes for sale, and/or to fulfill fractional BMR unit requirements. The fee revenues are used by the City to provide a comparable or greater number of affordable housing units elsewhere in the City. Approximately \$4.3 million is expected over the next two years in BMR In-lieu fees.

Periodically, as significant revenues have accumulated in the BMR Housing sub-fund, staff issues an RFP to solicit affordable housing proposals to utilize these funds for developing additional affordable units, based on the priorities established by the City in the Housing Element, Consolidated Plan, and/or various adopted land use plans such as station area plans and/or specific plans. This sub-fund also provides funding for first-time homebuyer loan program with \$250,000 programmed annually for the next three years.

HOME Grant Fund

HOME Investment Partnership Program grants from the federal government may only be used to provide affordable housing to lower-income households. Eligible uses of HOME grant funds include housing acquisition, new construction, rehabilitation, tenant-based rental assistance, and down payment assistance. The activities must benefit low-income households with incomes at or below 80% of area median income. Additional detailed regulations apply to these grants and are modified occasionally. The federal statutes require HOME grants to be committed to a specific project within two years, and fully expended within five years of the grant award. Several recent changes to the regulations have added some temporary flexibility to these requirements, but those provisions are temporary. In any case, timely expenditure of these funds is required to avoid other types of sanctions or warnings that the U.S. Department of Housing and Urban Development (HUD) will issue if certain spending metrics are not met by HOME grantee jurisdictions, referred to in the regulations as “Participating Jurisdictions” (PJs). The long-term financial plan for the HOME Grant Fund includes a grant allocation for FY 2022/23 of \$415,138.

The City also receives loan repayments on prior loans made with HOME funds for affordable housing. Approximately \$4.3 million in loan payments are expected throughout the twenty-year plan. These repayments will be utilized for future HOME projects, to be identified and approved by Council.

The City did not receive any applications for FY 2021/22 HOME Funds. Therefore, the City rolled funds into the HOME-funded Tenant Based Rental Assistance program, which currently serves about twenty low-income households by providing rental assistance, coupled with supportive services and employment training for up to two-years.

Redevelopment Housing Fund

The Redevelopment Housing Fund accounts for funds received from the former Redevelopment Agency/Housing Successor Agency which are based on a percentage of the property tax increment from the former redevelopment project area. These funds may only be used to develop or preserve affordable housing, similar to the HOME funds, with some minor differences in the precise types of projects and programs that can be funded, and income levels that can be served. Allowable uses of these funds are set forth in CA Health and Safety Code section 34176.1. The final allocation of these funds was provided in FY 2021/22.

A small amount, no more than \$200,000 annually, of these funds can be applied to operating activities, including the work hours required to administer the revenue source. This fund also has one special project for Homeless Prevention and Rapid Re-Housing in FY 2022/23 that is funded at \$250,000 through FY 2031/32. In addition, an ongoing transfer to the Housing Mitigation Fund is programmed through FY 2025/26 to support affordable housing projects.

Community Development Block Grant (CDBG) Fund

The Community Development Block Grant (CDBG) program is a federal program that allocates annual grants to larger cities and urban counties for community development and housing programs that primarily benefit lower-income households. The City receives an annual CDBG grant from HUD based on a formula using factors such as population, poverty rate, and certain economic indicators. Major CDBG expenditure categories include housing rehabilitation, economic development, accessibility improvements and retrofits, workforce development programs, human services, public infrastructure improvements in lower-income neighborhoods, and program administration.

There are two subfunds — one to account for CDBG entitlement grants and other direct CDBG grant proceeds, while the second sub-fund, the Revolving Loan Fund, accounts for program income.

Community Development Block Grant (CDBG)

This year Congress has adopted a federal budget for the 2022 federal fiscal year, and the City estimates receiving approximately \$1.1 million in CDBG entitlement funds. The CDBG and HOME grants must be spent in accordance with a five-year “Consolidated Plan”, a strategic plan and budget for use of these grants, submitted to HUD for approval every five years. HUD requires the City to submit annual updates, called Action Plans, in May of each year. Projects funded with CDBG must implement the goals of the 2020- 2025 Consolidated Plan. The City is also required to submit a performance report (the “CAPER”) to HUD annually. The CAPER summarizes the uses of the CDBG and HOME funds, and how these activities contribute toward achieving the goals of the Consolidated Plan.

HUD regulations limit the amount of CDBG funds that can be spent on public (human) services to no more than 15% of the annual CDBG grant plus 15% of prior year program income. The FY 2022/23 Adopted Budget anticipates approximately \$181,000 in CDBG funds for human services grants using this formula. The City awards these grants to human services providers every other year on a competitive basis for a two-year grant term. FY 2022/23 is the second year of the current funding cycle.

CDBG funds may also be used for projects that benefit groups with special needs, such as seniors or disabled residents, or for certain neighborhoods with higher percentages of lower-income residents. Projects budgeted for the FY 2022/23 CDBG grant include \$514,300 for the Sunnyvale Workforce Development Program and \$135,000 for a food pantry generator freezer for a local food distribution center.

A maximum of 20% of the CDBG grant can be used for program administration. Accordingly, \$268,867 has been budgeted for the FY 2022/23 program year. To note, project allocations are contingent on the City’s FY 2021/22 CDBG grant amount and available CDBG program income. If insufficient funds are received, some projects may be delayed or canceled, consistent with the contingency provisions in the Action Plan.

CDBG CARES (CDBG-CV)

As a result of the COVID-19 pandemic, on March 27, 2020, the Federal Government signed the Coronavirus Aid, Relief and Economic Security Act (CARES Act) due to the COVID-19 pandemic. The CARES Act provides up to \$5 billion in CDBG supplemental funding to be used for community development programs and local housing strategies designed to increase opportunities for low and very low-income residents. Of that amount, \$2 billion is being distributed to states and entitlement jurisdictions using the same statutory formula used to distribute the annual CDBG allocations, with the City of Sunnyvale receiving approximately \$1.7 million. The City has allocated these funds for rent relief, COVID-19 testing and administration, financial assistance for persons with disabilities as well as portable showers, laundry, restrooms, and case management for the unhoused. CDBG-CV funds have also provided for an additional administrative allocation needed to manage the \$1.7 million in supplemental funding.

CDBG Revolving Loan Fund (RLF)

The RLF sub-fund accounts for CDBG program income in the form of housing loan repayments on prior housing loans made with CDBG funds. Once these funds are deposited into the RLF, they can only be reused for other housing rehabilitation loans and rehabilitation program operations, pursuant to City policy and HUD regulations. Staff projects \$150,000 in CDBG loan repayment revenue for FY 2022/23, although the actual amount received may vary significantly from that amount due to the sporadic nature of loan payments. Expenditures include project funding for the Housing Rehabilitation loan program. These loans may be made for rehabilitation of housing owned and/or occupied by lower-income households, which may include owner-occupied single-family homes, or small affordable rental housing projects, such as group homes or other small non-profit rental properties.

Park Dedication Fund

State law allows local communities to require developers of housing units to offset the impact of the demand from those units on the City's open space by providing additional open space or paying a comparable fee. The Park Dedication Fund was established to meet statutory requirements regarding the accounting for Park Dedication Fees paid by developers. In general, the City collects park in-lieu fees for housing projects that do not dedicate land for use as parks or open space. This fee is calculated on an average fair market value per square foot as determined by the Community Development Department annually. Council approved a standard of 5.0 acres per 1,000 population. For the FY 2022/23 Budget, the Park Dedication Fee preliminary land value rate of \$160 per square foot is used.

Authorizing language in the State Quimby Act, which governs park dedication fees, requires that fees be used to pay for "developing new or rehabilitating existing neighborhood or community park or recreational facilities." Certain legal cases have clarified that park in-lieu fees may be used for parks or recreational facilities that are adjacent to the subdivision or multi-family development from which they are collected but may also be used for larger community parks and regional facilities that are reasonably available for use by the residents of the subdivision or development. Park Dedication Fees may not be used for operating or routine maintenance.

Park in-lieu fees must be committed within a five-year period. This revenue source is subject to the Fee Mitigation Act, which requires specific review and findings every five years. The City conforms to both requirements.

It is estimated that \$33.6 million in Park Dedication Fees will be received during FY 2021/22. Based on current development projects in process, revenues for FY 2022/23 and FY 2023/24 are expected to be \$25.4 million and \$16.9 million respectively. Going forward, estimates are based on the 10-year historical average of Park Dedication fees collected. Revenues are held flat in the second ten years at \$11.5 million. These projections yield approximately \$164.8 million in revenue over the first ten years, and \$115.2 million during the second ten years of the long-term plan.

A total of \$234.4 million in capital and infrastructure projects are programmed throughout the long-term financial plan to ensure that park and recreational facilities are in good working condition and able to meet the demands of increased public use. During the last projects budget cycle, costs for all projects, and especially park renovation projects, were updated to reflect the latest cost estimates for construction and materials.

In FY 2022/23, \$22.0 million is programmed for projects. The largest of funded projects include \$14.2 million in funding for the Lakewood Park Renovation and Enhancement Project, \$5.8 million for the Community Center Grounds Renovation and Enhancement Project, \$806,359 for the Corn Palace Park Development Project and \$500,000 for the Washington and Ortega Parks Light Conversion to LED Project.

The Capital Projects Reserve includes funds that have not yet been appropriated to projects. In addition to the Capital Projects Reserve, the twenty-year plan includes a second reserve fund that is specifically designated for Land Acquisition funds. This reserve collects twenty percent of the annual revenue from Park Dedication Fees and allocates the funds to acquire and develop new land for the purpose of parks, open space, trails, and other recreational facilities.

Asset Forfeiture Fund

The Asset Forfeiture Fund was established to account for monies received through drug and other law enforcement activities as allowed under Federal and State asset forfeiture guidelines. The purposes for which asset forfeiture can be used are limited, and funds are drawn down for new one-time expenses targeted for law enforcement services. As these funds are projected to discontinue, there is no financial planning beyond use of existing fund balance.

Police Services Augmentation Fund

The Police Services Augmentation Fund accounts for grant programs that provide monies for law enforcement purposes. State Supplemental Law Enforcement Services (SLES) funds account for the annual appropriations to this fund.

SLES funding is the result of the State shifting Motor Vehicle License funds away from local agency general funds into the grants that provide SLES funding. Funds are allocated based on a population basis and must be used for front line law enforcement activities. Starting in FY 2022/23, funding is projected using a five-year average across the twenty-year financial plan. SLES monies will fund Investigations overtime.

Employment Development Fund

The City of Sunnyvale, as the administrative entity for the North Valley (NOVA) Job Training Consortium, is required by legislation and regulation to account for the use of various federal and state funds and program revenues for the workforce development activities that are conducted for the consortium. The City established the Employment Development Fund to fulfill this obligation.

NOVA serves the cities of Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara, and Sunnyvale, as well as San Mateo County and San Benito County

The City of Sunnyvale, through its NOVA Workforce Services Department, administers NOVA's programs on behalf of the consortium. NOVA has a wide variety of programs funded through various sources, with baseline funding originating from the federal government and passing through the State of California. A significant amount of additional grant money is received through competitive grants from federal and state sources. The primary funding source for the NOVA Workforce Services Department are grants provided through the federal Workforce Innovation and Opportunity Act (WIOA).

Sunnyvale's City Council serves as the Chief Local Elected Official (CLEO) for the NOVA consortium, with the City assuming financial liability for the program and functioning as the administrative entity for NOVA's services. The NOVA Workforce Board serves as the governing board for NOVA.

The WIOA dictates funding formulas whereby the allocation of funds provided by Congress to support the Act is distributed to the states. A primary factor of these formulas is the unemployment rate. These funds come in three targeted categories: Youth, Adult, and Dislocated Worker. Each of these categories serves a defined population.

The FY 2022/23 Adopted Budget is based on an estimate of grant resources for the year. In addition, NOVA's staffing level is based on an approach that budgets staffing only for its most stable funding resources, which are NOVA's allocated funding and additional funding for the excess demand for services from the dislocated worker population. NOVA has a long history of being very competitive for additional federal and state resources and intends to submit several grant applications during the year. Any additional revenues and expenditures as a result of new grants obtained, including the need to budget casual staff for those short-term projects, will be reflected in a cumulative budget modification submitted each fiscal year if above the original grant appropriation anticipated. For the purposes of the City's FY 2022/23 Adopted Budget, NOVA has taken total funding estimates as described and used these as the basis for program and service levels. This budget incorporates guidance received from the state, which provided specific planning goals.

Grant funding of \$10.5 million has been projected for FY 2022/23 and as an average resource level per year for the remaining nineteen years of the twenty-year planning period.

Parking District Fund

The Parking District Fund provides for the ongoing landscape and maintenance of downtown parking lots through assessments on property owners within the district. The Downtown Parking District includes all public parking in the downtown area, except for the parking provided by the former Sunnyvale Town Center.

The District property owners approved a long-term assessment methodology whereby the FY 2009/10 assessment rate was set as the base rate that would be adjusted annually by the previous year's change in the Consumer Price Index. The special assessment is projected based on preliminary estimates from the assessment and administration engineer for the District. It is anticipated that the Parking District and assessment methodology will be reviewed after construction for the CityLine development (as part of the Sunnyvale Town Center redevelopment) is completed.

Projects are planned over the twenty-year plan to install gutters and rehabilitate existing pavement in the downtown lots, and for various maintenance activities, including: periodic asphalt patching, slurry seals, curb painting, sign replacement, and re-striping as necessary.

Annual operating costs represent the ongoing maintenance of the Parking District by the City for personnel, utilities, materials, contractual services, and other items necessary or appropriate for the parking facilities. Administration and assessment costs for the District are included in the budget as well.

Gas Tax Fund

The Gas Tax Fund is required by State law to account for Gas Taxes collected and allocated by the State. The State Gasoline Tax is a flat rate per gallon levied on gasoline and other motor fuels. Gas Tax is distributed to the State, cities, and counties on a formula based on population and the proportion of registered vehicles.

Since FY 2014/15, combined Gas Tax revenues have been on the decline. This decline is the result of a decline in gas consumption and a true-up from the State for the excise tax portion of gas tax revenue. However, as a result in changes to the Law from SB1, it is anticipated that revenues will stabilize, although consumption will continue to decline. FY 2023/24 Gas Tax revenues are projected to be \$3.6 million each year across the twenty-year plan.

As the majority of gas tax revenue is based on the number of gallons sold and not on the price of gasoline, no growth in revenue is projected for the long-term plan due to continued expected advancements in vehicle fuel economy.

A portion of Gas Tax revenues offset the cost of the Street Operations Program and provides some relief to the General Fund. Gas Tax funds are also used for street renovation projects, traffic signal, and other eligible projects.

In accordance with State law, the Gas Tax Fund receives interest earnings on any unspent cash balances. Gas Tax funds must be spent on maintenance and capital related to public streets and highways. The Gas Tax Fund works in tandem with the General Fund, with a set amount of funding for operations and remaining funds used to cover Gas Tax-eligible capital projects.

The project administration expenditure in the Gas Tax Fund represents the indirect charges for Engineering Services that are expected to be utilized in supporting capital projects that are funded from the Gas Tax Fund.

Road Maintenance and Rehabilitation Account Fund (SB1)

This fund accounts for new tax revenues collected under the Road Repair and Accountability Act of 2017 (SB1). The State Controller allocates fifty percent of revenues in a Road Maintenance and Rehabilitation Account (RMRA) to cities and counties, after a series of specific program cost appropriations. City apportionments are based on population.

Pursuant to Streets and Highways Code Section 2030, RMRA local streets and roads allocations must be used for projects that include: road maintenance and rehabilitation, safety projects, railroad grade separations, traffic control devices, complete street components, active transportation purposes, pedestrian and bicycle safety projects, transit facilities, and drainage and storm-water capture projects in conjunction with any other allowable project. RMRA funds may also be used to satisfy a match requirement in order to obtain state or federal funds for eligible projects. If a city or county has an average Pavement Condition Index that meets or exceeds 80, the city or county may spend its RMRA funds on transportation priorities other than the types of projects discussed above.

For FY 2022/23 and the remainder of twenty-year plan, an apportionment of \$3.2 million annually is projected to be used on city-wide pavement rehabilitation projects.

Transportation Development Act (TDA) Fund

This fund was established to account for activities related to Transportation Development Act (TDA) funds. These funds were created by State legislation to annually return $\frac{1}{4}$ of 1% of State Sales Tax revenues to each region in the State to be used for transportation projects. Funds are restricted for pedestrian and bicycle facilities and bicycle safety education programs.

2016 Measure B Santa Clara VTA Fund

This special revenue fund accounts for the Santa Clara Valley Transportation Authority (VTA) 2016 Measure B Sales Tax Revenues. The 2016 Measure B Sales Tax is a 30-year, half-cent countywide sales tax to enhance investment in transit, highways, expressways and active transportation. Measure B is divided into nine program funding categories to receive funding. The funding split amount for these programs was established in the ballot measure. Most of these categories have project-specific funding agreements that are executed between VTA and local agencies. Two programs, however, were established as annual allocations to the cities based on population. These two programs are the Local Street & Roads Program and Bike/Pedestrian Education and Encouragement Program.

The Local Street & Roads Program must be used to keep streets in a state of good repair and can be used for minor “complete streets” type enhancements. The methodology used to allocate the Local Street & Roads Program funds across the cities within Santa Clara County is formulaic, based on the population of the cities and the County of Santa Clara’s road and expressway lane mileage. The Bike/Pedestrian Education and Encouragement Program, 15% of the Measure B Bicycle and Pedestrian Program, is set aside for education and encouragement efforts.

For FY 2022/23 and the remainder of the twenty-year plan, an apportionment of \$3.5 million is projected and anticipated to grow moderately over time with fuel prices. A corresponding amount funds eligible Local Streets and Roads projects each year of the twenty-year plan. The City also receives an allocation for Bicycle and Pedestrian Education and Encouragement programming.

Vehicle Registration Fee Fund

This special revenue fund accounts for revenues received through the \$10 annual Vehicle Registration Fee (VRF) assessed to automobiles owned by residents of Santa Clara County. These vehicle registration fees pay for programs and projects that provide local transportation improvements.

In general, VRF funds are distributed based on each jurisdiction's population in the County, and a small percentage is available based on a competitive County-wide program. The remainder is reserved for program administration. For FY 2021/22 and throughout the twenty-year planning period, the prior fiscal year's receipt of a \$1.0 million is the annual revenue estimate. Funds are programmed for the Pavement Rehabilitation project throughout the twenty-year plan.

Youth and Neighborhood Services Fund

The Youth and Neighborhood Services Fund accounts for the revenues and ongoing operating program expenditures associated with the management and maintenance of the Columbia Neighborhood Center (CNC). Council approved development of a neighborhood service center at Columbia Middle School to meet the health, social, recreational, and educational needs of North Sunnyvale residents (with an emphasis on serving disadvantaged youth) through a coordinated network of services. Advanced Micro Devices contributed \$1.0 million to the Columbia Neighborhood Center project, where approximately one-half of which established the Youth and Neighborhood Services Fund. An endowment reserve of \$510,217 is maintained each fiscal year to generate interest income, which is used to offset ongoing operating program expenditures.

As outlined in the partnership agreement, the City is reimbursed by the Sunnyvale School District for a portion (about 50%) of the cost of services provided at the CNC. For FY 2022/23 the reimbursement is projected to be \$170,184. Other revenues to the Fund are recreation fees, rental fees for the facilities, interest earnings on the endowment, and an annual subsidy from the General Fund. For FY 2022/23, this subsidy is expected to be \$673,121. Expenses included in this Fund are for the direct services provided at the CNC, including CNC operations, which is overseen by the Library and Recreation Services Department.

**CITY OF SUNNYVALE
2020. COMBINED HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	55,699,854	58,923,419	44,440,378	76,339,287	0	0	0	0	0	0	0	0	58,923,419
CURRENT RESOURCES:													
Housing Mitigation Fees	38,304	11,645,786	27,586,461	16,190,804	6,928,554	7,067,125	7,208,468	7,352,637	7,499,690	7,649,683	7,802,677	7,958,731	114,890,616
Housing Loan Repayments	250,256	249,598	408,140	416,303	424,629	433,121	441,784	450,619	459,632	468,824	478,201	486,716	4,717,566
BMR In-Lieu Fees	1,946,040	9,329,553	1,700,000	2,550,000	2,550,000	1,104,401	1,126,489	1,149,019	1,171,999	1,195,439	1,219,348	1,243,735	24,339,983
BMR Processing Fees	24,304	79,442	39,073	39,854	40,652	41,465	42,294	43,140	44,003	44,883	45,780	46,696	507,281
Transfers From Other Funds	1,000,000	1,000,000	2,500,000	1,000,000	200,000	110,000	0	0	0	0	0	0	4,810,000
Rental Income	404,288	12,000	12,000	0	0	0	0	0	0	0	0	0	24,000
Interest Income	1,062,774	1,013,384	1,460,095	0	0	0	0	0	0	0	0	0	2,473,479
TOTAL CURRENT RESOURCES	4,725,967	23,329,765	33,705,768	20,196,961	10,143,834	8,756,112	8,819,034	8,995,415	9,175,323	9,358,830	9,546,006	9,735,878	151,762,925
TOTAL AVAILABLE RESOURCES	60,425,821	82,253,184	78,146,146	96,536,248	10,143,834	8,756,112	8,819,034	8,995,415	9,175,323	9,358,830	9,546,006	9,735,878	210,686,344
CURRENT REQUIREMENTS:													
Operations	939,006	1,011,087	1,056,569	1,086,537	1,120,414	1,154,396	1,188,902	1,224,629	1,261,329	1,299,128	1,338,105	1,378,224	13,119,321
New Civic Center Rent	0	0	200,619	407,257	419,474	432,059	445,020	458,371	472,122	486,286	500,874	515,901	4,337,984
Special Projects	454,824	24,941,807	262,000	250,000	262,000	0	12,077	0	12,812	0	13,592	10,000	25,764,288
Future Housing Projects	0	0	0	94,501,116	8,040,386	6,857,700	6,848,451	6,975,795	7,083,976	6,976,691	7,320,676	7,487,920	152,092,711
Transfer To General Fund	0	11,557,134	0	0	0	0	0	0	0	239,404	0	0	11,796,538
Transfer To Infrastructure Fund	131	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	108,441	203,675	205,340	206,883	214,929	223,097	233,437	243,130	249,193	258,968	271,885	240,372	2,550,908
General Fund In-Lieu	0	99,101	82,333	84,455	86,631	88,861	91,146	93,489	95,891	98,352	100,875	103,461	1,024,595
TOTAL CURRENT REQUIREMENTS	1,502,402	37,812,805	1,806,861	96,536,249	10,143,834	8,756,112	8,819,034	8,995,415	9,175,323	9,358,829	9,546,007	9,735,878	210,686,344
RESERVES:													
Housing Mitigation Reserve	51,383,511	28,129,348	58,617,469	0	0	0	0	0	0	0	0	0	0
BMR Reserve	7,539,908	16,311,030	17,721,818	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	58,923,419	44,440,378	76,339,287	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2020. COMBINED HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	58,923,419
CURRENT RESOURCES:												
Housing Mitigation Fees	8,197,493	8,443,417	8,696,720	8,957,621	9,226,350	9,503,141	9,788,235	10,081,882	10,384,338	10,695,869	93,975,066	208,865,682
Housing Loan Repayments	495,402	508,691	522,379	536,477	550,999	565,956	581,362	597,230	613,574	630,408	5,602,478	10,320,044
BMR In-Lieu Fees	1,281,047	1,319,478	1,359,063	1,399,835	1,441,830	1,485,085	1,529,637	1,575,526	1,622,792	1,671,476	14,685,768	39,025,751
BMR Processing Fees	48,097	49,540	51,026	52,557	54,133	55,757	57,430	59,153	60,927	62,755	551,375	1,058,656
Transfers From Other Funds	0	0	0	0	0	0	0	0	0	0	0	4,810,000
Rental Income	0	0	0	0	0	0	0	0	0	0	0	24,000
Interest Income	0	0	0	0	0	0	0	0	0	0	0	2,473,479
TOTAL CURRENT RESOURCES	10,022,038	10,321,126	10,629,187	10,946,490	11,273,312	11,609,938	11,956,664	12,313,791	12,681,632	13,060,508	114,814,687	266,577,612
TOTAL AVAILABLE RESOURCES	10,022,038	10,321,126	10,629,187	10,946,490	11,273,312	11,609,938	11,956,664	12,313,791	12,681,632	13,060,508	114,814,687	325,501,031
CURRENT REQUIREMENTS:												
Operations	1,411,361	1,451,330	1,492,589	1,535,288	1,579,345	1,624,780	1,671,739	1,720,252	1,770,453	1,806,630	16,063,766	29,183,087
New Civic Center Rent	531,378	547,319	563,739	580,651	598,070	616,012	634,493	653,528	673,133	693,327	6,091,650	10,429,634
Special Projects	14,420	0	15,298	0	16,229	0	17,350	0	18,391	0	81,688	25,845,976
Future Housing Projects	7,715,971	7,960,287	8,181,597	8,446,138	8,716,990	9,055,610	9,339,058	9,655,799	9,945,720	10,386,252	89,403,421	241,496,132
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	11,796,538
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	242,797	253,362	264,352	269,946	245,284	193,143	170,558	157,594	144,089	41,141	1,982,265	4,533,173
General Fund In-Lieu	106,112	108,829	111,613	114,468	117,394	120,393	123,467	126,618	129,847	133,158	1,191,898	2,216,493
TOTAL CURRENT REQUIREMENTS	10,022,038	10,321,126	10,629,187	10,946,490	11,273,312	11,609,938	11,956,664	12,313,791	12,681,632	13,060,508	114,814,687	325,501,031
RESERVES:												
Housing Mitigation Reserve	0	0	0	0	0	0	0	0	0	0	0	0
BMR Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2021. HOUSING MITIGATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	49,719,922	51,383,511	28,129,348	58,617,469	0	0	0	0	0	0	0	0	51,383,511
CURRENT RESOURCES:													
Housing Mitigation Fees	38,304	11,645,786	27,586,461	16,190,804	6,928,554	7,067,125	7,208,468	7,352,637	7,499,690	7,649,683	7,802,677	7,958,731	114,890,616
Housing Loan Repayments	207,246	205,728	363,392	370,660	378,073	385,634	393,347	401,214	409,238	417,423	425,771	434,287	4,184,768
Transfer From Redevelopment Housing Fund	1,000,000	1,000,000	2,500,000	1,000,000	200,000	110,000	0	0	0	0	0	0	4,810,000
Rental Income	404,288	12,000	12,000	0	0	0	0	0	0	0	0	0	24,000
Interest Income	938,576	777,236	1,039,936	0	0	0	0	0	0	0	0	0	1,817,172
TOTAL CURRENT RESOURCES	2,588,414	13,640,750	31,501,789	17,561,464	7,506,627	7,562,759	7,601,815	7,753,851	7,908,928	8,067,106	8,228,449	8,393,018	125,726,556
TOTAL AVAILABLE RESOURCES	52,308,336	65,024,261	59,631,137	76,178,933	7,506,627	7,562,759	7,601,815	7,753,851	7,908,928	8,067,106	8,228,449	8,393,018	177,110,066
CURRENT REQUIREMENTS:													
Operations	404,195	601,749	646,410	665,215	686,095	706,709	727,621	749,164	771,353	794,213	817,760	842,025	8,008,313
Special Projects	454,824	24,575,114	12,000	0	12,000	0	12,077	0	12,812	0	13,592	0	24,637,595
New Civic Center Rent	0	0	200,619	407,257	419,474	432,059	445,020	458,371	472,122	486,286	500,874	515,901	4,337,984
Future Housing Projects	0	0	0	74,949,788	6,226,902	6,256,257	6,242,634	6,365,432	6,467,209	6,355,226	6,696,015	6,849,950	126,409,412
Transfer To General Fund	0	11,557,134	0	0	0	0	0	0	0	239,404	0	0	11,796,538
Transfer To Infrastructure Fund	131	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	65,674	99,474	107,427	108,245	112,479	116,779	122,197	127,274	130,445	135,579	142,363	125,815	1,328,077
General Fund In-Lieu	0	61,443	47,212	48,429	49,677	50,955	52,266	53,609	54,986	56,398	57,845	59,328	592,148
TOTAL CURRENT REQUIREMENTS	924,825	36,894,913	1,013,668	76,178,933	7,506,627	7,562,759	7,601,815	7,753,851	7,908,928	8,067,106	8,228,449	8,393,018	177,110,067
RESERVES:													
Housing Mitigation Reserve	51,383,511	28,129,348	58,617,469	0	0	0	0	0	0	0	0	0	(1)
TOTAL RESERVES	51,383,511	28,129,348	58,617,469	0	0	0	0	0	0	0	0	0	(1)
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2021. HOUSING MITIGATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	51,383,511
CURRENT RESOURCES:												
Housing Mitigation Fees	8,197,493	8,443,417	8,696,720	8,957,621	9,226,350	9,503,141	9,788,235	10,081,882	10,384,338	10,695,869	93,975,066	208,865,682
Housing Loan Repayments	442,973	456,262	469,950	484,048	498,570	513,527	528,933	544,800	561,145	577,979	5,078,185	9,262,953
Transfer From Redevelopment Housing Fund	0	0	0	0	0	0	0	0	0	0	0	4,810,000
Rental Income	0	0	0	0	0	0	0	0	0	0	0	24,000
Interest Income	0	0	0	0	0	0	0	0	0	0	0	1,817,172
TOTAL CURRENT RESOURCES	8,640,465	8,899,679	9,166,670	9,441,670	9,724,920	10,016,667	10,317,167	10,626,682	10,945,483	11,273,847	99,053,251	224,779,807
TOTAL AVAILABLE RESOURCES	8,640,465	8,899,679	9,166,670	9,441,670	9,724,920	10,016,667	10,317,167	10,626,682	10,945,483	11,273,847	99,053,251	276,163,318
CURRENT REQUIREMENTS:												
Operations	868,817	896,486	925,045	954,544	985,002	1,016,437	1,048,894	1,082,408	1,117,008	1,137,186	10,031,826	18,040,139
Special Projects	14,420	0	15,298	0	16,229	0	17,350	0	18,391	0	81,688	24,719,283
New Civic Center Rent	531,378	547,319	563,739	580,651	598,070	616,012	634,493	653,528	673,133	693,327	6,091,650	10,429,634
Future Housing Projects	7,037,927	7,260,856	7,460,215	7,699,540	7,929,920	8,213,971	8,456,284	8,735,603	8,987,050	9,345,602	81,126,968	207,536,381
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	11,796,538
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	127,076	132,612	138,371	141,296	128,382	101,210	89,347	82,537	75,443	21,376	1,037,650	2,365,727
General Fund In-Lieu	60,848	62,406	64,002	65,639	67,317	69,037	70,799	72,606	74,458	76,356	683,469	1,275,617
TOTAL CURRENT REQUIREMENTS	8,640,465	8,899,679	9,166,670	9,441,670	9,724,920	10,016,667	10,317,167	10,626,682	10,945,483	11,273,847	99,053,251	276,163,319
RESERVES:												
Housing Mitigation Reserve	0	0	0	0	0	0	0	0	0	0	0	(1)
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	(1)
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2023. HOUSING FUND/BELOW MARKET RATE (BMR) HOUSING SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,979,932	7,539,908	16,311,030	17,721,818	0	0	0	0	0	0	0	0	7,539,908
CURRENT RESOURCES:													
BMR In-Lieu fees	1,946,040	9,329,553	1,700,000	2,550,000	2,550,000	1,104,401	1,126,489	1,149,019	1,171,999	1,195,439	1,219,348	1,243,735	24,339,983
BMR Processing Fees	24,304	79,442	39,073	39,854	40,652	41,465	42,294	43,140	44,003	44,883	45,780	46,696	507,281
Housing Loan Repayments	43,010	43,870	44,748	45,643	46,556	47,487	48,437	49,405	50,393	51,401	52,429	52,429	532,799
Interest Income	124,199	236,148	420,159	0	0	0	0	0	0	0	0	0	656,307
TOTAL CURRENT RESOURCES	2,137,553	9,689,014	2,203,980	2,635,497	2,637,207	1,193,352	1,217,219	1,241,564	1,266,395	1,291,723	1,317,557	1,342,860	26,036,369
TOTAL AVAILABLE RESOURCES	8,117,485	17,228,922	18,515,010	20,357,315	2,637,207	1,193,352	1,217,219	1,241,564	1,266,395	1,291,723	1,317,557	1,342,860	33,576,277
CURRENT REQUIREMENTS:													
Operations	534,811	409,339	410,158	421,322	434,319	447,686	461,281	475,465	489,977	504,915	520,344	536,199	5,111,006
Special Projects	0	366,694	250,000	250,000	250,000	0	0	0	0	0	0	10,000	1,126,694
Future Projects	0	0	0	19,551,328	1,813,484	601,442	605,818	610,363	616,767	621,465	624,661	637,970	25,683,299
Transfer To Employee Benefits Fund	42,767	104,201	97,913	98,638	102,450	106,318	111,240	115,856	118,747	123,389	129,522	114,557	1,222,831
General Fund In-Lieu	0	37,659	35,121	36,026	36,954	37,905	38,880	39,880	40,904	41,954	43,030	44,133	432,447
TOTAL CURRENT REQUIREMENTS	577,577	917,892	793,192	20,357,315	2,637,207	1,193,352	1,217,219	1,241,564	1,266,395	1,291,723	1,317,557	1,342,860	33,576,277
RESERVES:													
BMR Reserve	7,539,908	16,311,030	17,721,818	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	7,539,908	16,311,030	17,721,818	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2023. HOUSING FUND/BELOW MARKET RATE (BMR) HOUSING SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	7,539,908
CURRENT RESOURCES:												
BMR In-Lieu fees	1,281,047	1,319,478	1,359,063	1,399,835	1,441,830	1,485,085	1,529,637	1,575,526	1,622,792	1,671,476	14,685,768	39,025,751
BMR Processing Fees	48,097	49,540	51,026	52,557	54,133	55,757	57,430	59,153	60,927	62,755	551,375	1,058,656
Housing Loan Repayments	52,429	52,429	52,429	52,429	52,429	52,429	52,429	52,429	52,429	52,429	524,293	1,057,092
Interest Income	0	0	0	0	0	0	0	0	0	0	0	656,307
TOTAL CURRENT RESOURCES	1,381,573	1,421,447	1,462,518	1,504,820	1,548,392	1,593,271	1,639,496	1,687,108	1,736,149	1,786,660	15,761,436	41,797,804
TOTAL AVAILABLE RESOURCES	1,381,573	1,421,447	1,462,518	1,504,820	1,548,392	1,593,271	1,639,496	1,687,108	1,736,149	1,786,660	15,761,436	49,337,712
CURRENT REQUIREMENTS:												
Operations	542,544	554,844	567,544	580,744	594,344	608,344	622,844	637,844	653,444	669,444	6,031,940	11,142,946
Special Projects	0	0	0	0	0	0	0	0	0	0	0	1,126,693
Future Projects	678,044	699,430	721,383	746,598	787,070	841,638	882,774	920,195	958,670	1,040,650	8,276,453	33,959,752
Transfer To Employee Benefits Fund	115,721	120,750	125,981	128,650	116,901	91,933	81,211	75,057	68,646	19,765	944,615	2,167,446
General Fund In-Lieu	45,264	46,423	47,611	48,829	50,077	51,356	52,667	54,011	55,389	56,801	508,429	940,876
TOTAL CURRENT REQUIREMENTS	1,381,573	1,421,447	1,462,518	1,504,820	1,548,392	1,593,271	1,639,496	1,687,108	1,736,149	1,786,660	15,761,436	49,337,712
RESERVES:												
BMR Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2060. HOME GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,012,031	1,524,805	2,050,355	471,018	0	0	0	0	0	0	0	0	1,524,805
CURRENT RESOURCES:													
HOME Grant Allocations:													
HUD Program Year 2016	0	131,604	0	0	0	0	0	0	0	0	0	0	131,604
HUD Program Year 2017	0	162,824	0	0	0	0	0	0	0	0	0	0	162,824
HUD Program Year 2018	0	381,281	0	0	0	0	0	0	0	0	0	0	381,281
HUD Program Year 2019	0	361,876	0	0	0	0	0	0	0	0	0	0	361,876
HUD Program Year 2020	0	426,754	0	0	0	0	0	0	0	0	0	0	426,754
HUD Program Year 2021	0	415,138	0	0	0	0	0	0	0	0	0	0	415,138
HUD Program Year 2022	0	0	477,145	0	0	0	0	0	0	0	0	0	477,145
Future HUD Allocations	0	0	0	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,600,000
Housing Loan Repayments	1,123,948	0	0	0	1,425,596	0	0	0	0	0	959,580	0	2,385,176
Interest Income	19,590	35,398	31,128	0	0	0	0	0	0	0	0	0	66,526
TOTAL CURRENT RESOURCES	1,143,538	1,914,875	508,273	400,000	1,825,596	400,000	400,000	400,000	400,000	400,000	1,359,580	400,000	8,408,324
TOTAL AVAILABLE RESOURCES	2,155,569	3,439,680	2,558,628	871,018	1,825,596	400,000	400,000	400,000	400,000	400,000	1,359,580	400,000	9,933,130
CURRENT REQUIREMENTS:													
Operations	64,506	78,304	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	888,434
In-Lieu Charges	3,567	5,939	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	71,909
Special Projects	562,691	1,284,076	2,000,000	0	0	0	0	0	0	0	0	0	3,284,076
Future HOME/Housing Projects	0	0	0	783,408	1,737,986	312,390	312,390	312,390	312,390	312,390	1,271,970	312,390	5,667,704
Transfer to Employee Benefits	0	21,006	0	0	0	0	0	0	0	0	0	0	21,006
TOTAL CURRENT REQUIREMENTS	630,764	1,389,325	2,087,610	871,018	1,825,596	400,000	400,000	400,000	400,000	400,000	1,359,580	400,000	9,933,130
RESERVES:													
HOME Reserve	1,524,805	2,050,355	471,018	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	1,524,805	2,050,355	471,018	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2060. HOME GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	1,524,805
CURRENT RESOURCES:												
HOME Grant Allocations:												
HUD Program Year 2016	0	0	0	0	0	0	0	0	0	0	0	131,604
HUD Program Year 2017	0	0	0	0	0	0	0	0	0	0	0	162,824
HUD Program Year 2018	0	0	0	0	0	0	0	0	0	0	0	381,281
HUD Program Year 2019	0	0	0	0	0	0	0	0	0	0	0	361,876
HUD Program Year 2020	0	0	0	0	0	0	0	0	0	0	0	426,754
HUD Program Year 2021	0	0	0	0	0	0	0	0	0	0	0	415,138
HUD Program Year 2022	0	0	0	0	0	0	0	0	0	0	0	477,145
Future HUD Allocations	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,000,000	7,600,000
Housing Loan Repayments	185,000	0	0	0	0	0	0	0	0	1,682,764	1,867,764	4,252,940
Interest Income	0	0	0	0	0	0	0	0	0	0	0	66,526
TOTAL CURRENT RESOURCES	585,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	2,082,764	5,867,764	14,276,088
TOTAL AVAILABLE RESOURCES	585,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	2,082,764	5,867,764	15,800,893
CURRENT REQUIREMENTS:												
Operations	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	810,130	1,698,564
In-Lieu Charges	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	65,970	137,879
Special Projects	0	0	0	0	0	0	0	0	0	0	0	3,284,076
Future HOME/Housing Projects	497,390	312,390	312,390	312,390	312,390	312,390	312,390	312,390	312,390	1,995,154	4,991,664	10,659,368
Transfer to Employee Benefits	0	0	0	0	0	0	0	0	0	0	0	21,006
TOTAL CURRENT REQUIREMENTS	585,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	2,082,764	5,867,764	15,800,893
RESERVES:												
HOME Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2080. REDEVELOPMENT HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,072,905	4,060,872	6,445,021	3,765,811	2,547,385	2,095,624	1,724,278	1,455,115	1,179,039	895,868	605,416	307,494	4,060,872
CURRENT RESOURCES:													
Revenue From Other Agency	2,919,938	3,589,301	0	0	0	0	0	0	0	0	0	0	3,589,301
Interest Income	97,068	104,019	126,060	77,941	45,970	37,821	31,479	26,081	20,544	14,864	9,039	3,045	496,863
TOTAL CURRENT RESOURCES	3,017,006	3,693,320	126,060	77,941	45,970	37,821	31,479	26,081	20,544	14,864	9,039	3,045	4,086,164
TOTAL AVAILABLE RESOURCES	5,089,911	7,754,192	6,571,081	3,843,752	2,593,355	2,133,445	1,755,757	1,481,196	1,199,583	910,732	614,455	310,539	8,147,036
CURRENT REQUIREMENTS:													
Operations	25,893	44,275	41,650	32,578	33,440	34,363	35,226	36,161	37,055	38,321	39,208	44,265	416,543
Special Projects	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,750,000
Transfer to Employee Benefits	0	11,670	10,132	10,210	10,621	11,039	11,554	12,036	12,597	12,828	13,480	11,890	128,058
Transfer To Housing Fund	1,000,000	1,000,000	2,500,000	1,000,000	200,000	110,000	0	0	0	0	0	0	4,810,000
General Fund In-Lieu	3,145	3,227	3,488	3,578	3,670	3,765	3,861	3,961	4,062	4,167	4,274	4,383	42,435
TOTAL CURRENT REQUIREMENTS	1,029,039	1,309,171	2,805,270	1,296,367	497,731	409,167	300,642	302,157	303,715	305,316	306,961	310,538	8,147,036
RESERVES:													
20 Year RAP	4,060,872	6,445,021	3,765,811	2,547,385	2,095,624	1,724,278	1,455,115	1,179,039	895,868	605,416	307,494	0	0
TOTAL RESERVES	4,060,872	6,445,021	3,765,811	2,547,385	2,095,624	1,724,278	1,455,115	1,179,039	895,868	605,416	307,494	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2040. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	343,735	141,500	761,222	232,879	93,513	144,986	2,332	65,723	135,345	211,380	294,025	133,474	141,500
CURRENT RESOURCES:													
HUD Program Year 2017	127,403	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2018	133,119	59,706	0	0	0	0	0	0	0	0	0	0	59,706
HUD Program Year 2019	337,541	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2020	948,150	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2021	0	1,200,561	0	0	0	0	0	0	0	0	0	0	1,200,561
HUD Program Year 2022	0	0	1,128,312	0	0	0	0	0	0	0	0	0	1,128,312
Future HUD Allocations	0	0	0	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	10,800,000
Housing Loan Repayments	131,207	229,197	150,000	190,000	195,700	201,571	207,618	213,847	220,262	226,870	233,676	240,686	2,309,427
CDBG-CV	352,942	1,008,223	0	0	0	0	0	0	0	0	0	0	1,008,223
TOTAL CURRENT RESOURCES	2,030,361	2,497,687	1,278,312	1,390,000	1,395,700	1,401,571	1,407,618	1,413,847	1,420,262	1,426,870	1,433,676	1,440,686	16,506,229
TOTAL AVAILABLE RESOURCES	2,374,095	2,639,187	2,039,534	1,622,879	1,489,213	1,546,557	1,409,950	1,479,570	1,555,607	1,638,250	1,727,701	1,574,161	16,647,729
CURRENT REQUIREMENTS:													
Operations	403,909	364,943	387,964	404,837	404,837	404,837	404,837	404,837	404,837	404,837	404,837	404,837	4,396,439
Special Projects	491,292	870,204	617,993	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,938,197
Public Facility/ADA Projects	689,213	334,304	583,686	300,000	0	0	300,000	0	0	300,000	0	0	1,817,990
Outside Group Funding Projects	648,181	201,484	194,184	181,800	181,800	181,800	181,800	181,800	181,800	181,800	181,801	181,800	2,031,869
Future CDBG Projects	0	0	0	569,901	684,762	884,760	384,762	684,760	684,762	384,760	934,761	684,761	5,897,989
Transfer To Employee Benefits	0	81,688	0	0	0	0	0	0	0	0	0	0	81,688
Transfer To General Fund	0	25,342	22,828	22,828	22,828	22,828	22,828	22,828	22,828	22,828	22,828	22,828	253,622
TOTAL CURRENT REQUIREMENTS	2,232,596	1,877,965	1,806,655	1,529,366	1,344,227	1,544,225	1,344,227	1,344,225	1,344,227	1,344,225	1,594,227	1,344,226	16,417,794
RESERVES:													
20 Year RAP	141,500	761,222	232,879	93,513	144,986	2,332	65,723	135,345	211,380	294,025	133,474	229,935	229,935
TOTAL RESERVES	141,500	761,222	232,879	93,513	144,986	2,332	65,723	135,345	211,380	294,025	133,474	229,935	229,935
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2040. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	229,935	333,616	444,734	563,512	440,181	574,977	718,143	619,931	780,599	700,414	229,935	141,500
CURRENT RESOURCES:												
HUD Program Year 2017	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2018	0	0	0	0	0	0	0	0	0	0	0	59,706
HUD Program Year 2019	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2020	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2021	0	0	0	0	0	0	0	0	0	0	0	1,200,561
HUD Program Year 2022	0	0	0	0	0	0	0	0	0	0	0	1,128,312
Future HUD Allocations	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	12,000,000	22,800,000
Housing Loan Repayments	247,907	255,344	263,004	270,895	279,021	287,392	296,014	304,894	314,041	323,462	2,841,975	5,151,402
CDBG-CV	0	0	0	0	0	0	0	0	0	1,008,223	1,008,223	2,016,447
TOTAL CURRENT RESOURCES	1,447,907	1,455,344	1,463,004	1,470,895	1,479,021	1,487,392	1,496,014	1,504,894	1,514,041	2,531,686	15,850,198	32,356,428
TOTAL AVAILABLE RESOURCES	1,677,842	1,788,960	1,907,738	2,034,407	1,919,203	2,062,369	2,214,157	2,124,825	2,294,640	3,232,100	16,080,133	32,497,927
CURRENT REQUIREMENTS:												
Operations	426,370	426,370	426,370	426,370	426,370	426,370	426,370	426,370	426,370	426,370	4,263,702	8,660,141
Special Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	2,438,197
Public Facility/ADA Projects	300,000	0	0	300,000	0	0	0	0	0	0	600,000	2,417,990
Outside Group Funding Projects	181,800	181,800	181,800	181,800	181,800	181,800	181,800	181,800	181,800	181,800	1,818,000	3,849,869
Future CDBG Projects	363,418	663,418	663,418	613,418	663,418	663,418	913,418	663,418	913,418	913,417	7,034,181	12,932,170
Transfer To Employee Benefits	0	0	0	0	0	0	0	0	0	0	0	81,688
Transfer To General Fund	22,637	22,637	22,637	22,637	22,637	22,637	22,637	22,637	22,637	22,637	226,375	479,997
TOTAL CURRENT REQUIREMENTS	1,344,226	1,344,226	1,344,226	1,594,226	1,344,226	1,344,226	1,594,226	1,344,226	1,594,226	1,594,225	14,442,258	30,860,052
RESERVES:												
20 Year RAP	333,616	444,734	563,512	440,181	574,977	718,143	619,931	780,599	700,414	1,637,875	1,637,875	1,637,875
TOTAL RESERVES	333,616	444,734	563,512	440,181	574,977	718,143	619,931	780,599	700,414	1,637,875	1,637,875	1,637,875
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2100. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	99,204,733	83,259,031	58,578,926	60,751,627	62,202,403	39,498,256	39,181,977	33,342,050	32,691,102	34,485,755	31,962,357	35,737,572	83,259,031
CURRENT RESOURCES:													
Investment Earnings	1,859,771	1,260,984	1,621,534	1,656,919	886,853	880,652	766,143	753,380	788,569	739,090	813,114	779,542	10,946,780
Park Dedication Fees	4,203,104	33,629,534	25,437,302	16,856,241	10,434,623	10,643,315	10,856,182	11,073,305	11,294,772	11,520,667	11,520,667	11,520,667	164,787,275
TOTAL CURRENT RESOURCES	6,062,875	34,890,518	27,058,836	18,513,160	11,321,476	11,523,967	11,622,325	11,826,685	12,083,341	12,259,757	12,333,781	12,300,209	175,734,055
TOTAL AVAILABLE RESOURCES	105,267,608	118,149,549	85,637,762	79,264,787	73,523,879	51,022,224	50,804,302	45,168,735	44,774,442	46,745,512	44,296,137	48,037,781	258,993,086
CURRENT REQUIREMENTS:													
New Acquisition	0	0	0	0	20,000,000	0	0	0	0	0	0	0	20,000,000
Projects	14,677,565	55,921,858	21,994,118	14,913,941	12,645,934	9,808,337	14,315,496	10,393,032	7,942,053	12,528,779	6,464,583	6,861,069	173,789,198
Project Administration	2,626,252	2,625,579	2,892,018	2,148,443	1,379,689	2,031,909	3,146,757	2,084,601	2,346,634	2,254,378	2,093,984	1,420,089	24,424,080
Transfers Out	4,704,761	511,593	0	0	0	0	0	0	0	0	0	0	511,593
TOTAL CURRENT REQUIREMENTS	22,008,578	59,570,623	24,886,135	17,062,384	34,025,623	11,840,246	17,462,252	12,477,633	10,288,687	14,783,156	8,558,566	8,281,158	219,236,464
RESERVES:													
Capital Projects Reserve	72,380,371	42,124,359	40,015,959	43,083,208	38,292,137	35,847,195	27,836,031	24,970,422	24,506,121	19,678,589	21,149,671	22,864,589	22,864,589
Land Acquisition Set-Aside (20%)	10,878,660	16,454,567	20,735,668	19,119,195	1,206,119	3,334,782	5,506,019	7,720,680	9,979,634	12,283,768	14,587,901	16,892,034	16,892,034
TOTAL RESERVES	83,259,031	58,578,926	60,751,627	62,202,403	39,498,256	39,181,977	33,342,050	32,691,102	34,485,755	31,962,357	35,737,572	39,756,623	39,756,623
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2100. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	39,756,623	45,607,897	51,803,695	43,161,682	51,431,511	36,411,911	48,557,201	61,139,318	73,826,891	85,082,963	39,756,623	83,259,031
CURRENT RESOURCES:												
Investment Earnings	1,112,388	1,263,505	1,052,724	1,254,427	888,095	1,184,322	1,491,203	1,800,656	2,075,194	2,281,698	14,404,212	25,350,992
Park Dedication Fees	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	115,206,669	279,993,945
TOTAL CURRENT RESOURCES	12,633,055	12,784,172	12,573,391	12,775,094	12,408,762	12,704,989	13,011,870	13,321,323	13,595,861	13,802,365	129,610,881	305,344,937
TOTAL AVAILABLE RESOURCES	52,389,678	58,392,069	64,377,086	55,936,776	63,840,273	49,116,900	61,569,071	74,460,641	87,422,752	98,885,328	169,367,505	388,603,968
CURRENT REQUIREMENTS:												
New Acquisition	0	0	0	0	0	0	0	0	0	0	0	20,000,000
Projects	5,349,914	5,285,206	17,412,638	3,730,399	22,902,313	540,724	384,408	454,398	795,259	3,744,860	60,600,119	234,389,317
Project Administration	1,431,868	1,303,167	3,802,765	774,867	4,526,049	18,976	45,345	179,353	1,544,531	1,590,867	15,217,788	39,641,868
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	511,593
TOTAL CURRENT REQUIREMENTS	6,781,782	6,588,374	21,215,404	4,505,266	27,428,362	559,700	429,753	633,750	2,339,790	5,335,727	75,817,907	295,054,371
RESERVES:												
Capital Projects Reserve	26,411,729	30,303,394	19,357,248	25,322,943	7,999,210	17,840,366	28,118,350	38,501,790	47,453,728	53,616,233	53,616,233	53,616,233
Land Acquisition Set-Aside (20%)	19,196,168	21,500,301	23,804,434	26,108,568	28,412,701	30,716,835	33,020,968	35,325,101	37,629,235	39,933,368	39,933,368	39,933,368
TOTAL RESERVES	45,607,897	51,803,695	43,161,682	51,431,511	36,411,911	48,557,201	61,139,318	73,826,891	85,082,963	93,549,601	93,549,601	93,549,601
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2200. ASSET FORFEITURE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	50,416	49,466	0	0	0	0	0	0	0	0	0	0	50,416
CURRENT RESOURCES:													
Interest Income	670	353	0	0	0	0	0	0	0	0	0	0	1,023
TOTAL CURRENT RESOURCES	670	353	0	0	0	0	0	0	0	0	0	0	1,023
TOTAL AVAILABLE RESOURCES	51,086	49,819	0	0	0	0	0	0	0	0	0	0	51,439
CURRENT REQUIREMENTS:													
Operations	1,620	1,668	0	0	0	0	0	0	0	0	0	0	3,288
Capital Projects	0	48,151	0	0	0	0	0	0	0	0	0	0	48,151
TOTAL CURRENT REQUIREMENTS	1,620	49,819	0	0	0	0	0	0	0	0	0	0	51,439
RESERVES:													
Asset Forfeiture	49,466	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	49,466	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2220. POLICE SERVICES AUGMENTATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	113,210	420,016	330,012	270,378	170,554	54,301	0	0	0	0	0	0	420,016
CURRENT RESOURCES:													
SLES Fund (AB3229)	517,181	235,657	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,640,717
Interest Income	4,302	6,471	6,595	4,160	1,065	0	0	0	0	0	0	0	18,291
TOTAL CURRENT RESOURCES	521,483	242,128	347,101	344,666	341,571	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,659,008
TOTAL AVAILABLE RESOURCES	634,693	662,144	677,113	615,044	512,125	394,807	340,506	340,506	340,507	340,506	340,506	340,506	4,079,024
CURRENT REQUIREMENTS:													
Operations	214,677	332,132	406,735	444,490	457,824	394,807	340,506	340,506	340,506	340,506	340,506	340,506	4,079,024
TOTAL CURRENT REQUIREMENTS	214,677	332,132	406,735	444,490	457,824	394,807	340,506	340,506	340,506	340,506	340,506	340,506	4,079,024
RESERVES:													
20 Year RAP	420,016	330,012	270,378	170,554	54,301	0	0	0	0	0	0	0	0
TOTAL RESERVES	420,016	330,012	270,378	170,554	54,301	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2220. POLICE SERVICES AUGMENTATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	420,016
CURRENT RESOURCES:												
SLES Fund (AB3229)	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,045,777
Interest Income	0	0	0	0	0	0	0	0	0	0	0	18,291
TOTAL CURRENT RESOURCES	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,064,068
TOTAL AVAILABLE RESOURCES	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,484,084
CURRENT REQUIREMENTS:												
Operations	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,484,084
TOTAL CURRENT REQUIREMENTS	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,484,084
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2300. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	146,991	127,500	0	0	0	0	0	0	0	0	0	0	127,500
CURRENT RESOURCES:													
Intergovernmental Revenue, Federal	8,313,171	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	104,500,000
Intergovernmental Revenue, State	858,830	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	11,000,000
Intergovernmental Revenue, County	28,026	0	0	0	0	0	0	0	0	0	0	0	0
Intergovernmental Revenue, Other	10,758	0	0	0	0	0	0	0	0	0	0	0	0
Contributions from Non-Governmental Sources	3,768	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	9,214,554	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	115,500,000
TOTAL AVAILABLE RESOURCES	9,361,545	10,627,500	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	115,627,500
CURRENT REQUIREMENTS:													
Operations	8,719,067	10,242,411	9,747,968	9,740,012	9,731,897	9,723,620	9,715,178	9,706,565	9,697,781	9,688,822	9,679,682	9,670,360	107,344,297
New Civic Center Rent	0	0	397,800	405,756	413,871	422,148	430,591	439,203	447,987	456,947	466,086	475,408	4,355,796
Indirect Costs	411,027	385,088	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	3,927,406
Transfers Out	103,951	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	9,234,045	10,627,500	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	115,627,500
RESERVES:													
20 Year RAP	127,500	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	127,500	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2300. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	127,500
CURRENT RESOURCES:												
Intergovernmental Revenue, Federal	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	95,000,000	199,500,000
Intergovernmental Revenue, State	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000	21,000,000
Intergovernmental Revenue, County	0	0	0	0	0	0	0	0	0	0	0	0
Intergovernmental Revenue, Other	0	0	0	0	0	0	0	0	0	0	0	0
Contributions from Non-Governmental Sources	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	105,000,000	220,500,000
TOTAL AVAILABLE RESOURCES	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	105,000,000	220,627,500
CURRENT REQUIREMENTS:												
Operations	9,660,853	9,651,154	9,641,262	9,631,173	9,620,880	9,610,382	9,599,674	9,583,291	9,566,417	9,549,036	96,114,122	203,458,420
New Civic Center Rent	484,916	494,614	504,506	514,596	524,888	535,386	546,094	562,477	579,351	596,732	5,343,560	9,699,356
Indirect Costs	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	3,542,318	7,469,724
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	105,000,000	220,627,500
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2400. PARKING DISTRICT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	746,159	855,319	903,285	964,868	856,005	775,996	849,196	921,926	994,046	1,065,888	1,111,232	988,855	855,319
CURRENT RESOURCES:													
Charging Station Use Fees	0	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	0	432,000
Special Assessment	186,572	182,288	196,871	212,621	229,630	235,371	241,255	247,287	253,469	259,806	266,301	272,958	2,597,857
Administrative Fee	(1,866)	(1,823)	(1,969)	(2,126)	(2,296)	(2,354)	(2,413)	(2,473)	(2,535)	(2,598)	(2,663)	(2,730)	(25,979)
Investment Earnings	14,329	17,747	23,581	20,930	15,261	16,697	18,124	19,540	20,949	21,840	19,442	16,491	210,602
TOTAL CURRENT RESOURCES	199,035	241,412	261,683	274,625	285,795	292,914	300,167	307,554	315,083	322,248	326,280	286,720	3,214,481
TOTAL AVAILABLE RESOURCES	945,194	1,096,731	1,164,968	1,239,493	1,141,800	1,068,910	1,149,363	1,229,480	1,309,130	1,388,136	1,437,512	1,275,575	4,069,800
CURRENT REQUIREMENTS:													
Operations	76,595	152,749	160,839	166,056	166,295	172,102	178,089	184,394	190,842	197,530	204,551	211,663	1,985,110
Other Overhead	13,280	13,624	11,860	32,887	35,883	12,809	13,141	13,481	13,831	17,874	60,018	42,800	268,206
Projects	0	0	0	151,886	129,904	0	0	0	0	21,607	142,558	143,942	589,897
Civic Center Rent	0	0	5,524	10,666	10,986	11,316	11,655	12,005	12,365	12,736	13,118	13,511	113,882
Transfers Out	0	27,074	21,877	21,993	22,736	23,487	24,551	25,554	26,203	27,156	28,413	25,336	274,381
TOTAL CURRENT REQUIREMENTS	89,875	193,446	200,100	383,488	365,804	219,714	227,437	235,434	243,241	276,903	448,657	437,251	3,231,476
RESERVES:													
20 Year RAP	855,319	903,285	964,868	856,005	775,996	849,196	921,926	994,046	1,065,888	1,111,232	988,855	838,324	838,324
TOTAL RESERVES	855,319	903,285	964,868	856,005	775,996	849,196	921,926	994,046	1,065,888	1,111,232	988,855	838,324	838,324
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2400. PARKING DISTRICT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	838,324	862,317	884,663	905,183	834,991	460,840	474,693	44,819	48,396	51,514	838,324	855,319
CURRENT RESOURCES:												
Charging Station Use Fees	0	0	0	0	0	0	0	0	0	0	0	432,000
Special Assessment	279,782	286,777	293,946	301,295	308,827	316,548	324,462	332,573	340,888	349,410	3,134,508	5,732,366
Administrative Fee	(2,798)	(2,868)	(2,939)	(3,013)	(3,088)	(3,165)	(3,245)	(3,326)	(3,409)	(3,494)	(31,345)	(57,324)
Investment Earnings	21,100	21,647	22,149	20,439	11,315	11,655	1,172	1,262	1,340	1,622	113,701	324,303
TOTAL CURRENT RESOURCES	298,084	305,556	313,156	318,721	317,054	325,038	322,389	330,510	338,819	347,538	3,216,864	6,431,345
TOTAL AVAILABLE RESOURCES	1,136,408	1,167,873	1,197,819	1,223,904	1,152,045	785,878	797,083	375,328	387,215	399,052	4,055,188	7,286,664
CURRENT REQUIREMENTS:												
Operations	219,155	226,372	233,832	241,543	249,513	257,752	266,268	275,072	284,172	293,581	2,547,259	4,532,370
Other Overhead	15,316	15,711	16,116	33,634	81,570	17,393	148,161	18,298	18,767	19,248	384,215	652,421
Projects	0	0	0	70,000	318,510	0	303,510	0	0	0	692,020	1,281,917
Civic Center Rent	13,917	14,334	14,764	15,207	15,663	16,133	16,617	17,116	17,629	18,158	159,537	273,419
Transfers Out	25,703	26,792	27,924	28,529	25,948	19,907	17,708	16,447	15,133	5,064	209,155	483,536
TOTAL CURRENT REQUIREMENTS	274,091	283,210	292,637	388,913	691,204	311,185	752,264	326,932	335,701	336,051	3,992,187	7,223,663
RESERVES:												
20 Year RAP	862,317	884,663	905,183	834,991	460,840	474,693	44,819	48,396	51,514	63,000	63,000	63,000
TOTAL RESERVES	862,317	884,663	905,183	834,991	460,840	474,693	44,819	48,396	51,514	63,000	63,000	63,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2500. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	6,146,816	7,258,184	2,128,285	2,994,332	2,418,548	2,655,017	2,168,884	2,002,028	1,361,129	981,071	656,353	2,277	7,258,184
CURRENT RESOURCES:													
Intergovernmental Revenue, State	3,400,604	3,990,412	4,447,916	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	41,142,770
Investment Earnings	131,012	100,106	89,725	112,528	73,267	69,975	63,132	55,860	45,611	37,960	28,678	0	676,842
Transfer From Capital Projects/Gas Tax	0	192,403	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT RESOURCES	3,531,616	4,282,921	4,537,641	3,746,355	3,707,094	3,703,802	3,696,959	3,689,687	3,679,438	3,671,787	3,662,505	3,633,827	42,012,015
TOTAL AVAILABLE RESOURCES	9,678,431	11,541,105	6,665,926	6,740,687	6,125,641	6,358,819	5,865,843	5,691,715	5,040,567	4,652,857	4,318,858	3,636,104	49,270,198
CURRENT REQUIREMENTS:													
Operations	1,428,856	1,500,000	1,250,000	1,250,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	13,600,000
Capital Projects	652	864,633	0	0	0	0	0	0	0	0	0	0	864,633
Infrastructure Projects	206,576	6,654,046	2,283,828	2,762,054	2,163,163	2,799,685	2,435,403	2,975,448	2,690,151	2,559,192	2,920,574	2,243,142	32,486,687
Special Projects	0	5,463	0	0	0	0	0	0	0	0	0	0	5,463
Project Administration	218,936	388,677	137,766	310,085	107,462	190,250	228,412	155,137	169,346	237,312	196,007	192,962	2,313,416
Transfer To Capital Projects/General	182,743	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrastructure/General	382,486	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,420,248	9,412,819	3,671,594	4,322,140	3,470,625	4,189,935	3,863,815	4,330,585	4,059,497	3,996,505	4,316,581	3,636,104	49,270,198
RESERVES:													
20 Year RAP	7,258,184	2,128,285	2,994,332	2,418,548	2,655,017	2,168,884	2,002,028	1,361,129	981,071	656,353	2,277	0	0
TOTAL RESERVES	7,258,184	2,128,285	2,994,332	2,418,548	2,655,017	2,168,884	2,002,028	1,361,129	981,071	656,353	2,277	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2500. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	7,258,184
CURRENT RESOURCES:												
Intergovernmental Revenue, State	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	36,338,268	77,481,038
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	676,842
Transfer From Capital Projects/Gas Tax	0	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT RESOURCES	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	36,338,268	78,350,283
TOTAL AVAILABLE RESOURCES	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	36,338,268	85,608,467
CURRENT REQUIREMENTS:												
Operations	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000	14,600,000
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	864,633
Infrastructure Projects	2,505,798	3,287,857	3,264,142	3,377,743	3,137,044	3,137,044	3,137,044	3,137,044	3,122,140	3,106,789	31,212,643	63,699,330
Special Projects	0	0	0	0	0	0	0	0	0	0	0	5,463
Project Administration	128,029	345,970	369,685	256,084	496,783	496,783	496,783	496,783	511,687	527,037	4,125,625	6,439,041
Transfer To Capital Projects/General	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrastructure/General	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	36,338,268	85,608,467
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2521. ROAD MAINTENANCE AND REHABILITATION ACCOUNT (SB1)
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,471,701	4,426,833	3,833,173	4,104,000	0	0	0	0	0	0	0	0	4,426,833
CURRENT RESOURCES:													
Intergovernmental Revenue, State	2,901,337	3,186,142	3,506,434	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	35,474,316
Investment Earnings	87,837	75,160	100,098	0	0	0	0	0	0	0	0	0	175,258
TOTAL CURRENT RESOURCES	2,989,175	3,261,302	3,606,532	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	35,649,574
TOTAL AVAILABLE RESOURCES	6,460,875	7,688,135	7,439,704	7,301,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	40,076,407
CURRENT REQUIREMENTS:													
Projects	1,978,363	3,854,963	3,335,704	7,301,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	40,076,407
Transfers Out	55,680	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,034,042	3,854,963	3,335,704	7,301,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	40,076,407
RESERVES:													
RMRA Reserves	4,426,833	3,833,173	4,104,000	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	4,426,833	3,833,173	4,104,000	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2521. ROAD MAINTENANCE AND REHABILITATION ACCOUNT (SB1)
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	4,426,833
CURRENT RESOURCES:												
Intergovernmental Revenue, State	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,711	67,454,028
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	175,258
TOTAL CURRENT RESOURCES	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,711	67,629,285
TOTAL AVAILABLE RESOURCES	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,712	72,056,118
CURRENT REQUIREMENTS:												
Projects	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,712	72,056,118
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,712	72,056,118
RESERVES:												
RMRA Reserves	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2540. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Intergovernmental Revenue, State	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
TOTAL CURRENT RESOURCES	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
TOTAL AVAILABLE RESOURCES	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
CURRENT REQUIREMENTS:													
Projects	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
TOTAL CURRENT REQUIREMENTS	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
RESERVES:													
Transportation Development Act	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
2560. 2016 MEASURE B SANTA CLARA VTA FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	(791,496)	101,898	388,790	0	0	0	0	0	0	0	0	(791,496)
CURRENT RESOURCES:													
2016 Measure B Local Streets and Roads Allocation	2,281,526	3,816,742	3,410,571	3,478,783	3,548,358	3,583,842	3,619,680	3,655,877	3,692,436	3,729,360	3,766,654	3,804,320	40,106,625
2016 Measure B Bike/Ped Education & Encouragement Allocation	0	477,779	101,297	86,564	88,468	90,414	92,405	94,441	96,524	98,596	100,715	102,883	1,430,087
2016 Measure B Stevens Creek Trail Extension Allocation	0	3,500,000	0	0	0	0	0	0	0	0	0	0	3,500,000
TOTAL CURRENT RESOURCES	2,281,526	7,794,522	3,511,869	3,565,347	3,636,826	3,674,256	3,712,085	3,750,318	3,788,960	3,827,956	3,867,369	3,907,203	45,036,712
TOTAL AVAILABLE RESOURCES	2,281,526	7,003,026	3,613,767	3,954,137	3,636,826	3,674,256	3,712,085	3,750,318	3,788,960	3,827,956	3,867,369	3,907,203	44,245,216
CURRENT REQUIREMENTS:													
Projects	3,073,022	6,901,127	3,224,977	3,954,137	3,636,826	3,674,256	3,712,085	3,750,318	3,788,960	3,827,956	3,867,369	3,907,203	44,245,216
TOTAL CURRENT REQUIREMENTS	3,073,022	6,901,127	3,224,977	3,954,137	3,636,826	3,674,256	3,712,085	3,750,318	3,788,960	3,827,956	3,867,369	3,907,203	44,245,216
RESERVES:													
20 Year RAP	(791,496)	101,898	388,790	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(791,496)	101,898	388,790	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2560. 2016 MEASURE B SANTA CLARA VTA FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(791,496)
CURRENT RESOURCES:												
2016 Measure B Local Streets and Roads Allocation	3,842,364	3,880,787	3,919,595	3,958,791	3,998,379	4,038,363	4,078,746	4,119,534	4,160,729	4,202,337	40,199,626	80,306,251
2016 Measure B Bike/Ped Education & Encouragement Allocation	105,100	107,368	109,688	112,061	114,496	116,979	119,527	121,918	124,356	126,843	1,158,335	2,588,422
2016 Measure B Stevens Creek Trail Extension Allocation	0	0	0	0	0	0	0	0	0	0	0	3,500,000
TOTAL CURRENT RESOURCES	3,947,464	3,988,155	4,029,283	4,070,852	4,112,875	4,155,342	4,198,273	4,241,451	4,285,085	4,329,180	41,357,961	86,394,673
TOTAL AVAILABLE RESOURCES	3,947,464	3,988,155	4,029,283	4,070,852	4,112,875	4,155,342	4,198,273	4,241,451	4,285,085	4,329,180	41,357,961	85,603,177
CURRENT REQUIREMENTS:												
Projects	3,947,464	3,988,155	4,029,283	4,070,852	4,112,875	4,155,342	4,198,273	4,241,451	4,285,085	4,329,180	41,357,961	85,603,177
TOTAL CURRENT REQUIREMENTS	3,947,464	3,988,155	4,029,283	4,070,852	4,112,875	4,155,342	4,198,273	4,241,451	4,285,085	4,329,180	41,357,961	85,603,177
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2580. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,359,365	2,379,852	139,445	0	0	0	0	0	0	0	0	0	2,379,852
CURRENT RESOURCES:													
Intergovernmental Revenue, County	1,004,218	940,317	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,982,497
Investment Earnings	26,434	20,737	0	0	0	0	0	0	0	0	0	0	20,737
TOTAL CURRENT RESOURCES	1,030,652	961,054	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	11,003,234
TOTAL AVAILABLE RESOURCES	2,390,017	3,340,907	1,143,663	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	13,383,087
CURRENT REQUIREMENTS:													
Projects	10,164	3,201,462	1,143,663	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	13,383,087
TOTAL CURRENT REQUIREMENTS	10,164	3,201,462	1,143,663	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	13,383,087
RESERVES:													
SB83 VRF Funds	2,379,852	139,445	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	2,379,852	139,445	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2580. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	2,379,852
CURRENT RESOURCES:												
Intergovernmental Revenue, County Investment Earnings	1,004,218 0	1,004,218 0	1,004,218 0	1,004,218 0	1,004,218 0	1,004,218 0	1,004,218 0	1,004,218 0	1,004,218 0	1,004,218 0	10,042,180 0	21,024,677 20,737
TOTAL CURRENT RESOURCES	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	21,045,414
TOTAL AVAILABLE RESOURCES	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	23,425,267
CURRENT REQUIREMENTS:												
Projects	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	23,425,267
TOTAL CURRENT REQUIREMENTS	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	23,425,267
RESERVES:												
SB83 VRF Funds	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
1040. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	445,786	548,542	566,419	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	548,542
CURRENT RESOURCES:													
Sunnyvale School Dist. Reimbursement	183,092	150,987	170,184	175,289	180,548	185,964	191,543	197,290	203,208	209,305	215,584	222,051	2,101,954
Rents and Concessions	200	52,374	62,500	63,750	65,025	66,326	67,652	69,005	70,385	71,793	73,229	74,693	736,732
Recreation Fees	13,613	16,991	24,759	25,254	25,759	26,274	26,800	27,336	27,883	28,440	29,009	29,589	288,095
Grants and Donations	25,000	35,500	0	0	0	0	0	0	0	0	0	0	35,500
Investment Earnings	9,758	10,204	12,755	12,755	10,204	10,204	10,204	10,204	10,204	10,204	10,204	10,204	117,350
Transfers In	647,643	598,091	673,121	751,186	752,814	775,476	800,864	827,022	851,109	877,900	907,744	910,442	8,725,769
TOTAL CURRENT RESOURCES	879,306	864,147	943,319	1,028,235	1,034,351	1,064,245	1,097,064	1,130,857	1,162,789	1,197,642	1,235,770	1,246,980	12,005,399
TOTAL AVAILABLE RESOURCES	1,325,092	1,412,689	1,509,738	1,538,452	1,544,568	1,574,462	1,607,281	1,641,074	1,673,006	1,707,859	1,745,987	1,757,197	12,553,941
CURRENT REQUIREMENTS:													
Operations	751,851	694,272	869,800	897,687	899,062	924,156	950,557	978,318	1,006,409	1,035,354	1,065,684	1,095,953	10,417,252
Projects	24,699	35,301	0	0	0	0	0	0	0	0	0	0	35,301
Transfers Out	0	116,697	129,721	130,548	135,288	140,088	146,507	152,538	156,380	162,289	170,086	151,027	1,591,171
TOTAL CURRENT REQUIREMENTS	776,550	846,270	999,521	1,028,235	1,034,351	1,064,245	1,097,064	1,130,857	1,162,789	1,197,642	1,235,770	1,246,980	12,043,724
RESERVES:													
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
20 Year RAP	38,325	56,202	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	548,542	566,419	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
1040. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	548,542
CURRENT RESOURCES:												
Sunnyvale School Dist. Reimbursement	229,823	237,867	246,192	254,809	263,727	272,958	282,511	292,399	302,633	313,225	2,696,145	4,798,099
Rents and Concessions	76,187	77,711	79,265	80,850	82,467	84,117	85,799	87,515	89,265	91,051	834,228	1,570,960
Recreation Fees	30,181	30,936	31,709	32,502	33,314	34,147	35,001	35,876	36,773	37,692	338,130	626,225
Grants and Donations	0	0	0	0	0	0	0	0	0	0	0	35,500
Investment Earnings	12,755	12,755	12,755	12,755	12,755	12,755	12,755	12,755	12,755	12,755	127,554	244,904
Transfers In	936,572	967,834	1,000,131	1,029,971	1,041,665	1,035,244	1,050,473	1,072,420	1,094,973	1,064,440	10,293,721	19,019,490
TOTAL CURRENT RESOURCES	1,285,519	1,327,102	1,370,052	1,410,887	1,433,929	1,439,221	1,466,540	1,500,966	1,536,399	1,519,163	14,289,779	26,295,178
TOTAL AVAILABLE RESOURCES	1,795,736	1,837,319	1,880,269	1,921,104	1,944,146	1,949,438	1,976,757	2,011,183	2,046,616	2,029,380	14,799,996	26,843,720
CURRENT REQUIREMENTS:												
Operations	1,132,860	1,167,890	1,204,028	1,241,309	1,279,771	1,319,450	1,360,388	1,402,623	1,446,200	1,491,159	13,045,678	23,462,930
Projects	0	0	0	0	0	0	0	0	0	0	0	35,301
Transfers Out	152,659	159,212	166,024	169,578	154,158	119,771	106,152	98,342	90,200	28,004	1,244,101	2,835,272
TOTAL CURRENT REQUIREMENTS	1,285,519	1,327,102	1,370,052	1,410,887	1,433,929	1,439,221	1,466,540	1,500,966	1,536,399	1,519,163	14,289,779	26,333,503
RESERVES:												
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**Financial Plans –
Capital and Infrastructure
Funds**

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Capital and Infrastructure Projects Funds

Capital and Infrastructure Projects Funds are used for major capital acquisition, construction activities, and renovation or replacement of general City fixed assets. The City currently accounts for these activities in two funds: Capital Projects and Infrastructure Renovation and Replacement. Capital and Infrastructure projects related to the Utility Enterprise Funds are budgeted and accounted for within each individual utility fund.

***In FY 2020/21 the City implemented a new City-wide financial system that changed the approach of budgeting projects. Direct transfers are no longer needed and are instead funded directly from each associated funding source for its part of the project. This shift in methodology moved many projects budgets from Capital Projects – General Assets and the Infrastructure Fund directly to funding sources, such as Park Dedication, Gas Tax, etc.*

Capital Projects Fund

The Capital Projects Fund was established to account for financial resources to be used for new or substantially enhanced assets or for major rehabilitation of capital facilities. The Capital Projects Fund is divided into distinct sub-funds that account for financing sources restricted for specific purposes. Each sub-fund records revenues, interest earnings, and expenses separately.

General Assets Sub-Fund

The General Assets Sub-Fund is the largest Capital Projects sub-fund with projects primarily funded through other governmental funds. \$4.1 million in State funding for the design and construction of the Evelyn Multi-use Trail is programmed in 2022/23. There are various ongoing capital projects such as: Lakewood Branch Library and Fair Oaks Avenue Overhead Bridge. Additionally, there are numerous grant-funded bicycle, pedestrian, and transportation improvement projects underway.

Gas Tax Sub-Fund

The Capital Projects Gas Tax Sub-Fund accounts for capital projects funded partially or fully by Gas Tax revenues. There are no new appropriations in FY 2022/23 and the fund will be closed out by the end of FY 2021/22 with the fund balance being returned to the Gas Tax Fund.

Calabazas Creek Bridge Sub-Fund

A Sub-Fund was established in the Capital Projects Fund to account for \$565,000 from the City of Santa Clara to fund its share of the Calabazas Creek Bridge renovation. This project is complete, and the fund will be closed out by the end of FY2021/22 with the portion of Santa Clara's unspent funds being returned.

Traffic Mitigation and Transportation Impact Fees Sub-Funds

The Traffic Mitigation Sub-Fund was created to use Cumulative Traffic Mitigation Fees for capital projects that improve traffic capacity or alternative transportation facilities as an interim funding mechanism prior to the adoption of the Transportation Strategic Plan in 2003. Funds are allocated to projects of local or regional significance, depending upon the nature of traffic impacts identified in association with the land development.

The Traffic Mitigation Sub-Fund contains one capital project, Future Traffic Signal Construction/Modification, which has no new appropriations in FY 2022/23, however, carryover from prior years is currently being spent down.

The Transportation Impact Fees (TIF) Sub-Fund was created to account for the Transportation Impact Fee to be applied to traffic-generating development citywide and replaces the Cumulative Traffic Mitigation Fee. The City applies these fees to a specific list of roadway capacity improvement projects that have been identified using a Citywide transportation model to develop a Transportation Strategic Plan. The Transportation Strategic Plan was updated and approved by Council in 2017 and consists of projects estimated to cost over \$1 billion to complete. These projects are mostly unfunded and will move into the City's twenty-year Projects Budget as funds are received and improvements are needed. To this end, TIF funds are set aside in the "Future Transportation Strategic Plan Projects" line in the financial plan. The intent is to build sufficient reserves to facilitate financing these projects so fund balance may increase in the short term, such as between FY 2021/22 and FY 2022/23. A comprehensive listing of these projects can be found under Traffic and Transportation in Volume II – Projects Budget of the Adopted Budget.

The only project appropriation in FY 2022/23 is approximately a \$22,000 appropriation for the Computerized Transportation Model Update. In addition, there are several projects that have funding available from prior years that will continue in FY 2022/23, such as: Future Traffic Signal Construction, \$1.2 million for the Civic Center Modernization Project, and various bicycle and pedestrian improvement projects in support of the City's Active Transportation Plan goals. In addition, \$8.5 million of TIF funds was approved by Council with FY 2021/22 Budget Modification No. 6 to acquire the purchase of 970 W. Evelyn Avenue for the purpose of the Mary Avenue grade separation. The tenant has an active lease that will be assigned to the City and approximately \$32,000 in monthly rent is expected.

Sense of Place Sub-Fund

The Sense of Place sub-fund accounts for projects funded by Sense of Place Fees. Sense of Place Fees are collected in the City as conditions of approval in certain Industrial-to-Residential areas. The City has several land use areas subject to Sense of Place Fees: Tasman Crossing and Fair Oaks Junction, East Sunnyvale, Peery Park, and Lawrence Station. Dwelling units constructed in these areas are each subject to a Sense of Place Fee as a condition of approval.

These fees are required in areas where desired public improvements exceed the requirements of other areas of the City. Developers are normally responsible for frontage improvements, and Sense of Place Fees help pay for other amenities that are not project specific and benefit the entire area (e.g., special signage, area entry treatments, aesthetic enhancements, etc.). Sense of Place Fees are also required in areas with special land use or public improvement plans, such as Specific Plans.

Sense of Place Fee revenues have slowed in FY 2021/22 and most of the revenue projected in FY 2021/22 has been programmed in FY 2022/23. Approximately \$457,000 is estimated for FY 2022/23. The revenue projection decreases in FY 2023/24 based on anticipated development activity and resumes to the base of about \$183,000 annually in FY 2024/25, which is then adjusted for inflation throughout the long-term plan. Anticipated future expenditures are shown as Future Sense of Place Projects in the long-term plan.

VTA Local Program Reserve Sub-Fund

A Sub-Fund was established in the Capital Projects Fund to account for \$2 million in VTA Local Program Reserve funds for the Mathilda/237/101 Interchange Improvement project, which was completed in 2020/21. The fund will be closed out by the end of FY 2021/22 with fund balance being returned to the Capital Projects Transportation Impact Fee Fund.

Community Benefits Sub-Fund

The Community Benefits Sub-fund accounts for Flexible Community Benefits contributed by developers in exchange for added development capacity or intensity. Specific Community Benefits are contingent on development project circumstances and City priorities determined through review of the applicable Community Benefits Plan (i.e., Specific Plans, etc.) adopted by City Council. In FY 2021/22, \$3.8 million is planned to transfer to the Infrastructure Fund for the Civic Center Modernization Project. The remainder of fund balance is set aside for future projects starting in FY 2023/24.

Infrastructure Renovation and Replacement Fund

The Infrastructure Renovation and Replacement Fund accounts for revenues and expenditures associated with the rehabilitation of the City's extensive physical infrastructure, except for utility assets, which are funded separately in the utility funds. Note: Many projects that were previously budgeted in the Infrastructure Fund are now are now expensed directly from the applicable funding source.

General Sub-Fund

The replacement of Fire Station 2 was identified as the highest priority from the recent Fire Station Master Plan process. Project funding of \$4.2 million is programmed in FY 2022/23 and \$36.6 million in FY 2023/24 uses reserve funds that were set aside from the successful construction procurement process for the Civic Center Modernization project.

Ongoing funding to address the City's infrastructure needs remains an area of concern. The City has a vast and wide array of infrastructure assets to maintain, including buildings, streets, parks, sidewalks, and utility-related infrastructure. These assets are an important part of the foundation of our service provision to the community. The City has long recognized the importance of maintaining these assets, as evidenced by the City policy of prioritizing the repair and replacement of existing infrastructure before the provision of new or expanded facilities. To this end, the City has been setting aside funding for investment in its infrastructure. In FY 2021/22, two budget modifications (No. 9 and No. 15) were approved by City Council to transfer approximately \$15.5 million from the General Fund to the Infrastructure Renovation and Replacement Fund. \$9.0 million was appropriated to the Civic Center Modernization project and the remaining was added to the fund reserve for future infrastructure projects.

Golf and Tennis Sub-Fund

The the Golf and Tennis Sub-Fund provides for projects related to golf and tennis infrastructure. Golf infrastructure projects, such as the driving range lights replacement project underway, and the system irrigation and golf green renewal projects planned for FY 2023/24 are programmed to be funded by the Park Dedication Fund. Therefore, these projects will be expensed directly from the Park Dedication Fund. Given this shift in budget structure, the ongoing need for this Sub-Fund is under review.

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**CITY OF SUNNYVALE
3100. COMBINED CAPITAL PROJECTS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	87,262,634	84,213,247	61,205,565	68,553,801	39,371,893	38,169,358	38,951,003	40,363,352	41,188,877	42,030,912	42,889,787	43,765,840	84,213,247
CURRENT RESOURCES:													
Federal and State Grants	10,834,786	33,810,534	4,072,787	0	0	0	0	0	0	0	0	0	37,883,321
Contributions/Misc Revenues	269,090	500,000	75,000	0	0	0	0	0	0	0	0	0	575,000
Other Intergovernmental Revenues	60,083	8,235,955	0	0	0	0	0	0	0	0	0	0	8,235,955
Transportation Impact Fees	(146,192)	5,807,374	5,802,208	4,473,541	3,530,480	3,636,394	3,745,486	3,857,851	3,973,586	4,092,794	4,215,577	4,342,045	47,477,335
Fees	1,821,552	3,921	457,239	86,670	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	2,115,164
Community Benefits	1,017,846	6,537,183	0	0	0	0	0	0	0	0	0	0	6,537,183
Interest Income	988,975	472,330	1,196,208	962,189	758,011	781,645	809,338	825,524	842,035	858,876	876,053	893,574	9,275,783
Transfer From General Fund	50,983	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Park Dedication Fund	3,850,132	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gas Tax Fund	182,743	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/Traffic Impact	86,746	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
Transfer From Infrastructure/General Assets	73,905	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	19,090,648	55,397,410	11,603,442	5,522,400	4,471,100	4,604,301	4,744,811	4,877,162	5,013,284	5,153,285	5,297,279	5,445,380	112,129,855
TOTAL AVAILABLE RESOURCES	106,353,281	139,610,657	72,809,008	74,076,201	43,842,993	42,773,659	43,695,814	45,240,514	46,202,160	47,184,197	48,187,066	49,211,221	196,343,102
CURRENT REQUIREMENTS:													
Operations	0	132,455	0	0	0	0	0	0	0	0	0	0	132,455
Capital Projects	16,116,432	64,276,238	4,215,984	179,095	4,633,914	0	632,858	0	207,620	926,679	0	0	75,072,388
Special Projects	32,421	8,738,199	22,067	70,494	0	24,113	0	25,582	90,201	0	27,954	0	8,998,610
Infrastructure Projects	0	1,343,300	0	0	0	0	0	0	0	0	0	0	1,343,300
Project Administration	16,093	16,495	17,155	47,074	857,111	18,746	19,308	19,888	84,848	191,872	21,732	22,384	1,316,613
Future Projects	0	0	0	34,407,645	182,610	3,779,797	2,680,295	4,006,168	3,788,580	3,175,858	4,371,540	4,529,423	60,921,916
Transfer to Infrastructure	5,888,343	3,808,343	0	0	0	0	0	0	0	0	0	0	3,808,343
Transfer To Cap. Proj./General Assets	86,746	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Cap. Proj./Transportation Impact Fees	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
Transfer To Gas Tax Fund	0	192,403	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT REQUIREMENTS	22,140,034	78,405,092	4,255,206	34,704,308	5,673,635	3,822,656	3,332,462	4,051,638	4,171,249	4,294,410	4,421,226	4,551,806	151,491,284
RESERVES:													
Capital Reserve	83,763,465	60,857,265	68,196,794	39,371,893	38,169,358	38,951,003	40,363,352	41,188,877	42,030,912	42,889,787	43,765,840	44,659,415	44,851,818
Future Land Use & Transportation Projects	449,782	348,300	357,007	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	84,213,247	61,205,565	68,553,801	39,371,893	38,169,358	38,951,003	40,363,352	41,188,877	42,030,912	42,889,787	43,765,840	44,659,415	44,851,818
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3100. COMBINED CAPITAL PROJECTS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	44,659,415	45,798,722	46,966,511	48,163,496	49,390,405	50,647,987	51,937,009	53,258,255	54,612,534	56,000,669	44,659,415	84,213,247
CURRENT RESOURCES:												
Federal and State Grants	0	0	0	0	0	0	0	0	0	0	0	37,883,321
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	575,000
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	8,235,955
Transportation Impact Fees	4,472,306	4,606,475	4,744,670	4,887,010	5,033,620	5,184,629	5,340,167	5,500,372	5,665,384	5,835,345	51,269,978	98,747,313
Fees	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	4,457,928
Community Benefits	0	0	0	0	0	0	0	0	0	0	0	6,537,183
Interest Income	1,139,307	1,167,790	1,196,985	1,226,909	1,257,582	1,289,021	1,321,247	1,354,278	1,388,135	1,422,838	12,764,093	22,039,876
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/Traffic Impact	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	0	0	0	0	0	0	0	0	0	0	30,113
Transfer From Infrastructure/General Assets	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	5,825,570	5,992,501	6,164,254	6,340,971	6,522,795	6,709,875	6,902,364	7,100,419	7,304,203	7,513,881	66,376,835	178,506,689
TOTAL AVAILABLE RESOURCES	50,484,984	51,791,222	53,130,766	54,504,467	55,913,200	57,357,862	58,839,373	60,358,675	61,916,737	63,514,550	111,036,249	262,719,936
CURRENT REQUIREMENTS:												
Operations	0	0	0	0	0	0	0	0	0	0	0	132,455
Capital Projects	0	240,689	1,074,275	0	0	0	240,689	1,245,379	0	0	2,801,031	77,873,419
Special Projects	29,657	121,223	0	32,406	0	34,380	161,618	0	37,568	0	416,851	9,415,462
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	1,343,300
Project Administration	23,167	87,705	263,899	25,686	26,585	27,515	131,825	402,571	30,507	31,574	1,051,033	2,367,646
Future Projects	4,633,439	4,375,094	3,629,097	5,055,970	5,238,629	5,358,959	5,046,985	4,098,192	5,847,993	6,059,469	49,343,826	110,265,742
Transfer to Infrastructure	0	0	0	0	0	0	0	0	0	0	0	3,808,343
Transfer To Cap. Proj./General Assets	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Cap. Proj./Transportation Impact Fees	0	0	0	0	0	0	0	0	0	0	0	30,113
Transfer To Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT REQUIREMENTS	4,686,263	4,824,711	4,967,270	5,114,062	5,265,213	5,420,854	5,581,117	5,746,141	5,916,068	6,091,043	53,612,742	205,296,429
RESERVES:												
Capital Reserve	45,798,722	46,966,511	48,163,496	49,390,405	50,647,987	51,937,009	53,258,255	54,612,534	56,000,669	57,423,507	57,423,507	57,423,507
Future Land Use & Transportation Projects	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	45,798,722	46,966,511	48,163,496	49,390,405	50,647,987	51,937,009	53,258,255	54,612,534	56,000,669	57,423,507	57,423,507	57,423,507
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3101. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	15,532,061	15,059,903	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	15,059,903
CURRENT RESOURCES:													
Federal and State Grants	10,834,786	33,810,534	4,072,787	0	0	0	0	0	0	0	0	0	37,883,321
Contributions/Misc Revenues	269,090	500,000	75,000	0	0	0	0	0	0	0	0	0	575,000
Other Intergovernmental Revenues	60,083	8,235,955	0	0	0	0	0	0	0	0	0	0	8,235,955
Transfer From General Fund	50,983	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Park Dedication Fund	3,850,132	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gas Tax Fund	182,743	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj./Transportation Impact	86,746	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infrass./General Assets	73,905	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	15,408,467	42,546,489	4,147,787	0	0	0	0	0	0	0	0	0	46,694,276
TOTAL AVAILABLE RESOURCES	30,940,528	57,606,392	4,432,846	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	61,754,179
CURRENT REQUIREMENTS:													
Projects	15,880,626	57,321,333	4,147,787	0	0	0	0	0	0	0	0	0	61,469,120
TOTAL CURRENT REQUIREMENTS	15,880,626	57,321,333	4,147,787	0	0	0	0	0	0	0	0	0	61,469,120
RESERVES:													
Capital Reserve	15,059,903	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059
TOTAL RESERVES	15,059,903	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3101. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	15,059,903
CURRENT RESOURCES:												
Federal and State Grants	0	0	0	0	0	0	0	0	0	0	0	37,883,321
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	575,000
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	8,235,955
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj./Transportation Impact	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infrs./General Assets	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	46,694,276
TOTAL AVAILABLE RESOURCES	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	61,754,179
CURRENT REQUIREMENTS:												
Projects	0	0	0	0	0	0	0	0	0	0	0	61,469,120
TOTAL CURRENT REQUIREMENTS	0	0	0	0	0	0	0	0	0	0	0	61,469,120
RESERVES:												
Capital Reserve	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059
TOTAL RESERVES	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3103. CAPITAL PROJECTS FUND/GAS TAX SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	194,139	192,403	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES	194,139	192,403	0	0	0	0	0	0	0	0	0	0	192,403
CURRENT REQUIREMENTS:													
Projects	1,736	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Gas Tax Fund	0	192,403	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT REQUIREMENTS	1,736	192,403	0	0	0	0	0	0	0	0	0	0	192,403
RESERVES:													
Capital Reserve	192,403	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	192,403	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3105. CAPITAL PROJECTS FUND/COMMUNITY BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,329,401	16,458,903	19,187,744	19,187,744	0	0	0	0	0	0	0	0	16,458,903
CURRENT RESOURCES:													
Community Benefits	1,017,846	6,537,183	0	0	0	0	0	0	0	0	0	0	6,537,183
TOTAL CURRENT RESOURCES	1,017,846	6,537,183	0	0	0	0	0	0	0	0	0	0	6,537,183
TOTAL AVAILABLE RESOURCES	22,347,246	22,996,086	19,187,744	19,187,744	0	0	0	0	0	0	0	0	22,996,086
CURRENT REQUIREMENTS:													
Transfers Out	5,888,343	3,808,343	0	0	0	0	0	0	0	0	0	0	3,808,343
Future Projects	0	0	0	19,187,744	0	0	0	0	0	0	0	0	19,187,744
TOTAL CURRENT REQUIREMENTS	5,888,343	3,808,343	0	19,187,744	0	0	0	0	0	0	0	0	22,996,087
RESERVES:													
Capital Reserve	16,458,903	19,187,744	19,187,744	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	16,458,903	19,187,744	19,187,744	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3107. CAPITAL PROJECTS/CITY OF SANTA CLARA - CALABAZAS CREEK BRIDGE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	128,825	131,309	0	0	0	0	0	0	0	0	0	0	131,309
CURRENT RESOURCES:													
Investment Earnings	2,484	1,146	0	0	0	0	0	0	0	0	0	0	1,146
TOTAL CURRENT RESOURCES	2,484	1,146	0	0	0	0	0	0	0	0	0	0	1,146
TOTAL AVAILABLE RESOURCES	131,309	132,455	0	0	0	0	0	0	0	0	0	0	132,455
CURRENT REQUIREMENTS:													
Operations	0	132,455	0	0	0	0	0	0	0	0	0	0	132,455
TOTAL CURRENT REQUIREMENTS	0	132,455	0	0	0	0	0	0	0	0	0	0	132,455
RESERVES:													
Capital Reserve	131,309	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	131,309	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
3109. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	496,128	449,782	348,300	357,007	0	0	0	0	0	0	0	0	449,782
CURRENT RESOURCES:													
Investment Earnings	9,420	3,885	8,707	0	0	0	0	0	0	0	0	0	12,593
TOTAL CURRENT RESOURCES	9,420	3,885	8,707	0	0	0	0	0	0	0	0	0	12,593
TOTAL AVAILABLE RESOURCES	505,547	453,667	357,007	357,007	0	0	0	0	0	0	0	0	462,375
CURRENT REQUIREMENTS:													
Capital Projects	55,766	105,368	0	0	0	0	0	0	0	0	0	0	105,368
Future Projects	0	0	0	357,007	0	0	0	0	0	0	0	0	357,007
TOTAL CURRENT REQUIREMENTS	55,766	105,368	0	357,007	0	0	0	0	0	0	0	0	462,375
RESERVES:													
Future Land Use and Transportation Projects	449,782	348,300	357,007	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	449,782	348,300	357,007	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3111. CAPITAL PROJECTS FUND/TRANSPORTATION IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	41,737,353	42,096,929	31,464,423	38,487,552	39,861,082	39,082,228	39,863,873	41,276,222	42,101,747	42,943,782	43,802,657	44,678,711	42,096,929
CURRENT RESOURCES:													
Transportation Impact Fees	(146,192)	5,807,374	5,802,208	4,473,541	3,530,480	3,636,394	3,745,486	3,857,851	3,973,586	4,092,794	4,215,577	4,342,045	47,477,335
Property Rental	0	96,000	399,360	411,341	423,681	0	0	0	0	0	0	0	1,330,382
Investment Earnings	819,332	381,539	928,980	962,189	758,011	781,645	809,338	825,524	842,035	858,876	876,053	893,574	8,917,763
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
TOTAL CURRENT RESOURCES	673,140	6,315,026	7,130,548	5,847,071	4,712,172	4,418,039	4,554,824	4,683,375	4,815,621	4,951,669	5,091,631	5,235,619	57,755,594
TOTAL AVAILABLE RESOURCES	42,410,493	48,411,955	38,594,972	44,334,623	44,573,253	43,500,267	44,418,697	45,959,597	46,917,368	47,895,451	48,894,288	49,914,330	99,852,523
CURRENT REQUIREMENTS:													
Capital Projects	178,304	6,849,538	68,197	179,095	4,633,914	0	632,858	0	207,620	926,679	0	0	13,497,900
Special Projects	32,421	8,738,199	22,067	70,494	0	24,113	0	25,582	90,201	0	27,954	0	8,998,610
Infrastructure Projects	0	1,343,300	0	0	0	0	0	0	0	0	0	0	1,343,300
Future Transportation Strategic Plan Projects	0	0	0	4,176,879	0	3,593,535	2,490,308	3,812,381	3,590,917	2,974,242	4,165,892	4,319,661	29,123,815
Project Administration	16,093	16,495	17,155	47,074	857,111	18,746	19,308	19,888	84,848	191,872	21,732	22,384	1,316,613
Transfers Out	86,746	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	313,564	16,947,532	107,419	4,473,541	5,491,025	3,636,394	3,142,474	3,857,851	3,973,586	4,092,794	4,215,577	4,342,045	54,280,239
RESERVES:													
Capital Reserve	42,096,929	31,464,423	38,487,552	39,861,082	39,082,228	39,863,873	41,276,222	42,101,747	42,943,782	43,802,657	44,678,711	45,572,285	45,572,284
TOTAL RESERVES	42,096,929	31,464,423	38,487,552	39,861,082	39,082,228	39,863,873	41,276,222	42,101,747	42,943,782	43,802,657	44,678,711	45,572,285	45,572,284
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3111. CAPITAL PROJECTS FUND/TRANSPORTATION IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	45,572,285	46,711,592	47,879,382	49,076,366	50,303,275	51,560,857	52,849,879	54,171,126	55,525,404	56,913,539	45,572,285	42,096,929
CURRENT RESOURCES:												
Transportation Impact Fees	4,472,306	4,606,475	4,744,670	4,887,010	5,033,620	5,184,629	5,340,167	5,500,372	5,665,384	5,835,345	51,269,978	98,747,313
Property Rental	0	0	0	0	0	0	0	0	0	0	0	1,330,382
Investment Earnings	1,139,307	1,167,790	1,196,985	1,226,909	1,257,582	1,289,021	1,321,247	1,354,278	1,388,135	1,422,838	12,764,093	21,681,856
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	0	0	0	0	0	0	0	0	0	0	30,113
TOTAL CURRENT RESOURCES	5,611,613	5,774,265	5,941,654	6,113,919	6,291,202	6,473,650	6,661,414	6,854,651	7,053,519	7,258,184	64,034,070	121,789,664
TOTAL AVAILABLE RESOURCES	51,183,898	52,485,857	53,821,036	55,190,285	56,594,477	58,034,507	59,511,293	61,025,776	62,578,922	64,171,722	109,606,355	163,886,593
CURRENT REQUIREMENTS:												
Capital Projects	0	240,689	1,074,275	0	0	0	240,689	1,245,379	0	0	2,801,031	16,298,932
Special Projects	29,657	121,223	0	32,406	0	34,380	161,618	0	37,568	0	416,851	9,415,462
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	1,343,300
Future Transportation Strategic Plan Projects	4,419,483	4,156,858	3,406,496	4,828,918	5,007,035	5,122,733	4,806,035	3,852,423	5,597,309	5,803,771	47,001,062	76,124,877
Project Administration	23,167	87,705	263,899	25,686	26,585	27,515	131,825	402,571	30,507	31,574	1,051,033	2,367,646
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	4,472,306	4,606,475	4,744,670	4,887,010	5,033,620	5,184,629	5,340,167	5,500,372	5,665,384	5,835,345	51,269,978	105,550,216
RESERVES:												
Capital Reserve	46,711,592	47,879,382	49,076,366	50,303,275	51,560,857	52,849,879	54,171,126	55,525,404	56,913,539	58,336,377	58,336,377	58,336,377
TOTAL RESERVES	46,711,592	47,879,382	49,076,366	50,303,275	51,560,857	52,849,879	54,171,126	55,525,404	56,913,539	58,336,377	58,336,377	58,336,377
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3113. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	7,815,440	9,794,167	9,883,587	10,599,347	0	0	0	0	0	0	0	0	9,794,167
CURRENT RESOURCES:													
Fees	1,821,552	3,921	457,239	86,670	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	2,115,164
Investment Earnings	157,174	85,499	258,521	0	0	0	0	0	0	0	0	0	344,020
TOTAL CURRENT RESOURCES	1,978,726	89,420	715,760	86,670	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	2,459,184
TOTAL AVAILABLE RESOURCES	9,794,166	9,883,587	10,599,347	10,686,016	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	12,253,351
CURRENT REQUIREMENTS:													
Future Sense of Place Projects	0	0	0	10,686,016	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	12,253,351
TOTAL CURRENT REQUIREMENTS	0	0	0	10,686,016	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	12,253,351
RESERVES:													
Capital Reserve	9,794,167	9,883,587	10,599,347	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	9,794,167	9,883,587	10,599,347	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3113. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	9,794,167
CURRENT RESOURCES:												
Fees	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	4,457,928
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	344,020
TOTAL CURRENT RESOURCES	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	4,801,948
TOTAL AVAILABLE RESOURCES	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	14,596,115
CURRENT REQUIREMENTS:												
Future Sense of Place Projects	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	14,596,115
TOTAL CURRENT REQUIREMENTS	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	14,596,115
RESERVES:												
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3115. CAPITAL PROJECTS FUND/VTA LOCAL PROGRAM RESERVE SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	29,288	29,853	0	0	0	0	0	0	0	0	0	0	29,853
CURRENT RESOURCES:													
Investment Earnings	565	261	0	0	0	0	0	0	0	0	0	0	261
TOTAL CURRENT RESOURCES	565	261	0	0	0	0	0	0	0	0	0	0	261
TOTAL AVAILABLE RESOURCES	29,853	30,113	0	0	0	0	0	0	0	0	0	0	30,113
CURRENT REQUIREMENTS:													
Transfers To Cap. Proj/Trans Impact Fees	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
TOTAL CURRENT REQUIREMENTS	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
RESERVES:													
Capital Reserve	29,853	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	29,853	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3200. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	71,951,987	71,654,635	60,922,358	58,140,417	22,127,590	22,570,142	23,021,545	23,481,976	23,951,615	24,430,648	24,919,261	25,417,646	71,654,635
CURRENT RESOURCES:													
Miscellaneous Revenue	0	1,327,680	0	0	0	0	0	0	0	0	0	0	1,327,680
Sunnyvale School District Reimbursement	0	219,873	9,572	19,528	7,030	11,951	36,928	465,269	23,506	8,743	1,385	1,427	805,212
Transfers In - Future Infrastructure Projects	0	0	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
Transfers In	10,364,414	19,784,960	0	0	0	0	0	0	0	0	0	0	19,784,960
Investment Earnings	1,272,422	1,194,556	1,418,059	539,697	442,552	451,403	460,431	469,640	479,032	488,613	498,385	508,353	6,950,721
TOTAL CURRENT RESOURCES	11,636,836	22,527,069	1,427,631	559,225	449,582	463,354	1,997,359	2,434,909	2,002,538	1,997,356	1,999,770	2,009,780	37,868,573
TOTAL AVAILABLE RESOURCES	83,588,823	94,181,704	62,349,989	58,699,642	22,577,172	23,033,496	25,018,904	25,916,884	25,954,154	26,428,004	26,919,031	27,427,426	109,523,207
CURRENT REQUIREMENTS:													
Future Infrastructure Projects	0	0	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
Projects	10,712,592	33,259,346	4,209,572	36,572,052	7,030	11,951	36,928	465,269	23,506	8,743	1,385	1,427	74,597,209
Project Administration	583,646	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	637,950	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	11,934,188	33,259,346	4,209,572	36,572,052	7,030	11,951	1,536,928	1,965,269	1,523,506	1,508,743	1,501,385	1,501,427	83,597,209
RESERVES:													
Civic Center Reserve	42,437,497	43,437,497	39,237,497	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973
Gen. Infrastructure Contingency Reserve	29,217,138	17,484,861	18,902,920	19,442,617	19,885,169	20,336,572	20,797,003	21,266,642	21,745,675	22,234,288	22,732,673	23,241,026	23,241,026
TOTAL RESERVES	71,654,635	60,922,358	58,140,417	22,127,590	22,570,142	23,021,545	23,481,976	23,951,615	24,430,648	24,919,261	25,417,646	25,925,999	25,925,999
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3200. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	25,925,999	26,574,149	27,238,502	27,919,465	28,617,452	29,332,888	30,066,210	30,817,865	31,588,312	32,378,020	25,925,999	71,654,635
CURRENT RESOURCES:												
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	1,327,680
Sunnyvale School District Reimbursement	2,043	6,813	7,017	2,677	7,444	7,668	7,898	8,135	8,379	8,630	66,704	871,916
Transfers In - Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	50,000,000
Transfers In	0	0	0	0	0	0	0	0	0	0	0	19,784,960
Investment Earnings	648,150	664,354	680,963	697,987	715,436	733,322	751,655	770,447	789,708	809,450	7,261,472	14,212,192
TOTAL CURRENT RESOURCES	2,150,193	2,171,167	2,187,980	2,200,664	5,722,880	5,740,990	5,759,553	5,778,582	5,798,087	10,818,081	48,328,176	86,196,749
TOTAL AVAILABLE RESOURCES	28,076,192	28,745,315	29,426,482	30,120,129	34,340,332	35,073,878	35,825,763	36,596,447	37,386,399	43,196,101	74,254,175	157,851,383
CURRENT REQUIREMENTS:												
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	50,000,000
Projects	2,043	6,813	7,017	2,677	7,444	7,668	7,898	8,135	8,379	8,630	66,704	74,663,913
Project Administration	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	1,502,043	1,506,813	1,507,017	1,502,677	5,007,444	5,007,668	5,007,898	5,008,135	5,008,379	10,008,630	41,066,704	124,663,913
RESERVES:												
Civic Center Reserve	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973
Gen. Infrastructure Contingency Reserve	23,889,176	24,553,529	25,234,492	25,932,479	26,647,915	27,381,237	28,132,892	28,903,339	29,693,047	30,502,497	30,502,497	30,502,497
TOTAL RESERVES	26,574,149	27,238,502	27,919,465	28,617,452	29,332,888	30,066,210	30,817,865	31,588,312	32,378,020	33,187,470	33,187,470	33,187,470
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3201. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	
RESERVE/FUND BALANCE, JULY 1	72,453,043	72,166,228	60,922,358	58,140,417	22,127,590	22,570,142	23,021,545	23,481,976	23,951,615	24,430,648	24,919,261	25,417,646	72,166,228
CURRENT RESOURCES:													
Miscellaneous Revenue	0	1,327,680	0	0	0	0	0	0	0	0	0	0	1,327,680
Sunnyvale School District Reimbursement	0	219,873	9,572	19,528	7,030	11,951	36,928	465,269	23,506	8,743	1,385	1,427	805,212
Transfers In - Future Infrastructure Projects	0	0	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
Transfers In	9,675,228	15,465,024	0	0	0	0	0	0	0	0	0	0	15,465,024
Transfer From Capital Projects Fund/Civic Center	0	3,808,343	0	0	0	0	0	0	0	0	0	0	3,808,343
Investment Earnings	1,272,422	1,194,556	1,418,059	539,697	442,552	451,403	460,431	469,640	479,032	488,613	498,385	508,353	6,950,721
TOTAL CURRENT RESOURCES	10,947,650	22,015,476	1,427,631	559,225	449,582	463,354	1,997,359	2,434,909	2,002,538	1,997,356	1,999,770	2,009,780	37,356,980
TOTAL AVAILABLE RESOURCES	83,400,692	94,181,704	62,349,989	58,699,642	22,577,172	23,033,496	25,018,904	25,916,884	25,954,154	26,428,004	26,919,031	27,427,426	109,523,207
CURRENT REQUIREMENTS:													
Future Infrastructure Projects	0	0	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
Projects	10,576,914	33,259,346	4,209,572	36,572,052	7,030	11,951	36,928	465,269	23,506	8,743	1,385	1,427	74,597,209
Project Administration	583,646	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	73,905	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	11,234,465	33,259,346	4,209,572	36,572,052	7,030	11,951	1,536,928	1,965,269	1,523,506	1,508,743	1,501,385	1,501,427	83,597,209
RESERVES:													
Civic Center Reserve	42,437,497	43,437,497	39,237,497	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973
Gen. Infrastructure Contingency Reserve	29,728,731	17,484,861	18,902,920	19,442,617	19,885,169	20,336,572	20,797,003	21,266,642	21,745,675	22,234,288	22,732,673	23,241,026	23,241,026
TOTAL RESERVES	72,166,228	60,922,358	58,140,417	22,127,590	22,570,142	23,021,545	23,481,976	23,951,615	24,430,648	24,919,261	25,417,646	25,925,999	25,925,999
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3201. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	25,925,999	26,574,149	27,238,502	27,919,465	28,617,452	29,332,888	30,066,210	30,817,865	31,588,312	32,378,020	25,925,999	72,166,228
CURRENT RESOURCES:												
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	1,327,680
Sunnyvale School District Reimbursement	2,043	6,813	7,017	2,677	7,444	7,668	7,898	8,135	8,379	8,630	66,704	871,916
Transfers In - Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	50,000,000
Transfers In	0	0	0	0	0	0	0	0	0	0	0	15,465,024
Transfer From Capital Projects Fund/Civic Center	0	0	0	0	0	0	0	0	0	0	0	3,808,343
Investment Earnings	648,150	664,354	680,963	697,987	715,436	733,322	751,655	770,447	789,708	809,450	7,261,472	14,212,192
TOTAL CURRENT RESOURCES	2,150,193	2,171,167	2,187,980	2,200,664	5,722,880	5,740,990	5,759,553	5,778,582	5,798,087	10,818,081	48,328,176	85,685,156
TOTAL AVAILABLE RESOURCES	28,076,192	28,745,315	29,426,482	30,120,129	34,340,332	35,073,878	35,825,763	36,596,447	37,386,399	43,196,101	74,254,175	157,851,383
CURRENT REQUIREMENTS:												
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	50,000,000
Projects	2,043	6,813	7,017	2,677	7,444	7,668	7,898	8,135	8,379	8,630	66,704	74,663,913
Project Administration	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	1,502,043	1,506,813	1,507,017	1,502,677	5,007,444	5,007,668	5,007,898	5,008,135	5,008,379	10,008,630	41,066,704	124,663,913
RESERVES:												
Civic Center Reserve	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973
Gen. Infrastructure Contingency Reserve	23,889,176	24,553,529	25,234,492	25,932,479	26,647,915	27,381,237	28,132,892	28,903,339	29,693,047	30,502,497	30,502,497	30,502,497
TOTAL RESERVES	26,574,149	27,238,502	27,919,465	28,617,452	29,332,888	30,066,210	30,817,865	31,588,312	32,378,020	33,187,470	33,187,470	33,187,470
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3203. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	(501,055)	(511,593)	0	0	0	0	0	0	0	0	0	0	(511,593)

CURRENT RESOURCES:													
Transfers In	689,186	511,593	0	0	0	0	0	0	0	0	0	0	511,593

TOTAL CURRENT RESOURCES	689,186	511,593	0	0	0	0	0	0	0	0	0	0	511,593

TOTAL AVAILABLE RESOURCES	188,130	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT REQUIREMENTS:													
Projects	135,678	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	564,045	0	0	0	0	0	0	0	0	0	0	0	0

TOTAL CURRENT REQUIREMENTS	699,724	0	0	0	0	0	0	0	0	0	0	0	0

RESERVES:													
Comm.Rec.Infrast.Contingency Reserve	(511,593)	0	0	0	0	0	0	0	0	0	0	0	0

TOTAL RESERVES	(511,593)	0	0	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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Enterprise Funds

The City budgets and accounts for business like activities in Enterprise Funds. Each fund reflects a service or group of related services that are generally fee supported and independent of the City’s General Fund or other funds. These include six funds related to the City’s water, wastewater, and solid waste business operations, the operation of the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station), the Development Enterprise Fund, and the Golf and Tennis Operations Fund. Each of these service areas are discussed in detail below.

Utility Enterprise Funds and Utility Rate Process

The following across-the-board changes to current rates for the Water, Wastewater, and Solid Waste Utility enterprises are recommended for Council approval for FY 2022/23:

Utility	Rate Change
Water	3.0%
Wastewater	3.0%
Solid Waste	5.0%

Each increase and the contributing factors are discussed below. The major reasons for the required increases include increased cost to purchase water, major water and wastewater infrastructure needs, and increases to the City’s costs for collecting, transferring and disposing of solid waste and recyclables.

Water Supply and Distribution Fund

The Water Supply and Distribution Fund (Water Fund) accounts for all revenues and expenses related to the City-operated water utility. Expenses include costs for wholesale water, capital and infrastructure project-related costs, debt service, and other operating costs. Revenues consist of service fees for water and recycled water, water-related public works and construction fees, and interest income. Once expenditure levels are developed, water rates are set to collect enough revenue to maintain a sustainable financial position. The annual review and use of long-range financial planning and projections help minimize utility rate swings.

The largest expense of the Water Fund is the cost of purchasing water. Sunnyvale currently receives water from four different sources, the San Francisco Public Utilities Commission (SFPUC), Valley Water, City-owned wells, and recycled water produced by the City’s Water Pollution Control Plant. Most of the water supply is provided by SFPUC and Valley Water, with the quantity provided established by contracts with each agency. Well water is used minimally, taken primarily to circulate water through the system, keeping the wells fresh and operating.

The City’s water demand has been volatile over the last decade. Water sales declined significantly during the last drought starting in FY 2014/15. Sales never fully recovered to prior levels, and consumption is falling again with the current drought. Residents and businesses are being asked to conserve water after a dry winter. The financial plan estimates that consumption for FY 2021/22 will be approximately 14% lower than the previous year due to these conservation efforts. Throughout the twenty-year financial plan, it is assumed that water conservation efforts will continue, however sales will return to the levels seen in FY 2020/21 in FY 2027/28.

The City has agreements with both Valley Water and SFPUC to purchase a minimum quantity of water each year, which are known as “take or pay” provisions in the agreement. Similar to the previous drought, water wholesalers were now concerned about water supplies, and some chose to ease up on the take or pay provisions to encourage customers to conserve as much as possible. The financial plan assumes that the take or pay provisions will resume in FY 2023/24.

The City is currently paying the SFPUC approximately \$1,786 per acre foot of water, and paying Valley Water \$1,621 per acre foot, including a treated water charge. The City is also paying approximately \$1.7 million in FY 2021/22 to the SFPUC for the Bay Area Water Supply and Conservation Agency (BAWSCA) Surcharge which makes up Sunnyvale’s share of the debt service on bonds issued by BAWSCA in FY 2012/13. BAWSCA issued the bonds on behalf of its 26 member agencies in its effort to restructure capital debt owed to the SFPUC for facilities constructed by the SFPUC that benefit the regional customers. Sunnyvale’s share of the debt service is expected to fall slightly to \$1.65 million for FY 2022/23.

Both the SFPUC and Valley Water provided wholesale rate projections for the next ten years. These projections serve as a base for the long-term rate projections in the twenty-year financial plan. SFPUC did not raise rates for FY 2021/22 but plans to increase rates by 13.7% in FY 2022/23 and 10% in FY 2023/24. Planned increases after FY 2023/24 range from 0% to 7% per year. Meanwhile, Valley Water is proposing continued increases to fund their extensive capital and infrastructure needs, as well as to cope with the rising cost of water due to the drought. Valley Water plans to increase rates by 15% per year for the next three years, followed by annual increases that vary from 5% to 9.1%. Valley Water charges a treated water surcharge in addition to the wholesale water charge. For FY 2022/23, Valley Water will remain at \$115 per acre foot. The twenty-year financial plan assumes additional increases to the surcharge in the future, leveling off at \$200 per acre foot after ten years.

The table below reflects the projections included in the financial plan for both agencies. The projected increases in the table do not reflect changes in the BAWSCA Surcharge or any other costs related to purchasing water.

Projected Increases in Base Wholesale Rates

Fiscal Year	SFPUC	Valley Water
2021/22	0.0%	9.1%
2022/23	13.7%	15.0%
2023/24	10.0%	15.0%
2024/25	0.0%	15.0%
2025/26	0.0%	9.1%
2026/27	0.8%	9.1%
2027/28	7.0%	9.1%
2028/29	1.2%	9.1%
2029/30	0.0%	5.0%
2030/31	3.1%	5.0%

The projected well water total unit cost for FY 2022/23 is \$1,892 per acre foot, an increase of 14% over the current year unit cost of \$1,659.

The City attempts to purchase water at the lowest possible cost. The City’s water system allows the movement of water from one portion of the City to another, and this allows staff to monitor and adjust water purchases to utilize the most cost-effective source or meet contractual minimums as appropriate. For FY 2022/23, SFPUC indicated that its rate would increase by 13.7% to \$2,069 per acre foot, while SCVWD is proposing to increase rates 15% to \$1,724 per acre foot.

Lastly, the City’s Water Pollution Control Plant (WPCP) provides recycled water, which is wastewater that has been treated to very high standards. Additionally, staff and Valley Water have partnered in significant capital improvement projects, such as the Wolfe Road Recycled Water Pipeline.

Operations and Capital Expenses

The FY 2022/23 budget for the Water Fund includes approximately \$10.2 million for personnel and other costs related to operating and maintaining the water supply and distribution system. The Water Fund contains annual debt service of approximately \$1.2 million in FY 2022/23 on the City's thirty-year Water Revenue Refunding Bonds, Series 2017, terminating in FY 2039/40.

Like many municipalities in the state and the country, Sunnyvale's water storage and distribution systems are over fifty years old and in need of significant rehabilitation. The Environmental Services Department prioritizes projects to address this aging water utility infrastructure. The highest priority is being placed on water pipe replacements. The FY 2022/23 financial plan continues to provide funding for infrastructure projects including main pipe replacements and the refurbishment of water tanks across the City. There are also numerous capital projects to support the high level of development activity in Sunnyvale, such as providing support for utilities needs for paving projects, as well as procurement of meters and peripherals for new development.

By City policy, the Water Fund maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains reserves for revenue and debt funded projects to manage the naturally uneven flow of these funds against project expenditures.

Wastewater Management Fund

The Wastewater Management Fund (Wastewater Fund) accounts for revenues and expenses related to the provision of the safe and reliable removal of wastewater from all residences and businesses in Sunnyvale.

The City owns and operates an extensive system for management of wastewater within City limits and in a small area in the northern portions of Cupertino and San Jose. The system includes approximately 283 miles of sewer pipes, and a 29.5 million gallon per day (MGD design capacity) Grade V Water Pollution Control Plant (WPCP). Operations include the transport of sewage to the treatment plant, wastewater treatment, recycled water production, industrial discharge inspection and enforcement, stormwater management, and many other services related to wastewater.

Operations and Capital Expenses

The proposed FY 2022/23 operations expenses in the Wastewater Fund reflect personnel, chemicals, and other costs necessary to maintain the City's sewer system and operate the Water Pollution Control Plant.

The Wastewater Utility completed a master planning effort for the Water Pollution Control Plant (WPCP) that consists of numerous projects to renovate the City's existing wastewater treatment. The Master Plan, which was approved by City Council in August of 2016, serves as a long-term guide for replacing the WPCP's facilities and operations. The projects described in this Master Plan are now being implemented as the Sunnyvale Cleanwater Program (SCWP). The FY 2022/23 budget includes planned infrastructure expenditures of approximately \$813 million over twenty years, with nearly 88% (or \$713 million) allocated to the SCWP.

The first phase of the Cleanwater Program is well underway with the new Primary Treatment Facility starting up. This includes a new headworks facility, which removes large debris from incoming sewage and pumps the sewage into new primary treatment tanks which, in turn, slow down the wastewater to settle out large solids. The existing primary treatment facilities are structurally deficient, deteriorated, and susceptible to significant failure during a seismic event. The current influent sewage pump station includes gas-powered influent engines that will not meet future emissions limits and need replacement. The new headworks and primary facilities are located at the previous biosolids drying operation site, adjacent to the current influent pump station. Currently, biosolids drying operations are being performed mechanically by a vendor contract until new biosolids facilities are constructed. Other Phase 1 projects include new parking on Caribbean Drive and Bay Trail access enhancements (completed in FY 2020/21); and relining and replacement of pipelines connecting the treatment ponds to the main plant, completion of the perimeter wall surrounding the plant, and miscellaneous repairs to the secondary and tertiary facilities. This project will be constructed in three packages, beginning in FY 2022/23.

The second phase of the Cleanwater Program is also underway. It includes new secondary treatment and a new thickening and dewatering facility and other piping and draining upgrades, improvements to the recycled water pump station, community improvements for better site access and public education, and rehabilitating select components of existing support utilities. If funding becomes available, this phase may also include a new Cleanwater Center for the staff who manage, operate, and maintain the plant. Construction began in FY 2020/21. The new Secondary Treatment Facilities will be completed in FY 2025/26. Smaller construction projects will continue into FY 2026/27.

The third phase of the Cleanwater Program begins in FY 2021/22 with an update of the Master Plan. This update will incorporate recent changes in regulations, technology, and growth projections, to rechart the course for future Cleanwater Program phases.

The FY 2022/23 budget also includes \$48.7 million for Cleanwater Program Management and \$28.1 million for Construction Management. The Program Management Consultant (PMC) is responsible for quality assurance related to project design documents and will assist the City in evaluating design consultant recommendations for equipment selection and design features. The PMC provides oversight and coordination for the overall program implementation of the reconstruction program including establishing, maintaining, and tracking project budgets and schedule. The construction management consultant provides additional technical, engineering and project support such as contractibility reviews, construction oversight, inspection services, quality assurance testing, construction schedule and budget management, construction coordination, meeting management and records management to deliver the projects in the program.

The City's wastewater collection systems are also in need of significant rehabilitation due to their age. The FY 2022/23 budget includes projects related to sewer collection. The wastewater collection system consists of approximately 300 miles of sewer mains, and seven pump or lift stations. The system has five major sewer trunk lines that terminate at the WPCP, where sewage is treated. Major projects include \$32.3 million for sanitary sewer pipe improvements and \$11 million for capacity improvements in accordance with the Peery Park Specific Plan.

The Wastewater Fund has one inter-fund loan advanced from the General Fund. The loan was to finance the remodel of the primary facilities of the WPCP, expanding the capacity from 22.5 million gallons per day to 29.5 million gallons per day. The loan was made by the General Fund in FY 1980/81 for a total of \$10.7 million. The original term was for 20 years; however, payments were periodically deferred or delayed to help balance cash needs in the Wastewater Fund. Regular payments have been made as scheduled since FY 2004/05.

This loan, along with a second loan that was paid in full in FY 2019/20, were refinanced at lower interest rates for FY 2017/18 with no changes to pay-off schedules. The inter-fund loan is scheduled to be fully repaid in FY 2027/28.

In the first year of the financial plan, approximately \$2 million annual debt service payments are included largely for the 2017 Wastewater Revenue Refunding Bonds. The FY 2022/23 Wastewater financial plan takes into account planned debt service to cover the Cleanwater Program needs. Debt service for the Cleanwater Program is split into three categories based on the type of debt. The first is repayment of the Clean Water State Revolving Fund Loan program loan and is approximately \$5.3 million annually for the duration of the financial plan. The second is the Water Infrastructure Finance and Innovation Act (WIFIA) loan repayment, which starts in FY 2022/23 at approximately \$2.5 million and increases to nearly \$19 million annually by FY 2040/41. The remaining Cleanwater Program debt service covers all projects not funded through the other two loans, with \$1 million debt service scheduled for FY 2022/23 increasing to nearly \$10 million annually by FY 2041/42.

By City policy, the Wastewater Fund maintains a Contingency Reserve of 25% of operations and a Rate Stabilization Reserve to normalize rates and provide for the effect of economic cycles. This Fund also contains a capital and infrastructure reserve at 10% of service fee revenue and a debt service reserve based upon bond covenants of issued or anticipated debt. Anticipated reserves have increased \$15.3 million for FY 2022/23 due to higher than projected connection fee revenues, as well as changes in the anticipated debt issued in FY 2021/22 and FY 2022/23.

Solid Waste Management Fund

The Solid Waste Management Fund (Solid Waste Fund) accounts for the revenues and expenses related to collection, recycling, and disposal of solid waste and recyclables generated within the City of Sunnyvale. A private company, Bay Counties Waste Services, doing business in Sunnyvale as Specialty Solid Waste & Recycling (Specialty), has an exclusive franchise for collection of solid waste and recyclable materials. On March 16, 2021, Council authorized a new agreement with Bay Counties Waste Services awarding an exclusive franchise through FY 2035/36. Operation of the Sunnyvale Materials Recovery and Transfer (SMaRT Station) and disposal of refuse at the Kirby Canyon Landfill are captured in their own fund, but the City's share of these activities is reflected in the Solid Waste Fund.

The City's franchise with Specialty is the largest single expense within the Solid Waste Fund and makes up 41% of the total expenses in the FY 2022/23 budget for the solid waste system. The City's payment for the following fiscal year is typically driven primarily by actual expenditures from the last full fiscal year, adjusted by various indices as identified in the contract. With a new agreement in place starting in FY 2021/22, costs also include numerous new services, such as an expansion of yard waste and food scraps collection to additional customers. These service changes are necessary to meet diversion goals and maintain compliance with SB 1383. The additional services required by the State through SB 1383 significantly increase contract costs starting in FY 2021/22. The projected FY 2022/23 contractor payment is \$27.2 million, which is over 7% higher than the current FY 2021/22 contractor payment. This increase is largely due to the new services offered to meet State requirements, and larger than average increases will be seen annually in the short term as additional services are added.

The Solid Waste Fund has two inter-fund loans from the General Fund. The first loan provided a total of \$3.68 million during 1985, 1988 and 1989 for construction of a system to convert methane gas to a marketable form of energy. The second loan, for \$10.5 million, was to stabilize solid waste rates between FY 1994/95 and FY 1998/99. Both loans were refinanced in FY 2017/18, generating interest savings of over \$4.8 million for the remaining term of the loan, with no changes to payoff schedule. Both loans are scheduled to be paid in full by FY 2023/24.

Additionally, to help with cash flow purposes, the Solid Waste Fund reflects a \$2 million loan made in FY 2011/12 from the Wastewater Fund. Payment was deferred to FY 2015/16 and then repaid over a seven-year period. This helps the Solid Waste Fund with short term cash flow, and the Wastewater Fund with cash it needs in the future to fund the new WPCP. This was also refinanced in FY 2017/18, reflecting interest savings of approximately \$161,000 over the repayment period. This loan is expected to be fully paid by the end of FY 2021/22.

Debt service expenditures reflect Sunnyvale's portion of the debt service for the original cost of the SMaRT Station facility and replacement equipment, as well as the estimated portion of debt which will be issued in FY 2022/23 and FY 2023/24 for a major update of the SMaRT Station facility and renewing/revising the related municipal partnerships for use of the facility. This debt issuance was originally planned for FY 2021/22, and the delay in the issuance resulted in a larger than normal increase to the reserve balance for FY 2022/23.

The Fund also includes a project to implement the City's Zero Waste policy. The project includes \$5.2 million to fund outreach for practices aimed at meeting both existing organics and recycling regulations for the commercial and multi-family sector (AB 1826 and AB 341), new regulations requiring the collection of organics from all sectors (SB 1383) and the Zero Waste Strategic Plan goal of 90% diversion by 2030. Previously, this project included additional funding to cover the costs of new programs, not just the outreach programs. The new agreement with Bay Counties Waste Services includes the cost of operating many of these new services, so those costs were removed from the project in the FY 2021/22 budget. This project does not incorporate the costs necessary to reach the 90% diversion by FY 2029/30 due to uncertainty regarding legal and technical barriers to meeting the goal. Methods planned to increase the diversion rate include implementation of new SMaRT equipment, programs related to food scraps and commercial yard trimmings, and City-wide multi-family recycling.

By fiscal policy, the Solid Waste Fund maintains a Contingency Reserve of 10% of operations. This is less than the 25% required for the Water and Wastewater Funds to reflect the fact that this operation has less City-owned infrastructure at risk for damage or disaster. The Fund also maintains a Rate Stabilization Reserve similar to the other utilities.

Sunnyvale Materials Recovery and Transfer (SMaRT) Station Fund

The Sunnyvale Materials Recovery and Transfer Station (SMaRT Station) began operations in October 1993. The costs of building, maintaining, and operating the SMaRT Station are shared by the cities of Sunnyvale, Mountain View and Palo Alto as specified by a Memorandum of Understanding (MOU) among the cities. Operating costs and revenues from the sale of recyclables are charged to or distributed to the cities based on the total tons of solid waste each community brings to the SMaRT Station for materials recovery, transfer, and disposal. As of January 2022, Palo Alto is no longer be a partner in the SMaRT Station. As a result, Sunnyvale's share of the operating expenditures has increased to approximately 67%. The other partner, Mountain View, covers the other 33% of the operating expenditures.

The SMaRT Station Operations Fund was established to account for operations at the facility. It receives revenue from charges to the cities of Sunnyvale (Solid Waste Fund) and Mountain View, and from the sale of recyclables. Major operating cost components include the SMaRT Station operator contract and disposal fees and taxes collected by the Kirby Canyon Landfill. The Fund is managed so that annual revenues and expenditures are in balance and that no fund balance is carried forward to the next year.

The SMaRT Station is operated by a private company under contract with the City. The City Council awarded the new contract to Bay Counties Waste Services on November 9, 2021. Bay Counties Waste Services held the previous agreement as well and began operations on January 1, 2008. The FY 2022/23 Adopted Budget incorporates SMaRT Station expenses based on the new agreement for the operation of the SMaRT Station.

The SMaRT Station Replacement Fund provides for the replacement of City-owned SMaRT Station equipment. The participating cities contribute to these efforts and to payment of debt service based on fixed percentages established by the SMaRT Station MOU. Debt service reflects payment through FY 2021/22 for replacement of materials recovery facility equipment. Sunnyvale's share of the debt service is increasing starting in FY 2021/22 due to the departure of Palo Alto from the partnership.

The FY 2022/23 Budget includes \$30 million to fund replacement of the SMaRT Station. The SMaRT Station exists in a corrosive bay-side environment and staff anticipates that the metal building and much of the equipment it houses may need replacement. The new facility will be designed to match the anticipated delivery quantities and needs of the ongoing facility participants. This project will be funded by a bond issue, with annual debt service of \$2 million. The project is currently in the planning phase, with design and construction following in FY 2022/23 through FY 2024/25. The recommended budget is based on the initial construction cost of the SMaRT Station and is currently being refined during the planning phase of the project.

Development Enterprise Fund

This fund was established to align development-related revenues and expenses. Prior to the creation of this fund, development-related activities and associated revenues were included in the General Fund across a range of operating activities, focused primarily within the Building and Planning divisions of the Community Development Department.

Development-related revenues include the major fees for permits and licenses that the City collects, as well as from Plan Check Fees and Engineering Fees. These revenue sources can be sensitive to market conditions. This can create significant fluctuations in the amount of annual development-related revenue received. Development activity rebounded from the Great Recession in 2009/10 and accelerated through FY 2018/19, which posted the City's highest year of revenue from development activity at \$24.4 million. With the onset of the COVID-19 pandemic, development-related revenues moderated to \$22.4 million in FY 2019/20 and ended FY 2020/21 at \$14.5 million revenue.

The Development Enterprise Fund revenue projection has been revised from \$15.3 million to \$18 million for FY 2021/22. FY 2022/23 fee revenue is a three-year average escalated by 5%, then by 5% in the following fiscal year to show moderate growth and keep pace with expected cost increases. Starting in FY 2024/25 development revenues are increased by 3% per year to show continued modest growth in development revenues over the remainder of the first ten years of the long-term financial plan.

Operating expenditures support the administration and regulation of development related activity in the City. This includes activities and services across multiple departments. Most of the operating costs in this fund are related to Building Safety and Planning activities in the Community Development Department. Operations are also budgeted for fire prevention program activities in the Department of Public Safety, development-related transportation and traffic services as well as land development-engineering services in the Department of Public Works. Operating activities in the Environmental Services Department, Department of Library and Community Services, and the Office of the City Attorney also provide specific services that relate to development in the City. In FY 2022/23, additional staff capacity was added in the Office of the City Manager's Office to support businesses through the development process for new and expansion projects in implementation of the City's Economic Development Strategic Plan. Additionally, the FY 2022/23 budget converts term-limited staffing to ongoing resources to meet sustained high levels of development activity.

The projects in the Development Enterprise Fund are for temporary staffing to address peak demand or key projects. Permit applicants may also contribute additional resources to fund requests to amend the General Plan or Specific Plans. As such, no additional funding for these projects is programmed at this time and can be brought before Council for an appropriation anytime during the year should demand from development-related activity require additional resources. There are also two projects to support fee studies. Program In-Lieu Charges reflect indirect costs charged to the Development Enterprise Fund for program overhead expenses. The Transfer to the General Services Technology Fund provides funding for the replacement and maintenance of the City's new permitting system.

The direct and indirect costs in the Development Enterprise Fund exceed the historical average level of development revenues, which represents a structural challenge for the Fund over the long term. The operating expenses are predominantly fixed. However, some of the costs are variable and will fluctuate with the level of development activity. Fund balance will be drawn down, as intended, in years where the development revenue declines to the historical average or lower. Given that this fund will enable visibility toward the actual revenue and expenses over time, fee levels will need to be reviewed and adjusted on an ongoing basis to ensure full cost recovery over the long term and fiscal

stability for the fund. To this end, a development fee study is underway and expected to be completed in FY 2022/23.

Golf and Tennis Operations Fund

Golf and tennis operations have been functioning as a stand-alone enterprise fund where activities were intended to be self-supporting, but the Golf and Tennis Operations Fund has struggled to operate as a true enterprise. This is due to several reasons, including the overall decline in popularity in golf, the closure of the golf course restaurants while the City transitioned to new operators, and the quality of the golf buildings. This has affected the number of rounds played at the golf courses, which had been on the decline. However, in FY 2020/21 golf operations received a surge in activity due to the COVID-19 pandemic. As restrictions from the COVID-19 shelter in place orders were lifted, golf play increased due to the safer nature of outdoor sports.

Revenue projections for FY 2021/22 have been revised to reflect this recent uptick in activity and is estimated at \$4.4 million over the next few years before moderately increasing starting in FY 2024/25. Even with strong golf performance continuing into FY 2021/22, programmed General Fund subsidies will be transferred through FY 2023/24 (\$1.5 million in FY 2021/22, and \$1.8 million in FY 2022/23) as planned. The subsidy has kept the Golf and Tennis Operations Fund in a positive cash position, allowing for the establishment of new concessions and exploring creative marketing strategies to attract new patrons and maximize revenue opportunities. To this end, the study issue that Council authorized as part of the FY 2018/19 Adopted Budget was presented to Council in FY 2021/22.

The Study Issue highlighted the ongoing challenges of golf (i.e. increasing operational costs, deferred capital maintenance and improvements, low customer satisfaction, etc.). In response, the City has begun to take modest steps to enhance the golf experience. For example, the City has entered into an agreement with a new concession operator at the Sunnyvale Golf Course that is expected to be in place by FY 2022/23. Additionally, in the FY 2022/23 budget, a frozen Utility Worker position has been restored and casual hours added to help improve course conditions. A capital project to replace the irrigation system has also been included in the FY 2022/23 budget and will be funded from the Park Dedication Fund.

Although positive strides in reducing operating costs are being made, operating expenses related to labor costs and the Fund's portion of fixed overhead costs are expected to grow at a rate greater than the 2% revenue increase projected throughout the twenty-year plan. An additional concern over the longer term is the many capital improvement project needs that are significantly underfunded. Even with the more favorable revenue projections, the Fund will require additional fiscal strategies beyond FY 2029/30 to maintain a positive financial position and to continue funding operations and deferred infrastructure maintenance.

**CITY OF SUNNYVALE
6040. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	69,758,151	82,226,058	84,169,046	82,398,574	79,180,646	76,203,411	71,290,272	73,038,092	65,931,192	62,908,840	58,047,862	59,734,916	82,226,058
CURRENT RESOURCES:													
Water Sales and Water Service Fees	57,379,901	52,633,221	54,236,788	57,173,117	60,196,938	63,386,972	67,274,371	71,412,392	75,817,754	80,508,317	85,503,159	90,822,660	758,965,688
Development and Connection Fees	4,013,766	8,847,615	2,981,942	3,010,649	3,094,647	3,181,038	3,269,892	3,361,281	3,455,276	3,551,955	3,651,394	3,753,675	42,159,365
Miscellaneous Revenues	39,513	80,000	231,594	240,618	250,071	259,975	271,391	283,443	296,174	309,623	323,839	338,871	2,885,600
Interest Income	1,385,594	1,650,373	2,009,721	1,931,235	1,494,185	1,397,848	1,432,119	1,292,768	1,233,507	1,138,193	1,171,273	1,042,125	15,793,347
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	106,924	0	0	106,924
TOTAL CURRENT RESOURCES	62,818,774	63,211,209	59,460,045	62,355,619	65,035,841	68,225,833	72,247,773	76,349,884	80,802,711	85,615,013	90,649,665	95,957,331	819,910,924
TOTAL AVAILABLE RESOURCES	132,576,926	145,437,267	143,629,092	144,754,193	144,216,486	144,429,244	143,538,045	149,387,976	146,733,903	148,523,853	148,697,527	155,692,247	902,136,983
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	6,946,931	7,409,554	8,420,157	8,645,538	8,912,021	9,187,007	9,464,755	9,751,070	10,046,221	10,350,488	10,664,159	10,987,530	103,838,499
Purchased Water	35,397,728	31,534,273	35,848,516	41,155,079	44,488,414	47,354,961	51,013,267	55,863,594	59,664,128	62,249,367	66,769,186	71,112,941	567,053,725
In-Lieu Charges	4,405,981	5,362,433	5,110,207	5,371,125	5,391,879	5,878,979	4,877,914	6,372,658	6,048,688	6,286,582	5,582,366	7,129,051	63,411,882
TOTAL OPERATING REQUIREMENTS	46,750,639	44,306,259	49,378,880	55,171,742	58,792,314	62,420,947	65,355,936	71,987,322	75,759,037	78,886,438	83,015,711	89,229,522	734,304,106
NON-OPERATING REQUIREMENTS:													
Debt Service	1,877,843	1,148,493	1,148,560	1,147,152	1,149,729	1,146,463	1,153,476	1,153,100	1,155,100	1,155,350	1,153,850	1,150,600	12,661,871
Transfer To Employee Benefits Fund	581,539	1,553,477	1,350,408	1,357,552	1,403,475	1,449,850	1,515,541	1,577,413	1,617,523	1,676,367	1,753,932	1,563,987	16,819,525
Transfer To General Fund	0	45,284	323,471	656,645	676,345	696,635	717,534	739,060	761,232	784,069	875,599	950,620	7,226,494
Transfer To General Services Fund	0	0	117,800	0	0	0	0	0	0	0	0	0	117,800
Transfer To Infrastructure Fund	611	4,915	0	5,215	483,010	5,532	194,638	21,754	6,045	6,227	6,414	6,606	740,355
Transfer To Solid Waste Fund	2,223	66,247	0	70,282	72,390	74,562	76,799	79,103	83,920	86,438	89,031	91,702	790,474
TOTAL NON-OPERATING REQUIREMENTS	2,462,216	2,818,415	2,940,238	3,236,845	3,784,949	3,373,042	3,657,988	3,570,430	3,623,820	3,708,451	3,878,826	3,763,515	38,356,519
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Revenue Funded	1,138,012	14,143,546	8,911,400	7,164,961	5,435,813	7,344,983	1,486,029	7,899,033	4,442,206	7,881,103	2,068,074	9,550,851	76,328,000
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	1,138,012	14,143,546	8,911,400	7,164,961	5,435,813	7,344,983	1,486,029	7,899,033	4,442,206	7,881,103	2,068,074	9,550,851	76,328,000
TOTAL CURRENT REQUIREMENTS	50,350,867	61,268,221	61,230,518	65,573,548	68,013,076	73,138,972	70,499,953	83,456,784	83,825,063	90,475,991	88,962,611	102,543,888	848,988,624
RESERVES:													
Contingencies	10,586,165	9,735,957	11,067,168	12,450,154	13,350,109	14,135,492	15,119,506	16,403,666	17,427,587	18,149,964	19,358,336	20,525,118	20,525,118
Capital and Infrastructure Reserve	15,358,295	16,929,230	14,362,581	15,106,096	12,708,331	13,365,597	10,622,348	11,258,567	7,956,920	8,436,990	8,947,839	9,491,521	9,491,521
Rate Stabilization Reserve	56,281,599	57,503,860	56,968,824	51,624,395	50,144,971	43,789,183	47,296,239	38,268,958	37,524,333	31,460,908	31,428,741	23,131,721	23,131,721
TOTAL RESERVES	82,226,058	84,169,046	82,398,574	79,180,646	76,203,411	71,290,272	73,038,092	65,931,192	62,908,840	58,047,862	59,734,916	53,148,359	53,148,359
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Recommended Water Rate Increase	0.0%	1.5%	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Prior Year Water Rate Increase	0.0%	4.0%	4.0%	4.0%	5.0%	5.0%	5.0%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%

**CITY OF SUNNYVALE
6040. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2031/2032 TO FY 2040/2041 TOTAL	FY 2021/2022 TO FY 2040/2041 TOTAL
RESERVE/FUND BALANCE, JULY 1	53,148,359	56,978,146	52,418,206	58,988,139	56,155,446	64,143,120	63,411,269	71,495,108	67,050,902	71,111,261	53,148,359	82,226,058
CURRENT RESOURCES:												
Water Sales and Water Service Fees	95,161,831	99,710,190	104,477,897	109,475,611	114,714,510	120,206,320	123,560,015	127,009,609	130,557,895	134,207,750	1,159,081,629	1,918,047,317
Development and Connection Fees	3,866,285	3,982,273	4,101,742	4,224,794	4,351,538	4,482,084	4,616,546	4,755,043	4,897,694	5,044,625	44,322,624	86,481,989
Miscellaneous Revenues	352,871	367,480	382,722	398,628	415,228	432,551	444,893	457,594	470,662	484,111	4,206,740	7,092,339
Interest Income	1,389,711	1,278,493	1,438,735	1,369,645	1,564,466	1,546,616	1,743,783	1,635,388	1,734,421	1,792,984	15,494,242	31,287,589
Transfer From Other Funds	0	0	0	0	0	0	0	143,638	0	0	143,638	250,562
TOTAL CURRENT RESOURCES	100,770,699	105,338,437	110,401,096	115,468,678	121,045,741	126,667,571	130,365,237	134,001,271	137,660,672	141,529,469	1,223,248,872	2,043,159,796
TOTAL AVAILABLE RESOURCES	153,919,058	162,316,583	162,819,302	174,456,817	177,201,187	190,810,691	193,776,506	205,496,379	204,711,574	212,640,730	1,276,397,231	2,125,385,855
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	11,341,486	11,707,028	12,084,539	12,474,417	12,877,072	13,292,928	13,722,424	14,166,013	14,624,164	15,097,360	131,387,433	235,225,931
Purchased Water	74,489,295	78,067,199	80,158,082	84,124,050	88,283,306	92,656,564	97,243,078	102,084,756	107,273,167	112,737,258	917,116,756	1,484,170,482
In-Lieu Charges	5,665,884	7,643,313	5,854,187	7,866,687	6,120,479	9,274,419	6,828,739	9,294,101	7,195,352	7,378,422	73,121,584	136,533,466
TOTAL OPERATING REQUIREMENTS	91,496,665	97,417,540	98,096,809	104,465,154	107,280,857	115,223,912	117,794,241	125,544,871	129,092,684	135,213,039	1,121,625,773	1,855,929,878
NON-OPERATING REQUIREMENTS:												
Debt Service	1,155,600	1,153,350	1,152,950	1,161,150	1,152,200	1,278,800	1,278,800	1,278,800	1,278,800	1,278,800	6,414,250	19,076,121
Transfer To Employee Benefits Fund	1,581,972	1,648,981	1,718,593	1,755,783	1,596,863	1,224,443	1,089,141	1,011,627	930,746	311,605	12,869,754	29,689,278
Transfer To General Fund	856,773	882,476	908,951	936,219	964,306	993,235	1,023,032	1,048,608	1,074,823	1,101,694	9,790,116	17,016,610
Transfer To General Services Fund	0	0	0	0	0	0	0	0	0	0	0	117,800
Transfer To Infrastructure Fund	6,804	11,415	7,219	24,288	7,658	7,888	8,125	8,368	8,368	8,368	98,502	838,858
Transfer To Solid Waste Fund	94,453	97,286	100,205	103,211	106,307	109,497	112,781	112,781	112,781	112,781	1,062,083	1,852,557
TOTAL NON-OPERATING REQUIREMENTS	3,695,602	3,793,508	3,887,918	3,980,651	3,827,334	2,462,863	2,360,879	2,309,184	2,254,518	1,662,247	30,234,705	68,591,224
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Revenue Funded	1,748,645	8,687,328	1,846,435	9,855,566	1,949,876	9,712,647	2,126,278	10,591,423	2,253,111	2,253,111	51,024,421	127,352,420
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	1,748,645	8,687,328	1,846,435	9,855,566	1,949,876	9,712,647	2,126,278	10,591,423	2,253,111	2,253,111	51,024,421	127,352,420
TOTAL CURRENT REQUIREMENTS	96,940,912	109,898,377	103,831,163	118,301,372	113,058,067	127,399,423	122,281,398	138,445,477	133,600,313	139,128,398	1,202,884,900	2,051,873,523
RESERVES:												
Contingencies	21,457,695	22,443,557	23,060,655	24,149,617	25,290,095	26,487,373	27,741,376	29,062,692	30,474,333	31,958,654	31,958,654	31,958,654
Capital and Infrastructure Reserve	9,938,099	10,405,994	10,896,236	11,409,903	11,948,128	12,512,096	12,862,145	13,222,225	13,592,625	13,973,649	13,973,649	13,973,649
Rate Stabilization Reserve	25,582,352	19,568,655	25,031,248	20,595,925	26,904,898	24,411,800	30,891,587	24,765,985	27,044,303	27,580,029	27,580,029	27,580,029
TOTAL RESERVES	56,978,146	52,418,206	58,988,139	56,155,446	64,143,120	63,411,269	71,495,108	67,050,902	71,111,261	73,512,332	73,512,332	73,512,332
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Recommended Water Rate Increase	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	2.0%	2.0%	2.0%	2.0%		
Prior Year Water Rate Increase	4.5%	4.5%	4.5%	4.5%	4.0%	4.0%	4.0%	4.0%				

**6040. WATER SUPPLY AND DISTRIBUTION FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
Late Payment Penalties	18	30,000	129,594	136,578	143,950	151,732	160,983	170,827	181,305	192,457	204,330	216,972	1,718,728
Water Connection Fees	2,895,042	7,500,000	2,000,000	2,100,000	2,163,000	2,227,890	2,294,727	2,363,569	2,434,476	2,507,510	2,582,735	2,660,217	30,834,123
Water Hydrant Fees	33,692	33,000	33,660	34,333	35,020	35,720	36,435	37,163	37,907	38,665	39,438	40,227	401,568
Water Meter Sales	273,628	350,000	270,375	278,486	286,841	295,446	304,309	313,439	322,842	332,527	342,503	352,778	3,449,546
Water Meter Use Fees	16,342,562	16,595,709	17,101,712	17,794,160	18,514,646	19,264,304	20,044,315	20,855,910	21,700,365	22,579,013	23,493,237	24,444,479	222,387,849
Water Sales - Metered	38,947,023	33,708,259	34,736,023	36,837,205	39,065,488	41,428,559	44,348,859	47,475,010	50,821,523	54,403,932	58,238,865	62,344,123	503,407,846
Water Turn On Fees	11,595	30,000	102,000	104,040	106,121	108,243	110,408	112,616	114,869	117,166	119,509	121,899	1,146,872
Water Recycled	2,666,766	2,329,254	2,399,053	2,541,752	2,616,805	2,694,109	2,881,197	3,081,473	3,295,866	3,525,372	3,771,056	4,034,058	33,169,993
Development Water Fees	600,997	750,000	459,000	374,544	382,035	389,676	397,469	405,418	413,527	421,797	430,233	438,838	4,862,538
Cross-Connection Control Fees	210,407	214,615	218,907	223,286	227,751	232,306	236,952	241,692	246,525	251,456	256,485	261,615	2,611,591
Interest Income	1,385,594	1,650,373	2,009,721	1,931,235	1,494,185	1,397,848	1,432,119	1,292,768	1,233,507	1,138,193	1,171,273	1,042,125	15,793,347
Miscellaneous Revenues	(576,450)	20,000	0	0	0	0	0	0	0	0	0	0	20,000
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	106,924	0	0	106,924
FUND TOTAL	62,818,774	63,211,209	59,460,045	62,355,619	65,035,841	68,225,833	72,247,773	76,349,884	80,802,711	85,615,013	90,649,665	95,957,331	819,910,924

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**CITY OF SUNNYVALE
6080. WASTEWATER MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	62,956,825	76,589,386	59,550,934	75,475,930	60,968,938	61,625,343	78,010,755	82,732,153	81,558,161	82,184,712	67,440,460	55,518,912	76,589,386
CURRENT RESOURCES:													
Service Fees	44,654,833	45,831,419	47,228,819	48,668,826	50,152,738	51,681,895	53,257,676	54,881,503	56,554,840	58,844,745	61,227,369	63,706,465	592,036,297
Connection and Development Fees	5,562,116	15,000,000	4,000,000	4,120,000	4,243,600	4,370,908	4,502,035	4,637,096	4,776,209	4,919,495	5,067,080	5,168,422	60,804,846
Other Revenues	66,174	1,183,143	3,720,607	3,770,195	212,630	219,319	226,240	233,404	240,819	249,738	259,018	268,671	10,583,783
Interest Income	1,157,988	1,590,772	1,324,191	1,537,962	1,209,789	1,269,905	1,450,489	1,723,702	1,700,481	1,514,218	1,294,076	1,399,950	16,015,535
Transfer From General Fund (Storm Sewer)	62,960	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Solid Waste Management Fund	404,745	243,614	0	0	0	0	0	0	0	0	0	0	243,614
State Revolving Fund Loan	23,879,876	13,528,590	4,970,000	0	0	0	0	0	0	0	0	0	18,498,590
WIFIA Loan	127,353	10,740,974	46,463,764	110,652,366	49,674,590	2,979,947	0	0	0	0	0	0	220,511,642
WIFIA Related Bonds	0	14,331,618	2,051,904	5,057,870	47,861,822	46,757,275	26,086,740	1,262,486	0	0	0	0	143,409,715
Bond Proceeds	0	0	4,879,004	8,083,245	0	0	0	0	0	0	0	0	12,962,249
TOTAL CURRENT RESOURCES	75,916,044	102,450,131	114,638,289	181,890,464	153,355,170	107,279,249	85,523,180	62,738,191	63,272,349	65,528,197	67,847,543	70,543,509	1,075,066,272
TOTAL AVAILABLE RESOURCES	138,872,869	179,039,517	174,189,222	257,366,394	214,324,108	168,904,592	163,533,935	145,470,344	144,830,510	147,712,910	135,288,003	126,062,421	1,151,655,658
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	18,738,943	18,989,800	20,886,732	21,585,031	21,682,242	22,385,876	23,118,167	23,890,501	24,678,006	25,493,764	26,347,538	27,208,015	256,265,672
In-Lieu Charges and Fund Transfers	3,793,711	4,121,951	3,890,518	4,558,736	4,659,546	3,823,540	4,605,671	4,138,647	4,088,506	4,838,773	4,611,395	4,487,819	47,825,101
Project Operating	0	24,631	28,743	24,858	28,975	25,155	29,339	25,530	29,725	25,927	30,135	26,349	299,367
TOTAL CURRENT OPERATING REQUIREMENTS	22,532,655	23,136,383	24,805,993	26,168,625	26,370,763	26,234,570	27,753,177	28,054,677	28,796,237	30,358,463	30,989,069	31,722,184	304,390,140
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	949,615	949,615	949,615	949,615	949,615	949,615	949,615	517,046	0	0	0	0	6,214,736
2017 Wastewater Revenue Bonds Debt Service	2,006,480	1,992,054	2,006,916	2,004,916	2,005,595	2,009,520	2,010,250	1,163,500	1,165,500	1,160,750	1,164,500	1,166,250	17,849,751
WIFIA Loan Debt Service	0	0	0	0	0	0	0	0	1,887,440	3,774,880	3,774,880	3,774,880	9,437,200
State Revolving Fund Loan Debt Service	0	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	57,980,274
WIFIA Related Bonds Debt Service	0	0	2,508,583	2,582,946	4,589,390	8,884,682	10,991,716	11,443,963	12,248,453	13,618,226	13,622,786	13,627,561	94,118,307
Other Debt Service	497,204	0	1,093,208	1,406,963	1,929,970	2,489,315	2,490,085	2,574,172	3,361,348	4,728,247	4,729,797	4,731,423	29,534,528
Water Pollution Control Plant Rent	810,163	826,366	842,894	859,751	885,544	912,110	939,474	967,658	996,688	1,026,588	1,057,386	1,604,283	10,918,741
Transfer To Water Supply and Distribution Fund	0	0	0	0	0	0	0	0	0	106,925	0	0	106,925
Wastewater Equipment Replacement	191,546	477,207	464,900	577,773	514,411	638,465	358,768	574,108	793,935	1,184,528	541,899	687,841	6,813,835
Transfer To General Fund - Civic Center Rent	0	0	554,285	1,125,198	1,158,954	1,193,723	1,229,535	1,266,421	1,304,413	1,343,546	1,383,852	1,425,368	11,985,295
Transfer To General Fund - Projects	0	72,455	0	0	0	0	0	0	0	73,603	128,846	0	274,904
Transfer To Solid Waste Management Fund	984	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	893,768	3,588,214	3,007,206	3,025,062	3,131,860	3,239,889	3,387,673	3,526,667	3,615,833	3,750,398	3,927,910	3,493,717	37,694,429
Budget Supplements	0	0	80,000	0	0	0	0	0	0	0	0	0	80,000
TOTAL NON-OPERATING REQUIREMENTS	5,349,759	13,176,844	16,778,541	17,803,159	20,436,273	25,588,254	27,628,050	27,304,469	28,757,104	34,151,185	35,602,791	35,782,256	283,008,925
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Revenue Funded	6,944,338	22,995,723	6,706,281	11,165,062	8,281,436	2,579,377	8,091,044	939,907	552,617	5,978,163	2,698,280	1,160,021	71,147,912
Replacement of WPCP	27,456,731	60,179,633	50,422,477	141,260,611	97,610,294	36,491,635	17,329,512	7,613,131	4,539,839	9,784,638	10,478,951	12,125,317	447,836,038
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	34,401,069	83,175,356	57,128,759	152,425,673	105,891,730	39,071,013	25,420,556	8,553,037	5,092,456	15,762,801	13,177,231	13,285,338	518,983,950
TOTAL CURRENT REQUIREMENTS	62,283,483	119,488,583	98,713,292	196,397,456	152,698,765	90,893,837	80,801,782	63,912,183	62,645,798	80,272,450	79,769,091	80,789,778	1,106,383,015
RESERVES:													
Debt Service	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934
Contingencies	4,684,736	4,747,450	5,221,683	5,396,258	5,420,561	5,596,469	5,779,542	5,972,625	6,169,502	6,373,441	6,586,885	6,802,004	6,802,004
Capital and Infrastructure Reserve	4,465,483	4,583,142	4,722,882	4,866,883	5,015,274	5,168,190	5,325,768	2,744,075	2,827,742	2,942,237	3,061,368	3,185,323	3,185,323
Rate Stabilization Reserve	62,168,233	44,949,408	60,260,431	45,434,864	45,918,575	61,975,162	66,355,910	67,570,527	67,916,535	52,853,848	40,599,725	30,014,382	30,014,382
TOTAL RESERVES	76,589,386	59,550,934	75,475,930	60,968,938	61,625,343	78,010,755	82,732,153	81,558,161	82,184,712	67,440,460	55,518,912	45,272,643	45,272,643
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Sewer Rate Increase	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%	4.0%	4.0%	4.0%
Prior Year Sewer Rate Increase	4.0%	4.0%	3.0%	2.5%	2.5%	2.5%	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%

**CITY OF SUNNYVALE
6080. WASTEWATER MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	45,272,643	54,208,622	37,930,916	42,188,208	50,573,961	50,286,126	33,094,686	34,168,152	47,997,691	64,377,289	45,272,643	76,589,386
CURRENT RESOURCES:												
Service Fees	66,285,940	68,969,858	71,762,447	74,668,109	76,944,740	79,290,785	81,708,361	84,199,649	86,766,896	89,412,419	780,009,202	1,372,045,499
Connection and Development Fees	5,323,475	5,483,179	5,647,674	5,817,104	5,991,618	6,171,366	6,356,507	6,547,202	6,743,618	6,945,927	61,027,670	121,832,517
Other Revenues	278,744	289,225	300,132	311,483	321,654	332,192	343,110	354,424	366,149	378,302	3,275,414	13,859,197
Interest Income	1,247,363	1,717,978	1,323,862	1,353,991	1,480,479	1,554,724	1,029,592	1,237,556	1,633,889	2,179,633	14,759,067	30,774,602
Transfer From General Fund (Storm Sewer)	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	243,614
State Revolving Fund Loan	0	0	0	0	0	0	0	0	0	0	0	18,498,590
WIFIA Loan	0	0	0	0	0	0	0	0	0	0	0	220,511,642
WIFIA Related Bonds	0	0	0	0	0	0	0	0	0	0	0	143,409,715
Bond Proceeds	80,781,685	80,781,685	0	0	0	0	0	0	0	0	161,563,370	174,525,619
TOTAL CURRENT RESOURCES	153,917,207	157,241,924	79,034,115	82,150,687	84,738,490	87,349,066	89,437,570	92,338,831	95,510,553	98,916,281	1,020,634,723	2,095,700,995
TOTAL AVAILABLE RESOURCES	199,189,850	211,450,546	116,965,032	124,338,895	135,312,451	137,635,193	122,532,255	126,506,983	143,508,243	163,293,570	1,065,907,367	2,172,290,381
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	17,205,292	17,787,626	18,389,954	19,012,964	19,657,371	20,323,912	21,013,353	21,726,485	22,464,124	23,227,118	200,808,199	457,073,871
In-Lieu Charges and Fund Transfers	6,351,747	4,838,874	5,128,917	5,756,221	5,028,074	5,030,684	7,013,414	5,497,014	5,425,038	5,556,180	55,626,163	103,451,264
Project Operating	30,570	26,797	31,031	27,271	31,520	27,775	32,040	555,303	0	0	762,307	1,061,674
TOTAL CURRENT OPERATING REQUIREMENTS	23,587,608	22,653,298	23,549,902	24,796,456	24,716,965	25,382,371	28,058,808	27,778,801	27,889,162	28,783,298	257,196,669	561,586,809
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	6,214,736
2017 Wastewater Revenue Bonds Debt Service	1,161,000	1,159,000	1,163,800	1,162,000	1,163,800	129,000	129,000	129,000	129,000	129,000	6,454,600	24,304,351
WIFIA Loan Debt Service	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	37,748,802	47,186,002
State Revolving Fund Loan Debt Service	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	52,709,340	110,689,614
WIFIA Related Bonds Debt Service	13,632,560	13,637,796	13,643,278	14,270,416	18,717,844	18,725,521	18,733,558	18,741,972	18,750,782	18,750,782	167,604,508	261,722,815
Other Debt Service	4,733,126	4,734,910	4,736,780	5,360,138	9,803,608	9,807,143	9,810,844	9,814,720	9,818,778	9,818,778	78,438,826	107,973,354
Water Pollution Control Plant Rent	1,680,755	1,760,882	1,844,839	3,267,239	3,420,847	3,581,690	3,750,110	3,926,465	4,111,128	4,111,128	31,455,083	42,373,824
Transfer To Water Supply and Distribution Fund	0	0	0	0	0	0	0	143,638	143,638	143,638	430,913	537,838
Wastewater Equipment Replacement	773,705	509,943	492,791	439,711	830,417	1,862,666	529,526	535,793	583,537	0	6,558,089	13,371,924
Transfer To General Fund - Civic Center Rent	1,468,129	1,512,173	1,557,538	1,604,264	1,652,392	1,701,964	1,753,022	1,805,613	1,859,781	1,915,574	16,830,450	28,815,745
Transfer To General Fund - Projects	0	0	0	0	0	0	0	0	0	0	0	274,904
Transfer To Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	3,532,447	3,683,268	3,840,012	3,922,571	3,566,555	2,756,345	2,446,472	2,268,841	2,083,585	667,310	28,767,407	66,461,836
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	80,000
TOTAL NON-OPERATING REQUIREMENTS	36,027,536	36,043,786	36,324,853	39,072,153	48,201,277	47,610,142	46,198,346	46,411,856	46,526,044	44,582,025	426,998,018	710,006,943
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Revenue Funded	7,651,146	1,534,676	2,811,923	4,956,644	1,694,585	898,978	6,061,832	1,576,548	2,103,579	563,285	29,853,196	101,001,108
Replacement of WPCP	77,714,937	113,287,870	12,090,145	4,939,681	10,413,498	30,649,016	8,045,118	2,742,087	2,612,170	2,690,535	265,185,056	713,021,094
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	85,366,083	114,822,546	14,902,069	9,896,325	12,108,083	31,547,993	14,106,950	4,318,635	4,715,748	3,253,820	295,038,252	814,022,202
TOTAL CURRENT REQUIREMENTS	144,981,228	173,519,630	74,776,824	73,764,934	85,026,325	104,540,507	88,364,104	78,509,292	79,130,954	76,619,142	979,232,939	2,085,615,954
RESERVES:												
Debt Service	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934
Contingencies	4,301,323	4,446,907	4,597,488	4,753,241	4,914,343	5,080,978	5,253,338	5,431,621	5,616,031	5,806,780	5,806,780	5,806,780
Capital and Infrastructure Reserve	3,314,297	3,448,493	3,588,122	3,733,405	3,847,237	7,929,078	8,170,836	8,419,965	8,676,690	8,941,242	8,941,242	8,941,242
Rate Stabilization Reserve	41,322,068	24,764,583	28,731,663	36,816,381	36,253,613	14,813,695	15,473,043	28,875,171	44,813,635	66,655,472	66,655,472	66,655,472
TOTAL RESERVES	54,208,622	37,930,916	42,188,208	50,573,961	50,286,126	33,094,686	34,168,152	47,997,691	64,377,289	86,674,428	86,674,428	86,674,428
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Sewer Rate Increase	4.0%	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%		
Prior Year Sewer Rate Increase	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	3.0%	3.0%			

**6080. WASTEWATER MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
Permit - Waste Discharge	2,266	2,311	2,358	2,405	2,453	2,502	2,552	2,603	2,655	2,708	2,762	2,817	28,126
Late Payment Penalties	(6)	50,415	103,903	107,071	110,336	113,700	117,167	120,739	124,421	129,458	134,700	140,154	1,252,065
Wastewater Code Violations	1,250	0	0	0	0	0	0	0	0	0	0	0	0
Sewer Fees - City	43,656,537	44,512,539	45,869,727	47,268,295	48,709,505	50,194,658	51,725,093	53,302,191	54,927,375	57,151,384	59,465,444	61,873,199	574,999,409
Sewer Fees - Non-City	1,271,213	1,318,880	1,359,093	1,400,531	1,443,234	1,487,238	1,532,584	1,579,312	1,627,465	1,693,361	1,761,926	1,833,266	17,036,889
Reycled Water Sold to Other Utilities	30,006	75,000	55,000	56,100	57,222	58,366	59,534	60,724	61,939	63,178	64,441	65,730	677,235
Sewer Connection Fees	5,562,116	15,000,000	4,000,000	4,120,000	4,243,600	4,370,908	4,502,035	4,637,096	4,776,209	4,919,495	5,067,080	5,168,422	60,804,846
Sales from PGF Electricity	32,658	35,271	38,657	40,590	42,619	44,750	46,988	49,337	51,804	54,394	57,114	59,970	521,493
Infrastructure Fee - Wastewater	0	1,020,146	3,520,689	3,564,029	0	0	0	0	0	0	0	0	8,104,864
Interest Income	1,157,988	1,590,772	1,324,191	1,537,962	1,209,789	1,269,905	1,450,489	1,723,702	1,700,481	1,514,218	1,294,076	1,399,950	16,015,535
Transfer From Solid Waste Mgmt Fund	404,745	243,614	0	0	0	0	0	0	0	0	0	0	243,614
Transfer From General Fund	62,960	0	0	0	0	0	0	0	0	0	0	0	0
Annual Financial Report Adjustment	(272,917)	0	0	0	0	0	0	0	0	0	0	0	0
State Revolving Loan Fund	23,879,876	13,528,590	4,970,000	0	0	0	0	0	0	0	0	0	18,498,590
WIFIA Loan	127,353	10,740,974	46,463,764	110,652,366	49,674,590	2,979,947	0	0	0	0	0	0	220,511,642
WIFIA Bonds	0	14,331,618	2,051,904	5,057,870	47,861,822	46,757,275	26,086,740	1,262,486	0	0	0	0	143,409,715
Bond Proceeds	0	0	4,879,004	8,083,245	0	0	0	0	0	0	0	0	12,962,249
FUND TOTAL	75,916,044	102,450,131	114,638,289	181,890,464	153,355,170	107,279,249	85,523,180	62,738,191	63,272,349	65,528,197	67,847,543	70,543,509	1,075,066,272

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**CITY OF SUNNYVALE
6100. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	24,342,710	23,852,057	21,639,244	31,129,024	18,472,550	9,684,747	6,217,454	6,989,632	8,616,846	10,577,462	12,654,779	15,291,550	23,852,057
CURRENT RESOURCES:													
Rental Income	232,423	256,595	263,010	269,585	276,325	283,233	290,314	297,572	305,011	312,636	320,452	328,463	3,203,195
Service Fees	49,741,885	52,720,000	55,658,742	59,013,573	62,554,387	66,025,530	69,359,159	72,167,511	74,367,899	76,635,376	78,971,989	80,590,125	748,064,289
Miscellaneous Revenues	(90,997)	61,480	61,870	62,263	62,661	63,063	63,468	63,878	64,292	64,710	65,132	65,558	698,375
Transfers From Other Funds	89,507	0	0	0	0	0	0	0	0	0	0	0	0
SMaRT Station Revenues	398,084	2,116,163	1,850,222	1,896,478	1,943,889	1,992,487	2,042,299	2,093,356	2,145,690	2,199,333	2,254,316	2,310,674	22,844,906
Bond Proceeds	0	0	18,000,000	0	0	0	0	0	0	0	0	0	18,000,000
County Wide AB939 Fee	169,121	136,229	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	1,492,986
Interest Income	459,378	424,299	610,373	362,207	189,897	121,911	137,052	168,958	207,401	248,133	299,834	430,744	3,200,809
TOTAL CURRENT RESOURCES	50,999,400	55,714,766	76,579,892	61,739,781	65,162,835	68,621,899	72,027,968	74,926,951	77,225,968	79,595,863	82,047,398	83,861,239	797,504,560
TOTAL AVAILABLE RESOURCES	75,342,110	79,566,822	98,219,136	92,868,805	83,635,385	78,306,646	78,245,422	81,916,583	85,842,815	90,173,325	94,702,177	99,152,789	821,356,617
CURRENT REQUIREMENTS:													
Interfund Loan Repayment	3,874,946	3,713,816	3,470,202	3,048,003	0	0	0	0	0	0	0	0	10,232,021
Debt Service	1,246,631	0	0	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	19,845,144
Operations	2,520,955	4,000,914	3,645,281	3,858,520	3,824,545	2,986,432	3,068,295	3,174,659	3,264,449	3,356,870	3,454,481	3,550,259	38,184,705
Solid Waste Collection Contract	22,998,755	25,323,223	27,241,856	29,103,293	30,975,059	31,904,311	32,861,440	33,847,283	34,862,702	35,908,583	36,985,840	38,095,416	357,109,006
Special Projects	463,081	1,079,828	1,410,476	1,071,634	856,971	561,757	559,540	523,496	376,631	643,326	389,458	444,162	7,917,280
Infrastructure Projects	3,800	434,021	3,100,397	6,113,448	6,099,940	3,103,938	154,570	112,419	120,423	125,240	130,249	135,459	19,630,103
Project Operating	0	0	(197,708)	(201,662)	(205,696)	(211,867)	(218,223)	(224,769)	(231,512)	(238,458)	(245,611)	(252,980)	(2,228,486)
In-Lieu Charges	3,083,884	3,164,690	4,179,510	4,297,554	4,406,429	4,518,027	4,632,414	4,749,661	4,869,840	4,993,023	5,119,285	5,248,704	50,179,137
SMaRT Expense Share (Sunnyvale)	14,813,749	18,044,950	22,084,304	22,534,269	23,346,311	24,501,158	25,384,658	26,219,628	27,016,951	27,670,280	28,341,330	29,029,070	274,172,909
Long Term Rent - SMaRT and Landfill	1,309,136	1,335,319	1,362,025	1,389,266	1,430,944	1,473,872	1,518,088	1,563,631	1,610,540	1,658,856	1,708,622	1,759,881	16,811,045
Civic Center Rent	0	0	175,106	355,465	366,129	377,113	388,426	400,079	412,081	424,444	437,177	450,292	3,786,312
Transfer To General Fund	975,326	200,651	16,101	15,475	18,002	21,206	23,852	23,173	34,891	21,363	99,615	127,900	602,228
Transfer To Payroll and Benefits Fund	199,790	630,166	602,563	605,975	626,988	648,229	677,713	705,461	723,340	750,003	785,164	699,118	7,454,720
TOTAL CURRENT REQUIREMENTS	51,490,053	57,927,578	67,090,113	74,396,255	73,950,638	72,089,192	71,255,790	73,299,736	75,265,353	77,518,546	79,410,627	81,492,297	803,696,124
RESERVES:													
Contingencies	4,033,346	4,736,909	5,297,144	5,549,608	5,814,591	5,939,190	6,131,439	6,324,157	6,514,410	6,693,573	6,878,165	7,067,474	7,067,474
Rate Stabilization Reserve	19,818,711	16,902,336	25,831,879	12,922,942	3,870,156	278,264	858,193	2,292,689	4,063,052	5,961,206	8,413,385	10,593,018	10,593,018
TOTAL RESERVES	23,852,057	21,639,244	31,129,024	18,472,550	9,684,747	6,217,454	6,989,632	8,616,846	10,577,462	12,654,779	15,291,550	17,660,492	17,660,492
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Refuse Rate Increase	0.0%	4.0%	5.0%	5.5%	6.0%	5.5%	5.0%	4.0%	3.0%	3.0%	3.0%	2.0%	
Prior Year Refuse Rate Increase	0.0%	1.0%	5.0%	5.0%	5.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	

**CITY OF SUNNYVALE
6100. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	17,660,492	19,754,420	21,389,579	22,472,298	23,083,986	22,925,176	22,605,540	21,699,872	20,079,044	17,796,627	17,660,492	23,852,057
CURRENT RESOURCES:												
Rental Income	336,675	345,092	353,719	362,562	371,626	380,917	390,440	400,201	410,206	420,461	3,771,897	6,975,092
Service Fees	82,241,416	83,926,543	85,646,198	87,401,088	89,191,937	91,019,479	92,884,469	94,787,671	96,729,871	98,711,866	902,540,537	1,650,604,827
Miscellaneous Revenues	65,989	66,424	66,863	67,306	67,755	68,207	68,664	69,126	69,592	70,063	679,988	1,378,362
Transfers From Other Funds	0	0	0	0	0	0	0	0	0	0	0	0
SMaRT Station Revenues	2,368,441	2,427,652	2,488,343	2,550,551	2,614,315	2,679,673	2,746,665	2,815,332	2,885,715	2,957,858	26,534,544	49,379,450
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	18,000,000
County Wide AB939 Fee	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	1,356,757	2,849,743
Interest Income	481,815	521,697	548,105	563,024	559,151	551,355	529,265	489,733	434,064	368,849	5,047,058	8,247,867
TOTAL CURRENT RESOURCES	85,630,011	87,423,082	89,238,903	91,080,208	92,940,459	94,835,307	96,755,178	98,697,738	100,665,123	102,664,773	939,930,783	1,737,435,343
TOTAL AVAILABLE RESOURCES	103,290,504	107,177,503	110,628,483	113,552,506	116,024,445	117,760,482	119,360,718	120,397,610	120,744,167	120,461,400	957,591,275	1,761,287,399
CURRENT REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	10,232,021
Debt Service	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	22,050,160	41,895,304
Operations	3,666,880	3,772,927	3,881,941	3,993,998	4,109,178	4,227,560	4,349,227	4,474,262	4,602,749	4,809,633	41,888,355	80,073,060
Solid Waste Collection Contract	39,238,278	40,415,426	41,627,889	42,876,726	44,163,028	45,487,918	46,852,556	48,258,133	49,705,877	51,197,053	449,822,884	806,931,889
Special Projects	403,067	413,179	477,949	428,049	726,328	443,825	449,070	530,634	466,309	278,559	4,616,969	12,534,249
Infrastructure Projects	140,878	146,513	152,374	158,469	164,808	171,399	178,256	185,386	192,802	200,514	1,691,398	21,321,501
Project Operating	(260,569)	(268,386)	(276,438)	(284,731)	(293,273)	(299,138)	(308,112)	(308,112)	(308,112)	(308,112)	(2,914,983)	(5,143,469)
In-Lieu Charges	5,382,068	5,518,755	5,659,211	5,803,167	5,950,711	6,101,932	6,256,922	6,415,777	6,578,590	6,745,462	60,412,595	110,591,732
SMaRT Expense Share (Sunnyvale)	29,740,646	30,468,100	31,214,884	31,981,537	32,768,611	33,576,676	34,406,320	35,257,770	36,132,008	37,030,067	332,576,619	606,749,529
Long Term Rent - SMaRT and Landfill	1,812,677	1,867,057	1,923,069	1,980,761	2,040,184	2,101,389	2,164,431	2,229,364	2,296,245	2,365,132	20,780,310	37,591,355
Civic Center Rent	463,801	477,715	492,046	506,808	522,012	537,672	553,803	570,417	587,530	605,155	5,316,959	9,103,271
Transfer To General Fund	36,350	34,546	29,908	33,820	28,922	50,921	64,946	46,673	71,962	74,121	472,171	1,074,399
Transfer To Payroll and Benefits Fund	706,991	737,075	768,336	784,900	713,745	549,771	488,411	453,246	416,564	135,977	5,755,016	13,209,736
TOTAL CURRENT REQUIREMENTS	83,536,083	85,787,923	88,156,185	90,468,520	93,099,269	95,154,942	97,660,846	100,318,566	102,947,540	105,338,579	942,468,454	1,746,164,579
RESERVES:												
Contingencies	7,264,580	7,465,645	7,672,471	7,885,226	8,104,082	8,329,215	8,560,810	8,799,016	9,044,063	9,303,675	9,303,675	9,303,675
Rate Stabilization Reserve	12,489,840	13,923,934	14,799,826	15,198,760	14,821,094	14,276,325	13,139,062	11,280,027	8,752,563	5,819,145	5,819,145	5,819,145
TOTAL RESERVES	19,754,420	21,389,579	22,472,298	23,083,986	22,925,176	22,605,540	21,699,872	20,079,044	17,796,627	15,122,821	15,122,821	15,122,821
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Refuse Rate Increase	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
Prior Year Refuse Rate Increase	3.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	3.0%	0.0%		

**6100. SOLID WASTE MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	BUDGET 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
Long Term Rent	232,423	256,595	263,010	269,585	276,325	283,233	290,314	297,572	305,011	312,636	320,452	328,463	3,203,195
County Wide AB939 Fee	169,121	136,229	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	1,492,986
Late Payment Penalties	(4)	0	0	0	0	0	0	0	0	0	0	0	0
Code Violations	1,131	0	0	0	0	0	0	0	0	0	0	0	0
Refuse Service Fees	49,741,885	52,720,000	55,658,742	59,013,573	62,554,387	66,025,530	69,359,159	72,167,511	74,367,899	76,635,376	78,971,989	80,590,125	748,064,289
SMaRT Station Revenues	398,084	2,116,163	1,850,222	1,896,478	1,943,889	1,992,487	2,042,299	2,093,356	2,145,690	2,199,333	2,254,316	2,310,674	22,844,906
Curbside Sales - General	38,594	38,980	39,370	39,763	40,161	40,563	40,968	41,378	41,792	42,210	42,632	43,058	450,875
Interest Income	459,378	424,299	610,373	362,207	189,897	121,911	137,052	168,958	207,401	248,133	299,834	430,744	3,200,809
Sale of Garbage Tags - Retailer	21,554	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	220,000
Sale of Garbage Tags - In House	0	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	27,500
Miscellaneous Revenues	469,399	0	0	0	0	0	0	0	0	0	0	0	0
Bond Proceeds	0	0	18,000,000	0	0	0	0	0	0	0	0	0	18,000,000
Accrued Franchise Depreciation Savings	89,507	0	0	0	0	0	0	0	0	0	0	0	0
Annual Financial Report Adjustment	(621,670)	0	0	0	0	0	0	0	0	0	0	0	0
Fund Total	50,999,400	55,714,766	76,579,892	61,739,781	65,162,835	68,621,899	72,027,968	74,926,951	77,225,968	79,595,863	82,047,398	83,861,239	797,504,560

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**CITY OF SUNNYVALE
6141. SMaRT STATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,443	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Revenue - Recycling	(549,474)	875,751	5,621,055	5,761,581	5,905,621	6,053,261	6,204,593	6,359,708	6,518,700	6,681,668	6,848,710	7,019,927	63,850,576
Revenue - Public Haul	1,674,250	1,506,473	2,130,894	2,184,166	2,238,771	2,294,740	2,352,108	2,410,911	2,471,184	2,532,963	2,596,287	2,661,195	25,379,692
Revenue - Yard Waste	(471,885)	640,305	0	0	0	0	0	0	0	0	0	0	640,305
Expense Share - Sunnyvale	13,993,197	16,460,446	20,234,081	20,637,791	21,402,421	22,508,672	23,342,359	24,126,272	24,871,261	25,676,184	26,087,014	26,718,396	252,064,897
Expense Share - Mountain View	7,500,724	7,773,836	7,782,612	7,536,219	7,815,436	8,219,401	8,523,836	8,810,094	9,082,139	9,374,061	9,526,090	9,756,649	94,200,373
Expense Share - Palo Alto	4,289,419	2,195,441	0	0	0	0	0	0	0	0	0	0	2,195,441
Other Revenues	(406,041)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	26,030,190	29,452,252	35,768,642	36,119,758	37,362,249	39,076,074	40,422,896	41,706,984	42,943,284	44,264,876	45,058,102	46,156,168	438,331,285
TOTAL AVAILABLE RESOURCES	26,033,633	29,452,252	35,768,642	36,119,758	37,362,249	39,076,074	40,422,896	41,706,984	42,943,284	44,264,876	45,058,102	46,156,168	438,331,285
CURRENT REQUIREMENTS:													
Bay County Waste Services Agreement	14,813,749	15,309,279	15,077,042	15,819,547	16,604,821	17,834,999	18,684,377	19,456,825	20,168,212	20,672,417	21,189,228	21,718,959	202,535,706
Operator Share of Revenue	0	0	5,053,396	5,179,731	5,309,224	5,441,955	5,578,004	5,717,454	5,860,390	6,006,900	6,157,072	6,310,999	56,615,125
Operations	2,614,129	1,289,237	2,112,456	2,202,009	2,262,214	2,338,918	2,419,241	2,503,326	2,589,989	2,679,993	2,774,134	2,870,684	26,042,200
Third Party Processing Fees	0	3,329,423	4,727,935	4,670,862	4,787,634	4,907,324	5,030,007	5,155,758	5,284,652	5,416,768	5,552,187	5,690,992	54,553,541
Landfill Fees	7,732,294	8,490,683	7,041,539	6,834,727	6,949,988	7,068,130	7,189,225	7,313,348	7,440,574	7,570,980	7,704,647	7,841,655	81,445,497
Capital Projects	0	0	239,868	0	0	0	0	0	0	278,173	0	0	518,041
Host Fees	732,453	898,261	956,543	980,457	1,004,968	1,030,092	1,055,845	1,082,241	1,109,297	1,137,029	1,165,455	1,194,591	11,614,778
Civic Center/SMaRT Station Land Rent	0	0	405,915	432,425	443,401	454,657	466,197	478,034	490,170	502,616	515,379	528,288	4,717,081
Transfers Out	193,325	135,369	153,948	155,256	161,640	168,134	176,003	183,364	187,897	195,500	205,556	181,059	1,903,723
TOTAL CURRENT REQUIREMENTS	26,085,950	29,452,252	35,768,642	36,119,758	37,362,249	39,076,074	40,422,896	41,706,984	42,943,284	44,264,876	45,058,102	46,156,168	438,041,969
RESERVES:													
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	(52,316)	0	0	0	0	0	0	0	0	0	0	0	(52,316)

**CITY OF SUNNYVALE
6141. SMaRT STATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
Revenue - Recycling	7,195,426	7,375,311	7,559,694	7,748,686	7,942,404	8,140,964	8,344,488	8,553,100	8,766,927	8,986,101	80,613,100	144,463,676
Revenue - Public Haul	2,727,724	2,795,918	2,865,816	2,937,461	3,010,897	3,086,170	3,163,324	3,242,407	3,323,467	3,406,554	30,559,739	55,939,431
Revenue - Yard Waste	0	0	0	0	0	0	0	0	0	0	0	640,305
Expense Share - Sunnyvale	27,372,205	28,040,448	28,726,541	29,430,985	30,402,802	30,897,003	31,659,655	32,442,439	33,246,293	34,072,209	306,290,582	558,355,479
Expense Share - Mountain View	9,995,398	10,239,418	10,489,956	10,747,195	11,099,638	11,282,535	11,561,029	11,846,875	12,140,415	12,442,012	111,844,471	206,044,844
Expense Share - Palo Alto	0	0	0	0	0	0	0	0	0	0	0	2,195,441
Other Revenues	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	47,290,754	48,451,095	49,642,007	50,864,327	52,455,741	53,406,671	54,728,496	56,084,821	57,477,104	58,906,876	529,307,891	967,639,176
TOTAL AVAILABLE RESOURCES	47,290,754	48,451,095	49,642,007	50,864,327	52,455,741	53,406,671	54,728,496	56,084,821	57,477,104	58,906,876	529,307,891	967,639,176
CURRENT REQUIREMENTS:												
Bay County Waste Services Agreement	22,261,932	22,818,481	23,388,943	23,973,666	24,573,008	25,187,333	25,817,017	26,462,442	27,124,003	27,802,103	249,408,928	451,944,634
Operator Share of Revenue	6,468,774	6,630,493	6,796,256	6,966,162	7,140,316	7,318,824	7,501,795	7,689,340	7,881,573	8,078,612	72,472,146	129,087,271
Operations	2,978,348	3,086,271	3,198,448	3,315,059	3,436,291	3,562,343	3,693,418	3,829,731	3,971,507	4,118,979	35,190,394	61,232,593
Third Party Processing Fees	5,833,267	5,979,098	6,128,576	6,281,790	6,438,835	6,599,806	6,764,801	6,933,921	7,107,269	7,284,951	65,352,313	119,905,854
Landfill Fees	7,982,089	8,126,034	8,273,577	8,424,808	8,579,821	8,738,708	8,901,568	9,068,500	9,239,604	9,414,987	86,749,696	168,195,193
Capital Projects	0	0	0	0	336,821	0	0	0	0	0	336,821	854,862
Host Fees	1,224,456	1,255,067	1,286,444	1,318,605	1,351,570	1,385,360	1,419,994	1,455,493	1,491,881	1,529,178	13,718,049	25,332,827
Civic Center/SMaRT Station Land Rent	541,887	555,650	569,764	584,236	599,078	614,298	629,904	645,395	661,267	678,066	6,079,545	10,796,627
Transfers Out	182,774	190,819	199,193	203,367	184,712	147,107	129,509	119,400	108,875	28,777	1,494,533	3,398,256
TOTAL CURRENT REQUIREMENTS	47,290,754	48,451,095	49,642,007	50,864,327	52,455,741	53,406,671	54,728,496	56,084,821	57,477,104	58,906,876	529,307,891	970,748,117
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	(3,108,940)

**CITY OF SUNNYVALE
6143. SMaRT STATION REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	623,268	436,582	440,120	2,903,200	5,654,785	2,798,273	2,867,107	3,190,086	3,377,526	3,017,012	2,622,243	2,959,912	436,582
CURRENT RESOURCES:													
Contribution - Mountain View	61,936	0	0	106,708	109,909	113,207	116,603	120,101	123,704	127,415	131,237	135,175	1,084,058
Contribution - Palo Alto	56,176	0	0	0	0	0	0	0	0	0	0	0	0
Contribution - Sunnyvale	146,004	0	0	181,692	187,143	192,757	198,540	204,496	210,631	216,950	223,458	230,162	1,845,828
CalRecycle Organics Grant	0	3,000,000	0	0	0	0	0	0	0	0	0	0	3,000,000
Bond Reimbursement	707,122	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
Interest Income	11,132	11,000	11,500	11,836	13,328	12,608	16,488	32,153	29,595	18,433	17,589	22,769	197,299
Bond Proceeds	0	0	16,000,000	16,000,000	0	0	0	0	0	0	0	0	32,000,000
TOTAL CURRENT RESOURCES	982,370	3,011,000	16,011,500	18,300,236	2,310,380	2,318,572	2,331,630	2,356,749	2,363,929	2,362,798	2,372,285	2,388,106	56,127,185
TOTAL AVAILABLE RESOURCES	1,605,638	3,447,582	16,451,620	21,203,436	7,965,165	5,116,845	5,198,737	5,546,835	5,741,456	5,379,810	4,994,528	5,348,017	56,563,767
CURRENT REQUIREMENTS:													
Capital Replacement	464,095	3,007,462	13,548,420	13,548,651	3,166,892	249,738	8,651	169,309	724,444	757,566	34,617	375,249	35,590,998
2007 Solid Waste Bonds Debt Service	704,961	0	0	0	0	0	0	0	0	0	0	0	0
New SMaRT Station Debt Service	0	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
TOTAL CURRENT REQUIREMENTS	1,169,056	3,007,462	13,548,420	15,548,651	5,166,892	2,249,738	2,008,651	2,169,309	2,724,444	2,757,566	2,034,617	2,375,249	53,590,998
RESERVES:													
Debt Service Reserve	0	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Capital Replacement	436,582	440,120	2,903,200	3,654,785	798,273	867,107	1,190,086	1,377,526	1,017,012	622,243	959,912	972,769	972,769
TOTAL RESERVES	436,582	440,120	2,903,200	5,654,785	2,798,273	2,867,107	3,190,086	3,377,526	3,017,012	2,622,243	2,959,912	2,972,769	2,972,769
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6143. SMaRT STATION REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,972,769	3,290,476	3,705,911	2,984,088	3,011,662	3,179,032	2,619,254	2,499,991	2,223,008	2,473,042	2,972,769	436,582
CURRENT RESOURCES:												
Contribution - Mountain View	139,230	143,407	147,709	152,140	156,704	161,405	166,248	171,235	176,372	180,781	1,595,231	2,679,289
Contribution - Palo Alto	0	0	0	0	0	0	0	0	0	0	0	0
Contribution - Sunnyvale	237,067	244,179	251,504	259,049	266,821	274,825	283,070	291,562	300,309	307,817	2,716,204	4,562,033
CalRecycle Organics Grant	0	0	0	0	0	0	0	0	0	0	0	3,000,000
Bond Reimbursement	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	20,000,000	38,000,000
Interest Income	27,655	38,489	33,961	23,701	26,582	20,783	10,748	4,892	4,494	4,606	195,913	393,211
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	32,000,000
TOTAL CURRENT RESOURCES	2,403,951	2,426,075	2,433,174	2,434,891	2,450,107	2,457,014	2,460,066	2,467,690	2,481,175	2,493,205	24,507,348	80,634,533
TOTAL AVAILABLE RESOURCES	5,376,720	5,716,551	6,139,086	5,418,978	5,461,769	5,636,046	5,079,319	4,967,680	4,704,183	4,966,247	27,480,117	81,071,115
CURRENT REQUIREMENTS:												
Capital Replacement	86,244	10,640	1,154,998	407,317	282,737	1,016,793	579,329	744,672	231,141	200,000	4,713,870	40,304,868
2007 Solid Waste Bonds Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
New SMaRT Station Debt Service	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	20,000,000	38,000,000
TOTAL CURRENT REQUIREMENTS	2,086,244	2,010,640	3,154,998	2,407,317	2,282,737	3,016,793	2,579,329	2,744,672	2,231,141	2,200,000	24,713,870	78,304,868
RESERVES:												
Debt Service Reserve	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Capital Replacement	1,290,476	1,705,911	984,088	1,011,662	1,179,032	619,254	499,991	223,008	473,042	766,247	766,247	766,247
TOTAL RESERVES	3,290,476	3,705,911	2,984,088	3,011,662	3,179,032	2,619,254	2,499,991	2,223,008	2,473,042	2,766,247	2,766,247	2,766,247
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6180. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	54,117,901	53,263,980	52,209,911	53,217,382	53,299,673	52,831,988	51,769,403	50,595,174	49,317,388	47,983,308	46,547,302	44,968,534	53,263,980
CURRENT RESOURCES:													
Investment Earnings	1,055,716	1,065,280	1,305,248	1,330,435	1,065,993	1,056,640	1,035,388	1,011,903	986,348	959,666	930,946	899,371	11,647,217
Licenses and Permits	10,225,124	14,154,069	14,099,790	14,804,779	15,248,923	15,706,390	16,177,582	16,662,910	17,162,797	17,677,681	18,208,011	18,754,252	178,657,184
Fees	4,232,598	3,882,937	4,934,579	5,378,395	5,539,747	5,705,939	5,877,117	6,053,431	6,235,034	6,422,085	6,614,747	6,709,884	63,353,896
Other Revenue	12,467	8,341	15,560	16,338	16,828	17,332	17,852	18,388	18,940	19,508	20,093	20,696	189,875
TOTAL CURRENT RESOURCES	15,525,906	19,110,627	20,355,177	21,529,946	21,871,491	22,486,302	23,107,940	23,746,632	24,403,118	25,078,940	25,773,798	26,384,203	253,848,173
TOTAL AVAILABLE RESOURCES	69,643,806	72,374,607	72,565,088	74,747,328	75,171,164	75,318,290	74,877,343	74,341,806	73,720,506	73,062,247	72,321,100	71,352,736	307,112,153
CURRENT REQUIREMENTS:													
Operations	13,283,499	11,419,228	13,144,607	13,487,039	14,140,518	15,075,151	15,522,707	15,983,574	16,458,145	16,946,831	17,450,050	17,975,822	167,603,672
Projects	823,322	1,774,047	50,000	0	0	0	0	0	0	0	0	0	1,824,047
General Fund In-Lieu Charges	1,862,766	1,910,348	1,846,009	1,893,006	1,941,179	1,990,557	2,041,168	2,093,045	2,146,218	2,200,721	2,256,586	2,313,848	22,632,685
Property & Liability In Lieu Charges	6,652	6,699	8,374	10,049	10,049	10,049	10,049	10,049	10,049	10,049	10,049	10,049	105,512
Transfer To General Fund	36,411	36,227	0	0	0	0	0	0	0	0	0	0	36,227
Transfer To General Services Technology	206,829	2,291,755	309,481	765,143	775,345	817,664	835,356	853,437	871,915	890,798	910,093	929,813	10,250,801
Transfer To Employee Benefits Fund	160,346	2,726,392	2,742,460	2,761,468	2,865,205	2,970,381	3,107,251	3,235,706	3,316,806	3,444,459	3,613,038	3,201,384	33,984,550
Civic Center Rent	0	0	1,246,774	2,530,951	2,606,879	2,685,086	2,765,638	2,848,607	2,934,065	3,022,087	3,112,750	3,206,133	26,958,970
TOTAL CURRENT REQUIREMENTS	16,379,826	20,164,696	19,347,706	21,447,655	22,339,176	23,548,886	24,282,170	25,024,418	25,737,198	26,514,945	27,352,566	27,637,048	263,396,465
RESERVES:													
Development Enterprise Reserve	53,263,980	52,209,911	53,217,382	53,299,673	52,831,988	51,769,403	50,595,174	49,317,388	47,983,308	46,547,302	44,968,534	43,715,688	43,715,688
TOTAL RESERVES	53,263,980	52,209,911	53,217,382	53,299,673	52,831,988	51,769,403	50,595,174	49,317,388	47,983,308	46,547,302	44,968,534	43,715,688	43,715,688
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6180. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	43,715,688	42,592,964	41,006,883	38,923,634	36,383,921	33,760,878	31,418,123	28,925,585	26,133,587	23,142,418	43,715,688	53,263,980
CURRENT RESOURCES:												
Investment Earnings	1,092,892	1,064,824	1,025,172	973,091	909,598	844,022	785,453	723,140	653,340	578,560	8,650,092	20,297,309
Licenses and Permits	19,316,879	19,703,217	20,097,281	20,499,227	20,909,211	21,327,395	21,753,943	22,189,022	22,632,803	23,085,459	211,514,438	390,171,622
Fees	6,911,181	7,049,405	7,190,393	7,334,201	7,480,885	7,630,502	7,783,112	7,938,774	8,097,550	8,259,501	75,675,503	139,029,399
Other Revenue	21,317	21,956	22,615	23,293	23,992	24,712	25,453	26,217	27,003	27,814	244,373	434,248
TOTAL CURRENT RESOURCES	27,342,269	27,839,402	28,335,461	28,829,811	29,323,686	29,826,632	30,347,962	30,877,153	31,410,696	31,951,334	296,084,405	549,932,578
TOTAL AVAILABLE RESOURCES	71,057,957	70,432,366	69,342,344	67,753,445	65,707,606	63,587,509	61,766,085	59,802,739	57,544,283	55,093,752	339,800,094	603,196,558
CURRENT REQUIREMENTS:												
Operations	18,595,166	19,235,947	19,898,910	20,584,825	21,294,489	22,028,727	22,788,394	23,574,372	24,387,575	25,228,950	217,617,353	385,221,025
Projects	0	0	0	0	0	0	0	0	0	0	0	1,824,047
General Fund In-Lieu Charges	2,372,541	2,432,702	2,494,367	2,557,573	2,622,360	2,688,766	2,756,833	2,826,601	2,898,113	2,971,413	26,621,269	49,253,954
Property & Liability In Lieu Charges	10,149	10,251	10,405	10,561	10,719	10,880	11,043	11,209	11,377	11,547	108,140	213,652
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	36,227
Transfer To General Services Technology	949,964	970,557	991,601	1,013,109	1,035,086	1,057,549	1,080,502	1,103,961	1,127,936	1,161,774	10,492,037	20,742,839
Transfer To Employee Benefits Fund	3,234,857	3,374,640	3,520,000	3,594,928	3,267,288	2,555,174	2,260,589	2,091,576	1,915,432	571,339	26,385,823	60,370,372
Civic Center Rent	3,302,317	3,401,386	3,503,428	3,608,530	3,716,786	3,828,290	3,943,139	4,061,433	4,061,433	4,061,433	37,488,174	64,447,144
TOTAL CURRENT REQUIREMENTS	28,464,993	29,425,482	30,418,710	31,369,525	31,946,729	32,169,387	32,840,499	33,669,151	34,401,865	34,006,455	318,712,797	582,109,261
RESERVES:												
Development Enterprise Reserve	42,592,964	41,006,883	38,923,634	36,383,921	33,760,878	31,418,123	28,925,585	26,133,587	23,142,418	21,087,297	21,087,297	21,087,297
TOTAL RESERVES	42,592,964	41,006,883	38,923,634	36,383,921	33,760,878	31,418,123	28,925,585	26,133,587	23,142,418	21,087,297	21,087,297	21,087,297
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6200. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	142,354	1,909,402	2,948,654	4,419,869	5,840,816	4,948,406	4,000,889	2,960,621	1,825,326	599,268	772,918	865,221	1,909,402
CURRENT RESOURCES:													
Rents and Concessions	277,143	244,167	315,056	287,690	222,626	228,879	235,156	241,459	247,789	254,144	260,527	266,938	2,804,432
Fees	4,295,471	4,421,031	4,421,031	4,421,031	4,509,452	4,599,641	4,691,634	4,785,467	4,881,176	4,978,799	5,078,375	5,179,943	51,967,581
Other Revenues	128,033	94,746	114,780	117,076	119,417	121,805	124,242	126,726	129,261	131,846	134,483	137,173	1,351,555
Transfers In	1,715,000	1,535,000	1,840,000	2,135,000	0	0	0	0	0	0	0	0	5,510,000
TOTAL CURRENT RESOURCES	6,415,647	6,294,944	6,690,868	6,960,797	4,851,495	4,950,325	5,051,032	5,153,652	5,258,225	5,364,790	5,473,386	5,584,053	61,633,568
TOTAL AVAILABLE RESOURCES	6,558,001	8,204,346	9,639,522	11,380,666	10,692,312	9,898,731	9,051,921	8,114,274	7,083,551	5,964,057	6,246,304	6,449,275	63,542,970
CURRENT REQUIREMENTS:													
Operations	4,101,310	3,880,692	4,051,891	4,178,042	4,318,794	4,462,741	4,609,005	4,760,261	4,916,658	5,078,426	5,245,757	5,418,781	50,921,047
Other Overhead	497,503	518,620	456,157	479,699	516,949	500,527	511,334	522,410	533,763	545,400	557,328	569,555	5,711,743
Transfers Out	49,786	856,381	547,818	549,621	565,701	581,837	607,643	632,060	648,418	670,305	699,079	628,332	6,987,197
Civic Center Rent	0	0	163,787	332,487	342,462	352,736	363,318	374,217	385,444	397,007	408,917	421,185	3,541,561
Fiscal Strategies	0	0	0	0	0	0	0	0	0	(1,500,000)	(1,530,000)	(1,560,600)	(4,590,600)
TOTAL CURRENT REQUIREMENTS	4,648,599	5,255,693	5,219,653	5,539,849	5,743,906	5,897,842	6,091,300	6,288,948	6,484,283	5,191,139	5,381,082	5,477,253	62,570,948
RESERVES:													
20 Year RAP	1,909,402	2,948,654	4,419,869	5,840,816	4,948,406	4,000,889	2,960,621	1,825,326	599,268	772,918	865,221	972,022	972,022
TOTAL RESERVES	1,909,402	2,948,654	4,419,869	5,840,816	4,948,406	4,000,889	2,960,621	1,825,326	599,268	772,918	865,221	972,022	972,022
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6200. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	972,022	1,082,310	1,177,660	1,256,322	1,329,937	1,476,581	1,494,343	1,261,931	1,043,069	837,890	972,022	1,909,402
CURRENT RESOURCES:												
Rents and Concessions	274,096	281,319	288,608	295,967	303,396	310,897	318,474	321,129	323,863	326,678	3,044,427	5,848,859
Fees	5,335,341	5,495,401	5,660,263	5,830,071	6,004,973	6,185,123	6,370,676	6,561,797	6,758,651	6,961,410	61,163,707	113,131,288
Other Revenues	141,288	145,527	149,892	154,389	159,021	163,791	168,705	173,766	178,979	184,349	1,619,708	2,971,262
Transfers In	0	0	0	0	0	0	0	0	0	0	0	5,510,000
TOTAL CURRENT RESOURCES	5,750,725	5,922,247	6,098,764	6,280,427	6,467,390	6,659,812	6,857,856	7,056,692	7,261,492	7,472,437	65,827,841	127,461,409
TOTAL AVAILABLE RESOURCES	6,722,747	7,004,557	7,276,424	7,536,749	7,797,327	8,136,392	8,352,199	8,318,623	8,304,561	8,310,328	66,799,864	129,370,811
CURRENT REQUIREMENTS:												
Operations	5,594,767	5,776,489	5,964,283	6,158,358	6,358,931	6,566,227	6,780,477	7,001,924	7,230,816	7,467,412	64,899,684	115,820,731
Other Overhead	582,897	596,561	610,967	625,721	640,832	656,307	672,156	688,389	705,014	722,041	6,500,883	12,212,626
Transfers Out	636,371	662,653	689,921	705,154	641,878	480,037	429,971	401,348	371,431	141,374	5,160,138	12,147,335
Civic Center Rent	433,821	446,835	460,240	474,047	488,269	502,917	518,004	533,545	549,551	566,037	4,973,266	8,514,827
Fiscal Strategies	(1,607,418)	(1,655,641)	(1,705,310)	(1,756,469)	(1,809,163)	(1,563,438)	(1,310,341)	(1,349,651)	(1,390,141)	(1,431,845)	(15,579,417)	(20,170,017)
TOTAL CURRENT REQUIREMENTS	5,640,437	5,826,897	6,020,102	6,206,812	6,320,747	6,642,050	7,090,268	7,275,554	7,466,670	7,465,019	65,954,555	128,525,502
RESERVES:												
20 Year RAP	1,082,310	1,177,660	1,256,322	1,329,937	1,476,581	1,494,343	1,261,931	1,043,069	837,890	845,309	845,309	845,309
TOTAL RESERVES	1,082,310	1,177,660	1,256,322	1,329,937	1,476,581	1,494,343	1,261,931	1,043,069	837,890	845,309	845,309	845,309
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**6200. GOLF AND TENNIS OPERATIONS FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
Tennis Pro Shop Concession	97,831	91,181	150,000	155,000	160,000	165,000	170,000	175,000	180,000	185,000	190,000	195,000	1,816,181
Sunken Garden Concession	17,501	19,611	25,748	26,263	26,788	27,324	27,870	28,428	28,996	29,576	30,168	30,771	301,543
Property Rental	16,610	0	0	0	0	0	0	0	0	0	0	0	0
Lease Revenue	108,815	101,808	104,862	71,292	0	0	0	0	0	0	0	0	277,962
Tower/Antenna Rental	36,386	31,567	34,446	35,135	35,838	36,555	37,286	38,032	38,792	39,568	40,360	41,167	408,747
TOTAL RENTS AND CONCESSIONS	277,143	244,167	315,056	287,690	222,626	228,879	235,156	241,459	247,789	254,144	260,527	266,938	2,804,432
Golf Operations Fees	4,295,471	4,421,031	4,421,031	4,421,031	4,509,452	4,599,641	4,691,634	4,785,467	4,881,176	4,978,799	5,078,375	5,179,943	51,967,581
TOTAL GOLF FEES	4,295,471	4,421,031	4,421,031	4,421,031	4,509,452	4,599,641	4,691,634	4,785,467	4,881,176	4,978,799	5,078,375	5,179,943	51,967,581
Miscellaneous Revenue	8,698	0	0	0	0	0	0	0	0	0	0	0	0
Merchandise Sales	119,335	94,746	114,780	117,076	119,417	121,805	124,242	126,726	129,261	131,846	134,483	137,173	1,351,555
TOTAL GOLF AND TENNIS SHOP REVENUE	128,033	94,746	114,780	117,076	119,417	121,805	124,242	126,726	129,261	131,846	134,483	137,173	1,351,555
Transfers In	1,715,000	1,535,000	1,840,000	2,135,000	0	0	0	0	0	0	0	0	5,510,000
TOTAL TRANSFERS IN	1,715,000	1,535,000	1,840,000	2,135,000	0	0	0	0	0	0	0	0	5,510,000
FUND TOTAL	6,415,647	6,294,944	6,690,868	6,960,797	4,851,495	4,950,325	5,051,032	5,153,652	5,258,225	5,364,790	5,473,386	5,584,053	61,633,568

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**Financial Plans –
Internal Services and
Other Funds**

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Internal Service and Other Funds

The City utilizes internal service funds to account for goods and services provided by one department to other departments of the City. There are three such funds that operate on a cost reimbursement basis: the General Services Fund, the Employee Payroll & Benefits Fund, and the Liability and Property Insurance Fund.

The General Services Fund accounts for the City's Fleet Services, Facilities Management Services, Technology and Communication Services, Sunnyvale Office Center, and Project Administration Services. The Employee Payroll & Benefits Fund serves to capture the costs associated with payroll related liabilities and employer provided benefits including pension costs, employee insurance plans, workers' compensation, and paid leave time. The Property and Liability Insurance Fund accounts for the costs related to the City's liability and property insurance.

Sunnyvale's full cost accounting methodology results in all the costs of these funds being charged back to all city operating programs through internal service charges for general services, an additive rate basis for employee benefits (with a notable exception detailed below), and a usage basis for liability and property insurance. Therefore, the total expenditures of these funds are not added to the overall budget, as they are already captured within the City's programs and funds.

One significant change to the City's costing methodology to employee benefits was made with the FY21/22 Adopted Budget. The costs associated with the City's unfunded pension liability and the unfunded liability for Other Post Employment Benefit (retiree medical liability) are no longer wholly associated with current employees and have become a fixed cost of doing business going forward. Therefore, these costs have been removed from the city operating programs and are now fund-to-fund transfers based on the proportion of salaries in each fund. This change makes the department operating budgets (detailed later in this volume) look like they are down in cost significantly, however, the City's overall cost to do business has not changed.

The City's other funds include the Dorolou P. Swirsky Youth Opportunity Fund, the Fremont Pool Endowment (Trust) Fund, and the Community Facilities District No. 3 Fund. These are funds that separately account for assets that the City holds in a trust or are used to benefit a specified purpose.

General Services Fund

Fleet, Facilities, and Technology Services

The combined General Services Fund financial plan contains three sub-funds that provide a wide range of important support services to programs within the City: Fleet Services, Facilities Management, and Technology Services. Funding for these services is provided through internal service charges to benefiting program operating budgets. Internal service charges include not only the cost of operations, but are also set to recover the cost of replacement for depreciable equipment. This assures the availability of funds to replace equipment at the most cost-effective time.

Aggregate internal service charge increases for the combined General Services Fund activities in FY 2022/23 has increased 7.5% from FY 2021/22 after being held flat for two years as a cost-savings measure in response to the impact of the COVID-19 pandemic. For the remainder of the front ten years of the plan, the average annual increase is 4.2%. The short-term increases are primarily due to catching up to the true cost to meet existing service level requirements. Additional drivers include continued investment in information technology, increases in fleet replacement costs driven mainly by the true up of heavy equipment costs (such as fire apparatus), and incorporating costs associated with the new civic center. In the final ten years of the long-term plan, charges are scheduled to increase an average of 2.8% annually, which is a little lower than the prior year budget. A more detailed narrative on the changes is provided in the sections below that cover the individual sub-funds.

Fleet Services Sub-Fund

The Fleet Services Program reflects the cost of ownership of City vehicles and equipment. The main source of funding within this sub-fund is internal service charge revenue for Fleet Services provided to other programs, which is primarily based on specific vehicle usage. Fleet Services charges are scheduled to increase 10% in FY 2022/23 as internal service charges are reconciled to the current cost of operations after being held flat for two years as a cost-savings measure. In addition, inflationary pressures on critical line items such as fuel have also been incorporated into the Fleet Budget and have increased the cost of operations. A projected average annual increase of about 4% for the remainder of the first ten years is included in the long-term plan, up 0.4% from prior year budget estimates. Increases in the second ten years remain unchanged from the prior year at an average of approximately 3% annually.

The two major current requirements are equipment replacement and operation of the Fleet Services program. The Equipment Replacement line item fluctuates each year, as various items of equipment reach the end of their useful life and must be replaced. Overall, equipment replacement expenditures are down approximately \$1.9 million in the first ten years of the twenty-year plan. This is predominantly due to deferred replacements. The Fleet Replacement Schedule will be revisited during the 2023/24 Projects Budget cycle to further align vehicle cost assumptions and replacement timing. In 2022/23, two new truck purchases for ESD are planned. These trucks will be funded by the Water Fund.

Operating expenditures in FY 2022/23 are up \$5.2 million over the first ten years when compared to the ten-year period of the prior budget year twenty-year financial plan. This is due to increased salaries and benefits and the rising costs of goods and services, fuel in particular.

The Fleet Services Reserve represents the accumulation of annual revenue received from City programs, net of replacements purchased during the current fiscal year, for future replacement of vehicles and equipment. This reserve works in tandem with the Equipment Replacement line item under the Current Requirements section of the Sub-Fund. For example, when a large-value item is scheduled to be replaced such as a street sweeper or a fire apparatus, the equipment replacement reserve will be drawn down as funds are used to purchase the vehicle or apparatus. In this manner, operating programs do not experience large swings in expenditures due to fleet replacement.

Facilities Management Services Sub-Fund

The Facilities Management Program reflects the cost of maintaining City facilities, including costs for janitorial service, building maintenance, utilities, carpets and blinds, modular furniture, and building equipment.

The Facilities Management Sub-Fund has two internal service charge revenue items, one relating to space and the other relating to equipment. Space charges are based upon the total square footage of building space throughout the City. This square footage is then divided amongst the various City programs, and operating charges are allocated out based on a program's proportion of the total square footage. The equipment charge accounts are for replacement costs associated with modular furniture, carpet, and blinds, and building maintenance equipment.

The aggregate charges for Facilities Management will increase by 2.3% in FY 2022/23 after being held flat for two years as a cost-savings measure. Rates are planned to increase an average of 4.2% for the remaining front ten years of the plan. An average of 3.2% in rental rate increases are projected for the second ten years. With the new Civic Center Campus scheduled for move in at the end of 2022, the Facilities Management budget has been updated to reflect the cost of a larger building and the savings associated with a more modern and efficient building starting in 2022/23. For example, some new costs are exterior window washing and cleaning solar panels. Operating impacts were prorated in 2022/23 and the full annual amount included in FY 2023/24 with a net savings due to anticipated electricity savings associated with the Civic Center being able to generate its own solar energy. As the project nears completion and we begin to operate out of the new building, the details of maintenance and replacement costs will be updated in the plan.

The Operations line item associated with the FY 2022/23 Facility Services Program budget increased by \$1.2 million over the first ten years when compared to the FY 2021/22 Adopted Budget. This change is mainly due to increases in projected salaries and benefits costs. To note, the operating impacts for the new Civic Center Campus are included in the Operations line item as discussed above.

Equipment Replacement costs have been established based on the asset depreciation schedules for carpets and blinds, large equipment, and modular furniture. The FY 2022/23 long-term plan reflects a very slight decrease over the first ten years for facilities-related equipment in comparison to the prior year long-term plan. There has been a concerted effort to replace only what is necessary as the future of all City facilities is in flux with the anticipation of a new civic center and a new branch library. To that end, a \$140,000 project to reconfigure the Technical Services workroom at the main library has been funded by savings from the equipment replacement project and is included in the FY 2022/23 budget. There is also a planned transfer of \$423,000 to the Civic Center project.

The Facilities Management Reserve represents the accumulation of annual equipment rental rates received from City programs, net of replacements purchased during the current fiscal year, for future replacement of modular furniture, carpets, and blinds, and building maintenance equipment.

Technology and Communications Services Sub-Fund

The Technology and Communications Services Sub-Fund reflects the cost to operate, maintain, and replace the City's technology and communications infrastructure. This includes technology (hardware and software), communications, and office equipment. Information technology services, radio communications, and satellite copiers are provided by the Information Technology Department, while Print Shop and Mail Services are provided by the Finance Department.

The aggregate rental rate increase for Technology and Communications Services is 8.7% after being held flat for two years as a cost savings measure. Increases average 4.3% for the first ten years of the plan, and then 2.5% for the remaining years of the plan.

The Information Technology Department (ITD) has updated consolidated IT costs (e.g., subscription costs, licensing fees, maintenance and support costs, replacement, etc.) from other City departments to align the ITD Base Operating Budget in 2022/23. This alignment is critical to the Department being able to manage replacement as well as ongoing operations and maintenance costs effectively while providing more robust technical services and solutions across the City. To this end, ITD has also aligned rental rates for technology services across all departments with the weight of the charges distributed by

Active Directory accounts (email access) and/or FTE count by department as appropriate. Additionally, department-specific technology support is charged directly to those departments via the rental rate.

The Cable PEG Channel Grant line item reflects funds that are available for use for public, educational, and governmental (PEG) access programming. These funds are used to purchase equipment for the City's public access channel, KSUN. Funds that have not been programmed are collected in a restricted reserve titled Restricted PEG Equipment Reserve. Revenues are allocated to the City based on the City's share of one percent of Comcast and AT&T U-Verse gross revenues. The City is expecting AT&T to phase out the service that requires the collection of PEG fees, so the City is monitoring this revenue source closely.

Revenues from a surcharge on development fees pay for the costs of the technology needed to support the permit system. Excess revenue falls to the Restricted Technology Surcharge Reserve in this to be used for a new permitting system as well as the ongoing system maintenance and periodic major upgrades or replacement of the system. To note, this surcharge has been included in the development fee study underway and will be updated based on the results of the study expected in FY 2022/23. The Development Enterprise Fund supplements funding for the maintenance and replacement of the permitting system with an annual transfer as well.

Equipment replacement for technology, communications, and office assets reflect the equipment replacement schedules for each type of equipment, and equipment replacement costs will fluctuate year-over-year based on the useful lives of the individual pieces of equipment on the replacement schedules.

The Technology and Communications Reserve represents the accumulation of annual internal service charges received from City programs, net of replacements purchased during the current fiscal year, for future replacement and maintenance of network infrastructure, central and desktop computers, communication equipment, software applications, office equipment, and mail and print shop equipment.

The Restricted KSUN Equipment Reserve reflects PEG Grant revenues that have been collected but not appropriated for specific expenditures. PEG Grant funds can only be utilized for the purchase of KSUN equipment.

The Restricted Tech Surcharge Reserve reflects funds collected from the Technology Surcharge that is added to development fees, such as building permits. Funds are collected in this reserve to cover the cost of ongoing maintenance and replacement of the permit system.

Sunnyvale Office Center Sub-Fund

This sub-fund accounts for the activities of the Sunnyvale Office Center (SOC) located at 505 W. Olive Avenue, across from the main City Hall. Expenditures included in this fund are for maintenance and operations of the office facility, infrastructure projects, and debt service. Revenues to this sub-fund consist of rental from outside tenants and City operations, and interest on reserves.

Currently, the Civic Center Modernization project is underway and expected to be completed in FY 2022/23. As such, the FY 2022/23 long-term financial plan continues to reflect the SOC being operated for the next year as city services located there are expected to be housed in the new civic center. Further, the balance of debt service for this complex was included in the financing plan for the new Civic Center and paid off in FY 2020/21. When the building is demolished, it is anticipated that the SOC operating budget will be transferred to the Facilities Management fund.

Project Management Sub-Fund

The Project Management Sub-Fund represents project management services provided by staff within the Department of Public Works Capital Project Management Program for various capital and infrastructure projects underway. The Capital Project Management Program provides administrative oversight efforts on all City projects that involve the development and management of construction contracts. Budgeting for project management administration is based upon the timing of projects by funding source over the twenty-year long-term plan. Major projects, such as the reconstruction of the Water Pollution Control Plant, and larger, grant-funded projects are excluded because program staff charge their time directly to these projects. This allows the City to take advantage of eligible grant reimbursement opportunities for project administration charges.

Employee Payroll & Benefits Fund

The Employee Payroll & Benefits Fund accounts for expenditures related to payroll related liabilities, pension costs, insurance plans, workers' compensation costs, and leave time. To better track and analyze expenditures, the Fund is separated into five sub-funds: Leaves, Retirement Benefits, Workers' Compensation, Insurance and Other Benefits, and Pension Trust. We accomplish this primarily by charging a benefit rate to staff salaries wherever salaries are budgeted and expended. With implementation of the new Enterprise Resource Planning (ERP) system, however, the Employee Payroll & Benefit Fund will record the payroll liability charges based on actual incurred and accrued charges starting in FY 2023/24.

The rates charged to cover the costs of employee benefits is calculated by determining the amount of the benefit to be accrued and dividing that amount over total budgeted salaries. With the implementation of the new ERP, this practice is going to change to actual incurred costs for employee's medical benefits, payroll related taxes, actual leave accrual rate, etc. There are some payroll related costs (such as pension unfunded liabilities and OPEB unfunded liability contributions) that are going to be recorded as interfund transfers instead of associated with individual employee costs. Depending on actual costs incurred during the year, the Employee Benefits Fund may over-collect in some years and under-collect in other years in comparison to budgeted amounts. Reserves in this Fund are set to factor in year-over-year Center Modernization Project fluctuations.

Leaves Benefits

The Leaves program accounts for all City employees' leave time, including accrual of leave benefits earned but not taken. This method of accruing for leave benefits as they are earned and recognizing the liability up-front is fiscally prudent, as it provides the City with adequate funding to pay off significant earned leave amounts at employee separations and eliminates the long-term liability that many jurisdictions carry on their financial statements. In FY 2020/21, due to the General Fund Revenue shortfall from COVID-19, the Council approved to only accrue the paid time leave accrual balance at 75% level for employees that are funded by the General Fund. This adjustment has been reflected in the 20-year Financial Plan.

In the past, the leave accrual liabilities were recorded as a fixed rate based on the employee salary, which were recorded in the Payroll Leave Benefits Sub-fund as revenue when we set aside funding for the leave payout. It is then recorded as expenses when we pay out the leave. Starting in FY 2023/24, since we will be recording the leave accrual based on the employee's actual paid time off accrual rate, the leave accrual will be recorded as a liability in the Payroll Leave Benefits Sub-fund rather than as revenues and expenses. The only leaves that can still be reflected in the Payroll Leave Benefits Sub-fund are unpredictable leaves that we will continue to use a fixed rate to accrue the leave.

For the twenty-year plan, starting from FY 2023/24, the total leave projection has been revised to only include the unpredictable leaves, such as Disability Leave, Bereavement Leave, Family Leave, etc. for \$2.3 million.

Retirement Benefits

Retirement Benefits consist of the costs for the City's retirement plans. By City Charter, Sunnyvale has contracted with the California Public Employees Retirement System (CalPERS) to provide retirement benefits for its employees.

Effective January 1, 2013 with the California Public Employees' Pension Reform Act of 2013 (PEPRA), the City now has three pension tiers for Miscellaneous and Safety employees. The first tier consists of existing employees who were employed with the City prior to December 23, 2012. These employees remain on the Miscellaneous 2.7% @ 55 plan, or the Safety 3% @ 50 plan. The second tier consists of new employees that are existing CalPERS members who were hired after December 23, 2012 (Miscellaneous) and July 1, 2012 (Safety). These employees are on the Miscellaneous 2% @ 60 plan, or the Safety 3% @ 55 plan. Finally, the third tier consists of new members to CalPERS as of January 1, 2013. These employees are on the Miscellaneous 2% @ 62 plan, or the Safety 2% @ 50 plan.

The cost to fund the CalPERS retirement benefit is broken down into two contributions, the employer contribution and the employee contribution. For current Miscellaneous and Safety employees (tiers one and two), the employee contribution rate is set by law: 8% of pay for the Miscellaneous 2.7% @ 55 plan, 7% for the Miscellaneous 2% @ 60 plan, and 9% for the Safety 3% at 50 and 3% @ 55 plans. The City currently pays a portion of the employee contribution with the employees paying the remainder. Beginning on January 1, 2018, PEPRA

allowed a public agency to unilaterally require all members to pay the employee contribution of their pension benefits, after bargaining in good faith and impasse procedures have completed. While the employee contribution rate can be increased up to 8% for miscellaneous members and 12% for Safety members, these contributions would be subject to meet and confer discussions with the City's labor groups. Tier three employees, under PEPRA, must pay half their normal cost at the end of any existing contracts, or by January 1, 2018.

While the employee contribution rate is set by law, the employer contribution rate is adjusted annually by CalPERS through an actuarial analysis which considers demographic information and investment earnings. Total employer contribution rates are applied against employee salaries (PERS-able earnings) to calculate the dollar amounts the City must contribute. It should be noted, starting in FY 2017/18, the required contribution for the unfunded actuarial liability is paid in a fixed dollar amount to CalPERS. In the past, the fixed dollar amount was converted to a contribution rate that is applied to salaries. Starting from FY 2021/22, the fixed dollar amount is recorded as interfund transfer between the Employee Payroll & Benefits Fund and other funds.

Over the past decade, employer contribution rates have increased significantly, predominantly due to the significant market losses experienced in the early 2000s and in FY 2008/09. Other factors contributing to the sharp increase in contribution rates have been enhanced pension benefits for employees applied retroactively, and changes in actuarial experience (i.e. employees retiring earlier at higher salaries and living longer in retirement). In March 2012, CalPERS lowered the long-term rate of return from 7.75% to 7.5%. Prior to FY 2014/15, CalPERS' actuarial methodology phased in investment gains and losses over a rolling thirty-year period, that did not pay off the unfunded liability. As such, the City worked with our consulting actuary to minimize rate volatility and pay down our unfunded liability over a fixed period.

For FY 2013/14, staff requested a "fresh start" with CalPERS that took all the unfunded liability to date and amortized it over a fixed number of years. For the City's Miscellaneous Plan, it was 18 years, and for the Safety Plan it was 28 years.

CalPERS also had concerns with their amortization and rate smoothing policies and in April 2013, changed its policies to employ a fixed thirty-year amortization period with increases and decreases in the rate spread directly over a five-year period. These policy changes went into effect with the FY 2015/16 rates. Because of the fresh start and CalPERS’ new amortization and rate smoothing policies, which now mirror what the City had implemented early with its consulting actuary, the City set its retirement contribution rates equal to the CalPERS required contribution rate starting FY 2014/15.

The City’s consulting actuary updated the contribution rate projections for the twenty-year plan, revising the rates slightly downward primarily due to recent strong market returns for CalPERS, their efforts on risk mitigation strategies, assumption changes and contribution policy changes. In addition to anticipation of improvements in future mortality rates, rates are impacted by the steps CalPERS is taking steps to “de-risk” the plan. This includes moving toward more conservative investments and lowering the expected investment return.

Rates are expected to climb significantly in the coming years before leveling off in FY 2034/35 for Safety and FY 2030/31 for Miscellaneous due in part, to the pay-off of the unfunded liability as part of the “fresh start” noted above. Additionally, at that time, the effects of PEPRAs should begin to show as the number of Classic Members taking benefits declines. In February 2018, CalPERS adopted a new amortization policy on newly established amortization bases, which shortens amortization period for gains and losses from thirty to twenty years, among several other provisions. This new policy will be effective with the June 30, 2019 valuation for FY 2021/22 employer contributions.

For the FY 2022/23 Budget, the contribution rate paid by the City has been set at 72.49% for the Safety Plans and 40.19% for Miscellaneous plans. These contribution rates are estimates based on the actuarial report and assume a fixed dollar contribution (converted to a contribution rate) for the unfunded actuarial liability of both plans.

Over the twenty-year financial plan, retirement rates have been set to provide enough funding into the retirement sub-fund. The City’s actuary projects rates based on information from CalPERS and assumptions over the financial plan period. It should be noted that the rates assume further de-risking by CalPERS to investment returns of 6% by the end of the 20- year period.

As of June 30, 2020, the City’s unfunded liability is at \$421.8 million (\$208.1 million for the Miscellaneous Plan and \$213.7 million for the Safety Plan), and the plans are approximately 69.2% for Miscellaneous Plan and 66.2 % funded for Safety, compared to 69.6% funded for Miscellaneous and 66.8% funded for Safety as of June 30, 2020.

As the chart below shows, over the next five years (by FY 2026/27), this budget includes employer contribution rates that are estimated to increase 0.48 points for Miscellaneous plans and 0.76 points for Safety plans.

Projected City Paid Retirement Contribution Rates

Fiscal Year	Employer Contribution Rate	Employee Contribution Rate Paid by City	Total City Paid
Miscellaneous			
FY 2022/23	36.19%	4%	40.19%
FY 2023/24	35.86%	4%	39.86%
FY 2024/25	36.37%	4%	40.37%
FY 2025/26	36.36%	4%	40.36%
FY 2026/27	36.67%	4%	40.67%
Safety			
FY 2022/23	64.24%	8.25%	72.49%
FY 2023/24	63.59%	8.25%	71.84%
FY 2024/25	64.42%	8.25%	72.67%
FY 2025/26	64.40%	8.25%	72.65%
FY 2026/27	65.00%	8.25%	73.25%

The PERS Rate Uncertainty Reserve is budgeted to end with \$2.3 million over the twenty-year plan to mitigate for any further unanticipated increases to the contribution rates. While these are one-time funds that are gone once drawn down, they do allow large rate increases to be smoothed in over several years, which helps maintain stable operating costs.

Workers' Compensation

Workers' Compensation benefits are funded through a rate that is applied to all staff salaries. This rate is based upon actual usage of the City's Workers' Compensation program. For this reason, the City charges a variable rate depending upon the classification of the employee. Job classifications that perform higher risk work, such as a Public Safety Officer, carry a higher rate than administrative employees based on a projected fair share of these costs.

After several years of increasing claims and corresponding settlements, projected losses and total liabilities have stabilized in FY 2022/23. The cost per claim has steadily climbed due to rising medical costs and severity of the claims. The FY 2022/23 Adopted Budget projects the total cost of claims will be approximately \$3.4 million. The total budget in FY 2022/23 for claims and workers' compensation leaves is based upon the City's most recent actuarial analysis. Going forward, the long-term plan reflects an average 2.5% annual increase in the cost of claims.

Workers' compensation leave costs are projected throughout the long-term financial plan based on historical actual usage. Leave has fluctuated historically and underscore the importance of managing these leaves closely to minimize time off and ensure timely resolution of issues. The expense related to leave increases with projected salary increases, weighted by employee group, throughout the twenty-year plan.

Because Workers' Compensation Insurance is based on total salary, the costs for this expense over the long-term increase in accordance with the assumed increase in salaries throughout the planning period. The cost of claims administration, which is performed by a third-party administrator, is assumed to go up approximately 3% annually based on the current contract. In FY 2022/23 Adopted Budget, the Workers Compensation Sub-Fund will keep increasing the revenue requirement to return the reserve level back to the actuarial recommended level of approximately \$17.9 million over a ten-year period. The Worker's Compensation reserve requirement is based on the most recent actuarial analysis.

Actuarial valuations of the Workers' Compensation Program are conducted each year to satisfy the City's financial reporting requirements, and future reserve amounts will be adjusted, as appropriate.

Insurance and Other Benefits

The Insurance and Other Benefits Program includes costs for all the employee insurance plans including medical, dental, vision, and life insurance. As with the other employee benefits programs, costs for their administration are contained in a Human Resources program in the General Fund and supported by indirect general administration overhead charges to the other funds.

The largest cost in this program is medical insurance for City employees, which is provided by CalPERS. While insurance premium rate increases averaged 4.2% in the past five years, actual City costs have risen less due to fluctuating number of enrollees and health plan variability. During the same period, Employee Only coverage selection has been steadily increasing, attributable to the combination of a slightly younger workforce and a growing number of double-income families minimizing their medical costs. Projected medical expense increases are 3.1% in FY 2022/23, based on estimated enrollment using historical coverage selection and turnover data; increases are then flat at 5.0% for the remainder of the twenty-year plan. 2022 average insurance premium rates increased 2.7% compared to 7% in 2021, active employee medical expense projections have been revised downward by approximately \$22 million over the twenty-year plan when compared to the FY21/22 budget.

Retiree medical insurance premiums budgeted in FY 2022/23 total \$7.1 million. For the twenty-year plan, retiree medical premiums projection increased slightly by \$0.16 million over the twenty-year plan in the FY 2022/23 Adopted Budget compared to the FY 2021/22 budget, using the actuarial valuation calculated based on employee data as of June 30, 2020. The City limits contributions active and retired management employees, and a 5% cap on increases to medical premiums is in effect for Sunnyvale Employees Association (SEA) retirees.

CalPERS charges the same premium for pre-Medicare retirees and actives, younger employees who utilize less medical services on average, are essentially subsidizing older employees who, on average, have higher medical expenditures. This subsidy is referred to as the “implied subsidy.” The Governmental Accounting Standards Board (GASB) requires cities to recognize the implied subsidy as a retiree medical cost on the financial statements per “GASB Statement No. 75, Accounting and Financial Reporting for Postemployment Benefits Other Than Pensions”. The City recognizes the implied subsidy in the latest OPEB valuation. To address the growing long-term medical costs seen in our actuarial valuations for retiree medical liability and to pay down our unfunded liability, the City began funding a retiree medical trust fund in FY 2010/11 with an initial \$32.6 million contribution. The FY 2022/23 budget maintains the current annual contributions to the OPEB trust and starts to draw from the OPEB trust in FY 2034/35. As of December 2021, the trust has a market value of \$158.1 million.

By contributing to a retiree medical trust fund, the City will reduce future employer OPEB costs, as the earnings generated from trust fund investments will eventually be utilized to offset ongoing costs for the retiree medical insurance. Additionally, it will prevent OPEB obligations from being a significant liability on City balance sheets. It is also fiscally prudent in the City’s current aging demographic situation, where the number of retirees is almost the same as the number of active employees.

Projected contributions to the OPEB Trust are calculated by the City’s actuary; these transfers, combined with the projected contributions for retiree medical benefits are expected to be fully funded by the end of FY 2033/34.

There is also an Insurance Rate Uncertainty Reserve that provides funds for several uncertainties, including unanticipated changes in premium costs and adjustments to the City’s contribution costs. This assists in stabilizing rates charged over the long-term plan.

Pension Trust

The City established a separate trust to “pre-fund” the CalPERS unfunded liability that provides the City with an alternative investment by a separate professional fund management team selected and monitored by the Future excess contributions are transferred to CalPERS at the City’s discretion. The City works with the City’s actuary to refine the funding level and the timing of transfers into and out of the trust fund that would be most advantageous to reduce the unfunded pension liability and create budget stabilization. The City has contributed \$10.0 million to the trust fund so far. In the FY 2022/23 Adopted Budget, an annual funding commitment of \$1 million is budgeted for the next six years. The City is anticipated to start using the pension trust fund to offset pension payments starting in FY 2028/29. The Pension Trust is currently scheduled to be completely drawn down by the end of FY 2034/35.

Liability and Property Insurance Fund

This fund was established to separate liability and property insurance costs from the Employee Payroll and Benefits Fund. The transfers in from other funds are based on liability claims experience in recent years and City property valuations for property insurance related costs. The property valuations have been updated to reflect the latest actuarial valuation, which was used to determine the premium for the FY 2022/23 policy year. Insurance coverage is applied to the maintenance of the City’s infrastructure and covers the City against claims such as trip and fall, vehicle damage, and damage caused by City trees. Currently, the City participates in a risk pool administered by the California Joint Powers Risk Management Authority (CJPRMA), which provides insurance over the City’s Self-Insured Retention (SIR) level of \$1 million per claim. The total amount paid for liability claims under \$1 million can vary significantly from year- to-year.

In the FY 2022/23 Adopted Budget, \$871,350 is budgeted for claims litigation (including approximately \$300,000 for legal services) based on the City's long-term historical average and anticipated upcoming claim settlements; this amount is inflated and budgeted as an ongoing annual expense. In addition, a legal contingency of \$140,000 is also included in the financial plan. There can be significant volatility in any given year and the legal contingency serves to absorb cost overages in any year. The reserve in this fund meets the recommended actuarially acceptable funding level as provided in an actuarial review of the program completed in December 2021.

The last two budget years have reflected a "hard" insurance market as premiums for general and property liability have increased exponentially due to risk associated with wildfires, civil unrest, international conflict, etc. The first ten years of the financial plan for these items are up \$5.4 million and the 2022/23 projection for these items up about 100% when compared to FY 2020/21. The 2022/23 base escalates by 3% until 2024/25 when the projection moves to a three-year average to reflect an anticipated softening of the insurance market. The City is also exploring insurance options to ensure it has the most cost-effective plan.

Community Facilities District No. 3 Fund

The Community Facilities District (CFD) No. 3 was formed to finance the maintenance and replacement of publicly-owned infrastructure and other improvements in the 10-acre residential subdivision located at 770 Timberpine Avenue.

Annual operating costs of approximately \$26,000 are included in the operating budget for FY 2022/23. Operating costs are funded by annual assessment revenues, which can be increased each year by CPI or 3%, whichever is greater. In addition to covering the annual operating costs, the assessment revenue provides for replacement costs scheduled in ten, thirty, and sixty-year intervals. For the FY 2022/23 twenty-year plan, the expenditures for the next two intervals planned for FY 2022/23 and FY 2032/33, are budgeted based on initial projections of the work required to keep the system in good repair. Staff is currently evaluating the specific improvements needed for FY 2022/23. Planned project expenditures will be adjusted once the necessary improvements are identified.

Fremont Pool Endowment (Trust) Fund

The Fremont Pool Trust Fund was established to account for the receipt of monies raised by The Friends of Fremont Pool, a group of residents who lobbied City Council regarding the need for a new pool in Sunnyvale. The Fund has an Endowment Reserve balance of \$1,073,572 as of the fiscal year ending June 30, 2021. The basic premise of this fund is that principal is never expended but invested with the interest generated each year used to help offset the City's cost of operating the 50-meter pool constructed in partnership with the Fremont Union High School District at Fremont High School. In FY 2021/22, the City assumed the responsibility to operate Fremont Pool (Sunnyvale Swim Center) after the previous operator ceased operations of the pool. The City has also expanded to year-round operations.

The City's operating cost is determined by adding 50% of the cost of maintaining the pool itself (performed by the School District, which subsequently bills the City, 100% of maintaining the pool house, and staff costs related to oversight of the contract. The City's projected cost for Fremont Pool maintenance continues to outpace the trust interest earnings. While revenue is earned from pool operations, to date, revenue has not covered the cost of operations. The General Fund makes up the difference. The City is carefully monitoring the cost-benefit of providing year-round operations with the goal of minimizing any subsidy needed.

In addition to ongoing operations and maintenance costs, the City also funds a project for the City's share of Fremont Pool infrastructure improvements. The City works with the School District to identify needed equipment replacements and infrastructure repairs associated with the pool, reimbursing the District 50% of the costs. The City also shares costs with the School District for major repairs of the pool house. The City will use Park Dedication funding to cover its share of the work planned over the twenty-year plan.

Dorolou P. Swirsky Youth Opportunity Fund

Dorolou Swirsky donated her house to the City to provide an endowment to specifically address sports, recreational, social, cultural, and educational activities for disadvantaged youth living in Sunnyvale. The estate consisted of a single-family home located at 1133 Hollenbeck Road. The City established the Swirsky Youth Opportunity Fund to account for the proceeds. The City paid the reverse mortgage on the property upon her death using General Fund monies. The house was subsequently sold, the remainder of the General Fund advance was paid, and an endowment of \$526,595 was established. The fund has gained interest which, in some years, exceeded the current year requirement resulting in an increased current fund balance of \$552,016. For FY 2022/23, the full amount of interest earned from the Swirsky Trust (approximately \$13,800) be used toward youth-at-risk programming in the Columbia Neighborhood service area, operated by the Library and Recreation Services Department.

**CITY OF SUNNYVALE
7020. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	27,588,777	20,059,656	12,195,970	6,716,739	7,525,970	5,469,548	9,230,982	11,819,214	12,953,554	10,828,489	9,385,370	10,447,664	20,059,656
CURRENT RESOURCES:													
Equipment Rental	20,369,104	20,444,849	22,303,995	23,320,964	24,419,058	25,569,331	26,593,683	27,657,431	28,763,728	29,914,277	31,110,848	32,355,282	292,453,447
Facilities Rental	6,129,437	5,971,178	6,090,297	6,333,909	6,618,935	6,916,787	7,228,043	7,517,164	7,817,851	8,130,565	8,455,788	8,794,019	79,874,538
Technology Surcharge	133,074	166,342	207,928	259,910	324,887	331,385	338,013	344,773	351,668	358,702	365,876	373,193	3,422,675
Utility Fees	1,996	5,040	5,242	5,346	5,453	5,562	5,674	5,787	5,903	6,021	6,141	6,326	62,495
Comcast PEG Channel Grant	174,388	177,875	181,433	185,062	188,182	191,365	194,612	197,924	201,302	204,748	208,262	211,847	2,142,612
Sale of Property	152,684	242,407	114,946	117,245	119,590	121,981	124,421	126,909	129,448	132,036	134,677	137,371	1,501,030
Miscellaneous Revenues	8,954	1,352	0	0	0	0	0	0	0	0	0	0	1,352
Interest Income	533,463	147,698	119,409	96,323	89,228	120,655	164,930	193,748	173,182	143,557	136,401	177,781	1,562,912
Transfer From Other Funds	206,829	2,772,541	427,281	1,962,141	775,345	817,664	835,356	853,437	871,915	890,798	910,093	929,813	12,046,385
TOTAL CURRENT RESOURCES	27,709,929	29,929,282	29,450,530	32,280,900	32,540,679	34,074,731	35,484,732	36,897,174	38,314,997	39,780,704	41,328,087	42,985,632	393,067,448
TOTAL AVAILABLE RESOURCES	55,298,706	49,988,938	41,646,500	38,997,639	40,066,649	39,544,279	44,715,714	48,716,388	51,268,551	50,609,193	50,713,457	53,433,296	413,127,103
CURRENT REQUIREMENTS:													
Equipment Replacement	5,178,455	5,613,323	4,732,142	3,612,727	6,600,613	1,333,201	3,101,013	4,899,692	7,702,986	8,434,239	4,760,105	4,764,883	55,554,926
SUNGIS - Equipment and Maintenance	676,763	2,891,577	309,481	0	0	0	0	0	0	0	1,744,552	1,744,552	6,690,161
Operations	19,757,486	18,266,682	21,426,158	20,333,099	20,460,399	21,076,191	21,728,569	22,412,684	23,110,055	23,832,308	24,587,658	25,350,570	242,584,373
Civic Center Rent	0	0	1,326,742	2,693,287	2,774,085	2,857,308	2,943,027	3,031,318	3,122,258	3,215,925	3,312,403	3,411,775	28,688,129
Capital Projects	3,224	60,327	14,924	16,864	14,856	15,451	16,069	16,711	17,380	18,075	18,798	19,550	229,005
Special Projects	6,866,183	7,272,904	4,020,734	113,692	0	109,974	0	115,473	1,070,000	126,147	21,243	127,309	12,977,476
Project Operating	0	0	0	750,292	767,683	809,251	826,928	844,998	863,471	882,356	901,660	921,396	7,568,036
Transfer SOC Ops to Building Svcs	0	0	0	354,754	259,493	267,184	275,029	283,358	291,750	301,496	311,791	322,055	2,666,910
Transfer To Other Funds	2,747,839	3,688,155	3,099,579	3,596,954	3,719,971	3,844,736	4,005,865	4,158,599	4,262,163	4,413,276	4,607,582	4,194,520	43,591,402
TOTAL CURRENT REQUIREMENTS	35,229,950	37,792,968	34,929,761	31,471,669	34,597,101	30,313,297	32,896,500	35,762,833	40,440,062	41,223,823	40,265,793	40,856,611	400,550,418
RESERVES:													
Fleet Services Reserve	1,475,837	1,096,764	104,112	943,343	482,815	1,893,608	3,565,145	5,219,399	4,211,922	2,176,126	1,059,752	3,755,290	3,755,290
Facilities Management Reserve	2,219,753	2,311,073	2,156,562	2,844,337	2,034,799	1,784,588	1,673,988	1,535,619	863,792	483,609	716,790	838,632	838,632
Technology and Communications Reserve	14,606,472	7,525,467	2,817,548	1,642,991	344,635	2,417,550	2,980,184	2,063,165	1,059,515	1,470,607	4,581,813	5,503,930	5,503,930
PEG Equipment Reserve	388,563	327,115	495,039	677,060	856,510	1,044,650	1,162,869	1,345,132	1,542,910	1,737,535	1,942,057	1,694,523	1,694,523
Restricted Tech Surcharge Reserve	1,369,030	935,550	1,143,478	1,418,239	1,750,788	2,090,586	2,437,027	2,790,239	3,150,351	3,517,494	2,147,252	784,310	784,310
TOTAL RESERVES	20,059,656	12,195,970	6,716,739	7,525,970	5,469,548	9,230,982	11,819,214	12,953,554	10,828,489	9,385,370	10,447,664	12,576,685	12,576,685
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7020. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVES/FUND BALANCE, JULY 1	12,576,685	9,484,082	13,309,601	9,332,567	12,521,823	10,154,287	10,097,636	10,457,802	11,160,259	13,153,805	12,576,685	20,059,656
CURRENT RESOURCES:												
Equipment Rental	33,213,689	34,095,062	35,000,021	35,929,203	36,880,960	37,858,115	38,861,354	39,891,377	40,948,906	42,034,680	374,713,368	667,166,814
Facilities Rental	9,101,810	9,420,373	9,750,086	10,091,339	10,394,079	10,705,902	11,027,079	11,357,891	11,698,628	12,049,587	105,596,775	185,471,313
Technology Surcharge	380,657	388,270	396,036	403,956	412,035	420,276	428,682	437,255	446,000	454,920	4,168,088	7,590,763
Utility Fees	6,515	6,711	6,912	7,120	7,333	7,553	7,780	8,013	8,253	8,501	74,692	137,187
Comcast PEG Channel Grant	217,332	222,981	228,800	234,793	240,966	247,324	253,873	260,619	267,567	274,723	2,448,976	4,591,588
Sale of Property	141,492	145,737	150,109	154,612	159,250	164,028	168,949	174,017	179,238	184,615	1,622,046	3,123,076
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	1,352
Interest Income	197,074	241,376	191,493	203,246	174,756	163,764	161,849	176,592	230,485	248,827	1,989,462	3,552,374
Transfer From Other Funds	949,964	970,557	991,601	1,013,109	1,035,086	1,057,549	1,080,502	1,103,961	1,127,936	1,161,774	10,492,037	22,538,423
TOTAL CURRENT RESOURCES	44,208,533	45,491,067	46,715,058	48,037,378	49,304,466	50,624,511	51,990,067	53,409,725	54,907,012	56,417,626	501,105,444	894,172,891
TOTAL AVAILABLE RESOURCES	56,785,218	54,975,149	60,024,659	57,369,945	61,826,289	60,778,798	62,087,703	63,867,527	66,067,272	69,571,431	513,682,129	914,232,547
CURRENT REQUIREMENTS:												
Equipment Replacement	11,415,738	4,080,774	12,618,052	5,426,798	11,667,542	8,988,589	9,781,809	10,253,842	7,806,973	12,129,886	94,170,001	149,724,927
SUNGIS - Equipment and Maintenance Operations	0	0	0	0	0	0	0	0	1,744,552	1,744,552	3,489,103	10,179,264
Civic Center Rent	26,743,150	27,600,790	28,486,726	29,401,919	30,347,357	31,324,069	32,333,117	33,375,597	34,452,648	35,550,656	309,616,029	552,200,402
Capital Projects	3,514,128	3,619,552	3,728,139	3,839,983	3,955,182	4,073,838	4,196,053	4,321,935	4,451,593	4,585,141	40,285,544	68,973,673
Special Projects	20,332	32,986	21,991	68,152	23,785	24,737	25,726	26,755	27,826	50,768	323,059	552,065
Project Operating	0	133,675	0	140,358	0	1,217,376	0	154,745	0	164,169	1,810,323	14,787,799
Transfer SOC Ops to Building Svcs	941,571	962,196	983,280	1,004,838	1,026,875	1,049,407	1,072,440	1,095,991	1,120,070	1,153,262	10,409,930	17,977,966
Transfer To Other Funds	332,509	818,760	259,640	267,430	275,452	373,684	873,077	300,994	310,024	319,325	4,130,896	6,797,806
TOTAL CURRENT REQUIREMENTS	47,301,136	41,665,548	50,692,092	44,848,122	51,672,002	50,681,162	51,629,902	52,707,268	52,913,467	57,296,789	501,407,487	901,957,905
RESERVES:												
Fleet Services Reserve	5,099,032	7,642,889	3,520,163	3,712,648	1,281,128	1,071,152	312,367	135,738	2,536,889	1,369,933	1,369,933	1,369,933
Facilities Management Reserve	500,926	22,935	338,887	626,483	938,435	1,208,022	1,350,593	2,038,099	2,812,258	3,850,986	3,850,986	3,850,986
Technology and Communications Reserve	817,065	1,961,193	1,169,512	3,236,002	2,429,488	1,658,531	1,949,031	1,448,372	1,303,738	1,573,632	1,573,632	1,573,632
PEG Equipment Reserve	1,893,699	2,112,594	2,329,658	2,560,116	2,698,416	2,924,693	3,173,829	3,420,844	3,674,399	3,934,689	3,934,689	3,934,689
Restricted Tech Surcharge Reserve	1,173,360	1,569,991	1,974,347	2,386,574	2,806,821	3,235,238	3,671,981	4,117,206	2,826,521	1,545,402	1,545,402	1,545,402
TOTAL RESERVES	9,484,082	13,309,601	9,332,567	12,521,823	10,154,287	10,097,636	10,457,802	11,160,259	13,153,805	12,274,642	12,274,642	12,274,642
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7021. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	3,050,176	1,475,837	1,096,764	104,112	943,343	482,815	1,893,608	3,565,145	5,219,399	4,211,922	2,176,126	1,059,752	1,475,837
CURRENT RESOURCES:													
Fleet Services Rental	5,817,339	5,843,451	6,425,060	6,650,862	6,916,896	7,193,572	7,481,315	7,780,568	8,091,791	8,415,462	8,752,081	9,102,164	82,653,221
Interest Income	334,696	35,045	20,272	29,502	22,075	41,192	73,425	106,715	100,663	66,305	40,464	75,997	611,655
Sale of Property	152,179	242,407	114,946	117,245	119,590	121,981	124,421	126,909	129,448	132,036	134,677	137,371	1,501,030
Miscellaneous Revenues	0	1,352	0	0	0	0	0	0	0	0	0	0	1,352
Transfer From General Fund	0	480,786	0	0	0	0	0	0	0	0	0	0	480,786
Transfer From Water Supply and Dist. Fund	0	0	117,800	0	0	0	0	0	0	0	0	0	117,800
TOTAL CURRENT RESOURCES	6,304,214	6,603,041	6,678,077	6,797,609	7,058,561	7,356,746	7,679,161	8,014,192	8,321,901	8,613,804	8,927,222	9,315,532	85,365,845
TOTAL AVAILABLE RESOURCES	9,354,390	8,078,878	7,774,842	6,901,721	8,001,904	7,839,560	9,572,769	11,579,337	13,541,300	12,825,725	11,103,348	10,375,283	86,841,682
Equipment Replacement	3,664,351	2,762,214	2,908,203	1,065,034	2,572,125	828,651	718,061	892,206	3,687,508	4,821,729	4,015,654	482,256	24,753,640
Operations	4,092,787	3,469,334	3,974,288	3,864,901	3,889,019	4,026,643	4,158,731	4,297,531	4,439,300	4,586,058	4,739,849	4,895,413	46,341,067
Civic Center Rent	0	0	227,230	461,277	475,115	489,369	504,050	519,171	534,746	550,789	567,313	584,332	4,913,392
Projects	3,224	60,327	14,924	16,864	14,856	15,451	16,069	16,711	17,380	18,075	18,798	19,550	229,005
Transfer To Infrastructure Fund	1,641	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	81,276	83,308	73,493	75,331	77,214	79,144	81,123	83,151	85,230	87,360	89,545	91,783	906,681
Transfer To Employee Payroll and Benefits Fund	35,275	606,931	472,591	474,970	490,760	506,695	529,591	551,168	565,215	585,589	612,437	546,659	5,942,606
TOTAL CURRENT REQUIREMENTS	7,878,553	6,982,114	7,670,729	5,958,378	7,519,089	5,945,952	6,007,624	6,359,938	9,329,378	10,649,600	10,043,596	6,619,993	83,086,392
RESERVES:													
Fleet Services Reserve	1,475,837	1,096,764	104,112	943,343	482,815	1,893,608	3,565,145	5,219,399	4,211,922	2,176,126	1,059,752	3,755,290	3,755,290
TOTAL RESERVES	1,475,837	1,096,764	104,112	943,343	482,815	1,893,608	3,565,145	5,219,399	4,211,922	2,176,126	1,059,752	3,755,290	3,755,290
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7021. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2040/2041 TOTAL	FY 2021/2022 TO FY 2040/2041 TOTAL
RESERVES/FUND BALANCE, JULY 1	3,755,290	5,099,032	7,642,889	3,520,163	3,712,648	1,281,128	1,071,152	312,367	135,738	2,536,889	3,755,290	1,475,837
CURRENT RESOURCES:												
Fleet Services Rental	9,375,229	9,656,486	9,946,180	10,244,566	10,551,903	10,868,460	11,194,513	11,530,349	11,876,259	12,232,547	107,476,491	190,129,712
Interest Income	136,360	191,776	132,008	110,493	68,145	50,787	36,451	29,352	73,289	68,392	897,053	1,508,708
Sale of Property	141,492	145,737	150,109	154,612	159,250	164,028	168,949	174,017	179,238	184,615	1,622,046	3,123,076
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	1,352
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	480,786
Transfer From Water Supply and Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	117,800
TOTAL CURRENT RESOURCES	9,653,081	9,993,998	10,228,297	10,509,671	10,779,298	11,083,275	11,399,913	11,733,718	12,128,786	12,485,554	109,995,590	195,361,435
TOTAL AVAILABLE RESOURCES	13,408,371	15,093,031	17,871,186	14,029,833	14,491,946	12,364,402	12,471,065	12,046,085	12,264,524	15,022,443	113,750,880	196,837,272
Equipment Replacement	1,966,960	879,708	7,568,708	3,270,254	6,051,274	4,044,525	4,728,512	4,270,853	1,871,886	5,736,634	40,389,314	65,142,954
Operations	5,073,072	5,244,714	5,422,327	5,606,125	5,796,326	5,993,157	6,196,854	6,407,661	6,625,831	6,851,625	59,217,692	105,558,759
Civic Center Rent	601,862	619,918	638,515	657,671	677,401	697,723	718,655	740,214	762,421	785,293	6,899,672	11,813,064
Projects	20,332	32,986	21,991	68,152	23,785	24,737	25,726	26,755	27,826	50,768	323,059	552,065
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	94,078	96,430	98,840	101,311	103,844	106,440	109,101	111,829	114,624	117,490	1,053,987	1,960,668
Transfer To Employee Payroll and Benefits Fund	553,035	576,386	600,641	613,672	558,188	426,668	379,850	353,034	325,048	110,700	4,497,222	10,439,828
TOTAL CURRENT REQUIREMENTS	8,309,338	7,450,142	14,351,023	10,317,185	13,210,818	11,293,250	12,158,698	11,910,347	9,727,635	13,652,510	112,380,947	195,467,338
RESERVES:												
Fleet Services Reserve	5,099,032	7,642,889	3,520,163	3,712,648	1,281,128	1,071,152	312,367	135,738	2,536,889	1,369,933	1,369,933	1,369,933
TOTAL RESERVES	5,099,032	7,642,889	3,520,163	3,712,648	1,281,128	1,071,152	312,367	135,738	2,536,889	1,369,933	1,369,933	1,369,933
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7023. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	2,806,819	2,219,753	2,311,073	2,156,562	2,844,337	2,034,799	1,784,588	1,673,988	1,535,619	863,792	483,609	716,790	2,219,753
CURRENT RESOURCES:													
Interest Income	44,514	49,189	58,961	40,719	43,478	36,224	33,794	31,488	21,226	18,808	21,625	27,172	382,684
Facilities Rental	6,129,437	5,971,178	6,090,297	6,333,909	6,618,935	6,916,787	7,228,043	7,517,164	7,817,851	8,130,565	8,455,788	8,794,019	79,874,538
Equipment Rental	252,732	252,732	278,005	289,125	302,136	315,732	329,940	343,138	356,863	371,138	385,983	401,423	3,626,216
Miscellaneous Revenues	1,996	5,040	5,242	5,346	5,453	5,562	5,674	5,787	5,903	6,021	6,141	6,326	62,495
Transfers In	0	0	0	1,196,998	0	0	0	0	0	0	0	0	1,196,998
TOTAL CURRENT RESOURCES	6,428,679	6,278,139	6,432,505	7,866,098	6,970,003	7,274,306	7,597,451	7,897,577	8,201,843	8,526,532	8,869,537	9,228,939	85,142,931
TOTAL AVAILABLE RESOURCES	9,235,497	8,497,892	8,743,578	10,022,660	9,814,340	9,309,105	9,382,039	9,571,566	9,737,463	9,390,324	9,353,146	9,945,729	87,362,684
CURRENT REQUIREMENTS:													
Carpets and Blinds	11,403	12,422	80,623	35,295	177,352	58,604	14,616	4,896	386,275	94,401	58,254	61,702	984,439
Equipment Replacement	30,495	677,548	52,159	42,244	543,370	182,694	172,951	265,327	477,444	542,342	32,214	302,652	3,290,946
Projects	8,029	62,708	569,059	6,847	6,032	6,273	6,524	6,785	7,056	7,339	7,632	7,938	694,194
Operations	4,443,388	4,765,507	5,020,470	5,060,310	5,066,742	5,234,501	5,407,342	5,587,894	5,773,221	5,966,391	6,167,964	6,373,761	60,424,103
Civic Center Rent	0	0	325,761	661,294	681,133	701,567	722,614	744,292	766,621	789,620	813,308	837,708	7,043,918
SOC Ops to Building Svcs	0	0	0	354,754	259,493	267,184	275,029	283,358	291,750	301,496	311,791	322,055	2,666,910
Transfer To General Fund	105,846	108,492	102,361	578,948	592,547	606,465	620,710	635,289	650,211	665,482	681,112	697,108	5,938,726
Transfer To Infrastructure Fund	2,384,666	5,362	0	0	0	0	0	0	0	0	0	0	5,362
Transfer To Employee Payroll and Benefits Fund	31,916	554,781	436,582	438,631	452,871	467,227	488,264	508,105	521,093	539,645	564,081	504,173	5,475,454
TOTAL CURRENT REQUIREMENTS	7,015,744	6,186,820	6,587,016	7,178,324	7,779,541	7,524,517	7,708,051	8,035,946	8,873,671	8,906,715	8,636,357	9,107,097	86,524,052
RESERVES:													
Facilities Management Reserve	2,219,753	2,311,073	2,156,562	2,844,337	2,034,799	1,784,588	1,673,988	1,535,619	863,792	483,609	716,790	838,632	838,632
TOTAL RESERVES	2,219,753	2,311,073	2,156,562	2,844,337	2,034,799	1,784,588	1,673,988	1,535,619	863,792	483,609	716,790	838,632	838,632
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7023. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	838,632	500,926	22,935	338,887	626,483	938,435	1,208,022	1,350,593	2,038,099	2,812,258	838,632	2,219,753
CURRENT RESOURCES:												
Interest Income	20,431	4,978	12,969	22,206	31,713	40,418	42,491	63,506	86,180	116,563	441,455	824,139
Facilities Rental	9,101,810	9,420,373	9,750,086	10,091,339	10,394,079	10,705,902	11,027,079	11,357,891	11,698,628	12,049,587	105,596,775	185,471,313
Equipment Rental	415,472	430,014	445,064	460,642	474,461	488,695	503,356	518,456	534,010	550,030	4,820,200	8,446,416
Miscellaneous Revenues	6,515	6,711	6,912	7,120	7,333	7,553	7,780	8,013	8,253	8,501	74,692	137,187
Transfers In	0	0	0	0	0	0	0	0	0	0	0	1,196,998
TOTAL CURRENT RESOURCES	9,544,229	9,862,076	10,215,032	10,581,307	10,907,587	11,242,568	11,580,705	11,947,867	12,327,071	12,724,681	110,933,122	196,076,053
TOTAL AVAILABLE RESOURCES	10,382,861	10,363,002	10,237,967	10,920,193	11,534,069	12,181,002	12,788,727	13,298,459	14,365,170	15,536,940	111,771,754	198,295,806
CURRENT REQUIREMENTS:												
Carpets and Blinds	313,337	74,629	97,977	303,940	352,664	363,244	374,141	385,365	396,926	408,834	3,071,057	4,055,496
Equipment Replacement	475,542	495,793	313,204	195,467	233,413	339,381	42,198	166,342	171,332	176,472	2,609,143	5,900,089
Projects	8,255	13,393	8,929	27,671	9,657	10,044	10,445	10,863	11,298	11,750	122,304	816,498
Operations	6,581,863	6,786,918	6,998,583	7,217,081	7,442,641	7,675,500	7,915,904	8,164,108	8,420,374	8,684,976	75,887,947	136,312,050
Civic Center Rent	862,839	888,724	915,386	942,847	971,133	1,000,267	1,030,275	1,061,183	1,093,018	1,125,809	9,891,481	16,935,399
SOC Ops to Building Svcs	332,509	818,760	259,640	267,430	275,452	373,684	873,077	300,994	310,024	319,325	4,130,896	6,797,806
Transfer To General Fund	713,480	730,237	751,472	773,328	795,823	818,974	842,802	846,601	850,495	854,486	7,977,698	13,916,424
Transfer To Infrastructure Fund	83,944	0	0	0	0	0	0	0	0	0	83,944	89,307
Transfer To Employee Payroll and Benefits Fund	510,165	531,614	553,888	565,946	514,852	391,888	349,293	324,905	299,445	104,303	4,146,298	9,621,752
TOTAL CURRENT REQUIREMENTS	9,881,935	10,340,067	9,899,080	10,293,711	10,595,635	10,972,980	11,438,134	11,260,361	11,552,912	11,685,954	107,920,768	194,444,820
RESERVES:												
Facilities Management Reserve	500,926	22,935	338,887	626,483	938,435	1,208,022	1,350,593	2,038,099	2,812,258	3,850,986	3,850,986	3,850,986
TOTAL RESERVES	500,926	22,935	338,887	626,483	938,435	1,208,022	1,350,593	2,038,099	2,812,258	3,850,986	3,850,986	3,850,986
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7025. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	8,205,318	1,550,354	1,598,599	1,196,998	0	0	0	0	0	0	0	0	1,550,354
CURRENT RESOURCES:													
Facilities Rental	478,753	528,859	54,072	0	0	0	0	0	0	0	0	0	582,931
Interest Income	13,814	55,711	59,208	0	0	0	0	0	0	0	0	0	114,919
Transfer From Gen. Svcs./Facilities Mgmt.	952,198	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	1,444,765	584,570	113,280	0	0	0	0	0	0	0	0	0	697,850
TOTAL AVAILABLE RESOURCES	9,650,083	2,134,923	1,711,879	1,196,998	0	0	0	0	0	0	0	0	2,248,204
CURRENT REQUIREMENTS:													
Operations	269,750	431,347	514,881	0	0	0	0	0	0	0	0	0	946,228
Infrastructure Projects	0	30,291	0	0	0	0	0	0	0	0	0	0	30,291
Transfer To Debt Service	7,829,979	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Facilities Fund	0	0	0	1,196,998	0	0	0	0	0	0	0	0	1,196,998
Transfer to Employee Benefit	0	74,686	0	0	0	0	0	0	0	0	0	0	74,686
TOTAL CURRENT REQUIREMENTS	8,099,728	536,324	514,881	1,196,998	0	0	0	0	0	0	0	0	2,248,203
RESERVES:													
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Projects	1,550,354	1,598,599	1,196,998	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	1,550,354	1,598,599	1,196,998	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
7027. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	21,722,681	16,364,065	8,788,133	4,456,065	3,738,290	2,951,934	5,552,786	6,580,080	6,198,536	5,752,775	6,725,636	8,671,123	16,364,065
CURRENT RESOURCES:													
Equipment Rental Technology	10,886,467	10,934,082	13,765,744	14,454,031	15,176,733	15,935,569	16,572,992	17,235,912	17,925,348	18,642,362	19,388,056	20,163,579	180,194,408
Equipment Rental Comm. and Office	3,412,566	3,414,584	1,835,187	1,926,946	2,023,293	2,124,458	2,209,436	2,297,814	2,389,726	2,485,315	2,584,728	2,688,117	25,979,602
Cable PEG Channel Grant	174,388	177,875	181,433	185,062	188,182	191,365	194,612	197,924	201,302	204,748	208,262	211,847	2,142,612
Technology Surcharge	133,074	166,342	207,928	259,910	324,887	331,385	338,013	344,773	351,668	358,702	365,876	373,193	3,422,675
Miscellaneous Revenue	8,954	0	0	0	0	0	0	0	0	0	0	0	0
Sale of Property	506	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	154,254	63,464	40,176	26,102	23,675	43,239	57,711	55,545	51,293	58,444	74,312	74,612	568,573
Transfer From Development Services	206,829	2,291,755	309,481	765,143	775,345	817,664	835,356	853,437	871,915	890,798	910,093	929,813	10,250,801
TOTAL CURRENT RESOURCES	14,977,037	17,048,102	16,339,948	17,617,193	18,512,115	19,443,680	20,208,120	20,985,404	21,791,253	22,640,369	23,531,327	24,441,161	222,558,672
TOTAL AVAILABLE RESOURCES	36,699,718	33,412,167	25,128,081	22,073,257	22,250,405	22,395,613	25,760,906	27,565,485	27,989,789	28,393,144	30,256,963	33,112,283	238,922,737
CURRENT REQUIREMENTS:													
Equipment Technology	1,349,275	411,646	810,381	178,021	2,679,750	197,279	1,903,632	2,688,803	2,910,568	1,844,815	408,815	3,402,292	17,436,001
Equipment Communications and Office	110,342	1,447,462	298,206	2,282,245	613,253	56,474	208,837	1,026,014	230,611	1,113,492	233,796	48,662	7,559,053
PEG Equipment	4,559	239,323	13,509	3,040	8,732	3,226	76,393	15,661	3,525	10,123	3,739	459,382	836,653
ERP System	6,517,885	3,980,852	1,299,460	0	0	0	0	0	0	0	0	0	5,280,312
Permit System Equipment and Maint.	676,763	2,891,577	309,481	0	0	0	0	0	0	0	1,744,552	1,744,552	6,690,161
Operations	11,221,311	10,031,841	12,431,400	11,407,888	11,504,639	11,815,047	12,162,496	12,527,259	12,897,534	13,279,859	13,679,845	14,081,396	135,819,203
Civic Center Rent	0	0	773,752	1,570,716	1,617,837	1,666,372	1,716,363	1,767,854	1,820,890	1,875,517	1,931,782	1,989,736	16,730,818
Projects	348,299	3,292,052	2,721,274	113,692	0	109,974	0	115,473	1,070,000	126,147	21,243	127,309	7,697,164
Project Operating	0	0	0	750,292	767,683	809,251	826,928	844,998	863,471	882,356	901,660	921,396	7,568,036
Transfer To Employee Payroll and Benefits Fund	107,116	2,329,282	2,014,552	2,029,073	2,106,578	2,185,205	2,286,177	2,380,885	2,440,415	2,535,200	2,660,408	2,354,796	25,322,572
Transfer To Infrastructure Fund	103	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	20,335,653	24,624,035	20,672,016	18,334,967	19,298,472	16,842,828	19,180,826	21,366,948	22,237,014	21,667,508	21,585,840	25,129,520	230,939,974
RESERVES:													
Technology and Communications Reserve	14,606,472	7,525,467	2,817,548	1,642,991	344,635	2,417,550	2,980,184	2,063,165	1,059,515	1,470,607	4,581,813	5,503,930	5,503,930
PEG Equipment Reserve	388,563	327,115	495,039	677,060	856,510	1,044,650	1,162,869	1,345,132	1,542,910	1,737,535	1,942,057	1,694,523	1,694,523
Restricted Tech Surcharge Reserve	1,369,030	935,550	1,143,478	1,418,239	1,750,788	2,090,586	2,437,027	2,790,239	3,150,351	3,517,494	2,147,252	784,310	784,310
TOTAL RESERVES	16,364,065	8,788,133	4,456,065	3,738,290	2,951,934	5,552,786	6,580,080	6,198,536	5,752,775	6,725,636	8,671,123	7,982,763	7,982,763
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7027. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	FY 2041/2042	FY 2041/2042
											TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	7,982,763	3,884,124	5,643,778	5,473,518	8,182,692	7,934,725	7,818,463	8,794,842	8,986,422	7,804,657	7,982,763	16,364,065
CURRENT RESOURCES:												
Equipment Rental Technology	20,667,668	21,184,360	21,713,969	22,256,818	22,813,239	23,383,570	23,968,159	24,567,363	25,181,547	25,811,086	231,547,777	411,742,185
Equipment Rental Comm. and Office	2,755,320	2,824,203	2,894,808	2,967,178	3,041,357	3,117,391	3,195,326	3,275,209	3,357,090	3,441,017	30,868,899	56,848,501
Cable PEG Channel Grant	217,332	222,981	228,800	234,793	240,966	247,324	253,873	260,619	267,567	274,723	2,448,976	4,591,588
Technology Surcharge	380,657	388,270	396,036	403,956	412,035	420,276	428,682	437,255	446,000	454,920	4,168,088	7,590,763
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	0
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	40,283	44,622	46,516	70,547	74,898	72,559	82,907	83,734	71,016	63,872	650,954	1,219,527
Transfer From Development Services	949,964	970,557	991,601	1,013,109	1,035,086	1,057,549	1,080,502	1,103,961	1,127,936	1,161,774	10,492,037	20,742,839
TOTAL CURRENT RESOURCES	25,011,224	25,634,992	26,271,729	26,946,401	27,617,582	28,298,669	29,009,449	29,728,141	30,451,155	31,207,391	280,176,732	502,735,404
TOTAL AVAILABLE RESOURCES	32,993,987	29,519,116	31,915,507	32,419,919	35,800,274	36,233,394	36,827,911	38,522,983	39,437,577	39,012,048	288,159,495	519,099,469
CURRENT REQUIREMENTS:												
Equipment Technology	6,460,409	1,259,593	2,822,061	1,555,629	4,399,700	4,095,221	4,401,552	4,114,623	4,010,562	4,410,879	37,530,228	54,966,229
Equipment Communications and Office	2,173,079	1,353,572	1,795,438	69,502	518,168	115,128	220,223	1,292,192	1,330,957	1,370,886	10,239,145	17,798,198
PEG Equipment	18,155	4,086	11,735	4,335	102,666	21,047	4,737	13,604	14,012	14,432	208,810	1,045,463
ERP System	0	0	0	0	0	0	0	0	0	0	0	5,280,312
Permit System Equipment and Maint.	0	0	0	0	0	0	0	0	1,744,552	1,744,552	3,489,103	10,179,264
Operations	15,088,215	15,569,159	16,065,816	16,578,713	17,108,391	17,655,412	18,220,358	18,803,828	19,406,443	20,014,055	174,510,390	310,329,593
Civic Center Rent	2,049,428	2,110,910	2,174,238	2,239,465	2,306,649	2,375,848	2,447,124	2,520,538	2,596,154	2,674,038	23,494,391	40,225,210
Projects	0	133,675	0	140,358	0	1,217,376	0	154,745	0	164,169	1,810,323	9,507,487
Project Operating	941,571	962,196	983,280	1,004,838	1,026,875	1,049,407	1,072,440	1,095,991	1,120,070	1,153,262	10,409,930	17,977,966
Transfer To Employee Payroll and Benefits Fund	2,379,005	2,482,147	2,589,421	2,644,387	2,403,101	1,885,492	1,666,634	1,541,040	1,410,171	412,053	19,413,452	44,736,024
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	29,109,862	23,875,339	26,441,989	24,237,227	27,865,549	28,414,931	28,033,069	29,536,561	31,632,920	31,958,326	281,105,772	512,045,746
RESERVES:												
Technology and Communications Reserve	817,065	1,961,193	1,169,512	3,236,002	2,429,488	1,658,531	1,949,031	1,448,372	1,303,738	1,573,632	1,573,632	1,573,632
PEG Equipment Reserve	1,893,699	2,112,594	2,329,658	2,560,116	2,698,416	2,924,693	3,173,829	3,420,844	3,674,399	3,934,689	3,934,689	3,934,689
Restricted Tech Surcharge Reserve	1,173,360	1,569,991	1,974,347	2,386,574	2,806,821	3,235,238	3,671,981	4,117,206	2,826,521	1,545,402	1,545,402	1,545,402
TOTAL RESERVES	3,884,124	5,643,778	5,473,518	8,182,692	7,934,725	7,818,463	8,794,842	8,986,422	7,804,657	7,053,723	7,053,723	7,053,723
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7029. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	0	(52,541)	233,489	0	0	0	0	0	0	0	0	0	(52,541)
CURRENT RESOURCES:													
Transfer From General Fund	233,372	550,205	613,282	634,750	951,060	1,622,120	1,195,791	1,466,331	1,952,617	1,319,168	2,857,448	2,347,382	15,510,153
Transfer From Park Dedication Fund	2,626,252	2,625,579	2,892,018	2,148,443	1,379,689	2,031,909	3,146,757	2,084,601	2,346,634	2,254,378	2,093,984	1,420,089	24,424,080
Transfer From Gas Tax Fund	218,936	388,677	137,766	310,085	216,052	425,028	232,080	454,568	318,472	344,814	490,558	423,468	3,741,568
Transfer From Infrastructure Fund	583,646	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Water Supply and Dist. Fund	126,753	1,019,833	1,023,444	1,129,795	1,050,026	1,434,090	327,413	1,713,905	1,278,976	1,403,137	582,345	2,009,540	12,972,504
Transfer From Wastewater Mgmt Fund	357,720	666,986	439,334	918,320	942,324	27,592	729,027	147,521	44,369	634,131	262,436	176,405	4,988,444
Transfer From Solid Waste Mgmt Fund	0	0	16,101	15,475	18,002	21,206	23,852	23,173	34,891	21,363	41,537	26,226	241,825
Transfer From Transportation Impact Fund	0	0	0	29,404	838,911	0	0	0	64,364	170,774	0	0	1,103,453
Transfer From Parking District Fund	0	0	0	20,719	23,399	0	0	0	0	3,686	45,462	27,868	121,134
Transfer From Gen. Svcs./IT	0	0	0	0	0	0	0	4,379	0	0	0	0	4,379
TOTAL CURRENT RESOURCES	4,146,678	5,251,278	5,121,945	5,206,992	5,419,463	5,561,944	5,654,920	5,894,476	6,040,323	6,151,450	6,373,770	6,430,979	63,107,540
TOTAL AVAILABLE RESOURCES	4,146,678	5,198,737	5,355,433	5,206,992	5,419,463	5,561,944	5,654,920	5,894,476	6,040,323	6,151,450	6,373,770	6,430,979	63,054,999
CURRENT REQUIREMENTS:													
Operations	4,145,082	3,941,084	4,299,223	4,034,421	4,203,233	4,301,299	4,339,585	4,527,242	4,637,765	4,696,197	4,851,068	5,046,075	48,877,191
Civic Center Rent	0	0	106,052	215,286	221,745	228,397	235,249	242,307	249,576	257,063	264,775	272,718	2,293,170
Projects	0	10,997	0	0	0	0	0	0	0	0	0	0	10,997
Transfer To Employee Payroll and Benefits Fund	54,137	1,013,168	950,157	957,284	994,485	1,032,248	1,080,085	1,124,927	1,152,982	1,198,190	1,257,927	1,112,187	11,873,641
TOTAL CURRENT REQUIREMENTS	4,199,219	4,965,248	5,355,433	5,206,992	5,419,463	5,561,944	5,654,920	5,894,476	6,040,323	6,151,450	6,373,770	6,430,979	63,054,999
RESERVES:													
20 Year RAP	(52,541)	233,489	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(52,541)	233,489	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7029. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(52,541)
CURRENT RESOURCES:												
Transfer From General Fund	2,361,722	2,125,627	1,647,822	2,414,735	1,551,489	2,800,762	3,237,563	2,366,958	4,046,676	4,168,076	26,721,429	42,231,583
Transfer From Park Dedication Fund	1,431,868	1,303,167	3,802,765	774,867	4,526,049	18,976	45,345	179,353	1,544,531	1,590,867	15,217,788	39,641,867
Transfer From Gas Tax Fund	310,808	673,423	386,587	546,531	464,346	853,242	807,643	942,998	644,488	496,783	6,126,849	9,868,417
Transfer From Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Water Supply and Dist. Fund	420,505	2,268,971	345,980	2,221,321	334,576	3,344,521	751,299	3,065,486	811,838	836,194	14,400,692	27,373,196
Transfer From Wastewater Mgmt Fund	1,939,890	319,714	505,391	1,003,898	179,002	64,754	1,927,814	288,861	91,510	94,255	6,415,090	11,403,534
Transfer From Solid Waste Mgmt Fund	36,350	34,546	29,908	33,820	28,922	50,921	64,946	46,673	71,962	74,121	472,171	713,996
Transfer From Transportation Impact Fund	0	63,728	239,082	0	0	0	103,347	373,096	0	0	779,252	1,882,706
Transfer From Parking District Fund	0	0	0	17,103	64,613	0	130,322	0	0	0	212,038	333,172
Transfer From Gen. Svcs./IT	0	0	0	0	0	0	0	0	0	0	0	4,379
TOTAL CURRENT RESOURCES	6,501,142	6,789,176	6,957,536	7,012,276	7,148,998	7,133,176	7,068,279	7,263,425	7,211,006	7,260,297	70,345,310	133,452,850
TOTAL AVAILABLE RESOURCES	6,501,142	6,789,176	6,957,536	7,012,276	7,148,998	7,133,176	7,068,279	7,263,425	7,211,006	7,260,297	70,345,310	133,400,309
CURRENT REQUIREMENTS:												
Operations	5,096,826	5,327,558	5,436,396	5,456,309	5,697,927	5,914,019	5,943,800	6,188,834	6,188,510	6,703,238	57,953,415	106,830,606
Civic Center Rent	280,900	289,327	298,007	306,947	316,155	325,640	335,409	345,472	355,836	366,511	3,220,203	5,513,374
Projects	0	0	0	0	0	0	0	0	0	0	0	10,997
Transfer To Employee Payroll and Benefits Fund	1,123,416	1,172,291	1,223,133	1,249,020	1,134,916	893,517	789,070	729,119	666,661	190,548	9,171,692	21,045,332
TOTAL CURRENT REQUIREMENTS	6,501,142	6,789,176	6,957,536	7,012,276	7,148,998	7,133,176	7,068,279	7,263,425	7,211,006	7,260,297	70,345,310	133,400,309
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7060. COMBINED EMPLOYEE PAYROLL & BENEFITS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	27,424,200	24,460,529	25,851,573	29,387,358	32,625,839	34,814,023	36,782,852	38,695,577	40,927,320	39,745,485	36,546,175	32,451,915	24,460,529
CURRENT RESOURCES:													
Employee Leaves	17,877,295	18,031,076	21,199,295	2,762,162	2,868,345	2,921,905	2,976,784	3,033,015	3,090,631	2,192,174	2,244,938	2,298,961	63,619,286
Miscellaneous PERS	25,074,603	9,639,526	9,643,518	10,168,474	10,162,848	10,171,395	10,309,995	10,584,085	10,745,801	10,912,321	11,087,997	11,268,373	114,694,333
Public Safety PERS	23,373,614	11,188,989	11,210,568	11,819,313	11,858,799	11,917,051	12,128,732	12,482,750	12,707,289	12,902,097	13,023,080	13,172,571	134,411,239
Workers' Compensation	6,777,114	5,663,803	5,760,891	5,907,349	6,097,581	6,253,817	6,414,269	6,579,062	6,748,300	6,922,107	7,100,606	7,283,921	70,731,705
Insurance and Incentives	26,907,798	17,074,494	17,525,469	18,292,550	19,095,226	19,935,206	20,814,283	21,734,338	22,697,345	23,705,374	24,760,594	25,865,285	231,500,164
Contribution to Pension Trust	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Pension Trust	0	0	0	0	0	0	0	0	3,000,000	4,000,000	5,000,000	2,000,000	14,000,000
Transfer From Other Funds	4,257,500	46,689,667	47,925,567	47,487,315	48,726,662	49,959,003	51,818,168	53,471,053	54,439,645	56,167,123	58,102,137	53,701,460	568,487,800
Interest Income	1,115,568	628,619	776,147	841,022	786,006	829,682	866,749	905,786	949,070	1,153,917	1,080,438	988,407	9,805,842
TOTAL CURRENT RESOURCES	106,512,782	108,916,172	114,041,456	97,278,184	99,595,467	101,988,058	105,328,979	108,790,088	114,378,082	117,955,113	122,399,790	116,578,978	1,207,250,369
TOTAL AVAILABLE RESOURCES	133,936,982	133,376,701	139,893,029	126,665,542	132,221,306	136,802,081	142,111,831	147,485,665	155,305,402	157,700,599	158,945,965	149,030,893	1,231,710,897
CURRENT REQUIREMENTS:													
Employee Leave Benefits	17,526,442	18,015,650	18,658,813	2,331,719	2,390,461	2,450,684	2,512,427	2,575,727	2,640,625	2,707,160	2,775,374	2,845,310	59,903,950
PERS Retirement Benefits	48,081,269	52,867,591	56,200,427	57,071,695	59,166,829	60,580,290	62,587,882	64,397,547	68,996,578	72,210,197	75,031,343	67,651,899	696,762,279
Workers' Compensation Program	5,173,182	5,375,016	5,707,744	5,857,278	6,010,762	6,169,459	6,332,372	6,499,626	6,671,325	6,847,594	7,028,554	7,214,330	69,714,059
Insurance Benefits	16,834,507	17,197,239	17,649,571	18,419,823	19,225,750	20,068,993	20,951,415	21,874,899	22,841,420	23,853,050	24,911,962	26,020,437	233,014,557
Retiree Medical	6,322,054	6,664,000	7,090,000	7,482,000	7,866,000	8,294,000	8,678,000	9,189,000	9,581,000	10,054,000	10,465,000	11,002,000	96,365,000
Transfer To OPEB Trust	3,564,000	3,346,000	3,086,000	2,865,000	2,734,000	2,441,000	2,338,000	2,004,000	1,810,000	1,466,000	1,269,000	788,000	24,147,000
Pension Trust	5,745	8,717	10,926	12,188	13,481	14,804	16,159	17,547	3,018,968	4,016,424	5,012,818	2,008,125	14,150,156
Transfer to General Fund	10,211,754	2,050,916	2,102,189	0	0	0	0	0	0	0	0	0	4,153,105
Executive Home Mortgage Program	1,757,500	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	109,476,453	107,525,128	110,505,670	94,039,704	97,407,283	100,019,229	103,416,255	106,558,345	115,559,916	121,154,424	126,494,050	117,530,102	1,200,210,106
RESERVES:													
Employee Leaves	(3,765,823)	(4,900,000)	(4,200,000)	(3,500,000)	(2,800,000)	(2,100,000)	(1,400,000)	(700,000)	0	0	0	0	0
PERS Rate Uncertainty	1,540,698	2,455,072	2,886,843	3,336,416	3,181,810	3,156,238	2,994,479	2,958,301	3,324,513	3,547,122	4,177,854	5,132,558	5,132,558
Workers' Compensation	14,999,025	15,437,802	15,683,922	15,930,042	16,176,162	16,422,281	16,668,401	16,914,521	17,160,641	17,406,760	17,652,880	17,899,000	17,899,000
Insurance Rate Uncertainty	2,970,049	1,932,921	2,828,598	3,378,873	3,452,012	3,144,996	2,885,536	2,786,205	2,836,800	2,774,596	2,495,859	2,148,904	2,148,904
Pension Trust	8,716,579	10,925,777	12,187,996	13,480,508	14,804,040	16,159,337	17,547,161	18,968,293	16,423,532	12,817,697	8,125,321	6,320,329	6,320,329
TOTAL RESERVES	24,460,529	25,851,573	29,387,358	32,625,839	34,814,023	36,782,852	38,695,577	40,927,320	39,745,485	36,546,175	32,451,915	31,500,791	31,500,791
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7060. COMBINED EMPLOYEE PAYROLL & BENEFITS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	FY 2032/2033										FY 2021/2022	
	PLAN										TO	
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	FY 2041/2042	FY 2041/2042
											TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	31,500,791	28,717,567	25,793,075	24,277,978	25,612,640	25,569,505	24,643,032	24,604,650	24,185,381	24,732,666	31,500,791	24,460,529
CURRENT RESOURCES:												
Employee Leaves	2,211,206	2,261,082	2,312,024	2,364,051	2,417,185	2,471,446	2,526,856	2,583,438	2,641,213	2,700,203	24,488,702	88,107,989
Miscellaneous PERS	11,501,907	11,746,067	11,993,087	12,236,799	12,481,525	12,870,954	13,150,083	13,324,639	13,639,816	13,841,144	126,786,021	241,480,354
Public Safety PERS	13,411,801	13,650,048	13,880,342	14,060,190	14,187,061	14,440,945	14,498,990	14,451,423	14,603,829	14,652,525	141,837,156	276,248,395
Workers' Compensation	7,193,502	7,402,338	7,617,283	7,838,521	8,066,247	8,300,660	8,541,963	8,790,369	9,046,097	9,309,373	82,106,354	152,838,059
Insurance and Incentives	27,025,178	28,239,656	29,511,358	30,843,056	32,237,654	33,698,204	35,227,904	36,830,111	38,508,346	40,266,306	332,387,774	563,887,938
Contribution to Pension Trust	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Pension Trust	2,000,000	2,000,000	2,641,250	0	0	0	0	0	0	0	6,641,250	20,641,250
Transfer From Other Funds	54,230,911	56,476,735	59,132,219	60,834,460	55,052,571	44,020,842	39,466,569	36,665,884	33,641,448	8,362,309	447,883,948	1,016,371,748
Interest Income	1,142,307	1,116,955	1,096,273	1,065,705	1,108,557	1,135,572	1,169,217	1,198,256	1,223,052	1,250,205	11,506,097	21,311,939
TOTAL CURRENT RESOURCES	118,716,813	122,892,881	128,183,835	129,242,781	125,550,802	116,938,623	114,581,582	113,844,120	113,303,802	90,382,064	1,173,637,302	2,380,887,671
TOTAL AVAILABLE RESOURCES	150,217,604	151,610,448	153,976,910	153,520,759	151,163,441	142,508,128	139,224,614	138,448,770	137,489,183	115,114,729	1,205,138,093	2,405,348,200
CURRENT REQUIREMENTS:												
Employee Leave Benefits	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	92,684,855
PERS Retirement Benefits	70,052,224	72,732,502	74,319,435	73,502,810	69,755,459	65,913,617	60,504,191	57,928,399	54,393,588	30,867,340	629,969,566	1,326,731,845
Workers' Compensation Program	7,417,240	7,626,076	7,841,020	8,062,259	8,289,985	8,524,397	8,765,700	9,014,107	9,269,835	9,533,110	84,343,729	154,057,788
Insurance Benefits	27,184,209	28,402,663	29,678,440	31,014,314	32,413,195	33,878,133	35,412,331	37,019,149	38,702,110	40,464,913	334,169,458	567,184,015
Retiree Medical	11,448,000	11,909,000	12,231,000	12,605,000	12,892,000	13,191,000	13,526,000	13,756,000	13,990,000	14,228,000	129,776,000	226,141,000
Transfer To OPEB Trust	474,000	150,000	(84,000)	(424,000)	(985,000)	(6,953,000)	(6,984,000)	(6,937,000)	(7,171,000)	(7,409,000)	(36,323,000)	(12,176,000)
Pension Trust	2,006,320	2,004,472	2,643,829	(0)	(0)	(0)	(0)	(0)	(0)	(0)	6,654,622	20,804,778
Transfer to General Fund	0	0	0	0	0	0	0	0	0	0	0	4,153,105
Executive Home Mortgage Program	0	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	121,500,037	125,817,373	129,698,932	127,908,119	125,593,937	117,865,096	114,619,965	114,263,389	112,756,517	91,347,915	1,181,371,279	2,381,581,386
RESERVES:												
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	4,353,004	3,279,995	4,047,681	4,765,396	4,777,230	3,680,276	3,696,777	3,544,667	4,308,920	3,518,841	3,518,841	3,518,841
Workers' Compensation	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000
Insurance Rate Uncertainty	1,993,545	2,034,735	2,331,297	2,948,244	2,893,275	3,063,756	3,008,873	2,741,714	2,524,746	2,348,973	2,348,973	2,348,973
Pension Trust	4,472,017	2,579,345	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
TOTAL RESERVES	28,717,567	25,793,075	24,277,978	25,612,640	25,569,505	24,643,032	24,604,650	24,185,381	24,732,666	23,766,814	23,766,814	23,766,814
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	(0)	0

CITY OF SUNNYVALE
7061. EMPLOYEE PAYROLL & BENEFITS FUND/LEAVES BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	
RESERVE/FUND BALANCE, JULY	(2,207,628)	(3,765,823)	(4,900,000)	(4,200,000)	(3,500,000)	(2,800,000)	(2,100,000)	(1,400,000)	(700,000)	0	0	0	(3,765,823)
CURRENT RESOURCES:													
Employee Leaves	17,877,295	18,031,076	21,199,295	2,762,162	2,868,345	2,921,905	2,976,784	3,033,015	3,090,631	2,192,174	2,244,938	2,298,961	63,619,286
Transfer From Other Funds	0	700,000	0	0	0	0	0	0	0	0	0	0	700,000
Interest Income	195,963	201,313	261,707	269,558	222,116	228,779	235,643	242,712	249,993	514,986	530,436	546,349	3,503,591
TOTAL CURRENT RESOURCES	18,073,258	18,932,389	21,461,002	3,031,719	3,090,461	3,150,684	3,212,427	3,275,727	3,340,625	2,707,160	2,775,374	2,845,310	67,822,877
TOTAL AVAILABLE RESOURCES	15,865,630	15,166,566	16,561,002	(1,168,281)	(409,539)	350,684	1,112,427	1,875,727	2,640,625	2,707,160	2,775,374	2,845,310	64,057,054
CURRENT REQUIREMENTS:													
Employee Leave Benefits	17,526,442	18,015,650	18,658,813	2,331,719	2,390,461	2,450,684	2,512,427	2,575,727	2,640,625	2,707,160	2,775,374	2,845,310	59,903,950
Transfer To General Fund	2,105,011	2,050,916	2,102,189	0	0	0	0	0	0	0	0	0	4,153,105
TOTAL CURRENT REQUIREMEN	19,631,453	20,066,566	20,761,002	2,331,719	2,390,461	2,450,684	2,512,427	2,575,727	2,640,625	2,707,160	2,775,374	2,845,310	64,057,054
RESERVES:													
Employee Leaves	(3,765,823)	(4,900,000)	(4,200,000)	(3,500,000)	(2,800,000)	(2,100,000)	(1,400,000)	(700,000)	0	0	0	0	0
TOTAL RESERVES	(3,765,823)	(4,900,000)	(4,200,000)	(3,500,000)	(2,800,000)	(2,100,000)	(1,400,000)	(700,000)	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7061. EMPLOYEE PAYROLL & BENEFITS FUND/LEAVES BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042	FY 2021/2022 TO FY 2041/2042
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY	0	0	0	0	0	0	0	0	0	0	0	(3,765,823)
CURRENT RESOURCES:												
Employee Leaves	2,211,206	2,261,082	2,312,024	2,364,051	2,417,185	2,471,446	2,526,856	2,583,438	2,641,213	2,700,203	24,488,702	88,107,989
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	700,000
Interest Income	706,839	731,578	757,183	783,685	811,114	839,503	868,885	899,296	930,772	963,349	8,292,203	11,795,794
TOTAL CURRENT RESOURCES	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	100,603,783
TOTAL AVAILABLE RESOURCES	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	96,837,960
CURRENT REQUIREMENTS:												
Employee Leave Benefits	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	92,684,855
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	4,153,105
TOTAL CURRENT REQUIREMEN	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	96,837,960
RESERVES:												
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7063. EMPLOYEE PAYROLL & BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL
RESERVE/FUND BALANCE, JULY 1	1,173,750	1,540,698	2,455,072	2,886,843	3,336,416	3,181,810	3,156,238	2,994,479	2,958,301	3,324,513	3,547,122	4,177,854	1,540,698
CURRENT RESOURCES:													
Miscellaneous PERS	25,074,603	9,639,526	9,643,518	10,168,474	10,162,848	10,171,395	10,309,995	10,584,085	10,745,801	10,912,321	11,087,997	11,268,373	114,694,333
Public Safety PERS	23,373,614	11,188,989	11,210,568	11,819,313	11,858,799	11,917,051	12,128,732	12,482,750	12,707,289	12,902,097	13,023,080	13,172,571	134,411,239
Transfers From Other Funds	0	32,953,451	35,778,112	35,533,482	36,990,577	38,466,272	39,987,396	41,294,534	42,909,699	44,618,387	46,550,998	42,165,660	437,248,568
Transfers From Pension Trust SubFund	0	0	0	0	0	0	0	0	3,000,000	4,000,000	5,000,000	2,000,000	14,000,000
TOTAL CURRENT RESOURCES	48,448,218	53,781,965	56,632,198	57,521,268	59,012,223	60,554,718	62,426,123	64,361,369	69,362,790	72,432,806	75,662,075	68,606,604	700,354,140
TOTAL AVAILABLE RESOURCES	49,621,968	55,322,663	59,087,270	60,408,111	62,348,639	63,736,527	65,582,361	67,355,848	72,321,091	75,757,318	79,209,197	72,784,458	701,894,838
CURRENT REQUIREMENTS:													
Miscellaneous Contribution													
Miscellaneous PERS													
Normal Contribution	7,907,981	7,789,367	7,856,385	8,452,468	8,521,068	8,600,085	8,808,163	9,148,183	9,373,767	9,604,298	9,842,689	10,086,231	98,082,703
Unfunded Actuarial Accrued Liabilities	15,141,561	17,158,558	19,045,169	18,973,169	20,068,340	20,780,698	21,655,253	22,288,361	24,523,167	25,972,708	27,320,523	18,027,010	235,812,957
Employer Paid Member Contribution	1,706,114	1,850,159	1,787,134	1,716,006	1,641,780	1,571,310	1,501,832	1,435,902	1,372,034	1,308,024	1,245,308	1,182,141	16,611,630
Subtotal: Miscellaneous Contribution	24,755,656	26,798,084	28,688,687	29,141,643	30,231,189	30,952,093	31,965,248	32,872,446	35,268,968	36,885,029	38,408,520	29,295,383	350,507,290
Safety Contribution													
Public Safety PERS													
Normal Contribution	8,226,938	8,719,439	8,810,621	9,472,849	9,562,826	9,666,228	9,918,889	10,314,176	10,579,120	10,826,677	11,027,310	11,248,019	110,146,153
Unfunded Actuarial Accrued Liabilities	12,958,616	14,880,519	16,301,172	16,110,739	17,076,842	17,711,146	18,493,902	19,042,351	21,020,321	22,423,071	23,599,742	25,183,945	211,843,750
Employer Paid Member Contribution	2,140,059	2,469,549	2,399,947	2,346,464	2,295,972	2,250,823	2,209,844	2,168,574	2,128,169	2,075,420	1,995,770	1,924,553	24,265,086
Subtotal: Safety Contribution	23,325,613	26,069,508	27,511,740	27,930,052	28,935,641	29,628,196	30,622,634	31,525,101	33,727,610	35,325,168	36,622,822	38,356,517	346,254,989
TOTAL CURRENT REQUIREMENTS	48,081,269	52,867,591	56,200,427	57,071,695	59,166,829	60,580,290	62,587,882	64,397,547	68,996,578	72,210,197	75,031,343	67,651,899	696,762,279
RESERVES:													
PERS Rate Uncertainty	1,540,698	2,455,072	2,886,843	3,336,416	3,181,810	3,156,238	2,994,479	2,958,301	3,324,513	3,547,122	4,177,854	5,132,558	5,132,558
TOTAL RESERVES	1,540,698	2,455,072	2,886,843	3,336,416	3,181,810	3,156,238	2,994,479	2,958,301	3,324,513	3,547,122	4,177,854	5,132,558	5,132,558
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7063. EMPLOYEE PAYROLL & BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TO	
											FY 2041/2042	FY 2041/2042
											TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	5,132,558	4,353,004	3,279,995	4,047,681	4,765,396	4,777,230	3,680,276	3,696,777	3,544,667	4,308,920	5,132,558	1,540,698
CURRENT RESOURCES:												
Miscellaneous PERS	11,501,907	11,746,067	11,993,087	12,236,799	12,481,525	12,870,954	13,150,083	13,324,639	13,639,816	13,841,144	126,786,021	241,480,354
Public Safety PERS	13,411,801	13,650,048	13,880,342	14,060,190	14,187,061	14,440,945	14,498,990	14,451,423	14,603,829	14,652,525	141,837,156	276,248,395
Transfers From Other Funds	42,358,961	44,263,377	46,572,443	47,923,536	43,098,706	37,504,763	32,871,619	30,000,227	26,914,196	1,583,592	353,091,421	790,339,989
Transfers From Pension Trust SubFund	2,000,000	2,000,000	2,641,250	0	0	0	0	0	0	0	6,641,250	20,641,250
TOTAL CURRENT RESOURCES	69,272,670	71,659,492	75,087,122	74,220,524	69,767,293	64,816,663	60,520,692	57,776,289	55,157,841	30,077,261	628,355,848	1,328,709,988
TOTAL AVAILABLE RESOURCES	74,405,228	76,012,497	78,367,117	78,268,206	74,532,689	69,593,893	64,200,968	61,473,066	58,702,508	34,386,181	633,488,406	1,330,250,686
CURRENT REQUIREMENTS:												
Miscellaneous Contribution												
Miscellaneous PERS												
Normal Contribution	10,384,115	10,692,166	11,005,442	11,319,880	11,638,342	12,098,522	12,447,724	12,689,456	13,071,231	13,339,045	118,685,923	216,768,626
Unfunded Actuarial Accrued Liabilities	18,954,921	19,940,106	20,357,723	19,440,537	16,391,639	13,750,402	10,873,450	8,796,209	7,143,358	0	135,648,346	371,461,304
Employer Paid Member Contribution	1,117,793	1,053,901	987,645	916,919	843,183	772,432	702,359	635,183	568,585	502,098	8,100,098	24,711,728
Subtotal: Miscellaneous Contribution	30,456,828	31,686,173	32,350,810	31,677,336	28,873,165	26,621,356	24,023,534	22,120,848	20,783,174	13,841,144	262,434,367	612,941,657
Safety Contribution												
Public Safety PERS												
Normal Contribution	11,566,871	11,887,945	12,206,168	12,492,047	12,742,500	13,122,684	13,325,496	13,416,380	13,688,779	13,852,174	128,301,045	238,447,197
Unfunded Actuarial Accrued Liabilities	26,183,594	27,396,281	28,088,284	27,765,284	26,695,233	24,851,315	21,981,667	21,356,128	19,006,585	2,373,671	225,698,043	437,541,793
Employer Paid Member Contribution	1,844,930	1,762,103	1,674,174	1,568,143	1,444,561	1,318,262	1,173,494	1,035,043	915,050	800,351	13,536,111	37,801,197
Subtotal: Safety Contribution	39,595,396	41,046,329	41,968,625	41,825,474	40,882,294	39,292,261	36,480,657	35,807,551	33,610,414	17,026,197	367,535,199	713,790,188
TOTAL CURRENT REQUIREMENTS	70,052,224	72,732,502	74,319,435	73,502,810	69,755,459	65,913,617	60,504,191	57,928,399	54,393,588	30,867,340	629,969,566	1,326,731,845
RESERVES:												
PERS Rate Uncertainty	4,353,004	3,279,995	4,047,681	4,765,396	4,777,230	3,680,276	3,696,777	3,544,667	4,308,920	3,518,841	3,518,841	3,518,841
TOTAL RESERVES	4,353,004	3,279,995	4,047,681	4,765,396	4,777,230	3,680,276	3,696,777	3,544,667	4,308,920	3,518,841	3,518,841	3,518,841
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7065. EMPLOYEE PAYROLL & BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,234,777	14,999,025	15,437,802	15,683,922	15,930,042	16,176,162	16,422,281	16,668,401	16,914,521	17,160,641	17,406,760	17,652,880	14,999,025
CURRENT RESOURCES:													
Workers' Compensation	6,777,114	5,663,803	5,760,891	5,907,349	6,097,581	6,253,817	6,414,269	6,579,062	6,748,300	6,922,107	7,100,606	7,283,921	70,731,705
Interest Income	267,059	149,990	192,973	196,049	159,300	161,762	164,223	166,684	169,145	171,606	174,068	176,529	1,882,329
TOTAL CURRENT RESOURCES	7,044,173	5,813,793	5,953,863	6,103,398	6,256,882	6,415,578	6,578,491	6,745,746	6,917,445	7,093,714	7,274,673	7,460,450	72,614,034
TOTAL AVAILABLE RESOURCES	28,278,950	20,812,818	21,391,666	21,787,320	22,186,924	22,591,740	23,000,773	23,414,147	23,831,966	24,254,354	24,681,434	25,113,330	87,613,059
CURRENT REQUIREMENTS:													
Workers' Compensation Claims	3,180,453	3,184,637	3,429,836	3,515,582	3,603,472	3,693,558	3,785,897	3,880,545	3,977,558	4,076,997	4,178,922	4,283,395	41,610,401
Workers' Compensation Leaves	960,841	971,363	1,010,164	1,040,469	1,071,683	1,103,833	1,136,948	1,171,057	1,206,188	1,242,374	1,279,645	1,318,035	12,551,759
Workers' Compensation Insurance	507,756	654,127	687,000	704,175	721,779	739,824	758,319	777,277	796,709	816,627	837,043	857,969	8,350,850
Claims Administration	524,133	564,889	580,744	597,052	613,828	632,243	651,206	670,747	690,869	711,595	732,943	754,931	7,201,048
Transfer to General Fund	8,106,743	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	13,279,925	5,375,016	5,707,744	5,857,278	6,010,762	6,169,459	6,332,372	6,499,626	6,671,325	6,847,594	7,028,554	7,214,330	69,714,059
RESERVES:													
RESTRICTED:													
Workers' Compensation	14,999,025	15,437,802	15,683,922	15,930,042	16,176,162	16,422,281	16,668,401	16,914,521	17,160,641	17,406,760	17,652,880	17,899,000	17,899,000
TOTAL RESERVES	14,999,025	15,437,802	15,683,922	15,930,042	16,176,162	16,422,281	16,668,401	16,914,521	17,160,641	17,406,760	17,652,880	17,899,000	17,899,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7065. EMPLOYEE PAYROLL & BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TO	TO
											FY 2041/2042	FY 2041/2042
											TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	14,999,025
CURRENT RESOURCES:												
Workers' Compensation	7,193,502	7,402,338	7,617,283	7,838,521	8,066,247	8,300,660	8,541,963	8,790,369	9,046,097	9,309,373	82,106,354	152,838,059
Interest Income	223,738	223,738	223,738	223,738	223,738	223,738	223,738	223,738	223,738	223,738	2,237,375	4,119,704
TOTAL CURRENT RESOURCES	7,417,240	7,626,076	7,841,020	8,062,259	8,289,985	8,524,397	8,765,700	9,014,107	9,269,835	9,533,110	84,343,729	156,957,763
TOTAL AVAILABLE RESOURCES	25,316,240	25,525,076	25,740,020	25,961,259	26,188,985	26,423,397	26,664,700	26,913,107	27,168,835	27,432,110	102,242,729	171,956,788
CURRENT REQUIREMENTS:												
Workers' Compensation Claims	4,390,480	4,500,242	4,612,748	4,728,067	4,846,269	4,967,425	5,091,611	5,218,901	5,349,374	5,483,108	49,188,226	90,798,627
Workers' Compensation Leaves	1,369,762	1,423,523	1,479,399	1,537,473	1,597,831	1,660,563	1,725,764	1,793,529	1,863,961	1,937,165	16,388,970	28,940,730
Workers' Compensation Insurance	879,418	901,404	923,939	947,037	970,713	994,981	1,019,855	1,045,352	1,071,486	1,098,273	9,852,457	18,203,307
Claims Administration	777,579	800,907	824,934	849,682	875,172	901,428	928,470	956,325	985,014	1,014,565	8,914,076	16,115,124
Transfer to General Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	7,417,240	7,626,076	7,841,020	8,062,259	8,289,985	8,524,397	8,765,700	9,014,107	9,269,835	9,533,110	84,343,729	154,057,788
RESERVES:												
RESTRICTED:												
Workers' Compensation	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000
TOTAL RESERVES	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7066. EMPLOYEE PAYROLL & BENEFITS FUND/PENSION TRUST SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL
RESERVE/FUND BALANCE, JULY 1	4,630,449	8,716,579	10,925,777	12,187,996	13,480,508	14,804,040	16,159,337	17,547,161	18,968,293	16,423,532	12,817,697	8,125,321	8,716,579
CURRENT RESOURCES:													
Contribution to Pension Trust	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Other Funds	2,500,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	0	8,000,000
Interest Income	591,875	217,914	273,144	304,700	337,013	370,101	403,983	438,679	474,207	410,588	320,442	203,133	3,753,906
TOTAL CURRENT RESOURCES	4,091,875	2,217,914	1,273,144	1,304,700	1,337,013	1,370,101	1,403,983	1,438,679	474,207	410,588	320,442	203,133	11,753,906
TOTAL AVAILABLE RESOURCES	8,722,324	10,934,494	12,198,922	13,492,696	14,817,521	16,174,141	17,563,320	18,985,840	19,442,500	16,834,120	13,138,139	8,328,454	20,470,485
CURRENT REQUIREMENTS:													
Program Administration	5,745	8,717	10,926	12,188	13,481	14,804	16,159	17,547	18,968	16,424	12,818	8,125	150,156
Transfer to Pension Subfund	0	0	0	0	0	0	0	0	3,000,000	4,000,000	5,000,000	2,000,000	14,000,000
TOTAL CURRENT REQUIREMENTS	5,745	8,717	10,926	12,188	13,481	14,804	16,159	17,547	3,018,968	4,016,424	5,012,818	2,008,125	14,150,156
RESERVES:													
Pension Trust	8,716,579	10,925,777	12,187,996	13,480,508	14,804,040	16,159,337	17,547,161	18,968,293	16,423,532	12,817,697	8,125,321	6,320,329	6,320,329
TOTAL RESERVES	8,716,579	10,925,777	12,187,996	13,480,508	14,804,040	16,159,337	17,547,161	18,968,293	16,423,532	12,817,697	8,125,321	6,320,329	6,320,329
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7066. EMPLOYEE PAYROLL & BENEFITS FUND/PENSION TRUST SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	6,320,329	4,472,017	2,579,345	(0)	(0)	(0)	(0)	(0)	(0)	(0)	6,320,329	8,716,579
CURRENT RESOURCES:												
Contribution to Pension Trust	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	8,000,000
Interest Income	158,008	111,800	64,484	(0)	(0)	(0)	(0)	(0)	(0)	0	334,292	4,088,198
TOTAL CURRENT RESOURCES	158,008	111,800	64,484	(0)	(0)	(0)	(0)	(0)	(0)	0	334,292	12,088,198
TOTAL AVAILABLE RESOURCES	6,478,337	4,583,817	2,643,829	(0)	(0)	(0)	(0)	(0)	(0)	(0)	6,654,621	20,804,778
CURRENT REQUIREMENTS:												
Program Administration	6,320	4,472	2,579	(0)	(0)	(0)	(0)	(0)	(0)	(0)	13,372	163,528
Transfer to Pension Subfund	2,000,000	2,000,000	2,641,250	0	0	0	0	0	0	0	6,641,250	20,641,250
TOTAL CURRENT REQUIREMENTS	2,006,320	2,004,472	2,643,829	(0)	(0)	(0)	(0)	(0)	(0)	(0)	6,654,622	20,804,778
RESERVES:												
Pension Trust	4,472,017	2,579,345	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	0	0
TOTAL RESERVES	4,472,017	2,579,345	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7067. EMPLOYEE PAYROLL & BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	
RESERVE/FUND BALANCE, JULY 1	2,592,852	2,970,049	1,932,921	2,828,598	3,378,873	3,452,012	3,144,996	2,885,536	2,786,205	2,836,800	2,774,596	2,495,859	2,970,049
CURRENT RESOURCES:													
Insurance and Incentives	26,907,798	17,074,494	17,525,469	18,292,550	19,095,226	19,935,206	20,814,283	21,734,338	22,697,345	23,705,374	24,760,594	25,865,285	231,500,164
Transfer From Other Funds	1,757,500	11,036,217	11,147,455	10,953,833	10,736,085	10,492,731	10,830,772	11,176,518	11,529,946	11,548,736	11,551,139	11,535,800	122,539,232
Miscellaneous Revenues	129,290	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	60,670	59,401	48,323	70,715	67,577	69,040	62,900	57,711	55,724	56,736	55,492	62,396	666,016
TOTAL CURRENT RESOURCES	28,855,258	28,170,111	28,721,248	29,317,098	29,898,888	30,496,977	31,707,954	32,968,567	34,283,015	35,310,846	36,367,225	37,463,481	354,705,412
TOTAL AVAILABLE RESOURCES	31,448,110	31,140,160	30,654,169	32,145,696	33,277,761	33,948,989	34,852,951	35,854,103	37,069,220	38,147,646	39,141,821	39,959,341	357,675,461
CURRENT REQUIREMENTS:													
Medical Insurance - Active Employees	12,659,549	12,786,711	13,113,582	13,767,804	14,454,722	15,175,971	15,933,268	16,728,414	17,563,303	18,439,921	19,360,354	20,326,794	177,650,843
Medical Insurance - Retirees	6,322,054	6,664,000	7,090,000	7,482,000	7,866,000	8,294,000	8,678,000	9,189,000	9,581,000	10,054,000	10,465,000	11,002,000	96,365,000
Dental Insurance Benefits	1,091,207	1,153,524	1,165,237	1,194,368	1,224,227	1,254,833	1,286,204	1,318,359	1,351,318	1,385,101	1,419,728	1,455,222	14,208,121
Medicare Payments	1,714,688	1,807,077	1,897,431	1,944,866	1,993,488	2,043,325	2,094,408	2,146,769	2,200,438	2,255,449	2,311,835	2,369,631	23,064,717
Other Insurance Benefits	1,369,062	1,449,927	1,473,322	1,512,784	1,553,313	1,594,864	1,637,535	1,681,357	1,726,361	1,772,579	1,820,044	1,868,791	18,090,876
Transfer To OPEB Trust	3,564,000	3,346,000	3,086,000	2,865,000	2,734,000	2,441,000	2,338,000	2,004,000	1,810,000	1,466,000	1,269,000	788,000	24,147,000
Executive Home Mortgage Program	1,757,500	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	28,478,061	29,207,239	27,825,571	28,766,823	29,825,750	30,803,993	31,967,415	33,067,899	34,232,420	35,373,050	36,645,962	37,810,437	355,526,557
RESERVES:													
Insurance Rate Uncertainty	2,970,049	1,932,921	2,828,598	3,378,873	3,452,012	3,144,996	2,885,536	2,786,205	2,836,800	2,774,596	2,495,859	2,148,904	2,148,904
TOTAL RESERVES	2,970,049	1,932,921	2,828,598	3,378,873	3,452,012	3,144,996	2,885,536	2,786,205	2,836,800	2,774,596	2,495,859	2,148,904	2,148,904
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7067. EMPLOYEE PAYROLL & BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	2,148,904	1,993,545	2,034,735	2,331,297	2,948,244	2,893,275	3,063,756	3,008,873	2,741,714	2,524,746	2,148,904	2,970,049
CURRENT RESOURCES:												
Insurance and Incentives	27,025,178	28,239,656	29,511,358	30,843,056	32,237,654	33,698,204	35,227,904	36,830,111	38,508,346	40,266,306	332,387,774	563,887,938
Transfer From Other Funds	11,871,950	12,213,358	12,559,776	12,910,924	11,953,865	6,516,078	6,594,950	6,665,657	6,727,252	6,778,717	94,792,527	217,331,759
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	53,723	49,839	50,868	58,282	73,706	72,332	76,594	75,222	68,543	63,119	642,227	1,308,243
TOTAL CURRENT RESOURCES	38,950,851	40,502,852	42,122,002	43,812,262	44,265,225	40,286,614	41,899,448	43,570,990	45,304,142	47,108,141	427,822,528	782,527,940
TOTAL AVAILABLE RESOURCES	41,099,755	42,496,397	44,156,737	46,143,559	47,213,470	43,179,889	44,963,204	46,579,863	48,045,856	49,632,887	429,971,431	785,497,988
CURRENT REQUIREMENTS:												
Medical Insurance - Active Employees	21,341,539	22,407,006	23,525,730	24,700,374	25,933,734	27,228,746	28,588,491	30,016,206	31,515,290	33,089,311	268,346,429	445,997,272
Medical Insurance - Retirees	11,448,000	11,909,000	12,231,000	12,605,000	12,892,000	13,191,000	13,526,000	13,756,000	13,990,000	14,228,000	129,776,000	226,141,000
Dental Insurance Benefits	1,491,602	1,528,892	1,567,114	1,606,292	1,646,450	1,687,611	1,729,801	1,773,046	1,817,372	1,862,807	16,710,988	30,919,110
Medicare Payments	2,428,872	2,489,594	2,551,833	2,615,629	2,681,020	2,748,045	2,816,747	2,887,165	2,959,344	3,033,328	27,211,577	50,276,294
Other Insurance Benefits	1,922,196	1,977,171	2,033,762	2,092,018	2,151,991	2,213,731	2,277,293	2,342,731	2,410,103	2,479,467	21,900,464	39,991,340
Transfer To OPEB Trust	474,000	150,000	(84,000)	(424,000)	(985,000)	(6,953,000)	(6,984,000)	(6,937,000)	(7,171,000)	(7,409,000)	(36,323,000)	(12,176,000)
Executive Home Mortgage Program	0	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	39,106,209	40,461,663	41,825,440	43,195,314	44,320,195	40,116,133	41,954,331	43,838,149	45,521,110	47,283,913	427,622,458	783,149,015
RESERVES:												
Insurance Rate Uncertainty	1,993,545	2,034,735	2,331,297	2,948,244	2,893,275	3,063,756	3,008,873	2,741,714	2,524,746	2,348,973	2,348,973	2,348,973
TOTAL RESERVES	1,993,545	2,034,735	2,331,297	2,948,244	2,893,275	3,063,756	3,008,873	2,741,714	2,524,746	2,348,973	2,348,973	2,348,973
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7080. LIABILITY & PROPERTY INSURANCE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032	TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
RESERVE/FUND BALANCE, JULY 1	1,209,885	1,590,243	1,140,987	486,158	634,276	644,847	1,482,840	2,222,878	2,859,835	3,388,616	3,803,435	4,098,278		1,590,243
CURRENT RESOURCES:														
Transfer From Other Funds	2,771,247	3,270,071	4,087,589	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	51,503,618
Interest Income	41,043	31,805	28,525	12,154	12,686	12,897	29,657	44,458	57,197	67,772	76,069	102,457		475,675
TOTAL CURRENT RESOURCES	2,812,289	3,301,876	4,116,113	4,917,260	4,917,792	4,918,003	4,934,763	4,949,564	4,962,303	4,972,879	4,981,175	5,007,563		51,979,293
TOTAL AVAILABLE RESOURCES	4,022,174	4,892,119	5,257,101	5,403,418	5,552,068	5,562,851	6,417,603	7,172,442	7,822,139	8,361,495	8,784,610	9,105,842		53,569,536
CURRENT REQUIREMENTS:														
Liability Insurance	1,161,419	2,159,478	2,748,682	2,831,142	2,916,077	2,363,360	2,434,260	2,507,288	2,582,507	2,659,982	2,739,782	2,821,975		28,764,533
Property Insurance	552,421	484,428	666,918	686,926	707,533	619,645	635,136	651,015	667,290	683,972	701,072	718,598		7,222,533
Fidelity Insurance	19,960	27,350	27,350	28,171	28,875	26,341	27,000	27,675	28,366	29,076	29,802	30,548		310,553
Legal Services	0	100,000	0	0	0	0	0	0	0	0	0	0		100,000
Liability Claims Paid	451,093	537,000	871,350	897,491	919,928	735,372	753,757	772,600	791,915	811,713	832,006	852,806		8,775,939
Administration	247,039	279,536	298,995	307,685	316,511	316,423	324,854	333,511	342,400	351,528	360,902	370,527		3,602,870
Legal Contingency	0	140,000	140,000	0	0	0	0	0	0	0	0	0		280,000
Transfer to Employee Benefits	0	23,340	17,649	17,729	18,297	18,870	19,718	20,518	21,044	21,788	22,768	20,364		222,085
TOTAL CURRENT REQUIREMENTS	2,431,932	3,751,131	4,770,943	4,769,142	4,907,220	4,080,011	4,194,725	4,312,607	4,433,522	4,558,060	4,686,332	4,814,818		49,278,512
RESERVES:														
Liability and Property Insurance	1,590,243	1,140,987	486,158	634,276	644,847	1,482,840	2,222,878	2,859,835	3,388,616	3,803,435	4,098,278	4,291,023		4,291,023
TOTAL RESERVES	1,590,243	1,140,987	486,158	634,276	644,847	1,482,840	2,222,878	2,859,835	3,388,616	3,803,435	4,098,278	4,291,023		4,291,023
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0		0

CITY OF SUNNYVALE
7080. LIABILITY & PROPERTY INSURANCE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042	FY 2021/2022 TO FY 2041/2042
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	4,291,023	4,402,181	4,425,734	4,381,016	4,263,785	4,071,733	3,802,780	3,448,457	3,002,535	2,459,288	4,291,023	1,590,243
CURRENT RESOURCES:												
Transfer From Other Funds	4,954,158	5,003,699	5,078,755	5,154,936	5,232,260	5,310,744	5,390,405	5,471,261	5,553,330	5,636,630	52,786,177	104,289,795
Interest Income	107,276	110,055	110,643	109,525	106,595	101,793	95,070	86,211	75,063	61,482	963,713	1,439,388
TOTAL CURRENT RESOURCES	5,061,433	5,113,754	5,189,398	5,264,461	5,338,855	5,412,538	5,485,477	5,557,475	5,628,395	5,698,114	53,749,899	105,729,192
TOTAL AVAILABLE RESOURCES	9,352,457	9,515,935	9,615,132	9,645,478	9,602,640	9,484,271	9,288,257	9,005,932	8,630,930	8,157,402	58,040,923	107,319,435
CURRENT REQUIREMENTS:												
Liability Insurance	2,906,634	2,993,833	3,083,648	3,176,158	3,271,442	3,369,586	3,470,673	3,574,794	3,682,037	3,792,498	33,321,304	62,085,837
Property Insurance	736,563	754,977	773,852	793,198	813,028	833,354	854,188	875,542	897,431	919,867	8,252,001	15,474,534
Fidelity Insurance	31,311	32,094	32,896	33,719	34,562	35,426	36,311	37,219	38,150	39,103	350,792	661,344
Legal Services	0	0	0	0	0	0	0	0	0	0	0	100,000
Liability Claims Paid	874,127	895,980	918,379	941,339	964,872	988,994	1,013,719	1,039,062	1,065,038	1,091,664	9,793,173	18,569,112
Administration	381,032	391,843	402,969	414,420	426,206	438,336	450,821	463,671	476,898	490,513	4,336,710	7,939,579
Legal Contingency	0	0	0	0	0	0	0	0	0	0	0	280,000
Transfer to Employee Benefits	20,608	21,473	22,371	22,859	20,796	15,796	14,087	13,109	12,088	4,258	167,445	389,530
TOTAL CURRENT REQUIREMENTS	4,950,276	5,090,200	5,234,116	5,381,692	5,530,907	5,681,491	5,839,799	6,003,397	6,171,642	6,337,904	56,221,425	105,499,937
RESERVES:												
Liability and Property Insurance	4,402,181	4,425,734	4,381,016	4,263,785	4,071,733	3,802,780	3,448,457	3,002,535	2,459,288	1,819,498	1,819,498	1,819,498
TOTAL RESERVES	4,402,181	4,425,734	4,381,016	4,263,785	4,071,733	3,802,780	3,448,457	3,002,535	2,459,288	1,819,498	1,819,498	1,819,498
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
8100. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	97,598	116,295	92,645	46,134	44,239	49,730	55,516	61,544	67,820	74,432	81,349	88,523	116,295
CURRENT RESOURCES:													
Contributions from Governmental Sources	27,298	28,317	29,506	30,392	31,303	32,242	33,210	34,206	35,232	36,289	37,378	38,499	366,575
Investment Earnings	1,917	1,817	1,125	1,079	975	1,089	1,207	1,330	1,459	1,595	1,736	1,896	15,308
TOTAL CURRENT RESOURCES	29,215	30,134	30,632	31,471	32,278	33,331	34,416	35,536	36,692	37,884	39,114	40,395	381,883
TOTAL AVAILABLE RESOURCES	126,813	146,428	123,277	77,605	76,518	83,061	89,933	97,080	104,512	112,316	120,463	128,919	498,177
CURRENT REQUIREMENTS:													
Operating Costs	7,035	40,406	26,288	27,037	20,269	20,831	21,425	22,051	22,683	23,334	24,019	24,698	273,040
Fund Transfers/In-Lieu Charges	3,484	3,574	2,307	2,705	2,777	2,852	2,929	3,009	3,090	3,172	3,258	3,346	33,019
Infrastructure Projects	0	0	44,941	0	0	0	0	0	0	0	0	0	44,941
Transfer to Employee Benefits	0	9,803	3,607	3,624	3,742	3,862	4,036	4,200	4,307	4,461	4,663	4,167	50,470
TOTAL CURRENT REQUIREMENTS	10,518	53,783	77,143	33,366	26,788	27,545	28,389	29,259	30,080	30,967	31,940	32,211	401,470
RESERVES:													
Infrastructure Replacement Reserve	116,295	92,645	46,134	44,239	49,730	55,516	61,544	67,820	74,432	81,349	88,523	96,707	96,707
TOTAL RESERVES	116,295	92,645	46,134	44,239	49,730	55,516	61,544	67,820	74,432	81,349	88,523	96,707	96,707
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
8100. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	96,707	47,510	55,441	63,697	72,382	82,049	93,337	105,618	118,783	132,873	96,707	116,295
CURRENT RESOURCES:												
Contributions from Governmental Sources	42,654	40,844	42,069	43,331	44,631	45,970	47,349	48,770	50,233	51,740	457,591	824,166
Investment Earnings	1,159	1,352	1,554	1,765	2,001	2,277	2,576	2,897	3,241	3,643	22,465	37,772
TOTAL CURRENT RESOURCES	43,813	42,196	43,623	45,097	46,632	48,247	49,925	51,667	53,474	55,383	480,055	861,938
TOTAL AVAILABLE RESOURCES	140,520	89,706	99,064	108,794	119,014	130,295	143,262	157,285	172,257	188,256	576,763	978,233
CURRENT REQUIREMENTS:												
Operating Costs	25,547	26,344	27,166	28,015	28,890	29,794	30,727	31,690	32,683	33,709	294,565	567,605
Fund Transfers/In-Lieu Charges	3,436	3,528	3,623	3,720	3,820	3,922	4,028	4,125	4,225	4,327	38,755	71,774
Infrastructure Projects	59,811	0	0	0	0	0	0	0	0	0	59,811	104,752
Transfer to Employee Benefits	4,216	4,393	4,578	4,677	4,255	3,242	2,889	2,687	2,475	858	34,270	84,740
TOTAL CURRENT REQUIREMENTS	93,010	34,265	35,367	36,412	36,965	36,958	37,644	38,502	39,384	38,893	427,400	828,870
RESERVES:												
Infrastructure Replacement Reserve	47,510	55,441	63,697	72,382	82,049	93,337	105,618	118,783	132,873	149,362	149,362	149,362
TOTAL RESERVES	47,510	55,441	63,697	72,382	82,049	93,337	105,618	118,783	132,873	149,362	149,362	149,362
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5040. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
CURRENT RESOURCES:													
Investment Earnings	20,652	21,471	26,839	26,839	21,471	21,471	21,471	21,471	21,471	21,471	21,471	21,471	246,922
TOTAL CURRENT RESOURCES	20,652	21,471	26,839	26,839	21,471	21,471	21,471	21,471	21,471	21,471	21,471	21,471	246,922
TOTAL AVAILABLE RESOURCES	1,094,224	1,095,044	1,100,412	1,100,412	1,095,044	1,095,044	1,095,044	1,095,044	1,095,044	1,095,044	1,095,044	1,095,044	1,320,494
CURRENT REQUIREMENTS:													
Transfers Out	20,652	21,471	26,839	26,839	21,471	21,471	21,471	21,471	21,471	21,471	21,471	21,471	246,922
TOTAL CURRENT REQUIREMENTS	20,652	21,471	26,839	26,839	21,471	21,471	21,471	21,471	21,471	21,471	21,471	21,471	246,922
RESERVES:													
Endowment Reserve	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
TOTAL RESERVES	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5040. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
CURRENT RESOURCES:												
Investment Earnings	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	268,393	515,315
TOTAL CURRENT RESOURCES	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	268,393	515,315
TOTAL AVAILABLE RESOURCES	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,341,965	1,588,887
CURRENT REQUIREMENTS:												
Transfers Out	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	268,393	515,315
TOTAL CURRENT REQUIREMENTS	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	268,393	515,315
RESERVES:												
Endowment Reserve	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
TOTAL RESERVES	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5080. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:													
Interest Income	10,619	11,040	13,800	13,800	11,040	11,040	11,040	11,040	11,040	11,040	11,040	11,040	126,964
TOTAL CURRENT RESOURCES	10,619	11,040	13,800	13,800	11,040	11,040	11,040	11,040	11,040	11,040	11,040	11,040	126,964
TOTAL AVAILABLE RESOURCES	562,635	563,057	565,817	565,817	563,057	563,057	563,057	563,057	563,057	563,057	563,057	563,057	678,980
CURRENT REQUIREMENTS:													
Transfer To General Fund (Comm Rec.)	10,619	11,040	13,800	13,800	11,040	11,040	11,040	11,040	11,040	11,040	11,040	11,040	126,964
TOTAL CURRENT REQUIREMENTS	10,619	11,040	13,800	13,800	11,040	11,040	11,040	11,040	11,040	11,040	11,040	11,040	126,964
RESERVES:													
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5080. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:												
Interest Income	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	138,004	264,968
TOTAL CURRENT RESOURCES	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	138,004	264,968
TOTAL AVAILABLE RESOURCES	565,817	565,817	565,817	565,817	565,817	565,817	565,817	565,817	565,817	565,817	690,020	816,984
CURRENT REQUIREMENTS:												
Transfer To General Fund (Comm Rec.)	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	138,004	264,968
TOTAL CURRENT REQUIREMENTS	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	138,004	264,968
RESERVES:												
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**Community Condition
Indicators**

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Community Condition Indicators and Balanced Growth Profile

Community Condition Indicators

The Community Condition Indicators (CCIs) have been presented as an integral part of the City's budget for many years. The CCIs have traditionally been used as a measurement tool to evaluate and implement General Plan goals and policies. The CCIs today reflect the changes adopted by City Council at the May 8, 2007 Council meeting as part of the "Transitioning from a Growth to a Steady-State City" RTC #07-154. These indicators are the key demographic, economic, and physical data which describe the state of the City at a given point in time. The importance of reporting community condition indicators is that their numerical values change over time as the community changes, providing both a snapshot of current conditions and an indication of change over a longer time period.

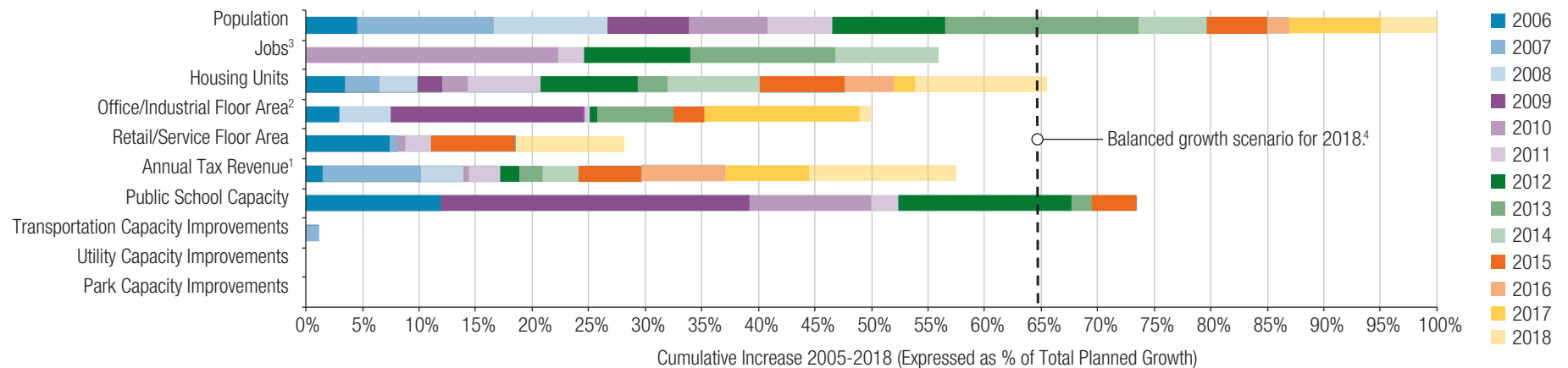
Balanced Growth Profile

The Balanced Growth Profile (BGP) was a planning tool developed in 2007 (RTC #07-154), which was used to monitor the City's growth and determine the relative balance among the indicators of growth and infrastructure from 2005 to a planning horizon of 2025. In 2017, the City adopted an update to the Land Use and Transportation Element (LUTE) of the General Plan that plans for a buildout until the year 2035.

Adoption of the LUTE included direction to update the Balanced Growth Profile and add a jobs-housing ratio indicator, which is under development. Staff is developing concepts for a new method of tracking the jobs-housing balance relative to the LUTE as well as consistency with Council priorities. These concepts will be presented to Council and then included in future budget documents.

CURRENT BALANCED GROWTH PROFILE (January 1 to December 31, 2018)*

Balanced Growth Indices	Base Year 2005	GOAL FOR 2025	Total Planned Growth Net Increase 2005 to 2025	2007 Actual	2008 Actual	2009 Actual	2010 Actual	2011 Actual	2012 Actual	2013 Actual	2014 Actual	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2018 Increment Increase (actual since 2017)	2018 Increment Increase (% of Total Planned Growth)
Park Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Utility Capacity Improvements		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Transportation Capacity Improvements		\$46,884,000	\$46,884,000	\$547,970	\$547,970	0	0	0	0	0	0	0	0	0	0	0	0%
Public School Capacity	5,373	6,729	1,356	5,535	5,535	5,905	6,051	6,083	6,291	6,315	6,315	6,369	6,369	6,369	6,369	0	0%
Annual Tax Revenue ¹	\$72,271,030	\$174,748,212	\$102,477,182	\$82,731,078	\$86,536,989	\$80,080,423	\$80,640,616	\$83,447,216	\$85,189,946	\$87,277,140	\$90,536,760	\$96,255,557	\$103,856,328	\$111,479,380	\$124,604,978	\$13,125,598	13%
Retail/Service Floor Area ²	5,784,000	7,500,000	2,200,000	5,962,662	5,962,662	5,962,662	5,976,840	6,027,052	6,005,338	6,000,788	5,978,104	6,142,624	6,126,545	6,103,076	6,308,920	205,844	9%
Office/Industrial Floor Area	30,100,000	37,700,000	7,600,000	30,327,927	30,673,881	31,973,881	31,979,928	32,009,556	32,058,721	32,568,435	32,368,012	32,580,601	32,003,340	33,046,217	33,365,577	319,360	1%
Housing Units	54,800	61,900	7,100	55,261	55,501	55,658	55,818	56,271	56,886	57,075	57,650	58,184	58,495	59,656	60,470	814	11%
Jobs ³	73,630	92,650	19,020	n/a	n/a	n/a	77,890	78,322	80,104	82,532	84,276	86,531	n/a	n/a	n/a	n/a	n/a
Population	132,725	150,725	18,000	135,721	137,538	138,826	140,081	141,099	142,896	145,973	147,055	148,028	148,372	149,831	153,389	3,558	20%



Notes
 1. FY 2004/2005 is the base year for the Balanced Growth Index. All revenues are converted to FY 2004/2005 dollars for comparison purposes.
 2. This index only represents net new floor area, and does not reflect tenant improvements to existing floor area.
 3. Data has been modified resulting in a decrease in base year, projections, and current year estimates. Association of Bay Area Governments (ABAG) data from 2010 and earlier. US Census data from 2011 to present. 2016-2018 data not yet available.
 4. In a "balanced growth scenario" each profiled item would increase 5% each year. Cumulative "balanced growth" to the end of 2018 would be 65%.

* Due to a redesign underway, the Current Balanced Growth Profile has not been updated.

#	INDICATOR	1990	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020*	2021	SOURCE/NOTES
POPULATION																
Number																
1	• Total	117,229	131,760	140,081	141,099	142,896	145,973	147,055	148,028	148,948	150,599	153,944	155,766	155,805	153,827	CA Dept of Finance (Decennial Census used every 10 years, CA Dept of Finance estimate used in the interim)
2	– Under 18 years (%)	19.2	20.4	22.4	22.4	22	20.5	25.8	22.4	22.2	19.8	19.9	21.5	21.0	n/a	Updated with American Community Survey 1-Year Estimates
3	– 19 – 64 years (%)	70.4	69	66.4	66.9	67	65.4	63.1	66.1	66.1	68.2	68.1	68.1	67.2	n/a	Same as above
4	– 65 years and older (%)	10.4	10.6	11.2	10.7	11	14.1	11.1	11.5	11.7	12	12	10.4	11.8	n/a	Same as above
5	• Average household size	2.42	2.49	2.61	2.68	2.6	2.6	2.74	2.74	2.7	2.77	2.63	2.71	2.49	n/a	Same as above
6	• Sunnyvale public school enrollment	n/a	n/a	13,700	14,031	14,343	15,129	14,721	15,176	15,005	14,366	14,524	14,110	13,143	n/a	CA Dept of Education
7	• Sunnyvale private school enrollment	n/a	n/a	3,726	n/a	3,858	4,011	4,118	n/a	4,748	n/a	2,573	n/a	n/a	n/a	Private School Universe Survey (nces.ed.gov). 2018 data updated. 2019 data not yet available.
Ethnicity/Origin																
8	• Caucasian (%)	71.6	53.3	43.0	47.3	45.0	46.7	50.1	47.1	43.5	37.9	38.3	39.8	29.9	n/a	Updated with American Community Survey 1-Year Estimates
9	• Asian / Pacific Islander (%)	19.3	32.6	41.4	41.7	41.1	42.2	42.2	42.6	45.1	47.4	50.7	44.6	50.3	n/a	Same as above
10	• African-American (%)	3.4	2.2	2.0	1.3	2.0	2.6	1.6	2.0	1.7	1.7	1.7	1.1	1.4	n/a	Same as above
11	• Other (%)	5.7	11.9	13.6	9.7	11.9	8.5	6.1	8.3	9.7	13	9.3	15.6	18.4	n/a	Same as above
12	• Foreign Born (%)	22.5	39.4	42.2	45.5	44.5	44.2	44.5	45.5	46.4	47.3	48.1	48.6	49.3	n/a	Same as above
13	• Hispanic Origin (%)	13.2	15.5	18.9	20.4	18.3	13.7	18.3	17.9	20	15.6	17.3	18.3	16.3	n/a	Same as above
Education																
14	• High school graduate or higher (%)	87.1	89.4	92.7	91.6	89.4	92.1	92.3	91.8	91.9	91.3	97	93.5	93	n/a	Updated with American Community Survey 1-Year Estimates
15	• Bachelor degree or higher (%)	37.1	50.8	56.7	58.9	50.8	59.6	62.5	62.6	62.8	61.6	64	65.4	65.9	n/a	Same as above
16	• Graduate degree (%)	n/a	21.9	26.5	30.1	21.9	27.6	32.9	32.7	31.2	33.5	32	34.9	35.8	n/a	Same as above

#	INDICATOR	1990	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020*	2021	SOURCE/NOTES
Income																
17	• Median household income (\$)	46,403	74,409	95,582	93,836	101,611	100,043	104,681	112,217	121,546	134,234	150,450	151,475	n/a	n/a	Updated with American Community Survey 1-Year Estimates
18	– Population below poverty (%)	2.5	3.8	8.0	8.5	7.8	8.1	7.1	7.3	7.0	6.3	3.2	5.8	n/a	n/a	Same as above
Community																
19	• Active neighborhood and business associations	n/a	n/a	28	28	30	29	30	28	30	32	32	32	24	28	LRS; 21 active neighborhood associations; 3 active business associations (Sunnyvale Downtown Association, Sunnyvale Chamber of Commerce and Moffett Park Business Group).
20	• Residents rating city good place to live (%)	n/a	92	n/a	92	n/a	94.0	94.0	90.0	n/a	90.0	n/a	89.0	n/a	92	National Citizen Survey; Available every 2 years from 2009
21	• Residents rating public services good to excellent (%)	n/a	92	n/a	85	n/a	86.0	86.0	78.0	n/a	81.0	n/a	74.0	n/a	78	Same as above
22	• Part I crimes	n/a	n/a	2,444	2,150	2,752	2,953	2,871	2,530	2,315	2,884	2,804	3,671	3,434	5,029	DPS; Calendar Year as reported to DOJ
23	• Average emergency police response time (minutes)	n/a	n/a	4:35	4:57	4:47	5:06	4:40	4:40	5:05	4:55	5:05	5:08	3:52	4:04	DPS; Calendar Year

#	INDICATOR	1990	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020*	2021	SOURCE/NOTES
ECONOMY																
Jobs																
24	• Total number	n/a	99,290	84,000	86,746	87,522	90,715	92,547	94,898	96,468	97,218	95,172	105,924	n/a	106,210	US Census Longitudinal Employer-Household Dynamics from 2011 to present. Association of Bay Area Governments (ABAG) data from 2010 and earlier.
Employment																
25	• Labor Force	n/a	n/a	74,600	76,600	78,600	79,300	83,100	85,200	87,200	82,900	87,900	88,000	84,100	84,745	Annual average; Source: EDD Labor Market Info Div
	• Employed Residents	n/a	n/a	67,400	70,200	73,000	74,600	79,200	82,000	84,300	80,500	86,000	86,200	79,800	81,700	Same as above
	• Unemployed (% of labor force)	2.6	4.3	9.6	8	7.1	5.8	4.7	3.7	3.4	2.9	2.2	2	5.1	3.6	Same as above
26	• Jobs/employed resident	n/a	n/a	1.2	1.1	1	1.1	1	1.05	1.04	1.10	n/a	n/a	n/a	1.3	#24 divided by #25 Employed Residents
27	• Employed residents working in Sunnyvale (%)	n/a	23	25.8	26.6	19.6	n/a	22.9	24.6	23.8	23.8	24.5	25.3	n/a	n/a	Updated with American Community Survey 1-Year Estimates
28	• Employed residents in service jobs (%)	n/a	8.9	10.6	12.2	11.8	12	9.4	13.4	11.8	14.4	7.3	14	n/a	n/a	Same as above
29	• Employed residents in management/professional jobs (%)	n/a	59.5	57.1	59.4	59.7	61	66	64.9	66	63.5	66.9	65.5	n/a	n/a	Same as above
Retail																
30	• Retail & restaurant sales volume (\$ in millions)	n/a	158.6	137.6	147.7	149.4	152.8	162	163	161	162	170	161	123	149	HDL Business License Database
31	• Sales/sq. ft. (\$)	n/a	51.2	23.0	24.5	24.9	25.5	27.1	26.6	26.3	26.6	26.9	24.8	18.4	22.2	Same as above
Hospitality																
32	• Total Number of Hotel Rooms	n/a	3,835	3,290	3,290	3,290	3,217	3,256	3,525	3,330	3,330	3,335	3,755	3,756	3,936	Econ Dev - TOT Report
33	• Average hotel occupancy (%)	n/a	n/a	62.2	71.2	72.1	77.1	78.7	79.8	76.4	78	77	74	33.5	49.5	Econ Dev; Average hotel occupancy rates from hotels with 100+ rooms - calendar year

#	INDICATOR	1990	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020*	2021	SOURCE/NOTES
Real Estate																
34	• Total assessed value (\$ in billions)	n/a	n/a	25.62	25.93	26.90	29.25	31.43	34.80	38.20	41.68	41.70	49.67	54.83	57.58	SCC Assessor's Annual Report
35	• Vacant office, industrial, R&D (%)	11.7	2	18.8	n/a	8.8	8.3	6.6	6	3.6	6.8	2.6	3.1	6.6	6.3	Real Estate Brokers
	– Vacant office (%)	n/a	n/a	18.6	16.4	7.0	9.3	5.6	6.8	2.2	7.6	3.1	4.5	5.0	8.6	Same as above
	– Vacant industrial/R&D (%)	n/a	n/a	13	12.8	9.8	7.8	7.1	5.2	4.3	6.0	2.4	2.4	6.2	5.1	Same as above
36	• Average office/industrial rent (\$/sq. ft.)	0.71	3.47	1.76	n/a	2.03	2.30	2.55	3.39	3.15	3.61	3.84	3.26	3.93	4.24	Real Estate Brokers
	– Average office rent (\$/sq. ft.)	n/a	n/a	2.57	2.51	3.54	3.70	4.11	4.22	5.06	4.81	5.95	5.17	5.72	6.28	Same as above
	– Average industrial/R&D rent (\$/sq. ft.)	n/a	n/a	1.08	1.17	0.51	1.41	1.59	2.55	1.93	2.40	2.24	1.82	3.97	2.93	Same as above
37	• Average apartment rent (3 bedroom) (\$)	n/a	2,600	2,209	2,456	2,662	3,092	3,370	3,448	3,770	4,005	3,933	3,910	3,595	3,838	Housing Division
38	• Housing rental vacancy rate (%)	n/a	n/a	3.4	3.5	3.9	5.4	3.9	3.6	4.2	4.1	4.6	3.7	4.3	7.3	Census Bureau, for San Jose-Sunnyvale-Santa Clara metro area.
39	• Median single-family detached home price (\$)	n/a	618,000	795,000	785,000	865,000	1,012,500	1,218,000	1,365,280	1,467,500	1,735,000	1,888,890	1,901,000	1,912,500	2,197,208	ReReport.com
40	• Median single-family attached home (townhouse/condo) price (\$)	n/a	390,000	472,000	460,000	519,000	643,500	793,300	966,000	955,000	1,086,100	1,250,000	1,189,000	1,207,750	1,288,983	ReReport.com
41	• Valuation of new construction permitted (\$ in millions)	16.3	235.9	121.3	190.4	224.6	202.2	321.6	302.5	251.2	287.2	591	350.2	192.6	565	CDD SunGIS
Tax Base																
42	• Property tax revenue (\$ in millions)	15.8	18.7	43.7	42.4	43.4	47.6	50.3	54.9	62.4	66.6	74.3	85.1	92.1	102.9	FIN; General Fund Long Term Financial Plan.
43	• Sales tax revenue (\$ in millions)	21.5	30	25.43	29.2	30.3	30.0	30.2	29.7	31.4	29.4	31.3	32.2	27.1	24.0	Same as above
44	• Transient occupancy tax revenue (\$ in millions)	3.6	9.8	5.58	6.6	7.8	9.0	10.9	14.1	16.3	16.6	17.7	21.2	15.9	15.2	Same as above

#	INDICATOR	1990	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020*	2021	SOURCE/NOTES
PHYSICAL CITY																
Land Use																
45	• Land area (sq. mi.)	22.81	22.82	22.86	22.86	22.86	22.86	22.86	22.86	22.87	22.87	22.87	22.87	22.87	22.87	
46	– Developable land area (sq. mi.)	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.46	15.47	15.47	15.47	15.47	15.47	15.47	CDD SunGIS. Vacant includes sites Under Construction (Major projects starting construction in 2021 include 100 Altair Way office, 360 Caribbean Google Campus, Aster Ave apartments, affordable housing at 397 S. Mathilda, 925 S. Wolfe Rd condos
47	• Vacant land area (%)	0.8	0.8	1	0.6	0.7	0.9	1.6	2.0	2.8	2.5	3.1	3.1	3.0	3.2	Same as above
48	• Residential area (%)	n/a	52.7	52.8	53.7	53.7	53.7	54.0	54.1	54.1	54.4	54.5	54.7	54.8	54.9	Same as above
49	• Office/industrial land area(%)	n/a	24.2	25.1	25.2	25.2	25.0	24.2	23.9	23.1	23.1	22.5	22.4	22.5	22.2	Same as above
50	• Retail/service land area (%)	n/a	7.5	6.5	6.5	6.5	6.5	6.4	6.4	6.4	6.4	6.3	6.2	6.2	6.2	Same as above
51	• City parks and open space (%)	n/a	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	7.4	Same as above
52	• Other (%)	n/a	7.4	7.4	6.7	6.6	6.6	6.4	6.2	6.2	6.2	6.2	6.2	6.1	6.1	Same as above
Transportation																
53	• Vehicle miles traveled in weekday (millions of miles)	n/a	2.31	1.97	2.28	1.86	2.05	2.06	2.01	2.09	2.03	2.05	1.99	1.15	1.04	DPW Traffic
54	• Intersections not meeting LOS standards	1	1	0	n/a	0	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	DPW Traffic; CMP intersection monitoring conducted every 2 years by VTA
55	• Transit boardings/de-boardings per day	n/a	25,122	22,405	22,158	25,426	30,698	n/a	24,931	25,359	29,962	6,651	21,392	n/a	5,222	VTA & Caltrain. 2018 data is for Caltrain only. 2020 data has been postponed due to COVID-19
56	• Miles of streets	300	300	300	300	300	300.8	300.8	300.8	300.8	300.8	300.8	300.8	300.8	300.8	DPW Traffic
57	• Miles of bikeways	n/a	65	84.2	85.2	87.9	88.2	88.2	88.2	100.8	136.9	138	138	138	149.9	DPW Traffic. Added Iowa, Mathilda, and N. Mary Ave.

#	INDICATOR	1990	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020*	2021	SOURCE/NOTES
Housing																
58	• Total housing units	n/a	53,474	55,818	56,271	56,886	57,075	57,650	58,184	58,495	59,656	60,470	60,781	61,246	61,756	CDD SunGIS ; Single-family includes various ADUs, Olive/Pastoria, and partial completion of former Corn Palace site. Townhomes and Condos include partial AMD Place, Taylor Morrison and Toll Brothers projects on San Aleso, and Prism project on Evelyn. Apartment units include Cityline Flats, the rest of the Savoy mixed-use development on Kifer Rd, and partial completion on AMD Place.
59	– Single-family detached (includes accessory living units)	n/a	21,091	21,351	21,360	21,375	21,424	21,446	21,456	21,487	21,498	21,514	21,536	21,552	21,638	Same as above
60	– Townhomes and Condos (ownership)	n/a	4,755	6,183	6,311	6,483	6,623	6,693	6,880	7,018	7,194	7,567	7,790	7,949	8,045	Same as above
61	– Mobile Homes	n/a	4,056	3,960	3,960	3,960	3,960	3,960	3,960	3,916	3,878	3,878	3,878	3,878	3,878	Same as above
62	– Duplexes	n/a	1,598	1,598	1,598	1,598	1,598	1,600	1,600	1,608	1,610	1,610	1,610	1,610	1,607	Same as above
63	– Three or more attached units (rental)	n/a	20,949	21,477	21,669	22,097	22,097	22,578	22,856	23,034	24,044	24,469	24,469	24,759	25,090	Same as above
64	– Specialty units (i.e. senior/affordable housing developments)	n/a	1,025	1,249	1,373	1,373	1,373	1,373	1,432	1,432	1,432	1,432	1,498	1,498	1,498	Same as above
65	• Owner occupied (%)	48.9	47.6	48.0	47.0	47.4	46.9	46.5	44.7	46.7	46.6	47.9	44.2	44.9	n/a	Updated with American Community Survey 1-Year Estimates
66	• Over 20 years old (%)	n/a	83	90	92	92	90	90	91	92	89	88	89	89	88	CDD SunGIS
67	• Total affordable units	n/a	n/a	1,774	1,753	1,845	1,860	1,879	1,950	2,035	2,116	2,185	2,213	2,301	2,369	CDD Housing Div
68	• New units receiving building permits	n/a	504	853	490	217	661	790	862	248	434	778	672	446	1,440	CDD SunGIS. Includes AMD Place apartments and townhomes, 311 S. Mathilda apartments, 1175 Aster Ave apartments, Corn Palace single-family homes, San Aleso townhomes, 925 S. Wolfe condos
69	– Intended for ownership	n/a	57	109	211	217	145	271	192	248	364	238	125	158	181	Same as above
70	– Rental	n/a	447	744	279	0	516	519	671	0	70	540	547	288	1,259	Same as above

#	INDICATOR	1990	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020*	2021	SOURCE/NOTES
Office/Industrial																
71	• Total floor area (sq. ft. in millions)	n/a	42.7	46.9	46.9	46.9	47.5	47.3	47.5	46.9	48.3	48.6	49.7	50.3	50.9	CDD SunGIS; Includes new office buildings for Fortinet; Peery Park such as Mathilda Commons, 520 and 675 Almanor; 684 W. Maude; 465 N. Mary Ave; 285 Sobrante Wy; and Pathline Park.
72	– Class A (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	46	54.6	n/a	n/a	n/a	n/a	Real Estate Brokers
73	• New floor area permitted (sq. ft.)	n/a	660,975	29,278	774,098	1,070,523	671,402	1,398,987	829,323	1,152,117	1,081,725	2,136,841	1,444,123	878,028	1,355,937	Building permits; CDD SunGIS. Includes new office buildings at Pathline Park, 100 Altair, Google Caribbean project.
74	• No. of patents received	413	3,034	4,795	5,017	5,448	6,199	6,973	6,686	7,018	7,005	6,147	7,270	6,963	6,343	U.S. Patent and Trademark Office; Calendar Year
Retail/Services																
75	• Total floor area (sq. ft. in millions)	n/a	3.1	5.98	6.03	6.01	6.00	5.97	6.13	6.11	6.10	6.31	6.50	6.62	6.71	CDD SunGIS; Homewood Suites hotel on El Camino Real; ground floor retail at Savoy mixed-use development on Kifer Road
76	• Floor area/capita (sq. ft.)	n/a	n/a	42.7	42.7	42.0	41.1	40.6	41.4	41.2	40.6	41.1	41.8	42.3	43.6	#75 divided by #1
77	• New floor area permitted (sq. ft.)	n/a	0	127,838	0	12,000	49,496	0	0	0	9,836	685,804	5,565	84,679	0	Building permits; CDD SunGIS.

#	INDICATOR	1990	2000	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020*	2021	SOURCE/NOTES
Environment																
78	• Communitywide greenhouse gas emissions (MTCO ₂ e)	n/a	n/a	n/a	n/a	n/a	n/a	1,000,356	n/a	880,079	750,340	722,462	744,644	564,827	n/a	ESD. 2021 information not available at time of report.
79	• Greenhouse gas reductions achieved based on 1990 levels (%)	n/a	n/a	n/a	n/a	n/a	n/a	0	n/a	12	25	28	26	44	n/a	ESD. 2021 information not available at time of report.
80	• Ownership of zero-emissions vehicles (%)	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	2.0	3	4	5.8	n/a	ESD/California Department of Motor Vehicles. 2021 information not available at time of report.
81	• Days ozone standard exceeded	n/a	n/a	0	0	0	0	0	0	0	0	0	0	0	0	BAAQMD
82	• Average daily gas use/capita (therms)	n/a	n/a	2.8	2.9	2.9	2.9	2.6	2.6	2.6	2.9	2.90	0.82	0.78	n/a	ESD/PG&E; Whole City. Information not available at time of report.
83	• Average daily electric energy use/capita (kwh)	n/a	n/a	78.6	80.2	78.3	77.5	74.5	72.2	69.1	68.4	64.00	25.00	24.59	n/a	ESD/PG&E; Whole City. Information not available at time of report.
84	• Electricity from clean energy sources (%)	n/a	n/a	55	n/a	51	54	56	59	69	87	n/a	n/a	n/a	n/a	ESD/Silicon Valley Clean Energy; communitywide utility-served electricity from carbon-free sources. 2018 through 2021 information not available at time of report.
85	• Average daily water consumption/capita (gal.)	n/a	161	130.71	127.15	128.60	130.95	115.39	94.21	99.22	111.05	108.00	108.00	113.00	n/a	ESD
86	• Recycled solid waste (%)	18	56	67	66	65	65	64	65	66	67	68	62	68	n/a	Calrecycle: data available in September of each year
	• Disposal per resident (lbs/day)	n/a	n/a	3.3	3.4	3.5	3.5	3.6	3.5	3.4	3.3	3.2	3.8	3.2	n/a	Same as above
	• Disposal per person employed within the city (lbs/day)	n/a	n/a	6.3	5.8	6	6.3	6.1	5.9	6.1	5.4	5.3	6.1	4.9	n/a	Same as above
87	• Number of street trees	n/a	36,341	36,889	37,000	37,000	37,000	37,000	37,000	37,000	38,000	38,000	38,000	38,000	38,000	Approximate; DPW Trees
88	• Sunny days	n/a	n/a	272	286	293	327	293	316	299	286	288	241	312	292	NOAA
89	• Rainfall (in.)	n/a	13.12	11.12	10.75	17.36	12.28	11.85	6.42	15.28	10.96	11.78	20.43	5.66	12.56	ESD/SCVWD
90	• Average daily landings at Moffett Federal Airfield	n/a	33	15	17	n/a	n/a	n/a	12	11	13	12	17	14	16	Moffett Field - Planetary Ventures

* Data collection was impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

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Sunnyvale Budget Guide

Understanding the Sunnyvale Budget

Sunnyvale’s Budget and Long-Term Financial Plan provides a framework for a unique budget document that presents both the immediate short-term action plans and the long-term trends for the City. In this manner, the budget provides the reader with a comprehensive view of the City’s current financial picture, staff assumptions for long-term trends, and the way we work to achieve and maintain financial stability using those assumptions. The following elements contained in this document are integral to understanding this year’s budget:

- Twenty-Year Financial Plans
- Departmental Overviews
- Performance Based Operating Budget
- Projects Budget

Twenty-Year Resource Allocation Plan & Financial Planning

The Budget Document presents a twenty-year financial plan for the City’s General Fund, as well as all other City funds. Twenty-year financial plans for other City funds are grouped into four categories: Special Revenue Funds, Capital and Infrastructure Funds, Enterprise Funds, and Internal Services and Other Funds. The General Fund is presented separately. It is the primary fund that accounts for many of the largest revenues, such as Property Tax and Sales Tax, and the most visible City services, such as police, fire, road maintenance, the library, and parks. For each category, detailed Fund Reviews are included before the Financial Plans. These reviews provide a summary of the funds, including explanations of major components and new developments for the current budget.

The Twenty-Year Resource Allocation Plan (RAP, or the long term-financial plan) is the backbone of the City’s financial planning process. Each long-term financial plan lays out the revenues and expenditures by fiscal year. The financial plans include the prior year actual audited results and the current year budget, as well as projections for each of the coming twenty years. The City examines its operating and project budgets in depth in alternating years. In addition, key factors are rigorously evaluated and updated annually. For revenues, the current year budget is updated based on year-to-date revenue receipts. For ongoing revenues, staff works to estimate the next two years as accurately as possible and then analyzes historical information, economic cycles, and factors that can impact the revenue source, among other data, to project the revenue trend over the long term.

For expenditures, the operating budget is updated with Council- approved budget modifications that have occurred during the fiscal year. If significant project budgets are anticipated to be spent in future fiscal years, estimated carryover of project funds will be incorporated. All program budgets are rolled up annually by fund or sub-fund to the total amounts in the “Operations” line of the financial plans. From that base, inflation factors are applied to expenditures. Inflation factors are developed for each category of expenditures such as salaries, employee benefits, purchased goods and services, and equipment. Project budgets are also totaled annually by fund and reflected in the “Projects” line of the financial plans. In addition, project operating costs, if applicable, are shown separately on the financial plan.

A critical purpose of the long-term financial plan is its use as a tool for achieving and maintaining a structurally balanced budget. A fundamental part of the financial plans is that they are, by policy, balanced to the twentieth year. In order for the budget to be balanced, not only must resources be available to meet requirements over the twenty-year planning period with all reserve requirements met per Council Policy, but service levels must also not be impacted.

A balanced budget enables the City to maintain service levels over the twenty-year planning horizon by ensuring reserves are used strategically. For example, a budget is not balanced for the long term when there are drawdowns of reserves over a protracted length of time. Conversely, the build-up of reserves to the detriment of service levels also does not portray a balanced budget.

The objective in utilizing a twenty-year planning horizon is to sustain service levels, in large part, by managing reserves so that reserve levels are increased in good times and drawn down in difficult financial times. Further, the City's budget policy dictates that one-time revenues should not be used for ongoing expenditures, and all revenue estimates must be conservative, objective, and reasonable.

The General Fund's Budget Stabilization Fund is required by policy to be maintained at a minimum 15% of projected revenues for the first two years of the twenty-year planning period. The purpose of the Budget Stabilization Fund is to absorb economic cycle and maintain stable service levels over the long term.

By contrast, the General Fund Contingency Reserve can only be used for non-fiscal emergencies or disasters as determined by Council. The General Fund Contingency Reserve is required to be maintained at 15% of operating costs in the first year of the twenty-year plan and increased annually for projected increases in the Consumer Price Index.

The City's balanced twenty-year plan allows decision makers to better understand the true impact of policy decisions, and effectively requires that decisions made today include a guarantee that resources will be available to maintain services in the future. More importantly, this methodology incorporates both short- and long-term perspectives for planning revenues, operating requirements, and capital spending. It allows the cost of any policy decision to be measured in terms of long-range expenditure requirements, thereby raising "red flags" in areas where financial conditions may be significantly different in the future.

Performance Based Operating Budget

To help the reader understand the proposed two-year operating budget, departmental overviews provide the context for the services and service levels provided. Leading off the section presenting each department's program or set of programs, the departmental overviews describe the organizational structure for service delivery, performance accomplishments, budget highlights, and significant changes in the proposed budget as compared to the current budget.

A summary of performance and workload indicators are included in the departmental overviews. The performance indicators represent the goals and results staff plan to achieve, while the workload indicators provide output and relevant statistical data. These performance metrics are linked to goals laid out in the City's Consolidated [General Plan](#), the City's long-term blueprint for the community's vision of future growth. Additionally, these indicators help explain why services are provided and the impacts of the level at which we provide them. As such, the indicators are an important component of the performance-based budget structure and continuous review is part of our process of holding the City accountable.

A detailed walk through of budgetary changes from the prior year budget is included and itemized for readers to understand the major changes in a department's budget. These include changes to the Base Budget, the cost of providing the Council-approved service level for the upcoming fiscal years.

Service level adjustments are described in detail with the associated performance impacts. A summary of budgeted costs can be reviewed by program and service delivery plan. Through this presentation, community members can see the costs of the services being provided.

The departmental overviews also include detailed costing of budgeted positions and goods and services. Information is displayed by programs and service delivery plans, cost category, and fund.

Projects Budget

In the City of Sunnyvale, the term “project” refers to a non-operating activity. The City segregates each project into one of four possible categories: Capital, Infrastructure, Special, and Outside Group Funding. Capital projects are major expenditures related to construction, improvement or acquisition of capital assets. Infrastructure projects are inherently related to capital projects. After a capital project is complete, the City has an asset that must be maintained through the operating budget until the asset reaches a point where maintenance costs exceed renovation/replacement costs. An infrastructure project is developed in order to provide future funds at the time that replacement or renovation is required. Special projects are one-time only in nature and are set up to eliminate the impact such costs would have on operating programs. For example, the cost of service study for solid waste would be a special project. Outside group funding projects are essentially special projects; however, they are established to identify contributions made to local community-based organizations.

Each project is identified individually in the budget document and linked to a General Plan goal. Estimated costs are included for each project over the twenty-year planning period. Projects also reflect anticipated outside revenues that will fund the project, such as grants and fees. In addition, project operating costs are budgeted for those ongoing operating costs that will need to be included in future years upon completion of a given project. Consideration of this information enables decision makers to evaluate the complete costs of proposed actions. This prevents the City from adding assets or activities that are not sustainable over the long term.

The projects budget also includes unfunded projects, which are desirable or pose a liability in the long term but do not have identified funding sources. In some cases, future grant funds may be available for all or a portion of the costs, but it is the City’s policy not to recognize these revenue sources until they are actually available.

Projects related to long-range plans are also identified separately in their respective sections of the Projects Budget volume. Specifically, projects related to Traffic and Transportation that are part of long-range plans are listed in the Traffic and Transportation section of the Projects Budget volume.

Budget & Fiscal Policies

Two-Year Operating & Projects Budget

In recognition of the tremendous effort required to develop budgets, the City implemented a two-year operating budget. Although the City reviews its budget on an annual basis, it only prepares a detailed operating budget each biennium. This means that operating budgets are minimally updated during the second year of the two-year budget. During the “off year” of the operating budget, the projects budget is reviewed in detail.

Types of Expenditures

There are four major types of expenditures in the City’s spending plan: operating, equipment, capital improvements, and debt service. Operating expenditures are related to a program’s base budget and include such items as general supplies, personnel costs, and equipment rental. Major equipment expenses like computer hardware or city-owned cars are provided for separately under a general services program. Capital improvements are expenditures which affect the economic vitality and quality of life in the community. A good example would be construction of a park or resurfacing a city street. Debt service allows an improvement to be made when it is needed rather than being delayed until funds are accumulated in the City’s treasury. Debt service is essentially a long-term loan, buying something today and paying for it over time. It may be used to finance, for example, a new community center building.

Cost Accounting

Cost accounting is a method of accounting that gathers together all the elements of cost incurred to accomplish a purpose, carry on an activity, or complete a unit of work. By using this financial technique, the City is able to assess the true cost of providing a service. The City’s internal users of information management, fleet and equipment, and buildings are assessed rental rates through their programs for the use and eventual replacement of services and equipment. Employee benefits such as leave usage, retirement, and insurances

also are recovered by charging the programs that use personnel services. The City also uses an allocation system to distribute administrative costs for services provided by departments such as Finance and Human Resources.

Basis of Budgeting

“Basis of budgeting” refers to the method used to recognize revenues and expenditures in the budget. For the City of Sunnyvale, the basis of budgeting is the same basis used for accounting. The modified accrual basis is followed in the Governmental and Agency Funds including the General Fund and special revenue funds like the Park Dedication Fund. Under this basis, revenues are recognized when they become “susceptible to accrual,” which means they are both measurable and available. Measurable means the amount of the transaction can be determined.

The City considers revenues to be available if they are collected within 60 days of the current fiscal year, except for sales tax and grant revenues. The City uses a ninety-day availability period for sales taxes as the State disburses the April-to-June cleanup each September. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other eligibility requirements have been met, and the amount is received during the period or within the availability period for this revenue sources. Expenditures generally are recorded when a liability is incurred except for debt service expenditures, which are recorded when payment is due.

Intergovernmental revenues (primarily grants) that are received as reimbursement for specific purposes or projects are recognized based on when the related expenditures are recorded. Intergovernmental revenues which have virtually unrestricted purpose and are revocable only for failure to meet prescribed compliance requirements are reflected as revenues at the time of receipt or earlier if availability criteria are met.

The accrual basis is used in the proprietary funds, which include enterprise funds and internal service funds. Revenues are recognized when earned and expenses are recognized when the related liabilities are incurred.

Annual Comprehensive Financial Report

The Annual Comprehensive Financial Report is prepared according to generally accepted accounting principles (GAAP). The City prepares its budget in accordance with GAAP with the following exceptions:

- Loans requiring the use of current resources need to be budgeted as expenditures; in the Comprehensive Annual Financial Report, the disbursement of loans is treated as a balance sheet item.
- Appropriated budgets are not always needed for all of the City's funds. For example, a budget is not appropriated for the advance refunding of bonds because the resulting bond proceeds are deposited into escrow accounts and are considered restricted assets.
- Principal payments on long-term debt within the enterprise funds are applied to the outstanding liability in the Comprehensive Annual Financial Report, while such items are treated as expenses in the budget.
- Capital outlay within enterprise funds and internal service funds are capitalized as fixed assets in the Comprehensive Annual Financial Report, in contrast to their treatment as expenses in the budget.
- The budget does not record depreciation expenses.
- GAAP requires the reporting of investments at fair value. Because the City's policy is to hold investments to maturity, the changes in fair value are not reflected in the budget.

Budgetary Policy & Control

The City's Adopted Budget serves as a planning and policy document. State law requires cities to prepare a general plan outlining the long-range goals and direction for the community. Sunnyvale's General Plan is a fundamental tool in guiding the City through change and growth. It addresses the physical development of the City and, when used together with a larger body of Council policies, provides direction for decision-making on City services and resources. It is both a long-range and a strategic planning document, containing long-term goals and policies for the next 10-20 years and strategic actions for the next five to ten years. Sunnyvale's budget implements the goals, policies, and programs outlined in the General Plan. Therefore, the budget and the General Plan must be in sync.

The City's budget is very detailed, ensuring that the City Council as the governing body is fully informed and in control of all aspects of the City's financial activities. Information is organized by fund, department, and by project. The budget includes equipment, operating, and debt service costs as well as capital, infrastructure, and special projects. The budget also contains detailed long-term financial plans with projections for expenditures, revenues, and reserves for an additional nineteen years.

Council approval also is required for proprietary funds and internal services funds if the expenditures for the fiscal year exceed actual revenues plus the planned, annualized appropriation from Reserves.

Budgets are legally adopted for all governmental funds except for the Special Assessment Debt Service Fund. The Special Assessment Debt Service Fund does not have an adopted budget because the City is only required to make debt service payments in the event of a property owner's default.

Budgets are also adopted legally for all proprietary funds. Formal budgets are employed as a management control device for all funds in which a budget has been adopted. However, it serves as the primary means of spending control for the General Fund, special revenue funds, debt service funds, and capital project funds.

Budgets can be modified during the fiscal year if needed because of a legislative mandate, City Council or City Manager directive, an increase above planned costs, or an unanticipated change in service level. Budget modifications cover one fiscal year only and must generally be approved and appropriated by City Council through the Report to Council (RTC) process. The fiscal impact of the RTC outlines any potential revenue and expenditure impact as well as impact on fund reserves. This allows management to focus on changes to the base budget during the next budget process. To aid City Council and administration efficiency, per Council Policy 7.1.5, the City Manager may appropriate grants up to \$100,000 that are also free of local match requirements and do not obligate the City to ongoing expenses not already planned in the City’s Resource Allocation Plan. These budget amendments are approved by the City Manager via the Report to Council process with all approved amendments reported to Council with the year end budgetary report.

During the budget year, for governmental and agency funds, the City Manager is authorized to reappropriate budgeted amounts between departments that are financed by the same fund. Council approval is required if the reappropriation exceeds the thresholds outlined below:

Annual Program Budget	Reappropriation Threshold	Maximum Reappropriation Threshold (Annual)
> \$500,000	\$100,000 or 5%, whichever is greater	\$250,000
< \$500,000	\$50,000 or 50%, whichever is less	\$50,000

Community Participation

The Sunnyvale community has an opportunity to participate in the Twenty-Year Resource Allocation planning process through numerous avenues such as Council-appointed boards and commissions, study sessions, and public hearings. The public may attend Council study sessions dealing with pending policy issues as well as Council meetings every other Tuesday throughout the year. At

Council meetings, the community is given an opportunity to speak during the public hearing period. Additionally, for major policy updates, the City provides extensive outreach to the affected community groups.

There are also various opportunities for the community to provide direct input during the budget process. The public can propose Budget Proposals or Study Issues for consideration in the Recommended Budget at anytime and can also comment at the formal Study Issues/Budget Proposals public hearing that is held in January. In addition, the annual Budget Workshop in May is open to the public and a formal public hearing on the Adopted Budget is held in June.

Strategic Planning

The City’s strategic planning process is integral to budget development and informs the City’s budget. In January, the City Council specifically discusses important fiscal issues that may have short-term or long-term effects on how the City provides and maintains services to the community. During this strategic session, Council is updated with a fiscal and economic outlook as well as a progress update on Council priorities and key focus areas. The culmination of this strategic planning session is direction from Council to confirm or update Council priorities for the year. This strategic direction is then implemented as part of budget development process with the ability to further Council’s priorities a key evaluation component of funding requests during the budget process.

City Council holds an annual public hearing and workshop to consider Study Issues and Budget Proposals. The Study Issues process provides a method for identifying, prioritizing, and analyzing policy issues that may result in new or revised city policies. City Council ranks Study Issues and the City Manager includes those that can be completed during the calendar year without disrupting service delivery or modifying service levels set by Council in the City Manager’s Recommended Budget as a Budget Supplement. Council then acts on Budget Supplements in the annual Budget Workshop. Council-approved Budget Supplements are incorporated into the final Adopted Budget.

The Budget Proposal process is an opportunity for Council to recommend the addition of one-time or ongoing expenses in an efficient and effective way. A Budget Proposal is a suggestion to add a new service, eliminate a service or change the level of an existing City service. Budget Proposals are included in the Recommended Budget as Budget Supplements. Council then acts on Budget Supplements in the annual Budget Workshop. Council-approved Budget Supplements are incorporated into the final Adopted Budget.

Budget Calendar Overview

The City operates on a July 1 through June 30 fiscal year. The City's annual budget development process begins in October each year and culminates with the adoption of the budget by the City Council in June. This is consistent with the City Charter that requires the the City Manager to submit a Recommended Budget to the City Council no later than 35 days prior to June 30th. In June of each year, the City Council holds a public hearing, also required by the City Charter. Prior to June 30 of each year, the budget as modified by the City Council is legally enacted by adoption of a budget resolution.

Below is a high-level calendar detailing key steps throughout the process. As noted previously, the City of Sunnyvale alternates years for developing operating budgets and projects budgets. The budget development process is the same whether an operating or projects budget year and consists of three main phases: baseline budget review to evaluate and re-align existing resources; the adjusted baseline phase to revise revenue and expenditure assumptions to maintain existing commitments; and the service level adjustment phase to consider service level enhancements.

During the baseline budget phase (October - Nov), the focus is on ensuring resource alignment with current operating and project plans. Some key activities of this stage are:

- Reviewing operating organizational structure and project scope
- Reviewing operating performance measures and project evaluation and analysis
- Realigning resources within the approved existing service level budget

The Adjusted Baseline phase (Dec – Jan) includes updating the baseline budget to ensure adequate funding to maintain existing service levels. This includes:

- Revising revenue projections and updating fund balance with audited financials from the prior year; budgetary year-end RTC
- Updating inflation assumptions (i.e., salaries and benefits, goods and services, construction costs, etc.) to meet existing service levels and scope of existing planned projects
- Funding previously committed costs (e.g., operating costs for recently completed projects, etc.)
- Incorporating costs for regulatory changes and other legal mandates

The Service Level Adjustment phase (Feb – Mar) is an opportunity to consider enhancing service levels or proposing new initiatives. Each service level adjustment submission is reviewed in terms of potential to further the City's General Plan goals or Council's priorities, fiscal impact, and stated performance goals before including or excluding in the budget. To this end, it should be noted that service level adjustments can reduce service levels as well, especially during times of economic uncertainty. Also during this phase:

- Council priorities are confirmed
- City Manager provides strategic direction regarding Service Level Adjustment process
- Budget Supplements are completed and reviewed

The Recommended Budget is produced and delivered to City Council at the beginning of May. During this timeframe (Apr-May), we undertake the following activities:

- Finalizing revenue and expenditure projections in the 20-yr long-term financial plans
- Drafting and delivering the Recommended Budget to City Council
- Holding the annual City Council Budget Workshop hosted by the City Manager

City Council adopts the budget (June) after:

- Holding a public hearing on the Adopted Budget
- Adopting a budget resolution to legally enact the budget for the year

Budget Modifications can be approved by City Council all year via the RTC process per the following financial policies:

- Budget Modifications \$100,000 or less with no City funding commitments approved by City Manager
- Budget modifications over \$100,000 and/or modifications under \$100,000 if ongoing costs by majority of Council

The calendar below represents key milestones that take place regardless of whether the budget being developed is an operating budget or a projects budget. It also incorporates critical elements of budgetary policy and control, as discussed in a separate section above.

Budget Calendar

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
Budget kick-off				██████								
Baseline budget review				██████	██████							
*Budgetary year-end report for previous fiscal year to Council						██████						
Incorporate baseline adjustments						██████	██████					
Update major revenue projections							██████	██████	██████			
Council Strategic Planning Session & Budget Proposals Workshop							██████	██████				
*Budget Supplements from Workshop completed and approved									██████	██████		
Review proposed service level adjustments								██████	██████			
Develop 20-year Long-Term Financial Plans for all City funds							██████	██████	██████	██████		
Deliver Recommended Budget to Council											██████	
*City Manager’s Budget Workshop											██████	
Adopted Budget public hearing												██████
*City Council adopts budget												██████
*Budget amendments approved per Council policy (July – June)	██████	██████	██████	██████	██████	██████	██████	██████	██████	██████	██████	██████

*These are milestones during the Budget Calendar that are related to Budgetary Policy & current year update Control

Fiscal Policies

Council Fiscal Policy applies the following guiding fiscal policies to the City's Budget and Resource Allocation Plan:

7.1 A Budget Policies

A.1: Development of the Budget and Resource Allocation Plan

- A.1.1 The public will be encouraged to participate fully in the budget process.
- A.1.2 A Study/Budget Proposals Workshop will be held each year prior to preparation of the City Manager's Adopted Budget to consider budget proposals for the upcoming Recommended Budget.
- A.1.3 A balanced Twenty-Year Resource Allocation Plan shall be presented to the City Council annually.
- A.1.4 The Twenty-Year Resource Allocation Plan shall be prepared on a two-year Operating Budget cycle.
- A.1.5 The Operating Budget shall be approved annually with the second year approved in concept.
- A.1.6 A proposed budget shall be recommended to the City Council by the City Manager no less than thirty-five days before the beginning of the fiscal year, in accordance with the City Charter.
- A.1.7 At least one public hearing shall be held after the City Manager's Adopted Budget is presented to the Council in order to solicit public input before adoption.
- A.1.8 Boards and Commissions should review the annual budget as appropriate to their area of interest and make recommendations to the City Council.

- A.1.9 The City Council shall adopt the City Manager's Adopted Budget, with any changes desired, by resolution before June 30th of each year.
- A.1.10 Resources will be allocated in direct relation to General Plan goals.
- A.1.11 The Resource Allocation Plan shall be prepared by General Plan element to link city resources with the accomplishment of General Plan goals.
- A.1.12 New or expanded services should support the priorities reflected in the General Plan.
- A.1.13 All competing requests for City resources should be weighed within the formal annual budget process.
- A.1.14 Final actions on study issues with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

A.2: Long-Term Financial Planning

- A.2.1 The City shall maintain a long-term fiscal perspective by annually preparing a Twenty-year Long-Term Financial Plan for each fund except for Fiduciary and Debt Services Fund. Those funds which account for intergovernmental grants will only include known entitlements.
- A.2.2 Major financial decisions should be made in the context of the Twenty-Year Long-Term Financial Plan.
- A.2.3 Long-term financial planning should enable the current service level provided to be sustained over time through the strategic use of reserves.
- A.2.4 The Long-Term Financial Plans should be used to communicate the fiscal impact of City decisions to all stakeholders whenever possible.

A.3: Performance-Based Budget System

- A.3.1. The operating budget will be prepared and managed on a program basis.
- A.3.2. All costs attributable to a budgeted program will be fully reflected in program budgets (with the exception of capital costs of general-use public buildings and facilities).
- A.3.3. An emphasis should be placed on achieving maximum work productivity to ensure an optimal allocation of human and fiscal resources for Council approved services and programs.
- A.3.4. All operating programs must identify the service provided, the service level, and the resources necessary to accomplish the specific service level.
- A.3.5. A performance measurement system will be maintained and used to evaluate quality of service and to report results.

A.4: Budget Monitoring and Modification

- A.4.1. Expenditures for each department are legally limited to the amount authorized by the City Council in the Budget Resolution, plus subsequent changes approved by the City Council through Budget Modifications.
- A.4.2. The City's annual budget may be modified at any Council meeting by a majority vote of the City Council.
- A.4.3. The City's budget appropriation control shall be by department within the same fund for departments in the General Fund and Special Revenue Funds. For the Proprietary and Internal Service Funds, expenditures cannot exceed actual revenues plus the planned use of reserves.

- A.4.4. Appropriations for capital and special projects shall be limited to the amounts contained on the Budget Resolution for each project. All modifications to project budgets require Council approval.
- A.4.5. Budget reappropriations among programs within a Department and Fund may be authorized by the City Manager if service levels as approved by City Council are maintained.
- A.4.6. Any unexpended appropriations shall expire at fiscal year-end unless specifically reappropriated by the City Council for expenditure during the new fiscal year. (* per City Charter Article XIII Fiscal Administration Section 1305, amended November 28, 2007, approved appropriations for Capital Improvement Projects shall not lapse at the end of the fiscal year unless the Capital Improvement Project has been completed and closed out or the City Council takes affirmative action to modify the budget appropriation for the Capital Improvement Project)

7.1 B Revenue Policies**B.1: Revenue Base**

- B.1.1. The City will maintain a diversified and stable revenue base, not overly dependent on any land use or external funding source.
- B.1.2. Taxes levied by the City will be used for the purpose of financing services performed for the common benefit.
- B.1.3. Taxes should be held at their lowest possible level, while maintaining Council-approved service levels.

- B.1.4. When considering a new tax or revenue source or an increase in an existing tax or revenue source, the following criteria should be considered:
- Community/voter acceptance
 - Competitiveness with surrounding communities
 - Efficiency of revenue collection and enforcement
 - Effectiveness in generating sufficient revenues in the short- and long-term to justify its establishment
 - Enhancement of revenue diversity to promote stability and provide protection from downturns in business cycles
 - Equity/Fairness in distribution of the revenue burden on various segments of the community
- B.1.5. Reliance on any restricted sources of revenue will be avoided.
- B.1.6. One-time revenues should not be used for ongoing expenditures.
- B.1.7. Revenue should not be targeted for a specific program, unless a revenue source has been established for the sole purpose of financing a particular expenditure.
- B.1.8. Potential new revenue sources will be investigated periodically to ensure that the City's revenue base is stable and diversified.
- B.1.9. Donations, contributions, and sponsorships may be accepted if they are in accordance with City policy and General Plan priorities.

B.2: Revenue Forecasting and Monitoring

- B.2.1. All revenue estimates must be conservative, objective and reasonable.
- B.2.2. Revenue forecasts should be based on detailed information regarding historical performance and economic conditions whenever possible.
- B.2.3. At least ten years data for all tax revenue sources will be maintained.
- B.2.4. Revenues will be estimated for the budget year and for each planning year in the Twenty-Year Resource Allocation Plan.
- B.2.5. Methods to maximize the accuracy of revenue forecasts will be established.
- B.2.6. Estimated revenues from grant sources will be projected only to the specific date on which the entitlement will end.
- B.2.7. Estimated intergovernmental revenues for which the City is eligible (but which are not guaranteed) will be forecast to assure that local matching funds will be available if the revenues are realized.

B.3: Revenue Collection

- The City will seek all possible Federal and State reimbursement for eligible projects and/or programs unless the cost of seeking the reimbursement exceeds the benefit received.
- An aggressive collection system for all accounts receivable, including utility receivables, will be utilized to assure that monies due to the City are received in a timely fashion.
- Monthly reviews and periodic audits of Transient Occupancy Tax returns will be conducted.

- Monthly reviews and periodic audits of all major locally administered revenue sources will be conducted.
- Periodic point-of-sale audits for Sales Tax will be conducted.

B.4: Grants and Intergovernmental Assistance

See Council Policy 7.1.5 Grants, Donations, Contributions, and Sponsorships.

B. 5: User Fees

- B.5.1. User fees should be used to recover the cost of services that benefit specific segments of the community.
- B.5.2. User fees should be reviewed and adjusted at least annually to avoid dramatic changes.
- B.5.3. User fees and charges should not exceed the City's full cost of providing the service.
- B.5.4. User fees should be established at a level which reflects the full cost of providing those services unless the City Council determines a subsidy is appropriate.
- B.5.5. The City Council may determine for any service whether a subsidy from the City is in the public interest.
- B.5.6. User fees shall only be used when the cost of providing the service can be readily calculated and administered.
- B.5.7. User fees should be adopted by Council resolution and included in the Annual Fee Schedule.
- B.5.8. For fees and other charges not subject to administrative hearings, the City Manager or the City Manager's designees have the authority to waive fees,

finest, interest, and/or penalties under the following circumstances:

- The fee or fine is for the first offense and the amount waived is \$50 or less, or
- The balance due is less than \$10 and sending it to collections is not cost effective, or
- City staff has determined waiving a portion of fees, fines, penalties, and/or interest maximizes the amount of revenue the City will collect and has received approval from the department director.

- B.5.9 A Fee Waiver system should be provided to allow persons who are economically disadvantaged to participate in and utilize programs, facilities, and services provided by the Community Recreation Fund. The criteria for eligibility in this system shall be established by Council policy.
- B.5.10 User fees for Golf, Tennis and recreation services shall be set administratively by the Director Library and Community Services in accordance with a documented methodology that depicts a relationship to cost recovery, market forces, and adjustments based on such factors as:
- Perceived benefit to the community
 - Pricing which favors Sunnyvale residents over non- residents
 - Target populations
 - Promotional and marketing considerations
- B.5.11 The fees established administratively by the Director of Library and Community Services shall be published at least twice a year.

7.1C Capital Improvement Policies**C. 1: Capital Improvement Plan**

- C.1.1 An updated Twenty-Year Capital Improvement Plan shall be prepared on a two-year budget cycle.
- C.1.2 The City shall fund only those Capital Improvement Projects that are consistent with the adopted Capital Improvement Plan, City priorities, and General Plan goals.
- C.1.3 High priority should be given to replacing capital improvements prior to the time that they have deteriorated to the point where they are hazardous, incur high maintenance costs, negatively affect property values, or no longer serve their intended purposes.
- C.1.4 New or expanded capital improvements should maximize value and avoid duplication whenever possible by partnering with other entities to pool resources or share facilities.
- C.1.5 Priority will be given to the repair and replacement of existing infrastructure as compared to the provision of new or expanded facilities.
- C.1.6 The decision on whether to repair or to replace an existing capital asset will be based on which alternative is most cost-effective or provides the best value to the City over time.
- C.1.7 The operating impact of proposed capital projects, including ongoing operating expenditures, capital outlay, debt service, and infrastructure replacement will be identified in the Capital Budget and considered in the selection of projects for funding.

- C.1.8 Staff will identify the estimated costs, potential funding sources, return on investment, project schedule and relationship to the General Plan for each capital project proposal before it is submitted to the Council for approval.
- C.1.9 Capital improvements should be maintained to the level required to adequately protect the City's capital investment and to minimize future maintenance and replacement costs.
- C.1.10 A Capital Projects Fund shall be used to account for major capital acquisition or construction projects associated with the General Fund and other governmental funds. The capital projects of the Utility Enterprise Funds shall be accounted for within the respective fund.
- C.1.11 The Infrastructure Renovation and Replacement Fund shall be used to account for projects related to the renovation and replacement of existing general City assets. Infrastructure projects related to the City's utilities shall be accounted for in the respective utility fund.

C.2: Funding

- C.2.1 Governmental capital improvements should be funded on a "pay-as-you-go" basis in most cases. Alternate financing strategies may be considered in light of the specific project and the consequences of each financing strategy.
- C.2.2 Development-related improvements such as sidewalks, curbs and gutters, streetlights, and water and sewer lines should be funded by those directly benefiting from the improvements.

- C.2.3 The City will seek out and use intergovernmental funding sources for capital improvements, as is consistent with City priorities and General Plan goals.
- C.2.4 Funds for the replacement of City assets originally paid for by a developer should be included in the Capital Improvement Plan of the appropriate City fund.

C.3: Design and Evaluation

- C.3.1 The planning and design of capital improvements should be based on standards that minimize construction costs, while assuring acceptable useful life and reducing maintenance requirements. Value engineering processes will be utilized when necessary and appropriate.
- C.3.2 Budgeting for capital projects must reflect when the expenditures are scheduled to occur, using multi-year planning to ensure a reasonable time frame for projecting costs.
- C.3.3 Budgeting for capital projects over time should reflect the current industry standards for the growth of construction costs.
- C.3.4 Improvements should be designed with the following goals: to maximize energy efficiency, require minimal maintenance, create an efficient physical relationship for those working in the facility, provide adequate capacity for the projected useful life, and to have the ability to accommodate expected future expansion with minimum remodeling costs.

7.1D Land Policies

See Council Policy 1.2.7 Acquisition, Leasing, and Disposition of City-Owned Real Property

7.1E Reserve Policies

E1: General Fund Reserves

- E.1.1 The General Fund Contingency Reserve will be maintained at 15% of operations costs in year one of the long-term plan, with annual increases based on projected increases in the Consumer Price Index. This reserve will only be utilized for non-fiscal emergencies or disasters as determined by Council.
- E.1.2 The sale of surplus property owned by the General Fund and any other one-time revenues shall be placed into a Reserve for Capital Improvement Projects to be used for capital improvement or expansion.
- E.1.3 The Budget Stabilization Fund shall be used to absorb economic cycles and maintain stable service levels over the long term.
- E.1.4 The Budget Stabilization Fund will be a minimum of 15% of projected revenues for the first two years of the 20-year planning period. Beyond year two, the Budget Stabilization Fund will always have a balance of at least zero.
- E.1.5 The Service Level Set-Aside will be used to provide ongoing funds to increase service levels or add new services. Once used, this Set-Aside may be replenished according to economic conditions.

E.2: Internal Service Fund Reserves

- E.2.1 The City will establish and maintain an Equipment Replacement Reserve to provide for timely replacement of the City's fleet, furniture and fixtures, technology and communication equipment.
- E.2.2 Reserve levels for each type of equipment will be established based on the lifecycle of existing assets accounted for in the appropriate Sub-Fund of the General Services Fund.
- E.2.3 Equipment replacement expenses should be amortized through the use of rental rate charges to be fully funded by users.
- E.2.4 The Workers' Compensation Reserve shall be maintained at a level deemed adequate to meet projected liabilities as determined by an actuarial evaluation.
- E.2.5 The Liability and Property Reserves will be maintained at a level which, together with purchased insurance policies, will adequately indemnify the City's property and liability risk. A qualified actuarial firm shall be retained in order to recommend appropriate funding levels.
- E.2.6 An Actuarial Retiree Medical Reserve will be maintained at a level that is deemed adequate to meet projected liabilities as determined by an actuarial evaluation. This Reserve should meet the GASB reporting requirements for these future costs.
- E.2.7 Rate Uncertainty Reserves will be funded for those employee benefits expenditures exhibiting high volatility or significant increases. The reserves will ensure adequate funding while minimizing the effect on the funding of other City operations.

E.3. Pension and Other Post Employment Benefit Funding

- E.3.1 The City shall utilize the services of an independent professional actuary ("actuary") not less than every other year to advise the City on its progress in paying down pension liabilities. The report shall also recommend if it is financially advantageous for the City to make payments directly to CalPERS for paying down the liability, or to invest in the Section 115 Trust or some combination thereof.
- E.3.2 The City shall keep track of the City's pension liability for Utility Funds separately from General or Special Revenue funded employees, since the former have a dedicated source of funding. Prudent actuarial assumptions shall govern how the liabilities of Utility employees will be calculated. Utility Funds shall build the cost of paying down these liabilities into their rate plans for both actives and retirees.
- E.3.3. In years where there are one-time savings in the General Fund operating budget, a portion of those savings shall be prioritized to pay for unfunded Pension and OPEB Liabilities except where replenishing the Budget Stabilization Fund to maintain fiscal sustainability is needed

7.1F Debt Management Policy

See Council Policy 1.1.8 Fiscal – Debt Management Policy

7.1G Accounting Policies**G.1: Accounting Principles**

- G.1.1 A Comprehensive Annual Financial Report will be prepared each year within six months of the close of the previous fiscal year.
- G.1.2 The Comprehensive Annual Financial Report shall be prepared in accordance with generally accepted accounting principles applicable to local governments and shall receive an unqualified opinion by the City's independent auditor each year.
- G.1.3 The Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting should be pursued annually.
- G.1.4 The accounting system shall provide a mechanism to fund accrued benefits liabilities.
- G.1.5 Pension obligations will be fully funded annually, and current pension contributions will not be deferred to balance current expenditures.
- G.1.6 An integrated accounting and budgeting system will be maintained so that production and cost for each activity can be calculated and evaluated.
- G.1.7 The City Council shall be provided with periodic summary financial reports, by fund, comparing actual revenues and expenditures to budgeted amounts.
- G.1.8 The City shall maintain a full cost accounting system.
- G.1.9 A city-wide Cost Allocation Plan shall be developed to identify the cost of administrative support for all City departments and special funds.

- G.1.10 The "modified approach" to account for streets infrastructure capital assets, as defined by GASB No. 34, shall be utilized for the City's street network. The City Council will establish a range of acceptable condition levels for the street network on a biennial basis and the City Manager will set the actual target condition level(s) each year.
- G.1.11 The City shall establish such separate funds as required by law to account for grant funding and other revenues limited to specific use.
- G.1.12 Internal Service Funds shall be used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the City.
- G.1.13 Internal Service Funds shall be used to equitably distribute facility, vehicle and equipment replacement and maintenance costs among City user departments and to assure that adequate funding is on hand to replace/maintain assets and pay liabilities.
- G.1.14 Internal Service Funds shall be maintained to account for employee benefits and to provide a mechanism to fully fund accrued benefit liabilities.

G. 2: Internal Controls

- G.2.1 A system of effective internal controls shall be maintained that assures only properly authorized expenditures, recordings of financial transactions, and accounting entries are executed and provides for the physical security of City funds and assets.
- G.2.2 The City's Internal Audit function should conduct its work in accordance with generally accepted government auditing standards to ensure the independence of its findings.

- G.2.3 Periodic financial reviews will be conducted to assure that adequate internal controls exist, at a reasonable cost, and that fiscal practices are in compliance with Federal, State and City rules and regulations.
- G.2.4 Operational audits will be conducted to evaluate the efficiency and effectiveness of City functions.
- G.2.5 Performance audits will be conducted regularly the City Manager to verify that the performance data reported by each Department is complete, valid, and accurate.
- G.2.6 The City’s cash handling practices shall be reviewed at least quarterly, as required by the City Charter, in order to safeguard the City’s cash assets.

- H.1.4 Purchases of goods and services will be made from locally owned businesses whenever possible, in accordance with purchasing regulations.
- H.1.5 The City will actively seek opportunities to participate with other public agencies in the development of competitive bids that combine purchasing power to achieve volume pricing.
- H.1.6 City staff shall not use their position for personal gain in any procurement.
- H.1.7 Environmentally responsible procurement policies will be used where possible, to encourage recycling, reduce waste, conserve energy and natural resources and protect environmental quality.
- H.1.8 Technological advances that present more efficient and effective ways to purchase goods and services will be encouraged.
- H.1.9 An efficient and effective system of inventory management for City-stocked items and for sale or disposal or surplus items will be maintained.

7.1H Purchasing Policies

- H.1: Centralized Purchasing System
- H.1.1 Whenever possible, purchases will be made through a competitive bid or proposal process.
- H.1.2 Purchasing policies and procedures will be as fair and open as possible so that everyone involved will understand the elements of the process, including procedures, timelines, expectations, requirements, and criteria for supplier selection.
- H.1.3 A preference of 1% shall be given to local businesses in the evaluation of bids and proposals in the procurement of goods. Contracts exempt from this preference are:
 - Emergency procurement
 - Sole source contracts
 - Contracts funded from grants, donations, or gifts with special conditions that specify otherwise

7.1I Enterprise Fund Policies

I.1: Utility Fund Policies

- I.1a: Accounting and Fund Management
- I.1a.1 The financial activities of each utility should be accounted for in a separate fund.
- I.1a.2 The City will assure that all direct and indirect costs of each utility are fully cost-accounted.

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| <p>I.1a.3 Expenses which are incurred to support more than one utility should be allocated to each utility in a manner that reasonably reflects the benefit received.</p> <p>I.1a.4 Each utility fund shall reimburse the General Fund, and/or other applicable funds, for the full cost of general government support services provided to that utility.</p> <p>I.1a.5 The user fees established for each utility will be reviewed annually and set at a level that will support the total costs of the utility, including direct and indirect costs and contributions to reserves set by Council policy.</p> <p>I.1a.6 In the event that any utility requires one-time resources from other City funds to support its operations, or that the utility provides resources to an unrelated program, the use of these funds should be accounted for as an inter-fund loan.</p> <p>I.1a.7 Debt service coverage should be maintained for each bond issue as required by the bond covenants.</p> <p>I.1a.8 No utility resources shall be used to fund unrelated General Fund services.</p> | <p>I.1b.2 New improvements or expanded capacity in any utility should be funded by those benefiting through specific charges, such as connection fees, impact fees, or mitigation fees.</p> <p>I.1b.3 Local, state, and federal funding sources, such as grants and contributions, should be pursued for utility-related capital improvement projects consistent with City priorities.</p> <p>I.1b.4 Water and wastewater improvements should be designed and constructed to the size required to serve the City’s capacity needs when fully developed plus any required redundancy to assure reliable operation and provision of service.</p> <p>I.1b.5 Bonded debt financing should be used for capital improvements as appropriate to:</p> <ul style="list-style-type: none"> • Make cost recovery of an asset more consistent with its useful life • Equitably assign cost over multiple generations of customers who use the assets • Smooth near-term rate impacts of the project <p>I.1b.6 Total bonded debt should equal no more than 30% of the utility’s fixed assets.</p> <p>I.1b.7 Resources for the capital requirements of each utility such as bond proceeds or connection fees should be dedicated only for capital projects and not be used for ongoing maintenance and operations.</p> |
| <p>I.1b: Capital Program</p> <p>I.1b.1 Capital improvements associated with the existing infrastructure of a utility should be primarily funded from two sources: rate revenue and debt financing.</p> | |

- I.1b.8 The annual depreciation expense of the assets of each utility should be set aside into a Rehabilitation and Replacement Reserve as a minimum funding level for system replacement.
 - I.1c: Reserves
 - I.1c.1 A Contingency Reserve of 25% of operating expenses shall be maintained in the Water and Wastewater Funds to allow approximately 90 days of working capital in case of emergency.
 - I.1c.2 A Contingency Reserve of 10% of operating expenses shall be maintained in the Solid Waste Fund. This lower reserve is appropriate because the asset value of the Solid Waste Fund is substantially smaller than the other city utilities, and because operations are performed by contract, with insurance and bonding requirements as part of the contract assuring the continued operation in the case of an emergency.
 - I.1c.3 In the event that the Contingency Reserve of any utility fund is used it shall be replenished by the end of the following fiscal year or as soon as practical thereafter considering the circumstances that prompted the need to use the reserve.
 - I.1c.4 A Capital Replacement Reserve shall be maintained in the SMaRT Station Replacement Fund to account for contributions from the three participating cities for the replacement of City-owned SMaRT Station equipment.
 - I.1c.5 A Rate Stabilization Fund shall be maintained in each utility fund to levelize the rates and annual rate increases in light of fluctuations in financial requirements from year-to-year.
 - I.1c.6 A Capital Rehabilitation and Replacement Reserve for each utility should be established to provide resources for the infrastructure replacement needs of the respective utility system. This reserve should act as a sinking fund for annual depreciation expense of the utility assets.
 - I.1c.7 Debt service reserves should be maintained for each bond issue as required by the bond covenants.
- I.2: Golf and Tennis Operations Fund Policies**
- I.2b: User Fees
 - I.2b.1 Golf fees shall be set annually utilizing market-based comparisons and included in the City’s Annual Fee Schedule adopted by Council resolution.
 - I.2c: Reserves
 - I.2c.1 The Golf and Tennis Operations Fund shall maintain a Twenty-Year Resource Allocation Plan Reserve to stabilize economic cycles and maintain service levels over the long term.
 - I.2c.2 Any fund balance remaining in the Golf and Tennis Operations Fund shall remain in the Fund for use in subsequent years.

I.2c.3 The General Fund will maintain a Co-op Sports Reserve to administer the after school intra-mural sports league programs at Sunnyvale Middle School and Columbia Middle School as required by agreement with the Sunnyvale School District.

(Adopted by Resolution 119-88; RTC 88-114 (3/15/88); Amended: RTC 06-353 (11/28/06); Amended: RTC 11-167 (8/9/11); Amended: RTC 12-196 (8/28/12); Amended: RTC 14-0205 (4/29/14); Amended: RTC 17-0245 (4/11/17); Amended: RTC 19-0293 (3/19/2019))

Lead Department: Department of Finance

Successor Agency of the Redevelopment Agency Obligations

Fiscal Year 2022/23

The Redevelopment Agency of the City of Sunnyvale (Agency) was established by Resolution No. 2600 in 1957. The Agency existed separate and distinct from the City exercising the powers granted pursuant to the California Community Redevelopment Law. The City Council served as the Agency Board and the City Manager served as Executive Director.

Sunnyvale had one redevelopment project area, the Sunnyvale Central Core Redevelopment Project to remove or correct the conditions of blight which depress the project area. The Central Core project area covers the original business district of the City and surrounding housing, together with the expanded commercial area which has become the City's Town Center.

Effective February 1, 2012, all California redevelopment agencies, including the Redevelopment Agency of the City of Sunnyvale, were dissolved by the State of California's Dissolution Act. The City elected to serve as the Successor Agency to the former Redevelopment Agency, to facilitate the wind down process (i.e., manage redevelopment projects currently underway, make payments on enforceable obligations, and dispose of redevelopment assets and properties), and was governed by the Sunnyvale Oversight Board. Effective July 1, 2018, as set forth in Health and Safety Code Section 34179, the Sunnyvale Oversight Board dissolved and was replaced by a Countywide Oversight Board, overseen by the California Department of Finance, which can approve an action or return it to the Countywide Oversight Board for reconsideration.

A critical piece of the wind down process is the determination of enforceable obligations for payment from the Redevelopment Property Tax Trust Fund (RPTTF) allocation. The Recommended Budget presents the FY 2022/23 Recognized Obligation Payment Schedule (ROPS) for the Redevelopment Successor Agency's approved enforceable obligations. The ROPS include debt service payments for the Tax Allocation Bonds, amounts owing to the Low and Moderate Income Housing Fund, funding for the Town Center project management and environmental remediation payments. The ROPS appropriation for FY 2022/23 totals \$781,363.

The ROPS also includes administrative expenses. The Dissolution Law allows for reimbursement A onetime payment is included for environmental remediation catch-up, a repayment of amounts originally planned for FY 2018/19 of administrative expenses, up to a cap.

**Fiscal Year 2022/23
Recognized Obligation Payment Schedule***

	ROPS 20-21A Total	ROPS 20-21B Total (January – June)	ROPS 20-21 Total
Funding for Approved Enforceable Obligations:			
Redevelopment Property Tax Trust Fund	\$93,200	90,000	183,200
Total Funding for Approved Enforceable Obligations	\$93,200	90,000	183,200
Approved Enforceable Obligations:			
2003 Tax Allocation Refunding Bonds	\$598,163	0	598,163
2003 Tax Allocation Refunding Bonds Trustee Fees	\$3,200	\$0	3,200
Repayment to Low and Moderate Income Housing Asset Fund	\$0	\$0	0
Town Center Hazardous Material Remediation	\$35,000	\$35,000	\$70,000
Town Center Disposition and Development and Owner Participation Agreement Management	\$25,000	\$25,000	\$50,000
Administration and Operation of Successor Agency	\$30,000	\$30,000	\$60,000
Total Approved Enforceable Obligations	\$691,363	\$90,000	\$781,363

*Spending plan as submitted and approved by the State Department of Finance.

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City of Sunnyvale

Agenda Item

22-0492

Agenda Date: 5/19/2022

BUDGET SUPPLEMENT NO. 1

SUBJECT

Funding for Study Issues for the FY 2022/23 Recommended Budget

BUDGET SUPPLEMENT REQUEST SUMMARY

Council ranked seventeen study issues at the Workshop. Of the seventeen, the City Manager identified nine below the line and eight recommended for study (above the line). Of the eight recommended for study, four require funding.

The study issues are:

Study Issue	Title	FY 2021/22 Cost	20-Year Cost	Funding Source	Recommended?
DPW 22-03	Research Possible Causes of & Potential Mitigation Measures for Nuisance Bird Populations in Sunnyvale Public Spaces	\$100,000	\$100,000*	General Fund	No
DPW 22-06	Re-evaluate Traffic Calming Program and Policy Including the Thresholds to Begin a Project and Types of Measures Available	\$200,000	\$200,000*	General Fund	Yes
ESD 22-01	Complete a Comprehensive Update of the 2013 Feasibility Study for Recycled Water Expansion	\$250,000	\$250,000*	Water and Wastewater Funds	Yes
LRS 20-03	Assessment of Needs for Additional/Expanded Outdoor Sports Programs and Facilities	\$65,000	\$65,000*	General Fund	No
Total Cost		\$615,000	\$615,000		

*These studies have potential ongoing impacts on operations and maintenance expenses that will be identified as part of the Study.

Staff is recommending the funding of three of the four study issues.

BACKGROUND

At its Study/Budget Issues Workshop on February 17, 2022, Council reviewed and prioritized the proposed 2022 Study Issues. Seventeen priority study issues were ranked by Council for City Manager Assessment and Considerations. There are eight study issues that were ranked by Council and identified as above the line by the City Manager. Each Study Issue Paper is provided as Attachments 1 to 8.

EXISTING POLICY

7.1A.1 Development of the Budget and Resource Allocation Plan

A.1.14 Final actions on study items with significant financial impacts should be withheld until they can be made in the full context of the annual budget process.

DISCUSSION

The FY 2022/23 Recommended Budget is cautious, but optimistic about the near and long-term future. The cost saving measures that were included with the last two years as the City weathered large drops in revenue resulting from the pandemic, have been restored. Many new services have been included that reflect decisions already made by the Council, such as park maintenance funding for new facilities, and other operating costs resulting from capital or operating improvements. Also included are resources to support the increasing demand for services across many lines of business.

However, a slow recovery for certain revenues does continue to impact expenditures in the FY 2022/23 Recommended Budget and the longer-term viability of some of the City's primary revenue sources continues to be a concern. Therefore, in this uncertain environment, funding for supplementary items, such as these study issues, that are not recommended by the City Manager, should come at the cost of reducing another service or project.

ENVIRONMENTAL REVIEW

The budget supplement does not require review under the California Environmental Quality Act (CEQA) because it is a fiscal action to study possible future actions that have not been adopted, approved, or funded, and does not involve commitment to any specific project that that may have a potentially significant impact on the environment. (CEQA Guidelines, Sections 15262 and 15378(b)(4).)

FISCAL IMPACT

The one-year and twenty-year cost is identified in the table at the beginning of this Supplement. Three of the four Study Issues are funded by the General Fund, with ESD 22-01 funded by both the Water Supply and Distribution Fund and the Wastewater Management Fund (note, this is updated from the original Study Issue Paper). Staff recommends the split be set at 68% water and 32% Wastewater based on the size of each fund's FY 2021/22 Operating Budget. It's also important to note that some of these studies may result in ongoing cost increases for maintenance and operation expenses. These additional costs will be evaluated as part of the report back to Council on each Study that moves forward.

Staff is recommending funding two Study Issues for a total of \$450,000. For the two study issues not recommended for funding, staff provides the following rational:

DWP 22-03 Research Possible Causes of & Potential Mitigation Measures for Nuisance Bird Populations in Sunnyvale Public Spaces

- The Department of Public Works has started a pilot project using green lasers and other techniques to relocate crow populations with some success. More recently a local inventor offered to study Sunnyvale bird populations and experiment with deterrents in problem locations. Staff feels these new research efforts should be allowed to mature before funding additional studies.

LRS 20-03 Assessment of Needs for Additional/Expanded Outdoor Sports Programs and Facilities

- The re-opening of Fair Oaks Park has created expanded opportunities for sports programming with new multi-sport fields and tennis courts. A new 6.5 acre park as part of the AMD re-development will include a new multi-use field. Another study issue is pending to evaluate a possible cricket field at Baylands Park. With the number of sports facilities currently in flux, staff feels it would be better to consider funding for this study in a future year.

ALTERNATIVES

1. Approve the supplement as proposed.
2. Approve the supplement for a different dollar amount or timing.
3. Do not approve the supplement.
4. Other direction as provided by Council.

STAFF RECOMMENDATION

Staff recommends Alternative 1 to approve the supplement as proposed.

Prepared by: Tim Kirby, Director of Finance

Reviewed by: Chip Taylor, Director of Public Works

Reviewed by: Ramana Chinnakotla, Director of Environmental Services

Reviewed by: Michelle Perera, Director of Library and Recreation Services

Reviewed by: Teri Silva, Assistant City Manager

Approved by: Kent Steffens, City Manager

ATTACHMENTS

1. CDD 19-07 - Evaluate the Minimum Parking Requirements for Residential Uses
2. CDD 21-01 - Consider Allowing Expansions/Modifications for Existing Legal Non-Conforming Single-Family Uses in Non-Residential Zoning Districts
3. DPW 22-03 - Research Possible Causes of and Potential Mitigation Measures for Nuisance Bird Populations in Sunnyvale Public Spaces
4. DPW 22-06 - Re-evaluate Traffic Calming Program and Policy Including the Thresholds to Begin a Project and Types of Measures Available
5. ESD 22-01 - Complete a Comprehensive Update of the 2013 Feasibility Study for Recycled Water Expansion
6. LRS 20-03 - Assessment of Needs for Additional Outdoor Sports Programs and Facilities
7. OCM 22-01 - Permanently Close the 100 Block of Murphy Avenue to Vehicular Traffic
8. OCM 22-02 - Investigate Potential Locations, Funding, and Outreach for Overnight Warming Centers in the City of Sunnyvale During Inclement Weather



City of Sunnyvale

Agenda Item

22-0081

Agenda Date: 2/17/2022

2022 COUNCIL STUDY ISSUE

NUMBER

DPW 22-03

TITLE Research Possible Causes of and Potential Mitigation Measures for Nuisance Bird Populations in Sunnyvale Public Spaces

BACKGROUND

Lead Department: Department of Public Works

Support Departments: Office of the City Manager
Office of the City Attorney

Sponsor(s): Councilmembers: Cisneros, Din, Melton, Klein

History: 1 year ago: N/A
2 years ago: N/A

SCOPE OF THE STUDY

What precipitated this Study?

Nuisance bird populations such as the American Crow (*Corvus brachyrhynchos*) and Canadian Goose (*Branta canadensis*) have seemed to increase dramatically over the last 10 years in many of Sunnyvale’s public spaces. Crows and other birds tend to roost in the downtown areas of Plaza Del Sol and Historic South Murphy Avenue. As a result, residents and City staff have noticed a substantial increase in the amount of bird droppings especially at Plaza Del Sol, South Murphy Avenue and the immediate surrounding areas including street surfaces and sidewalks. The excessive droppings are very unsightly, may negatively affect businesses in the area and potentially may be a human health concern. City staff have received numerous complaints from residents and business owners regarding the bird droppings.

Also, at the Sunnyvale Community Center, Canadian Geese have been particularly difficult to keep away also resulting in excessive amounts of bird droppings and numerous public complaints. In both areas (Downtown and Community Center), City staff have used a variety of techniques (i.e. visual deterrents, trained dogs) to scare away the birds with little effect. In addition, staff has significantly increased the amount of pressure washing of the affected areas and in the case of Plaza Del Sol, changed the frequency of trash collection from three times a week to daily. Also, City staff partnered with a local property manager to employ a falconer to use a falcon to harass the birds around Plaza Del Sol and Historic Murphy Avenue with little lasting effect.

What are the key elements of the Study?

This Study would investigate the root causes of the increase in the large nuisance bird populations in Sunnyvale public spaces with focus on the areas around Plaza Del Sol, Historic South Murphy Avenue and the Sunnyvale Community Center. In addition, the Study would provide a range of

potential mitigation measures and associated costs to implement. If approved, a consultant would be hired to study what specifically is causing the large number of nuisance birds in downtown Sunnyvale and the Community Center such as increased resident population, trash or loss of habitat. The Study would also give a broad range of mitigation techniques and strategies, with costs, both short and long-term, that could be implemented together or independently to discourage or eliminate the large nuisance bird populations in the previously mentioned locations.

Estimated years to complete study: 2 years

FISCAL IMPACT

Cost to Conduct Study: \$100,000

Level of staff effort required (opportunity cost): Moderate

Funding Required for Non-Budgeted Costs: \$100,000

Funding Source: Will seek budget supplement

A consultant would be hired to conduct the research related to the nuisance bird populations and provide differing levels of mitigation techniques and associated costs.

Cost to Implement Study Results

Unknown. The Study would include assessment of potential costs, including capital and operating, as well as revenue/savings.

EXPECTED CITY COUNCIL, BOARD OR COMMISSION PARTICIPATION

Council-Approved Work Plan: No

Council Study Session: Yes

Reviewed by Boards/Commissions: No

STAFF RECOMMENDATION

Support. This policy issue merits discussion at the 2022 Study Issues Workshop.

Staff supports the Study Issue as the bird nuisance is complex and not easily understood or remedied. City staff has already tried a number of techniques to discourage the birds in the mentioned areas with little success.

Prepared by: Jim Stark, Parks Superintendent

Reviewed by: Chip Taylor, Director, Department of Public Works

Reviewed by: Teri Silva, Assistant City Manager

Approved by: Kent Steffens, City Manager



City of Sunnyvale

Agenda Item

22-0277

Agenda Date: 2/17/2022

2022 COUNCIL STUDY ISSUE

NUMBER

DPW 22-06

TITLE Re-evaluate Traffic Calming Program and Policy Including the Thresholds to Begin a Project and Types of Measures Available

BACKGROUND

Lead Department:	Department of Public Works
Support Departments:	Office of the City Manager Office of the City Attorney Department of Public Safety
Sponsor(s):	Councilmembers: Cisneros and Din
History:	1 year ago: N/A 2 years ago: N/A

SCOPE OF THE STUDY

What precipitated this Study?

The City's current Neighborhood Traffic Calming Program was last updated in 2004. The City has received many requests for traffic calming from various neighborhoods, but recently few have qualified under the established thresholds due to traffic conditions or roadway classification not meeting the required thresholds. The last few neighborhoods that qualified for physical traffic calming measures were in the mid to late 2000's. More often in recent times, phase 1 improvements consisting of striping and signage have been sufficient to calm the roadway to below the required threshold. With the passage of 18 years since the last update of the City's Traffic Calming Policy, the Study will re-evaluate traffic calming evaluation thresholds, criteria and consider new and innovative traffic calming techniques.

What are the key elements of the Study?

The Study will review the current process and methods of the City's Neighborhood Traffic Calming Program. The Study will also examine other cities' traffic calming programs as well as best practices. The Study will re-evaluate the thresholds and criteria to determine whether a street is eligible for traffic calming measures, including the volume and speed of traffic along with the roadway classification of streets. The Study will include a review of any new and innovative designs of traffic calming measures since the 2004 update, including incorporation of Vision Zero Toolkit measures, and identification of the most effective and appropriate use of these new measures on streets that qualify for traffic calming implementation. The result of the Study will determine the type of devices that are most effective to mitigate identified undesirable traffic situations on neighborhood streets and while minimizing impacts to public safety emergency response. The Study will identify possible updates to the City's Neighborhood Traffic Calming Program handbook and Traffic Calming Policy.

Estimated years to complete Study: 2 years

FISCAL IMPACT

Cost to Conduct Study

Level of staff effort required (opportunity cost):	Major
Funding Required for Non-Budgeted Costs:	\$200,000
Funding Source:	Will seek budget supplement

The cost associated with the Study is for consultant services and staff time. The Study would examine other cities' traffic calming program as well as best practices. It would include assessment and design of existing and new traffic calming devices. It would also include updating the handbook and the Traffic Calming Policy. A significant public outreach process will be included as part of the study.

Cost to Implement Study Results

Unknown. The Study would include assessment of potential costs, including capital and operating, due to potentially increasing the streets eligible for traffic calming measures and by adjusting thresholds.

EXPECTED CITY COUNCIL, BOARD OR COMMISSION PARTICIPATION

Council-Approved Work Plan: No

Council Study Session: No

Reviewed by Boards/Commissions: No

STAFF RECOMMENDATION

Support. This policy issue merits discussion at the 2022 Study Issues Workshop.

New developments and higher density residential in Sunnyvale have increased the amount of congestion on the City's major roadways, which can result in increased cut-through traffic and speeding on neighborhood streets. Evaluating the current process and identification of new traffic calming methods and techniques can make it easier to implement traffic calming measures.

Prepared by: Lillian Tsang, Principal Transportation Engineer

Reviewed by: Chip Taylor, Director, Public Works

Reviewed by: Teri Silva, Assistant City Manager

Approved by: Kent Steffens, City Manager



City of Sunnyvale

Agenda Item

22-0095

Agenda Date: 2/17/2022

2022 COUNCIL STUDY ISSUE

NUMBER
ESD 22-01

TITLE Complete a Comprehensive Update of the 2013 Feasibility Study for Recycled Water Expansion

BACKGROUND

Lead Department:	Environmental Services
Support Departments:	Office of the City Manager Public Works Department
Sponsor(s):	Councilmembers: Melton, Klein, Larsson, Din
History:	1 year ago: N/A 2 years ago: N/A

SCOPE OF THE STUDY

California is in the midst of another drought, and as a result, Governor Newsome in July 2021, declared a Drought Emergency in the State. On June 9, 2021, Valley Water Board approved a resolution calling for 15% reduction in potable water use as compared to 2019 water use, and on November 23, 2021, the San Francisco Public Utilities Commission declared a Water Shortage Emergency and called for a 10% water use reduction as compared to fiscal year 2020/21. As the State navigates droughts on a continual basis, water reliability and drought resiliency have become key aspects that impact the economy, health, and safety of Sunnyvale. Recycled water is a valuable resource that can be utilized to reduce reliance on potable water thus improving the City's drought resilience and response.

What are the key elements of the Study?

The City of Sunnyvale Feasibility Study for Recycled Water Expansion (Feasibility Study) was completed in June 2013. Projects to expand the non-potable use of recycled water included both upgrades to the Water Pollution Control Plant and a prioritized expansion of the City's existing recycled water distribution system. Potential projects included expanding the recycled water distribution system through constructing approximately 19 miles of pipeline to add approximately 2,000 acre-feet per year (AFY) of additional recycled water demand. Since June 2013, the City constructed the Wolfe Road Recycled Water Project in partnership with Valley Water, Apple, and the California Water Service Company and now supplies recycled water to the new Apple campus in Cupertino. Improvements at the Water Pollution Control Plant (WPCP) included a continuous recycled water production facility. The City has also completed design of Phase 1 of the Conventional Activated Sludge (CAS-1) facility at the Water Pollution Control Plant and construction is expected to be completed by the end of FY 2025/26. The project when completed is expected to improve the

Recycled Water quality.

However, several aspects of the regulatory and water supply environment have changed since 2013 that merit an update to the 2013 Study.

- New state regulations have been adopted for both groundwater replenishment reuse projects (2014) and surface water augmentation projects (2018). The State is also in the process of developing criteria for the direct potable reuse (DPR) of effluent, which would allow effluent to be used either for raw water augmentation or direct injection into the treated water supply. DPR regulations are expected to be adopted before December 2023. Recycled water from Sunnyvale could be well suited as a supply source for one of these potential purified water uses.
- Since 2013, several new development plans have been approved or proposed such as Lawrence Station Area Plan, Moffett Park Specific Plan, Downtown Specific Plan, Peery Park Specific Plan and El Camino Precise Plan. A new updated Study would look into water demand projections and propose new recycled water alignments to estimated demand for recycled water or purified water to these developments.
- Since 2017, Sunnyvale has pursued a partnership with Valley Water to study purified water (Recycled Water treated to an advanced standard). Valley Water has since completed the Countywide Water Reuse Master Plan (CoRe Plan) and initiated a Public Private Partnership process that intends to utilize effluent from the wastewater facilities in either Palo Alto or San Jose/Santa Clara to provide approximately 11,200 AFY of sustainable purified water supply within the County. Valley Water does not plan to engage in discussions regarding purified water with Sunnyvale until 2028 at the earliest. As a result, this is an opportune time to study the recycled water quality improvement options and solutions (to produce purified water) with the intention of expanding recycled (and purified) water use for current and future Sunnyvale customers.
- While the recycled water quality is expected to show an improvement with the additional of the CAS-1 facility at the WPCP, additional improvements are needed to reduce total dissolved solids and salinity to expand recycled water use for cooling and indoor plumbing uses.
- Several opportunities also exist to support the external funding of projects to expand the use of recycled water from Sunnyvale. The 2021 Infrastructure and Investment Jobs Act includes \$8.3 billion for water and drought resilience that will fund water efficiency and recycling programs, rural water projects, and Water SMART grants. There is also a guarantee of \$450 million for water recycling projects within the Bureau of Reclamation's seventeen western states. Significant state funding is expected to be available through existing funding sources.

The City is currently starting the process to update the Sunnyvale Cleanwater Program masterplan document. Outcomes and decisions from this recycled water study issue are not included within the Plant masterplan update, and could affect timing, cost, and phasing of the Plant buildout.

Estimated years to complete study: 2 years

FISCAL IMPACT

Level of staff effort required (opportunity cost): Major
Funding Required for Non-Budgeted Costs: \$250,000
Funding Source: Water Utility Fund

A consultant will be retained to prepare the Study to evaluate treatment options, water line alignments, funding options and regulatory requirements. City staff will also be involved in obtaining relevant water demand data and reviewing the consultant's work product.

Cost to Implement Study Results

Unknown. Potential costs including capital and operating expenditures are dependent on the Study findings and recommendations.

EXPECTED CITY COUNCIL, BOARD OR COMMISSION PARTICIPATION

Council-Approved Work Plan: No
Council Study Session: Yes
Reviewed by Boards/Commissions: Sustainability Commission

STAFF RECOMMENDATION

Support. This policy issue merits discussion at the 2022 Study Issues Workshop. With the current drought, and potential for increase in frequency and severity of future droughts, expanding the use of recycled water can be an effective mitigation measure against severe water shortages. Since the preparation of the 2013 Feasibility Study, several changes on the regulatory side have taken place, and new development plans have been proposed or approved. In addition, and for the immediate future, Valley Water is not interested in engaging Sunnyvale on an advanced water treatment project. Updating the 2013 Study will provide Council with information on the resources and investment needed to expand recycled and purified water use.

Prepared by: Mansour Nasser, Water and Sewer Division Manager
Reviewed by: Ramana Chinnakotla, Director, Environmental Services Department
Reviewed by: Teri Silva, Assistant City Manager
Approved by: Kent Steffens, City Manager



City of Sunnyvale

Agenda Item

22-0076

Agenda Date: 2/17/2022

2022 COUNCIL STUDY ISSUE

NUMBER
LRS 20-03

TITLE Assessment of Needs for Additional Outdoor Sports Programs and Facilities

BACKGROUND

Lead Department:	Library and Recreation Services Department
Support Departments:	Office of the City Manager Office of the City Attorney Department of Public Works
Sponsor(s):	Parks and Recreation Commission
History:	1 year ago: Ranked, Budget Supplement Not Approved 2 years ago: Ranked, Budget Supplement Not Approved

SCOPE OF THE STUDY

What precipitated this Study?

Shifts in Sunnyvale’s resident demographics and diversity relative to youth, older adults and national origin have led to an increased demand for certain outdoor sports, especially pickleball, tennis and cricket. These activities provide residents the opportunity to take advantage of our favorable year-round weather while providing exercise through social and competitive play. Northern California continues to be a hotbed of activity for tennis. Pickleball is growing rapidly in many neighboring South Bay cities, and cricket is gaining in popularity.

Completion of this Study will assure that Sunnyvale is meeting current and future resident recreation needs while properly planning for future growth in these recreational areas. A competitive analysis, including other South Bay cities, will ensure that Sunnyvale is on the right track in serving the community.

What are the key elements of the Study?

The purpose of this Study is to consider current recreation trends and community needs relative to certain outdoor sports, especially pickleball, tennis and cricket. The Study would look at programs and facilities in neighboring cities and engage the Sunnyvale community through surveys and needs assessments, including community outreach meetings, relative to the activities. The Study shall also include current facility use and demand, long-range park capital projects and consider future opportunities and partnerships with the potential to impact land use and service delivery for these emerging recreation needs.

Estimated years to complete Study: 1 year

FISCAL IMPACT

Cost to Conduct Study

Level of staff effort required (opportunity cost):	Moderate
Funding Required for Non-Budgeted Costs:	\$65,000
Funding Source:	Will seek budget supplement

The cost associated with the Study is to hire a consultant to evaluate current and future opportunities and facilities available for tennis, pickleball and cricket relative to community interests/needs and compare to neighboring cities. The level of effort is considered moderate as staff and management will be facilitating public outreach and meeting with the consultant to advise on current practices, current infrastructure and capital plans, as well as various opportunities and challenges at current park resources within the City.

Cost to Implement Study Results

Unknown. Study would include assessment of potential costs, including capital and operating, as well as revenue opportunities.

EXPECTED CITY COUNCIL, BOARD OR COMMISSION PARTICIPATION

Council-Approved Work Plan: No
Council Study Session: Yes
Reviewed by Boards/Commissions: Parks and Recreation Commission

STAFF RECOMMENDATION

Support. This policy issue merits discussion at the 2022 Study Issues Workshop.

There are currently no public facilities dedicated to pickleball or cricket within the City of Sunnyvale. While Ortega Park has a public cricket pitch, the fields are predominantly used by youth softball, baseball and soccer, leaving very little availability for cricket play. Additionally, the new synthetic turf field coming as part of the Fair Oaks Park Renovation will be striped with multi-functional field lines, including cricket; however, the overall design and shape of the field is not conducive to regulation cricket play and does not provide for a dedicated pitch.

Prepared by: Damon Sparacino, Superintendent of Recreation Services
Reviewed by: Cherise Brandell, Director, Library and Recreation Services
Reviewed by: Chip Taylor, Public Works Director
Reviewed by: Teri Silva, Assistant City Manager
Approved by: Kent Steffens, City Manager



City of Sunnyvale

Agenda Item

22-0353

Agenda Date: 3/22/2022

2022 COUNCIL STUDY ISSUE

NUMBER

CDD 19-07

TITLE Evaluate the Minimum Parking Requirements for Residential Uses

BACKGROUND

Lead Department: Community Development
Support Departments: Office of the City Manager
Office of the City Attorney
Sponsor(s): Planning Commission
History: 1 year ago: Deferred by City Council
2 years ago: Deferred by Planning Commission

SCOPE OF THE STUDY

What precipitated this Study?

The general parking standards in the Sunnyvale Municipal Code (SMC) establish required parking for residential and non-residential development based on a variety of factors. For residential uses, the number of bedrooms, the number of assigned spaces to a dwelling unit, and the type (i.e., private enclosure or open) also affect the requirements for parking. Lower parking space rates or potential adjustments are established for specified locations in the City, affordable housing, senior housing, and housing for persons with disabilities.

Reductions (if not covered by an adjustment) to the parking standards require approval of a Variance or approval of a Special Development Permit (only allowed within specified zoning districts). The Planning Commission has asked if there are circumstances where reduced parking could be appropriate, such as: a multi-family project that may be able to increase the total number of units if parking requirements are reduced, or on a single-family property where the size of an existing one-car garage restricts the total allowable square footage of the house, thereby potentially restricting large or extended families from living together in one dwelling.

At the February 17, 2022, Study Issues/Budget Proposals Workshop, the City Council supported reducing the scope of the original Study Issue CDD 19-07, *Develop Citywide Guidelines or Criteria for Allowing Reduced Parking for Development Projects and for Future Conversions of Parking to Other Uses*, to evaluate only the parking standards for residential uses and to compare them to similar jurisdictions.

What are the key elements of the Study?

There are certain areas within the City where parking standards are reduced compared to the generic citywide standards (e.g., Downtown Specific Plan, Lawrence Station Area Plan). Generally, the areas with reduced parking standards are located near major transit stations, but reduced parking

standards have also been considered in other areas if a project can demonstrate other trip reduction strategies. Changes in State legislation, coupled with new types of building allowances in single-family zoning districts, also make it an appropriate time to evaluate and compare all residential parking standards to determine if the City has other general parking standards that may be appropriate to reduce.

This reduced Study would include:

- Evaluation of the City’s current residential parking regulations in comparison to other jurisdictions;
- Review of the historic parking requirements for residential uses in Sunnyvale;
- Examination of the covered parking requirement for single-family zoning districts; and,
- Consideration of the pros and cons of reducing parking requirements for residential uses.

The analysis and information from this reduced study would be presented to the City Council for further direction and potential future phasing of other parking related studies.

Estimated years to complete study: 1 year

FISCAL IMPACT

Cost to Conduct Study

Level of staff effort required (opportunity cost): Moderate

Funding Required for Non-Budgeted Costs: \$0

Funding Source: N/A

The comparison and evaluation of residential parking standards with other comparable jurisdictions would be completed by staff and would not require outside consultant assistance.

Cost to Implement Study Results

Unknown. Future phases and studies may require the hiring of a consultant who specializes in parking requirements, parking policies, design guidelines, and has specialized knowledge in the parking industry

EXPECTED CITY COUNCIL, BOARD OR COMMISSION PARTICIPATION

Council-Approved Work Plan: No

Council Study Session: No

Reviewed by Boards/Commissions: Bicycle and Pedestrian Advisory Committee, Planning Commission

STAFF RECOMMENDATION

Support. This policy issue merits discussion at the 2022 Study Issues Workshop.

Staff believes that evaluating the existing residential parking regulations and comparing the City’s regulations with other jurisdictions could be a valuable study and will provide useful information to the Planning Commission and City Council for consideration in future studies and recommendations on parking reductions.

Prepared by: Amber Blizinski, Principal Planner
Reviewed by: Shaunn Mendrin, Planning Officer
Prepared by: Trudi Ryan, Director, Community Development
Reviewed by: Teri Silva, Assistant City Manager
Approved by: Kent Steffens, City Manager



City of Sunnyvale

Agenda Item

22-0067

Agenda Date: 2/17/2022

2022 COUNCIL STUDY ISSUE

NUMBER

CDD 21-01

TITLE Consider Allowing Expansions/Modifications for Existing Legal Non-Conforming Single-Family Uses in Non-Residential Zoning Districts

BACKGROUND

Lead Department:	Community Development Department
Support Departments:	Office of the City Manager Office of the City Attorney
Sponsor(s):	City Manager
History:	1 year ago: Ranked, Below the Line 2 years ago: N/A

SCOPE OF THE STUDY

What precipitated this Study?

There are residentially developed properties in non-residential zoning districts that are considered legal non-conforming. A legal non-conforming use is one that was built legally but is now within a Zoning District or Specific Plan Area where the use is no longer allowed. Title 19 (Zoning) of the Sunnyvale Municipal Code does not currently allow legal non-conforming single-family homes to expand, which restricts the size of these existing residential structures to their original size but does allow the property owner to add one streamlined Accessory Dwelling Unit (ADU) to the site. Until recently residential development was allowed in all non-residential zoning districts, subject to approval of a Use Permit (or related permit), which considered compatibility of these uses with surrounding uses. State housing laws have affected how local regulations for housing need to be administered and the City recently removed “with approval of a use permit” for several non-residential zoning districts. The City Council has heard from single-family homeowners within the Peery Park Specific Plan (PPSP) Area whose homes are legal non-conforming uses that cannot be expanded beyond the addition of an 800 sq. ft. streamlined ADU. These property owners have been provided information on the process and fees for requesting a General Plan Amendment and rezoning of their site and on the allowances for the ADU; however, they desire additional floor area beyond what is currently allowed. A preliminary search suggests that only these four single-family residential properties are located in any of the industrial zoning districts (they are all in the PPSP zoning district), and that about 20 additional single-family houses are located in other non-residential zoning districts which have the same constraints.

What are the key elements of the Study?

The primary focus of the Study will be on single-family houses and would explore changes to the non-conforming use regulations for residential development. For further context, a complete survey of residential sites would be prepared to understand the full extent of the non-conforming residential

issue. There are three primary actions that could be considered during this Study:

1. General plan amendment and rezoning of the sites to allow the residential uses to be conforming;
2. Modifications to the non-conforming use section of the zoning code that would enable some expansion of a non-conforming single-family dwelling.
3. No changes to zoning code, general plan or zoning district which would leave these properties as legal non-conforming.

The Study would provide a complete list of non-conforming residential uses throughout the City. This information will be used as part of the Housing Element update and may include recommendations for follow up action for those properties.

Estimated years to complete study: 1 year

FISCAL IMPACT

Cost to Conduct Study

Level of staff effort required (opportunity cost): Moderate

Funding Required for Non-Budgeted Costs: \$0

Funding Source: n/a

Cost to Implement Study Results

Minimal or no cost expected to implement.

EXPECTED CITY COUNCIL, BOARD OR COMMISSION PARTICIPATION

Council-Approved Work Plan: No

Council Study Session: No

Reviewed by Boards/Commissions: Planning Commission

STAFF RECOMMENDATION

Support. This policy issue merits discussion at the 2022 Study Issues Workshop.

Although the single-family parcels mentioned in the Study parameters are typically not large properties, the existing floor area ratio for development of the four Pastoria Avenue parcels ranges from 10% to 22%. This is low compared to what is allowed in Sunnyvale's typical single-family zoning districts and may warrant study on the subject and potential changes to the zoning regulations.

Prepared by: Amber Blizinski, Principal Planner

Reviewed by: Andrew Miner, Assistant Director, Community Development Department

Reviewed by: Trudi Ryan, Director, Community Development Department

Reviewed by: Teri Silva, Assistant City Manager

Approved by: Kent Steffens, City Manager



City of Sunnyvale

Agenda Item

22-0078

Agenda Date: 2/17/2022

2022 COUNCIL STUDY ISSUE

NUMBER

OCM 22-01

TITLE Permanently Close the 100 Block of Murphy Avenue to Vehicular Traffic

BACKGROUND

Lead Department:	Office of the City Manager
Support Departments:	Public Works Community Development Office of the City Attorney
Sponsor(s):	City Manager
History:	1 year ago: N/A 2 years ago: N/A

SCOPE OF THE STUDY

What precipitated this Study?

In June 2020, the City temporarily closed the 100 block of South Murphy Avenue to vehicles by issuing a Special Event Permit, with the City as the applicant based on its authority under Sunnyvale Municipal Code Chapter 9.45 and the general enabling authority pursuant to Vehicle Code Section 21101 (e). The Permit's expiration date was set for June 30, 2021; however, the City reserved the right to extend the permit term as warranted by the COVID-19 pandemic restrictions and updates. On July 27, 2021, City Council adopted a resolution authorizing the City Manager to extend the temporary closure of Murphy Avenue until December 31, 2021. During the July 27, 2021 City Council meeting, staff reported that a staff-sponsored study issue would be prepared for Council consideration and action at the 2022 Council Study Issue Workshop.

Staff has received numerous emails asking the City to permanently close the 100 block of South Murphy Avenue to vehicular traffic. Some businesses have asked that the street remain open to vehicular traffic as customers need vehicular access to their location for a quick pick up or drop off for customers unable to walk long distances from the parking lots. Some businesses, located inside and outside the downtown area, have also raised an equity issue as they feel that the street closure unfairly benefits Murphy Avenue restaurants by providing free outdoor dining space.

What are the key elements of the Study?

The Study would review the impacts of permanently closing the 100 Block of South Murphy Avenue to vehicular traffic. This Study would require extensive outreach to property owners, business owners, the Sunnyvale community, the Sunnyvale Downtown Association, and the Sunnyvale Chamber of Commerce. The City should understand the needs of both businesses and residents and the impacts the street closure may have on the community.

The number of new seats for dining will be capped at 284 as part of this Study to keep the new peak hour trips to less than 100 net new trips, otherwise an extensive traffic analysis would be necessary to evaluate the additional seats. The Study will evaluate the potential cost impact of the need for additional cleaning of the sidewalk and roadway area. Also, the cost to install and maintain the devices used to close the roadway would be included in the Study. The study would also address the compensation businesses would have to pay for the use of the outdoor area for dining or other uses. The use of the street, if closed, would need to be reviewed by staff from Community Development, Public Works, and the Department of Public Safety to ensure pedestrian accessibility and accessibility for emergency services.

Estimated years to complete Study: 0.5 years

FISCAL IMPACT

Cost to Conduct Study

Level of staff effort required (opportunity cost):	Moderate
Funding Required for Non-Budgeted Costs:	\$0
Funding Source:	N/A

Cost to Implement Study Results

Unknown. Study would include assessment of potential costs, including capital and operating, as well as revenue/savings.

EXPECTED CITY COUNCIL, BOARD OR COMMISSION PARTICIPATION

Council-Approved Work Plan: No
Council Study Session: Yes
Reviewed by Boards/Commissions: No

STAFF RECOMMENDATION

Support. This policy issue merits discussion at the 2022 Study Issues Workshop.

The Study will assist the City in determining the potential impacts of permanently closing the 100 Block of South Murphy Avenue. Community outreach with the Sunnyvale Downtown Association, Sunnyvale Chamber of Commerce, property owners, and the Sunnyvale community would provide input on whether to permanently close this portion of Murphy Avenue to vehicular traffic.

Prepared by: Maria Rodriguez, Administrative Analyst
Reviewed by: Connie Verceles, Assistant to the City Manager
Reviewed by: Teri Silva, Assistant City Manager
Approved by: Kent Steffens, City Manager



City of Sunnyvale

Agenda Item

22-0282

Agenda Date: 2/17/2022

2022 COUNCIL STUDY ISSUE

NUMBER

OCM 22-02

TITLE Investigate Potential Locations, Funding, and Outreach for Overnight Warming Centers in the City of Sunnyvale During Inclement Weather

BACKGROUND

Lead Department: Office of the City Manager
Support Departments: Community Development Department
Library and Recreation Services Department
Department of Public Safety
Office of the City Attorney
Sponsor(s): Councilmembers: Cisneros, Din, Melton, Klein
History: 1 year ago: N/A
2 years ago: N/A

SCOPE OF THE STUDY

What precipitated this Study?

Sunnyvale has a population of homeless individuals throughout the City. Currently, within the City boundaries the County operates a homeless shelter. However, as this is an extended stay shelter and traditionally at full capacity, this has not provided sufficient housing for our homeless population during times such as significant rain events or extremely cold temperatures.

What are the key elements of the Study?

City staff will need to identify what services we could provide in establishing warming centers for homeless individuals. It would be necessary to identify key partners with the County of Santa Clara, Non-profit agencies, as well as other organizations that may support warming centers. The City would likely enter into Agreements with multiple agencies to effectively implement warming centers within Sunnyvale.

Additionally, the Study may include:

- Identifying potential warming center locations within the City limits (private or public).
- Compiling what resources would be necessary such as food, supplies, and bedding.
- Identifying services that would be required such as case management, and security services.
- Develop criteria for hours of operation, triggers that would determine when a warming center would be activated.

- Identifying and designating a City department and staff that would manage the warming centers.
- Researching warming centers in our County and identifying the model used and how that could be implemented in Sunnyvale.
- Would need to identify funding sources for both a pilot and ongoing operations.
- Identifying communication strategies to be able to notify shelter availability to the homeless population.

Estimated years to complete Study: 1 year

FISCAL IMPACT

Cost to Conduct Study

Level of staff effort required (opportunity cost): Moderate

Funding Required for Non-Budgeted Costs: \$0

Funding Source: N/A

The research would be conducted using internal staff resources. If an outside consultant is necessary, staff will return for a funding request prior to completing the Study.

Cost to Implement Study Results

Unknown. The Study would include assessment of potential costs, including capital and operating, as well as revenue/savings.

EXPECTED CITY COUNCIL, BOARD OR COMMISSION PARTICIPATION

Council-Approved Work Plan: No

Council Study Session: Possibly, depending on the outcome of the initial research

Reviewed by Boards/Commissions: No

STAFF RECOMMENDATION

Support. This policy issue merits discussion at the 2022 Study Issues Workshop.

With an increase in homeless populations and lack of currently available facilities and funding in Sunnyvale, it is worth a discussion to establish if the Council would like to obtain further information to determine the feasibility of implementing warmer centers in Sunnyvale.

Prepared by: Teri Silva, Assistant City Manager

Approved by: Kent Steffens, City Manager

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City of Sunnyvale

Agenda Item

22-0545

Agenda Date: 5/19/2022

BUDGET SUPPLEMENT NO. 2

SUBJECT

Potential Additional Services or Reductions to be Considered for the FY 2022/23 Recommended Budget

BUDGET SUPPLEMENT REQUEST SUMMARY

This Budget Supplement presents potential additions or savings above what is included in the FY 2022/23 Recommended Budget. Staff is not recommending any changes to the Recommended Budget as submitted; however, this supplement provides options for Council given that we continue to experience an uncertain economic environment.

BACKGROUND

Sunnyvale Charter (Section 1302) requires that the City Manager submit to the City Council a proposed balanced ten-year budget at least 35 days before the end of the fiscal year. Council Policy requires the budget to be balanced to twenty years. In order to meet this requirement, the City Manager makes decisions about what to include, and what to not include in the Recommended Budget based on the City Charter and Council Policy, the level of revenue available, the costs (both one time and ongoing) of existing and new expenditures, and the level of revenues that are needed to ensure sustainable services

EXISTING POLICY

Sunnyvale Charter Section 1302 requires the City Manager to submit a proposed ten-year balanced budget to Council at least 35 days prior to the end of the fiscal year. to adopt the budget for the upcoming fiscal year on or before June 30.

Council Policy 7.1.1 (*Fiscal -Long Range Goals and Financial Policies*):

7.1A.1.3 A balanced Twenty-Year Resource Allocation Plan shall be presented to the City Council annually.

7.1A.1.9 The City Council shall adopt the City Manager's Recommended Budget, with any changes desired, by resolution before June 30th of each year.

7.1A.1.13 All competing requests for City resources should be weighed within the formal annual budget process.

7.1E.1.4 The Budget Stabilization Fund will be a minimum of 15% of projected revenues for the first two years of the 20-year planning period. Beyond year two, the Budget Stabilization Fund will always have a balance of at least zero.

ENVIRONMENTAL REVIEW

This action is not a project that requires environmental review under the California Environmental Quality Act (CEQA) because it is a fiscal activity that will not result in physical changes to the environment (CEQA Guidelines, Section 15378(b)(4)).

DISCUSSION

The impact of the unprecedented COVID-19 Pandemic that began in FY 2020/21 continues to affect the City's economy and lead to uncertainty about when the economy will fully recover. Additionally, what that recovery will look like in terms of permanent impacts to the City's revenues and expenditures is also unknown.

While revenue recovery in 2021/22 is positive, the return to sustained pre-pandemic normal for some primary revenue sources, such as Transient Occupancy Tax, is unknown. With the \$28.1 million in American Recovery Plan Act (ARPA) funding, prior year cost-savings measures and better than planned revenue for Property Tax, Sales Tax, and other sources, the FY 2022/23 Recommended Budget restores many services to pre-pandemic levels. Additionally, key service areas have been strategically enhanced to meet Council priorities and service demands. However, needs still exceed available resources. This Budget Supplement provides a list of potential additions, as well as a list of reductions that could be taken to offset additions. Council could also choose to draw down reserves to a level lower than what is being recommended by the City Manager, as discussed in the Fiscal Impact section of this report.

How to Interpret Attachment 1 - Exhibit A

The potential reductions are included as Exhibit A to this report. They are broken into two sections (General Fund and Other Funds) with items to be considered for additional cost-saving measures.

Savings are reflected as a negative number as they are included in the City Manager's Recommended Budget. Implementing these items would remove them from the Recommended Budget and create savings or additions to reserves.

How to Interpret Attachment 1 - Exhibit B

The potential additions are included as Exhibit B to this report. They are also broken into two sections (General Fund and Other Funds) with items to be considered to enhance service delivery.

Additions are reflected as a positive number as they are not included in the City Manager's Recommended Budget. To implement these items, Council would need to add to the Recommended Budget, and then offset that add through either one of the "Savings" options or by drawing reserves.

Staff recommendations have been included in the Recommended Budget. Therefore, staff is not recommending any of the items in Attachment 1. The purpose of the two lists is to enumerate items the City Manager has identified that are still outstanding, and to provide some options for funding that, while not recommended, can be implemented with impacts to service levels.

SERVICE LEVEL IMPACT

Items on the list have varying levels of impacts on service levels. Each item has a short description of the Service Level Impact.

FISCAL IMPACT

As discussed above, there are two broad categories of items based on funding source.

General Fund savings include items, such as frozen positions that were restored in the FY 2022/23 Recommended Budget or items that were added to enhance service levels in priority service areas. If Council acts on these items, the General Fund will save \$2.1 million in 2022/23 and \$13.1 million over twenty years.

For the Other Funds category, savings total \$1.7 million one-time and \$10.5 million on an ongoing basis.

General Fund additions would add up to \$245,000 in FY 2022/23 and up to \$390,000 over twenty years. Other Fund additions would add \$148,200 in 2022/23 and up to \$3.7 million over twenty years.

ALTERNATIVES

1. Do not approve any of the Additions or Savings presented and proceed with the FY 2022/23 Budget as Recommended.
2. Approve a mix of Additions or Savings as determined by majority vote of Council.

STAFF RECOMMENDATION

1. Do not approve any of the Additions or Savings presented and proceed with the FY 2022/23 Budget as Recommended.

Staff's recommended additions or extension of reductions are included in the Recommended Budget. Therefore, staff is not recommending any of the changes provided in this Supplement.

Prepared by: Felicia Silva, Budget Manager
Reviewed by: Tim Kirby, Director of Finance
Reviewed by: Teri Silva, Assistant City Manager
Reviewed by: Kent Steffens, City Manager

ATTACHMENTS

1. Potential Reductions and Additions to Service Levels to be Considered for the FY 2022/23 Recommended Budget

Potential Reductions to be Considered for the FY 2022/23 Recommended Budget

Exhibit A

Item No.	Fund	Dept.	One-Time/ Ongoing	Item	Annual Delta (-) if Council Action	20-Yr Impact	Description of Service Level Impact
2A.1	General Fund	DPS	One-time	One-year service level reduction in 22/23 by extending frozen public safety positions an additional year.	\$ (1,316,674)	\$ (1,316,674)	4.0 FTE Public Safety Officers and 1.0 FTE Lieutenant for public safety services that were frozen for FY 20/21 & 21/22 extended into 22/23. Impacted services would include investigations, traffic safety, and community and neighborhood services.
2A.2	General Fund	LRS	One-time	One-year service level reduction in 22/23 by extending frozen positions an additional year.	\$ (315,157)	\$ (315,157)	1.0 FTE Management Analyst - would require other staff to manage the budget, reports to Council, and performance measures. 1.0 FTE Librarian - would limit programming and patron support for accessing library materials.
2A.3	General Fund	LRS	Ongoing	Recreation Fee Waiver Increase	\$ (48,000)	\$ (1,200,000)	Funding to increase level of Recreation Fee Waiver funding to \$100,000. If not funded, base budget will remain \$52,000. Increased subsidies for eligible residents to access the City's recreation offerings will not be feasible.
2A.4	General Fund	DPS	Ongoing	Citizen's Public Safety Academy	\$ (46,000)	\$ (1,150,000)	\$46,000 of annual funding to enhance community relations by conducting citizen's academies is included in the budget. If not funded, DPS will continue to seek grant funding. Note: funding for this item begins in 2023/24, so there would be no impact to the 2022/23 budget, but a 20-yr impact if Council acts on this item.
2A.5	General Fund	DPS	Ongoing	Youth Academy Leadership Academy	\$ (12,000)	\$ (300,000)	\$12,000 of annual funding to enhance community relations by conducting Youth Leadership academies is included in the budget. If not funded, DPS will continue to seek grant funding. Note: funding for this item begins in 2023/24, so there would be no impact to the 2022/23 budget, but a 20-yr impact if Council acts on this item.
2A.6	General Fund	DPS	Ongoing	RV Towing	\$ (12,500)	\$ (312,500)	Dedicated funding to reimburse tow companies for towing abandoned recreation vehicles (RVs). If not funded, abandoned RVs will continue to present a health and safety hazard as the cost of clean up and disposal is cost prohibitive for tow companies.
2A.7	General Fund	OCM	Ongoing	Human Relations Commission	\$ (323,460)	\$ (8,500,000)	Dedicated funding to establish a Human Relations Commission with an Equity, Access & Inclusion Manager and Senior Office Assistant. If not funded, Equity, Access & Inclusion Manager would remain term-limited.

Potential Reductions to be Considered for the FY 2022/23 Recommended Budget

Exhibit A

Item No.	Fund	Dept.	One-Time/ Ongoing	Item	Annual Delta (-) if Council Action	20-Yr Impact	Description of Service Level Impact
2A.8	Various Non-General Funds	Various	One-time	One-year service level reduction in 22/23 by extending frozen positions an additional year.	\$ (1,171,899)	\$ (1,171,899)	Staffing for various services that were frozen in 2021/22 would be extended an additional year in the FY 2022/23 Recommended Budget. Department, position, and associated fund: <ul style="list-style-type: none"> • CDD - 1.0 FTE Permit Manager, Plan Checker 2, Senior Planner (Development Enterprise) • DPW - 1.0 FTE Equipment Mechanic (Fleet), Transportation Planner (General/Development Enterprise), Utility Worker (Golf) • ITD - Senior Applications Analyst/ Project Coordinator (Technology)
2A.9	Development Enterprise Fund	OCM	Ongoing	Economic Development Plan Implementation	\$ (367,382)	\$ (9,184,550)	Additional capacity to implement the City's Economic Development plan would be reduced. Dedicated support for businesses through the development process for new and expansion projects would be limited. Note that implementing this change will have a General Fund impact.
2A.10	Facilities Fund	LRS	One-Time	Office Reconfiguration of Technical Services Workroom	\$ (140,000)	\$ (140,000)	Staff efficiencies and ergonomic improvements would not be implemented.

Potential Additons to Service Levels to be Considered for the FY 2022/23 Recommended Budget

Exhibit B

Item No.	Fund	Dept	One-Time/ Ongoing	Item	Annual Delta (+) if Council Action	20-Yr Impact	Description of Service Level Impact
2B.1	General Fund	OCM	Ongoing	Short-term Rental Maximum Enforcement Pilot Option	\$ 145,000	\$ 290,000	Establish a two-year pilot to work with hosting platforms, conduct an awareness campaign, monitor compliance of STR ads, field questions, and prepare background documentation for Neighborhood Preservation Specialists to investigate violations. Adds one term-limited Administrative Analyst to the Department of Public Safety. Note that enhanced enforcement may impact short-term rental TOT revenue.
2B.2	General Fund	OCM	Ongoing	Short-term rental Ramp Up Support Option	\$ 145,000	\$ 145,000	Provide resources to focus on initial ramp up of a voluntary short-term rental compliance program. This would include establishing protocols with hosting platforms, an initial awareness campaign, and setting up a customized Sunnyvale portal with Airbnb. Adds one term-limited Administrative Analyst to the Department of Public Safety with a term of one year. Note that enhanced enforcement may impact short-term rental TOT revenue.
2B.3	General Fund	CDD	One-Time	Universal Basic Income Study Consultant Option	\$ 100,000	\$ 100,000	Would provide funding to raise Study Issue CDD 22-07 Pilot Program for Universal Basic Income above the line so it could be studied in 2022/23. If funding is not identified for the study at this time, it would be deferred for consideration in 2023.

Item No.	Fund	Dept.	One-Time/ Ongoing	Item	Annual Delta (+) if Council Action	20-Yr Impact	Description of Service Level Impact
2B.4	Technology Fund	ITD	Ongoing	Redundant Internet Connection	\$ 103,200	\$ 2,580,000	Provide an additional Internet connection to benefit all City Staff, offering business continuity and disaster recovery in the case of an internet outage with the primary Internet provider.
2B.5	Various	Various	Ongoing	Restart Green Prime	\$ 45,000	\$ 1,125,000	Continue to further the City's climate action goals by restoring the City's energy service to Green Prime service from Green Start.



City of Sunnyvale

Agenda Item

22-0401

Agenda Date: 5/19/2022

BUDGET SUPPLEMENT NO. 3

SUBJECT

HRD 19-01 Develop a Workforce Initiative That Creates Partnerships to Develop a Pipeline for Students to Enter Public Sector Employment

BUDGET SUPPLEMENT REQUEST SUMMARY

This budget supplement provides three funding options and two sub options for Study Issue HRD 19-01 to Develop a Workforce Initiative That Creates Partnerships to Develop a Pipeline for Students to Enter Public Sector Employment.

BACKGROUND

In 2019, Council approved Study Issue HRD 19-01 Develop a Workforce Initiative That Creates Partnerships to Develop a Pipeline for Students to Enter Public Sector Employment. This budget supplement provides for funding of one of the options discussed, including the ability to enable additional students to participate in the NOVA Summer Youth Program and work in public sector jobs.

EXISTING POLICY

Council Policy 7.3.1 Legislative Management - Goals and Policies, Goal 7.3D: Maintain a quality work force, consistent with state and federal laws, City Charter, and adopted policies in order to assure that City services are provided in an effective, efficient, and high-quality manner.

DISCUSSION

On December 10, 2019, a Study Session was held to discuss the City's current programs and internships offered to students and obtain direction from Council. Staff returned to Council on October 26, 2021, to discuss options that could be included as a Budget Supplement for Council to consider in this year's budget planning workshop.

The COVID-19 pandemic moved many City operations into a work from home model in 2020, which significantly decreased the number of internship opportunities. In Summer 2019, the City hosted nine (9) interns in Engineering, Environmental Services (ESD), Human Resources, and Library and Recreation Services. Interns worked on projects which included creating marketing materials, revising job announcements, preparing recruitment videos, preparing calculations and reports, and providing therapeutic services. Although there were no summer interns in 2020 due to Shelter-in-Place orders, the City hired two (2) interns for Summer 2021 and three (3) are planned for Summer 2022.

Due to the cost of living in the Bay Area, finding a way to cultivate a workforce within our own City and region will benefit long-term recruitment and retention efforts and allow the City to hire local talent for permanent positions.

The Study Session reviewed the City's current outreach into high schools and colleges to attract the next generation of employees. The City participates in the International City/County Managers' Association (ICMA) Two-Counties Regional Internship (NextGen) program with cities and special districts in Santa Clara and San Mateo counties. The Study Session also reviewed internships, fellowships, job shadow days, career fairs, and the NOVA Youth Program.

NOVA Workforce Development prepares disadvantaged youth (ages 16-24) with skills and experience to attain full-time jobs and/or higher education. Participants generally receive 25 hours per week of paid work experience, in addition to participation in workshops, field trips, and community service projects. Mentoring, interviewing workshops, and career coaching are available for the participants. NOVA offers participants a variety of private and public employment settings, including City departments, such as Public Works and Library and Recreation Services.

NOVA's Youth Programs are funded by federal funding, with an annual fluctuating budget of approximately \$1 million. One NOVA staff member coordinates the Program for approximately 200 youth per year.

The high school/summer youth program at NOVA is focused on the NOVA client base (San Jose to San Francisco) and a more specific audience of underrepresented youth (ages 16-24), including youth who have not graduated from high school and justice involved youth. In addition, the program focuses on the attainment of industry-recognized certifications, work readiness, improvement of basic literacy and math skills, and placement in either a job or post-secondary education.

Three options with two sub options were presented to Council for consideration. The options were as follows:

1. Continue current programs for internships within the City of Sunnyvale for students, encouraging more participation from City departments; offer more student internships for high school and college students. The City would look for opportunities to grow the existing program, but not expand what staff is currently doing. This option will not require any additional funding by Council.
2. Consider opening the NOVA Summer Youth Program to allow up to 10 additional Sunnyvale high school students to participate. The additional participants would be Sunnyvale residents but may not otherwise be considered qualified to participate since they would not be required to be from an underrepresented population. This option will require approximately \$110,000 in funding to implement.
 - 2b. Identify a maximum number of high school or college students to participate in the NOVA Summer Youth Program with the number of participants to be identified by NOVA Workforce Services. Funding in the amount of \$11,000 per participant would be required and the total number may be limited by the number of employers that have internship slots available.
3. Fund five (5) full-time internships in various City departments. This option will require approximately \$390,000 in funding.
 - 3b. Identify and fund up to ten (10) part-time internships in various City departments. This option will require approximately \$200,000 for part time internships.

SERVICE LEVEL IMPACT

This budget supplement may have an impact on service levels depending on the option chosen. The first option has no impact as the City would be continuing an existing program. Options 2 and 3 and the sub options will have an increase in the current service level, expanding the existing NOVA Summer Youth program in Option 2 and expanding the City's internship program in Option 3.

FISCAL IMPACT

<u>Subject/Title</u>	<u>Funding</u>	<u>FY 2022/23</u>	<u>20-year Total*</u>
Develop a Workforce Initiative That Creates Partnerships to Develop a Pipeline for Students to Enter Public Sector Employment	General Fund	Option 1: No cost Option 2: \$110,000 Option 3: \$200,000 - \$390,000	N/A \$2.7 M \$4.9 M - \$9.5 M

*The twenty-year cost assumes a moderate 2% per year growth.

ALTERNATIVES

1. Approve one of the options in the supplement as proposed.
2. Approve one of the options in the supplement for a different dollar amount or timing.
3. Do not approve the options in the supplement.
4. Other direction as provided by Council.

STAFF RECOMMENDATION

Staff recommends Alternative 1: Approve option 1 which would allow staff to continue with current programs. Due to the time needed to help place the individuals in public sector positions, as well as coordinate individual participation in the ongoing summer youth training programs, there would be an additional workload for NOVA staff and funding by the City. The Human Resources staff would assist NOVA in either finding opportunities internally or creating opportunities, thus creating additional workload for the Human Resources staff and for departments hosting interns. Given competing priorities for limited General Fund resources and an already very high workload, staff does not support options 2 and 3 or sub options 2b and 3b of this budget supplement at this time for FY2022/23.

Prepared by: Tina Murphy, Director, Human Resources

Reviewed by: Marlena Sessions, Director, NOVA Workforce Services

Reviewed by: Tim Kirby, Director of Finance

Reviewed by: Teri Silva, Assistant City Manager

Approved by: Kent Steffens, City Manager

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Office of the City Attorney

Department Description

The Office of the City Attorney (OCA) provides legal advice and services, protects, and represents the interests of the City and ensures that actions by or on behalf of the City and its related bodies are in accordance with applicable legal requirements.

Programs and Services

OCA's Comprehensive Legal Services Program has three service areas: Provide Legal Advice, Provide Representation, and Management and Administration.

Provide Legal Advice

OCA advises and counsels the City Council, the Redevelopment Successor Agency, Boards, Commissions, and City staff on legal issues in all City operations, including property development, zoning, redevelopment, housing, public utilities, administrative, environmental, liability, and general matters. OCA prepares ordinances, resolutions, contracts, and franchises. OCA also monitors developments in laws concerning the City, communicates pertinent changes to the City Council and affected departments, and drafts amendments to City ordinances and documents to comply with changes to the law.

Provide Representation

OCA is responsible for representing the City in all legal actions and administrative proceedings in which the City is concerned, or to which it is a party. OCA represents City officials and employees in civil litigation arising out of or connected to City employment and prosecutes all charges of violation of municipal ordinances and regulations.

Management and Administrative Support Services

Management and administrative support staff monitor overall office performance, prepare and administer the office budget, and maintain the department's website. As necessary, OCA directs and monitors the work and costs of outside counsel. Personnel attend programs and training consistent with state requirements for continuing legal education.

Recent Accomplishments

- **Redistricting:** Advisory services related to new Council district maps.
- **Elections:** Advisory services related to resignation of councilmember and filling vacancy.
- **Downtown:** Advisory services related to the implementation of the Downtown Specific Plan Amendment and Development Agreement with STC Venture (CityLine) and drafting development agreements for Murphy Square Project, and Minkoff Project on Mathilda.
- **Planning:** Provided advisory services related to the Lawrence Station Area Plan, the El Camino Real Specific Plan, and Moffett Park Specific Plan and their associated environmental impact reports (EIRs) and drafted a development agreement with Intuitive Surgical; advised on implementation of new State housing laws.
- **DPS:** Filed two (2) Gun Violence Restraining Orders, drafted the sideshow ordinance, and litigated code enforcement matters (obtaining receiverships, inspection warrants and defining a writ to uphold Administration Citations).
- **Council:** Drafted fifteen (15) ordinances, including implementation of SB1383 (solid waste), SB9 (DUO development), and Responsible Construction Ordinance, as well as drafted fifty-nine (59) resolutions.
- **COVID-19:** Provided advisory services and drafted emergency orders.
- **DPW:** Provided advisory services related to ADA Transition Plan.

Budget Highlights

- Created a new Service Delivery Plan to better track administration costs.
- Created new project to provide for legal services associated with substandard residential properties.

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Office of the City Attorney

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 10100 - Comprehensive Legal Services							
10101	Provide Representation in Litigation and Administrative Matters	333,479	526,612	268,815	(49.0%)	276,671	2.9%
10102	Provide Transactional Legal Advisory Services	1,690,052	1,115,157	1,432,762	28.5%	1,473,352	2.8%
10103	Development Enterprise Services	475,521	435,034	432,412	(0.6%)	444,630	2.8%
10104	Legal Advice for RDA Issues - ROPS Admin	1,018	0	0	0.0%	0	0.0%
10106	Management, Supervisory and Administrative Support Services - Comprehensive Legal	N/A	N/A	59,149	N/A	60,924	3.0%
Total Program 10100 - Comprehensive Legal Services		2,500,070	2,076,803	2,193,138	5.6%	2,255,577	2.8%
Total Operating Budget		2,500,070	2,076,803	2,193,138	5.6%	2,255,577	2.8%
Dollars by Fund							
General Fund		2,023,531	1,641,769	1,760,726	7.2%	1,810,947	2.9%
Development Enterprise Fund		475,521	435,034	432,412	(0.6%)	444,630	2.8%
Redevelopment Obligation Retirement Fund		1,018	0	0	0.0%	0	0.0%
Total Dollars by Fund		2,500,070	2,076,803	2,193,138	5.6%	2,255,577	2.8%
Dollars by Category							
Salaries and Benefits:							
Salaries		1,065,002	1,123,503	1,136,136	1.1%	1,170,219	3.0%
Overtime and Casual Staffing		17,528	0	0	0.0%	0	0.0%
Other Pay		356,139	167,114	166,700	(0.2%)	166,812	0.1%
Leaves		217,081	213,989	299,623	40.0%	308,612	3.0%
Workers' Compensation		17,445	4,494	4,006	(10.9%)	4,126	3.0%
Retirement		429,006	197,690	195,676	(1.0%)	201,009	2.7%
Total Salaries and Benefits		2,102,201	1,706,790	1,802,141	5.6%	1,850,778	2.7%

	FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Non-Personnel:						
Goods and Services	230,121	203,000	213,325	5.1%	219,720	3.0%
Property and Capital	817	0	0	0.0%	0	0.0%
Internal Service Charges	166,931	167,013	177,672	6.4%	185,079	4.2%
Total Non-Personnel	397,869	370,013	390,997	5.7%	404,799	3.5%
Total Dollars by Category	2,500,070	2,076,803	2,193,138	5.6%	2,255,577	2.8%

Office of the City Attorney

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Position by Program / Service Delivery Plan						
Program 10100 - Comprehensive Legal Services						
10101	Provide Representation in Litigation and Administrative Matters	1.25	1.25	0.35	(0.90)	0.35
10102	Provide Transactional Legal Advisory Services	4.45	4.45	5.35	0.90	5.35
10103	Development Enterprise Services	1.30	1.30	1.30	0.00	1.30
10104	Legal Advice for RDA Issues - ROPS Admin	0.00	0.00	0.00	0.00	0.00
10106	Management, Supervisory and Administrative Support Services - Comprehensive Legal	0.00	0.00	0.00	0.00	0.00
Total Program 10100 - Comprehensive Legal Services		7.00	7.00	7.00	0.00	7.00
Total Positions by Program / Service Delivery Plan						
		7.00	7.00	7.00	0.00	7.00
Positions by Fund						
General Fund		5.70	5.70	5.70	0.00	5.70
Development Enterprise Fund		1.30	1.30	1.30	0.00	1.30
Redevelopment Obligation Retirement Fund		0.00	0.00	0.00	0.00	0.00
Total Positions by Fund		7.00	7.00	7.00	0.00	7.00
Position Classification						
Assistant City Attorney		2.00	2.00	2.00	0.00	2.00
City Attorney		1.00	1.00	1.00	0.00	1.00
Legal Secretary		1.00	1.00	1.00	0.00	1.00
Paralegal		1.00	1.00	1.00	0.00	1.00
Senior Assistant City Attorney		2.00	2.00	2.00	0.00	2.00
Total Positions		7.00	7.00	7.00	0.00	7.00

* Position changes as of 5/2022.

Office of the City Attorney

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	7.00	2,076,803
Ongoing Costs Adjustments		
Salaries and Benefits		95,351
Purchased Goods and Services		10,325
Internal Service Charges		10,659
Total Base Budget Adjustments	0.00	116,335
Total FY 2022/23 Base Operating Budget	7.00	2,193,138
Total FY 2022/23 Adopted Budget	7.00	2,193,138

Office of the City Attorney Performance Indicators

2011 Consolidated General Plan Goals:

This department provides administrative and/or internal services within the City. As such, its indicators are not tied to General Plan goals and instead are developed to optimize the level of internal/administrative support service provided.

	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
COMPREHENSIVE LEGAL SERVICES						
WORKLOAD INDICATORS						
Total number of active litigation cases for current fiscal year.	12	20	19		20	
Total number of contracts prepared/reviewed.	383	290	N/A		N/A	
Total number of ordinances prepared.	11	15	17		18	
Number of active DPS administrative cases (weapons and Pitchess motions) for current fiscal year.	5	10	7		8	
Total number of resolutions prepared.	66	59	61		60	
Total number of Board, Commission, and City Council Meetings supported.	78	61	59		65	
PERFORMANCE INDICATORS						
Percent of survey respondents reporting they received legal services in a timely manner.	100.00%	100.00%	100.00%	90.00%	90.00%	90.00%
Percent of survey respondents reporting they were satisfied with the legal services received.	89.47%	95.00%	95.00%	90.00%	90.00%	90.00%
Percent of survey respondents reporting they received practical and effective legal advice.	89.47%	100.00%	100.00%	90.00%	90.00%	90.00%
Percent of total Department operating budget expended.	95.27%	92.16%	104.77%	100.00%	100.00%	100.00%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

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**Office of the
City Manager**

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Office of the City Manager

Department Description

The Office of the City Manager (OCM) is charged with the duties of City policy management, general budget policy administration, general research and systems development, administrative management, community relations, public information, and volunteer program administration, in addition to duties and responsibilities as designated by the City Charter and Municipal Code. The City Manager serves as the City's Chief Executive Officer (CEO) responsible to the City Council and City Charter for the proper administration of all affairs of the City. The Assistant City Manager is responsible for the operations and the day-to-day oversight of the Office of the City Manager and serves as the Department Director.

Programs and Services

The OCM budget structure focuses resources on the overall management of the City, grouped by service areas.

City Council Support

City Council strategic policy setting and planning occurs within this service area. OCM supports the City Council with establishing policies and priorities; deciding on regional, state, and federal legislative support positions; business visits and grand openings; and executing its legislative responsibilities. Resources to conduct Council business, such as memberships, conference and travel expenses, technology allowances, and general supplies are budgeted here.

Citywide Leadership and Management Services

The City Manager is charged with implementing Council direction, management and leadership, oversight of day-to-day operations, strategic planning, and upholding the City Charter. The City Manager's Office focuses on strategic planning and policy development; public outreach and communication; economic development; oversight of City operations and department resources; the planning and execution of highly complex, citywide projects such as the Enterprise Resource Planning (ERP) system, modernization of the Civic Center, major specific plan amendments and the Downtown/Town Center development; as well as regional, state, and federal legislative coordination and advocacy. Resources for this service area include minimal funding for responding to unanticipated initiatives.

City Clerk's Office

The City Clerk is the local official for elections, local legislation, the Public Records Act, the Political Reform Act, Boards and Commissions coordination and recruiting, and open meeting laws (Brown Act). Routine responsibilities include supporting City Council meetings with meeting management and minute production, overseeing the City's Boards and Commissions Program, coordinating responses to Public Records Act requests, and storage of legally mandated records. The Clerk's Office also provides administrative services related to municipal elections and local candidate and voter information as outlined in the State of California Elections Code.

Administration

This area supports the departmental functions of OCM, such as procurement and personnel. Support services are coordinated throughout the Office to eliminate duplicative work, enhance environmental awareness, and modernize business processes.

Equity, Access, and Inclusion

City Council established Equity, Access, and Inclusion (EAI) as a strategic priority. This area supports the organization in implementing an EAI framework to ensure equitable outcomes for all residents. OCM has established the Sunnyvale Employees for Equity and Diversity (SEED) team to (1) develop strategies for operationalizing equity in our service delivery, (2) examine our policies and practices using an equity lens, and (3) set goals and drive results. Deliverables for this service area include citywide EAI staff training and honoring our diverse community at an annual cultural celebration.

Business Development

This area supports new and existing businesses with obtaining City permits by providing (1) assistance during each phase of plan review and approval, (2) support during development process for new and expansion projects, (3) assistance in resolving issues during the permit and construction process, and (4) coordination of meetings with staff, developers, property owners, and business owners.

Recent Accomplishments

- Implemented a telework program recognizing the potential benefits associated with telecommuting including reductions in workforce commute, reductions in greenhouse emissions, reductions in City building and office maintenance costs, and improved employee morale.
- Successfully and safely reopened City Hall and other City services that were closed due to the pandemic while adhering to ever-changing COVID-19 state and local mandates and recommendations.
- Provided ongoing training and support for telepresence public meetings for City Council and Boards and Commissions.
- Facilitated a Council discussion regarding returning to in-person public City Council meetings along with Board and Commission meetings including the consideration of various hybrid in-person/teleconference public meeting options.
- Engaged in regional, state, and federal legislative activities pursuant to Council-approved advocacy positions and existing City policy by writing 28 advocacy letters.
- Coordinated with department staff to update eight (8) Council policies.
- Supported comprehensive review and update to the Boards and Commissions Program.
- Launched a new community engagement website for residents to see trends in plane flight paths and noise events
- Established outdoor business program allowing over 60 businesses (restaurants, nail salons, hair salons) to operate outdoors during pandemic when indoor masks were required. Program will continue into next fiscal year.
- Completed the Sunnyvale Cares programs and Enterprise Foundation contract – distributed funds to selected businesses, presented final recommendations to Council for the nonprofit program and distributed funds to nonprofits.
- Completed Development Agreement for Intuitive Surgical, ensuring one of the City's largest sales tax generators will remain in Sunnyvale for over a decade.
- Nearing completion of the implementation and transition to LaserFiche (software system) for the Electronic Records Management (ERM) system.
- Completed first year on the new Oracle Enterprise Resource Planning (ERP) Financial system as of February 2022.
- Coordinated communications for several high-profile topics, including the Fair Oaks Motel program for 31 unhoused residents and the City's redistricting process.
- Significant progress on the City's website content management system update to govAccess, replacing a phased-out system (Civica CMS). Worked with the vendor to develop refreshed website designs, update the site navigation, improve aggregated content pages (e.g., News Center), and began migration process to launch the new website in spring 2022.
- Migrated 39 mailing lists and 60,000 subscribers from Constant Contact to a new email subscription service, govDelivery with no disruption to communication service and saw an 80% subscription boost following migration. The new system is more secure (FedRamp certified), enables subscribers to manage and password-protect their accounts, and fully integrates with the new website content management system (govAccess).
- Successfully completed the Redistricting project by guiding the Redistricting Commission through the process of refining 25 community map submissions, educating and engaging the community, and facilitating Council adoption of a final district map.

- Onboarded the Sunnyvale Employees for Equity and Diversity (SEED) team and worked to develop a draft equity framework to guide Equity, Access, and Inclusion rollout.
- Collaborated with community non-profit partners to provide case management and other related services for unhoused population

Budget Highlights

Service Level Adjustments

- Added ongoing resources to further Sunnyvale’s equity, access, and inclusion efforts by establishing a Human Relations Commission.
- Added staff capacity to support businesses through the development process for new and expansion projects in implementation of the City’s Economic Development Strategic Plan.
- Added contract funding for coordination of citywide social media to enhance community engagement.

Baseline Adjustments

- Reduced goods and services budget by \$45,000 due to dissolution of the Santa Clara County Airport Roundtable.

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Office of the City Manager

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 10200 - Office of the City Manager							
10201	City Council Business and Support	1,144,791	1,310,327	1,219,028	(7.0%)	1,255,909	3.0%
10202	Citywide Leadership and Management Services	2,323,901	2,107,467	2,212,194	5.0%	2,276,375	2.9%
10203	City Clerk's Office	706,495	681,907	659,409	(3.3%)	677,891	2.8%
10204	Department Office Administration	864,846	840,965	677,331	(19.5%)	695,703	2.7%
10206	Equity, Access and Inclusion	N/A	224,420	479,400	113.6%	492,671	2.8%
10207	Business Development Support	N/A	N/A	391,554	N/A	402,502	2.8%
Total Program 10200 - Office of the City Manager		5,040,033	5,165,086	5,638,916	9.2%	5,801,051	2.9%
Total Operating Budget		5,040,033	5,165,086	5,638,916	9.2%	5,801,051	2.9%
Projects and Equipment							
830521	Enterprise Resource Planning (ERP) System Implementation	N/A	209,420	467,691	N/A	0	N/A
Total Projects and Equipment		N/A	209,420	467,691	N/A	0	N/A
Dollars by Fund							
General Fund		5,040,033	5,165,086	5,247,362	1.6%	5,398,549	2.9%
Development Enterprise Subfund		N/A	N/A	391,554	N/A	402,502	2.8%
General Services - Technology and Communication Services Fund		N/A	209,420	467,691	N/A	0	N/A
Total Dollars by Fund		5,040,033	5,374,506	6,106,607	13.6%	5,801,051	(5.0%)

	FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Category						
Salaries and Benefits:						
Salaries	2,183,051	2,797,699	3,167,308	13.2%	2,966,920	(6.3%)
Overtime and Casual Staffing	15,218	650	676	4.0%	696	3.0%
Other Pay	652,724	429,845	511,860	19.1%	460,117	(10.1%)
Leaves	396,932	475,811	770,327	61.9%	715,532	(7.1%)
Workers' Compensation	28,611	9,993	10,307	3.1%	9,575	(7.1%)
Retirement	786,986	435,568	505,491	16.1%	465,982	(7.8%)
Total Salaries and Benefits	4,063,522	4,149,566	4,965,969	19.7%	4,618,822	(7.0%)
Dollars by Category						
Non-Personnel:						
Goods and Services	305,195	534,152	522,744	(2.1%)	538,394	3.0%
Property and Capital	5,108	5,040	0	(100.0%)	0	0.0%
Internal Service Charges	666,208	685,748	617,894	(9.9%)	643,835	4.2%
Total Non-Personnel	976,511	1,224,940	1,140,638	(6.9%)	1,182,229	3.6%
Total Dollars by Category	5,040,033	5,374,506	6,106,607	13.6%	5,801,051	(5.0%)

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

Office of the City Manager

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 10200 - Office of the City Manager						
10201	City Council Business and Support	9.50	9.50	9.50	0.00	9.50
10202	Citywide Leadership and Management Services	7.70	6.70	6.50	(0.20)	6.50
10203	City Clerk's Office	3.00	3.50	3.50	0.00	3.50
10204	Department Office Administration	3.80	3.80	3.25	(0.55)	3.25
10206	Equity, Access and Inclusion	0.00	1.00	2.25	1.25	2.25
10207	Business Development Support	N/A	N/A	1.50	1.50	1.50
Total Program 10200 - Office of the City Manager		24.00	24.50	26.50	2.00	26.50
Capital or Special Projects						
830521	Enterprise Resource Planning (ERP) System Implementation**	1.00	1.00	2.00	1.00	0.00
Total Capital or Special Projects		1.00	1.00	2.00	1.00	0.00
Total Positions by Program / Service Delivery Plan		25.00	25.50	28.50	3.00	26.50
Positions by Fund						
General Fund		24.00	24.50	25.00	0.50	25.00
General Services - Technology and Communication Services		1.00	1.00	2.00	1.00	0.00
Development Enterprise Fund		N/A	N/A	1.50	1.50	1.50
Total Positions by Fund		25.00	25.50	28.50	3.00	26.50

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Position Classification					
Administrative Aide - Term Limited	1.00	0.00	0.00	0.00	0.00
Administrative Analyst	1.00	1.00	1.00	0.00	1.00
Assistant City Manager	1.00	1.00	1.00	0.00	1.00
Assistant to the City Manager	1.00	1.00	0.00	(1.00)	0.00
City Clerk	1.00	1.00	1.00	0.00	1.00
City Manager	1.00	1.00	1.00	0.00	1.00
Communications Officer	1.00	1.00	1.00	0.00	1.00
Council Members	6.00	6.00	6.00	0.00	6.00
Deputy City Clerk	1.00	1.50	1.50	0.00	1.50
Deputy City Manager	1.00	1.00	2.00	1.00	2.00
Economic Development Manager	0.00	0.00	1.00	1.00	1.00
Equity, Access & Inclusion Manager	0.00	1.00	1.00	0.00	1.00
Executive Assistant	2.00	2.00	2.00	0.00	2.00
Information Technolog Manager - Term-Limited**	0.00	0.00	1.00	1.00	0.00
Mayor	1.00	1.00	1.00	0.00	1.00
Senior Management Analyst	2.00	2.00	2.00	0.00	2.00
Senior Management Analyst - Term Limited	1.00	1.00	1.00	0.00	0.00
Senior Office Assistant	3.00	3.00	4.00	1.00	4.00
Web and Communications Specialist	1.00	1.00	1.00	0.00	1.00
Total Positions	25.00	25.50	28.50	3.00	26.50

* Position changes as of 5/2022

** Position previously in Information Technology Department

Office of the City Manager

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	24.50	5,165,086
FY 2022/23 Base Budget Adjustments		
One-Time Adjustments		0
Ongoing Costs Adjustments		
Salaries and Benefits		120,287
Purchased Goods and Services Changes:		
Reduction in Contract Services due to Dissolution of the Santa Clara County Airport Roundtable		(45,000)
Goods & Services Alignment to Baseline Service Level Requirements		23,592
Property and Capital Outlay		
Council Technology Stipend from Operating to Project Budget		(5,040)
Internal Service Charge Alignment to Baseline Service Level Requirements		(67,854)
Total Base Budget Adjustments	0.00	25,985
Service Level Adjustments		
Economic Development Plan Implementation		
Add Economic Development Manager	1.00	229,103
Reclassify Assistant to City Manager to Deputy City Manager	0.00	91,341
Establish Human Relations Commission		
Add Senior Office Assistant	1.00	117,400
Extend Term-Limited Equity, Access & Inclusion Manager to Ongoing*	0.00	0
Contract Services for Social Media Management		10,000
Total Service Level Adjustments	2.00	447,845
Total FY 2022/23 Base Operating Budget	26.50	5,638,916
Projects and Equipment		
Enterprise Resource Planning Implementation	2.00	467,691
Total FY 2022/23 Adopted Budget	28.50	6,106,607

* Position was included in 2021/22 Adopted Budget for two years; no change to position count or cost for 2022/23

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Office of the City Manager Performance Indicators

2011 Consolidated General Plan Goals: Chapter 1, Community Vision (CV)

Goal CV-1: Achieve a Community in Which Citizens and Businesses Are Informed About Local Issues and City Programs and Services

Please refer to the [General Plan Executive Summary](#) for further details on goals

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
OFFICE OF THE CITY MANAGER							
WORKLOAD INDICATORS							
Number of Council Agendas prepared.	CV-1	47	33	38		41	
Number of Reports to Council processed.	CV-1	307	303	265		257	
Number of board and commission applicants.	CV-1	33	34	48		41	
Number of public records act (PRA) requests processed. ¹	CV-1	206	294	350		483	
Number of media inquiries.	N/A	112	59	36		60	
Number of business license renewals.	CV-1	3,167	3,300	4,122		3,500	
Net new businesses.	CV-1	1,445	778	1,132		850	
Number of legislative advocacy items reviewed/processed.	CV-1	24	15	28		22	
Number of Service Requests received through the Office of the City Manager's Customer Relationship Management portal. **	CV-1	204	110	319		270	
Number of social media posts.	CV-1	225	347	248		200	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Percent of business that agree Sunnyvale is a good place to do business.	CV-1	88%	96%	97%	95%	93%	95%
Percent of residents that feel the quality of services provided by the City of Sunnyvale are good or excellent. ²	CV-1	74%	N/A	78%	N/A	N/A	85%
Percent of Service Requests responded to within three business days. **	CV-1	79%	88%	54%	90%	85%	90%
Percent of routine website change requests completed within two business days. [New in 2022/23]	CV-1	N/A	N/A	99.70%	90.00%	95.00%	95.00%
Percent of residents that rate the overall quality of information in the City's mailed newsletter (Horizon) as good or excellent. ²	CV-1	82%	N/A	81%	N/A	N/A	85%
Percent of residents that rate the overall quality of information on the City's website was good or excellent. ²	CV-1	73%	N/A	77%	N/A	N/A	85%
Percent of residents that felt the overall quality of information on the City's social media channels was good or excellent. ²	CV-1	73%	N/A	63%	N/A	N/A	85%
Percent of total Department operating budget expended.		90.00%	92.50%	91.54%	100.00%	90.00%	100.00%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

** Delay in processing Service Requests due to staff vacancies and change in reporting methodology.

¹ The increase in PRA requests is the result of improved PRA tracking process.

² The data for the measures come from the biannual National Citizen Survey results conducted every other year.

**Community
Development**

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Community Development Department

Department Description

The Community Development Department promotes sustainable development while enhancing the economy, community character and quality of life for residents. The department is responsible for land use policy planning and development review to ensure compliance with the Sunnyvale Municipal Code and other government regulations related to the physical development of the City and welfare of community members.

Programs and Services

The Community Development Department is organized into four programs: Building Safety; Planning; Housing/Community Development Block Grant (CDBG); and Department Management.

Building Safety Program

The Building Safety Program reviews building permits and plans, conducts construction inspections, and provides technical support to homeowners, contractors and design professionals. The program oversees the One-Stop Permit Center, which provides centralized customer service with staff from multiple City departments. Building permits and plans are reviewed and approved through the One-Stop Permit Center and the City's web-based e-permitting system for minor permits.

Planning Program

The Planning Program oversees policy planning and zoning approvals, with the aim of improving the quality of life in the City through comprehensive and effective policy planning. Program activities include preparing, updating and administering the City's General Plan, specific plans and other land use policy documents, reviewing and processing development applications for planning permits, conducting research on Council-adopted study issues, reviewing proposed legislation affecting the City's zoning authority, monitoring community conditions and conducting community outreach. Program staff also provides support to the Planning Commission and the Heritage Preservation Commission.

Housing/CDBG Program

The Housing/CDBG (Community Development Block Grant) Program administers various housing programs, including the Home Improvement, Below Market Rate Housing, First-time Home Buyer, and Tenant-Based Rental Assistance programs. Program staff also manages three (3) special revenue funds and their associated loan portfolios: Housing Mitigation, CDBG, and Home Investment Partnerships HOME Program.

The program manages several large capital projects funded by these special revenue funds, smaller public infrastructure and facility projects and annual grants for human services. Program staff also provides support to the Housing and Human Services Commission, and coordinates with other divisions on housing policy development and long-range planning to meet regional housing needs.

Department Management

The Department Management Program provides overall leadership and management of the Community Development Department. Activities include budgeting, work programming, personnel administration, and general support to the City Manager's Office, City Clerk, and the City Executive Leadership Team.

Recent Accomplishments

Building

- Increase in building permits submitted for Accessory Dwelling Units (ADUs); projecting 90 permits issued by end of FY 2021/22.
- Permitted 525,000 square feet of Office Tenant Improvements in Moffett Park and Perry Park.
- Issued 2.6 million square feet of new buildings with a valuation of ~\$273M.
 - Google – 300 Caribbean Drive (~500,000 square feet)
 - Google – 100 Caribbean Drive (~540,000 square feet)
- Expect to issue in FY 2021/22:
 - Intuitive Surgical South Building: an 890,000 square foot R&D, manufacturing, and office building.
 - Intuitive Surgical parking garage with 532,118 square feet.
 - CityLine Block 3N office buildings with a combined area of 622,965 square feet.
 - CityLine Block 3S multifamily/mixed-use building of 574,443 square feet.
- Shifted to a digital platform for building permit plan reviews and have received positive feedback from pre-pandemic regular customers of the One-Stop Permit Center.
- Reopened the One-Stop Permit Center for over-the-counter plan reviews for residential and small commercial projects providing coordinated services from various departments.
- Performed 110,000 inspections and approximately 38,000 stops for residential and nonresidential projects.
- Performed 2,800 first plan checks and 16,000 rechecks of residential and nonresidential projects.

Housing

- 24 Below Market Rate (BMR) homes were sold and 65 refinances were processed.
- 62 Virtual BMR applications were submitted and reviewed by Housing staff.
- Implementation of the 2020 Housing Strategy, beginning with the Inclusionary Ownership Housing Ordinance, increased from 12.5% to 15%.
- Construction began on Block 15, a new 90-unit affordable housing development with 25% of the apartments reserved for developmentally disabled residents. The City awarded a \$17.5M loan for this development.
- 10 Home Improvement Program grants and loans were issued to low-income Sunnyvale homeowners. This program allows income qualified homeowners funding opportunities to make emergency repairs, energy efficient updates, and home access improvements to age in place.
- Two new affordable housing developments, totaling over 270 affordable units, received planning entitlements.
- The City Council adopted the Mobile Home Park Memorandum of Understanding (MOU) to preserve and protect mobile homes as an affordable housing source in the community.
- Awarded over \$2M in CDBG and HOME funds to nonprofit Partners to support lower income Sunnyvale residents.
- Continued to review significant numbers of new housing legislation bills.
- Began work on the City's 2023 Housing Element Update and conducted various initial outreach events.

Planning

- Worked on the updates to four of Sunnyvale’s area plans:
 - Lawrence Station Area Plan: Plan and EIR adopted and certified in September 2021/
 - El Camino Real Specific Plan: Draft Plan and DEIR complete and circulation started mid-March 2022. Public hearings set for May through June 2022, anticipated adopted in late June.
 - Moffett Park Specific Plan: Continued plan development and conducted workshops regarding major plan components such as Land Use, Mobility, Open Space, Urban Ecology, Sea Level Rise, and Infrastructure. Conducted working study sessions with Planning Commission and City Council for policy direction on plan elements. Draft Plan and DEIR anticipated to be released Summer 2022 with adopted in the Fall of 2022.
 - Arques Specific Plan Update: Applied Materials has submitted and application to amend the existing specific plan. The applicant is finalizing their proposal. Once received, public outreach and CEQA review will begin.
- Continued to work on the Noise, Air Quality and Environmental Justice sections of the General Plan. Administrative drafts are under review. Public review and hearings anticipated to occur Spring through Summer 2022 with adopted in Winter 2022.
- Village Center Master Plans: The Village Center Master Plan process began in January. Outreach will begin in April 2022 with an anticipated adoption in early 2023.
- SB9 (Housing Development on single-family lots): Sunnyvale Municipal Code revisions that addressed Duo and ULS provisions were prepared and adopted by the City Council in January 2022.
- Single-Family/Duplex/DUO Design Guidelines: The update will provide objective design standards/guidelines for single-family dwellings, duplex dwellings, and DUO development. Staff is currently selecting a consultant to begin the work which is anticipated to take approximately 18 months to complete.
- Citywide Design Guidelines: Updates to existing City Design Guidelines for residential and mixed development and Landscape Design Guidelines began in June 2021. Outreach was conducted in Fall 2021. Draft Public documents anticipated for release in Summer 2022.
- Approved planning entitlements for Downtown:
 - 300 S. Mathilda – New 6 story office building with ground floor retail approved in September 2021.
 - Construction of the former Macy’s site and Redwood Square area is underway; staff coordinates with the applicant and other downtown stakeholders.
- Other Significant Planning Entitlements:
 - 123 (93 net new) affordable housing units at 245 W. Weddell.
 - 174 affordable units at 1178 Sonora Court.
 - 50 townhouses (including 6 BMR units) and approximately 35,400 square feet of medical office, and a 0.46-acre open space at 877 W. Fremont Avenue.
 - 1.2 million square feet of industrial/open space for Intuitive Surgical on Kifer Road.
- Permit Activity has steadily increased since last fiscal year. While the permit count may not reach the levels prior to the pandemic, the types and complexity of permits has increased significantly due to recent State Laws.
- Upcoming Year Permit Activity: It is anticipated that the Planning Division will receive numerous infill projects along El Camino following the adoption of the plan and there are an anticipated 10-12 large projects waiting for the adoption of the updated Moffett Park Specific Plan.

Budget Highlights

- Reviewed and restructured the Housing Program’s service areas for organizational alignment. There are now Seventeen (17) service categories replacing the prior four (4) broader categories.

Service Level Adjustments

- Converted one term-limited Permit Clerk II position to permanent and extended one term-limited Permit Clerk II position to meet sustained development activity service levels.
- Increased contract budget by \$70K to provide more capacity in reviewing major zoning applications with the adoption of new planning areas.
- Added new funding for the heritage resources plaque program.

Community Development Department

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 10300 - Building Safety							
10305	Residential and Non-Residential Building Construction Inspection	1,783,065	1,721,988	1,818,533	5.6%	1,870,202	2.8%
10306	Land Use and Regular Building Plan Check	1,827,911	939,955	847,913	(9.8%)	872,419	2.9%
10307	Building Division Administration, Management, and Training	848,913	957,447	1,075,717	12.4%	1,078,492	0.3%
10308	One-Stop Permit Center General Building Information	509,876	99,352	378,812	281.3%	389,599	2.8%
10309	One-Stop Permit Center Reception and Cashiering Services	224,695	221,798	263,520	18.8%	271,355	3.0%
10310	Building and Fire Inspections Scheduling	166,882	211,284	141,008	(33.3%)	144,980	2.8%
10311	Minor Project Scope Building Plan Check and Permit	181,492	75,429	271,230	259.6%	278,867	2.8%
10312	Express and By-Appointment Building Plan Check and Permit	75,606	52,811	408,496	673.5%	420,058	2.8%
Total Program 10300 - Building Safety		5,618,440	4,280,064	5,205,229	21.6%	5,325,972	2.3%
Program 10400 - Planning							
10405	Planning Policy Administration	241,764	273,062	370,282	35.6%	380,660	2.8%
10406	Planning Policy Studies	379,065	416,744	195,344	(53.1%)	200,801	2.8%
10407	Planning Policy Analysis	16,781	45,639	116,461	155.2%	119,644	2.7%
10408	Planning Policy Grant Fund	104,719	24,434	110,909	353.9%	113,931	2.7%
10409	Zoning Administration	460,121	228,302	662,276	190.1%	680,716	2.8%
10410	Zoning Major Applications	824,287	794,305	754,969	(5.0%)	774,090	2.5%
10411	Zoning Minor Applications	268,861	354,319	345,711	(2.4%)	355,363	2.8%
10412	Zoning Miscellaneous Applications	289,501	325,769	317,482	(2.5%)	326,322	2.8%
10413	Zoning Design Review	296,697	234,683	241,306	2.8%	248,029	2.8%
10414	Zoning Tree Removal Permits	22,788	36,006	24,330	(32.4%)	25,007	2.8%
10415	Zoning Review for Building Permits	257,994	142,690	134,963	(5.4%)	138,731	2.8%
10416	Zoning Information	869,879	518,614	272,400	(47.5%)	279,962	2.8%
Total Program 10400 - Planning		4,032,457	3,394,567	3,546,433	4.5%	3,643,256	2.7%

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 10500 - Housing and CDBG Program							
10501	Community Development Block Grant (CDBG) ¹	113,888	216,449	0	(100.0%)	0	0.0%
10502	Lower-Income Housing (HOME) ¹	36,463	78,304	0	(100.0%)	0	0.0%
10503	Local Housing / Projects and Programs	404,195	599,252	646,410	7.9%	665,214	2.9%
10504	Housing Successor Agency Low-Mod Fund	25,893	45,021	41,650	(7.5%)	42,789	2.7%
10505	Housing Rehabilitation Program ¹	75,396	124,831	0	(100.0%)	0	0.0%
10506	Local Housing / Below Market Rate (BMR) Program Administration	484,707	413,430	410,158	(0.8%)	421,322	0.0%
Total Program 10500 - Housing and CDBG Program		1,140,542	1,477,287	1,098,218	(25.7%)	1,129,325	2.8%
Program 10600 - Community Development Department Management							
10601	Management, Supervisory and Administrative Support Services - Department	910,983	750,200	775,620	3.4%	796,885	2.7%
Total Program 10600 - Community Development Department Management		910,983	750,200	775,620	3.4%	796,885	2.7%
Program 16100 - CDBG Program							
16101	CDBG Program - Budget Only ²	N/A	N/A	233,531	N/A	240,227	2.9%
Total Program 16100 - CDBG Program		N/A	N/A	233,531	N/A	240,227	2.9%
Program 16200 - Housing Rehabilitation Program							
16201	CDBG RLF - General ²	N/A	N/A	132,302	N/A	135,970	2.8%
Total Program 16200 - Housing Rehabilitation Program		N/A	N/A	132,302	N/A	135,970	2.8%
Program 16400 - Lower Income Housing (HOME)							
16401	Lower Income Housing (HOME) - Budget Only ²	N/A	N/A	82,814	N/A	85,130	2.8%
Total Program 16400 - Lower Income Housing (HOME)		N/A	N/A	82,814	N/A	85,130	2.8%
Total Operating Budget		11,702,422	9,902,118	11,074,147	11.8%	11,356,765	2.6%

	FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Projects and Equipment						
833960 Moffett Park Specific Plan Staffing	234,527	215,516	441,784	N/A	453,284	N/A
832270 Permitting System Replacement	0	486,194	319,036	N/A	0	N/A
Total Projects and Equipment	234,527	701,710	760,820	N/A	453,284	N/A

Dollars by Fund						
General Fund	1,653,202	1,510,080	1,568,615	3.9%	1,611,920	2.8%
Community Development Block Grant (CDBG) Fund	189,284	341,280	365,833	7.2%	376,197	2.8%
Development Enterprise Fund	9,143,205	7,130,266	8,400,451	17.8%	8,607,476	2.5%
General Services - Technology and Communication Services Fund	0	486,194	319,036	(34.4%)	0	(100.0%)
Housing Fund	888,902	1,012,682	1,056,568	4.3%	1,086,537	2.8%
HOME Grant Fund	36,463	78,304	82,814	5.8%	85,130	2.8%
Redevelopment Housing Fund	25,893	45,021	41,650	(7.5%)	42,789	2.7%
Total Dollars by Fund	11,936,949	10,603,828	11,834,967	11.6%	11,810,049	(0.2%)

Dollars by Category						
Salaries and Benefits:						
Salaries	4,552,324	5,403,231	5,909,736	9.4%	5,890,496	(0.3%)
Overtime and Casual Staffing	288,544	258,070	263,615	2.1%	271,517	3.0%
Other Pay	1,454,060	1,066,697	1,166,644	9.4%	1,125,453	(3.5%)
Leaves	952,716	1,029,127	1,558,524	51.4%	1,553,451	(0.3%)
Workers' Compensation	65,224	19,642	18,451	(6.1%)	18,311	(0.8%)
Retirement	1,836,469	904,021	971,246	7.4%	964,655	(0.7%)
Total Salaries and Benefits	9,149,337	8,680,788	9,888,216	13.9%	9,823,883	(0.7%)

Non-Personnel:						
Goods and Services	1,698,048	868,161	1,014,264	16.8%	1,015,146	0.1%
Property and Capital	22,253	0	0	0.0%	0	0.0%
Internal Service Charges	1,067,311	1,054,879	932,487	(11.6%)	971,020	4.1%
Total Non-Personnel	2,787,612	1,923,040	1,946,751	1.2%	1,986,166	2.0%

Total Dollars by Category	11,936,949	10,603,828	11,834,967	11.6%	11,810,049	(0.2%)
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* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

1 Programs will be closed in FY 2022/23, replacing by new programs of 16101, 16201 and 16401.

2 New programs set up in FY 2022/23, to replace old programs of 10501, 10502 and 10505.

Community Development Department

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 10300 - Building Safety						
10305	Residential and Non-Residential Building Construction Inspection	8.30	8.30	8.85	0.55	8.85
10306	Land Use and Regular Building Plan Check	4.60	4.60	2.83	(1.77)	2.83
10307	Building Division Administration, Management, and Training	5.60	5.60	4.95	(0.65)	4.95
10308	One-Stop Permit Center General Building Information	1.00	1.00	1.97	0.97	1.97
10309	One-Stop Permit Center Reception and Cashiering Services	1.50	1.50	1.00	(0.50)	1.00
10310	Building and Fire Inspections Scheduling	1.50	1.50	1.00	(0.50)	1.00
10311	Minor Project Scope Building Plan Check and Permit	0.50	0.50	1.53	1.03	1.53
10312	Express and By-Appointment Building Plan Check and Permit	0.25	0.25	2.12	1.87	2.12
Total Program 10300 - Building Safety		23.25	23.25	24.25	1.00	24.25
Program 10400 - Planning						
10405	Planning Policy Administration	0.99	0.99	1.37	0.38	1.37
10406	Planning Policy Studies	1.88	1.88	1.05	(0.83)	1.05
10407	Planning Policy Analysis	0.20	0.20	0.52	0.32	0.52
10408	Planning Policy Grant Fund	0.13	0.13	0.54	0.41	0.54
10409	Zoning Administration	1.03	1.03	2.26	1.23	2.26
10410	Zoning Major Applications	4.40	4.40	3.65	(0.75)	3.65
10411	Zoning Minor Applications	1.92	1.92	1.95	0.03	1.95
10412	Zoning Miscellaneous Applications	1.85	1.85	1.93	0.08	1.93
10413	Zoning Design Review	1.32	1.32	1.37	0.05	1.37
10414	Zoning Tree Removal Permits	0.20	0.20	0.15	(0.05)	0.15
10415	Zoning Review for Building Permits	0.81	0.81	0.70	(0.11)	0.70
10416	Zoning Information	2.27	2.27	1.51	(0.76)	1.51
Total Program 10400 - Planning		17.00	17.00	17.00	0.00	17.00

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Program 10500 - Housing and CDBG Program						
10501	Community Development Block Grant (CDBG)	0.95	0.95	0.00	(0.95)	0.00
10502	Lower-Income Housing (HOME)	0.45	0.45	0.00	(0.45)	0.00
10503	Local Housing / Projects and Programs	2.10	2.25	2.25	0.00	2.25
10504	Housing Successor Agency Low-Mod Fund	0.25	0.25	0.20	(0.05)	0.20
10505	Housing Rehabilitation Program	0.80	0.80	0.00	(0.80)	0.00
10506	Local Housing / Below Market Rate (BMR) Program Administration	2.20	2.05	2.10	0.05	2.10
Total Program 10500 - Housing		6.75	6.75	4.55	(2.20)	4.55
Program 10600 - Community Development Department Management						
10601	Management, Supervisory and Administrative Support Services - Department	3.00	3.00	3.00	0.00	3.00
Total Program 10600 - Community Development Department Management		3.00	3.00	3.00	0.00	3.00
Program 16100 - CDBG Program						
16101	CDBG Program - Budget Only	N/A	N/A	1.00	1.00	1.00
Total Program 16100 - CDBG Program		0.00	0.00	1.00	1.00	1.00
Program 16200 - Housing Rehabilitation Program						
16201	CDBG RLF - General	N/A	N/A	0.75	0.75	0.75
Total Program 16200 - Housing Rehabilitation Program		0.00	0.00	0.75	0.75	0.75
Program 16400 - Lower Income Housing (HOME)						
16401	Lower Income Housing (HOME) - Budget Only	N/A	N/A	0.45	0.45	0.45
Total Program 16400 - Lower Income Housing (HOME)		0.00	0.00	0.45	0.45	0.45
Capital or Special Projects						
833960	Moffett Park Specific Plan Staffing	1.00	1.00	2.00	1.00	2.00
833270	Permitting System Replacement	3.00	3.00	2.00	(1.00)	0.00
Total Capital or Special Projects		4.00	4.00	4.00	0.00	2.00
Total Positions by Program / Service Delivery Plan		54.00	54.00	55.00	1.00	53.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Fund					
General Fund	6.20	6.20	6.48	0.28	6.48
Housing Fund	4.30	4.30	4.35	0.05	4.35
HOME Grant Fund	0.45	0.45	0.45	0.00	0.45
Redevelopment Housing Fund	0.25	0.25	0.20	(0.05)	0.20
Community Development Block Grant (CDBG) Fund	1.75	1.75	1.75	0.00	1.75
Development Enterprise Fund	38.05	38.05	39.77	1.72	39.77
General Services - Technology and Communications Fund	3.00	3.00	2.00	(1.00)	
Total Positions by Fund	54.00	54.00	55.00	1.00	53.00

Position Classification					
Administrative Aide	1.00	1.00	1.00	0.00	1.00
Administrative Aide - Term Limited	1.00	1.00	1.00	0.00	0.00
Administrative Aide - Confidential	1.00	1.00	1.00	0.00	1.00
Affordable Housing Manager	1.00	1.00	1.00	0.00	1.00
Assistant Director of Community Development	1.00	1.00	0.00	(1.00)	0.00
Assistant Planner - Term Limited	1.00	1.00	0.00	(1.00)	0.00
Associate Planner	6.00	5.00	5.00	0.00	5.00
Associate Planner - Term Limited	0.00	0.00	1.00	1.00	1.00
Building Inspector 1	1.00	1.00	1.00	0.00	1.00
Building Inspector 2	7.00	7.00	7.00	0.00	7.00
Chief Building Official	1.00	1.00	1.00	0.00	1.00
Director of Community Development	1.00	1.00	1.00	0.00	1.00
Housing Officer	1.00	1.00	1.00	0.00	1.00
Housing Programs Analyst	2.00	2.00	2.00	0.00	2.00
Housing Programs Technician	1.00	1.00	1.00	0.00	1.00
Housing Specialist	0.00	1.00	1.00	0.00	1.00
Management Analyst	1.00	1.00	1.00	0.00	1.00
Management Analyst - Term Limited	1.00	1.00	1.00	0.00	0.00
Permit Center Coordinator	1.00	1.00	1.00	0.00	1.00
Permit Center Manager	1.00	1.00	1.00	0.00	1.00
Permit Clerk 2	2.00	2.00	3.00	1.00	3.00
Permit Clerk 2 - Term Limited	2.00	2.00	1.00	(1.00)	1.00
Permit Technician	1.00	1.00	1.00	0.00	1.00
Plan Check Engineer	2.00	2.00	2.00	0.00	2.00
Plan Checker 1	1.00	1.00	1.00	0.00	1.00
Plan Checker 2	2.00	2.00	2.00	0.00	2.00
Planning Officer	0.00	0.00	1.00	1.00	1.00
Principal Planner	3.00	3.00	3.00	0.00	3.00
Principal Planner - Term Limited	1.00	1.00	2.00	1.00	2.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Senior Building Inspector	2.00	2.00	2.00	0.00	2.00
Senior Housing Rehabilitation Specialist	1.00	1.00	1.00	0.00	1.00
Senior Office Assistant	1.00	1.00	1.00	0.00	1.00
Senior Plan Check Engineer	1.00	1.00	1.00	0.00	1.00
Senior Planner	4.00	4.00	4.00	0.00	4.00
Staff Office Assistant	1.00	1.00	1.00	0.00	1.00
Total Positions	54.00	54.00	55.00	1.00	53.00

* Position changes as of 5/2022.

Community Development Department

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	50.00	9,902,118
FY 2022/23 Base Budget Adjustments		
One-Time Adjustments		
Additional Books, Puplications and E-Publications for State of California updated building codes.	0.00	26,600
Total One-Time Adjustments Budget	0.00	26,600
Ongoing Costs Adjustments		
Salaries and Benefits		296,882
Returned 1.0 FTE Permit Center Coordinator from Moffett Park Project	1.00	181,068
Unfreeze of 2.0 FTE Plan Checker 2	0.00	327,791
Unfreeze of 1.0 FTE Senior Planner	0.00	179,167
Unfreeze of 1.0 FTE Permit Center Manager	0.00	220,892
Converted 1.0 FTE Assistant Director of Community Development to Planning Officer	0.00	(26,867)
Salaries and Benefits inflation		266,267
Purchased Goods and Services changes inflation		14,000
Miscellaneous Realignments to Baseline Service Level Requirements		45,791
Internal Service Funds		47,727
Information Technology Rental		(142,102)
Other Rental		19,710
Total Ongoing Costs Adjustments	1.00	1,071,717
Total Base Budget Adjustments	1.00	1,098,317

Service Level Adjustments		
Convert 1.0 FTE term-limited Permit Clerk 2 to permanent	0.00	0
Extended 1.0 FTE term-limited Permit Clerk 2	0.00	0
Increased Contractor services for Planning		70,212
Heritage resources plaque program		3,500
Total Service Level Adjustments		73,712
Total FY 2022/23 Base Operating Budget	51.00	11,074,147
Projects and Equipment		
Moffett Park Specific Plan Staffing	2.00	441,784
Permitting System Replacement Project	2.00	319,036
Total Projects and Equipment Budget	4.00	760,820
Total FY 2022/23 Adopted Budget	55.00	11,834,967

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Community Development Department Performance Indicators

2011 Consolidated General Plan Goals:

Chapter 2, Community Vision (CV)

Goal CV-1: Achieve a Community in Which Citizens and Businesses Are Informed About Local Issues and City Programs and Services

Chapter 3, Land Use and Transportation (LT)

Goal LT-2: Environmentally Sustainable Land Use and Transportation Planning and Development

Goal LT-3: An Effective Multimodal Transportation System

Goal LT-4: An Attractive Community for Residents and Businesses

Goal LT-5: Creation, Preservation, and Enhancement of Village Centers and Neighborhood Facilities That Are Compatible with Residential Neighborhoods

Goal LT-6: Protected, Maintained, and Enhanced Residential Neighborhoods

Goal LT-7: Diverse Housing Opportunities

Goal LT-8: Options for Healthy Living

Goal LT-10: Regional Approach to Providing and Preserving Open Space

Goal LT-11: Supportive Economic Development Environment

Goal LT-12: A Balanced Economic Base

Goal LT-13: Protected, Maintained, and Enhanced Commercial Areas, Shopping Centers, and Business Districts

Chapter 4, Community Character (CC)

Goal CC-1: Distinguished City Image

Goal CC-3: Well-Designed Sites and Buildings

Goal CC-5: Protection of Sunnyvale’s Heritage

Chapter 5, Housing (HE)

Goal HE-1: Adequate Housing

Goal HE-2: Enhanced Housing Conditions and Affordability

Goal HE-3: Minimize Government Constraints on Housing

Goal HE-4: Adequate Housing Sites

Goal HE-5: Equal Housing Opportunities

Goal HE-6: Sustainable Neighborhoods

Please refer to the *General Plan Executive Summary* for further details on goals

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
BUILDING SAFETY							
WORKLOAD INDICATORS							
Number of customers served at the One-Stop Permit Center.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1	16,899	12,121	7,249		9,000	
Number of construction permits issued (regular, express and minor).	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11	6,453	5,368	4,680		5,000	

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
Total valuation of construction permits.	LT-1, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13	\$1,118,445,237	\$929,097,022	\$744,858,293		\$1,000,000,000	
Number of customer phone calls to One-Stop Permit Center.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1	43,355	42,291	45,996		44,000	
PERFORMANCE INDICATORS							
ONE-STOP PERMIT CENTER							
Average time to answer (including queue time) customer phone calls, with a goal of 40 seconds. [Deleted in FY 2021/22]	LT-1, LT-4, CV-1	84 seconds	105 seconds	86 seconds	N/A	N/A	N/A
Average time to answer (including queue time) customer phone calls, with a goal of 70 seconds. [New in FY 2021/22]	LT-1, LT-4, CV-1	N/A	N/A	N/A	60 seconds	80 seconds	60 seconds
Number of customer survey respondents and percent rating the services provided at the One-Stop Permit Center as good or better.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1	50 Received 100%	N/A	N/A	80 Received 90%	40 received 90%	100 received 90%
PLAN REVIEW							
Number of express and minor permit applications and percent reviewed on the same day.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13	5,038 90.0%	4,175 90.0%	3,518 100%	4,000 90.0%	4,300 95.0%	4,500 95.0%
Number of regular building plan checks received and percent completed within 21 days by:	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13						
Building Safety		50 16.9%	465 56.8%	500 85.0%	500 85.0%	3,700 80.0%	2,940 80.0%
Planning		269 68.4%	431 75.1%	425 85.0%	425 85.0%	650 85.0%	700 85.0%
Fire Prevention		263 57.4%	303 84.2%	853 97.5%	250 85.0%	650 95.0%	500 95.0%
Public Works		187 66.3%	172 73.3%	180 95.0%	180 95.0%	242 87.0%	300 80.0%

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
Number of resubmittal regular building plan checks received and percent completed within 14 days by:	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13						
Building Safety		338 40.0%	1,145 60.1%	3,358 70.3%	1,200 90.0%	3,000 70.0%	2,000 75.0%
Planning		680 79.9%	883 76.8%	2,362 84.5%	1,000 85.0%	1,200 80.0%	1,800 80.0%
Fire Prevention		183 73.2%	818 88.5%	1,720 95.3%	600 95.0%	1,200 95.0%	1,000 95.0%
Public Works		479 88.9%	512 86.7%	643 90.2%	425 90.0%	900 87.0%	1,000 80.0%
Number of customer surveys mailed, number of customer survey respondents, and percent rating Plan Review services as good or better.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1	240 mailed 37 returned 78.0%	240 mailed 23 returned 74.0%	240 mailed 20 returned 85.0%	240 mailed 20 returned 85.0%	240 mailed 20 returned 85.0%	240 mailed 20 returned 85.0%
BUILDING INSPECTIONS							
Number of inspections scheduled and percent completed as scheduled.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13	24,898 99.60%	20,142 99.05%	20,381 99.00%	22,000 99.00%	22,000 99.00%	22,000 99.00%
Number of inspections requested for the next business day and percent completed as requested.	LT-1, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13	21,391 60.00%	1,866 53.20%	3,305 65.84%	5,000 90.00%	3,500 60.00%	3,500 60.00%
Number of customer surveys mailed, number of customer survey respondents, and percent rating Building Inspection services as good or better.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13	960 mailed 222 returned 96.0%	960 mailed 125 returned 80.8%	960 mailed 134 returned 82.0%	960 mailed 200 returned 95.0%	960 mailed 175 returned 90.0%	960 mailed 175 returned 90.0%

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
PLANNING							
WORKLOAD INDICATORS							
Number of phone and counter planning/zoning inquiries.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1, CC-3	9,538	8,356	4,894		8,000	
Number of administrative zoning reviews (including MPPs, tree removal permits, sign permits, building permits, home occupations, and other business license reviews).	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CC-3	7,666	10,273	10,311		10,000	
Number of staff reports to Planning Commission, Heritage Preservation Commission, other city advisory bodies and City Council.	LT-1, LT-2, LT-3, LT-4, LT-5, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1, CC-1, CC-3, CC-5, HE-1, HE-2, HE-3, HE-4, HE-6	102	102	90		100	
Number of inter-agency projects and assignments.	LT-1, LT-2, LT-3, LT-10, LT-4, LT-7, LT-6, LT-11, HE-3	58	66	47		50	
Total land use permit application fees.		\$567,956	\$610,493	\$581,643		\$600,000	
PERFORMANCE INDICATORS							
Number of staff decision planning permit applications (excluding Design Review) submitted and percent receiving 1st set of staff comments in 14 or fewer calendar days.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	1,121 88%	601 77%	594 64%	700 85%	700 80%	700 85%

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
Number of staff decision planning permit applications (excluding Design Review) resubmitted and percent receiving staff comments in 14 or fewer calendar days.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	194 95%	229 95%	277 91%	275 95%	275 90%	275 95%
Number of staff decision Design Review applications submitted and percent receiving 1st set of staff comments in 14 or fewer calendar days.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	204 75%	186 68%	212 43%	200 85%	200 60%	200 85%
Number of staff decision Design Review applications resubmitted and percent receiving staff comments in 14 or fewer calendar days.	LT-1, LT-2, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	187 95%	202 96%	310 82%	250 95%	280 85%	250 95%
Number of public hearing planning applications reviewed; and percent sent a letter within 21 calendar days stating completeness status. ¹	LT-1, LT-2, LT-3, LT-4, LT-5, LT-7, LT-6, LT-11, LT-12, LT-13, CC-1, CC-3, HE-1, HE-3, HE-4	60 42%	65 31%	41 15%	50 85%	55 50%	60 85%
Total number of Zoning Administrator decision planning applications; and percent decided within 60 calendar days of a complete application.	LT-1, LT-2, LT-3, LT-4, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1, CC-1, CC-3, HE-1, HE-3, HE-4	18 88%	16 81%	13 92%	15 90%	15 85%	15 90%

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
Total number of Planning Commission and Heritage Preservation Commission decision planning applications; and percent decided within 90 calendar days of a complete application.	LT-1, LT-2, LT-3, LT-4, LT-5, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1, CC-1, CC-3, HE-1, HE-3, HE-4	18 84%	26 85%	22 100%	25 85%	25 85%	30 85%
Number of surveys sent to applicants of completed planning permit applications, number of respondents and percent rating the services provided by Planning as good or better.	LT-1, LT-2, LT-3, LT-4, LT-5, LT-7, LT-6, LT-11, LT-12, LT-13, CV-1, CC-1, CC-3, HE-1, HE-3, HE-4	778 surveys 354 responded 80% rating good or better	728 surveys 101 responded 79% rating good or better	781 surveys 76 responded 62% rating good or better	700 surveys 250 responded 90% rating good or better	800 surveys 150 responded 80% rating good or better	800 surveys 250 responded 85% rating good or better
HOUSING & CDBG							
WORKLOAD INDICATORS							
Number of inquiries for housing and human services information.	CV-1, HE-1	2,308	2,216	2,461		2,200	
Number of CDBG, HOME and HMF projects completed (including capital projects, sub-recipient agreements, and housing program activities).	LT-2, HE-1, HE-2, HE-5, HE-6,	37	15	21		10	
Number of first-time homebuyer loans and rehabilitation grants/loans closed.	LT-2, HE-1, HE-2, HE-5	15	15	7		15	
Number of BMR/HOME/CDBG rental and owner-occupied units audited annually.	LT-2, HE-1, HE-2, HE-5	734	749	866		850	
Number of staff reports to Housing and Human Services Commission, other city advisory bodies and City Council.	CV-1, HE-1, HE-2, HE-5, HE-6	24	25	28		20	
Number of annual HUD reports (CAPER, Action Plan, Consolidated Plan) completed.	HE-1, HE-2, HE-3, HE-5	5	8	8		5	

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of housing program applications (including BMR, first-time homebuyer and rehabilitation) and percent processed within 21 days.	LT-7, HE-1, HE-2, HE-4, HE-5	70 89%	36 100%	66 100%	60 100%	50 100%	50 100%
Number of developer agreements and percent reviewed within 21 days.	LT-7, HE-1, HE-2, HE-4	5 100%	5 100%	2 100%	2 100%	5 100%	5 100%
CDBG credit line does not exceed 1.5 times the City’s annual CDBG grant amount on April 30 (HUD requirement) (RLF = Revolving Loan Fund) Achieved Or Not Achieved	HE-1, HE-2, HE-5	Achieved w/o RLF	Achieved	Achieved	Achieve	Achieve	Achieve
Amount of CDBG funds expended and percent benefiting lower income households (HUD requirement >70%).	HE-1, HE-2, HE-5, HE-6	\$1,348,550 100%	\$2,112,616 100%	\$1,103,225 100%	Achieve	Achieve	Achieve
Number of HOME assisted units, and:	LT-2, LT-7, HE-1, HE-2, HE-4, HE-5	14	0	0	0	0	10
a. Percent of assisted units restricted to households earning at or below 60% of area median income (HUD requirement >90%); and		>90%	>90%	>90%	>90%	>90%	>90%
b. For projects with five or more units, percent of assisted units restricted to households earning less than 50% of area median income (HUD requirement >20%).		>20%	>20%	>20%	>20%	>20%	>20%
Number of customer survey respondents (including program beneficiaries, non-profit grantees and development partners) and percent rating the services provided by Housing as good or better.	LT-3, HE-1, HE-2, HE-4, HE-5	N/A	400 81.0%	170 86.5%	50 90.0%	200 90.0%	200 90.0%
DEPARTMENT MANAGEMENT							
PERFORMANCE INDICATORS							
Percent of total Department operating budget expended.		102.7%	94.1%	104.0%	98.0%	99.0%	100.0%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ Legal Requirement is 30 days

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**Environmental
Services**

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Environmental Services Department

Department Description

The Environmental Services Department is responsible for operating and maintaining the City’s potable and recycled water systems, sanitary and storm sewer systems, treatment of wastewater at the City’s Water Pollution Control Plant (WPCP), collection of garbage and recyclables, and diversion of recyclables through the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station®). The Department operates, maintains and improves City infrastructure, provides services to residents and businesses, ensures compliance with regulatory requirements and coordinates the City’s sustainability initiatives as outlined in the Climate Action Playbook.

General Information

Number of Miles of Sanitary Sewer Lines:	312
Number of Water Accounts Served:	29,557
Number of Tons of Garbage and Recyclable Materials Collected Annually:	102,676

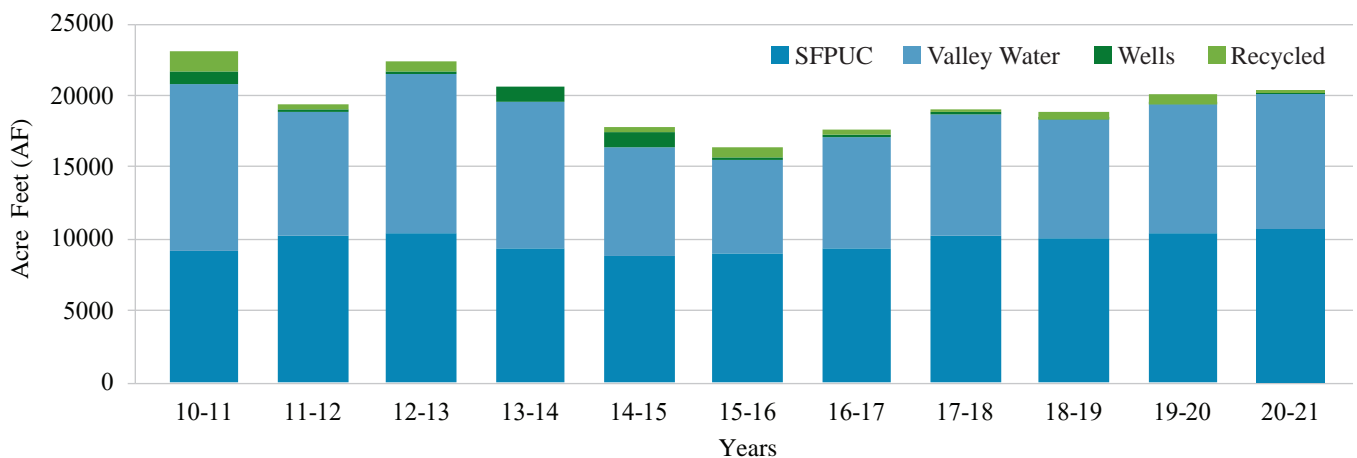
Programs and Services

The Environmental Services Department is organized into eight programs: Water Distribution; Solid Waste Management; SMaRT Station; Wastewater Treatment, Regulatory Programs, Wastewater Collections, Environmental Sustainability and Stormwater Collections

Water Distribution

The Department’s Water and Sewer Division is responsible for supplying water to City residents. The City purchases and distributes water from two main suppliers – Valley Water and the San Francisco Public Utilities Commission. These sources are supplemented by water pumped from groundwater aquifers (wells) and by recycled water from the Sunnyvale Water Pollution Control Plant. The division provides potable water to residents through a network of distribution pipes, storage tanks, pump stations, service laterals, including individual meters, as well as pressure and flow regulating valves and controls. Recycled water is provided through a separate network of pipes, valves, and controls, distinguishable by their purple color coding. The division is responsible for constructing, maintaining, and improving this infrastructure, in addition to ensuring that the City’s water system complies with all applicable regulations including water quality requirements.

The following graph illustrates a history of water purchases in the City by source:



Solid Waste Management

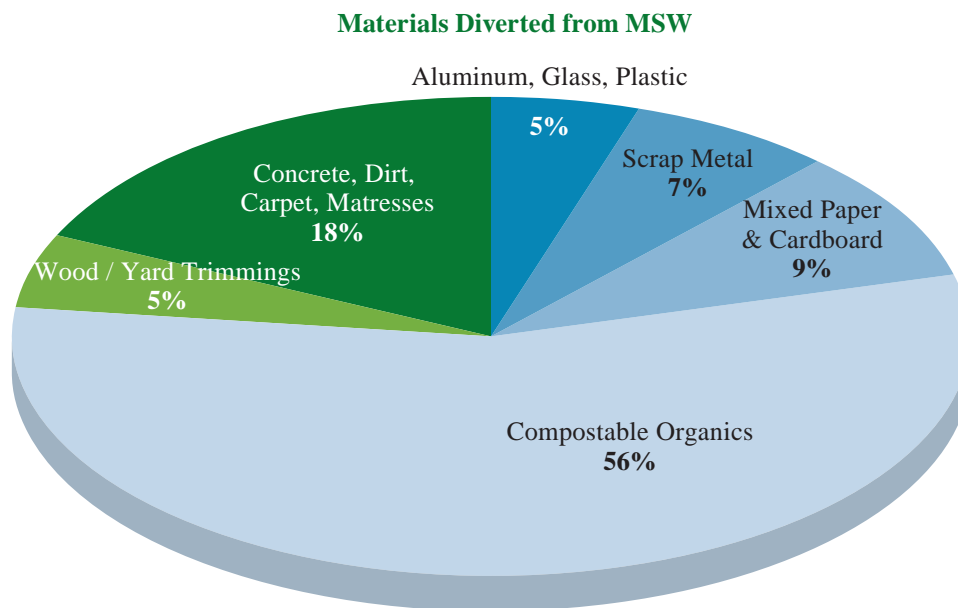
The Solid Waste Management Program provides for collection of garbage and food scraps from homes, businesses, and institutions, as well as recyclables from single- and multi-family residences, City facilities, schools and businesses and yard trimmings from single-family homes. The division is responsible for environmental quality monitoring, management and regulatory compliance activities at the closed Sunnyvale Landfill, as well as providing household hazardous waste disposal services to residents.

SMaRT Station®

The Department operates the Sunnyvale Materials Recovery and Transfer Station (SMaRT Station) under a memorandum of understanding (MOU) between the cities of Mountain View and Sunnyvale. Key services provided by the SMaRT Station include receipt of garbage, diversion of recyclable and compostable materials by the Materials Recovery Facility (MRF) and transfer of the unrecycled portion to Kirby Canyon Landfill in San Jose. The SMaRT Station diverts from disposal 30% of the garbage it receives from Sunnyvale — a unique accomplishment. Including source-separated materials arriving at SMaRT, 45% of all incoming materials are recycled or composted.

The SMaRT Station processes and markets recyclables from Mountain View and Sunnyvale. The station also receives, processes and markets compostable yard trimmings. It provides a drop-off/buyback recycling center for the public and accepts “universal waste” including household batteries, automotive fluids and batteries, paint, e-waste, fluorescent bulbs, and medical “sharps.” SMaRT also provides document shredding events for residents of the two cities.

The following graph illustrates the proportions of the various recyclables recovered from municipal solid waste (MSW) during FY 2020/21:



Wastewater Treatment

The Water Pollution Control Plant (WPCP) Division treats wastewater, primarily domestic, within the City of Sunnyvale and from the Rancho Rinconada residential development in Cupertino. The plant treats 12 million gallons per day (MGD) on average, the majority of which is discharged to the San Francisco Bay meeting regulatory limits. The Plant also produces recycled water for use by residents, businesses and institutions mostly in the northern part of Sunnyvale and primarily for landscape irrigation. The plant also produces a majority of its energy needed to treat the wastewater by cogenerating power using biogenic gas (methane) produced in the Plant’s digesters and the closed landfill.

Wastewater Collections

The Water and Sewer Division maintains and operates the City's wastewater collection system, which is comprised of 312 miles of pipe, 5,300 manholes, approximately 29,500 lateral connections and five lift stations. Field crews provide emergency response to system overflows, as well as general system maintenance. The sewer system and treatment plant operate under a NPDES Permit, with the collection system regulated by the State Water Resources Control Board. The Division is responsible for maintaining compliance with all applicable regulations including the Sewer System Management Plan approved by Council in 2021.

Regulatory Programs

The Regulatory Programs Division provides support services to ensure the City's utility functions comply with state and federal regulations. Key services include water quality laboratory analysis for water and wastewater management, inspection and enforcement for wastewater and stormwater regulations, and community outreach to protect the City's water resources. The Division also leads compliance coordination for the City for Stormwater Permit management and for the Water Pollution Control Plant, including its NPDES permit, air regulations, safety and hazardous materials requirements.

Environmental Sustainability

The City's Climate Action Playbook (CAP) serves as the roadmap for initiatives to reduce community greenhouse gas emissions and foster resiliency in response to climate change. The Regulatory Programs Division facilitates and coordinates implementation of CAP across various City departments, most notably Public Works and Community Development. The Division also implements various CAP initiatives for energy conservation, alternative energy and community engagement. Near-term actions focus on shifting away from natural gas in buildings and gasoline in vehicles by shifting to clean electricity.

Stormwater Collections

The Water and Sewer Division maintains and operates the City's storm drainage collection system, which is comprised of approximately 330 miles of pipe, 4,200 drain inlets, storm outfalls to local waterways and two high-volume pump stations. Field crews provide emergency response to localized flooding, as well as general system maintenance. Overall collection and maintenance of storm water for the City is regulated under the Bay Area-wide National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) Permit.

Recent Accomplishments

- In order to improve the reliability and operational effectiveness of the Water Pollution Control Plant (WPCP), staff completed several key maintenance projects during the past fiscal year that included a major overhaul and controls upgrade of the Cogeneration Facility Engine #1, top end overhaul of Cogeneration Facility Engine #2 and overhaul of Main Influent Engine #3. The installation of the remaining service air compressor was completed which will greatly improve the reliability of the plant air system capacity. Fixed Growth Reactor Pump #3 and Pond Effluent Pump #3 were overhauled. Several key projects including the Gas Dryer Replacement Project, Levee Repair Project, Digester 3 Improvements Project and Digester 4 Coating Project are underway.
- The Sunnyvale WPCP Biosolids Handling contract provides a range of services to maintain continuity of operations at the WPCP by managing solids generated at the plant. One of the services of this contract is to dredge, dewater and haul off (for beneficial use - land application) the dewatered solids originating from the Oxidation Ponds. This operation dredged about 10,000 tons of solids this year from the pond bottom, dewatered it and hauled off about 2,000 tons off-site. As a result of this operation, we are able to remove some of the nitrogen that is inherent in the wastewater prior to discharge to the Bay. Excess Nitrogen is harmful to Bay water quality and aquatic life. This contract also dewateres our digested sludge. 185 tons of digested sludge was dewatered and hauled off this year.
- Negotiated and executed a new 7.5 year SMaRT Station operating agreement with Bay Counties Waste Services which began on January 1, 2022. This new agreement will increase diversion from landfill by removing financial disincentives for Bay Counties Waste Services to divert compostable and recyclable materials with negative market value, such as compostable organic fines.

- Provided food scraps recycling service to 13,735 multi-family units in 448 complexes as part of Phase 1 of the multi-family food scrap program implementation. Staff conducted intensive outreach to the multi-family complexes, including in-person site visits and the delivery of food scrap pails containing public outreach materials to each unit.
- Performed a comprehensive update of the solid waste and recycling sections of the Municipal Code in order to comply with new State regulations (SB 1383), be consistent with the new solid waste collection franchise agreement, modernize the code language, and resolve past enforcement issues and language inconsistencies identified by staff.
- Continued to achieve compliance with the State mandate of no more than five pounds of waste landfilled per resident per day. Sunnyvale disposed of 3.2 pounds per resident per day in 2020. This is well below the State limit but falls short of the City's own goal of 2.5 pounds per resident per day. Limited markets for recyclables have increased the difficulty of meeting our internal goal.
- Implemented new community engagement tools for the Climate Action Playbook, with approaches that adapt to the conditions of the COVID-19 pandemic, including online workshops for the Sustainability Speaker Series and electric vehicle education; the Cool Cooktops Program, which allows residents to check out an induction cooktop from the Library to motivate transition from natural gas; and online resources for educators. Citywide, Public Works expanded community access to electric vehicle chargers with a new partnership with EVGo, and Community Development supported the Council's adoption of Reach Codes to incentivize electrification for new construction.
- Continued to exceed State requirements for reduction in litter discharged through the storm system to local waterways, accomplished through a combination of infrastructure controls and programs that reduce litter. While still exceeding mandated targets, performance declined approximately 7% over the last two years as community patterns and services were partially disrupted during the pandemic shelter-in-place orders.
- The City Council adopted the Green Stormwater Infrastructure Plan (GSI) in September 2019, which guides the City's integration of landscape features into private and public projects that treat stormwater before it flows to local creeks. In 2021, staff completed assessment of GSI feasibility on a subset of CIP and Active Transportation Projects (ATP), with conceptual design and cost assessment completed for five projects. The next steps include seeking funding and aligning the projects with CIP delivery schedules.

Budget Highlights

- Planned cleaning of thirteen sewer siphons under major thoroughfares.
- The budget takes into consideration hydro-flushing and CCTV the wastewater collection system to prevent surcharges and sanitary sewer overflows.
- The budget provides for cleaning and maintaining trash capture devices to reduce debris discharge into the waterways.
- The SMaRT Station operating budget and financial plan have been updated to reflect the new operating agreement with Bay Counties Waste Services, the new MOU with Mountain View, the loss of Palo Alto as a partner, a negotiated reduction in landfill costs, and changes to the accounting methods for recyclables revenues and landfill taxes.
- FY 2022/23 to reflect new and extended contracts. Factors for these payment increases include new programs to meet SB 1383, increased labor costs, and the scarcity of organics processing capacity.
- Addressing increased permit fees from the State Water Resources Control Board for wastewater, stormwater, and sanitary sewer system management and from the Bay Area Air Quality Management District.
- Ongoing maintenance to ensure reliable operation of Environmental Laboratory equipment.
- Starting up the new Headworks and Primary Treatment facilities at the WPCP in mid-2022, which will result in a significant increase in the use of electrical energy.
- An unpredictable algal bloom in the treatment ponds is expected to result in a substantial increase in chemical costs to remove the algae.

- The frequent failures of the aging cogeneration engines that provide power to the WPCP, are expected to result in additional power costs. This is expected to continue until the cogeneration engines are replaced as part of the Clean Water Program which is currently scheduled to be completed in FY 2024/25.
- Adding a complex automated control system as part of the new Headworks and Primary facilities at the WPCP, which will increase the cost of control system software licensing.
- Starting repairs to the first section of the Pond Levees. The levees protect 425 acres of oxidation ponds and were built between 1940s to the late 1960s. These ponds are an integral part of the secondary treatment system and keeping them in good working condition is critical to plant operations.
- Ongoing operating funding to support elements of the Bacterial Control Program that will be ongoing - water quality monitoring and contracted maintenance of new pet waste stations.
- Additions to Projects, including the addition of a new Project: Stormwater Permit Implementation, totaling \$1.7M for the two years. This funding will provide limited term staffing, consultant support, and contracted services primarily to support implementation of GSI, trash reduction, bacterial control. Of this funding, \$750,000 is to begin implementation of GSI with two Active Transportation Plan projects.

Service Level Adjustments

- Upgrading the vacant Staff Office Assistant position at the WPCP to a Business Systems Analyst position. The new position is needed to support the expansion and upgrade of automated control systems at the Plant, implementation of asset management systems for the water distribution and sewer collection systems and other application maintenance and support. The position will be funded by both the water and wastewater enterprise funds.
- Adding 1.0 Recycled Water Coordinator and a service vehicle for the Water and Sewer Division to coordinate and assist in adding new recycled water customers and provide technical help to existing customers. With more customers requesting dual plumbed buildings, this position will coordinate the permitting process with the State Water Board that approves all new recycled water connections.
- Adding a service truck for the Water and Sewer Division to be utilized by the Cross Connection Specialist, which will eliminate the need to continue to rent a truck. This truck will be utilized as a service vehicle carrying tools and equipment used in cross connection and backflow testing.
- Adding 1.0 Environmental Engineering Coordinator for Regulatory Programs dedicated to stormwater permit management, to provide broad support to coordinate the array of requirements across the City and to provide for program development and coordination of new elements related to PCBs in old industrial areas, advancing trash control to achieve 100% reduction, advancement of the City's implementation of Green Stormwater Infrastructure (GSI) Plan and the Bacterial Control Program.
- Adding 1.0 Senior Wastewater Collections Worker for Stormwater Collections, additional casual worker hours and funding to rent an additional vector truck in the second year, to provide maintenance of trash control devices, as more devices will need to be installed to meet requirements for reducing trash from discharging into local waterways.

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Environmental Services Department

Budget Summary

	FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %	
Dollars by Program / Service Delivery Plan							
Program 14300 - Water Distribution							
14301	Water Distribution	4,489,142	4,450,836	5,051,353	13.5%	5,185,181	2.6%
14302	Water Quality and Outreach Support	556,345	575,486	727,352	26.4%	748,297	2.9%
14303	Recycled Water	471,898	413,882	717,941	73.5%	740,821	3.2%
14304	Administration - Water Distribution	1,028,935	953,615	1,107,147	16.1%	1,138,878	2.9%
14305	Environmental Outreach - Water	2,386	20,154	20,689	2.7%	21,289	2.9%
14306	Field Sampling - Water Distribution	72,041	147,549	209,061	41.7%	215,242	3.0%
14307	Land Development/City Project Support - Water Distribution	422,111	542,952	481,426	(11.3%)	495,463	2.9%
Total Program 14300 - Water Distribution		7,042,858	7,104,474	8,314,969	17.0%	8,545,171	2.8%
Program 14400 - Solid Waste Management							
14401	Zero Waste	1,091,172	856,203	871,464	1.8%	896,569	2.9%
14402	Solid Waste Collection	22,668,572	25,964,719	28,037,721	8.0%	29,923,180	6.7%
14403	Monitor and Manage Closed Landfill	673,257	774,078	858,470	10.9%	866,426	0.9%
14404	Solid Waste Transfer and Disposal - Sunnyvale Portion	14,915,917	19,077,034	22,084,304	15.8%	22,532,984	2.0%
Total Program 14400 - Solid Waste Management		39,348,918	46,672,034	51,851,959	11.1%	54,219,159	4.6%
Program 14500 - SMaRT Station							
14501	SMaRT Station (All Partners)	25,892,606	29,316,883	34,968,912	19.3%	35,689,363	2.1%
Total Program 14500 - SMaRT Station		25,892,606	29,316,883	34,968,912	19.3%	35,689,363	2.1%

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 14600 - Wastewater Treatment							
14601	Operations - Wastewater Treatment	6,721,451	7,877,349	8,659,758	9.9%	8,953,967	3.4%
14602	Maintenance - Wastewater Treatment	3,550,727	2,920,699	3,413,799	16.9%	3,500,219	2.5%
14603	Administration - Wastewater Treatment	1,295,703	1,398,384	1,429,635	2.2%	1,469,647	2.8%
14604	Recycled Water Cost Recovery (Valley Water)	60,674	0	0	0.0%	0	0.0%
Total Program 14600 - Wastewater Treatment		11,628,555	12,196,432	13,503,192	10.7%	13,923,833	3.1%
Program 14700 - Regulatory Programs							
14701	Stormwater Permit Compliance	656,442	632,544	839,117	32.7%	959,616	14.4%
14702	Compliance Inspection - Wastewater	903,190	758,226	819,294	8.1%	841,905	2.8%
14703	Water Pollution Control Plant (WPCP) Compliance	1,000,806	954,229	1,089,872	14.2%	1,142,782	4.9%
14704	Environmental Outreach - Wastewater	47,522	103,467	112,955	9.2%	116,156	2.8%
14705	Environmental Laboratory - Wastewater	1,504,526	1,426,188	1,431,613	0.4%	1,472,438	2.9%
14706	Compliance Inspection - Stormwater	492,013	406,239	453,840	11.7%	466,404	2.8%
14707	Development Review - Environmental Services Department	170,684	243,602	263,079	8.0%	270,439	2.8%
14708	Environmental Outreach - Stormwater	101,239	108,780	123,050	13.1%	126,593	2.9%
14709	Stormwater Permit Implementation - Trash	N/A	N/A	60,726	0.0%	62,434	2.8%
Total Program 14700 - Regulatory Programs		4,876,422	4,633,275	5,193,546	12.1%	5,458,767	5.1%

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 14800 - Wastewater Collections							
14801	Maintenance - Wastewater Collections	1,331,186	1,272,278	1,550,201	21.8%	1,596,181	3.0%
14802	Repair - Wastewater Collections	615,678	864,288	886,254	2.5%	912,664	3.0%
14803	Emergency Response - Wastewater Collections	424,441	244,700	327,576	33.9%	341,768	4.3%
14804	Administration - Wastewater Collections	896,588	899,105	1,034,404	15.0%	1,088,929	5.3%
Total Program 14800 - Wastewater Collections		3,267,893	3,280,371	3,798,435	15.8%	3,939,542	3.7%
Program 14900 - Environmental Sustainability							
14901	Sustainability Program Development and Policy Review	257,248	298,206	331,848	11.3%	341,187	2.8%
14902	Sustainability Program Implementation	214,866	452,124	436,875	(3.4%)	449,594	2.9%
14903	Sustainability Commission Support	44,035	45,993	51,681	12.4%	53,158	2.9%
Total Program 14900 - Environmental Sustainability		516,149	796,323	820,404	3.0%	843,939	2.9%
Program 15000 - Wholesale Water Purchases							
15001	Water Purchase for Resale	35,339,604	35,992,915	35,682,739	(0.9%)	40,976,706	14.8%
Total Program 15000 - Wholesale Water Purchases		35,339,604	35,992,915	35,682,739	(0.9%)	40,976,706	14.8%

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 15100 - Stormwater Collections							
15101	Maintenance - Stormwater Collections	304,568	276,441	194,344	(29.7%)	199,505	2.7%
15102	Repair - Stormwater Collections	75,021	104,806	119,853	14.4%	123,234	2.8%
15103	Emergency Response - Stormwater Collections	16,435	22,135	55,885	152.5%	57,522	2.9%
15104	Administration - Stormwater Collections	42,271	51,972	61,236	17.8%	62,943	2.8%
15105	Community Facilities District No. 3 (Estates at Sunnyvale)	7,035	40,285	26,288	(34.7%)	27,037	2.8%
15106	Green Stormwater Infrastructure Maintenance	13,873	17,409	19,181	10.2%	19,696	2.7%
15107	Stormwater Collections - Trash	N/A	N/A	136,342	N/A	262,710	92.7%
Total Program 15100 - Stormwater Collections		459,203	513,048	613,129	19.5%	752,647	22.8%
Total Operating Budget		128,372,208	140,505,755	154,747,284	10.1%	164,349,127	6.2%
Projects and Equipment							
830910	Zero Waste Strategic Plan	341,729	134,869	139,043	N/A	142,688	N/A
831691	Storm System Trash Reduction Program	95,693	139,422	0	N/A	73,776	N/A
835910	Stormwater Permit Implementation	N/A	N/A	0	N/A	73,776	N/A
Total Projects and Equipment		437,422	274,291	139,043	N/A	290,240	N/A
Dollars by Fund							
General Fund		2,288,484	2,339,179	2,686,911	14.9%	2,933,229	9.2%
Community Facilities District No. 3 (Estates at Sunnyvale) Fund		7,035	40,285	26,288	(34.7%)	27,037	2.8%
Development Enterprise Fund		170,684	243,602	263,079	8.0%	270,439	2.8%
SMaRT Station Fund		25,892,606	29,316,883	34,968,912	19.3%	35,689,362	2.1%
Solid Waste Management Fund		39,715,867	46,806,901	52,188,069	11.5%	54,760,766	4.9%
Wastewater Management Fund		18,352,492	18,718,913	20,755,361	10.9%	21,436,657	3.3%
Water Supply and Distribution Fund		42,382,462	43,314,282	43,997,707	1.6%	49,521,878	12.6%
Total Dollars by Fund		128,809,630	140,780,046	154,886,327	10.0%	164,639,368	6.3%

	FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Category						
Salaries and Benefits:						
Salaries	9,921,770	11,657,663	11,943,195	2.4%	12,392,808	3.8%
Overtime and Casual Staffing	1,172,678	1,136,005	1,390,902	22.4%	1,487,697	7.0%
Other Pay	3,554,595	2,402,056	2,676,653	11.4%	2,703,523	1.0%
Leaves	2,192,336	2,220,378	3,149,677	41.9%	3,268,250	3.8%
Workers' Compensation	427,783	185,965	171,775	(7.6%)	176,950	3.0%
Retirement	4,052,620	1,919,345	1,710,182	(10.9%)	1,772,676	3.7%
Total Salaries and Benefits	21,321,782	19,521,413	21,042,384	7.8%	21,801,904	3.6%
Non-Personnel:						
Goods and Services	104,768,557	118,417,454	130,229,310	10.0%	139,073,934	6.8%
Property and Capital	525,786	587,348	613,640	4.5%	637,594	3.9%
Internal Service Charges	2,193,505	2,253,831	3,000,992	33.2%	3,125,936	4.2%
Total Non-Personnel	107,487,848	121,258,633	133,843,943	10.4%	142,837,464	6.7%
Total Dollars by Category	128,809,630	140,780,046	154,886,326	10.0%	164,639,368	6.3%

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

Environmental Services Department

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 14300 - Water Distribution						
14301	Water Distribution	19.55	19.55	19.55	0.00	19.55
14302	Water Quality and Outreach Support	2.80	2.80	3.80	1.00	3.80
14303	Recycled Water	1.65	1.65	3.15	1.50	3.15
14304	Administration - Water Distribution	5.03	5.03	5.03	0.00	5.03
14305	Environmental Outreach - Water	0.10	0.10	0.10	0.00	0.10
14306	Field Sampling - Water Distribution	0.45	0.45	0.45	0.00	0.45
14307	Land Development/City Project Support - Water Distribution	2.00	2.00	2.00	0.00	2.00
14309	Water Distribution Support - Public Works	N/A	N/A	0.00	0.00	0.00
Total Program 14300 - Water Distribution		31.58	31.58	34.08	2.50	34.08
Program 14400 - Solid Waste Management						
14401	Zero Waste	3.29	3.29	3.19	(0.10)	3.19
14402	Solid Waste Collection	2.67	2.67	2.67	0.00	2.67
14403	Monitor and Manage Closed Landfill	2.40	2.40	2.40	0.00	2.40
Total Program 14400 - Solid Waste Management		8.36	8.36	8.26	(0.10)	8.26
Program 14500 - SMaRT® Station						
14501	SMaRT Station (All Partners)	2.90	2.90	2.90	0.00	2.90
Total Program 14500 - SMaRT® Station		2.90	2.90	2.90	0.00	2.90
Program 14600 - Wastewater Treatment						
14601	Operations - Wastewater Treatment	27.00	27.00	27.00	0.00	27.00
14602	Maintenance - Wastewater Treatment	10.50	10.50	10.50	0.00	10.50
14603	Administration - Wastewater Treatment	6.79	6.79	6.49	(0.30)	6.49
14606	Wastewater Treatment - Public Works	N/A	N/A	0.00	0.00	0.00
Total Program 14600 - Wastewater Treatment		44.29	44.29	43.99	(0.30)	43.99

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Program 14700 - Regulatory Programs						
14701	Stormwater Permit Compliance	0.85	0.85	1.65	0.80	1.65
14702	Compliance Inspection - Wastewater	5.43	5.43	5.13	(0.30)	5.13
14703	Water Pollution Control Plant (WPCP) Compliance	1.80	1.80	1.80	0.00	1.80
14704	Environmental Outreach - Wastewater	0.45	0.45	0.45	0.00	0.45
14705	Environmental Laboratory - Wastewater	6.80	6.80	5.90	(0.90)	5.90
14706	Compliance Inspection - Stormwater	2.79	2.79	2.79	0.00	2.79
14707	Development Review - Environmental Services Department	0.95	0.95	0.95	0.00	0.95
14708	Environmental Outreach - Stormwater	0.40	0.40	0.40	0.00	0.40
14709	Stormwater Permit Implementation - Trash	N/A	N/A	0.30	0.30	0.30
14710	Compliance Inspection - Stormwater/Trash	N/A	N/A	0.00	0.00	0.00
Total Program 14700 - Regulatory Programs		19.47	19.47	19.37	(0.10)	19.37
Program 14800 - Wastewater Collections						
14801	Maintenance - Wastewater Collections	6.50	6.50	6.52	0.02	6.52
14802	Repair - Wastewater Collections	3.40	3.40	3.46	0.06	3.46
14803	Emergency Response - Wastewater Collections	0.53	0.53	0.53	0.00	0.53
14804	Administration - Wastewater Collections	3.92	3.92	3.95	0.03	3.95
Total Program 14800 - Wastewater Collections		14.35	14.35	14.46	0.11	14.46
Program 14900 - Environmental Sustainability						
14901	Sustainability Program Development and Policy Review	1.45	1.45	1.45	0.00	1.45
14902	Sustainability Program Implementation	1.15	1.15	1.15	0.00	1.15
14903	Sustainability Commission Report	0.25	0.25	0.25	0.00	0.25
Total Program 14900 - Environmental Sustainability		2.85	2.85	2.85	0.00	2.85
Program 15100 Stormwater Collections						
15101	Maintenance - Stormwater Collections	1.03	1.03	1.03	0.00	1.03
15102	Repair - Stormwater Collections	0.54	0.54	0.54	0.00	0.54
15103	Emergency Response - Stormwater Collections	0.10	0.10	0.10	0.00	0.10
15104	Administration - Stormwater Collections	0.17	0.17	0.17	0.00	0.17
15105	Community Facilities District No. 3 (Estates at Sunnyvale)	0.21	0.21	0.10	(0.11)	0.10
15106	Green Stormwater Infrastructure Maintenance	0.15	0.15	0.15	0.00	0.15
15107	Stormwater Collections - Trash	N/A	N/A	1.00	1.00	1.00
Total Program 15100 Stormwater Collections		2.20	2.20	3.09	0.89	3.09

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Capital or Special Projects					
830910 Zero Waste Strategic Plan	0.00	1.00	1.00	0.00	1.00
831691 Storm System Trash Reduction Program	1.00	1.00	0.00	(1.00)	0.50
835910 Stormwater Permit Implementation	N/A	N/A	0.00	0.00	0.50
Total Capital or Special Projects	1.00	2.00	1.00	(1.00)	2.00

Total Positions by Program / Service Delivery Plan	127.00	128.00	130.00	2.00	131.00
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Positions by Fund					
General Fund	9.88	9.88	9.68	(0.20)	10.18
Community Facilities District No. 3 (Estates at Sunnyvale) Fund	0.21	0.21	0.10	(0.11)	0.10
Development Enterprise Fund	0.95	0.95	0.95	0.00	0.95
SMaRT Station Fund	2.90	2.90	2.90	0.00	2.90
Solid Waste Management Fund	8.36	9.36	10.56	1.20	11.06
Wastewater Management Fund	73.12	73.12	71.73	(1.39)	71.73
Water Supply and Distribution Fund	31.58	31.58	34.08	2.50	34.08
Total Positions by Fund	127.00	128.00	130.00	2.00	131.00

Position Classification					
Administrative Aide	1.00	1.00	1.00	0.00	1.00
Administrative Aide-Confidential	1.00	1.00	1.00	0.00	1.00
Business Systems Analyst	N/A	N/A	1.00	1.00	1.00
Cross Connection Control Specialist	1.00	1.00	1.00	0.00	1.00
Director of Environmental Services	1.00	1.00	1.00	0.00	1.00
Environmental Chemist 1	1.00	1.00	1.00	0.00	1.00
Environmental Chemist 2	2.00	2.00	2.00	0.00	2.00
Environmental Compliance Inspector	5.00	5.00	5.00	0.00	5.00
Environmental Compliance Inspector - Term Limited	1.00	1.00	0.00	(1.00)	1.00
Environmental Engineering Coordinator	5.00	5.00	6.00	1.00	6.00
Environmental Programs Manager	2.00	2.00	2.00	0.00	2.00
Environmental Programs Specialist 1	4.00	4.00	4.00	0.00	4.00
Environmental Programs Specialist 1 - Term Limited	0.00	1.00	1.00	0.00	1.00
Environmental Programs Specialist 2	1.00	1.00	1.00	0.00	1.00
Laboratory/Field Technician	5.00	5.00	5.00	0.00	5.00
Laboratory/Pretreatment Manager	1.00	1.00	1.00	0.00	1.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Landfill Technician	1.00	1.00	1.00	0.00	1.00
Maintenance Worker 1	3.00	3.00	3.00	0.00	3.00
Maintenance Worker 2	10.00	10.00	10.00	0.00	10.00
Principal Water Pollution Control Operator	2.00	2.00	2.00	0.00	2.00
Recycled Water Coordinator	N/A	N/A	1.00	1.00	1.00
Regulatory Programs Division Manager	1.00	1.00	1.00	0.00	1.00
Senior Environmental Chemist	2.00	2.00	2.00	0.00	2.00
Senior Environmental Compliance Inspector	1.00	1.00	1.00	0.00	1.00
Senior Environmental Engineer	3.00	3.00	3.00	0.00	3.00
Senior Office Assistant	4.00	4.00	4.00	0.00	4.00
Senior Wastewater Collections Worker	3.00	3.00	4.00	1.00	4.00
Senior Water Distribution Worker	5.00	5.00	5.00	0.00	5.00
Senior Water Pollution Control Operator	4.00	4.00	4.00	0.00	4.00
Senior Water Pollution Control Plant Mechanic	1.00	1.00	1.00	0.00	1.00
Solid Waste Contract Administrator	1.00	1.00	1.00	0.00	1.00
Solid Waste Programs Division Manager	1.00	1.00	1.00	0.00	1.00
Solid Waste Specialist	1.00	1.00	1.00	0.00	1.00
Staff Office Assistant	2.00	2.00	1.00	(1.00)	1.00
Storekeeper 2	1.00	1.00	1.00	0.00	1.00
Utility Worker	1.00	1.00	1.00	0.00	1.00
Wastewater Collections Crew Leader	2.00	2.00	2.00	0.00	2.00
Wastewater Collections Supervisor	1.00	1.00	1.00	0.00	1.00
Water and Sewer Systems Division Manager	1.00	1.00	1.00	0.00	1.00
Water Distribution Crew Leader	5.00	5.00	5.00	0.00	5.00
Water Distribution Supervisor	2.00	2.00	2.00	0.00	2.00
Water Distribution Worker	6.00	6.00	6.00	0.00	6.00
Water Operations Manager	1.00	1.00	1.00	0.00	1.00
Water Pollution Control Maintenance Manager	1.00	1.00	1.00	0.00	1.00
Water Pollution Control Operations Manager	1.00	1.00	1.00	0.00	1.00
Water Pollution Control Operator 1	4.00	4.00	4.00	0.00	4.00
Water Pollution Control Operator 2	15.00	15.00	15.00	0.00	15.00
Water Pollution Control Plant Division Manager	1.00	1.00	1.00	0.00	1.00
Water Pollution Control Plant Mechanic	8.00	8.00	8.00	0.00	8.00
Water Pollution Control Plant Systems Integrator	1.00	1.00	1.00	0.00	1.00
Total Positions	127.00	128.00	130.00	2.00	131.00

* Position changes as of 5/2022

Environmental Services Department

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	126.00	140,505,755
FY 2022/23 Base Budget Adjustments		
One-Time Adjustments	0.00	0
Ongoing Costs Adjustments		
Salaries and Benefits		526,688
Restore Frozen Water/Wastewater Casual Salaries		39,225
Increase Due to the Inadvertent Inclusion of FY 2021/22 DPW Service Delivery Plans		403,609
Casual/Overtime Adjustments		175,672
Services Changes:		
Inflationary Adjustments - Services		149,070
Purchased Water		(310,176)
Solid Waste Collections Contract		1,918,633
SMaRT Contractor Payment - Sunnyvale Share		3,424,622
Operator Share of SMaRT Revenues*		5,053,396
Host Fees		58,282
Hazardous Materials		112,760
Professional and Technical Services - Landfill		35,798
Contracted Services - Wastewater Collections		16,973
Recycling Services		10,000
Equipment Repair and Maintenance Services - Landfill		7,177
Laundry and Cleaning Services - WPCP		7,085
Other Services Cost Adjustments		11,030
Materials, Supplies, and Other Purchases		
Inflationary Adjustments - Materials, Supplies, and Other Purchases		204,641
Repair and Maintenance Supplies - WPCP		190,831
Raw Chemicals - WPCP		70,034
Membership Fees		23,977
Rock for Quarry Road Repairs		17,000
Other Materials, Supplies, and Other Purchases Adjustments		2,883

Utilities		
Inflationary Adjustments - Utilities		275,139
Increased Utility Cost - WPCP		351,237
Taxes, Licenses, and Permits		159,682
Internal Service Charges		795,523
Total Base Budget Adjustments	0.00	13,730,791

Service Level Adjustments		
Add one Recycled Water Coordinator Position	1.00	145,830
Add one Environmental Engineering Coordinator for Stormwater Permit Compliance	1.00	189,964
Add one Senior Wastewater Collections Worker for Stormwater Permit Compliance	1.00	124,901
Reclassify Staff Office Assistant position to Business Systems Analyst	0.00	50,043
Total Service Level Adjustments	3.00	510,738

Total FY 2022/23 Base Operating Budget	129.00	154,747,284
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Projects and Equipment		
Zero Waste Strategic Plan	1.00	139,043
Storm System Trash Reduction Program	1.00	0

Total FY 2022/23 Adopted Budget	131.00	154,886,327
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* Operator share of revenues were previously not included in the financial plan. Plan was revised for FY 2022/23 to include all recycling revenues (including operator share).

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Environmental Services Department Performance Indicators

2011 Consolidated General Plan Goals: Chapter 7, Environmental Management (EM)

Please refer to the *General Plan Executive Summary* for further details on goals

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
WATER SUPPLY AND DISTRIBUTION							
WORKLOAD INDICATORS							
Number of water service connections.	EM-1	28,309	28,475	29,557		29,500	
Number of water service work orders.	EM-3, EM-4	4,652	6,306	5,843		5,600	
Per capita water usage (gallons per person per day).	EM-1, EM-2	107	113	115		98	
PERFORMANCE INDICATORS							
Number of emergency repairs and percent that restore service within 24 hours of notification.	EM-3, EM-4	39 100%	23 100%	34 100%	30 100%	30 100%	N/A
Number of water quality tests and percent in compliance with CA State Water Board regulations.	EM-3, EM-4	25,605 100%	25,824 100%	25,439 100%	25,895 100%	25,795 100%	25,795 100%
STORM WATER COLLECTION							
WORKLOAD INDICATORS							
Number of storm drain inlets.	EM-8, EM-9, EM-10	4,200	4,200	4,200		4,200	
PERFORMANCE INDICATORS							
Number of preventive maintenance activities and percent completed as scheduled.	EM-8, EM-9, EM-10	3,857 100%	4,220 100%	4,787 100%	4,400 100%	3,282 100%	4,400 100%
WASTEWATER COLLECTIONS							
WORKLOAD INDICATORS							
Miles of sanitary sewer lines.	EM-5, EM-6	310	312	312		312	
Number of sanitary sewer service calls.	EM-6	2,600	1,897	2,166		2,144	
PERFORMANCE INDICATORS							
Number of lateral blockages and percent responded to within 2 hours of notification.	EM-5, EM-6	1,999 96%	1,874 96%	2,088 97%	2,200 95%	1,951 95%	2,200 95%
Number of sanitary sewer overflow (SSO) emergencies and percent responded to within 30 minutes of notification.	EM-5, EM-6	5 80%	8 50%	4 100%	5 80%	5 80%	5 100%

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
RECYCLING AND WASTE MANAGEMENT							
WORKLOAD INDICATORS							
Tons of solid waste collected.	EM-12, EM-13	127,180	121,049	102,676		103,000	
Number of reports to Air Quality Board due to landfill gas system non-compliance.	EM-15	0	3	1		0	
PERFORMANCE INDICATORS							
Pounds of solid waste disposed per resident per day with a goal of 3 pounds per resident per day by 2015 and 2.5 pounds by 2020. ^{1,2}	EM-12, EM-13	3.2	3.8	3.2	2.5	3.0	2.5
Energy provided by the landfill gas collection system as measured by BTU's (in millions) and percent of prior year.	EM-15	41,721 92.9%	40,047 96.0%	40,603 102.1%	40,000 93.6%	40,000 93.6%	38,000 95.0%
SMART STATION							
WORKLOAD INDICATORS							
Tons of solid waste and recyclable materials received.	EM-14	259,611	241,655	231,509		209,736	
PERFORMANCE INDICATORS							
Percent of all material received at the SMaRT Station that is diverted from disposal.	EM-14	39.6%	40.6%	47.3%	45.0%	45.0%	45.0%
Quality of service provided to SMaRT Station partner cities (Mountain View and Palo Alto) as measured by percent of billings, payments, reconciliations, audits and other reports provided within two weeks of the agreed to scheduled date.	EM-14	100%	100%	100%	100%	90%	100%
WASTEWATER TREATMENT							
WORKLOAD INDICATORS							
Average wastewater flow in million gallons per day (mgd) processed by the Water Pollution Control Plant (WPCP).	EM-5, EM-6	13.31	12.88	12.50		12.80	
Value of capital projects performed during the year. ³	EM-6, EM-7	\$14,631,453	\$51,763,916	\$26,710,295		\$41,667,046	
Average age of major WPCP assets.	EM-7	40	41	40		32	
PERFORMANCE INDICATORS							
Number of water quality tests and percent in compliance with water quality standards.	EM-5, EM-6	21,758 99.9%	21,668 99.9%	22,348 99.9%	22,000 100.0%	21,000 100.0%	21,000 100.0%
Percent of time that peak flow capacity is maintained at the WPCP.	EM-6, EM-7	100%	100%	100%	100%	100%	100%
Percent of preventive maintenance procedures completed on schedule.	EM-5, EM-6, EM-7	62%	67%	66%	75%	70%	75%

	General Plan Goal	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
REGULATORY PROGRAMS							
WORKLOAD INDICATORS							
Number of tests conducted by laboratory.	EM-4, EM-5, EM-7, EM-8, EM-9	47,363	47,492	47,787		46,795	
PERFORMANCE INDICATORS							
Number of regulated businesses and percent in compliance with water quality standards.	EM-4	1,570 86%	1,340 93%	1,349 95%	1,300 90%	1,330 90%	1,330 90%
Number of stormwater permit requirements and percent implemented on time.	EM-8	126 99.2%	133 94.0%	134 99.3%	135 100.0%	135 100.0%	TBD ⁵ 100.0%
Percent trash/litter reduction achieved to meet Stormwater Permit requirements.	EM-8, EM-10	89.2%	84.9%	82.9%	85.0%	85.0%	90.0%
Percent of total Department operating budget expended.		96.8%	98.0%	96.0%	100.0%	100.0%	100.0%
ENVIRONMENTAL SUSTAINABILITY							
PERFORMANCE INDICATORS							
Number of CAP actions and percent implemented on time.	LT-2	N/A ⁴	35 71%	36 78%	41 100%	41 93%	26 100%
Percent greenhouse reduction achieved (based on 1990 levels). ^{6,7}	LT-2	(25.3%)	(28.0%)	(25.8%)	(29.0%)	(43.8%)	(45.0%)

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ Pounds per resident per day is calculated based on calendar year data published by CalRecycle. The CalRecycle target for Sunnyvale is 5 lbs/resident/day.

² Higher estimated targets are in part due to challenges in recycling markets making it difficult to decrease the solid waste disposed by residents as quickly as hoped. Sunnyvale meets the State requirement of no more than 5 pounds per resident per day.

³ Increase in value to capital projects due to start of construction phase of Primary Treatment facilities for the Cleanwater Program.

⁴ CAP 1.0 Inventory and Implementation was reported biennially; not reported in FY 2018/19.

⁵ A new Stormwater Municipal Regional Permit (MRP 3.0) is expected to be adopted in March 2022, effective July 1, 2023. Permit provisions are not yet final. FY 22-23 target will be updated following adoption.

⁶ Greenhouse gas (GHG) reductions represent the previous calendar year (e.g., FY 2021/22 reports calendar year 2021 reductions).

⁷ GHG reductions from 2018/19 do not match the City's published GHG reports. GHG reductions for FY 2019/20 and later are taken from the GHG inventory report.

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Finance Department

Department Description

The Department of Finance is responsible for the overall financial management of the City. The Department's core function is to maintain a strong, secure financial position for the City by providing a wide variety of financial and analytical services to Council, staff, and the public.

Programs and Services

The Department of Finance is organized into six programs: Accounting and Financial Services; Financial Management and Analysis; Budget Analysis and Management; Purchasing; Non-Utility Revenue Management; Utility Billing; and Audit Services.

Accounting and Financial Services

The Accounting and Financial Services program completes general accounting and financial reporting activities in accordance with generally accepted accounting principles (GAAP) and governmental accounting and financial reporting standards. Program staff performs accounting and reporting of all fiscal transactions related to City operations, including treasury cash investment, debt management, accounts payable and grants billing. The program provides timely, reliable and accurate financial information to Council, the public and other stakeholders. Program staff also processes all disbursements for the City and oversees management of the City's pooled investment portfolio.

Financial Management and Analysis

The Financial Management and Analysis program provides financial expertise to City departments. Program staff conducts fiscal impact analysis, oversees Citywide internal controls, the payroll process, and provides general supervision and administrative support within the department.

Budget Analysis and Management

The Budget Analysis and Management program develops, delivers, and continually monitors the operating and capital budgets, including updating the twenty-year long-term financial plans for approximately 55 City funds each year. This program also updates the annual Fee Schedule and corresponding revenue projections. Additionally, the Budget Analysis and Management program serves as a business partner across the City to provide budgetary impact analysis for various City issues and complex business decisions.

Purchasing

The Purchasing program provides centralized purchasing for all goods and services that support City operations. Centralized procurement assures fair and open acquisition processes that seek to obtain maximum value for each dollar spent. Major activities include soliciting formal competitive bids and proposals, obtaining quotes, and participating in cooperative procurements with other governmental agencies. In addition, staff assists City employees in complying with all legal and ethical requirements. The program also oversees the City's centralized warehouse and print shop. The centralized warehouse stocks common supplies, disposes of surplus and obsolete equipment, and provides centralized receiving for the City's Corporation Yard. In addition, print and mail services are available to City departments through the print shop.

Non-Utility Revenue Management

The Non-Utility Revenue Management Program facilitates accurate and timely collection of revenue due the City. Program staff provides centralized accounts receivable services for all departments, oversees restitution of funds for damage to City property, manages collection of delinquent accounts, administers the Utility Users Tax and Transient Occupancy Tax ordinances, reviews and processes disbursements for accounts payable as well as audits City purchasing cards. Staff also oversees special projects and conducts financial analysis.

Also, included in the program is administration of the financial aspects of the Sunnyvale Redevelopment Successor Agency. Program staff oversees administration of the former Redevelopment Agency's dissolution in compliance with state legislation, prepares required reports, enforces existing development agreements, pays off existing debt obligations, and disposes of properties and assets.

Utility Billing

The Utility Billing Program provides utility billing and customer service to customers of the City's water, wastewater, and solid waste utilities. Major activities include setting utility rates, reading water meters, issuing utility bills, operating the utility customer service center, processing payments, managing collection of delinquent accounts and responding to emergencies. The program also provides central cashiering services for the public, administers the City's backflow program and administers the City's commercial Business License Tax ordinance.

Audit

The Audit Program performs fiduciary, operational, performance and compliance audits of City services. The operational and performance audits conducted by this independent program help ensure Sunnyvale is operating efficiently by reviewing performance against established targets. Compliance and fiduciary audits are designed to ensure independence, stewardship, and accountability in key fiduciary and reporting areas. Further establishment of this program will include engaging an external auditing firm to perform these functions in the upcoming fiscal year.

Recent Accomplishments

- Received the 2020 National Procurement Institute's Achievement of Excellence in Procurement Award.
- Received 'Excellence in Financial Reporting' from the Government Finance Officers Association (GFOA) for the City's FY 2019/20 Annual Comprehensive Financial Report.
- Completed the Single Audit with no findings for the last three years.
- Received the Investment Policy Certification from the California Municipal Treasury Association (CMTA).
- Prepared and presented City investments portfolio report to City Council on a quarterly basis.
- Implemented Oracle Fusion Enterprise Resource Planning (ERP) system to replace and integrate the City's Financial, Human Resources and Payroll systems.
- Continued producing quarterly budget vs. actual reports to Council.
- Received the FY 2021/22 Distinguished Budget Presentation Award from the GFOA.
- Developed the FY 2021/22 Adopted Budget-in-Brief document.
- Updated the Questica Budget System to integrate with the new Oracle Fusion Enterprise Resource Planning (ERP) system, including the Project Portfolio Management (PPM) module.
- Implemented a new payroll bank account and payee positive pay function to reduce check fraud risk.
- Continued the dissolution of the Redevelopment Agency (RDA), taking actions to support downtown development, and transitioning the Oversight Board to the County.
- In a coordinated effort with the Environmental Services Department, achieved record compliance with City backflow protection requirements for 2020.

- Implemented new water meter reading system, enabling staff to capture readings and transfer the data using a smartphone.
- Established a utility bill assistance program in partnership with Sunnyvale Community Services, providing resources for customers impacted by the COVID-19 Pandemic.
- Implemented systematic compliance program which incorporated citations targeting non-compliant backflow devices to ensure devices receive a passing test annually as required by State law and Sunnyvale Municipal Code.
- Continued execution of process to receive and open formal bids electronically and via video conference.
- Hosted recurring lab sessions with staff to support training and implementation of the Oracle ERP session.
- Coordinated external debt financing (Lease Revenue Bonds) for the Civic Center Project construction costs.
- Complied with Federal and State reporting requirements for COVID-19 expenditure funding.

Budget Highlights

- Reviewed and restructured Finance service areas for organizational alignment.

Service Level Adjustments

- Converted Term-Limited Senior Accountant position to permanent in order to accommodate increased payroll and system maintenance requirements with new financial system.
- Converted Term-Limited Senior Buyer position to permanent to increase Purchasing capacity and support of the three enterprise utilities.

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Finance Department

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 10700 - Audit							
10701	Performance Audit	0	44,203	0	(100.0%)	0	0.0%
Total Program 10700 - Audit		0	44,203	0	(100.0%)	0	0.0%
Program 10800 - Non-Utility Revenue Management and Special Projects							
10801	Special Projects	15,303	57,047	0	(100.0%)	0	0.0%
10802	Revenue and Disbursement Audits	184,457	286,491	281,919	(1.6%)	289,892	2.8%
10803	Revenue Collection	356,805	283,451	377,358	33.1%	388,789	3.0%
10805	Financial Analysis	36,529	22,819	23,164	1.5%	23,791	2.7%
10806	Transient Occupancy Tax (TOT) and Short Term Rentals	64,908	59,528	95,059	59.7%	97,760	2.8%
10809	ERP Maintenance (Revenue)	128,010	N/A	N/A	N/A	N/A	N/A
Total Program 10800 - Non-Utility Revenue Management and Special Projects		786,012	709,336	777,500	9.6%	800,232	2.9%
Program 10900 - Budget Management							
10901	Budget Development	791,879	1,017,003	N/A	N/A	N/A	N/A
10902	Budget Monitoring	82,869	209,659	N/A	N/A	N/A	N/A
10903	ERP Maintenance (Budget)	267	0	N/A	N/A	N/A	N/A
10904	Budget Analysis and Management	N/A	N/A	1,160,567	N/A	1,192,055	2.7%
Total Program 10900 - Budget Management		875,015	1,226,662	1,160,567	(5.4%)	1,192,055	2.7%
Program 11000 - Purchasing							
11001	Centralized Purchasing	1,405,633	1,334,508	1,292,614	(3.1%)	1,328,808	2.8%
11002	Central Stores	536,887	526,646	531,278	0.9%	545,777	2.7%
11003	Print, Copy and Mail Center	669,830	718,191	623,229	(13.2%)	642,199	3.0%
11004	ERP Maintenance (Purchasing)	44,489	N/A	N/A	N/A	N/A	N/A
Total Program 11000 - Purchasing		2,656,839	2,579,345	2,447,121	(5.1%)	2,516,784	2.8%

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 11100 - Financial Management and Analysis							
11101	Management, Supervisory and Administrative Support Services - Financial Management and Analysis	802,760	876,198	796,103	(9.1%)	818,673	2.8%
11102	Redevelopment Agency Management Services	51,007	98,651	101,145	2.5%	103,957	2.8%
11103	Payroll	371,914	427,413	521,372	22.0%	536,141	2.8%
11104	ERP Maintenance (Finance Management)	170,764	0	0	0.0%	0	0.0%
11105	FIN Payroll Exception Clearing Account	32,637	0	0	0.0%	0	0.0%
11106	Performance Audit	N/A	N/A	31,500	N/A	32,445	0.0%
11107	Systems Support	N/A	N/A	354,410	N/A	364,472	2.8%
11198	Program-Wide Allocation - Financial Management and Analysis	(2,000)	N/A	N/A	N/A	N/A	N/A
Total Program 11100 - Financial Management and Analysis		1,427,082	1,402,262	1,804,530	28.7%	1,855,688	2.8%
Program 11200 - Accounting and Financial Services							
11202	General Ledger Accounting	1,415,609	1,523,139	1,159,760	(23.9%)	1,192,411	2.8%
11203	Project / Grant Accounting	172,881	185,720	279,718	50.6%	287,556	2.8%
11204	Treasury and Debt	431,925	316,059	326,458	3.3%	335,585	2.8%
11205	General Ledger - Process BID Transactions	235	4,908	5,077	3.4%	5,220	2.8%
11206	ERP Maintenance (Accounting)	66,195	0	0	0.0%	0	0.0%
Total Program 11200 - Accounting and Financial Services		2,086,845	2,029,826	1,771,013	(12.8%)	1,820,772	2.8%
Program 11300 - Utility Billing							
11301	Utility Billing	2,332,882	2,437,534	2,386,905	(2.1%)	2,457,008	2.9%
11302	Customer Service	153,078	N/A	N/A	N/A	N/A	N/A
11303	Management, Supervisory and Administrative Support Services - Utility Billing	607,835	464,865	585,619	26.0%	601,782	2.8%
11305	Business License	309,156	348,729	258,492	(25.9%)	266,291	3.0%
11307	Cashiering	69,428	210,440	218,168	3.7%	224,346	2.8%
11308	ERP Maintenance (Utility)	1,115	N/A	N/A	N/A	N/A	N/A
Total Program 11300 - Utility Billing		3,473,494	3,461,568	3,449,184	(0.4%)	3,549,427	2.9%
Total Operating Budget		11,305,287	11,453,202	11,409,915	(0.4%)	11,734,958	2.8%

	FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Projects and Equipment						
830521 Enterprise Resource Planning (ERP) System Implementation	N/A	1,029,865	229,103	(77.8%)	235,100	2.6%
Total Projects and Equipment	N/A	1,029,865	229,103	(77.8%)	235,100	2.6%

Dollars by Fund						
General Fund	10,411,568	10,450,640	10,405,822	(0.4%)	10,701,245	2.8%
General Services - Technology and Communication Services Fund	842,712	1,933,776	1,132,051	(41.5%)	1,164,856	2.9%
Redevelopment Agency Management Services Fund	51,007	98,651	101,145	2.5%	103,957	2.8%
Total Dollars by Fund	11,305,287	12,483,067	11,639,018	(6.8%)	11,970,058	2.8%

Dollars by Category						
Salaries and Benefits:						
Salaries	4,399,882	6,174,755	5,382,061	(12.8%)	5,543,525	3.0%
Overtime and Casual Staffing	211,018	79,500	97,760	23.0%	100,693	3.0%
Other Pay	1,435,367	1,269,471	1,124,121	(11.4%)	1,124,653	0.0%
Leaves	915,164	1,174,236	1,418,870	20.8%	1,461,436	3.0%
Workers' Compensation	66,337	23,758	18,266	(23.1%)	18,814	3.0%
Retirement	1,776,626	1,038,225	903,665	(13.0%)	929,378	2.8%
Total Salaries and Benefits	8,804,394	9,759,945	8,944,743	(8.4%)	9,178,499	2.6%
Non-Personnel:						
Goods and Services	1,079,482	1,290,031	1,356,072	5.1%	1,396,692	3.0%
Property and Capital	2,726	0	0	0.0%	0	0.0%
Internal Service Charges	1,418,685	1,433,091	1,338,203	(6.6%)	1,394,867	4.2%
Total Non-Personnel	2,500,893	2,723,122	2,694,275	(1.1%)	2,791,559	3.6%
Total Dollars by Category	11,305,287	12,483,067	11,639,018	(6.8%)	11,970,058	2.8%

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

Finance Department

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 10800 - Non Utility Revenue Management and Special Projects						
10801	Special Projects	0.25	0.25	0.00	(0.25)	0.00
10802	Revenue and Disbursement Audits	1.15	1.15	1.20	0.05	1.20
10803	Revenue Collection	1.85	1.85	2.05	0.20	2.05
10805	Financial Analysis	0.10	0.10	0.10	0.00	0.10
10806	Transient Occupancy Tax (TOT) and Short Term Rentals	0.35	0.35	0.35	0.00	0.35
Total Program 10800 - Non Utility Revenue Management and Special Projects		3.70	3.70	3.70	0.00	3.70
Program 10900 - Budget Management						
10901	Budget Development	3.95	4.50	0.00	(4.50)	0.00
10902	Budget Monitoring	0.90	0.90	0.00	(0.90)	0.00
10904	Budget Analysis and Management	0.00	0.00	5.40	5.40	5.40
Total Program 10900 - Budget Management		4.85	5.40	5.40	0.00	5.40
Program 11000- Purchasing						
11001	Centralized Purchasing	7.50	7.50	7.25	(0.25)	7.25
11002	Central Stores	3.35	3.35	3.35	0.00	3.35
11003	Print, Copy and Mail Center	2.90	2.90	2.15	(0.75)	2.15
Total Program 11000 - Purchasing		13.75	13.75	12.75	(1.00)	12.75

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Program 11100 - Financial Management and Analysis						
11101	Management, Supervisory and Administrative Support Services - Financial Management and Analysis	3.30	4.30	2.30	(2.00)	2.30
11102	Redevelopment Agency Management Services	0.35	0.35	0.35	0.00	0.35
11103	Payroll	2.35	2.25	2.75	0.50	2.75
11107	Systems Support	0.00	0.00	2.00	2.00	2.00
Total Program 11100 - Financial Management and Analysis		6.00	6.90	7.40	0.50	7.40
Program 11200 - Accounting and Financial Services						
11202	General Ledger Accounting	8.77	8.32	6.32	(2.00)	6.32
11203	Project / Grant Accounting	1.00	1.00	1.50	0.50	1.50
11204	Treasury and Debt	1.65	1.65	1.65	0.00	1.65
11205	General Ledger - Process BID Transactions	0.03	0.03	0.03	0.00	0.03
Total Program 11200 - Accounting and Financial Services		11.45	11.00	9.50	(1.50)	9.50
Program 11300 - Utility Billing						
11301	Utility Billing	12.05	12.05	11.90	(0.15)	11.90
11303	Management, Supervisory and Administrative Support Services - Utility Billing	1.90	1.90	2.50	0.60	2.50
11305	Business License	1.90	1.90	1.30	(0.60)	1.30
11307	Cashiering	1.15	1.15	1.30	0.15	1.30
Total Program 11300 - Utility Billing		17.00	17.00	17.00	(0.00)	17.00
Capital or Special Projects						
830521	Enterprise Resource Planning (ERP) System Implementation	6.00	6.00	1.00	(5.00)	1.00
Total Capital or Special Projects		6.00	6.00	1.00	(5.00)	1.00
Total Positions by Program / Service Delivery Plan		62.75	63.75	56.75	(7.00)	56.75

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Fund					
General Fund	52.50	53.50	51.75	(1.75)	51.75
General Services - Technology and Communication Services Fund	8.90	8.90	3.15	(5.75)	3.15
Redevelopment Agency Management Services Fund	0.35	0.35	0.35	0.00	0.35
General Services - Project Management Services Fund	1.00	1.00	1.50	0.50	1.50
Total Positions by Fund	62.75	63.75	56.75	(7.00)	56.75

Position Classification					
Accountant	4.00	4.00	4.00	0.00	4.00
Accountant - Term Limited	1.00	1.00	0.00	(1.00)	0.00
Accounting Technician	5.00	5.00	5.00	0.00	5.00
Accounting Technician - Term Limited	1.00	1.00	0.00	(1.00)	0.00
Administrative Aide - Confidential	1.00	1.00	1.00	0.00	1.00
Administrative Services Manager	1.00	1.00	1.00	0.00	1.00
Assistant Director of Finance	1.00	1.00	1.00	0.00	1.00
Budget Analyst 1	2.00	1.00	1.00	0.00	1.00
Budget Analyst 2	1.00	2.00	2.00	0.00	2.00
Budget Manager	1.00	1.00	1.00	0.00	1.00
Business Systems Analyst	0.00	0.00	3.00	3.00	3.00
Buyer 2	1.00	1.00	1.00	0.00	1.00
Customer Service Representative	4.00	4.00	4.00	0.00	4.00
Director of Finance	1.00	1.00	1.00	0.00	1.00
Finance Analyst 2 - Term Limited	1.00	1.00	0.00	(1.00)	0.00
Finance Manager	2.00	2.00	2.00	0.00	2.00
Information Technology Coordinator-Confidential	1.00	1.00	0.00	(1.00)	0.00
Mail Clerk, Part-time	0.75	0.75	0.75	0.00	0.75
Management Analyst	1.00	1.00	1.00	0.00	1.00
Meter Reader	3.00	3.00	3.00	0.00	3.00
Office Assistant - Term Limited	0.00	1.00	1.00	0.00	1.00
Payroll Supervisor	1.00	1.00	1.00	0.00	1.00
Payroll Technician 3	1.00	1.00	1.00	0.00	1.00
Press Operator	1.00	1.00	1.00	0.00	1.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Principal Accountant	1.00	1.00	1.00	0.00	1.00
Principal Buyer	1.00	1.00	1.00	0.00	1.00
Principal Office Assistant	1.00	1.00	0.00	(1.00)	0.00
Purchasing Officer	1.00	1.00	1.00	0.00	1.00
Senior Accountant	1.00	1.00	2.00	1.00	2.00
Senior Accountant - Term Limited	3.00	3.00	0.00	(3.00)	0.00
Senior Accounting Technician	6.00	6.00	6.00	0.00	6.00
Senior Buyer	1.00	1.00	2.00	1.00	2.00
Senior Buyer - Term Limited	2.00	2.00	0.00	(2.00)	0.00
Senior Internal Auditor	0.00	0.00	0.00	0.00	0.00
Senior Management Analyst	1.00	1.00	1.00	0.00	1.00
Senior Management Analyst - Term Limited	1.00	1.00	0.00	(1.00)	0.00
Senior Office Assistant	1.00	1.00	1.00	0.00	1.00
Staff Office Assistant	2.00	2.00	2.00	0.00	2.00
Storekeeper 1	1.00	1.00	1.00	0.00	1.00
Storekeeper 2	1.00	1.00	1.00	0.00	1.00
Storekeeper/Buyer	1.00	1.00	1.00	0.00	1.00
Technical Support Specialist	1.00	1.00	0.00	(1.00)	0.00
Utility Billing Manager	1.00	1.00	1.00	0.00	1.00
Total Positions	62.75	63.75	56.75	(7.00)	56.75

* Position changes as of 5/2022.

Finance Department

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	57.75	11,453,202
FY 2022/23 Base Budget Adjustments		
One-Time Adjustments		
Term-Limited Position Changes:		(616,198)
Expiration of Term-Limited Senior Buyers	(2.00)	
Expiration of Term-Limited Senior Accountant	(1.00)	
Expiration of Term-Limited Accounting Technician	(1.00)	
Total One-Time Adjustments	(4.00)	(616,198)
Ongoing Costs Adjustments		
Salaries and Benefits		247,023
Restore 50% Casual Reduction from FY 2021/22 Budget Supplement 2		14,500
Reclassification of Principal Office Assistant, Information Technology Coordinator, Technical Support Specialist to Business Systems Analysts	0.00	5,181
Reclassify Budget Analyst I to II	0.00	11,851
Purchased Goods and Services Alignments to Baseline Service Levels		66,041
Internal Service Fund Alignments to Baseline Service Levels		(94,887)
Total Ongoing Base Budget Adjustments	0.00	249,709

Service Level Adjustments		
Salaries and Benefits and the following position changes:		323,202
Add Senior Buyer Position to Assist with Procurement for Utilities	1.00	
Add Senior Accountant to Support Project Management and Payroll	1.00	
Total Service Level Adjustments	2.00	323,202
Total FY 2022/23 Operating Budget		
	55.75	11,409,915
Capital or Special Projects		
ERP System Implementation	1.00	229,103
Total FY 2022/23 Adopted Budget		
	56.75	11,639,018

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Finance Department Performance Indicators

2011 Consolidated General Plan Goals:

This department provides administrative and/or internal services within the City. As such, its indicators are not tied to General Plan goals and instead are developed to optimize the level of internal/administrative support service provided.

	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Actual	FY 2021/22 Target	FY 2021/22 Estimate	FY 2022/23 Target
FINANCIAL MANAGEMENT AND ANALYSIS						
PERFORMANCE INDICATORS						
Percent of total Department operating budget expended.	92.5%	91.0%	92.1%	98.0%	98.0%	98.0%
ACCOUNTING AND FINANCIAL SERVICES						
WORKLOAD INDICATORS						
Number of regulatory reports submitted to appropriate agencies.	18	18	25		25	
Number of bank and general ledger account reconciliations. ¹	961	874	637		650	
Number of grant reimbursement requests.	134	123	94		110	
Number of adjustments made to previous payrolls. ²	808	159	107		200	
Average portfolio balance.	\$580,587,348	\$704,661,647	\$709,733,510		\$720,000,000	
PERFORMANCE INDICATORS						
Number of paychecks issued and percent of paychecks prepared accurately.	29,045 99.99%	28,396 99.98%	26,237 100.00%	27,950 99.90%	27,950 99.90%	27,950 99.90%
Number of accounting period reports and percent issued within 10 business days of period close or pre-established deadlines.	14 100%	14 100%	12 100%	14 100%	14 100%	14 100%
The City's annual financial report is certified by independent auditors and receives an unmodified opinion.	Achieved	Achieved	Achieved	Achieve	Achieve	Achieve
Number of supplier payments and percent made within 30 days of invoice date.	30,513 81.16%	28,370 72.20%	24,968 57.59%	29,000 80.00%	30,000 70.00%	29,000 80.00%
NON-UTILITY REVENUE MANAGEMENT AND SPECIAL PROJECTS						
WORKLOAD INDICATORS						
Number of purchasing card statements audited.	1,441	1,294	1,153		1,147	
Revenue generated from audits of major revenue sources.	\$1,026,363	\$0	\$0		\$0	
Number of legislative bills tracked.	19	14	12		12	

	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Actual	FY 2021/22 Target	FY 2021/22 Estimate	FY 2022/23 Target
PERFORMANCE INDICATORS						
Number of billing requests received and percent billed within 10 business days.	6,413 100%	3,476 100%	3,480 100%	3,500 100%	3,500 100%	3,500 100%
Number of accounts payable checks processed and percent disbursed within two days.	10,684 100%	9,211 100%	7,571 100%	7,500 100%	7,700 100%	7,500 100%
BUDGET MANAGEMENT						
WORKLOAD INDICATORS						
Dollar amount of revenues budgeted and monitored.	\$466,431,516	\$496,940,502	\$601,228,858		\$531,071,918	
Dollar amount of citywide budget.	\$480,705,455	\$436,357,410	\$542,887,925		\$553,861,485	
Number of funds and sub-funds budgeted and monitored.	57	57	57		55	
PERFORMANCE INDICATORS						
Actual General Fund Budget Stabilization Fund variance from revised projections as a percentage of total actual revenue and expenditures.	12%	2%	2%	<5%	<5%	<5%
PURCHASING SERVICES						
WORKLOAD INDICATORS						
Number of Warehouse items issued. ³	103,751	20,038	10,831		12,000	
Number of surplus items sold.	1,678	1,383	1,183		1,000	
Dollar amount generated from sales of surplus property.	\$80,417	\$10,357	\$146,238		\$50,000	
Number of print, copy and/or bindery work orders.	1,537	1,106	640		1,200	
Number of mail delivery stops.	7,644	7,644	7,644		7,644	
Number of pieces of mail metered.	227,422	184,332	152,308		200,000	
PERFORMANCE INDICATORS						
Number of formal contracts and median number of days to issue, with a goal of 55 days.	230 45	218 66	165 38	200 45	200 45	200 45
Number of informal contracts and median number of days to issue, with a goal 90% of the time a purchase order is issued within 5 days before purchase order expiration.	N/A	1,155 31 31%	1,062 26 45%	1,550 8 60%	1,600 8 90%	1,550 8 60%
Number of public works construction contracts and median number of days to issue, with a goal of 120 days.	N/A	12 106	10 111	13 120	13 110	15 110
Annual physical inventory accuracy rate is at least 99.5%.	99.90%	99.99%	99.99%	99.80%	99.90%	99.50%
Number of customer survey respondents and percent rating services provided by the Print, Copy, Bindery and Mail Services and Support Program as good or better.	N/A	N/A ⁵	59 86%	50 95%	50 95%	50 85%

	FY 2018/19 Actual	FY* 2019/20 Actual	FY 2020/21 Actual	FY 2021/22 Target	FY 2021/22 Estimate	FY 2022/23 Target
UTILITY BILLING						
WORKLOAD INDICATORS						
Number of utility accounts.	29,846	29,872	29,815		29,850	
Number of requests for extra trash and bulky item pickups.	8,457	9,881	11,681		12,000	
Number of water service interruption notices issued.	4,177	2,391	0		2,000	
Number of business licenses issued.	6,823	6,145	5,866		6,000	
Revenue generated from Business License Tax audits. ⁴	\$234,000	\$6,502	\$193,499		\$75,000	
PERFORMANCE INDICATORS						
Number of water meter readings and percent read correctly the first time.	191,327 99.99%	191,764 99.99%	185,749 99.99%	192,000 99.99%	192,000 99.99%	190,000 99.99%
Total dollar amount invoiced and percent collected.	\$155,045,363 99.57%	\$147,578,195 99.51%	\$145,247,433 99.41%	\$152,400,000 99.50%	\$150,000,000 99.50%	\$153,800,000 99.50%
Number of customer calls and average customer wait time, with a goal of one minute.	38,130 85 seconds	38,210 52 seconds	40,449 42 seconds	40,000 60 seconds	40,000 60 seconds	40,000 60 seconds
Number of utility bills issued and percent billed within five business days of the established billing schedule.	185,496 87%	188,393 97%	182,326 99%	190,000 99%	190,000 99%	190,000 99%
Percent of residents that felt the overall quality of the Utility Billing services in the City's newsletter was fair or above. ⁵	87%	N/A	91%	N/A	N/A	85%
Percent of time that central cashier balances within \$5.00 during daily reconciliations.	97%	97%	100%	97%	97%	99%
AUDIT						
WORKLOAD INDICATORS						
Number of fiduciary/compliance audits completed.	5	3	3		3	

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ Increase in account reconciliations attributed to the additional reconciliations for the City's golf course operations and the City's pension trust plan

² FY 2018/19 increase in payroll adjustments attributed to the payroll system upgrade

³ Data from FY 2019/20 and beyond reflect actual line item (not total item) issuances through January 2021 due to reporting availability in the new ERP System.

⁴ Reduced level of auditing completed in FY 2019/20 and FY 2020/21 due to position vacancy and the COVID-19 pandemic. The City can recover revenue from audit up to three years back.

⁵ The data for the measures come from the Biannual national Citizen Survey results

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Human Resources Department

Department Description

The Human Resources Department provides services to assist City departments in developing and maintaining a qualified, effective, and diverse workforce of approximately 870 regular full and part-time employees, and approximately 361 temporary/casual employees. The Human Resources Department also provides employment-related services to employees, job applicants, and volunteers.

Programs and Services

The Human Resources Department Program provides services in five divisions: Risk Management; Recruitment & Classification; Employee Relations/Employee Development; Employee Benefits; and Management and Administrative Support Services.

The Human Resources Department leads several citywide initiatives, such as succession planning, citywide training, tuition reimbursement, and employee wellness and engagement. These initiatives benefit our employees in the workplace and help them in advancing their careers with the City.

Risk Management

The Risk Management Division administers the City's liability, safety, and workers' compensation programs. This includes actively managing risk and liability claims filed against the City, supporting workplace safety with the goal of reducing work-related injuries and illness, managing workers' compensation claims, engaging in the disability interactive and reasonable accommodation processes, facilitating the return-to-work program, and providing safety training, work-site inspections, and accident prevention measures.

Recruitment & Classification

The Recruitment and Classification Division is responsible for managing and administering the City's recruitment, examination, selection, and pre-employment processes for regular and temporary/casual positions, and Citywide temporary employment agency contracts. This division also manages and administers the City's classification program in preparing, reviewing and updating job specifications, and conducting classification studies, job analysis and organizational analyses.

Employee Relations/Employee Development

The Employee Relations and Employee Development Division manages employee relations/labor relations activities and provides services to enhance employee performance and skills. The City has six recognized employee bargaining units and two unrepresented employee groups. This division administers and provides guidance to departments in interpreting policies, resolving employee relations matters, grievances, complaints, and discipline issues. This division is responsible for labor negotiations and matters that arise or relate to any Memorandum of Understanding (MOU). This division also facilitates organizational advancement through managing employee performance evaluations, providing employee trainings, career development, and succession planning. Additionally, this division manages the City's tuition reimbursement program and administers and coordinates the Volunteer Resources Program.

Employee Benefits

The Employee Benefits Division manages and administers the employee insurance and benefits programs, including the CalPERS retirement program, supplemental retirement plans, medical, dental, vision, life, and long-term disability insurance plans, flexible spending accounts, and the employee assistance program. This division also manages the Human Resources Information System (HRIS), including maintenance of the system, implementation of the new Enterprise Resource Planning (ERP) Human Capital Management (HCM) system, and the processing and inputting of individual employment, compensation, and benefits information.

Management and Administrative Support Services

The Management and Administrative Support Services Division provides overall management/administrative support and oversees some Citywide activities, including labor relations support, budget administration, answer point management, purchasing, Annual Giving Campaign, and the Employee Appreciation Breakfast and Years of Service Recognition events. The non-industrial medical leave programs are administered and coordinated by this division. This division manages the employee wellness and engagement initiatives to support the City's mission statement and vision.

Recent Accomplishments

Despite the challenges of the COVID-19 pandemic, the Human Resources Department maintained service delivery standards and took on additional responsibilities as required due to the changing work environment and new laws. Many employee activities remained in a virtual format while some shifted back to in-person.

- Recruited 51.28 FTE new regular full- and part-time employees, 185 temporary/casual employees, and promoted 30 employees in FY 2020/21.
- Maintained an efficient recruitment process which averaged 61 days in FY 2020/21 from the time an approved hiring requisition was received to the establishment of an eligible list.
- Provided 31 employees with tuition reimbursements for higher education in FY 2020/21.
- Implemented and administered 118 virtual training classes to 903 employees in FY 2020/21.
- Successfully coordinated employee volunteer assistance at Sunnyvale Community Services for services including administrative support, grocery bagging, and grocery delivery.
- Continued to offer Wellness and Engagement activities in a virtual format. Provided new offerings such as Meditation Monday, Bolly-X, Hip Hop, Salsa, and a HIIT Challenge. Rolled out new employee discount and perks with Columbia Sportswear, Farm Fresh to You, T-Mobile and Patelco Credit Union.
- Provided Diversity, Equity and Inclusion seminars including classes for Allyship and Black History Month.
- Maintained and updated a repository of Wellness and Engagement resources, varying from resources to recordings of seminars and wellness classes (drawing, cooking, fitness, etc.).
- Offered the California Supplemental Sick Leave (SPSL) employee paid leave for all employees Citywide in 2021 and offering the SB114 California Supplemental Sick Leave (SPSL), effective January 2022 through September 2022.
- Transitioned back to in-person benefits orientation for new hires. Adopted various deferred compensation provisions and leave options arising out of emergency relief acts. Continued virtual New Employee Orientation meetings.
- Continued online/virtual health benefits open enrollment, fiduciary services with deferred compensation providers, utilizing a new FSA and COBRA vendor, and utilizing an off-site flu shot voucher due to pandemic.
- Rolled out new performance evaluation forms for Service Employees International Union, Local 521 (SEIU), Sunnyvale Employees' Association/IFPTE Local 21 (SEA), Unrepresented Confidential, and Management employees.
- Negotiated with Service Employees International Union, Local 521 (SEIU) and extended contract by one year.
- Successfully completed negotiations with Communication Officers Association (COA).
- Implemented and maintained the COVID-19 Prevention Plan for City operations.
- Successfully created a COVID-19 contact tracing process to minimize workplace exposures.
- Provided onsite rapid antigen and PCR COVID-19 testing to all employees.
- Settled and closed multiple long standing workers' compensation claims, which resulted in great savings for the City in future medical, permanent disability and life pension benefits.
- Continuation of two (2) term-limited positions to backfill for the implementation of the new ERP system.

Budget Highlights

- Undergoing negotiations with Public Safety Managers Association (PSMA), Service Employees International Union Local 521 (SEIU), and Sunnyvale Employees' Association/IFPTE Local 21 (SEA) with expectation to be completed by the end of FY 2021/22.

Service Level Adjustments

- Increased department budget for investigation services to accommodate the increased complexity, costs, and number of personnel investigations over the last several years.
- Added funding for casual staff previously supported by salary savings to increase capacity during the department's cyclical periods of increased workload, such as summer hiring for recreation activities as well as during open enrollment for eligible City staff.

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Human Resources Department

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 11400 - Human Resources							
11401	Risk Management	277,407	124,460	129,911	4.4%	133,516	2.8%
11402	Recruitment/Classification	787,088	790,044	978,693	23.9%	1,006,489	2.8%
11403	Employee/Labor Relations	721,434	796,059	838,392	5.3%	862,353	2.9%
11404	Employee Benefits	860,098	930,165	960,309	3.2%	987,231	2.8%
11405	Management, Supervisory and Administrative Support Services - Human Resources	1,023,414	795,722	898,685	12.9%	922,232	2.6%
11406	Risk Management (Property and Liability Insurance Fund)	82,195	119,335	124,858	4.6%	128,324	2.8%
11407	Safety/Loss Control	262,072	349,601	359,221	2.8%	366,874	2.1%
11408	Workers Compensation	240,704	249,052	253,833	1.9%	260,927	2.8%
11409	Employee Development & Citywide Training	176,071	295,129	357,210	21.0%	367,508	2.9%
11410	Volunteer Management	21,755	32,332	37,072	14.7%	38,200	3.0%
11411	Wellness and Employee Engagement	83,719	255,269	198,568	(22.2%)	204,177	2.8%
Total Program 11400 - Human Resources		4,535,957	4,737,168	5,136,752	8.4%	5,277,831	2.7%
Total Operating Budget		4,535,957	4,737,168	5,136,752	8.4%	5,277,831	2.7%
Projects and Equipment							
830521	Enterprise Resource Planning Implementation	N/A	380,631	398,428	N/A	0	N/A
Total Projects and Equipment		N/A	380,631	398,428	N/A	0	N/A
Dollars by Fund							
General Fund		4,453,762	4,617,833	5,011,894	8.5%	5,149,507	2.7%
General Services - Technology and Communication Services Fund		N/A	380,631	398,428	4.7%	0	(100.0%)
Liability and Property Insurance Fund		82,195	119,335	124,858	4.6%	128,324	2.8%
Total Dollars by Fund		4,535,957	5,117,799	5,535,180	8.2%	5,277,831	(4.6%)

	FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Category						
Salaries and Benefits:						
Salaries	1,735,650	2,384,951	2,476,516	3.8%	2,296,879	(7.3%)
Overtime and Casual Staffing	49,594	6,890	38,212	454.6%	39,358	3.0%
Other Pay	731,216	625,568	602,592	(3.7%)	560,536	(7.0%)
Leaves	357,158	454,250	653,110	43.8%	605,736	(7.3%)
Workers' Compensation	20,116	9,540	8,732	(8.5%)	8,099	(7.2%)
Retirement	700,222	406,710	412,566	1.4%	380,878	(7.7%)
Total Salaries and Benefits	3,593,956	3,887,909	4,191,728	7.8%	3,891,486	(7.2%)
Non-Personnel:						
Goods and Services	579,851	860,954	977,855	13.6%	1,005,503	2.8%
Property and Capital	114	0	0	0.0%	0	0.0%
Internal Service Charges	362,036	368,936	365,597	(0.9%)	380,842	4.2%
Total Non-Personnel	942,001	1,229,890	1,343,452	9.2%	1,386,345	3.2%
Total Dollars by Category	4,535,957	5,117,799	5,535,180	8.2%	5,277,831	(4.6%)

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

Human Resources Department

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 11400 - Human Resources						
11401	Risk Management	0.50	0.50	0.50	0.00	0.50
11402	Recruitment/Classification	4.00	4.00	4.00	0.00	4.00
11403	Employee/Labor Relations	2.40	2.40	2.35	(0.05)	2.35
11404	Employee Benefits	5.00	5.00	5.00	0.00	5.00
11405	Management, Supervisory and Administrative Support Services - Human Resources	3.40	3.40	3.70	0.30	3.70
11406	Risk Management (Property and Liability Insurance Fund)	0.50	0.50	0.50	0.00	0.50
11407	Safety/Loss Control	0.60	0.60	0.60	0.00	0.60
11408	Workers Compensation	1.40	1.40	1.40	0.00	1.40
11409	Employee Development & Citywide Training	1.00	1.00	1.00	0.00	1.00
11410	Volunteer Management	0.20	0.20	0.20	0.00	0.20
11411	Wellness and Employee Engagement	1.00	1.00	0.75	(0.25)	0.75
Total Program 11400 - Human Resources		20.00	20.00	20.00	0.00	20.00
Capital or Special Projects						
830521	Enterprise Resource Planning Implementation	2.00	2.00	2.00	0.00	0.00
Total Capital or Special Projects		2.00	2.00	2.00	0.00	0.00
Total Positions by Program / Service Delivery Plan		22.00	22.00	22.00	0.00	20.00
Positions by Fund						
General Fund		19.50	19.50	19.50	0.00	19.50
General Services - Technology and Communication Services Fund		2.00	2.00	2.00	0.00	0.00
Liability and Property Insurance Fund		0.50	0.50	0.50	0.00	0.50
Total Positions by Fund		22.00	22.00	22.00	0.00	20.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Position Classification					
Administrative Aide - Confidential	1.00	1.00	1.00	0.00	1.00
Director of Human Resources	1.00	1.00	1.00	0.00	1.00
Human Resources Analyst	8.00	7.00	7.00	0.00	7.00
Human Resources Analyst - Term Limited	0.00	1.00	1.00	0.00	0.00
Human Resources Manager	4.00	3.00	3.00	0.00	3.00
Human Resources Manager - Term Limited	0.00	1.00	1.00	0.00	0.00
Human Resources Technician	4.00	4.00	4.00	0.00	4.00
Principal Human Resources Analyst	1.00	1.00	1.00	0.00	1.00
Risk Manager	1.00	1.00	1.00	0.00	1.00
Senior Office Assistant - Confidential	1.00	1.00	1.00	0.00	1.00
Staff Office Assistant - Confidential	1.00	1.00	1.00	0.00	1.00
Total Positions	22.00	22.00	22.00	0.00	20.00

* Position changes as of 5/2022

Human Resources Department

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	20.00	4,737,168
Ongoing Costs Adjustments		
Salaries and Benefits		94,473
Unfrozen Position: Human Resources Analyst		160,503
Purchased Goods and Services Changes		96,901
Internal Service Charges		(3,339)
Total Base Budget Adjustments	0.00	348,538
Service Level Adjustments		
Additional Casual Staffing	0.00	31,046
Funding for Investigation Services	0.00	20,000
Total Service Level Adjustments	0.00	51,046
Total FY 2022/23 Base Operating Budget	20.00	5,136,752
Projects and Equipment		
ERP System Implementation Project	2.00	398,428
Total Projects Budget	2.00	398,428
Total FY 2022/23 Adopted Budget	22.00	5,535,180

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Human Resources Department Performance Indicators

2011 Consolidated General Plan Goals:

This department provides administrative and/or internal services within the City. As such, its indicators are not tied to General Plan goals and instead are developed to optimize the level of internal/administrative support service provided.

	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
HUMAN RESOURCES						
WORKLOAD INDICATORS						
Number of workers' compensation claims.	105	79	110		200	
Number of liability claims.	115	89	74		93	
Number of regular recruitments.	102	85	56		65	
Number of regular new hires / benefits orientations (not including internal transfers).	114	106	52		75	
Number of temporary new hires.	269	143	185		175	
Number of training classes.	100	97	118		123	
Number of labor agreements (MOU's) in negotiation.	2	0	2		4	
Number of labor grievances.	5	5	1		2	
Number of formal disciplinary actions.	10	9	5		5	
Citywide turnover rate.	12.06%	10.52%	8.51%		12.10%	
Number of personnel record change entries (including benefits change).	5,488	6,294	6,127		6,000	
Number of unemployment claims processed.	30	173	120		20	
Number of employees who attended annual health fair.	358	331	N/A		N/A	
Number of employees who received a flu shot.	237	286	120		67	
Number of Personnel Investigations.	5	4	10		11	

	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS						
Average number of business days for a recruitment process from receiving an approved hiring requisition to the establishment of an eligible list.	58	65	61	60	65	60
Average number of business days for a recruitment process from when the position is posted to the establishment of eligible list.	31	33	30	33	35	33
Number of participants in the Citywide Employee Training Program and percent rating their session(s) as good or better.	1,562 94.0%	1,532 94.5%	903 97.0%	1,500 93.0%	1,200 94.0%	1,350 94.0%
Expenses of risk management program (safety, workers comp, liability) as a percentage of overall City operating budget.	1.78%	1.61%	0.96%	1.80%	2.15%	1.80%
Percent of total Department operating budget expended.	86.80%	82.43%	86.13%	95.00%	90.10%	95.00%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

**Information
Technology**

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Information Technology Department

Administration, Fiscal and Performance Management

The IT Administration, Fiscal, and Performance Management Division develops, monitors, and maintains the department's strategic and tactical plans. It manages the department's budget, contracts, procurements, payroll and performance indicators. It also collaborates with City Departments on managing IT-related policies and the costs of IT assets.

IT Infrastructure Services

The IT Infrastructure Services Division provides the entire City with a stable IT infrastructure and connectivity support. This includes oversight over the department's field technicians, centrally managed service desk and the City's Co-Location facility (i.e., data center) and disaster recovery site.

IT Security

The IT Security Program is primarily managed by the Infrastructure Division and works to safeguard the City against cybersecurity threats by protecting the City's data, network infrastructure and connected devices. This includes IT security training and best practices for City staff, constant monitoring of IT systems and periodic audits of IT security equipment and subscription services.

Applications and Analytics

The IT Applications and Analytics Division delivers secure and reliable IT applications and reporting tools. These include on premise, hosted (i.e., cloud), and software as a service (SaaS) solutions. IT promotes a cloud-first strategy due to the lower associated hardware maintenance and support costs.

IT Project Management Office

The IT Project Management Office (PMO) Division manages a portfolio of Citywide and department-specific IT projects. This is accomplished by means of the City's IT governance structure (IT Steering and IT Solutions) and the IT PMO which assesses needs, conducts research, establishes standards, and develops project timelines and cost estimates.

Recent Accomplishments

- Updated and significantly changed the job descriptions for the first two classifications within the Client Services (Client Support Specialist I/II) series to include career promotional paths and expanded the minimum qualifications to include broader types of experience.
- Earned the Municipal Information Systems Association of California (MISAC) Award for Excellence in Technology Practices for the 4th year in a row and during Shelter-In-Place changes with stricter security requirements.
- Earned the Municipal Information Systems Association of California (MISAC) Award for Quality in Technology Practices for the 5th year in a row.
- Continued to make progress on the IT Strategic Plan for the City in collaboration with all City departments, despite disruptions from the pandemic.
- Implemented additional security measures to include Multi-Factor Authentication for login to Microsoft O365 to further protect City assets with the surge of remote workers.
- Implemented IT Asset Management (ITAM) and Change Management modules along with defining business processes within our IT Service Management (ITSM) system.

- Quickly implemented the National Incident Based Reporting System (NIBRS), an incident-based reporting system for crimes known to the police, to comply with new regulations.
- Met mandated timelines to implement Racial and Identity Profiling Act (RIPA) requirements for collecting and reporting demographic information for all stops.
- Upgraded a variety of departmental applications that support key business operations.
- Continued to implement several Geographic Information Systems (GIS) enhancements based on the GIS Assessment.

Budget Highlights

- Updated consolidated IT costs (e.g., subscription costs, licensing fees, maintenance and support costs, etc.) from other City departments into the IT Base Operating Budget to manage ongoing operations and maintenance costs more effectively while providing more robust technical services and solutions.
- Negotiated longer term contracts and subscriptions resulting in lower and predictable pricing for five to ten years.
- Established new process for identifying one-time and ongoing costs for new IT purchases or modifications of existing systems to eliminate unfunded or underfunded IT assets. Updated rental rates to reflect Citywide IT Assets and Department-specific Assets with ongoing costs to include replacement.
- Continuing to see an increase in remote and field-based technology use (e.g., laptops, tablets, Smartphones, Hotspots, MiFi's), resulting in more frequent replacement cycles and higher cellular service costs in order to provide services anytime/ anywhere and be more responsive in the field and manage remote work.
- Added one Senior Application Analyst/Project Manager position for maintaining the new permitting system.

Information Technology Department

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 15200 - Information Technology Services and Support							
15201	Applications and Analytics	3,625,855	2,993,993	4,062,613	35.7%	3,999,547	(1.6%)
15202	IT Portfolio and Projects	673,636	591,480	930,126	57.3%	956,454	2.8%
15203	Administration, Fiscal and Performance Management	1,167,708	1,030,332	1,133,794	10.0%	1,167,034	2.9%
15204	IT Infrastructure Services	5,069,550	5,125,214	5,363,823	4.7%	5,310,818	(1.0%)
15205	IT Security	14,707	167,844	317,815	89.4%	327,349	3.0%
Total Program 15200 - Information Technology Services and Support		10,551,456	9,908,863	11,808,171	19.2%	11,761,201	(0.4%)
Total Operating Budget		10,551,456	9,908,863	11,808,171	19.2%	11,761,201	(0.4%)
Projects and Equipment							
830521	Enterprise Resource Planning (ERP) System Implementation	6,517,885	1,531,029	568,968	N/A	0	N/A
832270	Permitting System Replacement	N/A	N/A	345,519	N/A	0	N/A
Total Projects and Equipment		6,517,885	1,531,029	914,487	N/A	0	N/A
Dollars by Fund							
General Services - Technology and Communication Services Fund		17,069,341	11,439,892	12,722,658	11.2%	11,761,201	(7.6%)
Total Dollars by Fund		17,069,341	11,439,892	12,722,658	11.2%	11,761,201	(7.6%)

	FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Category						
Salaries and Benefits:						
Salaries	4,602,030	4,257,948	4,271,013	0.3%	3,678,149	(13.9%)
Overtime and Casual Staffing	435,800	326,243	333,178	2.1%	343,174	3.0%
Other Pay	1,469,327	666,506	674,315	1.2%	567,116	(15.9%)
Leaves	931,067	810,991	1,126,359	38.9%	970,008	(13.9%)
Workers' Compensation	50,424	17,032	15,060	(11.6%)	12,969	(13.9%)
Retirement	1,846,948	702,846	686,188	(2.4%)	593,423	(13.5%)
Total Salaries and Benefits	9,335,596	6,781,565	7,106,113	4.8%	6,164,839	(13.2%)
Non-Personnel:						
Goods and Services	6,368,023	3,761,275	4,860,689	29.2%	4,808,881	(1.1%)
Property and Capital	504,461	30,419	13,807	(54.6%)	14,221	3.0%
Internal Service Charges	861,261	866,632	742,049	(14.4%)	773,260	4.2%
Total Non-Personnel	7,733,745	4,658,327	5,616,545	20.6%	5,596,362	(0.4%)
Total Dollars by Category	17,069,341	11,439,892	12,722,658	11.2%	11,761,201	(7.6%)

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

Information Technology Department

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 15200 - Information Technology Services and Support						
15201	Applications and Analytics	8.00	8.00	10.00	2.00	10.00
15202	IT Portfolio and Projects	3.00	3.00	4.00	1.00	4.00
15203	Administration, Fiscal and Performance Management	4.00	4.00	4.00	0.00	4.00
15204	IT Infrastructure Services	13.00	13.00	13.00	0.00	12.00
Total Program 15200 - Information Technology Service and Support		28.00	28.00	31.00	3.00	30.00
Capital or Special Projects						
830521	Enterprise Resource Planning (ERP) System Implementation	8.00	8.00	3.00	(5.00)	0.00
832270	Permitting System Replacement	0.00	0.00	2.00	2.00	0.00
Total Capital or Special Projects		8.00	8.00	5.00	(3.00)	0.00
Total Positions by Program / Service Delivery Plan		36.00	36.00	36.00	0.00	30.00
Positions by Fund						
General Services - Technology and Communication Services Fund		36.00	36.00	36.00	0.00	30.00
Total Positions by Fund		36.00	36.00	36.00	0.00	30.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Position Classification					
Administrative Analyst	1.00	1.00	1.00	0.00	1.00
Applications Analyst/Project Coordinator 2	1.00	1.00	1.00	0.00	1.00
Applications Analyst/Project Coordinator 2 - Term Limited	2.00	2.00	3.00	1.00	2.00
Chief Information Officer	1.00	1.00	1.00	0.00	1.00
Client Support Specialist 2 (Previous Help Desk Technician)	2.00	2.00	3.00	1.00	3.00
Information Technology Coordinator	2.00	2.00	2.00	0.00	2.00
Information Technology Manager	3.00	3.00	3.00	0.00	3.00
Information Technology Manager - Term Limited	1.00	1.00	0.00	(1.00)	0.00
Network & Systems Engineer 2	1.00	1.00	1.00	0.00	1.00
Personal Computer Technician	1.00	1.00	0.00	(1.00)	0.00
Principal Applications Analyst/Project Manager	4.00	4.00	3.00	(1.00)	3.00
Principal Network & Systems Engineer	2.00	2.00	2.00	0.00	2.00
Senior Applications Analyst/Project Manager	4.00	4.00	6.00	2.00	6.00
Senior Applications Analyst/Project Manager - Term Limited	4.00	4.00	4.00	0.00	0.00
Senior Management Analyst	1.00	1.00	1.00	0.00	1.00
Senior Network & Systems Engineer	2.00	2.00	2.00	0.00	2.00
Senior Network & Systems Engineer - Term Limited	2.00	2.00	2.00	0.00	1.00
Senior Office Assistant	1.00	1.00	0.00	(1.00)	1.00
Senior Office Assistant - Term Limited	0.00	0.00	1.00	1.00	0.00
Technical Support Specialist - Term Limited	1.00	1.00	0.00	(1.00)	0.00
Total Positions	36.00	36.00	36.00	0.00	30.00

* Position changes as of 5/2022.

Information Technology Department

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	28.00	9,908,863
FY 2020/21 Base Budget Adjustments		
One-Time Adjustments		
Elimination of 1.0 FTE frozen position Technical Support Specialist TL	(1.00)	0.00
Added 1.0 FTE Applications Analyst/Project Coordinator 2 TL	1.00	172,760
Total One-Time Adjustments Budget	0.00	172,760
Ongoing Costs Adjustments		
Salaries and Benefits		
Unfreeze of 1.0 FTE Principal Applications Analyst/Project Manager exchanged to Senior Applications Analyst / Project Manager	0.00	189,656
Returned 1.0 FTE Senior Applications Analyst/Project Manager from ERP Project	1.00	189,656
Returned 1.0 FTE Principal Applications Analyst/Project Manager from ERP Project	1.00	221,457
Added 1.0 FTE Senior Applications Analyst/Project Manager for permitting system maintenance	1.00	0.00
Reclass 1.0 FTE Personal Computer Technician to Client Support Specialist 2	0.00	0.00
Salaries and Benefits inflation		167,561
Purchased Goods and Services Changes:		
Updated IT Costs for identifying new Purchase or modification of existing systems		
Software as a Service (SaaS) - Applications and Analytics		538,402
Software sa a Service (SaaS) - IT Infrastructure Services		117,307
Other Professional and Technical Services		(2,804)
Other Contracted Services		124,574
Software Licensing and Support		69,888
Consolidated of Citywide IT Cost - Library and Community Services		8,569
Civic Center Technology annual on going costs		28,719
Other Miscellaneous Realignments to Baseline Service Level Requirements		198,147
Internal Service Charges - Information Technology Rental		
Information Technology Rental		(127,031)

Other Rental		2,448
Total Ongoing Costs Adjustments	3.00	1,726,548
Total Base Budget Adjustmetns	3.00	1,899,308
Total FY 2022/23 Base Operating Budget	31.00	11,808,171
Projects and Equipment		
ERP System Implementation Project position staffing	3.00	568,968
Permitting System Replacement	2.00	345,519
Total Projects and Equipment Budget	5.00	914,487
Total FY 2022/23 Adopted Budget	36.00	12,722,658

Information Technology Department Performance Indicators

2011 Consolidated General Plan Goals:

This department provides administrative and/or internal services within the City. As such, its indicators are not tied to General Plan goals and instead are developed to optimize the level of internal/administrative support service provided.

	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
IT SERVICES AND SUPPORT						
WORKLOAD INDICATORS						
Number of applications managed and maintained.	153	143	138		135	
Number of tickets.	5,983	6,377	6,107		6,250	
Number of client devices (PCs, Laptops, Tablets, Cell Phones, etc.) managed. *	1,778	2,361	2,561		2,689	
Number of network devices managed.	222	223	237		230	
Number of radio devices managed.	499	517	534		560	
Number of SPAM attacks blocked. ²	6,649,268	2,671,864	7,150,236		3,000,000	
Number of firewall attacks detected and blocked. [New in FY 2019/20] ¹	N/A	34,150	240,815		40,000	
Number of IT projects that are enterprise or cross-departmental.	13	12	17		17	
Number of IT projects that are department specific.	11	8	17		17	
Number of IT Governance projects completed (includes projects with IT components).	22	13	17		7	
Number of IT Governance projects using the standard Project Management Office (PMO) templates.	13	11	17		7	
Number of Request for Proposals RFPs or Request for Information RFIs processed.	4	1	1		3	
Number of Master Request for IT Staffing and Master Request for Professional Services processed.	7	8	3		5	

	FY 2018/19 Actual	FY* 2019/20 Actual	FY* 2020/21 Actual	FY 2021/22 Target	FY* 2021/22 Estimate	FY 2022/23 Target
PERFORMANCE INDICATORS						
Percent of customer survey respondents rating services good or better.	92%	93%	95%	90%	95%	95%
Percent of customer surveys received.	19%	15%	17%	19%	17%	19%
Number of workstations supported by each IT Service Desk Technician.*	360	674	698	750	732	750
Availability of business applications, excluding scheduled maintenance. [Deleted for FY 2020/21]	99.3%	99.7%	N/A	N/A	N/A	N/A
Availability of infrastructure services (Data Center, Servers, Network, VoIP).	99.3%	99.7%	99.5%	99.0%	99.0%	99.0%
Percent of tickets resolved at first call. ² [Deleted in FY 2020/21]	45.0%	90.6%	N/A	N/A	N/A	N/A
Percent of Severity 1 (Critical) tickets resolved within Service Level Agreement (SLA). ³	66.7%	90.0%	80.0%	90.0%	90.0%	90.0%
Percent of Severity 1 (Critical) tickets responded to within Service Level Agreement (SLA). ³	81.8%	99.0%	90.0%	99.0%	99.0%	99.0%
Percent of non-critical tickets resolved within Service Level Agreement (SLA). ³	71.1%	71.1%	80.0%	80.0%	80.0%	80.0%
Percent of non-critical tickets responded to within Service Level Agreement. ³	74.50%	76.69%	80.00%	80.00%	80.00%	80.00%
Number of legacy systems replaced, eliminated or consolidated.	3	18	5	3	7	3
Percent of projects with direct alignment to council priorities/strategies.	45.0%	50.0%	50.0%	50.0%	50.0%	50.0%
Percent of projects that were consolidated or became shared initiatives. [Deleted in FY 2020/21]	9.5%	10.0%	N/A	N/A	N/A	N/A
Percent of projects using the standard Project Management Office (PMO) templates. [Deleted in FY 2020/21]	85.0%	84.0%	N/A	N/A	N/A	N/A
Percent of technology requests responded to within 10 business days. [Deleted in FY 2020/21]	95.0%	55.0%	N/A	N/A	N/A	N/A
Percent of total Department operating budget expended.	99.7%	99.5%	98.8%	100.0%	100.0%	100.0%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ Cyberattacks have no pattern and is unpredictable. IT continuously updates firewall rules to block threats.

² Phishing and junk email has increased worldwide. IT continuously updates email filters to block unwanted email.

³ Service Level Agreement (SLA) is assigned by the system based on the category of service including severity and criticality. Deadlines are assigned and measured through the SLA.

**Library and
Recreation Services**

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Library and Recreation Services Department

Department Description

The Department of Library and Recreation Services (LRS) inspires a healthy community by fostering life-long learning and play through progressive services and programs for all. The Department is comprised of two Divisions—the Sunnyvale Public Library and the Sunnyvale Recreation Division.

The Sunnyvale Public Library is open seven (7) days per week, 65 hours per week. Patrons can access online resources 24 hours a day. In addition to linking patrons to information and resources, the Sunnyvale Public Library provides programs and services to promote literacy, learning and life-skills including collaboration, creative problem-solving, communication, technology use, cross-cultural understanding, and critical thinking. The Library provides high-speed internet and computer access, a digital learning lab, access to technology such as 3D printing and virtual reality, music and art programs, English as a Second Language (ESL) classes, maker space programs, and special events celebrating the diversity of the Sunnyvale community. Additionally, this division supports the Library Board of Trustees.

The Sunnyvale Recreation Division provides programs and services supporting health, wellness, arts, recreation, and education. Programs are offered at the Sunnyvale Community Center, which includes the Sunnyvale Recreation Center, the Sunnyvale Senior Center, the Indoor Sports Complex, the Sunnyvale Theater, Creative Arts Center, City parks and Sunnyvale schools. The Recreation Division partners with a variety of non-profits, neighborhood associations, community groups and local schools to expand services such as sports camps, parent education, food distribution, after-school sports, outdoor movies, mobile recreation, volunteer opportunities and community grant programs. The division manages operations of the Columbia Neighborhood Center (CNC) — a joint use facility between the City of Sunnyvale and the Sunnyvale School District (SSD) that serves as a hub for recreation, education, and health services for Columbia Middle School and northern Sunnyvale. The Recreation Division is responsible for the day-to-day programming of City parks and recreational facilities, working with the Department of Public Works in the implementation of the City’s parks capital improvement program. In addition, the division is responsible for providing staff support to two City Commissions – the Arts Commission and the Parks and Recreation Commission.

LIBRARY DIVISION

General Information*

Number of books and other library materials checked out during FY 2020/21:	922,634
Number of Library patrons who visited during FY 2020/21: (Note: patron count reflects inside visitors while the library was open with limited capacity, April to June 2021)	39,807
Successful retrieval of electronic information during FY 2020/21:	445,139
Number of people attending Library programs during FY 2020/21:	7,315
Size of Library’s facility:	60,800 sq. ft.

*FY 2020/21 participation statistics highly impacted by facility closures due to COVID-19 pandemic beginning in March 2020.

Programs and Services

The Sunnyvale Public Library Division supports one operating program with six service areas: Borrower Services/Circulation; Library Services for Adults; Library Services for Teens and Children; Prepare and Acquire Library Materials; Management, Supervisory, and Administration Support; and Library Technology Services.

Borrower Services/Circulation

Ensures that patrons can easily access and borrow materials from the Library. This team issues library cards, manages patron accounts, ensures the proper shelving of materials, processes inter-library loans, and develops circulation strategies such as the Library's Homebound Delivery Program to provide off-site access to materials for special needs populations.

Library Services for Adults

Responds to reference questions, curates a diverse selection of materials including electronic books, magazines, and media, and delivers interesting programs to promote literacy and life-long learning. This team also manages the Library Division's social media, mobile B.I.K.E. (book mobile) program, the digital lab, ESL, book clubs, the sewing lab and public access to and training on equipment such as 3D printers and Virtual Reality. This team partners with community groups to provide art, health, homelessness prevention and financial literacy programs.

Library Services for Teens and Children

Responds to reference questions, curates a diverse selection of print and non-print materials and media and delivers programs that promote literacy and lifelong learning. The Lunchtime Librarian is a favorite program partnered with local schools. The Virtual Library Card Program, STEM-related programming, Story Time Programs, the Summer Reading Program, and homework help at the Library are also provided by this team.

Prepare and Acquire Library Materials

Acquires and prepares materials for public use. This team receives, catalogues, maintains and repairs everything that circulates in the Library. The team also improves Library systems and behind-the-scenes processes so materials are made available for the community faster and more efficiently.

Management, Supervisory, and Administration Support - Library

Provides leadership and management ensuring all aspects of library services and policies are implemented with the highest degree of public stewardship. This team also makes sure library facilities, technology, programs and services are responsive to community needs, oversees the Library's technology tools, provides technical support, and supports the Board of Library Trustees and the Friends of the Library.

Library Technology Services

Plans, implements, and supports the library's digital services including website, public access catalog, electronic resources, social media, mobile app, and other web-based services. This team also manages the library's technology hardware such as loanable patron devices, PCs, print/copy machines, self-checks, and automated returns. In addition, the team evaluates new technologies to ensure that service delivery is cost-effective, accessible, and responsive to changing community needs.

RECREATION SERVICES DIVISION

General Information*

Number of participant hours in Recreation programs and services in FY 2020/21:	150,549
Number of recreation facilities occupancy hours FY 2020/21:	60,741
Number of volunteer hours managed by Recreation staff in FY 2020/21:	295
Number of Senior Center memberships in FY 2020/21:	113
Number of recipients benefiting from the Recreation Fee Waiver program in FY 2020/21:	208
Number of registrations for all Recreation activities in FY 2020/21:	15,098

*FY 2020/21 participation statistics highly impacted due to COVID-19 facility capacities, social distancing, and mask mandates.

Programs and Services

The Recreation Division has six operating programs providing arts, recreation, health, wellness, and other enrichment activities to people of all ages and abilities. The division operates many City-owned and leased recreation facilities, provides support to multiple Council and Departmental advisory bodies, operates the Columbia Neighborhood Center (CNC), supports child care providers, issues permits for citywide special events, coordinates the City’s neighborhood association program, administers the neighborhood and community events grant programs, provides child care and youth enrichment opportunities and oversees the Art in Private Development and Art in Public Places programs.

Youth and Teens

Provides recreation classes and activities for youth (0 – 18), including afterschool, camps, drop-in and leadership development. This team oversees the mobile recreation program, Fun on the Run, partners with community organizations to produce various community special events and supports the City’s childcare providers.

Seniors

Oversees services for older adults including recreation and fitness classes, drop-in activities, special events, lifelong learning, health services, and care management. Therapeutic recreation programs are designed to enhance quality of life for individuals with disabilities. Grant funding is also used for a variety of evidence-based programming. This team also coordinates the Age-Friendly Initiative and supports the Senior Center Advisory Committee.

Arts and Culture

Provides visual and performing arts for youth and adults. The team coordinates the operation of the Theatre, including production of the “Evenings of Cultural Arts” program each year. This team also coordinates the Creative Arts Center featuring the popular pottery studio. Special events, such as the annual “Hands on the Arts Festival” are organized by this group in addition to the Art in Private Development and Art in Public Places programs.

Sports, Aquatics and Facilities

Provides aquatics classes and activities for youth and adults at four swimming pools: Fremont Pool (year- round operation), Washington Pool (year-round operation pilot program), Sunnyvale Middle School Pool and Columbia Pool (both operate seasonally). This team also provides sports classes, leagues and activities, including open gym for youth and adults. Additionally, the team manages relationships with local non-profit youth sports groups that utilize City facilities, including reservations, rentals, set-ups and staffing for rooms at the Community Center complex, one gym, ten park buildings, over 50 picnic sites, over 40 athletic fields, and Baylands Park.

Recreation Administration

Provides leadership and support for commissions and advisory groups, reception and registration services, administrative support, marketing and outreach, and long-term planning. Recreation Administration provides permits for special events, including citywide special events, such as State of the City. This program also supports the Sunnyvale Neighborhood Associations and the Community Events and Neighborhood Grants Program.

Neighborhoods

Works in collaboration with the Sunnyvale School District (SSD), non-profit organizations and community businesses, and Columbia Neighborhood Center (CNC) to provide a connected network of services and programs in support of education, health and mental health services, recreation and enrichment, social services, and neighborhood safety. The Columbia Neighborhood Center Joint Task Force, CNC's governance and oversight board, includes representation by the Sunnyvale School District Superintendent, the Assistant City Manager, the Director of Library and Recreation Services, and department staff. The CNC Community Advisory Committee, whose members are appointed by the Joint Task Force, advises CNC staff on community needs of the service area. This team is also responsible for neighborhood and community event grant programs.

Recent Accomplishments

Library

- Resumed 7-day per week operating hours at the Library, effective August 1, 2021, becoming one of the first libraries in Santa Clara County to provide full-service hours in FY 2021/22.
- Became the first library in Santa Clara County to resume indoor storytimes beginning in October 2021.
- Awarded a Pacific Library Partnership (PLP) Innovation grant for a mobile kitchen cart. The cart includes an oven, induction stove top, and a sink.. It will be used for cooking classes for all ages, cultural food programs, seasonal cooking, and much more.
- Received a Workforce Partnership Initiative grant in September 2021, allowing the Library to collaborate with NOVA to cross-train staff, create a digital referral directory, and to renovate an unused room for interview practice.
- Achieved the 75% design milestone in the Lakewood Branch Library and Learning Center project. The City of Sunnyvale, Sunnyvale School District (SSD), and Fremont Union High School District (FUHSD) are partnering on plans and cost sharing of a new 20,000 square-foot facility that will be located at the Lakewood Elementary School. The library will serve as a primary resource for literacy, learning and wellness activities for residents of north Sunnyvale.
- Expanded Wi-Fi hotspot lending program to include 75 devices.
- Entered a partnership with the Sunnyvale School District (SSD), launched a virtual library card program to provide instant, online access to the Library's digital resources for all middle school students.
- Enhanced patron computer and print management systems with the installation and launch of new print/copy and patron PC time management software and hardware.
- Launched chat service to provide additional customer service access point, six days a week.
- Partnered with Sunnyvale's Sister City, Iizuka, on cultural exchanges, storytime training, a program for children, and displays.
- Launched Virtual Study Buddies (VSB) and Virtual Reading Buddies (VRB). VSB and VRB paired high school volunteers with children in grades 1-5 who needed assistance with homework or reading in an online setting.
- Installed colorful, fun, and kid friendly murals and wall art in the Children's Room.
- Hosted special events for National Library Week, Fire Prevention Awareness, and National Picture Book months. Programs included Elephant and Piggie character storytime, stories and a safety talk with Firefighter Greg, an online visit with picture book author Tim McCann, and a story video with Mayor Larry Klein.

- Hosted a complete online Summer Reading program for all ages and 38 virtual events for children and teens. Participants who read ten books or more received a free book and a chance at receiving more prizes. Virtual events included magic shows, circus acts, Polynesian dancers, and kiddie concerts. Teens participated in online art workshops, a murder mystery, and a cooking class.
- Hosted a Winter Reading program for all ages. Teens participated in in-person events including No Knitting Scarves and Paper Engineered Snowflakes.
- Hosted seven Silicon Valley Reads children and teen events as a part of a county-wide themed program, The Power of Kindness, Resilience, and Hope. Events included Kindness Bingo, Farmyard Storytime at Smile Farm, musical concert with Nanny Nikki, a visit with Trudy Ludwig, author of The Kindness of One, and books clubs for children and teens.
- Partnered with several high school students to host a variety of teen led programs for children, tweens, and teens. Classes and events included Python for Teens, Kids Public Speaking Workshop, Internet Skills and Etiquette for Kids, and RoboFun with Fremont High School Robotics Club, and Block Coding for grades 3-5.
- Reconfigured and consolidated Youth Services staff workspace, creating a new public programming space for children and teens.
- Participated in the Book to Action grant. This grant focuses on reading a shared book and then taking an action based on its themes. The title was Dear America by José Antonio Vargas, and the Library challenged the public to take action by sharing their American story, receiving nearly 20 stories and photos from the public about their American experience. Over 150 audience members attended the Library's virtual conversation with the Pulitzer Prize-winning journalist, Emmy-nominated filmmaker and Tony-nominated producer.
- In partnership with the Environmental Services Department, began loaning induction cooktop kits in April 2021. In the past year, there have been 98 checkouts. In response to demand, increased offerings from 8 to 14 in November 2021. This allowed patrons to discover the utility, safety, and environmental responsibility of using induction cooktops without having to spend exorbitantly to explore.

Recreation

- In Summer 2021, Recreation Services was able to provide regular camp and swim lesson programs at a reduced maximum capacity to accommodate social distancing COVID-19 protocols. Using our last pre-pandemic summer (2019) as a baseline, we hit 69% service delivery, serving 4,221 campers and swimmers for a total of 79,777 hours.
- In June 2020, the City's vendor ended its relationship with the City to operate the Sunnyvale Swim Complex (Fremont Pool). The Recreation Division took over the aquatic operations and programs for the complex on July 13, 2020, serving 26,361 lap swim and water exercise participants through June 30, 2021.
- The Digital Literacy Program, funded by the California Public Utilities Commission (CPUC), modified its program to offer virtual training sessions. The goal of the program is to close the digital divide for low-income Sunnyvale residents that need basic computer skills and support. The program delivered 8 hours of training, graduating 72 adults, through virtual classes and independent assignments. Participants earned a free Chromebook once they completed the training.
- Staff presented its findings and recommendations for the Cultural Inclusion Study Issue to City Council in May 2021. The key elements of the study included a comprehensive assessment of the City's current policies, programs and resources as they relate to equity and inclusion; a review of best practices and recommendations to address gaps in policy and/or service delivery. As a result of the study issue, Council approved funding for the City's Equity, Access and Inclusion (EAI) initiative in the FY 2021/22 Budget.
- When the COVID-19 pandemic struck in March 2020, LRS was the first to respond to seniors in need with our meal, grocery and prescription delivery services along with operating the COVID-19 answer point for the entire organization. The Senior Center provided meals for 50 – 75 residents per day while Senior Center Care Managers made daily phone calls to homebound seniors to check on their well-being and provide resources. When vaccines became available, the Care Team also supported seniors in scheduling and attending vaccination appointments. Throughout the pandemic, the Senior Center provided 3,985 meals for pick up, delivered 3,790 meals and assisted older adults with over 350 deliveries of prescriptions and special requests. The answer point received more than 6,000 calls and the Senior Center Care Managers answered over 4,000 calls to assist older adults, family members and caregivers.

- Successfully operated Distance Learning Pods in cooperation with the Sunnyvale School District that provided remote access school learning and enrichment experiences for children of City and School District staff between September 2020 and March 2021.
- On Saturday, May 15, 2021, the Recreation Division hosted a drive-thru Hands on the Arts event. Over 200 event goers were treated to live performances and take-home art supply kits. The event featured six performances including: stilt walker, magician, bubble maker, street-art muralist, “string thing” hosted by the Arts Commission, and Hula dancers.
- State of the City was held in-person at the Sunnyvale Heritage Museum on October 9, 2021. The event hosted 200 attendees and was an invite-only event due to COVID-19 protocols. State of the City recognized outgoing commissioners for their years of service and dedication, celebrated community award winners, and concluded with the Mayor’s State of the City Speech.
- In FY 2020/21, total Recreation Services aquatics operation expenses were \$692,000, with revenues at \$735,500.

Budget Highlights

Library

- Revised the budget structure to include a Library Technology Services service delivery plan in order to better plan for and monitor resources.

Service Level Adjustments

- Restarted security guard contract services to ensure a welcoming, safe environment for all library visitors.
- Increased library materials collection budget with salary savings from position realignments.

Recreation

- Since assuming Sunnyvale Swim Complex (Fremont Pool) operations and expansion of aquatic operations, Recreation Services has worked toward closing the pre-pandemic aquatic program subsidy gap of \$250,000.

Service Level Adjustments

- Expanded funding for the Fee Waiver program in order to provide more access to the City’s recreation activities.

Library and Recreation Services Department

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 11900 - Library							
11901	Borrower Services/Circulation	3,062,773	2,964,423	3,130,493	5.6%	3,226,908	3.1%
11902	Library Services for Adults	2,435,299	2,123,656	2,207,653	4.0%	2,272,792	3.0%
11903	Library Services for Teens and Children	1,829,439	1,696,070	1,610,349	(5.1%)	1,661,702	3.2%
11904	Prepare and Acquire Library Materials	1,406,362	1,228,051	1,308,672	6.6%	1,351,010	3.2%
11905	Management, Supervisory, and Administrative Support - Library	1,403,570	1,257,364	1,307,469	4.0%	1,352,149	3.4%
11907	Library Technology Support Services	N/A	N/A	500,851	N/A	654,034	30.6%
Total Program 11900 - Library		10,137,443	9,269,564	10,065,487	8.6%	10,518,595	4.5%
Program 12000 - Recreation Services							
Arts and Culture							
12010	Public Art and Art in Private Development	54,014	21,275	24,744	16.3%	25,439	2.8%
12011	Visual Arts	256,194	253,572	120,172	(52.6%)	127,041	5.7%
12012	Performing Arts	235,277	327,272	380,703	16.3%	404,424	6.2%
12013	Pottery	138,638	163,098	160,570	(1.5%)	165,173	2.9%
12014	Theater	73,079	161,270	187,505	16.3%	196,089	4.6%
Total Arts and Culture		757,202	926,487	873,694	(5.7%)	918,166	5.1%
Neighborhoods							
12015	Columbia Neighborhood Center Programs	685,752	639,132	827,699	29.5%	853,908	3.2%
12016	Youth and Family Resources	198,900	417,930	263,177	(37.0%)	269,325	2.3%
12033	Columbia Neighborhood Center Facility	66,098	55,139	42,101	(23.6%)	43,779	4.0%
Total Neighborhoods		950,750	1,112,201	1,132,977	1.9%	1,167,012	3.0%
Recreation Administration							
12017	Special Events	4,022	88,890	255,912	187.9%	263,069	2.8%
12018	Marketing	274,714	450,722	541,442	20.1%	557,123	2.9%
12019	Administrative Services	2,930,303	2,938,635	2,171,040	(26.1%)	2,238,598	3.1%
Total Recreation Administration		3,209,039	3,478,247	2,968,394	(14.7%)	3,058,790	3.0%

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Seniors							
12020	Trips	21,503	72,182	N/A	N/A	N/A	N/A
12021	Senior Programs	337,632	342,535	417,805	22.0%	429,709	2.8%
12022	Senior Center	332,505	484,533	553,494	14.2%	579,087	4.6%
12023	Therapeutic Programs	103,111	101,427	128,204	26.4%	142,708	11.3%
Total Seniors		794,751	1,000,677	1,099,503	9.9%	1,151,504	4.7%
Sports and Facilities							
12024	Aquatics	692,006	450,651	N/A	N/A	N/A	N/A
12025	Gymnastics	42,863	167,787	377,110	124.8%	388,423	3.0%
12026	Youth and Adult Sports	365,443	631,163	1,024,209	62.3%	1,053,760	2.9%
12027	Recreation Facilities	510,919	678,689	788,292	16.1%	830,300	5.3%
12034	Fremont Aquatics	N/A	N/A	711,960	N/A	687,045	(3.5%)
12035	Washington Aquatics	N/A	N/A	362,481	N/A	373,288	3.0%
12036	Middle School Aquatics	N/A	N/A	105,657	N/A	108,693	2.9%
Total Sports and Facilities		1,611,231	1,928,290	3,369,710	74.8%	3,441,509	2.1%
Youth and Teens							
12028	Preschool	86,408	205,826	264,379	28.4%	291,010	10.1%
12029	After School	240,439	274,288	329,314	20.1%	368,780	12.0%
12030	School Break Camps	390,293	345,378	540,274	56.4%	573,261	6.1%
12031	Teens	29,934	182,913	87,408	(52.2%)	95,255	9.0%
Total Youth and Teens		747,074	1,008,405	1,221,375	21.1%	1,328,306	8.8%
Total Program 12000 - Recreation Services		8,070,047	9,454,307	10,665,653	12.8%	11,065,287	3.7%
Total Operating Budget		18,207,490	18,723,871	20,731,140	10.7%	21,583,882	4.1%
Projects and Equipment							
P20802	Library and Recreation Services Equipment	5,017	61,485	306,841	N/A	64,452	N/A
Total Projects and Equipment		5,017	61,485	306,841	N/A	64,452	N/A

	FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Fund						
General Fund	17,406,642	18,069,810	20,143,437	11.5%	20,725,209	2.9%
Development Enterprise Fund	54,014	21,274	24,744	16.3%	25,439	2.8%
Youth and Neighborhood Services Fund	751,851	694,272	869,800	25.3%	897,687	3.2%
Total Dollars by Fund	18,212,507	18,785,356	21,037,981	12.0%	21,648,335	2.9%
Dollars by Category						
Salaries and Benefits:						
Salaries	5,484,014	6,280,999	6,156,376	(2.0%)	6,424,394	4.4%
Overtime and Casual Staffing	755,996	1,214,225	1,965,076	61.8%	2,143,509	9.1%
Other Pay	1,759,213	1,457,959	1,450,636	(0.5%)	1,468,979	1.3%
Leaves	1,028,692	1,148,537	1,610,932	40.3%	1,681,235	4.4%
Workers' Compensation	235,587	22,862	18,020	(21.2%)	18,854	4.6%
Retirement	2,186,034	1,048,063	1,124,183	7.3%	1,169,549	4.0%
Total Salaries and Benefits	11,449,536	11,172,645	12,325,223	10.3%	12,906,520	4.7%
Non-Personnel:						
Goods and Services	1,765,026	2,519,506	3,601,212	43.0%	3,719,482	3.3%
Property and Capital	33,411	20,696	51,071	138.7%	6,737	(89.8%)
Internal Service Charges	4,959,517	5,011,024	4,753,633	(5.1%)	4,951,144	4.2%
Library and Recreation Services Equipment	5,017	61,485	306,841	N/A	64,452	N/A
Total Non-Personnel	6,762,971	7,612,711	8,712,757	14.5%	8,741,815	0.3%
Total Dollars by Category	18,212,507	18,785,356	21,037,980	12.0%	21,648,335	2.9%

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

Library and Recreation Services Department

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 11900 - Library						
11901	Borrower Services/Circulation	16.07	16.07	15.54	(0.53)	15.54
11902	Library Services for Adults	7.59	7.59	6.59	(1.00)	6.59
11903	Library Services for Teens and Children	7.06	7.06	6.06	(1.00)	6.06
11904	Prepare and Acquire Library Materials	6.12	6.12	5.62	(0.50)	5.62
11905	Management, Supervisory, and Administrative Support - Library	5.00	5.00	4.00	(1.00)	4.00
11907	Library Technology Support Services	0.00	0.00	2.50	2.50	2.50
Total Program 11900 - Library		41.84	41.84	40.31	(1.53)	40.31
Arts and Culture						
12010	Public Art and Art In Private Development	0.15	0.15	0.15	0.00	0.15
12011	Visual Arts	1.45	1.45	0.58	(0.87)	0.58
12012	Performing Arts	1.20	1.20	1.14	(0.06)	1.14
12013	Pottery	1.00	1.00	0.68	(0.32)	0.68
12014	Theater	1.20	1.20	0.85	(0.35)	0.85
Total Arts and Culture		5.00	5.00	3.40	(1.60)	3.40
Neighborhoods						
12015	Columbia Neighborhood Center Programs	2.50	2.50	3.10	0.60	3.10
12016	Youth and Family Resources	2.50	2.50	0.80	(1.70)	0.80
Total Neighborhoods		5.00	5.00	3.90	(1.10)	3.90

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Recreation Administration						
12017	Special Events	0.50	0.50	0.95	0.45	0.95
12018	Marketing	1.25	1.25	1.45	0.20	1.45
12019	Administrative Services	8.50	8.50	11.05	2.55	11.05
Total Recreation Administration		10.25	10.25	13.45	3.20	13.45

Seniors						
12020	Trips	0.50	0.50	0.00	(0.50)	0.00
12021	Senior Programs	2.00	2.00	2.00	0.00	2.00
12022	Senior Center	2.75	2.75	2.65	(0.10)	2.65
12023	Therapeutic Programs	0.50	0.50	0.50	0.00	0.50
Total Seniors		5.75	5.75	5.15	(0.60)	5.15

Sports and Facilities						
12024	Aquatics	1.00	1.00	0.00	(1.00)	0.00
12026	Youth and Adult Sports	2.15	2.15	2.35	0.20	2.35
12027	Facilities	4.85	4.85	4.35	(0.50)	4.35
12034	Fremont Aquatics	0.00	0.00	0.72	0.72	0.72
12035	Washington Aquatics	0.00	0.00	0.72	0.72	0.72
12036	Middle School Aquatics	0.00	0.00	0.36	0.36	0.36
Total Sports and Facilities		8.00	8.00	8.50	0.50	8.50

Youth and Teens						
12028	Preschool	0.80	0.80	0.80	0.00	0.80
12029	After School	1.30	1.30	1.20	(0.10)	1.20
12030	School Break Camps	0.90	0.90	1.20	0.30	1.20
12031	Teens	1.00	1.00	0.40	(0.60)	0.40
Total Youth and Teens		4.00	4.00	3.60	(0.40)	3.60

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Projects and Equipment					
830600 Lakewood Branch Library Facility	3.12	3.12	3.12	0.00	3.12
Total Projects and Equipment	3.12	3.12	3.12	0.00	3.12

Total Positions by Program / Service Delivery Plan	82.96	82.96	81.43	(1.53)	81.43
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Positions by Fund					
General Fund	80.31	80.31	78.18	(2.13)	78.18
Development Enterprise Fund	0.15	0.15	0.15	0.00	0.15
Youth and Neighborhood Services Fund	2.50	2.50	3.10	0.60	3.10
Total Positions by Fund	82.96	82.96	81.43	(1.53)	81.43

Position Classification					
Administrative Aide	1.00	1.00	1.00	0.00	1.00
Administrative Aide-Confidential	1.00	1.00	1.00	0.00	1.00
Administrative Analyst	1.00	0.00	0.00	0.00	0.00
Administrative Librarian	1.00	1.00	1.00	0.00	1.00
Assistant Recreation Services Coordinator	0.00	0.00	1.00	1.00	1.00
Director of Library and Recreation Services	1.00	1.00	1.00	0.00	1.00
Facility Attendant 1	2.00	2.00	2.00	0.00	2.00
Facility Attendant 2	1.00	1.00	0.00	(1.00)	0.00
Librarian	10.00	10.00	10.00	0.00	10.00
Librarian, Part-time	3.18	3.18	3.18	0.00	3.18
Library Assistant	6.00	6.00	6.00	0.00	6.00
Library Circulation Manager	1.00	1.00	1.00	0.00	1.00
Library Specialist 1, Part-time	3.18	3.18	2.65	(0.53)	2.65
Library Specialist 2, Part-time	0.00	1.59	3.71	2.12	3.71
Library Specialist 3, Part-time	10.60	9.01	6.89	(2.12)	6.89
Management Analyst	0.00	1.00	1.00	0.00	1.00
Office Assistant	1.00	1.00	0.00	(1.00)	0.00
Office Assistant, Part-time	1.50	1.50	1.50	0.00	1.50
Office Clerk	1.00	1.00	0.00	(1.00)	0.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Principal Office Assistant	1.00	1.00	1.00	0.00	1.00
Recreation Services Coordinator 1	1.00	1.00	1.00	0.00	1.00
Recreation Services Coordinator 2	17.00	17.00	17.00	0.00	17.00
Recreation Services Manager	4.00	4.00	4.00	0.00	4.00
Senior Library Assistant	1.00	1.00	1.00	0.00	1.00
Senior Office Assistant	5.00	5.00	5.00	0.00	5.00
Senior Office Assistant, Part-time	0.75	0.75	0.75	0.00	0.75
Staff Office Assistant	1.00	1.00	2.00	1.00	2.00
Staff Office Assistant, Part-time	0.75	0.75	0.75	0.00	0.75
Superintendent of Libraries	1.00	1.00	1.00	0.00	1.00
Superintendent of Recreation Services	1.00	1.00	1.00	0.00	1.00
Supervising Librarian	3.00	3.00	3.00	0.00	3.00
Youth and Family Resources Manager	1.00	1.00	1.00	0.00	1.00
Total Positions	82.96	82.96	81.43	(1.53)	81.43

* Position changes as of 5/2022.

Library and Community Services Department

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	79.84	18,723,871
FY 2022/23 Base Budget Adjustments		
One-Time Adjustments		
Freeze of 1.0 FTE Librarian	0.00	(132,985)
Casual Staffing for Various Programs Planned to be Run at 75% Due to COVID-19		(116,001)
Ongoing Costs Adjustments		
Salaries and Benefits		
Unfreeze of 1.0 FTE Management Analyst	0.00	182,171
Unfreeze of 1.0 FTE Senior Office Assistant	0.00	117,400
Reclass 1.0 FTE Facility Attendant 2 to an Assistant Recreation Services Coordinator	0.00	14,964
Reclass 1.0 FTE Office Assistant to Staff Office Assistant	0.00	8,202
Restore Casual Staffing from Prior Year Budget Supplement Reductions		321,415
Casual Staffing for Swim Pool Operations		489,642
Purchased Goods and Services		
Contractor Fees for Gymnastics and Sports		208,421
Maintenance for Taking Over Fremont Pool Operations		85,704
Cultural Arts Performance Contracts		26,250
Other Miscellaneous Realignments to Baseline Service Level Requirements		216,316
Total Base Budget Adjustments	0.00	1,838,268
Service Level Adjustments		
Security Services at the Sunnyvale Library (Ongoing)		76,000
Restore Library Collections Funding (Ongoing)		
Collections Funding		149,000
Elimination of 1.0 FTE Office Clerk	(1.00)	(90,058)
Elimination of 0.53 FTE Library Specialist 1	(0.53)	(33,060)
Salary Savings from Reclassing 4.0 FTE Library Specialist 3 to Library Specialist 2	0.00	(25,882)
Increase Recreation Fee Waiver (Ongoing)		48,000

Sunnyvale Swim Center Technology Equipment (One-time)		45,000
Total Service Level Adjustments	(1.53)	169,000
Total FY 2022/23 Base Operating Budget	78.31	20,731,139
Projects and Equipment		
Library and Recreation Services Equipment		306,841
Vacant Positions for Lakewood Branch Library Facility Project* (One-time)	3.12	
Total Projects and Equipment	3.12	306,841
Total FY 2022/23 Adopted Budget	81.43	21,037,980

* Vacant operating positions for Lakewood Branch Library Facility project have been frozen since FY 2020/21 Budget Supplement 2 (2.02).

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Library and Recreation Services Performance Indicators

2011 Consolidated General Plan Goals: Chapter 4, Community Character (CC)

- Goal CC-7: Appropriate Library Facilities
- Goal CC-8: Broad and Diverse Library Collection
- Goal CC-9: Appropriate Arts Facilities
- Goal CC-10: High Quality Recreation Programming
- Goal CC-11: Wide Range of Recreation Programming
- Goal CC-12: Maximize Access to Recreation Services, Facilities and Amenities
- Council Policy 5.1.1 Socio-Economic - Goals and Policies*
- Goal 5.1.H: Identify pressing health and social needs of the Sunnyvale community...
- Goal 5.1.J: Encourage and support a network of human services...
- Council Policy 5.1.2. Child Care*
- Council Policy 6.2.1 Library - Goals and Policies*
- Goal CP-6.2C: Provide library programs and publications to education, enrich and enlighten library users
- Goal CP-6.2F: Foster a collaborative organization to attain a high performance and customer-focused Library
- Council Policy 6.4.1B: Promote the physical and mental well being...in arts programs and services.
- Council Policy 6.4.1.C: Positively impact the development of youth by developing a strong foundation in the arts...
- Council Policy 7.1.1 Fiscal - Long Range Goals and Financial Policies*
- Council Policy 7.1A.4: Budget Monitoring and Modification*
- Council Policy 7.1B.5: User Fees*

Please refer to the [General Plan Executive Summary](#) and the [Council Policy Manual](#) for further details on goals

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
DEPARTMENT OF LIBRARY AND RECREATION SERVICES							
PERFORMANCE INDICATORS							
Percent of total department planned operating budget expended.		92.3%	91.1%	94.2%	100.0%	91.6%	100.0%
LIBRARY							
WORKLOAD INDICATORS							
Number of library programs for adults. ¹	CP-6.2C	355	228	173		200	
Number of library programs for children, teens and families. ¹	CP-6.2C	576	437	324		350	
Number of offsite library programs. ¹	CP-6.2C	131	151	497		350	
Number of materials circulated.	CC-8	1,992,831	1,431,754	922,634		1,450,000	
Number of library visitors.	CC-7, CC-8	619,986	398,830	39,807		260,000	
Total volumes of books and media cataloged and processed.	CC-8	34,821	26,119	30,520		24,000	
Number of volunteer hours managed by Library staff.	CP-6.2F	1,605	1,203	177		200	
Circulation of Digital Materials as Percentage of Total Library Circulation. [New for FY 2022/23]	CC-8	5.9%	14.9%	34.0%		14.8%	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating library services as good or better.	CC-7, CC-8	251 86%	N/A	285 83%	N/A	N/A	250 90%
Number of customer survey respondents and percent rating library programs as good or better.	CP-6.2C	1,124 98%	762 95%	279 99%	1,000 97%	400 99%	800 97%
Percent of library materials re-shelved within 48 hours after check-in.	CC-8	99%	99%	100%	98%	100%	98%
Average number of days from receipt of materials to availability.	CC-8	9	13	15	9	8	8
COMMUNITY SERVICES							
WORKLOAD INDICATORS							
Number of youth and teen participant hours in Community Services, including preschool, elementary, middle school and high school. [Deleted in FY 2020/21]	CC-10, CC-11	300,211	223,329	N/A		N/A	
Number of adult participant hours in Community Services. [Deleted in FY 2020/21]	CC-10, CC-11	347,933	310,982	N/A		N/A	
Number of registrations for all of Community Services. [Deleted in FY 2020/21]	CC-10, CC-11 6.4.1B, 6.4.1C	20,005	20,470	N/A		N/A	
Number of volunteer hours managed by Community Services staff. [Deleted in FY 2020/21]	CC-10	21,035	13,597	N/A		N/A	
Number of Recipients Awarded Recreation Fee Waivers and Percentage of Total Expended. [Deleted in FY 2020/21]	CC-12	358 90%	167 21%	N/A		N/A	
Number of facilities occupancy hours within Community Services (rentals and programs). [Deleted in FY 2020/21]	CC-9, CC-10, CC-11, CC-12	106,735	136,397	N/A		N/A	
Number of facilities reservations within Community Services (rentals). [Deleted in FY 2020/21]	CC-9, CC-10, CC-11, CC-12	16,823	7,310	N/A		N/A	
Number of special event applications received. [Deleted in FY 2020/21]	CC-11, CC-12	42	35	N/A		N/A	
Number of participant hours generated by Columbia Neighborhood Center (CNC) service providers in the areas of: Community Education, Mental and Physical Health Services, Recreation and Enrichment, Social Services, and Neighborhood Safety. [Deleted in FY 2020/21]	CC-10, CC-11, CC-12, CP-5.1H, CP-5.1J	95,150	48,201	N/A		N/A	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Recreation Services as good or better. [Deleted in FY 2020/21]	CC-10	750 94.0%	1,126 95.0%	N/A	N/A	N/A	N/A
Number of customer survey respondents and percent rating Recreation Services facilities as good or better. [Deleted in FY 2020/21]	CC-9, CC-10	125 96.0%	0 N/A	N/A	N/A	N/A	N/A
Percent of Recreation Fee Waiver applications funded. [Delete in FY 2019/20]	CC-12	63%	N/A	N/A	N/A	N/A	N/A
Number of adult customer survey respondents and percent rating a Youth and Family Resources sponsored program/activity/service as good or better. [Delete in FY 2019/20]	CC-10, CC-11, CC-12	284 99.0%	N/A	N/A	N/A	N/A	N/A
Number of youth customer survey respondents and percent rating a Youth and Family Resources sponsored program/activity/service as good or better. [Delete in FY 2019/20]	CC-10, CC-11, CC-12	1,071 95.0%	N/A	N/A	N/A	N/A	N/A
Number of customer survey respondents and percent rating medical services provided at Columbia Neighborhood Center (CNC) as good or better. [Delete in FY 2019/20]	CC-10	590 97.5%	N/A	N/A	N/A	N/A	N/A
Amount of Grants and In-Kind Contributions received for Columbia Neighborhood Center (CNC).[Deleted in FY 2020/21]	CC-12, CP-5.1J	\$3,494,328	\$3,600,000	N/A	N/A	N/A	N/A
Number of customer survey respondents and percent rating the quality of programs/services for childcare providers and families seeking child care related services as good or better. [Deleted in FY 2020/21]	CC-10, CC-12, CP-5.1.2	542 100%	350 100%	N/A	N/A	N/A	N/A
Amount of grants and value of in-kind contributions received for Senior Center. [Deleted in FY 2020/21]	CC-12, CP-7.A.4	\$15,271	\$73,080	N/A	N/A	N/A	N/A

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
ARTS AND CULTURE							
WORKLOAD INDICATORS							
Total number of participants hours in Arts and Cultural Programs. (Adult/Youth/Teens: visual art, performance art, cultural art)	CC-10, CC-11, CC-12	N/A	101,238	3,402		10,000	
Total number of Arts and Cultural Program registrants. (Adult/Youth/Teens: visual art, performance art, cultural art)	CC-10, CC-11, CC-12	N/A	20,269	839		2,000	
Total number of Arts and Cultural programs. (Adult/Youth/Teens: visual art, performance art, cultural art)	CC-10, CC-11, CC-12	N/A	345	9		50	
Total number of facilities occupancy hours within the Theater (percentage of total rentals and programs compared to available hours).	CC-9, CC-12	N/A	4,343 40%	801 N/A		3,000 30%	
Total number of facilities reservations within the Theater (rentals).	CC-9, CC-12	N/A	1,509	4		1,000	
Total number of staff hours spent on Public Art Projects (Private/Public).	CC-12	N/A	639	957		950	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Arts and Cultural Programs as good or better.	CC-10	N/A	N/A	68	750	750	750
Number of customer survey respondents and percent rating Theater Facility as good or better.	CC-9, CC-12	N/A	N/A	94%	90%	90%	90%

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
NEIGHBORHOODS							
WORKLOAD INDICATORS							
Number of participant hours generated by Columbia Neighborhood Center (CNC) partner service providers in the areas of: Community Education, Mental and Physical Health Services, Recreation and Enrichment, Social Services, and Neighborhood Safety.	CC-10, CC-11, CC-12, CP-5.1H, CP-5.1J	N/A	48,201	15,038		16,000	
Total number of participants hours in Columbia Neighborhood Programs. (Adult/Youth/Teens)	CC-10, CC-11, CC-12	N/A	50,744	20,673		21,000	
Total number of Columbia Neighborhood Programs registrants. (Adult/Youth/Teens)	CC-10, CC-11, CC-12	N/A	32,494	9,834		10,000	
Total number of Columbia Neighborhood Programs. (Adult/Youth/Teens)	CC-10, CC-11, CC-12	N/A	132	31		30	
Total number of Recreation Fee Waivers Awarded and Percentage of Total Expended.	CC-12	N/A	216 20%	208 54%		250 75%	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Columbia Neighborhood Programs as good or better.	CC-10	N/A	464 91%	297 95%	348 91%	350 92%	400 93%
RECREATION ADMINISTRATION							
WORKLOAD INDICATORS							
Total number of community/special event applications received and awarded.	CC-11, CC-12	N/A	35	14		35	
Total number of Recreation Services Special Event registrants/participants.	CC-10, CC-11, CC-12	N/A	1,516	154		1,000	
Total number of volunteer hours managed by Recreation Services staff. (Not including: Senior, Youth and Teen, and Sports and Aquatics Programs)	CC-10	N/A	254	0		500	
Total number of facility reservations processed at the Community Center. (In-person or by phone)	CC-10, CC-11, CC-12	N/A	4,859	871		14,000	
Total number of program registrations processed at the Community Center. (In-person or phone/online)	CC-10, CC-11, CC-12	N/A	20,368	15,098		26,000	
Total number of social media posts and total customer reach.	CC-10, CC-11, CC-12	N/A	280 335,800	99 71,040		100 75,000	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating overall Recreation Services as good or better.	CC-10	N/A	728 97%	645 91%	546 97%	750 95%	1,000 95%
SENIORS							
WORKLOAD INDICATORS							
Total number of participants hours in Senior Programs.	CC-10, CC-11, CC-12	N/A	192,751	22,815		25,000	
Total number of Senior Program registrants.	CC-10, CC-11, CC-12	N/A	88,770	2,771		2,500	
Total number of Senior Programs offered.	CC-10, CC-11, CC-12	N/A	167	86		75	
Total number of Senior Center Memberships.	CC-10, CC-11, CC-12	N/A	1,234	113		250	
Total number of Care Management hours provided.	CC-12	N/A	1,650	1,155		1,250	
Total number of volunteer hours managed by Senior Program staff.	CC-10	N/A	11,343	295		300	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Senior Programs as good or better.	CC-10	N/A	300 90%	163 87%	225 90%	200 90%	250 90%
SPORTS, AQUATICS AND FACILITIES							
WORKLOAD INDICATORS							
Total number of participants hours in Sports and Aquatics Programs.	CC-10, CC-11, CC-12	N/A	101,410	33,561		90,000	
Total number of Sports and Aquatics registrants.	CC-10, CC-11, CC-12	N/A	21,327	28,395		35,000	
Total number of Sports and Aquatics Programs.	CC-10, CC-11, CC-12	N/A	1,461	263		820	
Total number of volunteer hours managed by Sports and Aquatics Program staff.	CC-10	N/A	1,668	0		800	
Total number of facilities occupancy hours within Recreation Facilities (percentage of total rentals and programs compared to available hours).	CC-9, CC-12	N/A	673,351 20.26%	68,527 N/A		90,000 21.00%	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
Total number of facilities reservations within the Recreation Services Facilities (rentals).	CC-9, CC-12	N/A	7,310	5,375		9,000	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Sports and Aquatics Programs as good or better. [New for FY 2020/21]	CC-10	N/A	N/A	346 89%	N/A	350 90%	350 90%
Number of customer survey respondents and percent rating Recreation Services Facilities as good or better. [New for FY 2020/21]	CC-9, CC-12	N/A	N/A	590 94%	N/A	600 90%	600 90%
YOUTH AND TEENS							
WORKLOAD INDICATORS							
Total number of participants hours in Youth and Teen Programs.	CC-10, CC-11, CC-12	N/A	117,929	54,103		60,000	
Total number of Youth and Teen Program registrants.	CC-10, CC-11, CC-12	N/A	4,794	850		844	
Total number of Youth and Teen Programs offered.	CC-10, CC-11, CC-12	N/A	322	103		81	
Total Number of volunteer hours managed by Youth and Teen Program staff.	CC-10	N/A	264	0		100	
PERFORMANCE INDICATORS							
Number of customer survey respondents and percent rating Youth and Teens Programs as good or better.	CC-10	N/A	600 90%	93 96%	450 90%	500 90%	500 90%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ FY 2019/20 and FY 2020/21 actual results include recorded, on-demand programs.

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**NOVA Workforce
Services**

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NOVA Workforce Services Department

Department Description

The NOVA Workforce Services Department (NOVA) provides workforce development services for the residents and businesses of seven (7) cities in northern Santa Clara County (Cupertino, Los Altos, Milpitas, Mountain View, Palo Alto, Santa Clara and Sunnyvale) and all of San Mateo County. NOVA is funded entirely through federal, state and local grants and primarily from the federal Workforce Innovation and Opportunity Act (WIOA). The City of Sunnyvale is the host and fiscal agent on behalf of this eight-jurisdiction consortium according to a governing Joint Powers Agreement (JPA).

Programs and Services

Services are provided directly by NOVA and through sub-contracted organizations to job seekers in the NOVA region, employers looking for talent, and low-income young people up to age 24 who are disconnected from school or work. Additionally, NOVA produces labor market intelligence reports and resources for the workforce and economic development communities and administers a variety of sector demand-driven initiatives, both locally and regionally.

During the pandemic, NOVA rapidly pivoted to provide all services to customers remotely utilizing videoconference, phone, website and email communications. Today, NOVA is utilizing a hybrid model that combines the advantages of both in-person and remote services to enhance the overall service-delivery system.

Services to Adult Job Seekers

NOVA provides services to adults who are laid-off, unemployed or economically disadvantaged. Program services include NOVA job centers, job search workshops, career advising, resume assistance, training support and other employment-related services such as industry and occupational trends data. Additional services are provided to special populations, such as veterans and individuals with disabilities. NOVA directly provides services at the Sunnyvale Job Center and oversees a contract with a service provider to operate the San Mateo Job Center in San Mateo County.

Services to Businesses and Employers

NOVA offers pre-layoff assistance, layoff-aversion and outplacement assistance to businesses that are in the process of reducing their workforce. NOVA also offers staffing and recruitment assistance, employee training and retention services.

Services to Young Adult Job Seekers

Economically disadvantaged young people, ages 16-24, can access individualized assistance to explore and develop educational and career goals that focus on improving basic skills, attaining high school diploma/GED, pursuing higher education, training, or the military, and ultimately securing employment. The program also provides the right tools and pre-employment skills training to conduct an effective job search. Services are focused on out-of-school youth and provided directly by NOVA in Santa Clara County and by a contracted service provider in San Mateo County.

Enterprise Services

NOVA staff supports the work and strategic planning efforts of the NOVA Workforce Board, appointed by the City Council. This work entails pursuing grant applications, partnerships and advocacy to address skill gaps, services to target populations and other needs identified in the Silicon Valley labor market. NOVA also serves as the fiscal lead for regional grants from the State, on behalf of three workforce boards in the State-designated regional planning unit. In addition, NOVA provides leadership, insights and data to national think tanks, workforce membership organizations, and federal decision-makers on workforce development policy and its impacts to the local workforce development system and innovative best practices.

Recent Accomplishments

- Enrolled 2,101 customers in employment and training programs
- Delivered 10,220 career advising appointments and 552 job search workshops remotely
- Provided services to 405 businesses — primarily “Rapid Response” services to businesses laying off employees
- 97% of job seeker customers rate NOVA services as satisfactory or better

Budget Highlights

Budget highlights for FY 2022/23 include:

- A two-year \$3 million U.S. Department of Labor CAREER (Comprehensive and Accessible Reemployment through Equitable Employment Recovery) National Dislocated Worker Grant was awarded to NOVA, as part of a regional initiative with two neighboring workforce boards, to serve customers impacted by COVID-19 and the inequities in access to employment. Funding is through September 30, 2023. NOVA was one of the first workforce boards in the country to be awarded this highly competitive grant. In addition, it received the maximum amount permitted under this grant solicitation.
- A 15-month \$900,000 State Additional Assistance Grant was awarded to NOVA to address the economic impacts of COVID-19. Funding for this Silicon Valley COVID-19 Reemployment and Equity Initiative will end September 30, 2022.
- A six-month \$400,000 pilot to conduct the 2022 Pilot Workforce Development Program for San Mateo County residents negatively impacted by the COVID-19 pandemic. This pilot will serve 25 adults and 10 young people through 10/31/2022 using the “whole person” concept. Funded by the San Mateo County American Rescue Plan Act (ARPA).

NOVA Workforce Services Department

Budget Summary

	FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan						
Program 15300 - NOVA Workforce Services Department						
15301 NOVA Workforce Services	8,913,956	10,290,166	10,667,860	3.7%	10,966,691	2.8%
Total Program 15300 - NOVA Workforce Services Department	8,913,956	10,290,166	10,667,860	3.7%	10,966,691	2.8%
Total Operating Budget	8,913,956	10,290,166	10,667,860	3.7%	10,966,691	2.8%
Dollars by Fund						
Employment Development Fund	8,913,956	10,290,166	10,667,860	3.7%	10,966,691	2.8%
Total Dollars by Fund	8,913,956	10,290,166	10,667,860	3.7%	10,966,691	2.8%
Dollars by Category						
Salaries and Benefits:						
Salaries	2,573,592	3,389,206	3,325,815	(1.9%)	3,425,589	3.0%
Overtime and Casual Staffing	378,638	550,776	572,807	4.0%	589,991	3.0%
Other Pay	834,346	757,755	749,970	(1.0%)	750,299	0.0%
Leaves	536,758	645,526	877,089	35.9%	903,401	3.0%
Workers' Compensation	35,307	13,557	11,793	(13.0%)	12,147	3.0%
Retirement	1,038,191	570,992	551,663	(3.4%)	567,353	2.8%
Total Salaries and Benefits	5,396,832	5,927,812	6,089,137	2.7%	6,248,780	2.6%
Non-Personnel:						
Goods and Services	3,179,510	4,193,330	4,192,384	10.8%	4,534,455	8.2%
Property and Capital	3,276	0	210,000	100.0%	0	(100.0%)
Internal Service Charges	334,338	169,024	176,339	(69.5%)	183,456	4.0%
Total Non-Personnel	3,517,124	4,362,354	4,578,723	5.0%	4,717,911	3.0%
Total Dollars by Category	8,913,956	10,290,166	10,667,860	3.7%	10,966,691	2.8%

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

NOVA Workforce Services Department

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 15300 - NOVA Workforce Services Department						
15301	NOVA Workforce Services	40.75	38.00	38.00	0.00	38.00
Total Program 15300 - NOVA Workforce Services Department		40.75	38.00	38.00	0.00	38.00
Total Positions by Program / Service Delivery Plan						
		40.75	38.00	38.00	0.00	38.00
Positions by Fund						
Employment Development Fund		40.75	38.00	38.00	0.00	38.00
Total Positions by Fund		40.75	38.00	38.00	0.00	38.00
Position Classification						
Accountant		1.00	1.00	1.00	0.00	1.00
Administrative Aide - Employment Development		3.00	2.00	2.00	0.00	2.00
Administrative Aide - Confidential		0.00	1.00	1.00	0.00	1.00
Administrative Analyst		1.00	1.00	1.00	0.00	1.00
Business Liaison		3.00	3.00	3.00	0.00	3.00
Business Operations Manager		1.00	1.00	1.00	0.00	1.00
Career Advisor		11.00	11.00	11.00	0.00	11.00
Director of NOVA Workforce Services		1.00	1.00	1.00	0.00	1.00
Employment Development Information Systems Analyst		2.00	2.00	2.00	0.00	2.00
Employment Training Manager		3.00	3.00	3.00	0.00	3.00
Employment Training Program Coordinator		1.00	1.00	1.00	0.00	1.00
Job Seeker Services Manager		1.00	1.00	1.00	0.00	1.00
Management Analyst: Employment Development		2.00	2.00	2.00	0.00	2.00
Senior Office Assistant		2.00	2.00	2.00	0.00	2.00
Senior Workforce Services Representative		6.00	5.00	5.00	0.00	5.00
Workforce Development Analyst		1.00	1.00	1.00	0.00	1.00
Total Positions		40.75	38.00	38.00	0.00	38.00

* Position changes as of 5/2022.

NOVA Workforce Services Department

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Budget	38.00	10,290,166
Ongoing Costs Adjustments		
Salaries and Benefits		161,325
Internal Service Charges		7,315
Other Miscellaneous Realignments to Baseline Service Level Requirements		209,054
Total Base Budget Adjustments	0.00	377,694
Total FY 2022/23 Base Budget	38.00	10,667,860
Total FY 2022/23 Adopted Budget	38.00	10,667,860

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NOVA Workforce Services Performance Indicators

2011 Consolidated General Plan Goals: Chapter 3, Land Use and Transportation (LT)

Goal LT-6: Supportive Economic Development Environment

Goal LT-7: Balanced Economic Base

Please refer to the *General Plan Executive Summary* for further details on goals.

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
EMPLOYMENT DEVELOPMENT							
WORKLOAD INDICATORS							
Number of clients attending job seeker workshops.	LT-6, LT-7	8,284	6,404	4,940		3,200	
Number of clients enrolled in job seeker programs.	LT-6, LT-7	3,465	2,914	2,101		1,500	
Number of businesses served.	LT-6, LT-7	335	833	405		350	
Number of board members surveyed.	LT-6, LT-7	21	19	N/A		18	
Number of staffed board and committee meetings.	LT-6, LT-7	23	18	18		18	
PERFORMANCE INDICATORS							
Percentage of job seekers surveyed who rate the services received as satisfactory or better.	LT-6, LT-7	94%	97%	97%	90%	90%	90%
Percentage of businesses surveyed who rate the services received as satisfactory or better.	LT-6, LT-7	100%	100%	N/A	90%	90%	90%
Percentage of Board's evaluation of effectiveness in carrying out NOVA's vision and mission measured at satisfactory or better	LT-6, LT-7	100%	100%	N/A	N/A	N/A	97%
Successful achievement of funder-mandated performance goals.	LT-6, LT-7	100%	91%	100%	100%	100%	100%
Actual total expenditures will not exceed planned program expenditures		Achieved	Achieved	Achieved	Expected to Achieve	Expected to Achieve	Expected to Achieve

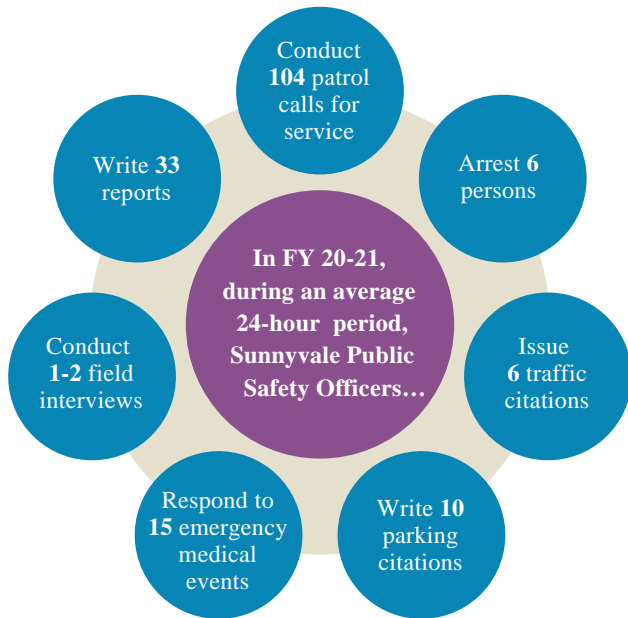
* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

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Department of Public Safety

Department Description



The Department of Public Safety (DPS) is one of the largest fully integrated police and fire departments in the United States. Public Safety Officers are fully trained as police officers, firefighters and emergency medical technicians (EMTs), allowing the department to seamlessly provide police, fire, and emergency medical services to the community. The Public Safety model is also a cost-effective approach, reducing administrative costs by placing both Police and Fire services in one administrative organization.

Sunnyvale enjoys a reputation for being one of the safest cities in America and consistently has one of the lowest crime rates of any city in the region and state. Much of the success can be attributed to the community policing and problem-solving approach employed by DPS. Equally as important, personnel assigned to fire services also respond to medical emergencies. To ensure building safety throughout the City, fire services personnel partner with fire prevention and hazardous materials services in a robust fire inspection program. DPS also provides fire prevention education in schools, neighborhoods, and to the business community.

Programs and Services

DPS is organized into nine programs: Police Services, Fire Services, Community Safety Services, Personnel and Training Services, Investigation Services, Communication Services, Public Safety Administrative Services, Records Management and Property Services, and Fire Prevention and Hazardous Materials Services.

Police Services

Police Services focus on protecting the lives, property, and rights of all people by providing a response to emergency and non-emergency calls for service. In addition, Animal Control services and Vehicle Abatement and Parking Enforcement programs are housed in the Police Services program.

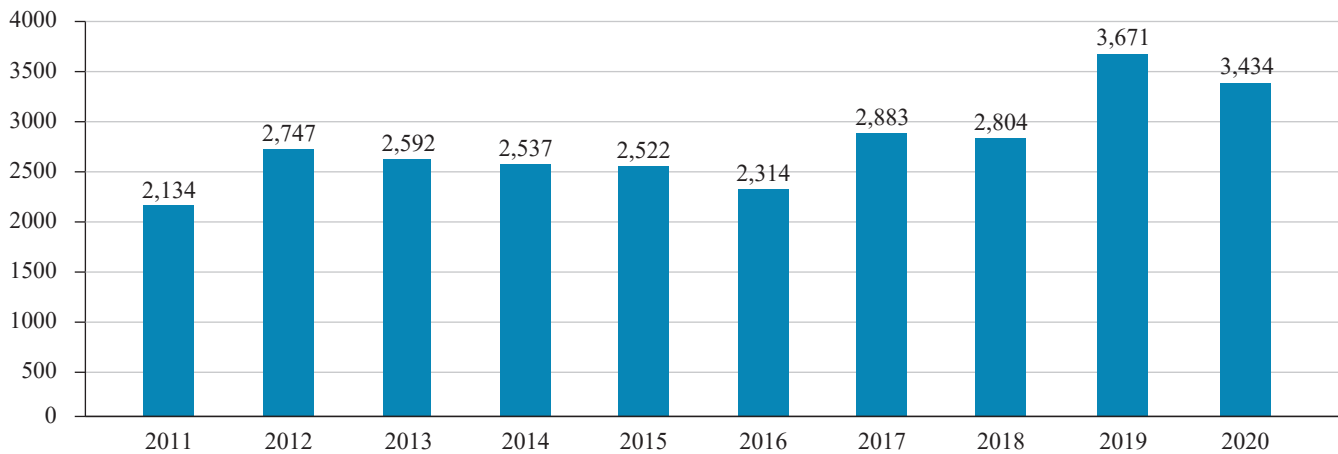
Officers are assigned by team to provide 24-hour coverage for specific geographical areas of the City, their respective “beat.” Officers enforce state and local laws (including traffic laws), investigate possible criminal activity, and provide crime prevention education. Community Service Officers (CSOs) supplement the program by responding to non-emergency calls.

Animal Control services is responsible for licensing, responding to calls for service, and transportation to Sunnyvale’s sheltering services partner, the Humane Society Silicon Valley.

Vehicle Abatement and Parking Enforcement Operations regulates nuisance vehicles, including those that are abandoned, wrecked, otherwise inoperable or parked in violation of the Sunnyvale Municipal or California Vehicle Codes. Vehicle Abatement Officers (VAOs) provide parking enforcement and response to nuisance vehicle complaints. The unit also conducts daily enforcement of downtown restricted and paid parking lots and surrounding streets

Special teams are also assigned within Police Services, including Canines, Traffic Safety Education and Enforcement, and a highly trained Special Weapons and Tactics Team (SWAT). The following chart shows the total number of Part 1 crimes (includes violent and property crimes reported) to the California Department of Justice and Federal Bureau of Investigation as per Uniform Crime Reporting (UCR) standards.

**Sunnyvale 10 Year UCR
Total Part 1 Crimes**



** In 2021, the Department transitioned from UCR to the National Incident Based Reporting System (NIBRS). During the same time, the FBI ended collection of UCR data and transitioned to NIBRS.*

Fire Services

Fire Services focuses on protecting the lives and property of all people by providing primary response to both emergency and non-emergency fire events, and emergency medical calls for service. Officers are assigned to one of six (6) fire stations that provide coverage for a specific geographical area. Nine (9) fire engines, three (3) trucks, and one (1) hazardous materials/urban search and rescue apparatus are staffed 24 hours daily at the fire stations. Officers and professional staff assigned to Fire Services are also responsible for more than 4,000 fire prevention inspections annually, as well as fire prevention education for schools and businesses.

Community Safety Services

Community Safety Services collaborates with residents, businesses, government and civic organizations, schools and community-based organizations to proactively reduce crime, enhance resident quality of life, and promote and maintain a safe and pleasant living and work environment. There are three components of Community Safety Services.

In the Crime Prevention Unit (CPU), Neighborhood Resource Officers (NROs) are assigned to specific geographical areas of the City, maintaining close community partnerships, providing prevention education, and often taking the lead on problem-solving initiatives by coordinating with other City resources. The NROs and professional staff also provide crime prevention programs and events. A Community Services Officer (CSO) assigned to Community Safety Services supports the Sunnyvale Safe Routes to School Program which is a local and national program designed to improve the health and well-being of children by enabling and encouraging them to walk or bike to school.

The Office of Emergency Services (OES) is responsible for disaster preparedness activities and ensures readiness and coordination of City staff through education and planning. OES also manages the Community Emergency Response Team (CERT) and Business Emergency Response Team (BERT), which provides neighborhoods and businesses with training to help them be self-sufficient following a disaster.

Neighborhood Preservation (NP), commonly referred to as code enforcement, resolves Sunnyvale Municipal Code violations at residential, commercial, and industrial properties. NP leverages a wide variety of DPS resources and partners with other City departments to address concerns throughout the City.

Personnel and Training Services

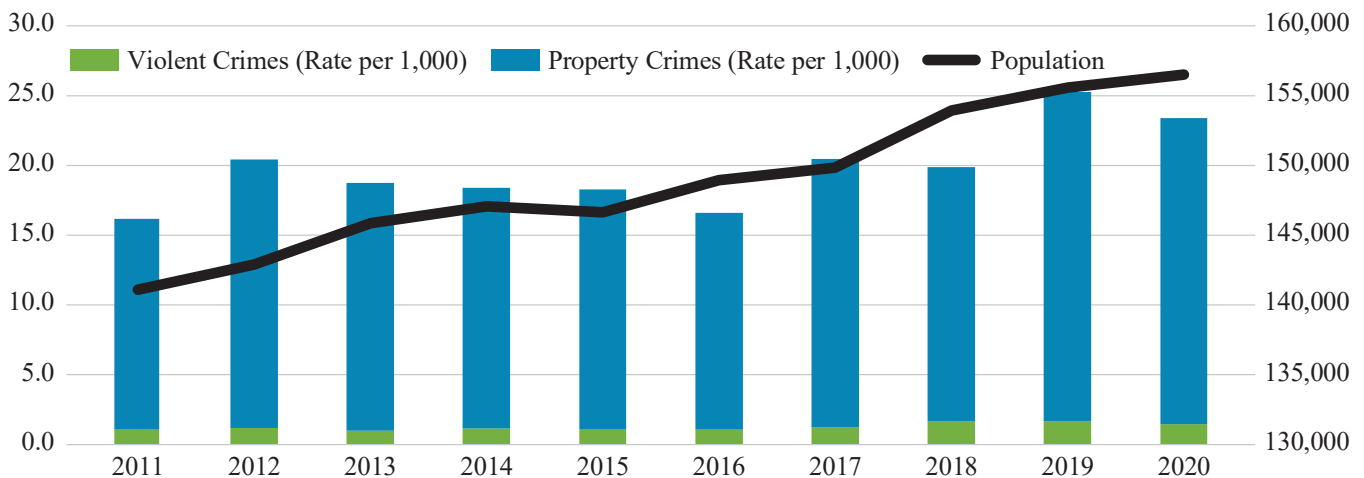
Personnel and Training Services, in collaboration with the City’s Department of Human Resources, has primary responsibility of recruiting, testing, hiring, and training all Public Safety employees. Sworn candidates must meet rigorous standards including written testing, oral interviews, psychological screenings, polygraph examinations, and an in-depth background check. Successful candidates attend a 28-week Police Academy, an 18-week Fire Academy, an 8-week Emergency Medical Technician - Basic Academy. They must also successfully pass field-training programs in both operational bureaus - Police and Fire. Personnel and Training Services ensures all state-mandated training requirements are met for police, fire and emergency medical services, as well as specialized skills training for specific assignments.

Investigation Services

Investigation Services provides investigative follow-up on criminal cases, prepares cases for prosecution, and coordinates with other law enforcement agencies, the Office of the District Attorney and the Santa Clara County Crime Lab. In addition, the Community Crimes Unit collaborates with regional partners to identify and reduce the incidence of persons crimes, such as human trafficking and exploitation of minors.

Detectives continue to develop expertise in computer forensics, cell phone technology and analysis of criminal activity within social networking websites and financial networks. The unit employs a senior crime analyst who works closely with detectives and officers to analyze the latest crime trends and provides department-wide awareness to many agency activities. The following table shows the 10-year per capita crime rate data and comparative population growth for the City of Sunnyvale.

Sunnyvale 10 Year Crime Rate



* In 2021, the Department transitioned from UCR to the National Incident Based Reporting System (NIBRS). During the same time, the FBI ended collection of UCR data and transitioned to NIBRS.

Communication Services

Communication Services functions as the initial point of contact for most police and fire/medical events, both emergency and non-emergency. Dispatchers triage approximately 110,000 incoming calls each year, originating from hard-wired phones, cell phones, and Voice over Internet Protocol (VoIP) contacts. Since 2018, the unit has had the capability to accept text messages sent from wireless devices to 9-1-1 from within Sunnyvale’s jurisdiction. In an average year, dispatchers coordinate the assignment of more than 50,000 police events and 7,000 fire and emergency medical events and provide emergency fire and medical directions to callers reporting emergencies. They also process all requests for information by officers. Their expertise includes being able to proactively engage with callers so that they can provide the most accurate and time information possible to emergency responders.

Public Safety Administration Services

Public Safety Administration Services provides fiscal management, coordination and support for all department programs and functions. Administrative Services is responsible for the overall fiscal health of the department, ensuring fiscal accountability, exploring revenue sources, and managing all aspects of the department budget. Additionally, Administrative Services oversees purchasing processes, revenue-based fines, forfeitures, licensing, and significant annual grant revenue.

The Internal Affairs Unit conducts investigations of misconduct when warranted and completes quality assurance audits to ensure compliance with laws and City policies.

The Grants, Licenses and Permits Unit is responsible for department grant administration and processing license and specialized permit applications required by the Sunnysvale Municipal Code. These include taxicab franchises, massage establishments, adult entertainment, firearms dealers, peddlers, secondhand dealers and pawnshops. The unit also manages the alarm permit system and conducts false alarm tracking and compliance for residential, commercial, and industrial alarm systems.

Records Management and Property Services

Records Management and Property Services is the primary point of contact for non-emergency police and fire events, by both phone and in-person contacts. This unit maintains all police and fire event records and ensures all case files are prepared for prosecution. Records Management is staffed 24 hours daily to ensure timely processing of information and reports and acts as a primary point of contact for all City services after regular business hours. Property Services is a critical function within the unit and houses over 150,000 pieces of evidence. Property Services staff ensures evidence collected by officers is properly secured, cataloged, and processed for case prosecution.

Fire Prevention and Hazardous Materials Services

Fire Prevention and Hazardous Materials Services operates under the oversight of the Fire Marshal and is an integral part of ensuring a safe community. This Program's primary purpose is to prevent fire and hazardous materials-related emergencies, minimize injuries and property loss when an emergency occurs and to provide public education and outreach during inspections.

Fire Prevention personnel conduct compliance inspections in all occupancies except single-family residences, prioritizing inspections of schools, residential care facilities, daycares, nightclubs and other occupancies with potentially vulnerable occupants. Fire Prevention staff consult with residents and business owners to assist them in maintaining fire-safe environments. Staff members participate in pre-design meetings with developers, review architectural plans, and conduct field inspections of fire protection systems to ensure systems are designed and installed in accordance with applicable codes and standards.

Technically trained Hazardous Materials staff are also responsible for implementing and enforcing a broad set of hazardous materials regulations, covering topics like underground storage tank systems, accidental release prevention, hazardous waste treatment systems, toxic gas, and general storage and use of hazardous materials. HazMat staff also participate in pre- design consultations with business owners and developers.

Recent Accomplishments

- Implemented operational changes within the department to address Federal, State and County COVID-19 health orders to ensure the safety of the community and officers, civilian staff, and families of DPS personnel.
- Provided ongoing support to Santa Clara County with COVID-19 testing and vaccination.
- Continued with a hybrid model to train CERT (Community Emergency Response Team) volunteers.
- Successfully negotiated a renewal agreement with the contractor providing crossing guard services and obtained required funding from Council.
- Fire Prevention and Fire Operations completed all state mandated annual inspections of public and private schools, hotels, motels, lodging houses and apartment houses, with a compliance rate of 100%.
- Placed two new Pierce Velocity Fire apparatus in service in the Division of Fire Operations.
- Supported the statewide master mutual aid program by deploying fire and law enforcement personnel to emergency fire events both locally and across the state.
- Successfully completed procurement of new Automated External Defibrillators (AEDs) for all fire apparatus and City facilities, with a plan for deployment in 2022.
- Safely hosted two Joint Fire Academies while maintaining compliance with COVID-19 public health orders.
- Implemented an ordinance prohibiting speed exhibitions and Sideshows in the City of Sunnyvale.
- Successfully hired sixteen (16) new Public Safety Officer Recruits from a pool of approximately 400 applicants.
- Transitioned crime statistic reporting from Uniform Crime Reporting (UCR) to the National Incident Based Reporting System (NIBRS), as mandated by the Federal Bureau of Investigation (FBI).
- Implemented the Racial and Identity Profiling Act (RIPA) as required by state law AB 953.
- Obtained approval and funding for Axon Standards software for management and tracking of Internal Affairs cases and use of force.
- Collaborated with the City Manager's office on policy review and study issue related to short term rentals
- Applied for and received grant funding for community engagement programs, crisis intervention training, front line law enforcement equipment, traffic safety enforcement, traffic safety education, reduction of youth access to tobacco products and law enforcement training.
- Managed resources to operate within the department's appropriated budget, despite the challenges of COVID-19 and demands of statewide mutual aid responses.

Budget Highlights

Service Level Adjustments

- Increased capacity for the City to contract with vehicle towing services to support removal of nuisance RVs from city streets.
- Added funding for a Citizens Public Safety Academy and Youth Leadership Academy to be conducted in FY 2023/24 to further enhance community relationships.

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Department of Public Safety

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 12100 - Police Services							
12101	Police Field Services	23,740,972	23,546,251	24,930,208	5.9%	25,720,999	3.2%
12102	Traffic Enforcement	1,045,924	1,025,681	1,333,098	30.0%	1,375,768	3.2%
12103	SWAT	189,257	115,291	132,614	15.0%	139,698	5.3%
12104	Management, Supervisory, and Administrative Support Services - Police Services	2,503,378	3,652,351	3,110,497	(14.8%)	3,230,718	3.9%
12105	Management, Supervisory, and Administrative Support Services (Asset Forfeiture Fund)	11,574	0	0	0.0%	0	0.0%
12106	Targeted Crime Enforcement	131,823	0	0	0.0%	0	0.0%
12107	Animal Control and Shelter Services	243,165	324,783	333,251	2.6%	342,836	2.9%
12108	Vehicle Abatement/Parking Enforcement	245,159	375,868	372,771	(0.8%)	383,242	2.8%
Total Program 12100 - Police Services		28,111,252	29,040,225	30,212,436	4.0%	31,193,262	3.2%
Program 12200 - Fire Services							
12201	Management, Supervisory, and Administrative Support Services - Fire Services	3,730,939	3,810,896	3,390,390	(11.0%)	3,518,404	3.8%
12202	Fire Field Services	26,260,479	25,159,337	26,354,667	4.8%	27,180,441	3.1%
Total Program 12200 - Fire Services		29,991,418	28,970,233	29,745,057	2.7%	30,698,845	3.2%
Program 12300 - Community Safety Services							
12301	Management, Supervisory, and Administrative Support Services - Community Safety Services	825,664	585,101	599,853	2.5%	617,003	2.9%
12302	Office of Emergency Services	300,793	499,082	514,803	3.1%	530,638	3.1%
12303	Crime Prevention	1,141,111	1,373,101	1,649,894	20.2%	1,700,824	3.1%
12304	Community Safety Education Programs	4,371	0	0	0.0%	58,000	0.0%
12305	Neighborhood Preservation	124,705	629,956	663,055	5.3%	666,898	0.6%
Total Program 12300 - Community Safety Services		2,396,644	3,087,240	3,427,605	11.0%	3,573,363	4.3%

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 12400 - Personnel and Training							
12401	Recruitment and Selection	399,056	610,301	619,619	1.5%	638,734	3.1%
12402	Training Services	1,423,984	1,975,270	2,060,818	4.3%	2,127,583	3.2%
Total Program 12400 - Personnel and Training		1,823,040	2,585,571	2,680,437	3.7%	2,766,317	3.2%
Program 12500 - Investigation Services							
12501	Police Investigations	4,313,987	4,485,315	5,420,156	20.8%	5,584,914	3.0%
12502	Police Investigations (SLES Fund)	126,930	324,389	406,735	25.4%	427,681	5.1%
Total Program 12500 - Investigation Services		4,440,917	4,809,704	5,826,891	21.1%	6,012,595	3.2%
Program 12600 - Communication Services							
12601	Communication Services	2,917,051	3,830,246	3,797,133	(0.9%)	3,919,711	3.2%
12602	Management, Supervisory, and Administrative Support Services - Communication Services	287,928	509,807	505,375	1.5%	517,157	2.9%
Total Program 12600 - Communication Services		3,204,979	4,340,053	4,299,508	(2.0%)	4,436,868	3.2%
Program 12700 - Public Safety Administrative Services							
12701	Professional Standards	1,040	17,895	519,638	2803.8%	535,817	3.1%
12702	Public Safety Departmentwide Management Administrative and Support Services	5,037,109	5,607,946	5,682,451	1.3%	5,805,142	2.2%
12703	Work Hours Balancing Account	101,014	0	0	0.0%	0	0.0%
12704	Grants, Licenses, and Permits	696,890	496,423	504,523	1.6%	518,690	2.8%
12705	DPS Payroll Exception Clearing Account	61,736	0	0	0.0%	0	0.0%
Total Program 12700 - Public Safety Administrative Services		5,897,789	6,122,264	6,706,612	9.5%	6,859,649	2.3%
Program 12800 - Records Management and Property Services							
12801	Records Management and Information Systems	1,176,537	1,754,006	1,816,780	3.6%	1,869,571	2.9%
12802	Data and Statistics Services	190,750	252,580	259,215	2.6%	266,580	2.8%
12803	Property and Evidence Services	244,948	327,561	337,085	2.9%	346,785	2.9%
Total Program 12800 - Records Management and Property Services		1,612,235	2,334,147	2,413,080	3.4%	2,482,936	2.9%

		FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 12900 - Fire Prevention and Hazardous Material Services							
12901	Hazmat Safety Services	849,926	1,016,974	1,060,542	4.3%	1,091,699	2.9%
12902	Fire Production Engineering	817,320	1,207,298	1,289,005	6.8%	1,326,739	2.9%
12903	Fire Prevention	777,100	1,291,429	1,348,033	4.4%	1,387,402	2.9%
Total Program 12900 - Fire Prevention and Hazardous Material Services		2,444,346	3,515,701	3,697,580	5.2%	3,805,840	2.9%
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Total Operating Budget		79,922,620	84,805,138	89,009,206	5.0%	91,829,675	3.2%
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Projects and Equipment							
1001	Public Safety Recruitment Projects	6,266,716	8,226,926	8,038,687	(2.3%)	6,656,254	0.0%
P20901	Public Safety Equipment	1,338,593	211,674	269,044	27.1%	687,191	0.0%
Total Projects and Equipment		7,605,309	8,438,600	8,307,731	(1.6%)	7,343,445	0.0%
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Dollars by Fund							
General Fund		86,572,105	91,712,051	95,621,197	4.3%	97,418,701	1.9%
Asset Forfeiture Fund		11,574	0	0	0.0%	0	0.0%
Development Enterprise Fund		817,320	1,207,298	1,289,005	6.8%	1,326,739	2.9%
Police Services Augmentation Fund		126,930	324,389	406,735	25.4%	427,681	5.1%
Total Dollars by Fund		87,527,929	93,243,738	97,316,937	4.4%	99,173,121	1.9%
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Dollars by Category							
Salaries and Benefits:							
Salaries		26,347,015	37,870,951	37,732,800	(0.4%)	38,864,782	3.0%
Overtime and Casual Staffing		6,770,080	4,490,962	5,340,322	18.9%	5,674,461	6.3%
Other Pay		8,843,020	4,184,546	4,135,664	(1.2%)	4,159,867	0.6%
Leaves		5,414,083	8,509,330	9,814,279	15.3%	10,108,708	3.0%
Workers' Compensation		3,329,207	4,724,492	4,970,691	5.2%	5,119,812	3.0%
Retirement		20,428,604	12,088,619	12,869,643	6.5%	13,253,799	3.0%
Total Salaries and Benefits		71,132,009	71,868,900	74,863,514	4.2%	77,181,548	3.1%

	FY 2020/21 Actuals	FY 2021/22 Adopted	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Category						
Non-Personnel:						
Goods and Services	1,446,066	3,458,503	4,113,485	18.9%	4,188,757	1.8%
Property and Capital	34,655	0	0	0.0%	0	0.0%
Internal Service Charges	7,309,890	9,477,735	10,032,207	5.9%	10,459,371	4.3%
Public Safety Recruitment Projects	6,266,716	8,226,926	8,038,687	N/A	6,656,254	N/A
Public Safety Equipment	1,338,593	211,674	269,044	N/A	687,191	N/A
Total Non-Personnel	16,395,920	21,374,838	22,453,423	5.0%	21,991,573	(2.1%)
Total Dollars by Category	87,527,929	93,243,738	97,316,937	4.4%	99,173,121	1.9%

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

Department of Public Safety

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Position by Program / Service Delivery Plan						
Program 12100 - Police Services						
12101	Police Field Services	82.00	82.00	82.00	0.00	82.00
12102	Traffic Enforcement	4.00	4.00	4.00	0.00	4.00
12104	Management, Supervisory and Administrative Support Services - Police Service	5.00	5.00	5.00	0.00	5.00
12107	Animal Control and Shelter Services	2.00	2.00	2.00	0.00	2.00
12108	Vehicle Abatement/Parking Enforcement	3.00	3.00	3.00	0.00	3.00
Total Program 12100 - Police Services		96.00	96.00	96.00	0.00	96.00
Program 12200 - Fire Services						
12201	Management, Supervisory, and Administrative Support Services - Fire Services	5.00	5.00	5.00	0.00	5.00
12202	Fire Field Services	84.00	84.00	84.00	0.00	84.00
Total Program 12200 - Fire Services		89.00	89.00	89.00	0.00	89.00
Program 12300 - Community Safety Services						
12301	Management, Supervisory, and Administrative Support Services - Community Safety Services	3.00	3.00	3.00	0.00	3.00
12302	Office of Emergency Services	2.00	2.00	2.00	0.00	2.00
12303	Crime Prevention	6.00	6.00	6.00	0.00	6.00
12305	Neighborhood Preservation	4.00	4.00	4.00	0.00	4.00
Total Program 12300 - Community Safety Services		15.00	15.00	15.00	0.00	15.00
Program 12400 - Personnel and Training						
12401	Recruitment and Selection	2.00	2.00	2.00	0.00	2.00
12402	Training Services	5.00	5.00	5.00	0.00	5.00
Total Program 12400 - Personnel and Training		7.00	7.00	7.00	0.00	7.00
Program 12500 - Investigation Services						
12501	Police Investigations	18.00	18.00	18.00	0.00	18.00
Total Program 12500 - Investigation Services		18.00	18.00	18.00	0.00	18.00

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Program 12600 - Communication Services						
12601	Communication Services	19.00	19.00	19.00	0.00	19.00
12602	Management, Supervisory, and Administrative Support Services - Communication Services	2.00	2.00	2.00	0.00	2.00
Total Program 12600 - Communication Services		21.00	21.00	21.00	0.00	21.00
Program 12700 - Public Safety Administrative Services						
12701	Professional Standards	0.00	0.00	2.00	2.00	2.00
12702	Public Safety Departmentwide Management Administrative and Support Services	9.00	9.00	7.00	(2.00)	7.00
12704	Grants, Licenses, and Permits	3.00	3.00	3.00	0.00	3.00
Total Program 12700 - Public Safety Administrative Services		12.00	12.00	12.00	0.00	12.00
Program 12800 - Records Management and Property Services						
12801	Records Management and Information Systems	12.00	12.00	12.00	0.00	12.00
12802	Data and Statistics Services	2.00	2.00	2.00	0.00	2.00
12803	Property and Evidence Services	2.00	2.00	2.00	0.00	2.00
Total Program 12800 - Records Management and Property Services		16.00	16.00	16.00	0.00	16.00
Program 12900 - Fire Prevention and Hazardous Material Services						
12901	Hazmat Safety Services	4.55	4.55	4.55	0.00	4.55
12902	Fire Protection Engineering	4.95	4.95	4.95	0.00	4.95
12903	Fire Prevention	5.50	5.50	5.50	0.00	5.50
Total Program 12900 - Fire Prevention and Hazardous Material Services		15.00	15.00	15.00	0.00	15.00
Total Positions by Program / Service Delivery Plan		289.00	289.00	286.00	0.00	289.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Fund					
General Fund	284.05	284.05	284.05	0.00	284.05
Development Enterprise Fund	4.95	4.95	4.95	0.00	4.95
Total Positions by Fund	289.00	289.00	289.00	0.00	289.00

Position Classification					
Sworn					
Director of Public Safety	1.00	1.00	1.00	0.00	1.00
Deputy Chief Public Safety	3.00	3.00	3.00	0.00	3.00
Public Safety Captain	7.00	7.00	7.00	0.00	7.00
Public Safety Officer 2	148.00	148.00	148.00	0.00	148.00
Public Safety Lieutenant	42.00	42.00	42.00	0.00	42.00
Total Sworn	201.00	201.00	201.00	0.00	201.00

Non-Sworn					
Administrative Aide - Confidential	1.00	1.00	1.00	0.00	1.00
Animal Control Officer	1.00	1.00	1.00	0.00	1.00
Civilian Assistant Fire Marshall	1.00	1.00	1.00	0.00	1.00
Civilian Fire Marshal	1.00	1.00	1.00	0.00	1.00
Community Services Officer	7.00	7.00	7.00	0.00	7.00
Emergency Medical Services Coordinator	1.00	1.00	1.00	0.00	1.00
Fire Prevention Inspector 1	2.00	2.00	1.00	0.00	1.00
Fire Prevention Inspector 2	2.00	2.00	1.00	0.00	1.00
Fire Protection Engineer 2	4.00	4.00	4.00	0.00	4.00
Hazardous Materials Inspector	2.00	2.00	2.00	0.00	2.00
Management Analyst	1.00	1.00	1.00	0.00	1.00
Neighborhood Preservation Manager	1.00	1.00	1.00	0.00	1.00
Neighborhood Preservation Specialist	3.00	3.00	3.00	0.00	3.00
Principal Office Assistant - Confidential	1.00	1.00	1.00	0.00	1.00
Public Safety Communications Manager	1.00	1.00	1.00	0.00	1.00
Public Safety Dispatcher	14.00	14.00	14.00	0.00	14.00
Public Safety Dispatcher in Training	1.00	1.00	1.00	0.00	1.00
Public Safety Maintenance Worker	1.00	1.00	1.00	0.00	1.00
Public Safety Property Clerk 1	1.00	1.00	1.00	0.00	1.00
Public Safety Property Clerk 2	1.00	1.00	1.00	0.00	1.00
Public Safety Records Manager	1.00	1.00	1.00	0.00	1.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Public Safety Records Senior Specialist	3.00	3.00	3.00	0.00	3.00
Public Safety Records Specialist 1	1.00	1.00	1.00	0.00	1.00
Public Safety Records Specialist 2	7.00	7.00	7.00	0.00	7.00
Public Safety Specialist	5.00	5.00	5.00	0.00	5.00
Senior Community Services Officer	1.00	1.00	1.00	0.00	1.00
Senior Crime Analyst	1.00	1.00	1.00	0.00	1.00
Senior Hazardous Materials Inspector	1.00	1.00	1.00	0.00	1.00
Senior Management Analyst	1.00	1.00	1.00	0.00	1.00
Senior Neighborhood Preservation Specialist	1.00	1.00	1.00	0.00	1.00
Senior Office Assistant	9.00	9.00	9.00	0.00	9.00
Senior Public Safety Dispatcher	5.00	5.00	5.00	0.00	5.00
Staff Office Assistant	2.00	2.00	2.00	0.00	2.00
Vehicle Abatement Officer, Part-time	3.00	3.00	3.00	0.00	3.00
Total Non-Sworn	88.00	88.00	88.00	0.00	88.00
Total Positions	289.00	289.00	289.00	0.00	289.00

* Position changes as of 5/2022.

Department of Public Safety

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	289.00	84,805,138
FY 2022/23 Base Budget Adjustments		
One-Time Adjustments		
Short-Term Rental Compliance		15,000
Ongoing Cost Adjustments		
Salaries and Benefits		806,905
Unfrozen Positions: (4) Public Safety Officer 2		1,012,771
Unfrozen Position: (1) Public Safety Lieutenant		303,907
Overtime		440,871
Overtime Worker's Comp		176,820
Light Duty		158,291
PSOA Special Assignment Pay		58,822
Casuals		19,413
Other Pay		16,813
Goods and Services Alignment to Baseline Service Level Requirements		335,544
ACMS Crossing Guard Contract Increase		184,470
Cal ID Annual Cost Increase		37,978
Axon Body Worn Camera/CEW Cost Increase		35,038
SBISS/CopLink Annual Cost Increase		17,600
SCCSET Contract/MOU Contribution		10,000
Training and Conference Fees for Fire Protection Engineering		6,852
Internal Service Charges		554,472
Total Base Budget Adjustments	0.00	4,191,568
Service Level Adjustments		
Contract Services for RV Towing		12,500
Total Service Level Adjustments	0.00	12,500
Total FY 2022/23 Base Operating Budget	289.00	89,009,206

Projects and Equipment		
Public Safety Recruitment Projects		8,038,687
Public Safety Equipment		269,044
Total Projects Budget	0.00	8,307,731
Total FY 2022/23 Adopted Budget	289.00	97,316,937

Department of Public Safety Performance Indicators

2011 Consolidated General Plan Goals: Chapter 6: Safety and Noise (SN)

Goal SN-1: Acceptable Levels of Risk for Natural and Human-Caused Hazards

Goal SN-2: Effective Disaster Preparedness

Goal SN-3: Safe and Secure City

Goal SN-4: Public Confidence in Police Services

Goal SN-5: Effective Fire Service Response System

Goal SN-6: Effective Emergency Response Capability

Goal SN-7: Effective Emergency Communication Services

Please refer to the [General Plan Executive Summary](#) for further details on goals.

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
POLICE SERVICES							
WORKLOAD INDICATORS							
Number of traffic complaints addressed by enforcement efforts.	SN-3	184	132	143		153	
Number of police responses to emergency events.	SN-3, SN-4, SN-6	2,374	1,723	793		1,410	
Number of police responses to urgent events.	SN-3, SN-4, SN-6	1,584	1,409	1,110		1,203	
PERFORMANCE INDICATORS							
Average police response time to emergency events.	SN-3, SN-4, SN-6	4 min, 12 sec	3 min, 59 sec	3 min, 47 sec	4 min, 30 sec	3 min, 57 sec	4 min, 30 sec
Average police response time to urgent events.	SN-3, SN-4, SN-6	5 min, 3 sec	5 min, 49 sec	4 min, 58 sec	5 min, 0 Sec	5 min, 4 sec	5 min, 0 Sec
Number of animal service calls and percent responded to within 24 hours.	SN-3, SN-4	1,503 82%	1,362 74%	971 63%	1,500 90%	1,200 50%	1,485 90%
FIRE SERVICES							
WORKLOAD INDICATORS							
Number of inspections completed by fire station personnel. ¹	SN-5	3,256	3,685	1,853		1,900	
Number of fire responses to all emergency events.	SN-5, SN-6	7,204	7,521	7,071		7,209	
Number of fire responses to emergency fire events.	SN-5, SN-6	2,017	1,530	1,588		1,623	
Number of fire responses to emergency medical events.	SN-5, SN-6	5,187	5,991	5,483		5,586	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Percent of Emergency Medical Services Events and Outside Fires responded to within 7 min, 59 sec.	SN-5, SN-6	N/A	94%	85%	90%	90%	90%
Percent of Structure Fires responded to within 11 min, 30 sec.	SN-5, SN-6	N/A	75%	96%	90%	95%	90%
Percent of Hazardous Materials Events responded to with 6 min, 59 sec.	SN-5, SN-6	N/A	87%	100%	90%	95%	90%
Percent of inspections assigned to fire station personnel completed.	SN-5, SN-6	N/A	100%	100%	95%	95%	95%
COMMUNITY SAFETY SERVICES							
WORKLOAD INDICATORS							
Number of active volunteers available (i.e. SARES, SNAP and CERT) for the Office of Emergency Services.	SN-2	300	415	105		182	
PERFORMANCE INDICATORS							
Number of complaints reported from businesses, neighborhoods, and schools and percent responded to within 3 days.	SN-3, SN-4	25 100%	23 99%	15 99%	30 90%	30 99%	45 90%
Percent of code enforcement cases investigated within 3 business days of receipt.	SN-3, SN-4	95%	97%	97%	96%	96%	96%
Percent of code enforcement cases resolved within 30 days.	SN-3, SN-4	90%	86%	85%	85%	85%	85%
PERSONNEL AND TRAINING							
PERFORMANCE INDICATORS							
Total number of recruits budgeted in an active project for FY 2018/19. Project 826350	SN-3, SN-4, SN-5	22	22	22	22	22	22
Number completed training		0	6	16	18	18	18
Number unsuccessful		0	3	4	4	4	4
Number currently in training		17	13	2	0	0	0

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
Total number of recruits budgeted in an active project for FY 2019/20. Project 834110	SN-3, SN-4, SN-5	N/A	19	19	19	19	19
Number completed training		N/A	1	2	14	14	16
Number unsuccessful (based on previous project average of 85%)		N/A	1	3	3	3	3
Number currently in training		N/A	10	14	2	2	0
Total number of recruits budgeted in an active project for FY 2020/21. Project 834120	SN-3, SN-4, SN-5	N/A	N/A	13	13	13	13
Number completed training		N/A	N/A	0	1	0	11
Number unsuccessful (based on previous project average of 85%)		N/A	N/A	1	1	2	2
Number currently in training		N/A	N/A	9	11	11	0
Total number of recruits budgeted in an active project for FY 2021/22. Project 834130 (New in FY 2021/22)	SN-3, SN-4, SN-5	N/A	N/A	N/A	24	24	24
Number completed training		N/A	N/A	N/A	0	0	3
Number unsuccessful (based on previous project average of 85%)		N/A	N/A	N/A	0	1	4
Number currently in training		N/A	N/A	N/A	0	6	17
INVESTIGATION SERVICES							
PERFORMANCE INDICATORS²							
Sunnyvale's Violent Crime Rate defined by the FBI, murder, forcible rape, robbery and aggravated assault will be consistent with or below the average of the cities of Mountain View and Santa Clara.	SN-3	171	167	148	Within 5% below or above the average of both cities.	N/A	N/A
Compared to: City of Santa Clara		171	163	165		N/A	
City of Mountain View		186	195	181		N/A	
Sunnyvale's Property Crime Rate defined by the FBI, for burglary, motor vehicle theft, and larceny theft will be consistent with or below the average of the cities of Mountain View and Santa Clara.	SN-3	1,887	2,183	2,145	Within 5% below or above the average of both cities.	N/A	N/A

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
Compared to: City of Santa Clara		3,566	3,620	2,411		N/A	
City of Mountain View		3,148	2,911	2,486		N/A	
Sunnyvale's Crime Rate as defined by the FBI, for the crimes of murder, forcible rape, and aggravated assault, burglary, motor vehicle theft, and grand theft will be consistent with or below the average of the cities of Mountain View and Santa Clara.	SN-3	2,058	2,350	2,293	Within 5% below or above the average of both cities.	N/A	N/A
Compared to: City of Santa Clara		3,737	3,783	2,576		N/A	
City of Mountain View		3,334	3,106	2,667		N/A	
COMMUNICATION SERVICES							
WORK LOAD INDICATORS							
Number of emergency police events (Priority E) Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched.	SN-3, SN-4, SN-7	292	538	288		349	
Number of emergency fire events (Priority 1) Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched.	SN-3, SN-5, SN-7	1,965	1,550	1,483		1,599	
Number of emergency medical events Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched utilizing the Medical Priority Dispatch System.	SN-6, SN-7	6,364	4,492	4,672		5,278	
Number of calls received on designated emergency lines answered.	SN-3, SN-7	58,827	56,374	46,003		54,964	
PERFORMANCE INDICATORS							
Percent of emergency police events (Priority E) Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched completed within target.	SN-3, SN-4, SN-7	90%	80%	78%	90%	88%	90%
Target: within 2 minutes and 19 seconds of answering the phone							
Percent of emergency fire events (Priority 1) Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched completed within target.	SN-3, SN-5, SN-7	62%	52%	61%	90%	83%	90%
Target: within 1 minute and 58 seconds of answering the phone.							

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
Percent of emergency medical events Public Safety Dispatchers processed (question callers, prioritize, etc.), created, and dispatched utilizing the Medical Priority Dispatch System completed within target.	SN-6, SN-7	88%	79%	75%	90%	89%	90%
Target: within 2 minutes and 3 seconds of answering the phone.							
Percent of calls received on designated emergency lines answered within 15 seconds.	SN-3, SN-7	96%	96%	97%	95%	98%	95%
PUBLIC SAFETY ADMINISTRATIVE SERVICES							
PERFORMANCE INDICATORS							
Percent of total Department operating budget expended.		99.97%	98.69%	99.01%	100.00%	100.00%	100.00%
RECORDS MANAGEMENT AND PROPERTY SERVICES							
PERFORMANCE INDICATORS							
Number of in custody court cases submitted to the District Attorney and percent submitted within two business days.	SN-3, SN-4	492 100%	423 100%	568 100%	486 100%	494 100%	494 100%
FIRE PREVENTION AND HAZARDOUS MATERIAL SERVICES							
WORKLOAD INDICATORS							
Number of fire safety inspections completed by Fire Prevention Inspectors.	SN-5	757	829	904		975	
Number of facilities with Non-Haz Mat fire permit.	SN-5	580	721	793		850	
Number of facilities (other than apartments and hotels/motels) that received a state-mandated fire inspection by a Fire Prevention Specialist.	SN-5	362	410	205		350	
Number of state-mandated apartment inspections. ¹	SN-5	3,256	3,256	1,157		1,180	
Number of state-mandated hotel and motel inspections.	SN-5	32	33	36		38	
Number of HazMat inspections completed at permitted sites.	SN-5	785	984	922		800	
Number of HazMat plan checks requested.	SN-5	149	87	196		150	
Number of HazMat permitted facilities.	SN-5	715	657	653		650	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of regular fire prevention plan checks requested and percent completed within 21 days.	SN-5	1,657 82%	1,975 84%	2,425 94%	2,500 90%	2,700 90%	2,500 90%
Number of fire safety construction inspections requested (non pre-scheduled) and percent completed within two days. [Deleted in FY 2021/22]	SN-5	5,044 13%	3,580 15%	4,091 15%	N/A	N/A	N/A
[New FY 2021/22] Number of fire safety construction inspections scheduled and percent completed as scheduled.	SN-5	N/A	N/A	N/A	N/A	4,500 90%	5,000 90%
Percent of assigned fire-permitted facilities that received a fire and life safety inspection by a Fire Prevention Specialist. <i>(each year, 50% of permitted facilities are scheduled to be inspected, such that 100% of facilities are inspected every two years)</i>	SN-5	86%	100%	100%	100%	100%	100%
Percent of apartment inspections conducted by Fire Prevention.	SN-5	0%	15%	8%	10%	10%	10%
Percent of apartment inspections conducted by Operations.	SN-5	100%	85%	92%	90%	90%	90%
Percent of hotels and motels that received a state-mandated annual inspection.	SN-5	100%	100%	100%	100%	100%	100%
Percent of hotels and motels inspected by Fire Prevention.	SN-5	97%	100%	100%	100%	85%	85%
Percent of hotels and motels inspected by Operations.	SN-5	3%	0%	0%	0%	15%	15%
Percent of HazMat plan checks completed within 21 days.	SN-1	83%	59%	95%	92%	95%	92%
Percent of HazMat permitted facilities that received a routine inspection.	SN-1	85%	71%	100%	100%	80%	100%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ The FY 2020/21 & FY 2021/22 estimated number of state-mandated apartment inspections reflects the implementation of a new database that counts the number of inspections by site; the previous system counted by building.

² Due to NIBRS implementation, data will not be available for comparison for FY 2021/22.

**Public
Works**

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Department of Public Works

Department Description

The Department of Public Works constructs, maintains, and improves the City’s General and non-utility infrastructure and provides timely, cost-effective, and quality services to the residents and businesses of the City of Sunnyvale. Key service initiatives include transportation and traffic planning; pavement and concrete maintenance; streetlights, signs and debris; urban forestry (street trees); downtown parking district maintenance; administration and property management; capital project management; land development - engineering services; neighborhood parks and open space management; golf course and tennis center operations; and fleet and facility services.

General Information

Miles of City-owned Streets Maintained:	260
City Streetlights Maintained:	9,354
Miles of Sidewalk Maintained:	380
Traffic Signals Maintained:	135
Miles of Curb and Gutter Maintained:	750
Number of City Trees Maintained:	(approximately) 38,000
Neighborhood, Community and Mini Parks Maintained (23 sites):	179 acres
School Play Fields Maintained (18 sites):	87 acres
Acres of Open Space Maintained:	767
City-owned Buildings Maintained:	89

Programs and Services

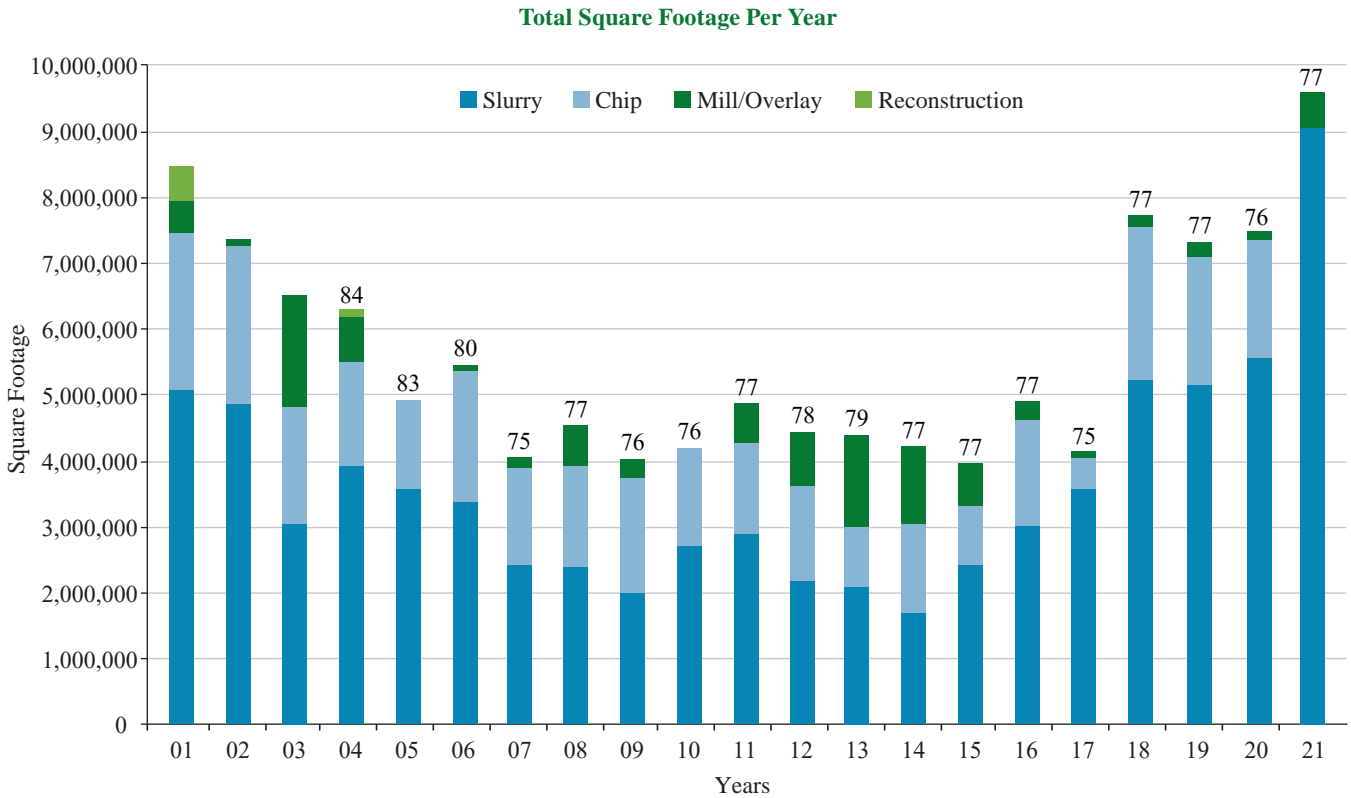
Transportation and Traffic Services

The Transportation and Traffic Services Program plans, operates, and maintains the City’s transportation system to provide safe, efficient, and high-quality services for pedestrian, bicycle, and vehicle traffic. The program performs traffic studies and roadway design, conducts short and long-range transportation planning, maintains the City’s traffic signals, operates the Advanced Adaptive Traffic Management System (AATMS) and the City’s Transportation Demand Management (TDM) program, administers roadway signs, and public on-street parking. The program writes, procures and administers grants and reviews land development proposals for compliance with design standards. The division is responsible for school, bicycle, and pedestrian safety programs, neighborhood safety programs, support to the City’s Bicycle and Pedestrian Advisory Commission, and intergovernmental relations support. The division investigates and responds to customer inquiries regarding transportation and parking systems in addition to conducting City policy studies on transportation- related issues. The division also oversees the preliminary design and supports design and construction management of transportation related capital projects.

Pavement and Concrete Maintenance

The Department’s Operations Division manages pavement and concrete maintenance with the objective of prolonging the street and sidewalk economic life to maximize the City’s investment and reduce liability. In addition, the division performs street sweeping to maintain clean and safe roadways and reduce small particle pollutants from getting into waterways. Street resurfacing and capital reconstruction of streets and sidewalks are managed as separate projects by the Public Works Engineering Division.

The following chart provides a historical perspective on both the types and quantities of pavement treatment applied annually within the City, along with the resulting Pavement Condition Index (PCI) rating:



Street Lights, Signs, and Debris

The Department’s Operations Division is responsible for the maintenance of streetlights, roadway striping, traffic and curb markings, and traffic signs, as well as the removal of graffiti and debris. In recent years, the City has leveraged grant funds, PG&E rebates, and the use of pilot testing to convert most of the City’s streets to energy and cost-saving Light Emitting Diode (LED) fixtures.

Urban Forestry

Street tree services are provided by the Parks, Golf and Street Trees Divisions. The division maintains City street trees which improve air quality, reduce storm water runoff, provide habitat for wildlife, and beautify the City. Pruning is performed to maximize each tree’s structural integrity and to avoid branch/trunk failure. The division also ensures removal of hazardous trees or tree hazards to preserve and enhance the street tree population with replacement and new tree planting. In FY 2020/21, approximately 1,563 trees were pruned and approximately 395 new or replacement trees were planted, and 197 trees were removed to enhance the City’s urban forest.

Downtown Parking Lot Maintenance

The Department’s Operations Division provides corrective and preventive maintenance for the City’s five (5) Downtown Parking District parking lots. The lots are funded by Parking District property owners for convenience of use, safety, and to attract customers to the Central Business District. The downtown parking lots are located at Frances Street and Evelyn Avenue, Sunnyvale Avenue and Evelyn Avenue, Carroll Street and Evelyn Avenue, and two at Carroll Street and McKinley Avenue. City staff also maintains the pay for parking equipment in the City-owned parking lots adjacent to the Caltrain station.

Public Works Administration and Property Management

The Administration Division provides oversight for 12 operating programs and the department's operating budget. Primary services include Council and legislative support; monitoring of accounting and budgetary reports and results of operations; property management and real estate services; special projects; and general administrative support in the areas of purchasing, main answer point, records management, personnel, and Labor Compliance reporting.

An improved economy prompts much interest in City-owned properties and their availability for sale. City-owned properties that are no longer needed to provide City services have been approved by Council as surplus properties. The Administration Division will continue to manage real estate and leases for the City along with support for certain right-of-way projects.

Capital Project Management

The Engineering Division plans, manages, and implements the City's Capital Improvement Program. As part of this service, the division prepares the City's capital projects budget, including scoping, cost estimating and scheduling projects. The division undertakes all aspects of implementation, including contract administration for design, construction, and project management. It provides planning, design development and bidding services, as well as construction administration and inspections. The division is responsible for claims avoidance, environmental and regulatory compliance and monitoring.

Additionally, the division dedicates a specific team to handling the design and construction of high-profile projects such as the Civic Center Modernization and Sunnyvale Clean Water Program (SCWP).

Land Development – Engineering Services

The Engineering Division works with private developers and permit applicants to ensure compliance with land use and development standards. The division provides information related to general engineering, utilities, property line, and design standards. The division guides customers through the engineering review process, conducts timely construction inspections of private development and utility infrastructure affecting the public right-of-way as well as establishes and reviews compliance with permit requirements. The division also maintains and updates engineering records, and standard details and specifications for the design, materials, and methods of construction. In addition, the division maintains flood plain records and is responsible for compliance with federal requirements pertaining to development within flood zone areas. A recent addition included review and permitting of small cell facilities on City-owned streetlights in the public right-of-way.

Neighborhood Parks and Open Space Management

The Neighborhood Parks and Open Space Management Program maintains over 767 acres of open space including parks, school playfields, regional open space, boulevard landscaping, and special use facilities. The division ensures these areas are hazard-free, usable, and attractive for residents and the business community. Division staff cares for urban landscaping, which includes park trees, groundcovers, and ornamental water features. In addition, staff maintains recreational facilities including sport courts, athletic fields, pools, playgrounds, picnic sites, multi-purpose buildings, and support facilities such as auxiliary restrooms, hardscapes, park lighting systems, and furnishings.

Golf Course Operations

The Parks, Golf and Street Trees Division oversees Golf Course and Tennis Center operations. The Golf and Tennis Operations Enterprise Fund accounts for the operation of the City's two (2) golf courses, Sunnyvale Golf Course and Sunken Gardens Golf Course, as well as the Sunnyvale Tennis Center. Sunnyvale Golf Course is an 18-hole course and Sunken Gardens is a 9-hole course with a lighted driving range. Together, both courses comprise 175 acres of golf facilities for Sunnyvale residents, visitors, and the business community. Restaurants and golf pro-shops are located at both courses. Staff offers golf lessons and instruction at all levels of play. In FY 2020/21, 152,637 rounds of golf were played at the two courses.

The Sunnyvale Tennis Center is administered through a license agreement with a private operator. The Tennis Center is a 16-court facility with a pro-shop, locker rooms, and cafe. The Center offers various tennis programs at school and park tennis facilities, including instruction and league play.

Fleet, Fuel, and Equipment

The Operations Division provides fleet services to support City operations by providing a safe, functional, and dependable fleet of vehicles and equipment. The Fleet Services Unit is responsible for the acquisition, ongoing maintenance, and eventual disposition of all City vehicles and certain equipment. This includes many specialized vehicles required by City departments such as Public Safety, Environmental Services, and Public Works. Each year over 40 pieces of equipment and vehicles are replaced as planned, with the old vehicles sold at auction.

Facility Services

The Operations Division maintains City buildings in a safe, functional, and clean condition for all users. The Facilities Services Unit maintains 89 City buildings, approximately 488,976 square feet of floor space, including the Public Safety headquarters, six (6) fire stations, the Library, park buildings, the Corporation Yard, the Civic Center, the Community Center, and the Senior Center.

Recent Accomplishments

- The acquisition of 970 West Evelyn Avenue, a property needed for the Mary Avenue grade separation project.
- The acquisition of 1178 Sonora Court for an affordable housing project.
- Significant progress made on the Fair Oaks Bridge project. The estimated completion date is August 2022.
- Significant progress made of the Primary Treatment/Headworks Project at the WPCP. Major construction is complete and the project is in the commissioning (testing) phase. The project's next steps are to run the treatment process with "clean water". Once the project meets requirements, the City will start processing plant water and begin the decommissioning of the old process/plant.
- Significant progress made on the new City Hall, with move-in anticipated end of 2022.
- Major downtown projects reviewed and approved for work in the public right of way: Downtown Block 3 (North and South), and 100 Altair Way.
- Butcher's Corner at Fair Oaks Avenue and El Camino Real development reviewed and approved for work in the public right of way.
- Provided notable support for review of area and specific plan documents: El Camino Real and Moffett Park.
- The City's two golf courses, Sunnyvale Municipal and Sunken Gardens, provided over 152,000 rounds of golf, the most since FY 2003/04.
- Started a new program – Branch Out Sunnyvale designed to encourage tree planting on private property.
- Responded to over 2,000 residential tree service requests.
- Planted 395 new trees in Sunnyvale, 147 more than the previous year.
- Completion of the Youth Cricket Batting Cages Feasibility study for future planning.
- Renewed Agreement with Sustainable Community Gardens Sunnyvale for community benefits.
- Traffic and Transportation secured over \$7 million in grant funding for various capital projects.
- The follow projects were completed:
 - Completion of the Washington Community Swim Center, which opened to the Public September 2021.
 - Completion of the Magical Bridge Playground with almost \$2 million of grant money applied.
 - Completion of the renovation of Fair Oaks Park which included the City's first synthetic playing fields.
 - Completion of the City's newest 6.5 acre park at the former AMD site.

- Completion of the Mary Avenue/Homestead Road traffic signal medication with pedestrian scramble.
- Completion of 10 traffic signal retiming projects at the following locations: Tasman Drive, Java Drive, Maude Avenue, Mathilda Avenue, Sunnyvale-Saratoga Road, Duane Avenue, Wolfe Road, Homestead Road, Bernardo Avenue and Kifer Road.

Budget Highlights

- Increased software licensing for the Capital Project Management program, driven by project budgets, to meet prevailing wage and labor compliance requirements and project management needs.

Service Level Adjustments

- Converted 1.0 FTE Term-Limited Engineering Assistant I/II and 1.0 FTE Term-Limited Public Works Construction Inspector positions to permanent positions to meet sustained increased service level requirements.
- Added 1.0 FTE Senior Engineer position to the Capital Management Special Project Team to manage the Civic Center Phase 2 – Main Library and SCWP Oversight capital projects.
- Added 1.0 FTE Parks Work II positions and 1,800 casual hours to the Parks division for increased service needs to maintain the City’s additional open space acreage from AMD Park, Corn Palace Park, Manzano Way Park, and the completion of the new Civic Center campus.
- Added additional casual/seasonal staff hours to support golf operations to improve customer satisfaction with course conditions.

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Public Works Department

Budget Summary

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Program / Service Delivery Plan							
Program 13100 - Transportation and Traffic Services							
13101	Transportation Engineering and Planning	804,580	416,678	571,233	37.1%	587,420	2.8%
13102	Intergovernmental Coordination	365,947	431,462	470,364	9.0%	484,140	2.9%
13103	Traffic Signal Operations and Maintenance	1,276,282	1,724,144	1,815,018	5.3%	1,872,960	3.2%
13104	Development Review	390,179	460,958	481,703	4.5%	495,227	2.8%
13105	Management, Supervisory, and Administration - Traffic	478,110	410,327	527,261	28.5%	544,466	3.3%
Total Program 13100 - Transportation and Traffic Services		3,315,098	3,443,569	3,865,579	12.3%	3,984,213	3.1%
Program 13200 - Pavement and Concrete Maintenance							
13201	Pavement Repairs	1,710,241	1,938,492	2,036,091	5.0%	2,097,308	3.0%
13203	Management, Supervisory, and Administration - Pavement	860,447	726,857	945,670	30.1%	973,642	3.0%
13204	Preparation for Resurfacing	541,573	562,197	405,297	(27.9%)	416,772	2.8%
13205	Chip and Slurry Seal	1,517,554	879,758	1,099,368	25.0%	1,132,838	3.0%
13206	Sidewalk, Curb and Gutter	244,448	578,807	479,423	(17.2%)	494,030	3.0%
13208	Street Sweeping - Solid Waste	823,293	843,846	922,415	9.3%	950,494	3.0%
Total Program 13200 - Pavement and Concrete Maintenance		5,697,556	5,529,957	5,888,264	6.5%	6,065,084	3.0%
Program 13300 - Street Lights, Signs and Debris							
13301	Street Lights	785,161	1,130,019	1,216,299	7.6%	1,267,517	4.2%
13302	Management, Supervisory, and Administration - Street Lights	284,269	122,022	195,221	60.0%	201,132	3.0%
13303	Pavement Markings	617,761	503,113	518,541	3.1%	532,851	2.8%
13304	Traffic Signs	147,152	441,643	447,243	1.3%	459,464	2.7%
13305	Easements and Walkways	72,769	198,876	201,527	1.3%	207,030	2.7%
13306	Graffiti, Shopping Carts and Debris	127,078	80,862	82,614	2.2%	84,954	2.8%
Total Program 13300 - Street Lights, Signs and Debris		2,034,190	2,476,535	2,661,445	7.5%	2,752,948	3.4%

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 13400 - Urban Forestry							
13401	Street Tree Pruning/Removal	673,292	421,626	1,100,992	161.1%	1,135,414	3.1%
13402	Service Response	257,458	299,974	307,694	2.6%	316,620	2.9%
13403	Management, Supervisory, and Administration - Urban Forestry	543,624	366,739	577,716	57.5%	594,451	2.9%
13404	Tree Planting, Replacement and Maintenance	225,692	483,498	498,052	3.0%	512,462	2.9%
13405	Tree Services	69,072	48,988	50,130	2.3%	51,555	2.8%
Total Program 13400 - Urban Forestry		1,769,138	1,620,825	2,534,584	56.4%	2,610,502	3.0%
Program 13500 - Downtown Parking Lot Maintenance							
13501	Lot Maintenance	44,275	81,388	85,686	5.3%	88,779	3.6%
13502	Lighting	4,999	5,864	6,253	6.6%	6,446	3.1%
13503	Management, Supervisory, and Administration - Downtown Parking	11,282	13,658	14,380	5.3%	14,803	2.9%
Total Program 13500 - Downtown Parking Lot Maintenance		60,556	100,910	106,319	5.4%	110,028	3.5%
Program 13600 - Neighborhood Parks and Open Space Management							
13601	Hazards and Vandalism	123,759	198,698	199,945	0.6%	205,840	2.9%
13602	Management, Supervisory, and Administration - Parks	2,069,872	1,440,600	1,365,666	(5.2%)	1,405,049	2.9%
13603	Parks and Open Space Maintenance	7,878,016	7,789,098	8,997,344	15.5%	9,303,010	3.4%
13604	Medians, Parking Lots, Park Landscaping	1,243,406	1,171,052	1,062,036	(9.3%)	1,096,760	3.3%
13605	Pool Maintenance	319,556	409,369	411,773	0.6%	423,936	3.0%
13606	Downtown Caltrain Station Maintenance	224,095	117,018	100,136	(14.4%)	103,029	2.9%
13607	Parking District Landscaping	21,499	0	N/A	N/A	N/A	N/A
13608	El Camino Real Median Debris Removal	54,302	88,497	76,228	(13.9%)	78,428	2.9%
Total Program 13600 - Neighborhood Parks and Open Space Management		11,934,505	11,214,332	12,213,128	8.9%	12,616,052	3.3%

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 13700 - Public Works Administration and Property Management							
13701	Management, Administrative Services, and Property Management	1,264,829	721,183	780,463	8.2%	802,097	2.8%
13702	Parking District Management	16,029	51,868	54,520	5.1%	56,028	2.8%
Total Program 13700 - Public Works Administration and Property Management		1,280,858	773,051	834,983	8.0%	858,125	2.8%
Program 13800 - Capital Project Management							
13801	Capital Project Management	3,679,678	3,539,066	3,774,021	6.6%	3,870,043	2.5%
13802	Labor Compliance	292,514	204,273	245,484	20.2%	250,658	2.1%
Total Program 13800 - Capital Project Management		3,972,192	3,743,339	4,019,505	7.4%	4,120,701	2.5%
Program 13900 - Land Development - Engineering Services							
13901	Land Use Permits and Parcel Maps	504,612	1,905,294	1,990,990	4.5%	2,046,347	2.8%
13903	Floodplain CRS Program	42,903	89,015	94,659	6.3%	97,211	2.7%
13904	Encroachment Permits	688,919	0	N/A	N/A	N/A	N/A
13905	Maps and Plats	151,496	62,286	65,400	5.0%	67,363	3.0%
13906	Building Permits	98,936	7,317	7,683	5.0%	7,913	3.0%
13907	Development Encroachment	505,240	29,268	30,315	3.6%	31,222	3.0%
13908	Management, Supervisory and Administration - Land Development	N/A	N/A	64,265	0.0%	66,260	3.1%
Total Program 13900 - Land Development - Engineering Services		1,992,106	2,093,180	2,253,312	7.7%	2,316,316	2.8%
Program 14000 - Golf Course Operations							
14001	Management, Supervisory, and Administration - Golf Course	621,839	689,704	807,317	17.1%	831,688	3.0%
14002	Sunnyvale Golf Course Maintenance	1,944,623	1,954,343	2,035,295	4.1%	2,100,674	3.2%
14003	Sunnyvale Golf Shop Services	681,392	635,296	642,450	1.1%	661,432	3.0%
14004	Sunken Garden Golf Course Maintenance	432,359	336,516	295,702	(12.1%)	304,065	2.8%
14005	Sunken Garden Golf Shop Services	351,068	161,044	159,928	(0.7%)	164,448	2.8%
14006	Tennis Center Administration	69,842	104,735	111,199	6.2%	115,734	4.1%
Total Program 14000 - Golf Course Operations		4,101,123	3,881,638	4,051,891	4.4%	4,178,041	3.1%

		FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 14100 - Fleet, Fuel, and Equipment							
14101	Vehicle Services	1,252,976	876,194	957,335	9.3%	984,706	2.9%
14102	Motorized and Non-Motorized Equipment Maintenance	1,227,199	925,701	1,016,249	9.8%	1,045,743	2.9%
14103	Fuel System and Dispensing	801,256	1,041,434	1,304,566	25.3%	1,117,494	(14.3%)
14104	Permits and Compliance	59,937	356,250	360,241	1.1%	370,396	2.8%
14105	Management, Supervisory, and Administration - Fleet	751,419	270,425	335,897	24.2%	346,563	3.2%
Total Program 14100 - Fleet, Fuel, and Equipment		4,092,787	3,470,004	3,974,288	14.5%	3,864,902	(2.8%)
Program 14200 - Facility Services							
14201	Custodial Services	610,849	687,038	778,455	13.3%	869,382	11.7%
14202	Building Maintenance Services	1,825,222	2,073,106	2,010,785	(3.0%)	2,193,210	9.1%
14203	Utilities	1,479,732	1,691,575	1,733,523	2.5%	1,485,239	(14.3%)
14204	Management, Supervisory, and Administration - Facility Services	504,689	235,262	261,074	11.0%	268,794	3.0%
14205	Customer Projects/Unscheduled Improvements	22,897	25,693	26,633	3.7%	27,383	2.8%
14206	Custodial Services (Sunnyvale Office Center)	92,246	110,547	115,985	4.9%	131,384	13.3%
14207	Building Maintenance Services (Sunnyvale Office Center)	177,504	373,917	398,896	6.7%	426,257	6.9%
14210	Columbia Neighborhood - Facility Services	N/A	N/A	210,000	N/A	216,300	3.0%
Total Program 14200 - Facility Services		4,713,138	5,197,138	5,535,351	6.5%	5,617,949	1.5%
Program 14300 - Water Distribution - Public Works							
14301	Water Distribution	45,236	189,286	N/A	N/A	N/A	N/A
14304	Water Administration	5,611	27,606	N/A	N/A	N/A	N/A
14309	Water Distribution Support - Public Works	N/A	N/A	270,966	100.0%	278,739	2.9%
Total Program 14300 - Water Distribution - Public Works		50,847	216,892	270,966	24.9%	278,739	2.9%

	FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Program 14400 - Solid Waste Management - Public Works						
14402 Manage Discarded Materials	20,939	31,562	N/A	N/A	N/A	N/A
Total Program 14400 - Solid Waste Management - Public Works	20,939	31,562	N/A	N/A	N/A	N/A
Program 14600 - Wastewater Treatment - Public Works						
14602 WPCP Maintenance	63,345	115,155	N/A	N/A	N/A	N/A
14606 Wastewater Treatment - Public Works	N/A	N/A	131,371	100.0%	134,950	2.7%
Total Program 14600 - Wastewater Treatment - Public Works	63,345	115,155	131,371	14.1%	134,950	2.7%
Total Operating Budget	45,098,379	43,908,087	48,340,986	10.1%	49,508,549	2.4%
Projects and Equipment						
831340 Civic Center Modernization	395,048	301,163	455,735	N/A	259,906	N/A
832160 Engineering Services for Transportation Related Projects/ Priorities	393,660	415,498	427,391	N/A	438,810	N/A
833110 SCWP Oversight	509,093	451,745	453,159	N/A	551,034	N/A
834710 Civic Center Phase 2 Planning - Main Library	N/A	N/A	85,781	N/A	209,893	N/A
Total Projects and Equipment	1,297,801	1,168,406	1,422,066	N/A	1,459,643	N/A
Dollars by Fund						
General Fund	25,126,432	24,068,107	27,002,388	12.2%	27,982,321	3.6%
Parking District Fund	76,585	152,779	160,839	5.3%	166,056	3.2%
Water Supply and Distribution Fund	50,847	216,892	270,966	24.9%	278,739	2.9%
Wastewater Management Fund	572,438	566,900	584,530	3.1%	685,984	17.4%
Solid Waste Management Fund	844,232	875,407	922,415	5.4%	950,494	3.0%
Development Enterprise Fund	2,451,357	2,603,126	2,785,145	7.0%	2,863,097	2.8%
Golf and Tennis Operations Fund	4,101,123	3,881,638	4,051,891	4.4%	4,178,042	3.1%
General Services Fund	12,778,118	12,410,481	13,529,144	9.0%	13,603,553	0.5%
Infrastructure Renovation and Replacement Fund	395,048	301,163	455,735	51.3%	259,906	(43.0%)
Total Dollars by Fund	46,396,180	45,076,493	49,763,053	10.4%	50,968,193	2.4%

	FY 2020/21 Actuals	FY 2021/22 Adopted*	FY 2022/23 Adopted*	FY 2022/23 Change %	FY 2023/24 Adopted*	FY 2023/24 Change %
Dollars by Category						
Salaries and Benefits:						
Salaries	14,188,424	16,262,674	16,479,700	1.3%	17,044,412	3.4%
Overtime and Casual Staffing	427,384	582,734	741,826	27.3%	787,780	6.2%
Other Pay	4,800,258	3,640,281	3,663,203	0.6%	3,682,577	0.5%
Leaves	3,032,692	3,087,876	4,343,469	40.7%	4,492,318	3.4%
Workers' Compensation	584,961	271,643	244,531	(10.0%)	253,691	3.7%
Retirement	5,761,180	2,688,311	2,695,038	0.3%	2,784,098	3.3%
Total Salaries and Benefits	28,794,899	26,533,519	28,167,767	6.2%	29,044,876	3.1%
Non-Personnel:						
Goods and Services	12,581,146	13,652,697	15,556,978	13.9%	15,642,636	0.6%
Property and Capital	34,286	8,438	9,935	17.7%	5,840	(41.2%)
Internal Service Charges	4,985,849	4,869,018	6,015,552	23.5%	6,261,699	4.1%
Interfund Expenses	0	12,821	12,821	0.0%	13,141	2.5%
Total Non-Personnel	17,601,281	18,542,974	21,595,286	16.5%	21,923,316	1.5%
Total Dollars by Category	46,396,180	45,076,493	49,763,053	10.4%	50,968,192	2.4%

* In FY 2021/22, the methodology for costing some employee benefits has changed, resulting in a reduction in operating costs, but not a reduction in the overall cost for benefits to the City. For a more detailed explanation, see the Budget Summary Section – Change to Employee Benefit Costing Methodology.

Public Works Department

Position Summary

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Positions by Program / Service Delivery Plan						
Program 13100 - Transportation and Traffic Services						
13101	Transportation Engineering and Planning	2.35	2.35	2.35	0.00	2.35
13102	Intergovernmental Coordination	0.70	0.70	0.70	0.00	0.70
13103	Traffic Signal Operations and Maintenance	1.60	1.60	1.60	0.00	1.60
13104	Development Review	2.25	2.25	2.25	0.00	2.25
13105	Management, Supervisory, and Administration - Traffic	2.05	2.05	2.11	0.06	2.11
Total Program 13100 - Transportation and Traffic Services		8.95	8.95	9.01	0.06	9.01
Program 13200 - Pavement and Concrete Maintenance						
13201	Pavement Repairs	5.52	5.52	5.52	0.00	5.52
13203	Management, Supervisory, and Administration - Pavement	4.13	4.13	4.13	0.00	4.13
13204	Preparation for Resurfacing	1.91	1.91	1.91	0.00	1.91
13205	Chip and Slurry Seal	5.85	5.85	5.85	0.00	5.85
13206	Sidewalk, Curb and Gutter	2.69	2.69	2.69	0.00	2.69
13208	Street Sweeping - Solid Waste	4.87	4.87	4.87	0.00	4.87
Total Program 13200 - Pavement and Concrete Maintenance		24.97	24.97	24.97	0.00	24.97
Program 13300 - Street Lights, Signs and Debris						
13301	Street Lights	2.25	2.25	2.25	0.00	2.25
13302	Management, Supervisory, and Administration - Street Lights	0.79	0.79	0.79	0.00	0.79
13303	Pavement Markings	2.94	2.94	2.94	0.00	2.94
13304	Traffic Signs	2.95	2.95	2.95	0.00	2.95
13305	Easements and Walkways	1.30	1.30	1.30	0.00	1.30
13306	Graffiti, Shopping Carts and Debris	0.35	0.35	0.35	0.00	0.35
Total Program 13300 - Street Lights, Signs and Debris		10.58	10.58	10.58	0.00	10.58

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Program 13400 - Urban Forestry						
13401	Street Tree Pruning/Removal	2.53	2.53	2.53	0.00	2.53
13402	Service Response	1.55	1.55	1.55	0.00	1.55
13403	Management, Supervisory, and Administration - Urban Forestry	2.06	2.06	3.01	0.95	3.01
13404	Tree Planting, Replacement and Maintenance	3.06	3.06	3.06	0.00	3.06
13405	Tree Services	0.25	0.25	0.25	0.00	0.25
Total Program 13400 - Urban Forestry		9.45	9.45	10.40	0.95	10.40
Program 13500 - Downtown Parking Lot Maintenance						
13501	Lot Maintenance	0.21	0.21	0.21	0.00	0.21
13502	Lighting	0.03	0.03	0.03	0.00	0.03
13503	Management, Supervisory, and Administration - Downtown Parking	0.05	0.05	0.05	0.00	0.05
Total Program 13500 - Downtown Parking Lot Maintenance		0.29	0.29	0.29	0.00	0.29
Program 13600 - Neighborhood Parks and Open Space Management						
13601	Hazards and Vandalism	0.58	0.58	0.58	0.00	0.58
13602	Management, Supervisory, and Administration - Neighborhood Parks	6.43	6.43	6.43	0.00	6.43
13603	Parks and Open Space Maintenance	36.07	36.07	37.07	1.00	37.07
13604	Medians, Parking Lots, Park Landscaping	4.21	4.21	4.21	0.00	4.21
13605	Pool Maintenance	1.22	1.22	1.22	0.00	1.22
13606	Downtown Caltrain Station Maintenance	0.63	0.63	0.63	0.00	0.63
13608	El Camino Real Median Debris Removal	0.49	0.49	0.49	0.00	0.49
Total Program 13600 - Neighborhood Parks and Open Space Management		49.63	49.63	50.63	1.00	50.63
Program 13700 - Public Works Administration and Property Management						
13701	Management, Administrative Services, and Property Management	3.48	3.48	3.54	0.06	3.54
13702	Parking District Management	0.29	0.29	0.29	0.00	0.29
Total Program 13700 - Public Works Administration and Property Management		3.77	3.77	3.83	0.06	3.83

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Program 13800 - Capital Project Management						
13801	Capital Project Management	17.71	18.06	18.06	0.00	18.06
13802	Labor Compliance	1.10	1.10	1.10	0.00	1.10
Total Program 13800 - Capital Project Management		18.81	19.16	19.16	0.00	19.16
Program 13900 - Land Development - Engineering Services						
13901	Land Use Permits and Parcel Maps	9.25	10.25	10.40	0.15	10.40
13903	Floodplain CRS Program	0.40	0.40	0.40	0.00	0.40
Total Program 13900 - Land Development - Engineering Services		9.65	10.65	10.80	0.15	10.80
Program 14000 - Golf Course Operations						
14001	Management, Supervisory, and Administration - Golf Course	3.73	3.73	3.73	0.00	3.73
14002	Sunnyvale Golf Course Maintenance	7.40	7.40	7.40	0.00	7.40
14003	Sunnyvale Golf Shop Services	2.25	2.25	2.25	0.00	2.25
14004	Sunken Garden Golf Course Maintenance	2.95	2.95	2.00	(0.95)	2.00
14005	Sunken Garden Golf Shop Services	1.65	1.65	1.65	0.00	1.65
14006	Tennis Center Administration	0.10	0.10	0.10	0.00	0.10
Total Program 14000 - Golf Course Operations		18.08	18.08	17.13	(0.95)	17.13
Program 14100 - Fleet, Fuel and Equipment						
14101	Vehicle Services	4.70	4.70	4.70	0.00	4.70
14102	Motorized and Non-Motorized Equipment Maintenance	3.70	3.70	3.70	0.00	3.70
14103	Fuel System and Dispensing	1.00	1.00	1.00	0.00	1.00
14104	Permits and Compliance	2.10	2.10	2.10	0.00	2.10
14105	Management, Supervisory, and Administration - Fleet	1.31	1.31	1.31	0.00	1.31
Total Program 14100 - Fleet, Fuel and Equipment		12.81	12.81	12.81	0.00	12.81

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Program 14200 - Facility Services						
14201	Custodial Services	1.20	1.20	1.20	0.00	1.20
14202	Building Maintenance Services	8.90	8.90	8.90	0.00	8.90
14203	Utilities	0.20	0.20	0.20	0.00	0.20
14204	Management, Supervisory, and Administration - Facility Services	1.19	1.19	1.19	0.00	1.19
14205	Customer Projects/Unscheduled Improvements	0.10	0.10	0.10	0.00	0.10
14206	Custodial Services (Sunnyvale Office Center)	0.45	0.45	0.45	0.00	0.45
14207	Building Maintenance Services (Sunnyvale Office Center)	1.15	1.15	1.15	0.00	1.15
Total Program 14200 - Facility Services		13.19	13.19	13.19	0.00	13.19
Program 14300 - Water Distribution - Public Works						
14301	Water Distribution	1.50	1.50	0.00	(1.50)	0.00
14304	Water Administration	0.20	0.20	0.00	(0.20)	0.00
14309	Water Distribution Support - Public Works	0.00	0.00	1.70	1.70	1.70
Total Program 14300 - Water Distribution - Public Works		1.70	1.70	1.70	0.00	1.70
Program 14400 - Solid Waste Management - Public Works						
14402	Manage Discarded Materials	0.27	0.27	0.00	(0.27)	0.00
Total Program 14400 - Solid Waste Management - Public Works		0.27	0.27	0.00	(0.27)	0.00
Program 14600 - Wastewater Treatment - Public Works						
14602	WPCP Maintenance	1.00	1.00	0.00	(1.00)	0.00
14606	Wastewater Treatment - Public Works	0.00	0.00	1.00	1.00	1.00
Total Program 14600 - Wastewater Treatment - Public Works		1.00	1.00	1.00	0.00	1.00

		FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Capital or Special Projects						
831340	Civic Center Modernization	1.60	1.60	2.30	0.70	1.30
832160	Engineering Services for Transportation Related Projects/Priorities	2.00	2.00	2.00	0.00	2.00
833110	SCWP Oversight	2.75	2.40	2.30	(0.10)	2.70
834710	Civic Center Phase 2 Planning - Main Library	0.00	0.00	0.40	0.40	1.00
Total Capital or Special Projects		6.35	6.00	7.00	1.00	7.00

Total Positions by Program / Service Delivery Plan	189.50	190.50	192.50	2.00	192.50
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Positions by Fund						
General Fund	101.69	101.69	104.16	2.47	104.76	
Development Enterprise Fund	12.15	13.15	13.30	0.15	13.30	
Golf and Tennis Operations Fund	18.08	18.08	17.13	(0.95)	17.13	
General Services - Building Services Sub-Fund	11.59	11.59	11.59	0.00	11.59	
General Services - Fleet Services Sub-Fund	12.81	12.81	12.81	0.00	12.81	
General Services - Project Management Services Sub-Fund	20.41	19.16	19.16	0.00	19.16	
General Services - Sunnyvale Office Center Sub-Fund	1.60	1.60	1.60	0.00	1.60	
Infrastructure Renovation and Replacement Fund	0.00	1.60	2.30	0.70	1.30	
Parking District Fund	0.58	0.58	0.58	0.00	0.58	
Solid Waste Management Fund	5.14	5.14	4.87	(0.27)	4.87	
Wastewater Management Fund	3.75	3.40	3.30	(0.10)	3.70	
Water Supply and Distribution Fund	1.70	1.70	1.70	0.00	1.70	
Total Positions by Fund	189.50	190.50	192.50	2.00	192.50	

Position Classification						
Administrative Aide	2.00	2.00	2.00	0.00	2.00	
Administrative Aide - Confidential	1.00	1.00	1.00	0.00	1.00	
Administrative Analyst	3.00	3.00	3.00	0.00	3.00	
Assistant City Engineer	3.00	3.00	3.00	0.00	3.00	
Assistant Director of Public Works/City Engineer	1.00	1.00	1.00	0.00	1.00	
Assistant Golf Professional	1.00	1.00	1.00	0.00	1.00	
Automotive Shop Attendant	1.00	1.00	1.00	0.00	1.00	
City Property Administrator	1.00	1.00	1.00	0.00	1.00	

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Civil Engineer	6.00	6.00	6.00	0.00	6.00
Civil Engineer - Term Limited	0.00	1.00	1.00	0.00	1.00
Director of Public Works	1.00	1.00	1.00	0.00	1.00
Engineering Assistant 1	1.00	1.00	2.00	1.00	2.00
Engineering Assistant 1 - Term Limited	1.00	1.00	0.00	(1.00)	0.00
Engineering Assistant 2	3.00	3.00	3.00	0.00	3.00
Equipment Mechanic	8.00	8.00	8.00	0.00	8.00
Facilities Technician 2	4.00	4.00	4.00	0.00	4.00
Facilities Technician 3	3.00	3.00	3.00	0.00	3.00
Facility Attendant 2	2.00	2.00	2.00	0.00	2.00
Fleet Manager	1.00	1.00	1.00	0.00	1.00
Fleet Services Coordinator	1.00	1.00	1.00	0.00	1.00
Golf Course Equipment Mechanic	1.00	1.00	1.00	0.00	1.00
Golf Operations Manager	1.00	1.00	1.00	0.00	1.00
Golf Professional	1.00	1.00	1.00	0.00	1.00
Golf Service Assistant, Part-time	3.75	3.75	3.75	0.00	3.75
Greenskeeper	1.00	1.00	1.00	0.00	1.00
Groundswoker	2.00	2.00	2.00	0.00	2.00
Heavy Equipment Operator	7.00	7.00	7.00	0.00	7.00
Maintenance Worker 1	4.00	4.00	4.00	0.00	4.00
Maintenance Worker 2	6.00	6.00	6.00	0.00	6.00
Parks Leader	8.00	8.00	8.00	0.00	8.00
Parks Manager	1.00	1.00	1.00	0.00	1.00
Parks Supervisor	2.00	2.00	2.00	0.00	2.00
Parks Worker 1	10.00	10.00	5.00	(5.00)	5.00
Parks Worker 2	10.00	10.00	16.00	6.00	16.00
Parks Worker 3	13.00	13.00	13.00	0.00	13.00
Principal Office Assistant	3.00	4.00	4.00	0.00	4.00
Principal Office Assistant - Term Limited	1.00	0.00	0.00	0.00	0.00
Principal Transportation Engineer/Planner	1.00	1.00	1.00	0.00	1.00
Public Works Construction Inspector	5.00	5.00	6.00	1.00	6.00
Public Works Construction Inspector - Term Limited	1.00	1.00	0.00	(1.00)	0.00

	FY 2020/21 Adopted	FY 2021/22 Adopted	FY 2022/23 Adopted	FY 2022/23 Change*	FY 2023/24 Adopted
Public Works Crew Leader	5.00	5.00	5.00	0.00	5.00
Public Works Supervisor	3.00	3.00	3.00	0.00	3.00
Senior Building Services Leader	2.00	2.00	2.00	0.00	2.00
Senior Engineer	5.00	5.00	6.00	1.00	6.00
Senior Greenskeeper	1.00	1.00	1.00	0.00	1.00
Senior Maintenance Worker	8.00	8.00	8.00	0.00	8.00
Senior Management Analyst	1.00	1.00	1.00	0.00	1.00
Senior Office Assistant	4.00	5.00	5.00	0.00	5.00
Senior Office Assistant - Term Limited	1.00	0.00	0.00	0.00	0.00
Senior Park Utility Worker	6.00	6.00	6.00	0.00	6.00
Senior Traffic Engineer	1.00	1.00	1.00	0.00	1.00
Senior Transportation Engineer	1.00	1.00	1.00	0.00	1.00
Staff Office Assistant	0.00	1.00	1.00	0.00	1.00
Staff Office Assistant, Part-time	0.75	0.75	0.75	0.00	0.75
Staff Office Assistant - Term Limited	1.00	0.00	0.00	0.00	0.00
Street Lighting Technician	1.00	1.00	1.00	0.00	1.00
Street Operations Manager	1.00	1.00	1.00	0.00	1.00
Superintendent of Facilities Maintenance	1.00	1.00	1.00	0.00	1.00
Superintendent of Parks and Golf	1.00	1.00	1.00	0.00	1.00
Superintendent of Public Works Operations	1.00	1.00	1.00	0.00	1.00
Traffic Engineer	1.00	1.00	1.00	0.00	1.00
Traffic Engineer - Term Limited	1.00	1.00	1.00	0.00	1.00
Traffic Engineering Technician 1	1.00	1.00	0.00	(1.00)	0.00
Traffic Engineering Technician 2	0.00	0.00	1.00	1.00	1.00
Transportation and Traffic Manager	2.00	2.00	2.00	0.00	2.00
Transportation Engineer	1.00	1.00	1.00	0.00	1.00
Transportation Planner	1.00	1.00	1.00	0.00	1.00
Urban Landscape Manager	2.00	2.00	2.00	0.00	2.00
Utility Worker	10.00	10.00	10.00	0.00	10.00
Total Positions	189.50	190.50	192.50	2.00	192.50

* Position changes as of 5/2022.

Department of Public Works

Budget Reconciliation

	Positions	Expenditures (All Funds)
Prior Year Operating Budget	184.50	43,908,087
FY 2022/23 Base Budget Adjustments		
One-Time Adjustments		
Freeze of 1.0 FTE Facilities Technician 2	0.00	0
Ongoing Costs Adjustments		
Salaries and Benefits		783,556
Unfreeze of 1.0 FTE Equipment Mechanic	0.00	133,142
Unfreeze of 1.0 FTE Transportation Planner	0.00	136,830
Unfreeze of 1.0 FTE Utility Worker	0.00	116,498
Parks Worker Position Realignment	0.00	19,207
Add 1.0 FTE Parks Worker 2 for New AMD Park Maintenance	1.00	82,275
Reclass 1.0 FTE Traffic Engineer Technician 1 to Traffic Engineer Technician 2	0.00	10,119
Casual Staffing for Increase Garbage Service at the All Inclusive Playground		13,784
Restore Casual Staffing from Prior Year Budget Supplement Reductions		56,946
Purchased Goods and Services		
Electricity Savings from Traffic and Transportation Operations		(30,000)
Software Licensing for Special Projects Team and Land Development		71,076
Increase Raw Materials For Existing Park Maintenance		46,231
Credit Card Fees from Increase in Transactions		6,527
Fair Oaks Park Water/Electricity Savings from Park Renovation Projects		(10,325)
Maintenance for Pedestrian and Bicycle Safety Improvements		11,487
New Civic Center Campus Maintenance*		156,934
New Civic Center Electricity Savings**		(116,761)
New AMD Park Maintenance		89,094
Utilities Inflation		643,275
Land/Property and Facilities Repair and Maintenance		203,985
Restore City-wide Tree Trimming from Prior Year Budget Supplement Reductions		621,000

Bacteria Control Program for JWC Greenbelt Pet Waste Stations		20,000
Internal Service Funds		1,146,534
Other Miscellaneous Realignments to Baseline Service Level Requirements		188,335
Total Base Budget Adjustments	1.00	4,399,749

Service Level Adjustments		
Add Staff for Special Projects Team		
Add Computer for New Senior Engineer Position (One-time)		4,920
Convert 2.0 FTE from Term Limited to Permanent (Ongoing)	0.00	0
Additional Casual/Seasonal Staff Hours for Golf and Tennis Operations (Ongoing)		28,231
Total Service Level Adjustments	0.00	33,151

Total FY 2022/23 Base Operating Budget	185.50	48,340,987
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Projects and Equipment		
Civic Center Modernization	1.70	323,200
Engineering Services for Transportation Related Projects/Priorities	2.00	427,391
SCWP Oversight	1.90	364,802
Civic Center Phase 2 Planning - Main Library	0.40	85,781
Service Level Adjustment to Add Staff for Special Projects Team		
Add 1.0 FTE Senior Engineer for Special Projects Team (Ongoing)	1.00	220,892
Total Projects and Equipment Budget	7.00	1,422,065

Total FY 2022/23 Adopted Budget	192.50	49,763,053
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* Adopted FY 2022/23 is budgeted at 50%. Planned opening of the new Civic Center building is in late 2022.

** Adopted FY 2022/23 has budgeted savings at 25%. Planned opening of the new Civic Center building is in late 2022.

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Department of Public Works Performance Indicators

2011 Consolidated General Plan Goals:

Chapter 3, Land Use and Transportation (LT)

- Goal LT-1: Coordinated Regional and Local Planning
- Goal LT-2: Attractive Community
- Goal LT-3: Appropriate Housing
- Goal LT-4: Quality Neighborhoods and Districts
- Goal LT-5: Effective and Safe Transportation
- Goal LT-8: Adequate and Balanced Recreation Facilities
- Goal LT-9: Regional Approach to Providing and Preserving Open Space

Chapter 4, Community Character (CC)

- Goal CC-2: Attractive Street Environment
- Goal CC-4: Accessible and Attractive Public Facilities
- Goal CC-10: High Quality Recreation Programming
- Goal CC-11: Prioritization for Recreation Programming

Please refer to the [General Plan Executive Summary](#) for further details on goals

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
NEIGHBORHOOD PARKS AND OPEN SPACE MANAGEMENT							
WORKLOAD INDICATORS							
Number of Parks open space acres maintained.	LT-8, LT-9	482	476	476		476	
Number of Median open space acres maintained.	LT-8, LT-9	77	77	77		77	
PERFORMANCE INDICATORS							
Number of hazardous conditions reported and percent abated within 24 hours.	LT-8	91 96%	230 98%	211 98%	230 98%	225 98%	230 98%
Number of acts of vandalism reported and percent abated within 72 hours.	LT-8	264 96%	200 98%	164 96%	250 98%	300 98%	250 98%
Number of park and open space asset evaluations of attractiveness, and percent meeting standards.	LT-8	2,355 74%	2,365 85%	2,265 78%	2,265 85%	2,300 85%	2,300 85%
Number of park and open space asset evaluations for usability, and percent meeting standards.	LT-8	992 85%	992 90%	976 90%	976 90%	1,002 90%	1,002 90%
Number of median asset evaluations of attractiveness, and percent meeting standards.	LT-8	740 48%	740 85%	740 70%	740 85%	740 85%	740 85%
GOLF COURSE OPERATIONS							
WORKLOAD INDICATORS							
Number of Golf open space acres maintained.	CC-10, CC-11	175	175	175		175	
Rounds of golf played at Sunnyvale Golf Course.	CC-10, CC-11	58,352	58,756	86,441		91,000	
Rounds of golf played at Sunken Gardens Golf Course.	CC-10, CC-11	39,523	38,938	66,196		70,000	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of golf course asset evaluations and percent meeting standards for attractiveness.	CC-10, CC-11	112 95%	112 90%	112 85%	112 95%	112 95%	112 95%
Number of golf course asset evaluations and percent meeting standards for usability.	CC-10, CC-11	129 95%	129 95%	129 95%	129 95%	128 95%	128 95%
Number of customer satisfaction survey respondents and percent rating City golf courses as good or better.	CC-10, CC-11	57 85%	100 90%	52 85%	100 90%	100 90%	100 90%
Number of customer satisfaction survey respondents and percent rating City tennis center as good or better.	CC-10, CC-11	37 100%	50 90%	40 90%	50 90%	50 95%	50 95%
Percentage of expenditures of the Golf and Tennis Operations Fund related to revenues. [Revised in FY 2018/19]	CC-10, CC-11	78%	63%	114% ¹	85%	85%	85%
TRANSPORTATION AND TRAFFIC SERVICES							
WORKLOAD INDICATORS							
Number of signalized intersections.	LT-5	133	135	135		135	
Number of warrant studies, speed survey, and traffic calming reports completed.	LT-5	31	45 ²	35		50	
PERFORMANCE INDICATORS							
Number of citizen contacts received and percent responded to within three (3) days.	LT-5	829 100%	434 80%	293 79%	900 90%	441 90%	450 90%
Number of traffic signal maintenance and operational requests processed and percent responded to within one (1) hour.	LT-5	214 100%	148 94%	132 92%	400 90%	159 83%	155 90%
Number of land development reviews processed and percent completed within established deadlines. [Deleted in FY 2019/20]	LT-5	207 74%	209 71%	N/A	N/A	N/A	N/A
PAVEMENT AND CONCRETE MAINTENANCE							
WORKLOAD INDICATORS							
Miles of collector and residential streets in the City.	LT-5	208	208	208		208	
Miles of arterial streets in the City.	LT-5	52	52	52		52	
Miles of public concrete sidewalk in the City.	LT-5	378	378	378		378	
Lineal feet of displaced sidewalk mitigated.	LT-5	14,671	21,375	16,675		17,000	
Number of sidewalk, curb, and gutter sites replaced.	LT-5	379	43	463		300	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of resident survey respondents and Percentage of survey respondents rating the services provided by Pavement Operations for street repair as good or better. (NCS Survey is biennial)	LT-5	N/A	252 48%	254 60%	250 80%	N/A	250 80%
Number of resident survey respondents and Percentage of survey respondents rating the services provided by Pavement Operations for street cleaning as good or better. (NCS Survey is biennial)	LT-5	N/A	259 60%	268 74%	250 80%	N/A	250 80%
Average Citywide pavement condition index (PCI) rating, with a goal of 80% or higher.	LT-5	77	76	77	79	78	80
Number of City collector and residential street segments and percent rated good or better (PCI = 70+), based on Metropolitan Traffic Commission regional standards.	LT-5	1,176 77%	1,242 80%	1,313 85%	1,340 87%	1,320 85%	1,400 90%
Number of City arterial street segmented and percent rated good or better (PCI = 70+), based on Metropolitan Traffic Commission regional standards.	LT-5	218 86%	173 72%	188 76%	183 75%	185 76%	190 77%
Number of displaced sidewalk sites serviced and percent temporarily ramp patched within five working days of notification.	LT-5	623 80%	988 N/A	862 95%	1,200 95%	550 95%	500 95%
STREET LIGHTS, SIGNS, AND DEBRIS							
WORKLOAD INDICATORS							
Number of streetlights maintained by the City.	LT-5	9,354	9,354	9,354		9,354	
Number of streetlights surveyed in a year.	LT-5	15,457	0 ³	0 ³		0 ³	
1,567 Collector and Arterial Lights surveyed bi-monthly							
1,385 Industrial Zone Lights surveyed quarterly							
175 Overhead Pathway Lights surveyed bi-monthly							
Number of traffic signs maintained (approximate).	LT-5	13,000	13,000	13,000		13,000	
Total number of emergency and non-emergency graffiti locations addressed.	LT-5	1,026	920	41		175	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of City streetlights surveyed and percent functioning.	LT-5	15,437 98%	0 ³	15,437 98%	15,437 98%	15,437 98%	15,437 98%
Number of resident survey respondents and Percentage of survey respondents rating the services provided by Streetlight System as good or better. (NCS Survey is biennial)	LT-5	241 60%	259 57%	270 78%	250 80%	N/A	250 80%
Number of City owned streetlight outages due to lamp failure and percent repaired within 1 working day of notification.	LT-5	100 95%	106 69%	352 N/A	100 95%	150 N/A	150 70%
Number and Percent of scheduled arterial, industrial, and pedestrian pathway light surveys completed as scheduled.	LT-5	14 88%	0 ³	N/A	14 88%	N/A	N/A
Number of hazardous debris calls received and percent responded to within 3 hours of notification. [Moved from Pavement and Concrete Operations in FY 2018/19] **Service Provided by Environmental Services Department.	LT-5	330 98%	N/A	361 34%	300 98%	326 50%	300 98%
Number of graffiti obscenities reported and percent removed within 1 working day of notification.	LT-5	2 100%	27 65%	41 100%	10 100%	40 100%	40 95%
Number of non-emergency graffiti incidents reported and percent responded to within 2 days of notification.	LT-5	5 100%	7 100%	41 100%	10 100%	225 ⁴ 90%	250 ⁴ 95%
URBAN FORESTRY							
WORKLOAD INDICATORS							
Number of City street trees (approximate).	CC-2	38,000	38,000	38,000		39,000	
Number of street trees planted.	CC-2	524	238	395		500	
Number of requests for tree service assessments. [New in FY 2019/20]	CC-2	N/A	1,704	2,079		1,750	
PERFORMANCE INDICATORS							
Number of street trees scheduled for safety pruning due to damage, disease or other hazardous conditions and percent pruned within 120 days.	CC-2	2,378 98%	2,150 91%	1,563 50%	2,250 98%	2,000 95%	1,800 95%
Number of trees scheduled for structural pruning on a seven (7) year average pruning cycle and percent completed.	CC-2	5,494 63%	5,430 51%	5,430 ⁵ 0%	5,570 ⁵ 0%	5,570 98%	5,570 98%
Number of street trees scheduled for removal due to damage, disease, death or other hazardous conditions and percent removed within 60 days of determination by City Arborist.	CC-2	285 100%	240 100%	197 100%	285 100%	100 100%	100 100%
Number of requests for tree services and percent investigated within ten (10) business days of notification.	CC-2	2,475 ⁶ 98%	1,704 80%	2,076 85%	2,500 98%	2,000 95%	2,000 95%

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
DOWNTOWN PARKING LOT MAINTENANCE							
WORKLOAD INDICATORS							
Square footage of downtown parking lots maintained.	LT-2	152,419	152,419	152,419		152,419	
PERFORMANCE INDICATORS							
Number of Parking District parking lot light outages reported and percent repaired within 24 hours of notification. [Revised in FY 2018/19]	LT-2	20 90%	0 ³	6 N/A	10 90%	10 90%	10 90%
PUBLIC WORKS ADMINISTRATION AND PROPERTY MANAGEMENT							
WORKLOAD INDICATORS							
Number of real properties leased by Public Works Department Administration Division	LT-14	44	45	49		51	
Small Cell Leases under Public Works Property Administration [New in FY 2019/20]	LT-14	N/A	4	4		4	
Total number of Department service delivery plans managed. [New in FY 2018/19]	CP 7.1.1	63	69	79		79	
PERFORMANCE INDICATORS							
Number of resident survey respondents and Percent rating the services provided by Public Works as good or better. (NCS Survey is biennial)	LT-1	N/A	1,675 62%	1,743 59%	1,600 80%	N/A	1,600 80%
Percent of total Department operating budget expended.	CP 7.1.1	101%	98%	97%	100%	100%	100%
Number and percent of units leased at or above market rate within 60 days of vacancy.	LT-1	1 50%	1 50%	1 100%	1 100%	1 100%	1 100%
CAPITAL PROJECT MANAGEMENT							
WORKLOAD INDICATORS							
Number of construction capital projects managed.	CC-4	33	28	23		28	
Number of design capital projects managed.	CC-4	67	61	76		69	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of customer survey respondents and percentage of respondents rating the design services provided by the design team as meeting expectations or better.	CC-4	4 100%	6 84%	12 91%	5 90%	5 90%	5 90%
Number of customer survey respondents and percentage of respondents rating the construction services provided by the construction management team as meeting expectations or better.	CC-4	2 50%	14 84%	7 91%	10 90%	18 90%	18 90%
Number of capital design studies and projects completed and percentage of capital design studies and projects completed within the approved schedule.	CC-4, LT-5	11 73%	12 50%	17 65%	16 60%	16 60%	15 70%
Number of completed capital construction projects; percentage of capital construction projects completed within the approved construction budget; percentage of capital construction projects completed within the approved schedule.	CC-4, LT-5	16 100% 56%	15 100% 75%	10 100% 80%	15 100% 75%	18 100% 75%	18 100% 75%
Number and percentage of capital construction projects completed within the approved schedule. [Deleted in FY 2020/21]	CC-4, LT-5	9 56%	9 56%	N/A	N/A	N/A	N/A
LAND DEVELOPMENT - ENGINEERING SERVICES							
WORKLOAD INDICATORS							
Number of land use application project reviews. [Deleted in FY 2019/20]	LT-2, LT-3, LT-4	40	N/A	N/A		N/A	
Number of Land Use planning application project reviews. [New in FY 2019/20]	LT-2, LT-3, LT-4	N/A	92	164		160	
Number of Subdivision Map reviews. [New in FY 2019/20]	LT-2, LT-3, LT-4	N/A	35	40		27	
Number of building plan check reviews. [New in FY 2019/20]	LT-2, LT-3, LT-4	N/A	839	843		925	
Number of encroachment permit application reviews and inspections.	LT-2, LT-3, LT-4	655	553	587		628	

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
PERFORMANCE INDICATORS							
Number of permit applicant survey respondents and percent rating the services provided by General Engineering as good or better.	LT-2, LT-3, LT-4	5 100%	10 100%	1 100%	8 100%	3 100%	5 100%
Number of initial project reviews received and percent of initial project reviews completed within 21 days for development projects by:	LT-2, LT-3, LT-4						
Building Safety (BS)		N/A	BS: 6; 33%	BS: 4; 75%	BS: 2; 80% ⁷	BS: 3; 75%	BS: 5; 80% ⁷
Environmental Services (ES)			ES: 23; 81%	ES: 10; 70%	ES: 9; 80%	ES: 8; 70%	ES: 14; 80%
Planning (PN)			PN: 6; 50%	PN: 4; 75%	PN: 3; 80%	PN: 5; 75%	PN: 5; 80%
Engineering (EN)			EN: 23; 30%	EN: 17; 59%	EN: 14; 80%	EN: 13; 70%	EN: 21; 80%
Transportation and Traffic Services (TT)			TT: 17; 65%	TT: 12; 67%	TT: 10; 80%	TT: 8; 70%	TT: 15; 80%
[Revised in FY 2019/20]							
Percent of initial project reviews completed within 21 days for major development projects. [Deleted in FY 2018/19 – expanded and modified above]	LT-2, LT-3, LT-4	24%	N/A	N/A	N/A	N/A	N/A
Number of resubmitted project reviews received and percent of resubmitted project reviews completed within 14 days for major development projects by:	LT-2, LT-3, LT-4						
[Revised in FY 2019/20]							
Building Safety (BS)		N/A	BS: 33; 79%	BS: 34; 77%	BS: 10; 80% ⁸	BS: 13; 80%	BS: 12; 80% ⁸
Environmental Service (ES)			ES: 83; 80%	ES: 59; 80%	ES: 86; 80%	ES: 93; 80%	ES: 99; 80%
Planning (PN)			PN: 36; 83%	PN: 34; 77%	PN: 10; 80%	PN: 13; 80%	PN: 12; 80%
Engineering (EN)			EN: 120; 62%	EN: 100; 79%	EN: 104; 80%	EN: 113; 80%	EN: 120; 80%
Transportation and Traffic Services (TT)			TT: 83; 77%	TT: 66; 79%	TT: 93; 80%	TT: 100; 80%	TT: 107; 80%
Percent of resubmitted project reviews completed within 14 days for major development projects. [Deleted FY 2018/19 - expanded and modified above.]	LT-2, LT-3, LT-4	64%	N/A	N/A	N/A	N/A	N/A
Percent of encroachment permit reviews completed within 14 days.	LT-2, LT-3, LT-4	96%	94%	95%	95%	95%	95%

	General Plan Goal	FY 2018/19 Actual	FY 2019/20 Actual*	FY 2020/21 Actual*	FY 2021/22 Target*	FY 2021/22 Estimate*	FY 2022/23 Target
FACILITY SERVICES							
WORKLOAD INDICATORS							
Number of City buildings maintained.	CC-4	87	87	89 ⁹		89 ⁹	
PERFORMANCE INDICATORS							
Number of non-urgent work orders and percent completed within 15 calendar days.	CC-4	4,179 95%	3,784 93%	3,153 96%	4,000 90%	4,000 90%	4,000 90%
Number of urgent/emergency work orders and percent abated within 24 hours.	CC-4	295 98%	298 99%	197 100%	300 95%	300 95%	300 100%
Number of work orders completed and percent requiring a call back.	CC-4	4,692 <1%	4,082 <1%	3,153 <1%	4,300 <1%	4,300 <1%	4,300 < 1%
Number of customer survey respondents and percent rating services provided by the Facilities Division as good or better.	CC-4	481 99%	412 99%	108 99%	400 100%	400 100%	400 100%
FLEET, FUEL AND EQUIPMENT							
WORKLOAD INDICATORS							
Number of autos and light trucks maintained in City fleet.	CC-4	232	187	172		172	
Number of special purpose trucks, tractors and trailers maintained in City fleet.	CC-4	126	202	225		225	
Number of small equipment and auxiliary power generator items maintained in City fleet.	CC-4	163	187	158		158	
PERFORMANCE INDICATORS							
Percent of operating time that City vehicles and equipment are available for department usage (also known as uptime).	CC-4	97%	97%	77%	97%	97%	97%
Complete a minimum of 95% of scheduled preventive maintenance services on vehicles in the month scheduled.	CC-4	70%	69%	78%	95%	95%	95%

* Various performance measures have been impacted by state and county public health restrictions resulting from the COVID-19 global pandemic.

¹ During Covid, Golf was one of the few outdoors activities people could enjoy. The City saw increased revenues as a result.

² Traffic Division filled two vacant positions, which supports increased estimated workload.

³ Due to a staffing vacancy surveys were not performed as scheduled in FY 2019/20 and FY 2020/21.

⁴ The actuals prior to FY 2020/21 only represent graffiti removal tracked by the system. In FY 2021/22 it is now tracking non-emergency AND obscene graffiti removal which is a more accurate representation of the maintenance effort.

⁵ This service was suspended for two years are part of the City Councils budget reduction recommendations.

⁶ Service request increased with the City's new CRM System.

⁷ Due to the nature of Development activity, it is hard to anticipate the amount of reviews; Staff's target is to complete 80% of reviews within 21 days.

⁸ Due to the nature of Development activity, it is hard to anticipate the amount of resubmitted reviews the City will receive; Staff's target is to complete 80% of resubmitted reviews within 14 days.

⁹ Washington Community Swim Center has three buildings, since there was originally one building, it is an add of two buildings.

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Glossary of Budget Terms

Accrual	The basis of accounting that recognizes revenues when earned and expenses when incurred, regardless of when cash changes hands.	Budget	A financial plan consisting of an estimate of proposed expenditures, the proposed means of financing those expenditures and the corresponding purposes for a given time period.
Allocated Costs	A method for allocating overhead time and other expenses to activities that provide direct services.	Budget Proposal	A request to add a new service or increase/decrease an existing service level. Budget Proposals referred for consideration by City Council to the City Manager become Budget Supplements.
Appropriations	Expenditure authority approved by City Council.	Budget Modification	A change in expenditure levels and corresponding resources needed to accomplish an existing service level or unanticipated service. All budget modifications are reflected in the current year budget and have been approved by City Council.
Asset Forfeiture Fund	This fund accounts for the proceeds from sale of assets seized primarily from illegal narcotics activities. Asset Forfeiture funds are used for law enforcement purposes.	Budget Supplement	A proposal for an increase or decrease in an existing service level (over and above the base budget) or to add a new service. All Budget Supplements are considered with the City Manager's Recommended Budget and require specific Council approval.
Audit	A review of the City's accounts by an independent accounting firm to verify that the City's financial statements accurately reflect the City's financial position	Business License Tax	This two-year tax is based on the number of employees or rental units (for rental properties). Beginning in 2010, this tax was annually adjusted for inflation.
Balanced Budget/Plan	Budgeted revenue levels are equivalent to budgeted expenditure levels, including use of reserves and fund balance.	Capital Project	A capital improvement that usually requires a major initial investment, and results in a new asset for the City.
Basis of Budgeting	Basis of budgeting refers to the method used for recognizing revenues and expenditures in the budget. The City uses the modified accrual basis of accounting for budgetary purposes, which is in compliance with Generally Accepted Accounting Principles.	Capital Projects Fund	Funds that are used to account for financial resources to be used for the acquisition or construction of major capital projects (other than those financed by enterprise funds).
Base or Baseline Budget	Those resources necessary to meet an established and existing service level.		
Bonds	A debt obligation of a firm or public entity. A bond represents the agreement to repay the debt in principal and, typically, in interest on the principal.		

Community Condition Indicator	A statistical measure of existing conditions within the City. These provide tangible and quantitative expressions of the General Plan’s goals, while some indicators directly impact City services.
Community Development Block Grant Fund (CDBG)	This fund accounts for use of community development block grant funds received from the federal government. Other revenues in this fund include repayments of commercial and residential loans and rental income from City property. Funds are used for programs or projects that increase affordable housing and benefit people with special needs such as senior and handicapped citizens.
Construction Tax	This tax is levied by City ordinance at a rate of \$0.0054 of the building permit valuation.
Debt Service	Principal and interest requirements on outstanding debt.
Depreciation	A method of allocating the cost of an asset over its useful life.
Development Enterprise Fund	This fund contains development-related activities, expenses, and associated revenues. This includes operating activities primarily within the Building and Planning divisions of the Community Development Department.
Educational Revenue Augmentation Funds (ERAF)	Revenue Deposited by the State to a countywide account known as ERAF. ERAF revenue is allocated to schools and community colleges to meet base funding levels. If revenue is greater than required, “excess ERAF” is shifted to other agencies in the county.
Employment Development Fund	This fund accounts for various Federal funds and program revenues used for workforce development activities conducted by the North Valley Job Training Consortium (NOVA).

Employee Benefits Fund	This fund accounts for charges to City salary expenditures for leave time, employee benefits, workers compensation and retirement benefits on a cost reimbursement basis.
Enterprise Fund	These funds are used to account for operations that are financed and operated in a manner similar to private business where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges (eg: Utility and Golf and Tennis activities).
Environmental Impact Report (EIR)	Reports to inform the public and public agency decision-makers of significant environmental effects of proposed projects, identify possible ways to minimize those effects, and describe reasonable alternatives to those projects.
Expenditure	The actual outlay of funds from the City treasury.
Fiduciary Fund	A fund used to account for assets held by the City acting in a fiduciary capacity for other individuals or entities. These funds are operated to carry out the specific actions required by the trust agreements, ordinances and other governing regulations.
Fiscal Year	A 12-month period of time, from July 1 through June 30.
Full Cost Accounting	A managerial accounting technique that accumulates both direct and indirect costs for financial reporting and decision making purposes. This technique helps the City assess the true cost of providing a service in relation to the associated benefits.
Full-Time Equivalent (FTE)	This represents the budgeted number of full-time equivalent staffing. A full-time equivalent position is equal to an employee who works full time; a .50 FTE employee works half-time.

Fund	A fiscal and accounting entity that has a self-balancing set of accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures. City resources are allocated to and accounted for in individual funds based upon the purpose for which they are to be spent and the means by which spending activities are controlled.	General Services Fund	This fund accounts for charges to City Programs for use of fleet equipment, building space, print shop services and computer services on a cost reimbursement basis.
Fund Balance	Fund balance is the difference between assets and liabilities in a governmental fund.	Generally Accepted Accounting Principles (GAAP)	Generally accepted accounting principles (GAAP) are a common set of accounting rules and standards that dictate how financial statements are prepared. Public companies, nonprofit organizations, and government entities are required to prepare financial statements in accordance with GAAP.
Funding Sources	Identifies resources that will support City expenditures.	Golf and Tennis Fund	This fund is used to account for all of the revenues and expenses related to the two city-operated golf courses and the tennis center.
Gas Tax Fund	This fund is required by state law to account for gas tax revenues received from the state and expended for construction and maintenance of City streets.	Government Finance Officers Association (GFOA)	The Government Finance Officers Association (GFOA), founded in 1906, represents public finance officials throughout the United States and Canada. GFOA's mission is to advance excellence in public finance. The association's more than 20,000 members are federal, state/provincial, and local finance officials deeply involved in planning, financing, and implementing thousands of governmental operations in each of their jurisdictions.
General Fund	A fund that accounts for all financial resources necessary to carry out basic governmental activities of the City that are not accounted for in another fund. The General Fund supports essential City services such as police and fire protection, street maintenance, libraries, and parks and open space maintenance. Revenues to support the General Fund are derived from sources such as property tax, sales tax, franchise fees and service fees.	Governmental Funds	Governmental funds are used to account for functions of the City that are principally supported by taxes and intergovernmental revenues. The governmental activities of the City include planning and management, public safety, community development, transportation, socioeconomic, cultural and environmental management.
General Plan	The General Plan is a long range planning document that provides the City a framework for action and the direction in which to focus that action. General Plan chapters address the delivery of services to the community.	Grant	A contribution by a government or other organization to support a particular function.
General Plan Goal	A long-term condition or end result that the City will work toward. Broad goals are set to maintain or affect community conditions.		

Housing Fund	This fund is used to account for housing mitigation revenue and Below Market Rate (BMR) program funds for the City’s affordable housing needs. Funds are expended on special and capital projects designed to achieve the City’s goal of affordable housing and community development.	Measure B Santa Clara VTA Fund	This fund is to account for the Santa Clara Valley Transportation Authority (VTA) 2016 Measure B Sales Tax revenues. This is a 30-year, half-cent countywide sales tax to enhance investment in transportation related projects.
In-Lieu Charges	Each fund’s share of Citywide overhead costs for programs such as: Finance, Human Resources, Office of the City Attorney, and Office of the City Manager.	Modified Accrual	Under the modified accrual basis of accounting, revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.
Infrastructure Renovation and Replacement Fund	A fund used to account for resources used for the City’s long-term infrastructure renovation and replacement program.	Operating Budget	A financial plan for the provision of direct services and support functions.
Infrastructure Project	A project that is designed for the renovation and/or replacement of infrastructure assets.	Operating Program	The City manages under a performance budget concept organized by programs, service delivery plans and activities. There are two fundamental types of programs - direct services, which produce results directly affecting constituents or the environment; and support, which serve the direct services programs.
Interfund Transfer	Amounts transferred from one fund to another.	Origination Year	The origination year is the fiscal year a project and its related costs were put into the Resource Allocation Plan. This is not necessarily the year the project is started.
Internal Service Funds	These are funds used to account for the financing of goods or services provided by one department or program to other departments or programs of the based on actual usage.	Outside Group Funding Project	A project that captures City contributions made to local community-based organizations. These projects are funded from Community Development Block Grant (CDBG) and General funds.
Liability and Property Insurance Fund	This fund accounts for charges to City Funds for property and liability insurance. This fund is funded by transfers from dependent funds, the amount which is based on liability claims experience in recent years for liability costs and City property valuations for property insurance related costs.	Park Dedication Fund	This fund is used to account for funds that developers contribute towards the acquisition, construction, or renovation of neighborhood and community parks and park facilities.
Legislative Issues	Major policy decisions made by the City Council on matters such as General Plan policies, ordinances, and resolutions requiring study that need to be scheduled on Council’s calendar.		

Parking District Fund	This fund accounts for special assessments levied on the real property located in the City’s downtown parking district. The revenues in this fund are used to maintain parking lots located within the district.	Project Evaluation and Analysis	Provides a discussion of the financial and operational justifications for the project. Addresses any cost savings or efficiency gains by completing this project and any other alternatives that were considered in the decision to fund the project.
Performance Based Budget	A budget wherein expenditures are based primarily upon measurable performance of activities.	Project Manager	A supervisor or manager who plans and manages the execution of one or more of the City’s projects.
Police Services Augmentation Fund	This fund accounts for monies received from the federal and state governments, which are expended to enhance law enforcement services.	Project Number/ Name	Existing number and title in the City’s financial system that identifies a particular project.
Program Performance and Workload Indicators	Define the program’s quantifiable and measurable results that are expected to be produced by completing the work or activities included in the program.	Project Operating Costs /Savings	If applicable, estimated operating costs or savings associated with the completion of a project are budgeted into the resource allocation plan.
Program Manager	A supervisor or manager who plans and manages the execution of one or more of the City’s operating programs.	Property Tax	California State Constitution Article XIII A provides that the combined maximum property tax rate on any given property may not exceed 1% of its assessed value unless an additional amount has been approved by voters. Santa Clara County assesses properties, bills and collects these property taxes. The City’s share including all penalties and interest is remitted by the County.
Project Category	Projects are categorized into four areas: Capital, Special, Outside Group Funding, and Infrastructure.	Property Transfer Tax	This tax is levied at a rate of \$0.55 per \$500 of equity value transferred. The County collects the tax and the City receives one-half. Revenues are dependent on how frequently the property is transferred and on the accrued value at the time of transfer.
Project Coordinator	A person who coordinates the project for the user department.	Proprietary Fund	Proprietary Funds consist of Enterprise Funds and Internal Service Funds, defined above. The City uses enterprise funds to account for its Water, Wastewater, Solid Waste, SMaRT Station, and Community Recreation operations. Internal service funds are an accounting device used to accumulate and allocate costs internally among the City’s various functions.
Project Costs	All the costs associated with a project. These costs include prior year actual expenditures, current year budgeted expenditures and future year planned expenditures over a 20 year planning period.		
Project Description/ Scope/ Purpose	Provides a summary description of a project, including the results to be accomplished, timeframe and basis for project costs.		

Redevelopment Successor Agency Fund	This fund accounts for the activities of the Redevelopment Successor Agency as a result of the dissolution of Redevelopment Agencies (RDAs) on February 1, 2012.
Report to Council (RTC)	The City’s formal process for City staff to submit information to City Council as well as policy recommendations for Council action. RTCs that require Council action are agendaized for consideration at a City Council meeting.
Reserve	Amount in a fund representing the difference between resources and requirements, taking into account all transfers in and out of the fund. Reserves can be restricted or unrestricted, and reserve levels may be mandated by law or by policy.
Revenue	Funds the City receives as income such as tax payments, fees for services, grants, fines, forfeitures and interest income.
Road Maintenance and Rehabilitation Account Fund (SBI) Fund	This fund is for new tax revenues collected under the Road Repair and Accountability Act of 2017 (SBI).
Sales Tax	The City receives one percent of the County taxes on retail sales. The sales tax is one of the City’s largest General Fund revenue sources.
Service Delivery Plans	Under the Performance Based Budget structure, these plans describe specific programming of targeted services to meet the program goals and measures.

SMaRT Station Fund	This fund was established to account for the revenues and expenses of the Sunnyvale Materials and Recovery and Transfer (SMaRT) Station operations. The SMaRT Station is a three way partnership between the cities of Sunnyvale, Palo Alto and Mountain View.
Solid Waste Management Fund	This fund accounts for revenues and expenses related to refuse collection and solid waste disposal services.
Special Assessment Fund	A fund used to account for the financing of public improvements or services deemed to benefit primarily the properties against which special assessments are levied.
Special Revenue Funds	These funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts or for major capital projects) that are legally restricted to expenditures for specified purposes.
Spending Limitation (GANN LIMIT)	Article XIIIB of the California Constitution establishes a spending limitation on government agencies within California. The spending limit is a mandated calculation of how much the City is allowed to expend in one fiscal year. Annually, local governments may increase this limit by a factor comprised of the change in population combined with the California inflation rate and determined by the State finance department.
Study Issue	A study issue is a topic of concern that may result in new or revised city policy. City Council and staff use a formal study issue process to identify, prioritize and manage the review of these topics during each calendar year.

Sub-Fund Number	A sub-division of a fund that tracks financial information as required.
Planned Completion Year	This is the fiscal year a project is planned to be finished. For projects that are continuous, “ongoing” is the designated planned completion year.
Transient Occupancy Tax (TOT)	A 12.5 percent tax is levied on charges for occupancy of hotel and motel rooms for stays. The City’s lodging industry is largely dedicated to serving its industrial base.
Twenty-Year Resource Allocation Plan	The 20-Year Resource Allocation Plan (also known as Long-Term Financial Plan) is the backbone of the City’s financial planning process. This long-range planning gives the Council a tool with which it can project revenues, operating requirements and capital spending and identify trends. It allows the cost of any policy decision to be measured in terms of long-range expenditure requirements, thereby raising “red flags” in areas where financial conditions may be unacceptable in the future. The 20-Year Resource Allocation Plan has helped the City fund a pay-as-you-go philosophy, allowing money to be set aside in reserve funds for future service expansion or major projects.

User Department	The department that initiates or uses a service.
User Fee	A fee for direct receipt of a service paid by the party benefiting from the service.
Utility Users Tax	A two-percent tax on utility billings for gas and electric and intra-state telephone services.
Vehicle Registration Fee Fund	This fund accounts for the collection of vehicle registration fees to pay for programs and projects that provide local transportation improvements.
Water Supply and Distribution Fund	This fund accounts for all revenues and expenses related to the City-operated water utility.
Wastewater Management Fund	This fund accounts for all the revenues and expenses related to the city-operated sewer collection and Water Pollution Control Plant systems.
Youth and Neighborhood Services Fund	This fund accounts for revenues and operating program expenditures of the Columbia Neighborhood Center, a partnership between the City of Sunnyvale, the Sunnyvale School District and a private corporation.

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Financial Plan - General Fund

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**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	121,834,763	142,305,152	115,490,675	114,418,218	109,500,326	108,182,338	105,287,980	103,879,835	101,071,750	97,542,516	94,837,782	90,204,776	142,305,152
CURRENT RESOURCES:													
Property Tax	101,296,792	108,198,390	110,227,140	106,361,317	110,478,367	114,757,120	119,203,972	123,825,576	128,628,847	133,620,972	138,809,427	144,201,983	1,338,313,110
Sales and Use Taxes	26,089,903	30,569,555	29,876,069	30,275,363	30,868,839	31,549,195	32,342,581	33,056,234	33,787,202	34,590,545	35,357,539	36,143,273	358,416,396
Business License Tax	1,922,860	1,962,338	2,011,396	2,061,681	2,113,223	2,166,054	2,220,205	2,275,710	2,332,603	2,390,918	2,438,737	2,450,691	24,423,559
Construction Tax	2,454,170	3,820,926	4,072,154	4,275,762	4,404,035	4,536,156	4,672,240	4,812,408	4,956,780	5,105,483	5,258,648	5,416,407	51,330,999
Real Property Transfer Tax	1,970,280	1,907,212	1,938,746	1,977,521	2,017,071	2,057,413	2,098,561	2,140,532	2,183,343	2,227,010	2,271,550	2,316,981	23,135,938
Transient Occupancy Tax	5,192,090	8,278,183	11,893,731	15,748,055	19,037,303	19,521,626	20,013,030	20,516,329	21,017,977	21,531,532	22,057,270	22,527,492	202,142,527
Utility Users Taxes	8,590,351	8,797,683	9,021,519	9,251,669	9,488,319	9,731,659	9,981,886	10,239,202	10,503,817	10,775,945	11,055,806	11,343,629	110,191,134
Franchise Fees	6,979,663	7,485,026	7,507,779	7,702,202	7,902,447	8,108,691	8,321,934	8,541,592	8,767,857	9,000,930	9,241,017	9,488,329	92,067,805
Rents and Concessions	3,005,230	3,574,697	6,915,308	9,938,780	9,970,239	10,256,814	10,551,757	10,855,318	11,167,749	11,489,312	11,820,279	12,160,927	108,701,181
Intergovernmental Revenue, Federal	14,379,799	14,134,222	0	0	0	0	0	0	0	0	0	0	14,134,222
Intergovernmental Revenue, State	2,693,858	1,231,922	454,097	456,024	458,008	460,052	462,157	464,326	466,559	468,860	471,229	473,669	5,866,905
Intergovernmental Revenue, Other	713,895	388,968	288,418	486,208	494,604	503,192	511,977	520,963	530,154	539,557	549,175	559,013	5,372,230
Licenses and Permits	1,894,016	1,953,445	1,992,514	2,032,365	2,073,012	2,114,472	2,156,761	2,199,897	2,243,895	2,288,773	2,342,128	2,388,970	23,786,232
Fines and Forfeitures	745,131	504,026	792,212	807,816	823,802	840,111	856,747	873,719	891,032	908,695	926,712	945,093	9,169,965
Fees	3,672,511	4,909,248	6,313,393	6,545,720	6,674,774	6,806,410	6,940,678	7,077,631	7,217,324	7,359,810	7,502,332	7,650,879	74,998,199
Investment Earnings	2,528,568	2,459,830	2,652,260	2,496,451	1,997,693	1,985,803	1,936,189	1,892,058	1,822,479	1,779,319	1,695,832	1,656,927	22,374,841
Interest from Sale of Property	108,715	232,899	156,384	160,293	127,199	99,881	101,878	103,916	105,994	108,114	110,276	112,482	1,419,315
Interfund Revenues	4,419,817	4,419,817	4,419,817	3,997,618	949,615	949,615	949,615	517,046	0	0	0	0	16,203,144
Other Revenues	415,548	610,297	647,621	211,948	217,181	222,557	228,080	233,754	239,623	245,611	251,763	259,136	3,367,572
Sale of Property	0	11,245,000	0	0	0	0	0	0	0	0	0	0	11,245,000
Contributions from Non-Governmental Sources	183,451	290,666	6,055	6,055	6,055	6,055	6,055	6,055	6,055	1,313	1,313	1,313	336,990
Transfer From Gas Tax Fund	0	1,500,000	1,250,000	1,250,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	13,600,000
In-Lieu Charges	12,937,032	13,444,305	13,702,859	14,045,430	14,396,567	14,756,481	15,125,393	15,503,528	15,891,116	16,288,394	16,695,604	17,112,994	166,962,671
Transfer From Other Funds	11,564,536	2,813,455	2,159,984	532,338	535,716	547,492	559,543	571,877	584,499	836,821	610,638	624,169	10,376,531
TOTAL CURRENT RESOURCES	213,758,215	234,732,112	218,299,456	220,620,615	226,234,070	233,176,846	240,441,242	247,427,670	254,544,906	262,757,914	270,667,275	279,034,358	2,687,936,464
TOTAL AVAILABLE RESOURCES	335,592,978	377,037,264	333,790,131	335,038,833	335,734,396	341,359,184	345,729,222	351,307,506	355,616,656	360,300,430	365,505,057	369,239,134	2,830,241,616
CURRENT REQUIREMENTS:													
Operations - Total Compensation - Safety	75,670,401	57,771,399	60,692,373	62,621,164	64,499,112	66,431,594	68,423,838	70,473,999	72,587,750	74,764,903	77,007,358	79,317,075	754,590,565
Operations - Total Compensation - Miscellaneous	60,658,742	56,500,954	59,045,024	60,879,780	62,705,388	64,585,745	66,522,492	68,517,321	70,571,974	72,688,245	74,867,982	77,113,088	733,997,995
Operations - Other	31,438,232	36,609,727	40,583,214	42,002,758	43,566,037	45,202,175	46,786,046	48,428,294	50,118,527	51,871,295	53,688,640	55,572,228	514,428,941
Equipment	1,580,179	514,854	580,885	756,768	636,031	582,894	553,832	412,333	1,210,165	793,052	707,757	485,755	7,234,326
Public Safety Recruitment	8,749,601	15,500,205	8,521,913	6,855,942	3,437,028	3,369,390	3,369,390	3,369,390	3,369,390	3,369,390	3,369,390	4,369,390	58,900,818
Projects	5,115,973	36,944,960	4,609,956	2,005,635	3,295,227	4,975,436	2,942,758	4,273,547	4,455,347	5,677,678	6,657,202	8,838,959	84,676,704
Project Operating	0	0	150,000	1,151,774	1,219,804	1,311,500	1,344,511	1,538,365	1,413,083	1,453,689	1,485,205	1,522,653	12,590,585
Council Service Level Set-Aside	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,100,000
Lease Payments	1,242,375	1,241,250	0	0	0	0	0	0	0	0	0	0	1,241,250
Civic Center Debt Service	1,951,956	5,055,425	5,082,425	7,510,425	7,512,675	7,509,475	7,512,275	7,510,675	7,509,675	7,509,075	7,513,675	7,513,075	77,738,875
Budget Supplements	0	0	300,000	0	0	0	0	0	0	0	0	0	300,000
Service Level Set-Aside	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL EXPENDITURES	186,407,459	210,238,774	179,665,790	183,884,246	186,971,303	194,068,209	197,555,142	204,623,924	211,335,911	218,227,328	225,397,209	234,832,223	2,246,800,059

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
TRANSFERS TO OTHER FUNDS:													
Infrastructure Fund	232,005	0	0	0	0	0	0	0	0	0	0	0	0
Investment in City Facilities	0	15,465,024	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	24,465,024
Capital Projects Fund	50,983	0	0	0	0	0	0	0	0	0	0	0	0
Youth and Neighborhood Services Fund	647,643	598,091	669,483	751,186	752,814	775,476	800,864	827,022	851,109	877,900	907,744	910,442	8,722,131
Golf and Tennis Fund	1,715,000	1,535,000	1,840,000	2,135,000	0	0	0	0	0	0	0	0	5,510,000
General Services Fund	233,372	1,030,991	613,282	634,750	951,060	1,622,120	1,195,791	1,466,331	1,952,617	1,319,168	2,857,448	2,347,382	15,990,940
Liability and Property Insurance Fund	2,163,566	2,582,859	3,098,573	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	3,718,288	39,146,024
Solid Waste Fund	594	0	0	0	0	0	0	0	0	0	0	0	0
Wastewater Fund	2,495	0	0	0	0	0	0	0	0	0	0	0	0
Employee Benefits Fund	1,834,710	30,095,850	33,484,785	34,415,038	35,158,593	35,887,111	37,079,300	38,100,191	38,716,215	39,819,965	40,919,591	38,684,141	402,360,780
TOTAL TRANSFERS TO OTHER FUNDS	6,880,367	51,307,815	39,706,123	41,654,262	40,580,755	42,002,995	44,294,244	45,611,831	46,738,229	47,235,321	49,903,071	47,160,252	496,194,898
TOTAL CURRENT REQUIREMENTS	193,287,826	261,546,589	219,371,913	225,538,507	227,552,058	236,071,204	241,849,386	250,235,755	258,074,140	265,462,649	275,300,280	281,992,475	2,742,994,957
RESERVES:													
DESIGNATED:													
Contingencies (15%)	25,015,106	26,846,690	29,070,809	29,797,580	30,542,519	31,306,082	32,088,734	32,890,953	33,713,226	34,556,057	35,419,958	36,305,457	36,305,457
Capital Improvement Projects	10,717,259	6,255,342	6,411,726	6,572,019	6,487,141	5,093,910	5,195,789	5,299,704	5,405,698	5,513,812	5,624,089	5,736,570	5,736,570
Budget Stabilization Fund	61,350,328	82,388,643	78,935,683	73,130,727	71,152,678	68,887,988	66,595,313	62,881,094	58,423,592	54,767,912	49,160,729	45,204,631	45,204,631
Equipment and Project C/O Reserve	45,222,459	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	142,305,152	115,490,675	114,418,218	109,500,326	108,182,338	105,287,980	103,879,835	101,071,750	97,542,516	94,837,782	90,204,776	87,246,659	87,246,659
TOTAL RESERVES	142,305,152	115,490,675	114,418,218	109,500,326	108,182,338	105,287,980	103,879,835	101,071,750	97,542,516	94,837,782	90,204,776	87,246,659	87,246,659
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	213,758,215	234,732,112	218,299,456	220,620,615	226,234,070	233,176,846	240,441,242	247,427,670	254,544,906	262,757,914	270,667,275	279,034,358	
Total Current Requirements	193,287,826	261,546,589	219,371,913	225,538,507	227,552,058	236,071,204	241,849,386	250,235,755	258,074,140	265,462,649	275,300,280	281,992,475	
DIFFERENCE	20,470,389	(26,814,477)	(1,072,457)	(4,917,892)	(1,317,988)	(2,894,358)	(1,408,145)	(2,808,085)	(3,529,234)	(2,704,735)	(4,633,005)	(2,958,118)	
Budget Stabilization Fund - % of Resources	29%	35%	36%	33%	31%	30%	28%	25%	23%	21%	18%	16%	

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVES/FUND BALANCE, JULY 1	87,246,659	86,414,365	85,821,525	84,379,564	77,543,060	76,520,935	76,695,545	80,607,354	86,985,018	93,659,289	87,246,659	142,305,152
CURRENT RESOURCES:												
Property Tax	149,869,812	155,626,160	161,744,906	167,964,604	174,570,444	181,290,886	188,422,908	195,684,506	203,384,950	211,389,570	1,789,948,748	3,128,261,858
Sales and Use Taxes	37,002,848	37,827,582	38,672,608	39,588,873	40,476,142	41,439,996	42,371,831	43,381,465	44,360,330	45,363,678	410,485,352	768,901,748
Business License Tax	2,511,959	2,574,758	2,639,126	2,705,105	2,772,732	2,842,051	2,913,102	2,985,929	3,060,578	3,152,395	28,157,734	52,581,292
Construction Tax	5,578,899	5,746,266	5,918,654	6,096,214	6,279,100	6,467,474	6,661,498	6,861,343	7,067,183	7,279,198	63,955,830	115,286,829
Real Property Transfer Tax	2,339,696	2,409,887	2,482,184	2,556,649	2,633,349	2,712,349	2,793,720	2,877,531	2,963,857	3,052,773	26,821,995	49,957,933
Transient Occupancy Tax	22,973,078	23,427,526	23,906,582	24,379,599	24,862,026	25,354,050	25,855,861	26,367,657	26,889,635	27,421,999	251,438,012	453,580,539
Utility Users Taxes	11,639,649	11,944,106	12,257,250	12,579,336	12,910,628	13,251,398	13,601,926	13,962,499	14,333,415	14,714,979	131,195,185	241,386,319
Franchise Fees	9,743,087	10,005,514	10,275,844	10,554,315	10,841,175	11,136,677	11,441,082	11,754,662	12,077,693	12,410,463	110,240,513	202,308,318
Rents and Concessions	12,522,871	12,895,645	13,279,573	13,674,989	14,082,240	14,501,681	14,933,678	15,384,069	15,848,055	16,326,047	143,448,848	252,150,029
Intergovernmental Revenue, Federal	0	0	0	0	0	0	0	0	0	0	0	14,134,222
Intergovernmental Revenue, State	476,183	478,772	481,439	484,186	487,015	489,929	492,931	496,022	499,207	499,207	4,884,891	10,751,796
Intergovernmental Revenue, Other	571,150	583,621	596,436	609,604	623,135	637,040	651,328	666,011	681,099	689,211	6,308,636	11,680,866
Licenses and Permits	2,439,259	2,488,271	2,538,270	2,589,277	2,641,311	2,694,392	2,747,754	2,802,182	2,857,699	2,857,699	26,656,115	50,442,346
Fines and Forfeitures	963,844	982,972	1,002,486	1,022,393	1,042,701	1,063,109	1,063,949	1,064,806	1,064,806	1,064,806	10,335,870	19,505,835
Fees	7,872,520	8,100,699	8,335,608	8,577,446	8,826,421	9,082,742	9,346,629	9,618,306	9,898,003	10,192,693	89,851,069	164,849,268
Investment Earnings	2,016,473	2,005,427	1,965,918	1,822,696	1,767,196	1,776,270	1,860,317	2,022,294	2,195,329	2,787,169	20,219,090	42,593,931
Interest from Sale of Property	143,414	147,000	150,675	154,441	158,303	162,260	166,317	170,373	174,531	174,531	1,589,573	3,008,888
Interfund Revenues	0	0	0	0	0	0	0	0	0	0	0	16,203,144
Other Revenues	265,629	272,343	279,197	286,240	293,477	295,325	297,210	299,133	301,094	301,094	2,890,743	6,258,315
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	11,245,000
Contributions from Non-Governmental Sources	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	350,120
Transfer From Gas Tax Fund	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000	14,600,000
In-Lieu Charges	17,540,818	17,979,338	18,428,822	18,889,542	19,361,781	19,845,825	20,341,971	20,850,520	21,371,783	21,906,077	196,516,477	363,479,148
Transfer From Other Funds	646,368	660,780	679,627	699,048	719,062	739,687	760,942	762,120	763,345	764,620	7,195,599	17,572,130
TOTAL CURRENT RESOURCES	288,118,870	296,157,980	305,636,517	315,235,872	325,349,551	335,784,453	346,722,210	358,008,686	369,789,748	382,349,523	3,323,153,410	6,011,089,874
TOTAL AVAILABLE RESOURCES	375,365,529	382,572,345	391,458,043	399,615,436	402,892,611	412,305,387	423,417,755	438,616,040	456,774,765	476,008,812	3,410,400,068	6,153,395,026
CURRENT REQUIREMENTS:												
Operations - Total Compensation - Safety	82,488,208	85,786,147	89,215,965	92,782,934	96,492,540	100,350,488	104,362,710	108,535,376	112,874,902	117,387,962	990,277,232	1,744,867,797
Operations - Total Compensation - Miscellaneous	80,179,995	83,379,939	86,707,881	90,168,941	93,768,443	97,511,925	101,405,147	105,454,097	109,665,006	114,044,351	962,285,725	1,696,283,720
Operations - Other	57,225,697	58,930,440	60,688,134	62,500,514	64,369,375	66,296,576	68,284,038	70,333,754	72,447,784	74,621,121	655,697,433	1,170,126,375
Equipment	852,828	578,151	820,682	2,481,738	1,067,405	828,042	1,176,125	1,228,441	856,514	856,748	10,746,676	17,981,002
Public Safety Recruitment	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	4,369,390	43,693,900	102,594,718
Projects	6,858,311	5,446,536	5,406,815	7,659,584	5,484,827	6,220,041	5,612,803	6,488,459	7,685,777	5,497,377	62,360,530	147,037,235
Project Operating	1,721,060	1,600,448	1,645,843	1,659,619	1,702,107	1,985,680	1,795,368	1,835,385	1,881,551	1,928,893	17,755,954	30,346,539
Council Service Level Set-Aside	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	1,000,000	2,100,000
Lease Payments	0	0	0	0	0	0	0	0	0	0	0	1,241,250
Civic Center Debt Service	7,512,275	7,511,075	7,509,275	7,511,675	7,512,875	7,512,675	7,510,875	7,512,275	7,511,475	7,511,475	75,115,950	152,854,825
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	300,000
Service Level Set-Aside	0	0	0	0	0	5,000,000	5,200,000	5,408,000	5,624,320	5,849,293	27,081,613	27,081,613
TOTAL EXPENDITURES	241,307,763	247,702,126	256,463,985	269,234,395	274,866,963	290,174,817	299,816,457	311,265,178	323,016,719	332,166,610	2,846,015,014	5,092,815,073

**CITY OF SUNNYVALE
1000. GENERAL FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
TRANSFERS TO OTHER FUNDS:												
Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Investment in City Facilities	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	65,465,024
Capital Projects Fund	0	0	0	0	0	0	0	0	0	0	0	0
Youth and Neighborhood Services Fund	936,572	967,834	1,000,131	1,029,971	1,041,665	1,035,244	1,050,473	1,072,420	1,094,973	1,064,440	10,293,721	19,015,852
Golf and Tennis Fund	0	0	0	0	0	0	0	0	0	0	0	5,510,000
General Services Fund	2,361,722	2,125,627	1,647,822	2,414,735	1,551,489	2,800,762	3,237,563	2,366,958	4,046,676	1,138,831	23,692,185	39,683,124
Liability and Property Insurance Fund	3,755,471	3,793,026	3,849,921	3,907,670	3,966,285	4,025,779	4,086,166	4,147,458	4,209,670	4,885,929	40,627,374	79,773,398
Solid Waste Fund	0	0	0	0	0	0	0	0	0	0	0	0
Wastewater Fund	0	0	0	0	0	0	0	0	0	0	0	0
Employee Benefits Fund	39,089,637	40,662,207	42,616,620	43,985,605	39,945,275	32,573,241	29,619,742	27,779,008	25,747,439	7,551,244	329,570,018	731,930,797
TOTAL TRANSFERS TO OTHER FUNDS	47,643,401	49,048,693	50,614,494	52,837,980	51,504,713	45,435,026	42,993,944	40,365,844	40,098,758	24,640,445	445,183,298	941,378,196
TOTAL CURRENT REQUIREMENTS	288,951,165	296,750,819	307,078,479	322,072,375	326,371,676	335,609,843	342,810,401	351,631,022	363,115,477	356,807,055	3,291,198,311	6,034,193,269
RESERVES:												
DESIGNATED:												
Contingencies (15%)	37,213,094	38,143,421	39,097,007	40,074,432	41,076,293	42,103,200	43,155,780	44,234,674	45,340,541	46,474,055	46,474,055	46,474,055
Capital Improvement Projects	5,879,985	6,026,984	6,177,659	6,332,100	6,490,403	6,652,663	6,814,923	6,981,240	7,151,613	7,326,144	7,326,144	7,326,144
Budget Stabilization Fund	43,321,286	41,651,120	39,104,899	31,136,528	28,954,239	27,939,682	30,636,651	35,769,103	41,167,135	65,401,558	65,401,558	65,401,558
Equipment and Project C/O Reserve	0	0	0	0	0	0	0	0	0	0	0	0
SUB-TOTAL DESIGNATED RESERVES	86,414,365	85,821,525	84,379,564	77,543,060	76,520,935	76,695,545	80,607,354	86,985,018	93,659,289	119,201,757	119,201,757	119,201,757
TOTAL RESERVES	86,414,365	85,821,525	84,379,564	77,543,060	76,520,935	76,695,545	80,607,354	86,985,018	93,659,289	119,201,757	119,201,757	119,201,757
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
Total Current Resources	288,118,870	296,157,980	305,636,517	315,235,872	325,349,551	335,784,453	346,722,210	358,008,686	369,789,748	382,349,523		
Total Current Requirements	288,951,165	296,750,819	307,078,479	322,072,375	326,371,676	335,609,843	342,810,401	351,631,022	363,115,477	356,807,055		
DIFFERENCE	(832,294)	(592,839)	(1,441,961)	(6,836,504)	(1,022,126)	174,610	3,911,809	6,377,663	6,674,271	25,542,468		
Budget Stabilization Fund - % of Resources	15%	14%	13%	10%	9%	8%	9%	10%	11%	17%		

**1000. GENERAL FUND
REVENUES BY SOURCE**

		ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO
		2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	FY 2031/2032 TOTAL
410510	Secured Tax, City 1%	62,996,106	66,427,106	69,631,430	71,844,067	74,717,829	77,706,542	80,814,804	84,047,396	87,409,292	90,905,664	94,541,890	98,323,566	896,369,588
410580	Unitary Roll, City 1%	530,984	574,200	552,592	563,644	574,917	586,415	598,144	610,106	622,309	634,755	647,450	660,399	6,624,930
410610	Property Tax in Lieu of VLF	23,265,075	24,433,851	25,612,496	26,426,369	27,483,424	28,582,761	29,726,071	30,915,114	32,151,719	33,437,788	34,775,300	36,166,312	329,711,205
410640	Tax Delinquencies, City 1%	540,515	515,994	526,314	536,840	547,577	558,529	569,699	581,093	592,715	604,569	616,661	628,994	6,278,985
410660	Unsecured Tax, City 1%	4,096,754	3,701,000	3,775,020	3,850,520	3,927,531	4,006,081	4,086,203	4,167,927	4,251,286	4,336,311	4,423,038	4,511,498	45,036,416
410680	Supplemental Roll, City 1%	2,066,550	942,000	1,504,275	1,534,361	1,565,048	1,596,349	1,628,276	1,660,841	1,694,058	1,727,939	1,762,498	1,797,748	17,413,394
410700	Property Tax Administrative Fees	(664,769)	(698,000)	(732,900)	(769,545)	(808,022)	(848,423)	(890,845)	(935,387)	(982,156)	(1,031,264)	(1,082,827)	(1,136,968)	(9,916,337)
410730	Property Tax Shift (ERAF)	6,491,153	9,709,239	7,074,200	0	0	0	0	0	0	0	0	0	16,783,439
410790	City Share of Former Tax Increment	1,974,424	2,593,000	2,283,712	2,375,060	2,470,063	2,568,865	2,671,620	2,778,485	2,889,624	3,005,209	3,125,418	3,250,434	30,011,490
	TOTAL PROPERTY TAXES	101,296,792	108,198,390	110,227,140	106,361,317	110,478,367	114,757,120	119,203,972	123,825,576	128,628,847	133,620,972	138,809,427	144,201,983	1,338,313,110
411010	Sales and Use Tax	26,089,903	30,569,555	29,824,069	30,200,363	30,772,239	31,452,595	32,149,381	32,863,034	33,594,002	34,342,745	35,109,739	35,895,473	356,773,196
	Additional Sales Tax - Downtown	0	0	52,000	75,000	96,600	96,600	193,200	193,200	193,200	247,800	247,800	247,800	1,643,200
	TOTAL SALES AND USE TAXES	26,089,903	30,569,555	29,876,069	30,275,363	30,868,839	31,549,195	32,342,581	33,056,234	33,787,202	34,590,545	35,357,539	36,143,273	358,416,396
	TOTAL BUSINESS LICENSE TAX	1,922,860	1,962,338	2,011,396	2,061,681	2,113,223	2,166,054	2,220,205	2,275,710	2,332,603	2,390,918	2,438,737	2,450,691	24,423,559
	TOTAL CONSTRUCTION TAX	2,454,170	3,820,926	4,072,154	4,275,762	4,404,035	4,536,156	4,672,240	4,812,408	4,956,780	5,105,483	5,258,648	5,416,407	51,330,999
	TOTAL REAL PROPERTY TRANSFER TAX	1,970,280	1,907,212	1,938,746	1,977,521	2,017,071	2,057,413	2,098,561	2,140,532	2,183,343	2,227,010	2,271,550	2,316,981	23,135,938
412010	Transient Occupancy Tax	5,192,090	8,278,183	11,893,731	15,748,055	19,037,303	19,521,626	20,013,030	20,516,329	21,017,977	21,531,532	22,057,270	22,527,492	202,142,527
	TOTAL TRANSIENT OCCUPANCY TAX	5,192,090	8,278,183	11,893,731	15,748,055	19,037,303	19,521,626	20,013,030	20,516,329	21,017,977	21,531,532	22,057,270	22,527,492	202,142,527
411510	Utility User's Tax (UUT)	8,590,351	8,797,683	9,021,519	9,251,669	9,488,319	9,731,659	9,981,886	10,239,202	10,503,817	10,775,945	11,055,806	11,343,629	110,191,134
	TOTAL UTILITY USERS TAXES	8,590,351	8,797,683	9,021,519	9,251,669	9,488,319	9,731,659	9,981,886	10,239,202	10,503,817	10,775,945	11,055,806	11,343,629	110,191,134
414510	Franchise Fees	6,979,663	7,485,026	7,507,779	7,702,202	7,902,447	8,108,691	8,321,934	8,541,592	8,767,857	9,000,930	9,241,017	9,488,329	92,067,805
	TOTAL FRANCHISE FEES	6,979,663	7,485,026	7,507,779	7,702,202	7,902,447	8,108,691	8,321,934	8,541,592	8,767,857	9,000,930	9,241,017	9,488,329	92,067,805
431510	Rental Revenue	885,930	1,413,012	1,462,443	1,498,209	1,280,507	1,310,529	1,341,307	1,372,859	1,405,208	1,438,376	1,472,383	1,507,255	15,502,088
435020	Other Interfund Revenue	2,119,300	2,161,685	2,204,919	2,249,018	2,316,488	2,385,983	2,457,562	2,531,289	2,607,228	2,685,445	2,766,008	2,848,988	27,214,613
	New Civic Center Rent	0	0	4,635,655	9,410,381	9,692,692	9,983,473	10,282,977	10,591,467	10,909,211	11,236,487	11,573,582	11,920,789	100,236,715
	NOVA Civic Center Rent Subsidy	0	0	(1,387,709)	(3,218,827)	(3,319,449)	(3,423,172)	(3,530,089)	(3,640,297)	(3,753,898)	(3,870,995)	(3,991,694)	(4,116,105)	(34,252,235)
	TOTAL RENTS AND CONCESSIONS	3,005,230	3,574,697	6,915,308	9,938,780	9,970,239	10,256,814	10,551,757	10,855,318	11,167,749	11,489,312	11,820,279	12,160,927	108,701,181
421450	Other Federal Grants/Contributions	16,312,162	14,077,015	0	0	0	0	0	0	0	0	0	0	14,077,015
	Bureau of Justice Grant	0	30,204	0	0	0	0	0	0	0	0	0	0	30,204
	Homeland Security Grants	0	27,003	0	0	0	0	0	0	0	0	0	0	27,003
	TOTAL INTERGOVERNMENTAL REVENUE, FEDERAL	16,312,162	14,134,222	0	0	0	0	0	0	0	0	0	0	14,134,222
422670	Bus Shelter Advertising	12,745	17,891	15,318	15,624	15,937	16,256	16,581	16,912	17,251	17,596	17,948	18,307	185,620
	County of Santa Clara Reimbursement	0	55,518	0	0	0	0	0	0	0	0	0	0	55,518
	Other Agencies - Reimbursement	0	28,176	0	0	0	0	0	0	0	0	0	0	28,176
422690	Peninsula Corridor Joint Powers Board Reimbursement	209,903	155,000	158,100	161,262	164,487	167,777	171,133	174,555	178,046	181,607	185,239	188,944	1,886,151
422850	Other Intergovernmental Grants/Contributions	441,248	77,382	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	677,382
422610	SC Valley Urban Runoff Pollution Program	50,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	605,000
	Lakewood Branch Library Operating Contrib.	0	0	0	194,322	199,180	204,160	209,264	214,495	219,858	225,354	230,988	236,762	1,934,382
	TOTAL OTHER INTERGOVERNMENTAL REVENUE,	713,895	388,968	288,418	486,208	494,604	503,192	511,977	520,963	530,154	539,557	549,175	559,013	5,372,230
421510	General Intergovernmental Revenue, State	231,312	228,706	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	2,517,946
421830	CLSA Inter-Library Loan	8,653	0	0	0	0	0	0	0	0	0	0	0	0
421570	Motor Vehicle License Fees	114,785	177,709	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	1,367,259
421810	Office of Traffic Safety	4,415	80,000	0	0	0	0	0	0	0	0	0	0	80,000
421530	Peace Officers Standards and Training (POST)	39,794	47,351	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	467,351
421630	Mandated Cost SB90	67,208	62,348	64,218	66,145	68,129	70,173	72,278	74,447	76,680	78,981	81,350	83,790	798,540
421850	Miscellaneous State Grants	295,691	635,808	0	0	0	0	0	0	0	0	0	0	635,808
	TOTAL INTERGOVERNMENTAL REVENUE, STATE	761,858	1,231,922	454,097	456,024	458,008	460,052	462,157	464,326	466,559	468,860	471,229	473,669	5,866,905

**1000. GENERAL FUND
REVENUES BY SOURCE**

		PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2031/2032 TO FY 2040/2041 TOTAL	FY 2021/2022 TO FY 2040/2041 TOTAL	
		2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
410510	Secured Tax, City 1%	102,256,509	106,346,769	110,600,640	115,024,665	119,625,652	124,410,678	129,387,105	134,562,589	139,945,093	145,542,897	1,227,702,597	2,124,072,185
410580	Unitary Roll, City 1%	673,607	687,079	700,820	714,837	729,134	743,716	758,591	773,762	789,238	805,022	7,375,806	14,000,736
410610	Property Tax in Lieu of VLF	37,612,964	39,117,483	40,682,182	42,309,469	44,001,848	45,761,922	47,592,399	49,496,095	51,475,939	53,534,977	451,585,278	781,296,483
410640	Tax Delinquencies, City 1%	641,574	654,405	667,493	680,843	694,460	708,349	722,516	736,967	751,706	766,740	7,025,054	13,304,040
410660	Unsecured Tax, City 1%	4,646,843	4,786,249	4,929,836	5,077,731	5,230,063	5,386,965	5,548,574	5,715,031	5,886,482	6,063,077	53,270,851	98,307,267
410680	Supplemental Roll, City 1%	1,851,681	1,907,231	1,964,448	2,023,381	2,084,083	2,146,605	2,211,003	2,277,334	2,345,654	2,416,023	21,227,443	38,640,837
410700	Property Tax Administrative Fees	(1,193,817)	(1,253,508)	(1,316,183)	(1,381,992)	(1,451,092)	(1,523,646)	(1,599,829)	(1,679,820)	(1,763,811)	(1,852,002)	(15,015,700)	(24,932,038)
410730	Property Tax Shift (ERAF)	0	0	0	0	0	0	0	0	0	0	0	16,783,439
410790	City Share of Former Tax Increment	3,380,452	3,380,452	3,515,670	3,515,670	3,656,296	3,656,296	3,802,548	3,802,548	3,954,650	4,112,836	36,777,418	66,788,909
	TOTAL PROPERTY TAXES	149,869,812	155,626,160	161,744,906	167,964,604	174,570,444	181,290,886	188,422,908	195,684,506	203,384,950	211,389,570	1,789,948,748	3,128,261,858
411010	Sales and Use Tax	36,700,448	37,525,182	38,370,208	39,236,073	40,123,342	41,032,596	41,964,431	42,919,465	43,898,330	44,901,678	406,671,752	763,444,948
	Additional Sales Tax - Downtown	302,400	302,400	302,400	352,800	352,800	407,400	407,400	462,000	462,000	462,000	3,813,600	5,456,800
	TOTAL SALES AND USE TAXES	37,002,848	37,827,582	38,672,608	39,588,873	40,476,142	41,439,996	42,371,831	43,381,465	44,360,330	45,363,678	410,485,352	768,901,748
	TOTAL BUSINESS LICENSE TAX	2,511,959	2,574,758	2,639,126	2,705,105	2,772,732	2,842,051	2,913,102	2,985,929	3,060,578	3,152,395	28,157,734	52,581,292
	TOTAL CONSTRUCTION TAX	5,578,899	5,746,266	5,918,654	6,096,214	6,279,100	6,467,474	6,661,498	6,861,343	7,067,183	7,279,198	63,955,830	115,286,829
	TOTAL REAL PROPERTY TRANSFER TAX	2,339,696	2,409,887	2,482,184	2,556,649	2,633,349	2,712,349	2,793,720	2,877,531	2,963,857	3,052,773	26,821,995	49,957,933
412010	Transient Occupancy Tax	22,973,078	23,427,526	23,906,582	24,379,599	24,862,026	25,354,050	25,855,861	26,367,657	26,889,635	27,421,999	251,438,012	453,580,539
	TOTAL TRANSIENT OCCUPANCY TAX	22,973,078	23,427,526	23,906,582	24,379,599	24,862,026	25,354,050	25,855,861	26,367,657	26,889,635	27,421,999	251,438,012	453,580,539
411510	Utility User's Tax (UUT)	11,639,649	11,944,106	12,257,250	12,579,336	12,910,628	13,251,398	13,601,926	13,962,499	14,333,415	14,714,979	131,195,185	241,386,319
	TOTAL UTILITY USERS TAXES	11,639,649	11,944,106	12,257,250	12,579,336	12,910,628	13,251,398	13,601,926	13,962,499	14,333,415	14,714,979	131,195,185	241,386,319
414510	Franchise Fees	9,743,087	10,005,514	10,275,844	10,554,315	10,841,175	11,136,677	11,441,082	11,754,662	12,077,693	12,410,463	110,240,513	202,308,318
	TOTAL FRANCHISE FEES	9,743,087	10,005,514	10,275,844	10,554,315	10,841,175	11,136,677	11,441,082	11,754,662	12,077,693	12,410,463	110,240,513	202,308,318
431510	Rental Revenue	1,554,344	1,602,911	1,653,002	1,704,667	1,757,954	1,812,915	1,869,603	1,928,072	1,988,378	2,050,579	17,922,424	33,424,512
435020	Other Interfund Revenue	2,934,458	3,022,492	3,113,166	3,206,561	3,302,758	3,401,841	3,503,896	3,609,013	3,717,283	3,828,802	33,640,270	60,854,884
	New Civic Center Rent	12,278,413	12,646,765	13,026,168	13,416,953	13,819,462	14,234,046	14,661,067	15,100,899	15,553,926	16,020,544	140,758,243	240,994,958
	NOVA Civic Center Rent Subsidy	(4,244,343)	(4,376,522)	(4,512,764)	(4,653,193)	(4,797,934)	(4,947,121)	(5,100,888)	(5,253,915)	(5,411,532)	(5,573,878)	(48,872,090)	(83,124,325)
	TOTAL RENTS AND CONCESSIONS	12,522,871	12,895,645	13,279,573	13,674,989	14,082,240	14,501,681	14,933,678	15,384,069	15,848,055	16,326,047	143,448,848	252,150,029
421450	Other Federal Grants/Contributions	0	0	0	0	0	0	0	0	0	0	0	14,077,015
	Bureau of Justice Grant	0	0	0	0	0	0	0	0	0	0	0	30,204
	Homeland Security Grants	0	0	0	0	0	0	0	0	0	0	0	27,003
	TOTAL INTERGOVERNMENTAL REVENUE, FEDERAL	0	0	0	0	0	0	0	0	0	0	0	14,134,222
422670	Bus Shelter Advertising	18,856	19,421	20,004	20,604	21,222	21,859	22,515	23,190	23,886	24,602	216,160	401,780
	County of Santa Clara Reimbursement	0	0	0	0	0	0	0	0	0	0	0	55,518
	Other Agencies - Reimbursement	0	0	0	0	0	0	0	0	0	0	0	28,176
422690	Peninsula Corridor Joint Powers Board Reimbursement	194,612	200,451	206,464	212,658	219,038	225,609	232,377	239,349	246,529	253,925	2,231,014	4,117,165
422850	Other Intergovernmental Grants/Contributions	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	60,000	600,000	1,277,382
422610	SC Valley Urban Runoff Pollution Program	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	55,000	550,000	1,155,000
	Lakewood Branch Library Operating Contrib.	242,682	248,749	254,967	261,341	267,875	274,572	281,436	288,472	295,684	295,684	2,711,462	4,645,844
	TOTAL OTHER INTERGOVERNMENTAL REVENUE,	571,150	583,621	596,436	609,604	623,135	637,040	651,328	666,011	681,099	689,211	6,308,636	11,680,866
421510	General Intergovernmental Revenue, State	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	228,924	2,289,240	4,807,186
421830	CLSA Inter-Library Loan	0	0	0	0	0	0	0	0	0	0	0	0
421570	Motor Vehicle License Fees	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	118,955	1,189,550	2,556,809
421810	Office of Traffic Safety	0	0	0	0	0	0	0	0	0	0	0	80,000
421530	Peace Officers Standards and Training (POST)	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	42,000	420,000	887,351
421630	Mandated Cost SB90	86,304	88,893	91,560	94,307	97,136	100,050	103,052	106,143	109,328	109,328	986,101	1,784,642
421850	Miscellaneous State Grants	0	0	0	0	0	0	0	0	0	0	0	635,808
	TOTAL INTERGOVERNMENTAL REVENUE, STATE	476,183	478,772	481,439	484,186	487,015	489,929	492,931	496,022	499,207	499,207	4,884,891	10,751,796

**1000. GENERAL FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
430620 Permits, Fire Prevention	1,891,663	1,859,979	1,897,179	1,935,123	1,973,825	2,013,302	2,053,568	2,094,639	2,136,532	2,179,262	2,230,428	2,275,036	22,648,872
430600 Permits, General	19,750	26,219	26,743	27,278	27,824	28,380	28,948	29,527	30,117	30,720	31,334	31,961	319,051
430680 Permits, Safety Related	(29,307)	51,000	52,020	53,060	54,122	55,204	56,308	57,434	58,583	59,755	60,950	62,169	620,604
430650 Establishments, Permits	11,910	16,247	16,572	16,903	17,241	17,586	17,938	18,297	18,663	19,036	19,417	19,805	197,704
TOTAL LICENSES AND PERMITS	1,894,016	1,953,445	1,992,514	2,032,365	2,073,012	2,114,472	2,156,761	2,199,897	2,243,895	2,288,773	2,342,128	2,388,970	23,786,232
431130 Fines, Library	9,620	5,743	31,212	31,836	32,473	33,122	33,785	34,461	35,150	35,853	36,570	37,301	347,506
431050 Fines, Safety Related	290,564	481,534	744,115	758,958	774,097	789,539	805,290	821,355	837,743	854,457	871,507	888,897	8,627,491
431010 Fines, General	444,947	16,749	16,884	17,022	17,232	17,449	17,673	17,903	18,140	18,384	18,636	18,895	194,968
TOTAL FINES AND FORFEITURES	745,131	504,026	792,212	807,816	823,802	840,111	856,747	873,719	891,032	908,695	926,712	945,093	9,169,965
432050 Fees, Development Related	730,766	1,110,438	1,235,824	1,297,040	1,322,981	1,349,441	1,376,429	1,403,958	1,432,037	1,460,678	1,489,891	1,519,689	14,998,406
TOTAL COMMUNITY DEVELOPMENT FEES	730,766	1,110,438	1,235,824	1,297,040	1,322,981	1,349,441	1,376,429	1,403,958	1,432,037	1,460,678	1,489,891	1,519,689	14,998,406
432210 Fees, Business License	3,002	0	0	0	0	0	0	0	0	0	0	0	0
432010 Fees, General	75	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FINANCE FEES	3,077	0	0	0	0	0	0	0	0	0	0	0	0
432230 Fees, Library	478	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL LIBRARY FEES	478	0	0	0	0	0	0	0	0	0	0	0	0
432260 Fees, Recreation	1,512,140	2,628,685	3,793,834	3,869,711	3,947,105	4,026,047	4,106,568	4,188,700	4,272,474	4,357,923	4,445,082	4,533,983	44,170,113
432280 Fees, Employee Development	(100)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RECREATION FEES	1,512,040	2,628,685	3,793,834	3,869,711	3,947,105	4,026,047	4,106,568	4,188,700	4,272,474	4,357,923	4,445,082	4,533,983	44,170,113
432120 Fees, Public Safety	786,910	628,942	666,763	680,099	693,701	707,575	721,726	736,161	750,884	765,902	781,220	796,844	7,929,815
432180 Fees, Animal Control	66,920	74,456	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	824,456
432360 Fees, Fire Inspection Fees	568,894	462,227	471,472	480,901	490,519	500,330	510,336	520,543	530,954	541,573	552,405	563,453	5,624,715
TOTAL PUBLIC SAFETY FEES	1,422,724	1,165,625	1,213,235	1,236,000	1,259,220	1,282,905	1,307,063	1,331,704	1,356,838	1,382,475	1,408,624	1,435,297	14,378,985
432030 Fees, Impact, and Mitigation	115	0	0	0	0	0	0	0	0	0	0	0	0
432200 Fees, Parking	3,311	4,500	70,500	142,968	145,468	148,017	150,617	153,270	155,975	158,735	158,735	161,909	1,450,694
TOTAL PUBLIC WORKS FEES	3,426	4,500	70,500	142,968	145,468	148,017	150,617	153,270	155,975	158,735	158,735	161,909	1,450,694
TOTAL FEES	3,672,511	4,909,248	6,313,393	6,545,720	6,674,774	6,806,410	6,940,678	7,077,631	7,217,324	7,359,810	7,502,332	7,650,879	74,998,199
415010 Interest Income on Investments	2,459,282	2,459,830	2,652,260	2,496,451	1,997,693	1,985,803	1,936,189	1,892,058	1,822,479	1,779,319	1,695,832	1,656,927	22,374,841
415030 Interest Income from Fiscal Agent	6,432	0	0	0	0	0	0	0	0	0	0	0	0
415100 Realized Gains (Losses)	101,855	0	0	0	0	0	0	0	0	0	0	0	0
415050 Interest on Receivables	69,715	232,899	156,384	160,293	127,199	99,881	101,878	103,916	105,994	108,114	110,276	112,482	1,419,315
TOTAL INVESTMENT EARNINGS	2,637,283	2,692,729	2,808,643	2,656,744	2,124,892	2,085,684	2,038,067	1,995,973	1,928,473	1,887,433	1,806,108	1,769,409	23,794,156
Refuse Loan (42)													
435010 Interfund Loan Revenue	4,419,817	4,419,817	4,419,817	3,997,618	949,615	949,615	949,615	517,046	0	0	0	0	16,203,144
Sewer Loan (43)													0
TOTAL INTERFUND LOAN REVENUES	4,419,817	4,419,817	4,419,817	3,997,618	949,615	949,615	949,615	517,046	0	0	0	0	16,203,144
434390 Miscellaneous Revenue	354,464	481,195	515,581	77,421	78,850	80,307	81,793	83,310	84,897	86,474	88,083	90,776	1,748,687
434250 Rebates	45	0	0	0	0	0	0	0	0	0	0	0	0
434080 Other Financing Sources	3,328	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	73,731
434140 Property and Evidence Receipts	22,415	0	0	0	0	0	0	0	0	0	0	0	0
434290 Recoveries and Reimbursements	33,811	121,899	124,337	126,824	130,629	134,548	138,584	142,741	147,024	151,434	155,977	160,657	1,534,654
434230 Cash Over/Short	1,223	0	0	0	0	0	0	0	0	0	0	0	0
434050 Sale Proceeds	260	500	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,500
TOTAL OTHER REVENUES	415,548	610,297	647,621	211,948	217,181	222,557	228,080	233,754	239,623	245,611	251,763	259,136	3,367,572

**1000. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2031/2032 TO FY 2040/2041 TOTAL	FY 2021/2022 TO FY 2040/2041 TOTAL
430620 Permits, Fire Prevention	2,320,537	2,366,948	2,414,287	2,462,572	2,511,824	2,562,060	2,613,301	2,665,567	2,718,879	2,718,879	25,354,853	48,003,726
430600 Permits, General	32,600	33,252	33,917	34,595	35,287	35,993	36,713	37,447	38,196	38,196	356,196	675,247
430680 Permits, Safety Related	63,412	64,680	65,974	67,293	68,639	70,012	71,412	72,841	74,297	74,297	692,859	1,313,463
430650 Establishments, Permits	22,710	23,391	24,093	24,816	25,560	26,327	26,327	26,327	26,327	26,327	252,206	449,910
TOTAL LICENSES AND PERMITS	2,439,259	2,488,271	2,538,270	2,589,277	2,641,311	2,694,392	2,747,754	2,802,182	2,857,699	2,857,699	26,656,115	50,442,346
431130 Fines, Library	38,047	38,808	39,584	40,376	41,184	42,007	42,847	43,704	43,704	43,704	413,967	761,473
431050 Fines, Safety Related	906,635	924,727	943,182	962,006	981,206	1,000,790	1,000,790	1,000,790	1,000,790	1,000,790	9,721,704	18,349,195
431010 Fines, General	19,162	19,437	19,720	20,011	20,312	20,312	20,312	20,312	20,312	20,312	200,200	395,168
TOTAL FINES AND FORFEITURES	963,844	982,972	1,002,486	1,022,393	1,042,701	1,063,109	1,063,949	1,064,806	1,064,806	1,064,806	10,335,870	19,505,835
432050 Fees, Development Related	1,565,280	1,612,238	1,660,605	1,710,424	1,761,736	1,814,588	1,869,026	1,925,097	1,982,850	2,042,335	17,944,180	32,942,586
TOTAL COMMUNITY DEVELOPMENT FEES	1,565,280	1,612,238	1,660,605	1,710,424	1,761,736	1,814,588	1,869,026	1,925,097	1,982,850	2,042,335	17,944,180	32,942,586
432210 Fees, Business License	0	0	0	0	0	0	0	0	0	0	0	0
432010 Fees, General	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL FINANCE FEES	0	0	0	0	0	0	0	0	0	0	0	0
432230 Fees, Library	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL LIBRARY FEES	0	0	0	0	0	0	0	0	0	0	0	0
432260 Fees, Recreation	4,670,003	4,810,103	4,954,406	5,103,038	5,256,129	5,413,813	5,576,228	5,743,514	5,915,820	6,093,294	53,536,348	97,706,462
432280 Fees, Employee Development	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RECREATION FEES	4,670,003	4,810,103	4,954,406	5,103,038	5,256,129	5,413,813	5,576,228	5,743,514	5,915,820	6,093,294	53,536,348	97,706,462
432120 Fees, Public Safety	820,749	845,372	870,733	896,855	923,761	951,473	980,018	1,009,418	1,039,701	1,070,892	9,408,971	17,338,786
432180 Fees, Animal Control	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	750,000	1,574,456
432360 Fees, Fire Inspection Fees	574,722	586,216	597,941	609,899	622,097	634,539	647,230	660,175	673,378	693,579	6,299,777	11,924,491
TOTAL PUBLIC SAFETY FEES	1,470,471	1,506,588	1,543,673	1,581,754	1,620,858	1,661,013	1,702,248	1,744,593	1,788,079	1,839,471	16,458,748	30,837,733
432030 Fees, Impact, and Mitigation	0	0	0	0	0	0	0	0	0	0	0	0
432200 Fees, Parking	166,767	171,770	176,923	182,230	187,697	193,328	199,128	205,102	211,255	217,593	1,911,793	3,362,487
TOTAL PUBLIC WORKS FEES	166,767	171,770	176,923	182,230	187,697	193,328	199,128	205,102	211,255	217,593	1,911,793	3,362,487
TOTAL FEES	7,872,520	8,100,699	8,335,608	8,577,446	8,826,421	9,082,742	9,346,629	9,618,306	9,898,003	10,192,693	89,851,069	164,849,268
415010 Interest Income on Investments	2,016,473	2,005,427	1,965,918	1,822,696	1,767,196	1,776,270	1,860,317	2,022,294	2,195,329	2,787,169	20,219,090	42,593,931
415030 Interest Income from Fiscal Agent	0	0	0	0	0	0	0	0	0	0	0	0
415100 Realized Gains (Losses)	0	0	0	0	0	0	0	0	0	0	0	0
415050 Interest on Receivables	143,414	147,000	150,675	154,441	158,303	162,260	162,260	166,317	170,373	174,531	1,589,573	3,008,888
TOTAL INVESTMENT EARNINGS	2,159,887	2,152,426	2,116,593	1,977,138	1,925,498	1,938,530	2,022,577	2,188,611	2,365,702	2,961,700	21,808,663	45,602,819
Refuse Loan (42)												
435010 Interfund Loan Revenue	0	0	0	0	0	0	0	0	0	0	0	16,203,144
Sewer Loan (43)												
TOTAL INTERFUND LOAN REVENUES	0	0	0	0	0	0	0	0	0	0	0	16,203,144
434390 Miscellaneous Revenue	92,450	94,199	95,941	97,717	99,529	101,377	103,262	105,185	107,146	107,146	1,003,952	2,752,640
434250 Rebates	0	0	0	0	0	0	0	0	0	0	0	0
434080 Other Financing Sources	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	6,703	67,028	140,758
434140 Property and Evidence Receipts	0	0	0	0	0	0	0	0	0	0	0	0
434290 Recoveries and Reimbursements	165,476	170,441	175,554	180,821	186,245	186,245	186,245	186,245	186,245	186,245	1,809,763	3,344,417
434230 Cash Over/Short	0	0	0	0	0	0	0	0	0	0	0	0
434050 Sale Proceeds	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,000	20,500
TOTAL OTHER REVENUES	265,629	272,343	279,197	286,240	293,477	295,325	297,210	299,133	301,094	301,094	2,890,743	6,258,315

**1000. GENERAL FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
423060 Contributions from Property Owners - Conway Assessment District	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055	6,055	1,313	1,313	1,313	52,379
423170 Donations, Restricted	57	50,000	0	0	0	0	0	0	0	0	0	0	50,000
423250 Private Grants	177,339	234,611	0	0	0	0	0	0	0	0	0	0	234,611
TOTAL CONTRIBUTIONS FROM NON- GOVERNMENTAL SOURCES	183,451	290,666	6,055	6,055	6,055	6,055	6,055	6,055	6,055	1,313	1,313	1,313	336,990
434080 Real Property Sale	0	11,245,000	0	0	0	0	0	0	0	0	0	0	11,245,000
3802 Gain on Sale of Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
3803 Armory Long-Term Lease	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SALE OF PROPERTY	0	11,245,000	0	0	0	0	0	0	0	0	0	0	11,245,000
480510 Transfers In	24,501,568	17,757,760	17,112,843	15,827,768	16,132,283	16,503,973	16,884,936	17,275,404	17,675,615	18,325,216	18,506,242	18,937,163	190,939,202
TOTAL TRANSFERS IN	24,501,568	17,757,760	17,112,843	15,827,768	16,132,283	16,503,973	16,884,936	17,275,404	17,675,615	18,325,216	18,506,242	18,937,163	190,939,202
FUND TOTAL	213,758,578	234,732,112	218,299,456	220,620,615	226,234,070	233,176,846	240,441,242	247,427,670	254,544,906	262,757,914	270,667,275	279,034,358	2,687,936,464

**1000. GENERAL FUND
REVENUES BY SOURCE**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2031/2032 TO FY 2040/2041 TOTAL	FY 2021/2022 TO FY 2040/2041 TOTAL
423060 Contributions from Property Owners - Conway Assessment District	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	65,509
423170 Donations, Restricted	0	0	0	0	0	0	0	0	0	0	0	50,000
423250 Private Grants	0	0	0	0	0	0	0	0	0	0	0	234,611
TOTAL CONTRIBUTIONS FROM NON- GOVERNMENTAL SOURCES	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	1,313	13,130	350,120
434080 Real Property Sale	0	0	0	0	0	0	0	0	0	0	0	11,245,000
3802 Gain on Sale of Assets	0	0	0	0	0	0	0	0	0	0	0	0
3803 Armory Long-Term Lease	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL SALE OF PROPERTY	0	0	0	0	0	0	0	0	0	0	0	11,245,000
480510 Transfers In	19,187,186	18,640,119	19,108,449	19,588,590	20,080,843	20,585,512	21,102,913	21,612,640	22,135,128	22,670,697	204,712,076	395,651,278
TOTAL TRANSFERS IN	19,187,186	18,640,119	19,108,449	19,588,590	20,080,843	20,585,512	21,102,913	21,612,640	22,135,128	22,670,697	204,712,076	395,651,278
FUND TOTAL	288,118,870	296,157,980	305,636,517	315,235,872	325,349,551	335,784,453	346,722,210	358,008,686	369,789,748	382,349,523	3,323,153,410	6,011,089,874

Financial Plans - Special Revenue Funds

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**CITY OF SUNNYVALE
2020. COMBINED HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	55,699,854	58,923,419	44,440,378	76,339,287	0	0	0	0	0	0	0	0	58,923,419
CURRENT RESOURCES:													
Housing Mitigation Fees	38,304	11,645,786	27,586,461	16,190,804	6,928,554	7,067,125	7,208,468	7,352,637	7,499,690	7,649,683	7,802,677	7,958,731	114,890,616
Housing Loan Repayments	250,256	249,598	408,140	416,303	424,629	433,121	441,784	450,619	459,632	468,824	478,201	486,716	4,717,566
BMR In-Lieu Fees	1,946,040	9,329,553	1,700,000	2,550,000	2,550,000	1,104,401	1,126,489	1,149,019	1,171,999	1,195,439	1,219,348	1,243,735	24,339,983
BMR Processing Fees	24,304	79,442	39,073	39,854	40,652	41,465	42,294	43,140	44,003	44,883	45,780	46,696	507,281
Transfers From Other Funds	1,000,000	1,000,000	2,500,000	1,000,000	200,000	110,000	0	0	0	0	0	0	4,810,000
Rental Income	404,288	12,000	12,000	0	0	0	0	0	0	0	0	0	24,000
Interest Income	1,062,774	1,013,384	1,460,095	0	0	0	0	0	0	0	0	0	2,473,479
TOTAL CURRENT RESOURCES	4,725,967	23,329,765	33,705,768	20,196,961	10,143,834	8,756,112	8,819,034	8,995,415	9,175,323	9,358,830	9,546,006	9,735,878	151,762,925
TOTAL AVAILABLE RESOURCES	60,425,821	82,253,184	78,146,146	96,536,248	10,143,834	8,756,112	8,819,034	8,995,415	9,175,323	9,358,830	9,546,006	9,735,878	210,686,344
CURRENT REQUIREMENTS:													
Operations	939,006	1,011,087	1,056,569	1,086,537	1,120,414	1,154,396	1,188,902	1,224,629	1,261,329	1,299,128	1,338,105	1,378,224	13,119,321
New Civic Center Rent	0	0	200,619	407,257	419,474	432,059	445,020	458,371	472,122	486,286	500,874	515,901	4,337,984
Special Projects	454,824	24,941,807	262,000	250,000	262,000	0	12,077	0	12,812	0	13,592	10,000	25,764,288
Future Housing Projects	0	0	0	94,501,116	8,040,386	6,857,700	6,848,451	6,975,795	7,083,976	6,976,691	7,320,676	7,487,920	152,092,711
Transfer To General Fund	0	11,557,134	0	0	0	0	0	0	0	239,404	0	0	11,796,538
Transfer To Infrastructure Fund	131	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	108,441	203,675	205,340	206,883	214,929	223,097	233,437	243,130	249,193	258,968	271,885	240,372	2,550,908
General Fund In-Lieu	0	99,101	82,333	84,455	86,631	88,861	91,146	93,489	95,891	98,352	100,875	103,461	1,024,595
TOTAL CURRENT REQUIREMENTS	1,502,402	37,812,805	1,806,861	96,536,249	10,143,834	8,756,112	8,819,034	8,995,415	9,175,323	9,358,829	9,546,007	9,735,878	210,686,344
RESERVES:													
Housing Mitigation Reserve	51,383,511	28,129,348	58,617,469	0	0	0	0	0	0	0	0	0	0
BMR Reserve	7,539,908	16,311,030	17,721,818	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	58,923,419	44,440,378	76,339,287	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2020. COMBINED HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	58,923,419
CURRENT RESOURCES:												
Housing Mitigation Fees	8,197,493	8,443,417	8,696,720	8,957,621	9,226,350	9,503,141	9,788,235	10,081,882	10,384,338	10,695,869	93,975,066	208,865,682
Housing Loan Repayments	495,402	508,691	522,379	536,477	550,999	565,956	581,362	597,230	613,574	630,408	5,602,478	10,320,044
BMR In-Lieu Fees	1,281,047	1,319,478	1,359,063	1,399,835	1,441,830	1,485,085	1,529,637	1,575,526	1,622,792	1,671,476	14,685,768	39,025,751
BMR Processing Fees	48,097	49,540	51,026	52,557	54,133	55,757	57,430	59,153	60,927	62,755	551,375	1,058,656
Transfers From Other Funds	0	0	0	0	0	0	0	0	0	0	0	4,810,000
Rental Income	0	0	0	0	0	0	0	0	0	0	0	24,000
Interest Income	0	0	0	0	0	0	0	0	0	0	0	2,473,479
TOTAL CURRENT RESOURCES	10,022,038	10,321,126	10,629,187	10,946,490	11,273,312	11,609,938	11,956,664	12,313,791	12,681,632	13,060,508	114,814,687	266,577,612
TOTAL AVAILABLE RESOURCES	10,022,038	10,321,126	10,629,187	10,946,490	11,273,312	11,609,938	11,956,664	12,313,791	12,681,632	13,060,508	114,814,687	325,501,031
CURRENT REQUIREMENTS:												
Operations	1,411,361	1,451,330	1,492,589	1,535,288	1,579,345	1,624,780	1,671,739	1,720,252	1,770,453	1,806,630	16,063,766	29,183,087
New Civic Center Rent	531,378	547,319	563,739	580,651	598,070	616,012	634,493	653,528	673,133	693,327	6,091,650	10,429,634
Special Projects	14,420	0	15,298	0	16,229	0	17,350	0	18,391	0	81,688	25,845,976
Future Housing Projects	7,715,971	7,960,287	8,181,597	8,446,138	8,716,990	9,055,610	9,339,058	9,655,799	9,945,720	10,386,252	89,403,421	241,496,132
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	11,796,538
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	242,797	253,362	264,352	269,946	245,284	193,143	170,558	157,594	144,089	41,141	1,982,265	4,533,173
General Fund In-Lieu	106,112	108,829	111,613	114,468	117,394	120,393	123,467	126,618	129,847	133,158	1,191,898	2,216,493
TOTAL CURRENT REQUIREMENTS	10,022,038	10,321,126	10,629,187	10,946,490	11,273,312	11,609,938	11,956,664	12,313,791	12,681,632	13,060,508	114,814,687	325,501,031
RESERVES:												
Housing Mitigation Reserve	0	0	0	0	0	0	0	0	0	0	0	0
BMR Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2021. HOUSING MITIGATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	49,719,922	51,383,511	28,129,348	58,617,469	0	0	0	0	0	0	0	0	51,383,511
CURRENT RESOURCES:													
Housing Mitigation Fees	38,304	11,645,786	27,586,461	16,190,804	6,928,554	7,067,125	7,208,468	7,352,637	7,499,690	7,649,683	7,802,677	7,958,731	114,890,616
Housing Loan Repayments	207,246	205,728	363,392	370,660	378,073	385,634	393,347	401,214	409,238	417,423	425,771	434,287	4,184,768
Transfer From Redevelopment Housing Fund	1,000,000	1,000,000	2,500,000	1,000,000	200,000	110,000	0	0	0	0	0	0	4,810,000
Rental Income	404,288	12,000	12,000	0	0	0	0	0	0	0	0	0	24,000
Interest Income	938,576	777,236	1,039,936	0	0	0	0	0	0	0	0	0	1,817,172
TOTAL CURRENT RESOURCES	2,588,414	13,640,750	31,501,789	17,561,464	7,506,627	7,562,759	7,601,815	7,753,851	7,908,928	8,067,106	8,228,449	8,393,018	125,726,556
TOTAL AVAILABLE RESOURCES	52,308,336	65,024,261	59,631,137	76,178,933	7,506,627	7,562,759	7,601,815	7,753,851	7,908,928	8,067,106	8,228,449	8,393,018	177,110,066
CURRENT REQUIREMENTS:													
Operations	404,195	601,749	646,410	665,215	686,095	706,709	727,621	749,164	771,353	794,213	817,760	842,025	8,008,313
Special Projects	454,824	24,575,114	12,000	0	12,000	0	12,077	0	12,812	0	13,592	0	24,637,595
New Civic Center Rent	0	0	200,619	407,257	419,474	432,059	445,020	458,371	472,122	486,286	500,874	515,901	4,337,984
Future Housing Projects	0	0	0	74,949,788	6,226,902	6,256,257	6,242,634	6,365,432	6,467,209	6,355,226	6,696,015	6,849,950	126,409,412
Transfer To General Fund	0	11,557,134	0	0	0	0	0	0	0	239,404	0	0	11,796,538
Transfer To Infrastructure Fund	131	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	65,674	99,474	107,427	108,245	112,479	116,779	122,197	127,274	130,445	135,579	142,363	125,815	1,328,077
General Fund In-Lieu	0	61,443	47,212	48,429	49,677	50,955	52,266	53,609	54,986	56,398	57,845	59,328	592,148
TOTAL CURRENT REQUIREMENTS	924,825	36,894,913	1,013,668	76,178,933	7,506,627	7,562,759	7,601,815	7,753,851	7,908,928	8,067,106	8,228,449	8,393,018	177,110,067
RESERVES:													
Housing Mitigation Reserve	51,383,511	28,129,348	58,617,469	0	0	0	0	0	0	0	0	0	(1)
TOTAL RESERVES	51,383,511	28,129,348	58,617,469	0	0	0	0	0	0	0	0	0	(1)
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2021. HOUSING MITIGATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	51,383,511
CURRENT RESOURCES:												
Housing Mitigation Fees	8,197,493	8,443,417	8,696,720	8,957,621	9,226,350	9,503,141	9,788,235	10,081,882	10,384,338	10,695,869	93,975,066	208,865,682
Housing Loan Repayments	442,973	456,262	469,950	484,048	498,570	513,527	528,933	544,800	561,145	577,979	5,078,185	9,262,953
Transfer From Redevelopment Housing Fund	0	0	0	0	0	0	0	0	0	0	0	4,810,000
Rental Income	0	0	0	0	0	0	0	0	0	0	0	24,000
Interest Income	0	0	0	0	0	0	0	0	0	0	0	1,817,172
TOTAL CURRENT RESOURCES	8,640,465	8,899,679	9,166,670	9,441,670	9,724,920	10,016,667	10,317,167	10,626,682	10,945,483	11,273,847	99,053,251	224,779,807
TOTAL AVAILABLE RESOURCES	8,640,465	8,899,679	9,166,670	9,441,670	9,724,920	10,016,667	10,317,167	10,626,682	10,945,483	11,273,847	99,053,251	276,163,318
CURRENT REQUIREMENTS:												
Operations	868,817	896,486	925,045	954,544	985,002	1,016,437	1,048,894	1,082,408	1,117,008	1,137,186	10,031,826	18,040,139
Special Projects	14,420	0	15,298	0	16,229	0	17,350	0	18,391	0	81,688	24,719,283
New Civic Center Rent	531,378	547,319	563,739	580,651	598,070	616,012	634,493	653,528	673,133	693,327	6,091,650	10,429,634
Future Housing Projects	7,037,927	7,260,856	7,460,215	7,699,540	7,929,920	8,213,971	8,456,284	8,735,603	8,987,050	9,345,602	81,126,968	207,536,381
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	11,796,538
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	127,076	132,612	138,371	141,296	128,382	101,210	89,347	82,537	75,443	21,376	1,037,650	2,365,727
General Fund In-Lieu	60,848	62,406	64,002	65,639	67,317	69,037	70,799	72,606	74,458	76,356	683,469	1,275,617
TOTAL CURRENT REQUIREMENTS	8,640,465	8,899,679	9,166,670	9,441,670	9,724,920	10,016,667	10,317,167	10,626,682	10,945,483	11,273,847	99,053,251	276,163,319
RESERVES:												
Housing Mitigation Reserve	0	0	0	0	0	0	0	0	0	0	0	(1)
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	(1)
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2023. HOUSING FUND/BELOW MARKET RATE (BMR) HOUSING SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	5,979,932	7,539,908	16,311,030	17,721,818	0	0	0	0	0	0	0	0	7,539,908
CURRENT RESOURCES:													
BMR In-Lieu fees	1,946,040	9,329,553	1,700,000	2,550,000	2,550,000	1,104,401	1,126,489	1,149,019	1,171,999	1,195,439	1,219,348	1,243,735	24,339,983
BMR Processing Fees	24,304	79,442	39,073	39,854	40,652	41,465	42,294	43,140	44,003	44,883	45,780	46,696	507,281
Housing Loan Repayments	43,010	43,870	44,748	45,643	46,556	47,487	48,437	49,405	50,393	51,401	52,429	52,429	532,799
Interest Income	124,199	236,148	420,159	0	0	0	0	0	0	0	0	0	656,307
TOTAL CURRENT RESOURCES	2,137,553	9,689,014	2,203,980	2,635,497	2,637,207	1,193,352	1,217,219	1,241,564	1,266,395	1,291,723	1,317,557	1,342,860	26,036,369
TOTAL AVAILABLE RESOURCES	8,117,485	17,228,922	18,515,010	20,357,315	2,637,207	1,193,352	1,217,219	1,241,564	1,266,395	1,291,723	1,317,557	1,342,860	33,576,277
CURRENT REQUIREMENTS:													
Operations	534,811	409,339	410,158	421,322	434,319	447,686	461,281	475,465	489,977	504,915	520,344	536,199	5,111,006
Special Projects	0	366,694	250,000	250,000	250,000	0	0	0	0	0	0	10,000	1,126,694
Future Projects	0	0	0	19,551,328	1,813,484	601,442	605,818	610,363	616,767	621,465	624,661	637,970	25,683,299
Transfer To Employee Benefits Fund	42,767	104,201	97,913	98,638	102,450	106,318	111,240	115,856	118,747	123,389	129,522	114,557	1,222,831
General Fund In-Lieu	0	37,659	35,121	36,026	36,954	37,905	38,880	39,880	40,904	41,954	43,030	44,133	432,447
TOTAL CURRENT REQUIREMENTS	577,577	917,892	793,192	20,357,315	2,637,207	1,193,352	1,217,219	1,241,564	1,266,395	1,291,723	1,317,557	1,342,860	33,576,277
RESERVES:													
BMR Reserve	7,539,908	16,311,030	17,721,818	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	7,539,908	16,311,030	17,721,818	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2023. HOUSING FUND/BELOW MARKET RATE (BMR) HOUSING SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	7,539,908
CURRENT RESOURCES:												
BMR In-Lieu fees	1,281,047	1,319,478	1,359,063	1,399,835	1,441,830	1,485,085	1,529,637	1,575,526	1,622,792	1,671,476	14,685,768	39,025,751
BMR Processing Fees	48,097	49,540	51,026	52,557	54,133	55,757	57,430	59,153	60,927	62,755	551,375	1,058,656
Housing Loan Repayments	52,429	52,429	52,429	52,429	52,429	52,429	52,429	52,429	52,429	52,429	524,293	1,057,092
Interest Income	0	0	0	0	0	0	0	0	0	0	0	656,307
TOTAL CURRENT RESOURCES	1,381,573	1,421,447	1,462,518	1,504,820	1,548,392	1,593,271	1,639,496	1,687,108	1,736,149	1,786,660	15,761,436	41,797,804
TOTAL AVAILABLE RESOURCES	1,381,573	1,421,447	1,462,518	1,504,820	1,548,392	1,593,271	1,639,496	1,687,108	1,736,149	1,786,660	15,761,436	49,337,712
CURRENT REQUIREMENTS:												
Operations	542,544	554,844	567,544	580,744	594,344	608,344	622,844	637,844	653,444	669,444	6,031,940	11,142,946
Special Projects	0	0	0	0	0	0	0	0	0	0	0	1,126,693
Future Projects	678,044	699,430	721,383	746,598	787,070	841,638	882,774	920,195	958,670	1,040,650	8,276,453	33,959,752
Transfer To Employee Benefits Fund	115,721	120,750	125,981	128,650	116,901	91,933	81,211	75,057	68,646	19,765	944,615	2,167,446
General Fund In-Lieu	45,264	46,423	47,611	48,829	50,077	51,356	52,667	54,011	55,389	56,801	508,429	940,876
TOTAL CURRENT REQUIREMENTS	1,381,573	1,421,447	1,462,518	1,504,820	1,548,392	1,593,271	1,639,496	1,687,108	1,736,149	1,786,660	15,761,436	49,337,712
RESERVES:												
BMR Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2060. HOME GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,012,031	1,524,805	2,050,355	471,018	0	0	0	0	0	0	0	0	1,524,805
CURRENT RESOURCES:													
HOME Grant Allocations:													
HUD Program Year 2016	0	131,604	0	0	0	0	0	0	0	0	0	0	131,604
HUD Program Year 2017	0	162,824	0	0	0	0	0	0	0	0	0	0	162,824
HUD Program Year 2018	0	381,281	0	0	0	0	0	0	0	0	0	0	381,281
HUD Program Year 2019	0	361,876	0	0	0	0	0	0	0	0	0	0	361,876
HUD Program Year 2020	0	426,754	0	0	0	0	0	0	0	0	0	0	426,754
HUD Program Year 2021	0	415,138	0	0	0	0	0	0	0	0	0	0	415,138
HUD Program Year 2022	0	0	477,145	0	0	0	0	0	0	0	0	0	477,145
Future HUD Allocations	0	0	0	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	3,600,000
Housing Loan Repayments	1,123,948	0	0	0	1,425,596	0	0	0	0	0	959,580	0	2,385,176
Interest Income	19,590	35,398	31,128	0	0	0	0	0	0	0	0	0	66,526
TOTAL CURRENT RESOURCES	1,143,538	1,914,875	508,273	400,000	1,825,596	400,000	400,000	400,000	400,000	400,000	1,359,580	400,000	8,408,324
TOTAL AVAILABLE RESOURCES	2,155,569	3,439,680	2,558,628	871,018	1,825,596	400,000	400,000	400,000	400,000	400,000	1,359,580	400,000	9,933,130
CURRENT REQUIREMENTS:													
Operations	64,506	78,304	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	888,434
In-Lieu Charges	3,567	5,939	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	71,909
Special Projects	562,691	1,284,076	2,000,000	0	0	0	0	0	0	0	0	0	3,284,076
Future HOME/Housing Projects	0	0	0	783,408	1,737,986	312,390	312,390	312,390	312,390	312,390	1,271,970	312,390	5,667,704
Transfer to Employee Benefits	0	21,006	0	0	0	0	0	0	0	0	0	0	21,006
TOTAL CURRENT REQUIREMENTS	630,764	1,389,325	2,087,610	871,018	1,825,596	400,000	400,000	400,000	400,000	400,000	1,359,580	400,000	9,933,130
RESERVES:													
HOME Reserve	1,524,805	2,050,355	471,018	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	1,524,805	2,050,355	471,018	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2060. HOME GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	1,524,805
CURRENT RESOURCES:												
HOME Grant Allocations:												
HUD Program Year 2016	0	0	0	0	0	0	0	0	0	0	0	131,604
HUD Program Year 2017	0	0	0	0	0	0	0	0	0	0	0	162,824
HUD Program Year 2018	0	0	0	0	0	0	0	0	0	0	0	381,281
HUD Program Year 2019	0	0	0	0	0	0	0	0	0	0	0	361,876
HUD Program Year 2020	0	0	0	0	0	0	0	0	0	0	0	426,754
HUD Program Year 2021	0	0	0	0	0	0	0	0	0	0	0	415,138
HUD Program Year 2022	0	0	0	0	0	0	0	0	0	0	0	477,145
Future HUD Allocations	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	4,000,000	7,600,000
Housing Loan Repayments	185,000	0	0	0	0	0	0	0	0	1,682,764	1,867,764	4,252,940
Interest Income	0	0	0	0	0	0	0	0	0	0	0	66,526
TOTAL CURRENT RESOURCES	585,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	2,082,764	5,867,764	14,276,088
TOTAL AVAILABLE RESOURCES	585,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	2,082,764	5,867,764	15,800,893
CURRENT REQUIREMENTS:												
Operations	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	81,013	810,130	1,698,564
In-Lieu Charges	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	6,597	65,970	137,879
Special Projects	0	0	0	0	0	0	0	0	0	0	0	3,284,076
Future HOME/Housing Projects	497,390	312,390	312,390	312,390	312,390	312,390	312,390	312,390	312,390	1,995,154	4,991,664	10,659,368
Transfer to Employee Benefits	0	0	0	0	0	0	0	0	0	0	0	21,006
TOTAL CURRENT REQUIREMENTS	585,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	2,082,764	5,867,764	15,800,893
RESERVES:												
HOME Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2080. REDEVELOPMENT HOUSING FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,072,905	4,060,872	6,445,021	3,765,811	2,547,385	2,095,624	1,724,278	1,455,115	1,179,039	895,868	605,416	307,494	4,060,872
CURRENT RESOURCES:													
Revenue From Other Agency	2,919,938	3,589,301	0	0	0	0	0	0	0	0	0	0	3,589,301
Interest Income	97,068	104,019	126,060	77,941	45,970	37,821	31,479	26,081	20,544	14,864	9,039	3,045	496,863
TOTAL CURRENT RESOURCES	3,017,006	3,693,320	126,060	77,941	45,970	37,821	31,479	26,081	20,544	14,864	9,039	3,045	4,086,164
TOTAL AVAILABLE RESOURCES	5,089,911	7,754,192	6,571,081	3,843,752	2,593,355	2,133,445	1,755,757	1,481,196	1,199,583	910,732	614,455	310,539	8,147,036
CURRENT REQUIREMENTS:													
Operations	25,893	44,275	41,650	32,578	33,440	34,363	35,226	36,161	37,055	38,321	39,208	44,265	416,543
Special Projects	0	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	2,750,000
Transfer to Employee Benefits	0	11,670	10,132	10,210	10,621	11,039	11,554	12,036	12,597	12,828	13,480	11,890	128,058
Transfer To Housing Fund	1,000,000	1,000,000	2,500,000	1,000,000	200,000	110,000	0	0	0	0	0	0	4,810,000
General Fund In-Lieu	3,145	3,227	3,488	3,578	3,670	3,765	3,861	3,961	4,062	4,167	4,274	4,383	42,435
TOTAL CURRENT REQUIREMENTS	1,029,039	1,309,171	2,805,270	1,296,367	497,731	409,167	300,642	302,157	303,715	305,316	306,961	310,538	8,147,036
RESERVES:													
20 Year RAP	4,060,872	6,445,021	3,765,811	2,547,385	2,095,624	1,724,278	1,455,115	1,179,039	895,868	605,416	307,494	0	0
TOTAL RESERVES	4,060,872	6,445,021	3,765,811	2,547,385	2,095,624	1,724,278	1,455,115	1,179,039	895,868	605,416	307,494	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2040. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	343,735	141,500	761,222	232,879	93,513	144,986	2,332	65,723	135,345	211,380	294,025	133,474	141,500
CURRENT RESOURCES:													
HUD Program Year 2017	127,403	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2018	133,119	59,706	0	0	0	0	0	0	0	0	0	0	59,706
HUD Program Year 2019	337,541	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2020	948,150	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2021	0	1,200,561	0	0	0	0	0	0	0	0	0	0	1,200,561
HUD Program Year 2022	0	0	1,128,312	0	0	0	0	0	0	0	0	0	1,128,312
Future HUD Allocations	0	0	0	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	10,800,000
Housing Loan Repayments	131,207	229,197	150,000	190,000	195,700	201,571	207,618	213,847	220,262	226,870	233,676	240,686	2,309,427
CDBG-CV	352,942	1,008,223	0	0	0	0	0	0	0	0	0	0	1,008,223
TOTAL CURRENT RESOURCES	2,030,361	2,497,687	1,278,312	1,390,000	1,395,700	1,401,571	1,407,618	1,413,847	1,420,262	1,426,870	1,433,676	1,440,686	16,506,229
TOTAL AVAILABLE RESOURCES	2,374,095	2,639,187	2,039,534	1,622,879	1,489,213	1,546,557	1,409,950	1,479,570	1,555,607	1,638,250	1,727,701	1,574,161	16,647,729
CURRENT REQUIREMENTS:													
Operations	403,909	364,943	387,964	404,837	404,837	404,837	404,837	404,837	404,837	404,837	404,837	404,837	4,396,439
Special Projects	491,292	870,204	617,993	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	1,938,197
Public Facility/ADA Projects	689,213	334,304	583,686	300,000	0	0	300,000	0	0	300,000	0	0	1,817,990
Outside Group Funding Projects	648,181	201,484	194,184	181,800	181,800	181,800	181,800	181,800	181,800	181,800	181,801	181,800	2,031,869
Future CDBG Projects	0	0	0	569,901	684,762	884,760	384,762	684,760	684,762	384,760	934,761	684,761	5,897,989
Transfer To Employee Benefits	0	81,688	0	0	0	0	0	0	0	0	0	0	81,688
Transfer To General Fund	0	25,342	22,828	22,828	22,828	22,828	22,828	22,828	22,828	22,828	22,828	22,828	253,622
TOTAL CURRENT REQUIREMENTS	2,232,596	1,877,965	1,806,655	1,529,366	1,344,227	1,544,225	1,344,227	1,344,225	1,344,227	1,344,225	1,594,227	1,344,226	16,417,794
RESERVES:													
20 Year RAP	141,500	761,222	232,879	93,513	144,986	2,332	65,723	135,345	211,380	294,025	133,474	229,935	229,935
TOTAL RESERVES	141,500	761,222	232,879	93,513	144,986	2,332	65,723	135,345	211,380	294,025	133,474	229,935	229,935
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2040. COMBINED COMMUNITY DEVELOPMENT BLOCK GRANT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	229,935	333,616	444,734	563,512	440,181	574,977	718,143	619,931	780,599	700,414	229,935	141,500
CURRENT RESOURCES:												
HUD Program Year 2017	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2018	0	0	0	0	0	0	0	0	0	0	0	59,706
HUD Program Year 2019	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2020	0	0	0	0	0	0	0	0	0	0	0	0
HUD Program Year 2021	0	0	0	0	0	0	0	0	0	0	0	1,200,561
HUD Program Year 2022	0	0	0	0	0	0	0	0	0	0	0	1,128,312
Future HUD Allocations	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	12,000,000	22,800,000
Housing Loan Repayments	247,907	255,344	263,004	270,895	279,021	287,392	296,014	304,894	314,041	323,462	2,841,975	5,151,402
CDBG-CV	0	0	0	0	0	0	0	0	0	1,008,223	1,008,223	2,016,447
TOTAL CURRENT RESOURCES	1,447,907	1,455,344	1,463,004	1,470,895	1,479,021	1,487,392	1,496,014	1,504,894	1,514,041	2,531,686	15,850,198	32,356,428
TOTAL AVAILABLE RESOURCES	1,677,842	1,788,960	1,907,738	2,034,407	1,919,203	2,062,369	2,214,157	2,124,825	2,294,640	3,232,100	16,080,133	32,497,927
CURRENT REQUIREMENTS:												
Operations	426,370	426,370	426,370	426,370	426,370	426,370	426,370	426,370	426,370	426,370	4,263,702	8,660,141
Special Projects	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	500,000	2,438,197
Public Facility/ADA Projects	300,000	0	0	300,000	0	0	0	0	0	0	600,000	2,417,990
Outside Group Funding Projects	181,800	181,800	181,800	181,800	181,800	181,800	181,800	181,800	181,800	181,800	1,818,000	3,849,869
Future CDBG Projects	363,418	663,418	663,418	613,418	663,418	663,418	913,418	663,418	913,418	913,417	7,034,181	12,932,170
Transfer To Employee Benefits	0	0	0	0	0	0	0	0	0	0	0	81,688
Transfer To General Fund	22,637	22,637	22,637	22,637	22,637	22,637	22,637	22,637	22,637	22,637	226,375	479,997
TOTAL CURRENT REQUIREMENTS	1,344,226	1,344,226	1,344,226	1,594,226	1,344,226	1,344,226	1,594,226	1,344,226	1,594,226	1,594,225	14,442,258	30,860,052
RESERVES:												
20 Year RAP	333,616	444,734	563,512	440,181	574,977	718,143	619,931	780,599	700,414	1,637,875	1,637,875	1,637,875
TOTAL RESERVES	333,616	444,734	563,512	440,181	574,977	718,143	619,931	780,599	700,414	1,637,875	1,637,875	1,637,875
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2100. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	99,204,733	83,259,031	58,578,926	60,751,627	62,202,403	39,498,256	39,181,977	33,342,050	32,691,102	34,485,755	31,962,357	35,737,572	83,259,031
CURRENT RESOURCES:													
Investment Earnings	1,859,771	1,260,984	1,621,534	1,656,919	886,853	880,652	766,143	753,380	788,569	739,090	813,114	779,542	10,946,780
Park Dedication Fees	4,203,104	33,629,534	25,437,302	16,856,241	10,434,623	10,643,315	10,856,182	11,073,305	11,294,772	11,520,667	11,520,667	11,520,667	164,787,275
TOTAL CURRENT RESOURCES	6,062,875	34,890,518	27,058,836	18,513,160	11,321,476	11,523,967	11,622,325	11,826,685	12,083,341	12,259,757	12,333,781	12,300,209	175,734,055
TOTAL AVAILABLE RESOURCES	105,267,608	118,149,549	85,637,762	79,264,787	73,523,879	51,022,224	50,804,302	45,168,735	44,774,442	46,745,512	44,296,137	48,037,781	258,993,086
CURRENT REQUIREMENTS:													
New Acquisition	0	0	0	0	20,000,000	0	0	0	0	0	0	0	20,000,000
Projects	14,677,565	55,921,858	21,994,118	14,913,941	12,645,934	9,808,337	14,315,496	10,393,032	7,942,053	12,528,779	6,464,583	6,861,069	173,789,198
Project Administration	2,626,252	2,625,579	2,892,018	2,148,443	1,379,689	2,031,909	3,146,757	2,084,601	2,346,634	2,254,378	2,093,984	1,420,089	24,424,080
Transfers Out	4,704,761	511,593	0	0	0	0	0	0	0	0	0	0	511,593
TOTAL CURRENT REQUIREMENTS	22,008,578	59,570,623	24,886,135	17,062,384	34,025,623	11,840,246	17,462,252	12,477,633	10,288,687	14,783,156	8,558,566	8,281,158	219,236,464
RESERVES:													
Capital Projects Reserve	72,380,371	42,124,359	40,015,959	43,083,208	38,292,137	35,847,195	27,836,031	24,970,422	24,506,121	19,678,589	21,149,671	22,864,589	22,864,589
Land Acquisition Set-Aside (20%)	10,878,660	16,454,567	20,735,668	19,119,195	1,206,119	3,334,782	5,506,019	7,720,680	9,979,634	12,283,768	14,587,901	16,892,034	16,892,034
TOTAL RESERVES	83,259,031	58,578,926	60,751,627	62,202,403	39,498,256	39,181,977	33,342,050	32,691,102	34,485,755	31,962,357	35,737,572	39,756,623	39,756,623
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2100. PARK DEDICATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	39,756,623	45,607,897	51,803,695	43,161,682	51,431,511	36,411,911	48,557,201	61,139,318	73,826,891	85,082,963	39,756,623	83,259,031
CURRENT RESOURCES:												
Investment Earnings	1,112,388	1,263,505	1,052,724	1,254,427	888,095	1,184,322	1,491,203	1,800,656	2,075,194	2,281,698	14,404,212	25,350,992
Park Dedication Fees	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	11,520,667	115,206,669	279,993,945
TOTAL CURRENT RESOURCES	12,633,055	12,784,172	12,573,391	12,775,094	12,408,762	12,704,989	13,011,870	13,321,323	13,595,861	13,802,365	129,610,881	305,344,937
TOTAL AVAILABLE RESOURCES	52,389,678	58,392,069	64,377,086	55,936,776	63,840,273	49,116,900	61,569,071	74,460,641	87,422,752	98,885,328	169,367,505	388,603,968
CURRENT REQUIREMENTS:												
New Acquisition	0	0	0	0	0	0	0	0	0	0	0	20,000,000
Projects	5,349,914	5,285,206	17,412,638	3,730,399	22,902,313	540,724	384,408	454,398	795,259	3,744,860	60,600,119	234,389,317
Project Administration	1,431,868	1,303,167	3,802,765	774,867	4,526,049	18,976	45,345	179,353	1,544,531	1,590,867	15,217,788	39,641,868
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	511,593
TOTAL CURRENT REQUIREMENTS	6,781,782	6,588,374	21,215,404	4,505,266	27,428,362	559,700	429,753	633,750	2,339,790	5,335,727	75,817,907	295,054,371
RESERVES:												
Capital Projects Reserve	26,411,729	30,303,394	19,357,248	25,322,943	7,999,210	17,840,366	28,118,350	38,501,790	47,453,728	53,616,233	53,616,233	53,616,233
Land Acquisition Set-Aside (20%)	19,196,168	21,500,301	23,804,434	26,108,568	28,412,701	30,716,835	33,020,968	35,325,101	37,629,235	39,933,368	39,933,368	39,933,368
TOTAL RESERVES	45,607,897	51,803,695	43,161,682	51,431,511	36,411,911	48,557,201	61,139,318	73,826,891	85,082,963	93,549,601	93,549,601	93,549,601
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2200. ASSET FORFEITURE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	50,416	49,466	0	0	0	0	0	0	0	0	0	0	50,416
CURRENT RESOURCES:													
Interest Income	670	353	0	0	0	0	0	0	0	0	0	0	1,023
TOTAL CURRENT RESOURCES	670	353	0	0	0	0	0	0	0	0	0	0	1,023
TOTAL AVAILABLE RESOURCES	51,086	49,819	0	0	0	0	0	0	0	0	0	0	51,439
CURRENT REQUIREMENTS:													
Operations	1,620	1,668	0	0	0	0	0	0	0	0	0	0	3,288
Capital Projects	0	48,151	0	0	0	0	0	0	0	0	0	0	48,151
TOTAL CURRENT REQUIREMENTS	1,620	49,819	0	0	0	0	0	0	0	0	0	0	51,439
RESERVES:													
Asset Forfeiture	49,466	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	49,466	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
2220. POLICE SERVICES AUGMENTATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	113,210	420,016	330,012	270,378	170,554	54,301	0	0	0	0	0	0	420,016
CURRENT RESOURCES:													
SLES Fund (AB3229)	517,181	235,657	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,640,717
Interest Income	4,302	6,471	6,595	4,160	1,065	0	0	0	0	0	0	0	18,291
TOTAL CURRENT RESOURCES	521,483	242,128	347,101	344,666	341,571	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,659,008
TOTAL AVAILABLE RESOURCES	634,693	662,144	677,113	615,044	512,125	394,807	340,506	340,506	340,507	340,506	340,506	340,506	4,079,024
CURRENT REQUIREMENTS:													
Operations	214,677	332,132	406,735	444,490	457,824	394,807	340,506	340,506	340,506	340,506	340,506	340,506	4,079,024
TOTAL CURRENT REQUIREMENTS	214,677	332,132	406,735	444,490	457,824	394,807	340,506	340,506	340,506	340,506	340,506	340,506	4,079,024
RESERVES:													
20 Year RAP	420,016	330,012	270,378	170,554	54,301	0	0	0	0	0	0	0	0
TOTAL RESERVES	420,016	330,012	270,378	170,554	54,301	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2220. POLICE SERVICES AUGMENTATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	420,016
CURRENT RESOURCES:												
SLES Fund (AB3229)	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,045,777
Interest Income	0	0	0	0	0	0	0	0	0	0	0	18,291
TOTAL CURRENT RESOURCES	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,064,068
TOTAL AVAILABLE RESOURCES	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,484,084
CURRENT REQUIREMENTS:												
Operations	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,484,084
TOTAL CURRENT REQUIREMENTS	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	340,506	3,405,060	7,484,084
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2300. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	
RESERVE/FUND BALANCE, JULY 1	146,991	127,500	0	0	0	0	0	0	0	0	0	0	127,500
CURRENT RESOURCES:													
Intergovernmental Revenue, Federal	8,313,171	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	104,500,000
Intergovernmental Revenue, State	858,830	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	11,000,000
Intergovernmental Revenue, County	28,026	0	0	0	0	0	0	0	0	0	0	0	0
Intergovernmental Revenue, Other	10,758	0	0	0	0	0	0	0	0	0	0	0	0
Contributions from Non-Governmental Sources	3,768	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	9,214,554	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	115,500,000
TOTAL AVAILABLE RESOURCES	9,361,545	10,627,500	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	115,627,500
CURRENT REQUIREMENTS:													
Operations	8,719,067	10,242,411	9,747,968	9,740,012	9,731,897	9,723,620	9,715,178	9,706,565	9,697,781	9,688,822	9,679,682	9,670,360	107,344,297
New Civic Center Rent	0	0	397,800	405,756	413,871	422,148	430,591	439,203	447,987	456,947	466,086	475,408	4,355,796
Indirect Costs	411,027	385,088	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	3,927,406
Transfers Out	103,951	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	9,234,045	10,627,500	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	115,627,500
RESERVES:													
20 Year RAP	127,500	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	127,500	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2300. EMPLOYMENT DEVELOPMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	127,500
CURRENT RESOURCES:												
Intergovernmental Revenue, Federal	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	9,500,000	95,000,000	199,500,000
Intergovernmental Revenue, State	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000	21,000,000
Intergovernmental Revenue, County	0	0	0	0	0	0	0	0	0	0	0	0
Intergovernmental Revenue, Other	0	0	0	0	0	0	0	0	0	0	0	0
Contributions from Non-Governmental Sources	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	105,000,000	220,500,000
TOTAL AVAILABLE RESOURCES	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	105,000,000	220,627,500
CURRENT REQUIREMENTS:												
Operations	9,660,853	9,651,154	9,641,262	9,631,173	9,620,880	9,610,382	9,599,674	9,583,291	9,566,417	9,549,036	96,114,122	203,458,420
New Civic Center Rent	484,916	494,614	504,506	514,596	524,888	535,386	546,094	562,477	579,351	596,732	5,343,560	9,699,356
Indirect Costs	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	354,232	3,542,318	7,469,724
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	105,000,000	220,627,500
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2400. PARKING DISTRICT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	746,159	855,319	903,285	964,868	856,005	775,996	849,196	921,926	994,046	1,065,888	1,111,232	988,855	855,319
CURRENT RESOURCES:													
Charging Station Use Fees	0	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	43,200	0	432,000
Special Assessment	186,572	182,288	196,871	212,621	229,630	235,371	241,255	247,287	253,469	259,806	266,301	272,958	2,597,857
Administrative Fee	(1,866)	(1,823)	(1,969)	(2,126)	(2,296)	(2,354)	(2,413)	(2,473)	(2,535)	(2,598)	(2,663)	(2,730)	(25,979)
Investment Earnings	14,329	17,747	23,581	20,930	15,261	16,697	18,124	19,540	20,949	21,840	19,442	16,491	210,602
TOTAL CURRENT RESOURCES	199,035	241,412	261,683	274,625	285,795	292,914	300,167	307,554	315,083	322,248	326,280	286,720	3,214,481
TOTAL AVAILABLE RESOURCES	945,194	1,096,731	1,164,968	1,239,493	1,141,800	1,068,910	1,149,363	1,229,480	1,309,130	1,388,136	1,437,512	1,275,575	4,069,800
CURRENT REQUIREMENTS:													
Operations	76,595	152,749	160,839	166,056	166,295	172,102	178,089	184,394	190,842	197,530	204,551	211,663	1,985,110
Other Overhead	13,280	13,624	11,860	32,887	35,883	12,809	13,141	13,481	13,831	17,874	60,018	42,800	268,206
Projects	0	0	0	151,886	129,904	0	0	0	0	21,607	142,558	143,942	589,897
Civic Center Rent	0	0	5,524	10,666	10,986	11,316	11,655	12,005	12,365	12,736	13,118	13,511	113,882
Transfers Out	0	27,074	21,877	21,993	22,736	23,487	24,551	25,554	26,203	27,156	28,413	25,336	274,381
TOTAL CURRENT REQUIREMENTS	89,875	193,446	200,100	383,488	365,804	219,714	227,437	235,434	243,241	276,903	448,657	437,251	3,231,476
RESERVES:													
20 Year RAP	855,319	903,285	964,868	856,005	775,996	849,196	921,926	994,046	1,065,888	1,111,232	988,855	838,324	838,324
TOTAL RESERVES	855,319	903,285	964,868	856,005	775,996	849,196	921,926	994,046	1,065,888	1,111,232	988,855	838,324	838,324
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2400. PARKING DISTRICT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	838,324	862,317	884,663	905,183	834,991	460,840	474,693	44,819	48,396	51,514	838,324	855,319
CURRENT RESOURCES:												
Charging Station Use Fees	0	0	0	0	0	0	0	0	0	0	0	432,000
Special Assessment	279,782	286,777	293,946	301,295	308,827	316,548	324,462	332,573	340,888	349,410	3,134,508	5,732,366
Administrative Fee	(2,798)	(2,868)	(2,939)	(3,013)	(3,088)	(3,165)	(3,245)	(3,326)	(3,409)	(3,494)	(31,345)	(57,324)
Investment Earnings	21,100	21,647	22,149	20,439	11,315	11,655	1,172	1,262	1,340	1,622	113,701	324,303
TOTAL CURRENT RESOURCES	298,084	305,556	313,156	318,721	317,054	325,038	322,389	330,510	338,819	347,538	3,216,864	6,431,345
TOTAL AVAILABLE RESOURCES	1,136,408	1,167,873	1,197,819	1,223,904	1,152,045	785,878	797,083	375,328	387,215	399,052	4,055,188	7,286,664
CURRENT REQUIREMENTS:												
Operations	219,155	226,372	233,832	241,543	249,513	257,752	266,268	275,072	284,172	293,581	2,547,259	4,532,370
Other Overhead	15,316	15,711	16,116	33,634	81,570	17,393	148,161	18,298	18,767	19,248	384,215	652,421
Projects	0	0	0	70,000	318,510	0	303,510	0	0	0	692,020	1,281,917
Civic Center Rent	13,917	14,334	14,764	15,207	15,663	16,133	16,617	17,116	17,629	18,158	159,537	273,419
Transfers Out	25,703	26,792	27,924	28,529	25,948	19,907	17,708	16,447	15,133	5,064	209,155	483,536
TOTAL CURRENT REQUIREMENTS	274,091	283,210	292,637	388,913	691,204	311,185	752,264	326,932	335,701	336,051	3,992,187	7,223,663
RESERVES:												
20 Year RAP	862,317	884,663	905,183	834,991	460,840	474,693	44,819	48,396	51,514	63,000	63,000	63,000
TOTAL RESERVES	862,317	884,663	905,183	834,991	460,840	474,693	44,819	48,396	51,514	63,000	63,000	63,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2500. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	6,146,816	7,258,184	2,128,285	2,994,332	2,418,548	2,655,017	2,168,884	2,002,028	1,361,129	981,071	656,353	2,277	7,258,184
CURRENT RESOURCES:													
Intergovernmental Revenue, State	3,400,604	3,990,412	4,447,916	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	41,142,770
Investment Earnings	131,012	100,106	89,725	112,528	73,267	69,975	63,132	55,860	45,611	37,960	28,678	0	676,842
Transfer From Capital Projects/Gas Tax	0	192,403	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT RESOURCES	3,531,616	4,282,921	4,537,641	3,746,355	3,707,094	3,703,802	3,696,959	3,689,687	3,679,438	3,671,787	3,662,505	3,633,827	42,012,015
TOTAL AVAILABLE RESOURCES	9,678,431	11,541,105	6,665,926	6,740,687	6,125,641	6,358,819	5,865,843	5,691,715	5,040,567	4,652,857	4,318,858	3,636,104	49,270,198
CURRENT REQUIREMENTS:													
Operations	1,428,856	1,500,000	1,250,000	1,250,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	1,200,000	13,600,000
Capital Projects	652	864,633	0	0	0	0	0	0	0	0	0	0	864,633
Infrastructure Projects	206,576	6,654,046	2,283,828	2,762,054	2,163,163	2,799,685	2,435,403	2,975,448	2,690,151	2,559,192	2,920,574	2,243,142	32,486,687
Special Projects	0	5,463	0	0	0	0	0	0	0	0	0	0	5,463
Project Administration	218,936	388,677	137,766	310,085	107,462	190,250	228,412	155,137	169,346	237,312	196,007	192,962	2,313,416
Transfer To Capital Projects/General	182,743	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrastructure/General	382,486	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,420,248	9,412,819	3,671,594	4,322,140	3,470,625	4,189,935	3,863,815	4,330,585	4,059,497	3,996,505	4,316,581	3,636,104	49,270,198
RESERVES:													
20 Year RAP	7,258,184	2,128,285	2,994,332	2,418,548	2,655,017	2,168,884	2,002,028	1,361,129	981,071	656,353	2,277	0	0
TOTAL RESERVES	7,258,184	2,128,285	2,994,332	2,418,548	2,655,017	2,168,884	2,002,028	1,361,129	981,071	656,353	2,277	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2500. GAS TAX FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	7,258,184
CURRENT RESOURCES:												
Intergovernmental Revenue, State	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	36,338,268	77,481,038
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	676,842
Transfer From Capital Projects/Gas Tax	0	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT RESOURCES	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	36,338,268	78,350,283
TOTAL AVAILABLE RESOURCES	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	36,338,268	85,608,467
CURRENT REQUIREMENTS:												
Operations	1,000,000	0	0	0	0	0	0	0	0	0	1,000,000	14,600,000
Capital Projects	0	0	0	0	0	0	0	0	0	0	0	864,633
Infrastructure Projects	2,505,798	3,287,857	3,264,142	3,377,743	3,137,044	3,137,044	3,137,044	3,137,044	3,122,140	3,106,789	31,212,643	63,699,330
Special Projects	0	0	0	0	0	0	0	0	0	0	0	5,463
Project Administration	128,029	345,970	369,685	256,084	496,783	496,783	496,783	496,783	511,687	527,037	4,125,625	6,439,041
Transfer To Capital Projects/General	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Infrastructure/General	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	3,633,827	36,338,268	85,608,467
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2521. ROAD MAINTENANCE AND REHABILITATION ACCOUNT (SB1)
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,471,701	4,426,833	3,833,173	4,104,000	0	0	0	0	0	0	0	0	4,426,833
CURRENT RESOURCES:													
Intergovernmental Revenue, State	2,901,337	3,186,142	3,506,434	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	35,474,316
Investment Earnings	87,837	75,160	100,098	0	0	0	0	0	0	0	0	0	175,258
TOTAL CURRENT RESOURCES	2,989,175	3,261,302	3,606,532	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	35,649,574
TOTAL AVAILABLE RESOURCES	6,460,875	7,688,135	7,439,704	7,301,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	40,076,407
CURRENT REQUIREMENTS:													
Projects	1,978,363	3,854,963	3,335,704	7,301,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	40,076,407
Transfers Out	55,680	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	2,034,042	3,854,963	3,335,704	7,301,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	40,076,407
RESERVES:													
RMRA Reserves	4,426,833	3,833,173	4,104,000	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	4,426,833	3,833,173	4,104,000	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2521. ROAD MAINTENANCE AND REHABILITATION ACCOUNT (SB1)
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	4,426,833
CURRENT RESOURCES:												
Intergovernmental Revenue, State	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,711	67,454,028
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	175,258
TOTAL CURRENT RESOURCES	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,711	67,629,285
TOTAL AVAILABLE RESOURCES	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,712	72,056,118
CURRENT REQUIREMENTS:												
Projects	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,712	72,056,118
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	3,197,971	31,979,712	72,056,118
RESERVES:												
RMRA Reserves	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
2540. TRANSPORTATION DEVELOPMENT ACT (TDA) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Intergovernmental Revenue, State	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
TOTAL CURRENT RESOURCES	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
TOTAL AVAILABLE RESOURCES	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
CURRENT REQUIREMENTS:													
Projects	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
TOTAL CURRENT REQUIREMENTS	0	421,164	0	0	0	0	0	0	0	0	0	0	421,164
RESERVES:													
Transportation Development Act	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
2560. 2016 MEASURE B SANTA CLARA VTA FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	(791,496)	101,898	388,790	0	0	0	0	0	0	0	0	(791,496)
CURRENT RESOURCES:													
2016 Measure B Local Streets and Roads Allocation	2,281,526	3,816,742	3,410,571	3,478,783	3,548,358	3,583,842	3,619,680	3,655,877	3,692,436	3,729,360	3,766,654	3,804,320	40,106,625
2016 Measure B Bike/Ped Education & Encouragement Allocation	0	477,779	101,297	86,564	88,468	90,414	92,405	94,441	96,524	98,596	100,715	102,883	1,430,087
2016 Measure B Stevens Creek Trail Extension Allocation	0	3,500,000	0	0	0	0	0	0	0	0	0	0	3,500,000
TOTAL CURRENT RESOURCES	2,281,526	7,794,522	3,511,869	3,565,347	3,636,826	3,674,256	3,712,085	3,750,318	3,788,960	3,827,956	3,867,369	3,907,203	45,036,712
TOTAL AVAILABLE RESOURCES	2,281,526	7,003,026	3,613,767	3,954,137	3,636,826	3,674,256	3,712,085	3,750,318	3,788,960	3,827,956	3,867,369	3,907,203	44,245,216
CURRENT REQUIREMENTS:													
Projects	3,073,022	6,901,127	3,224,977	3,954,137	3,636,826	3,674,256	3,712,085	3,750,318	3,788,960	3,827,956	3,867,369	3,907,203	44,245,216
TOTAL CURRENT REQUIREMENTS	3,073,022	6,901,127	3,224,977	3,954,137	3,636,826	3,674,256	3,712,085	3,750,318	3,788,960	3,827,956	3,867,369	3,907,203	44,245,216
RESERVES:													
20 Year RAP	(791,496)	101,898	388,790	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(791,496)	101,898	388,790	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2560. 2016 MEASURE B SANTA CLARA VTA FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(791,496)
CURRENT RESOURCES:												
2016 Measure B Local Streets and Roads Allocation	3,842,364	3,880,787	3,919,595	3,958,791	3,998,379	4,038,363	4,078,746	4,119,534	4,160,729	4,202,337	40,199,626	80,306,251
2016 Measure B Bike/Ped Education & Encouragement Allocation	105,100	107,368	109,688	112,061	114,496	116,979	119,527	121,918	124,356	126,843	1,158,335	2,588,422
2016 Measure B Stevens Creek Trail Extension Allocation	0	0	0	0	0	0	0	0	0	0	0	3,500,000
TOTAL CURRENT RESOURCES	3,947,464	3,988,155	4,029,283	4,070,852	4,112,875	4,155,342	4,198,273	4,241,451	4,285,085	4,329,180	41,357,961	86,394,673
TOTAL AVAILABLE RESOURCES	3,947,464	3,988,155	4,029,283	4,070,852	4,112,875	4,155,342	4,198,273	4,241,451	4,285,085	4,329,180	41,357,961	85,603,177
CURRENT REQUIREMENTS:												
Projects	3,947,464	3,988,155	4,029,283	4,070,852	4,112,875	4,155,342	4,198,273	4,241,451	4,285,085	4,329,180	41,357,961	85,603,177
TOTAL CURRENT REQUIREMENTS	3,947,464	3,988,155	4,029,283	4,070,852	4,112,875	4,155,342	4,198,273	4,241,451	4,285,085	4,329,180	41,357,961	85,603,177
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2580. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,359,365	2,379,852	139,445	0	0	0	0	0	0	0	0	0	2,379,852
CURRENT RESOURCES:													
Intergovernmental Revenue, County	1,004,218	940,317	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,982,497
Investment Earnings	26,434	20,737	0	0	0	0	0	0	0	0	0	0	20,737
TOTAL CURRENT RESOURCES	1,030,652	961,054	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	11,003,234
TOTAL AVAILABLE RESOURCES	2,390,017	3,340,907	1,143,663	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	13,383,087
CURRENT REQUIREMENTS:													
Projects	10,164	3,201,462	1,143,663	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	13,383,087
TOTAL CURRENT REQUIREMENTS	10,164	3,201,462	1,143,663	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	13,383,087
RESERVES:													
SB83 VRF Funds	2,379,852	139,445	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	2,379,852	139,445	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
2580. VRF LOCAL ROAD IMPROVEMENT PROGRAM FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	2,379,852
CURRENT RESOURCES:												
Intergovernmental Revenue, County	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	21,024,677
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	20,737
TOTAL CURRENT RESOURCES	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	21,045,414
TOTAL AVAILABLE RESOURCES	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	23,425,267
CURRENT REQUIREMENTS:												
Projects	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	23,425,267
TOTAL CURRENT REQUIREMENTS	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	1,004,218	10,042,180	23,425,267
RESERVES:												
SB83 VRF Funds	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
1040. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	445,786	548,542	566,419	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	548,542
CURRENT RESOURCES:													
Sunnyvale School Dist. Reimbursement	183,092	150,987	170,184	175,289	180,548	185,964	191,543	197,290	203,208	209,305	215,584	222,051	2,101,954
Rents and Concessions	200	52,374	62,500	63,750	65,025	66,326	67,652	69,005	70,385	71,793	73,229	74,693	736,732
Recreation Fees	13,613	16,991	24,759	25,254	25,759	26,274	26,800	27,336	27,883	28,440	29,009	29,589	288,095
Grants and Donations	25,000	35,500	0	0	0	0	0	0	0	0	0	0	35,500
Investment Earnings	9,758	10,204	12,755	12,755	10,204	10,204	10,204	10,204	10,204	10,204	10,204	10,204	117,350
Transfers In	647,643	598,091	673,121	751,186	752,814	775,476	800,864	827,022	851,109	877,900	907,744	910,442	8,725,769
TOTAL CURRENT RESOURCES	879,306	864,147	943,319	1,028,235	1,034,351	1,064,245	1,097,064	1,130,857	1,162,789	1,197,642	1,235,770	1,246,980	12,005,399
TOTAL AVAILABLE RESOURCES	1,325,092	1,412,689	1,509,738	1,538,452	1,544,568	1,574,462	1,607,281	1,641,074	1,673,006	1,707,859	1,745,987	1,757,197	12,553,941
CURRENT REQUIREMENTS:													
Operations	751,851	694,272	869,800	897,687	899,062	924,156	950,557	978,318	1,006,409	1,035,354	1,065,684	1,095,953	10,417,252
Projects	24,699	35,301	0	0	0	0	0	0	0	0	0	0	35,301
Transfers Out	0	116,697	129,721	130,548	135,288	140,088	146,507	152,538	156,380	162,289	170,086	151,027	1,591,171
TOTAL CURRENT REQUIREMENTS	776,550	846,270	999,521	1,028,235	1,034,351	1,064,245	1,097,064	1,130,857	1,162,789	1,197,642	1,235,770	1,246,980	12,043,724
RESERVES:													
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
20 Year RAP	38,325	56,202	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	548,542	566,419	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
1040. YOUTH AND NEIGHBORHOOD SERVICES FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	548,542
CURRENT RESOURCES:												
Sunnyvale School Dist. Reimbursement	229,823	237,867	246,192	254,809	263,727	272,958	282,511	292,399	302,633	313,225	2,696,145	4,798,099
Rents and Concessions	76,187	77,711	79,265	80,850	82,467	84,117	85,799	87,515	89,265	91,051	834,228	1,570,960
Recreation Fees	30,181	30,936	31,709	32,502	33,314	34,147	35,001	35,876	36,773	37,692	338,130	626,225
Grants and Donations	0	0	0	0	0	0	0	0	0	0	0	35,500
Investment Earnings	12,755	12,755	12,755	12,755	12,755	12,755	12,755	12,755	12,755	12,755	127,554	244,904
Transfers In	936,572	967,834	1,000,131	1,029,971	1,041,665	1,035,244	1,050,473	1,072,420	1,094,973	1,064,440	10,293,721	19,019,490
TOTAL CURRENT RESOURCES	1,285,519	1,327,102	1,370,052	1,410,887	1,433,929	1,439,221	1,466,540	1,500,966	1,536,399	1,519,163	14,289,779	26,295,178
TOTAL AVAILABLE RESOURCES	1,795,736	1,837,319	1,880,269	1,921,104	1,944,146	1,949,438	1,976,757	2,011,183	2,046,616	2,029,380	14,799,996	26,843,720
CURRENT REQUIREMENTS:												
Operations	1,132,860	1,167,890	1,204,028	1,241,309	1,279,771	1,319,450	1,360,388	1,402,623	1,446,200	1,491,159	13,045,678	23,462,930
Projects	0	0	0	0	0	0	0	0	0	0	0	35,301
Transfers Out	152,659	159,212	166,024	169,578	154,158	119,771	106,152	98,342	90,200	28,004	1,244,101	2,835,272
TOTAL CURRENT REQUIREMENTS	1,285,519	1,327,102	1,370,052	1,410,887	1,433,929	1,439,221	1,466,540	1,500,966	1,536,399	1,519,163	14,289,779	26,333,503
RESERVES:												
Endowment Reserve	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217	510,217
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

Financial Plans - Capital and Infrastructure Funds

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**CITY OF SUNNYVALE
3100. COMBINED CAPITAL PROJECTS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	87,262,634	84,213,247	61,205,565	68,553,801	39,371,893	38,169,358	38,951,003	40,363,352	41,188,877	42,030,912	42,889,787	43,765,840	84,213,247
CURRENT RESOURCES:													
Federal and State Grants	10,834,786	33,810,534	4,072,787	0	0	0	0	0	0	0	0	0	37,883,321
Contributions/Misc Revenues	269,090	500,000	75,000	0	0	0	0	0	0	0	0	0	575,000
Other Intergovernmental Revenues	60,083	8,235,955	0	0	0	0	0	0	0	0	0	0	8,235,955
Transportation Impact Fees	(146,192)	5,807,374	5,802,208	4,473,541	3,530,480	3,636,394	3,745,486	3,857,851	3,973,586	4,092,794	4,215,577	4,342,045	47,477,335
Fees	1,821,552	3,921	457,239	86,670	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	2,115,164
Community Benefits	1,017,846	6,537,183	0	0	0	0	0	0	0	0	0	0	6,537,183
Interest Income	988,975	472,330	1,196,208	962,189	758,011	781,645	809,338	825,524	842,035	858,876	876,053	893,574	9,275,783
Transfer From General Fund	50,983	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Park Dedication Fund	3,850,132	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gas Tax Fund	182,743	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/Traffic Impact	86,746	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
Transfer From Infrastructure/General Assets	73,905	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	19,090,648	55,397,410	11,603,442	5,522,400	4,471,100	4,604,301	4,744,811	4,877,162	5,013,284	5,153,285	5,297,279	5,445,380	112,129,855
TOTAL AVAILABLE RESOURCES	106,353,281	139,610,657	72,809,008	74,076,201	43,842,993	42,773,659	43,695,814	45,240,514	46,202,160	47,184,197	48,187,066	49,211,221	196,343,102
CURRENT REQUIREMENTS:													
Operations	0	132,455	0	0	0	0	0	0	0	0	0	0	132,455
Capital Projects	16,116,432	64,276,238	4,215,984	179,095	4,633,914	0	632,858	0	207,620	926,679	0	0	75,072,388
Special Projects	32,421	8,738,199	22,067	70,494	0	24,113	0	25,582	90,201	0	27,954	0	8,998,610
Infrastructure Projects	0	1,343,300	0	0	0	0	0	0	0	0	0	0	1,343,300
Project Administration	16,093	16,495	17,155	47,074	857,111	18,746	19,308	19,888	84,848	191,872	21,732	22,384	1,316,613
Future Projects	0	0	0	34,407,645	182,610	3,779,797	2,680,295	4,006,168	3,788,580	3,175,858	4,371,540	4,529,423	60,921,916
Transfer to Infrastructure	5,888,343	3,808,343	0	0	0	0	0	0	0	0	0	0	3,808,343
Transfer To Cap. Proj./General Assets	86,746	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Cap. Proj./Transportation Impact Fees	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
Transfer To Gas Tax Fund	0	192,403	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT REQUIREMENTS	22,140,034	78,405,092	4,255,206	34,704,308	5,673,635	3,822,656	3,332,462	4,051,638	4,171,249	4,294,410	4,421,226	4,551,806	151,491,284
RESERVES:													
Capital Reserve	83,763,465	60,857,265	68,196,794	39,371,893	38,169,358	38,951,003	40,363,352	41,188,877	42,030,912	42,889,787	43,765,840	44,659,415	44,851,818
Future Land Use & Transportation Projects	449,782	348,300	357,007	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	84,213,247	61,205,565	68,553,801	39,371,893	38,169,358	38,951,003	40,363,352	41,188,877	42,030,912	42,889,787	43,765,840	44,659,415	44,851,818
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3100. COMBINED CAPITAL PROJECTS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	44,659,415	45,798,722	46,966,511	48,163,496	49,390,405	50,647,987	51,937,009	53,258,255	54,612,534	56,000,669	44,659,415	84,213,247
CURRENT RESOURCES:												
Federal and State Grants	0	0	0	0	0	0	0	0	0	0	0	37,883,321
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	575,000
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	8,235,955
Transportation Impact Fees	4,472,306	4,606,475	4,744,670	4,887,010	5,033,620	5,184,629	5,340,167	5,500,372	5,665,384	5,835,345	51,269,978	98,747,313
Fees	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	4,457,928
Community Benefits	0	0	0	0	0	0	0	0	0	0	0	6,537,183
Interest Income	1,139,307	1,167,790	1,196,985	1,226,909	1,257,582	1,289,021	1,321,247	1,354,278	1,388,135	1,422,838	12,764,093	22,039,876
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/Traffic Impact	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	0	0	0	0	0	0	0	0	0	0	30,113
Transfer From Infrastructure/General Assets	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	5,825,570	5,992,501	6,164,254	6,340,971	6,522,795	6,709,875	6,902,364	7,100,419	7,304,203	7,513,881	66,376,835	178,506,689
TOTAL AVAILABLE RESOURCES	50,484,984	51,791,222	53,130,766	54,504,467	55,913,200	57,357,862	58,839,373	60,358,675	61,916,737	63,514,550	111,036,249	262,719,936
CURRENT REQUIREMENTS:												
Operations	0	0	0	0	0	0	0	0	0	0	0	132,455
Capital Projects	0	240,689	1,074,275	0	0	0	240,689	1,245,379	0	0	2,801,031	77,873,419
Special Projects	29,657	121,223	0	32,406	0	34,380	161,618	0	37,568	0	416,851	9,415,462
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	1,343,300
Project Administration	23,167	87,705	263,899	25,686	26,585	27,515	131,825	402,571	30,507	31,574	1,051,033	2,367,646
Future Projects	4,633,439	4,375,094	3,629,097	5,055,970	5,238,629	5,358,959	5,046,985	4,098,192	5,847,993	6,059,469	49,343,826	110,265,742
Transfer to Infrastructure	0	0	0	0	0	0	0	0	0	0	0	3,808,343
Transfer To Cap. Proj./General Assets	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Cap. Proj./Transportation Impact Fees	0	0	0	0	0	0	0	0	0	0	0	30,113
Transfer To Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT REQUIREMENTS	4,686,263	4,824,711	4,967,270	5,114,062	5,265,213	5,420,854	5,581,117	5,746,141	5,916,068	6,091,043	53,612,742	205,296,429
RESERVES:												
Capital Reserve	45,798,722	46,966,511	48,163,496	49,390,405	50,647,987	51,937,009	53,258,255	54,612,534	56,000,669	57,423,507	57,423,507	57,423,507
Future Land Use & Transportation Projects	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	45,798,722	46,966,511	48,163,496	49,390,405	50,647,987	51,937,009	53,258,255	54,612,534	56,000,669	57,423,507	57,423,507	57,423,507
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3101. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	15,532,061	15,059,903	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	15,059,903
CURRENT RESOURCES:													
Federal and State Grants	10,834,786	33,810,534	4,072,787	0	0	0	0	0	0	0	0	0	37,883,321
Contributions/Misc Revenues	269,090	500,000	75,000	0	0	0	0	0	0	0	0	0	575,000
Other Intergovernmental Revenues	60,083	8,235,955	0	0	0	0	0	0	0	0	0	0	8,235,955
Transfer From General Fund	50,983	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Park Dedication Fund	3,850,132	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gas Tax Fund	182,743	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj./Transportation Impact	86,746	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infras./General Assets	73,905	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	15,408,467	42,546,489	4,147,787	0	0	0	0	0	0	0	0	0	46,694,276
TOTAL AVAILABLE RESOURCES	30,940,528	57,606,392	4,432,846	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	61,754,179
CURRENT REQUIREMENTS:													
Projects	15,880,626	57,321,333	4,147,787	0	0	0	0	0	0	0	0	0	61,469,120
TOTAL CURRENT REQUIREMENTS	15,880,626	57,321,333	4,147,787	0	0	0	0	0	0	0	0	0	61,469,120
RESERVES:													
Capital Reserve	15,059,903	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059
TOTAL RESERVES	15,059,903	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3101. CAPITAL PROJECTS FUND/GENERAL ASSETS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	15,059,903
CURRENT RESOURCES:												
Federal and State Grants	0	0	0	0	0	0	0	0	0	0	0	37,883,321
Contributions/Misc Revenues	0	0	0	0	0	0	0	0	0	0	0	575,000
Other Intergovernmental Revenues	0	0	0	0	0	0	0	0	0	0	0	8,235,955
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Park Dedication Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Gas Tax Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Cap. Proj./Transportation Impact	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Infrs./General Assets	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	46,694,276
TOTAL AVAILABLE RESOURCES	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	61,754,179
CURRENT REQUIREMENTS:												
Projects	0	0	0	0	0	0	0	0	0	0	0	61,469,120
TOTAL CURRENT REQUIREMENTS	0	0	0	0	0	0	0	0	0	0	0	61,469,120
RESERVES:												
Capital Reserve	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059
TOTAL RESERVES	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059	285,059
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3103. CAPITAL PROJECTS FUND/GAS TAX SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	194,139	192,403	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT RESOURCES	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL AVAILABLE RESOURCES	194,139	192,403	0	0	0	0	0	0	0	0	0	0	192,403
CURRENT REQUIREMENTS:													
Projects	1,736	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Gas Tax Fund	0	192,403	0	0	0	0	0	0	0	0	0	0	192,403
TOTAL CURRENT REQUIREMENTS	1,736	192,403	0	0	0	0	0	0	0	0	0	0	192,403
RESERVES:													
Capital Reserve	192,403	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	192,403	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3105. CAPITAL PROJECTS FUND/COMMUNITY BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	21,329,401	16,458,903	19,187,744	19,187,744	0	0	0	0	0	0	0	0	16,458,903
CURRENT RESOURCES:													
Community Benefits	1,017,846	6,537,183	0	0	0	0	0	0	0	0	0	0	6,537,183
TOTAL CURRENT RESOURCES	1,017,846	6,537,183	0	0	0	0	0	0	0	0	0	0	6,537,183
TOTAL AVAILABLE RESOURCES	22,347,246	22,996,086	19,187,744	19,187,744	0	0	0	0	0	0	0	0	22,996,086
CURRENT REQUIREMENTS:													
Transfers Out	5,888,343	3,808,343	0	0	0	0	0	0	0	0	0	0	3,808,343
Future Projects	0	0	0	19,187,744	0	0	0	0	0	0	0	0	19,187,744
TOTAL CURRENT REQUIREMENTS	5,888,343	3,808,343	0	19,187,744	0	0	0	0	0	0	0	0	22,996,087
RESERVES:													
Capital Reserve	16,458,903	19,187,744	19,187,744	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	16,458,903	19,187,744	19,187,744	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3107. CAPITAL PROJECTS/CITY OF SANTA CLARA - CALABAZAS CREEK BRIDGE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	128,825	131,309	0	0	0	0	0	0	0	0	0	0	131,309
CURRENT RESOURCES:													
Investment Earnings	2,484	1,146	0	0	0	0	0	0	0	0	0	0	1,146
TOTAL CURRENT RESOURCES	2,484	1,146	0	0	0	0	0	0	0	0	0	0	1,146
TOTAL AVAILABLE RESOURCES	131,309	132,455	0	0	0	0	0	0	0	0	0	0	132,455
CURRENT REQUIREMENTS:													
Operations	0	132,455	0	0	0	0	0	0	0	0	0	0	132,455
TOTAL CURRENT REQUIREMENTS	0	132,455	0	0	0	0	0	0	0	0	0	0	132,455
RESERVES:													
Capital Reserve	131,309	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	131,309	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3109. CAPITAL PROJECTS FUND/TRAFFIC MITIGATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	496,128	449,782	348,300	357,007	0	0	0	0	0	0	0	0	449,782
CURRENT RESOURCES:													
Investment Earnings	9,420	3,885	8,707	0	0	0	0	0	0	0	0	0	12,593
TOTAL CURRENT RESOURCES	9,420	3,885	8,707	0	0	0	0	0	0	0	0	0	12,593
TOTAL AVAILABLE RESOURCES	505,547	453,667	357,007	357,007	0	0	0	0	0	0	0	0	462,375
CURRENT REQUIREMENTS:													
Capital Projects	55,766	105,368	0	0	0	0	0	0	0	0	0	0	105,368
Future Projects	0	0	0	357,007	0	0	0	0	0	0	0	0	357,007
TOTAL CURRENT REQUIREMENTS	55,766	105,368	0	357,007	0	0	0	0	0	0	0	0	462,375
RESERVES:													
Future Land Use and Transportation Projects	449,782	348,300	357,007	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	449,782	348,300	357,007	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
3111. CAPITAL PROJECTS FUND/TRANSPORTATION IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	41,737,353	42,096,929	31,464,423	38,487,552	39,861,082	39,082,228	39,863,873	41,276,222	42,101,747	42,943,782	43,802,657	44,678,711	42,096,929
CURRENT RESOURCES:													
Transportation Impact Fees	(146,192)	5,807,374	5,802,208	4,473,541	3,530,480	3,636,394	3,745,486	3,857,851	3,973,586	4,092,794	4,215,577	4,342,045	47,477,335
Property Rental	0	96,000	399,360	411,341	423,681	0	0	0	0	0	0	0	1,330,382
Investment Earnings	819,332	381,539	928,980	962,189	758,011	781,645	809,338	825,524	842,035	858,876	876,053	893,574	8,917,763
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
TOTAL CURRENT RESOURCES	673,140	6,315,026	7,130,548	5,847,071	4,712,172	4,418,039	4,554,824	4,683,375	4,815,621	4,951,669	5,091,631	5,235,619	57,755,594
TOTAL AVAILABLE RESOURCES	42,410,493	48,411,955	38,594,972	44,334,623	44,573,253	43,500,267	44,418,697	45,959,597	46,917,368	47,895,451	48,894,288	49,914,330	99,852,523
CURRENT REQUIREMENTS:													
Capital Projects	178,304	6,849,538	68,197	179,095	4,633,914	0	632,858	0	207,620	926,679	0	0	13,497,900
Special Projects	32,421	8,738,199	22,067	70,494	0	24,113	0	25,582	90,201	0	27,954	0	8,998,610
Infrastructure Projects	0	1,343,300	0	0	0	0	0	0	0	0	0	0	1,343,300
Future Transportation Strategic Plan Projects	0	0	0	4,176,879	0	3,593,535	2,490,308	3,812,381	3,590,917	2,974,242	4,165,892	4,319,661	29,123,815
Project Administration	16,093	16,495	17,155	47,074	857,111	18,746	19,308	19,888	84,848	191,872	21,732	22,384	1,316,613
Transfers Out	86,746	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	313,564	16,947,532	107,419	4,473,541	5,491,025	3,636,394	3,142,474	3,857,851	3,973,586	4,092,794	4,215,577	4,342,045	54,280,239
RESERVES:													
Capital Reserve	42,096,929	31,464,423	38,487,552	39,861,082	39,082,228	39,863,873	41,276,222	42,101,747	42,943,782	43,802,657	44,678,711	45,572,285	45,572,284
TOTAL RESERVES	42,096,929	31,464,423	38,487,552	39,861,082	39,082,228	39,863,873	41,276,222	42,101,747	42,943,782	43,802,657	44,678,711	45,572,285	45,572,284
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3111. CAPITAL PROJECTS FUND/TRANSPORTATION IMPACT FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	45,572,285	46,711,592	47,879,382	49,076,366	50,303,275	51,560,857	52,849,879	54,171,126	55,525,404	56,913,539	45,572,285	42,096,929
CURRENT RESOURCES:												
Transportation Impact Fees	4,472,306	4,606,475	4,744,670	4,887,010	5,033,620	5,184,629	5,340,167	5,500,372	5,665,384	5,835,345	51,269,978	98,747,313
Property Rental	0	0	0	0	0	0	0	0	0	0	0	1,330,382
Investment Earnings	1,139,307	1,167,790	1,196,985	1,226,909	1,257,582	1,289,021	1,321,247	1,354,278	1,388,135	1,422,838	12,764,093	21,681,856
Transfer From Cap. Proj/VTA Local Prgm Reserve	0	0	0	0	0	0	0	0	0	0	0	30,113
TOTAL CURRENT RESOURCES	5,611,613	5,774,265	5,941,654	6,113,919	6,291,202	6,473,650	6,661,414	6,854,651	7,053,519	7,258,184	64,034,070	121,789,664
TOTAL AVAILABLE RESOURCES	51,183,898	52,485,857	53,821,036	55,190,285	56,594,477	58,034,507	59,511,293	61,025,776	62,578,922	64,171,722	109,606,355	163,886,593
CURRENT REQUIREMENTS:												
Capital Projects	0	240,689	1,074,275	0	0	0	240,689	1,245,379	0	0	2,801,031	16,298,932
Special Projects	29,657	121,223	0	32,406	0	34,380	161,618	0	37,568	0	416,851	9,415,462
Infrastructure Projects	0	0	0	0	0	0	0	0	0	0	0	1,343,300
Future Transportation Strategic Plan Projects	4,419,483	4,156,858	3,406,496	4,828,918	5,007,035	5,122,733	4,806,035	3,852,423	5,597,309	5,803,771	47,001,062	76,124,877
Project Administration	23,167	87,705	263,899	25,686	26,585	27,515	131,825	402,571	30,507	31,574	1,051,033	2,367,646
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	4,472,306	4,606,475	4,744,670	4,887,010	5,033,620	5,184,629	5,340,167	5,500,372	5,665,384	5,835,345	51,269,978	105,550,216
RESERVES:												
Capital Reserve	46,711,592	47,879,382	49,076,366	50,303,275	51,560,857	52,849,879	54,171,126	55,525,404	56,913,539	58,336,377	58,336,377	58,336,377
TOTAL RESERVES	46,711,592	47,879,382	49,076,366	50,303,275	51,560,857	52,849,879	54,171,126	55,525,404	56,913,539	58,336,377	58,336,377	58,336,377
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3113. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	7,815,440	9,794,167	9,883,587	10,599,347	0	0	0	0	0	0	0	0	9,794,167
CURRENT RESOURCES:													
Fees	1,821,552	3,921	457,239	86,670	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	2,115,164
Investment Earnings	157,174	85,499	258,521	0	0	0	0	0	0	0	0	0	344,020
TOTAL CURRENT RESOURCES	1,978,726	89,420	715,760	86,670	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	2,459,184
TOTAL AVAILABLE RESOURCES	9,794,166	9,883,587	10,599,347	10,686,016	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	12,253,351
CURRENT REQUIREMENTS:													
Future Sense of Place Projects	0	0	0	10,686,016	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	12,253,351
TOTAL CURRENT REQUIREMENTS	0	0	0	10,686,016	182,610	186,262	189,987	193,787	197,663	201,616	205,648	209,761	12,253,351
RESERVES:													
Capital Reserve	9,794,167	9,883,587	10,599,347	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	9,794,167	9,883,587	10,599,347	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3113. CAPITAL PROJECTS FUND/SENSE OF PLACE FEES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	9,794,167
CURRENT RESOURCES:												
Fees	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	4,457,928
Investment Earnings	0	0	0	0	0	0	0	0	0	0	0	344,020
TOTAL CURRENT RESOURCES	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	4,801,948
TOTAL AVAILABLE RESOURCES	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	14,596,115
CURRENT REQUIREMENTS:												
Future Sense of Place Projects	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	14,596,115
TOTAL CURRENT REQUIREMENTS	213,957	218,236	222,600	227,052	231,593	236,225	240,950	245,769	250,684	255,698	2,342,764	14,596,115
RESERVES:												
Capital Reserve	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3115. CAPITAL PROJECTS FUND/VTA LOCAL PROGRAM RESERVE SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	29,288	29,853	0	0	0	0	0	0	0	0	0	0	29,853
CURRENT RESOURCES:													
Investment Earnings	565	261	0	0	0	0	0	0	0	0	0	0	261
TOTAL CURRENT RESOURCES	565	261	0	0	0	0	0	0	0	0	0	0	261
TOTAL AVAILABLE RESOURCES	29,853	30,113	0	0	0	0	0	0	0	0	0	0	30,113
CURRENT REQUIREMENTS:													
Transfers To Cap. Proj/Trans Impact Fees	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
TOTAL CURRENT REQUIREMENTS	0	30,113	0	0	0	0	0	0	0	0	0	0	30,113
RESERVES:													
Capital Reserve	29,853	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	29,853	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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**CITY OF SUNNYVALE
3200. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	71,951,987	71,654,635	60,922,358	58,140,417	22,127,590	22,570,142	23,021,545	23,481,976	23,951,615	24,430,648	24,919,261	25,417,646	71,654,635
CURRENT RESOURCES:													
Miscellaneous Revenue	0	1,327,680	0	0	0	0	0	0	0	0	0	0	1,327,680
Sunnyvale School District Reimbursement	0	219,873	9,572	19,528	7,030	11,951	36,928	465,269	23,506	8,743	1,385	1,427	805,212
Transfers In - Future Infrastructure Projects	0	0	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
Transfers In	10,364,414	19,784,960	0	0	0	0	0	0	0	0	0	0	19,784,960
Investment Earnings	1,272,422	1,194,556	1,418,059	539,697	442,552	451,403	460,431	469,640	479,032	488,613	498,385	508,353	6,950,721
TOTAL CURRENT RESOURCES	11,636,836	22,527,069	1,427,631	559,225	449,582	463,354	1,997,359	2,434,909	2,002,538	1,997,356	1,999,770	2,009,780	37,868,573
TOTAL AVAILABLE RESOURCES	83,588,823	94,181,704	62,349,989	58,699,642	22,577,172	23,033,496	25,018,904	25,916,884	25,954,154	26,428,004	26,919,031	27,427,426	109,523,207
CURRENT REQUIREMENTS:													
Future Infrastructure Projects	0	0	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
Projects	10,712,592	33,259,346	4,209,572	36,572,052	7,030	11,951	36,928	465,269	23,506	8,743	1,385	1,427	74,597,209
Project Administration	583,646	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	637,950	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	11,934,188	33,259,346	4,209,572	36,572,052	7,030	11,951	1,536,928	1,965,269	1,523,506	1,508,743	1,501,385	1,501,427	83,597,209
RESERVES:													
Civic Center Reserve	42,437,497	43,437,497	39,237,497	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973
Gen. Infrastructure Contingency Reserve	29,217,138	17,484,861	18,902,920	19,442,617	19,885,169	20,336,572	20,797,003	21,266,642	21,745,675	22,234,288	22,732,673	23,241,026	23,241,026
TOTAL RESERVES	71,654,635	60,922,358	58,140,417	22,127,590	22,570,142	23,021,545	23,481,976	23,951,615	24,430,648	24,919,261	25,417,646	25,925,999	25,925,999
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3200. COMBINED INFRASTRUCTURE RENOVATION & REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	25,925,999	26,574,149	27,238,502	27,919,465	28,617,452	29,332,888	30,066,210	30,817,865	31,588,312	32,378,020	25,925,999	71,654,635
CURRENT RESOURCES:												
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	1,327,680
Sunnyvale School District Reimbursement	2,043	6,813	7,017	2,677	7,444	7,668	7,898	8,135	8,379	8,630	66,704	871,916
Transfers In - Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	50,000,000
Transfers In	0	0	0	0	0	0	0	0	0	0	0	19,784,960
Investment Earnings	648,150	664,354	680,963	697,987	715,436	733,322	751,655	770,447	789,708	809,450	7,261,472	14,212,192
TOTAL CURRENT RESOURCES	2,150,193	2,171,167	2,187,980	2,200,664	5,722,880	5,740,990	5,759,553	5,778,582	5,798,087	10,818,081	48,328,176	86,196,749
TOTAL AVAILABLE RESOURCES	28,076,192	28,745,315	29,426,482	30,120,129	34,340,332	35,073,878	35,825,763	36,596,447	37,386,399	43,196,101	74,254,175	157,851,383
CURRENT REQUIREMENTS:												
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	50,000,000
Projects	2,043	6,813	7,017	2,677	7,444	7,668	7,898	8,135	8,379	8,630	66,704	74,663,913
Project Administration	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	1,502,043	1,506,813	1,507,017	1,502,677	5,007,444	5,007,668	5,007,898	5,008,135	5,008,379	10,008,630	41,066,704	124,663,913
RESERVES:												
Civic Center Reserve	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973
Gen. Infrastructure Contingency Reserve	23,889,176	24,553,529	25,234,492	25,932,479	26,647,915	27,381,237	28,132,892	28,903,339	29,693,047	30,502,497	30,502,497	30,502,497
TOTAL RESERVES	26,574,149	27,238,502	27,919,465	28,617,452	29,332,888	30,066,210	30,817,865	31,588,312	32,378,020	33,187,470	33,187,470	33,187,470
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3201. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	72,453,043	72,166,228	60,922,358	58,140,417	22,127,590	22,570,142	23,021,545	23,481,976	23,951,615	24,430,648	24,919,261	25,417,646	72,166,228
CURRENT RESOURCES:													
Miscellaneous Revenue	0	1,327,680	0	0	0	0	0	0	0	0	0	0	1,327,680
Sunnyvale School District Reimbursement	0	219,873	9,572	19,528	7,030	11,951	36,928	465,269	23,506	8,743	1,385	1,427	805,212
Transfers In - Future Infrastructure Projects	0	0	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
Transfers In	9,675,228	15,465,024	0	0	0	0	0	0	0	0	0	0	15,465,024
Transfer From Capital Projects Fund/Civic Center	0	3,808,343	0	0	0	0	0	0	0	0	0	0	3,808,343
Investment Earnings	1,272,422	1,194,556	1,418,059	539,697	442,552	451,403	460,431	469,640	479,032	488,613	498,385	508,353	6,950,721
TOTAL CURRENT RESOURCES	10,947,650	22,015,476	1,427,631	559,225	449,582	463,354	1,997,359	2,434,909	2,002,538	1,997,356	1,999,770	2,009,780	37,356,980
TOTAL AVAILABLE RESOURCES	83,400,692	94,181,704	62,349,989	58,699,642	22,577,172	23,033,496	25,018,904	25,916,884	25,954,154	26,428,004	26,919,031	27,427,426	109,523,207
CURRENT REQUIREMENTS:													
Future Infrastructure Projects	0	0	0	0	0	0	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	9,000,000
Projects	10,576,914	33,259,346	4,209,572	36,572,052	7,030	11,951	36,928	465,269	23,506	8,743	1,385	1,427	74,597,209
Project Administration	583,646	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	73,905	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	11,234,465	33,259,346	4,209,572	36,572,052	7,030	11,951	1,536,928	1,965,269	1,523,506	1,508,743	1,501,385	1,501,427	83,597,209
RESERVES:													
Civic Center Reserve	42,437,497	43,437,497	39,237,497	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973
Gen. Infrastructure Contingency Reserve	29,728,731	17,484,861	18,902,920	19,442,617	19,885,169	20,336,572	20,797,003	21,266,642	21,745,675	22,234,288	22,732,673	23,241,026	23,241,026
TOTAL RESERVES	72,166,228	60,922,358	58,140,417	22,127,590	22,570,142	23,021,545	23,481,976	23,951,615	24,430,648	24,919,261	25,417,646	25,925,999	25,925,999
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
3201. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GENERAL SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	25,925,999	26,574,149	27,238,502	27,919,465	28,617,452	29,332,888	30,066,210	30,817,865	31,588,312	32,378,020	25,925,999	72,166,228
CURRENT RESOURCES:												
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	1,327,680
Sunnyvale School District Reimbursement	2,043	6,813	7,017	2,677	7,444	7,668	7,898	8,135	8,379	8,630	66,704	871,916
Transfers In - Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	50,000,000
Transfers In	0	0	0	0	0	0	0	0	0	0	0	15,465,024
Transfer From Capital Projects Fund/Civic Center	0	0	0	0	0	0	0	0	0	0	0	3,808,343
Investment Earnings	648,150	664,354	680,963	697,987	715,436	733,322	751,655	770,447	789,708	809,450	7,261,472	14,212,192
TOTAL CURRENT RESOURCES	2,150,193	2,171,167	2,187,980	2,200,664	5,722,880	5,740,990	5,759,553	5,778,582	5,798,087	10,818,081	48,328,176	85,685,156
TOTAL AVAILABLE RESOURCES	28,076,192	28,745,315	29,426,482	30,120,129	34,340,332	35,073,878	35,825,763	36,596,447	37,386,399	43,196,101	74,254,175	157,851,383
CURRENT REQUIREMENTS:												
Future Infrastructure Projects	1,500,000	1,500,000	1,500,000	1,500,000	5,000,000	5,000,000	5,000,000	5,000,000	5,000,000	10,000,000	41,000,000	50,000,000
Projects	2,043	6,813	7,017	2,677	7,444	7,668	7,898	8,135	8,379	8,630	66,704	74,663,913
Project Administration	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	1,502,043	1,506,813	1,507,017	1,502,677	5,007,444	5,007,668	5,007,898	5,008,135	5,008,379	10,008,630	41,066,704	124,663,913
RESERVES:												
Civic Center Reserve	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973	2,684,973
Gen. Infrastructure Contingency Reserve	23,889,176	24,553,529	25,234,492	25,932,479	26,647,915	27,381,237	28,132,892	28,903,339	29,693,047	30,502,497	30,502,497	30,502,497
TOTAL RESERVES	26,574,149	27,238,502	27,919,465	28,617,452	29,332,888	30,066,210	30,817,865	31,588,312	32,378,020	33,187,470	33,187,470	33,187,470
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
3203. INFRASTRUCTURE RENOVATION & REPLACEMENT FUND/GOLF AND TENNIS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	(501,055)	(511,593)	0	0	0	0	0	0	0	0	0	0	(511,593)

CURRENT RESOURCES:													
Transfers In	689,186	511,593	0	0	0	0	0	0	0	0	0	0	511,593

TOTAL CURRENT RESOURCES	689,186	511,593	0	0	0	0	0	0	0	0	0	0	511,593

TOTAL AVAILABLE RESOURCES	188,130	0	0	0	0	0	0	0	0	0	0	0	0

CURRENT REQUIREMENTS:													
Projects	135,678	0	0	0	0	0	0	0	0	0	0	0	0
Transfers Out	564,045	0	0	0	0	0	0	0	0	0	0	0	0

TOTAL CURRENT REQUIREMENTS	699,724	0	0	0	0	0	0	0	0	0	0	0	0

RESERVES:													
Comm.Rec.Infrast.Contingency Reserve	(511,593)	0	0	0	0	0	0	0	0	0	0	0	0

TOTAL RESERVES	(511,593)	0	0	0	0	0	0	0	0	0	0	0	0

FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
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Financial Plans - Enterprise Funds

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**CITY OF SUNNYVALE
6040. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	69,758,151	82,226,058	84,169,046	82,398,574	79,180,646	76,203,411	71,290,272	73,038,092	65,931,192	62,908,840	58,047,862	59,734,916	82,226,058
CURRENT RESOURCES:													
Water Sales and Water Service Fees	57,379,901	52,633,221	54,236,788	57,173,117	60,196,938	63,386,972	67,274,371	71,412,392	75,817,754	80,508,317	85,503,159	90,822,660	758,965,688
Development and Connection Fees	4,013,766	8,847,615	2,981,942	3,010,649	3,094,647	3,181,038	3,269,892	3,361,281	3,455,276	3,551,955	3,651,394	3,753,675	42,159,365
Miscellaneous Revenues	39,513	80,000	231,594	240,618	250,071	259,975	271,391	283,443	296,174	309,623	323,839	338,871	2,885,600
Interest Income	1,385,594	1,650,373	2,009,721	1,931,235	1,494,185	1,397,848	1,432,119	1,292,768	1,233,507	1,138,193	1,171,273	1,042,125	15,793,347
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	106,924	0	0	106,924
TOTAL CURRENT RESOURCES	62,818,774	63,211,209	59,460,045	62,355,619	65,035,841	68,225,833	72,247,773	76,349,884	80,802,711	85,615,013	90,649,665	95,957,331	819,910,924
TOTAL AVAILABLE RESOURCES	132,576,926	145,437,267	143,629,092	144,754,193	144,216,486	144,429,244	143,538,045	149,387,976	146,733,903	148,523,853	148,697,527	155,692,247	902,136,983
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	6,946,931	7,409,554	8,420,157	8,645,538	8,912,021	9,187,007	9,464,755	9,751,070	10,046,221	10,350,488	10,664,159	10,987,530	103,838,499
Purchased Water	35,397,728	31,534,273	35,848,516	41,155,079	44,488,414	47,354,961	51,013,267	55,863,594	59,664,128	62,249,367	66,769,186	71,112,941	567,053,725
In-Lieu Charges	4,405,981	5,362,433	5,110,207	5,371,125	5,391,879	5,878,979	4,877,914	6,372,658	6,048,688	6,286,582	5,582,366	7,129,051	63,411,882
TOTAL OPERATING REQUIREMENTS	46,750,639	44,306,259	49,378,880	55,171,742	58,792,314	62,420,947	65,355,936	71,987,322	75,759,037	78,886,438	83,015,711	89,229,522	734,304,106
NON-OPERATING REQUIREMENTS:													
Debt Service	1,877,843	1,148,493	1,148,560	1,147,152	1,149,729	1,146,463	1,153,476	1,153,100	1,155,100	1,155,350	1,153,850	1,150,600	12,661,871
Transfer To Employee Benefits Fund	581,539	1,553,477	1,350,408	1,357,552	1,403,475	1,449,850	1,515,541	1,577,413	1,617,523	1,676,367	1,753,932	1,563,987	16,819,525
Transfer To General Fund	0	45,284	323,471	656,645	676,345	696,635	717,534	739,060	761,232	784,069	875,599	950,620	7,226,494
Transfer To General Services Fund	0	0	117,800	0	0	0	0	0	0	0	0	0	117,800
Transfer To Infrastructure Fund	611	4,915	0	5,215	483,010	5,532	194,638	21,754	6,045	6,227	6,414	6,606	740,355
Transfer To Solid Waste Fund	2,223	66,247	0	70,282	72,390	74,562	76,799	79,103	83,920	86,438	89,031	91,702	790,474
TOTAL NON-OPERATING REQUIREMENTS	2,462,216	2,818,415	2,940,238	3,236,845	3,784,949	3,373,042	3,657,988	3,570,430	3,623,820	3,708,451	3,878,826	3,763,515	38,356,519
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Revenue Funded	1,138,012	14,143,546	8,911,400	7,164,961	5,435,813	7,344,983	1,486,029	7,899,033	4,442,206	7,881,103	2,068,074	9,550,851	76,328,000
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	1,138,012	14,143,546	8,911,400	7,164,961	5,435,813	7,344,983	1,486,029	7,899,033	4,442,206	7,881,103	2,068,074	9,550,851	76,328,000
TOTAL CURRENT REQUIREMENTS	50,350,867	61,268,221	61,230,518	65,573,548	68,013,076	73,138,972	70,499,953	83,456,784	83,825,063	90,475,991	88,962,611	102,543,888	848,988,624
RESERVES:													
Contingencies	10,586,165	9,735,957	11,067,168	12,450,154	13,350,109	14,135,492	15,119,506	16,403,666	17,427,587	18,149,964	19,358,336	20,525,118	20,525,118
Capital and Infrastructure Reserve	15,358,295	16,929,230	14,362,581	15,106,096	12,708,331	13,365,597	10,622,348	11,258,567	7,956,920	8,436,990	8,947,839	9,491,521	9,491,521
Rate Stabilization Reserve	56,281,599	57,503,860	56,968,824	51,624,395	50,144,971	43,789,183	47,296,239	38,268,958	37,524,333	31,460,908	31,428,741	23,131,721	23,131,721
TOTAL RESERVES	82,226,058	84,169,046	82,398,574	79,180,646	76,203,411	71,290,272	73,038,092	65,931,192	62,908,840	58,047,862	59,734,916	53,148,359	53,148,359
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Recommended Water Rate Increase	0.0%	1.5%	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Prior Year Water Rate Increase	0.0%	4.0%	4.0%	4.0%	5.0%	5.0%	5.0%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%

**CITY OF SUNNYVALE
6040. WATER SUPPLY AND DISTRIBUTION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2031/2032 TO FY 2040/2041 TOTAL	FY 2021/2022 TO FY 2040/2041 TOTAL
RESERVE/FUND BALANCE, JULY 1	53,148,359	56,978,146	52,418,206	58,988,139	56,155,446	64,143,120	63,411,269	71,495,108	67,050,902	71,111,261	53,148,359	82,226,058
CURRENT RESOURCES:												
Water Sales and Water Service Fees	95,161,831	99,710,190	104,477,897	109,475,611	114,714,510	120,206,320	123,560,015	127,009,609	130,557,895	134,207,750	1,159,081,629	1,918,047,317
Development and Connection Fees	3,866,285	3,982,273	4,101,742	4,224,794	4,351,538	4,482,084	4,616,546	4,755,043	4,897,694	5,044,625	44,322,624	86,481,989
Miscellaneous Revenues	352,871	367,480	382,722	398,628	415,228	432,551	444,893	457,594	470,662	484,111	4,206,740	7,092,339
Interest Income	1,389,711	1,278,493	1,438,735	1,369,645	1,564,466	1,546,616	1,743,783	1,635,388	1,734,421	1,792,984	15,494,242	31,287,589
Transfer From Other Funds	0	0	0	0	0	0	0	143,638	0	0	143,638	250,562
TOTAL CURRENT RESOURCES	100,770,699	105,338,437	110,401,096	115,468,678	121,045,741	126,667,571	130,365,237	134,001,271	137,660,672	141,529,469	1,223,248,872	2,043,159,796
TOTAL AVAILABLE RESOURCES	153,919,058	162,316,583	162,819,302	174,456,817	177,201,187	190,810,691	193,776,506	205,496,379	204,711,574	212,640,730	1,276,397,231	2,125,385,855
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	11,341,486	11,707,028	12,084,539	12,474,417	12,877,072	13,292,928	13,722,424	14,166,013	14,624,164	15,097,360	131,387,433	235,225,931
Purchased Water	74,489,295	78,067,199	80,158,082	84,124,050	88,283,306	92,656,564	97,243,078	102,084,756	107,273,167	112,737,258	917,116,756	1,484,170,482
In-Lieu Charges	5,665,884	7,643,313	5,854,187	7,866,687	6,120,479	9,274,419	6,828,739	9,294,101	7,195,352	7,378,422	73,121,584	136,533,466
TOTAL OPERATING REQUIREMENTS	91,496,665	97,417,540	98,096,809	104,465,154	107,280,857	115,223,912	117,794,241	125,544,871	129,092,684	135,213,039	1,121,625,773	1,855,929,878
NON-OPERATING REQUIREMENTS:												
Debt Service	1,155,600	1,153,350	1,152,950	1,161,150	1,152,200	127,800	127,800	127,800	127,800	127,800	6,414,250	19,076,121
Transfer To Employee Benefits Fund	1,581,972	1,648,981	1,718,593	1,755,783	1,596,863	1,224,443	1,089,141	1,011,627	930,746	131,605	12,869,754	29,689,278
Transfer To General Fund	856,773	882,476	908,951	936,219	964,306	993,235	1,023,032	1,048,608	1,074,823	1,101,694	9,790,116	17,016,610
Transfer To General Services Fund	0	0	0	0	0	0	0	0	0	0	0	117,800
Transfer To Infrastructure Fund	6,804	11,415	7,219	24,288	7,658	7,888	8,125	8,368	8,368	8,368	98,502	838,858
Transfer To Solid Waste Fund	94,453	97,286	100,205	103,211	106,307	109,497	112,781	112,781	112,781	112,781	1,062,083	1,852,557
TOTAL NON-OPERATING REQUIREMENTS	3,695,602	3,793,508	3,887,918	3,980,651	3,827,334	2,462,863	2,360,879	2,309,184	2,254,518	1,662,247	30,234,705	68,591,224
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Revenue Funded	1,748,645	8,687,328	1,846,435	9,855,566	1,949,876	9,712,647	2,126,278	10,591,423	2,253,111	2,253,111	51,024,421	127,352,420
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	1,748,645	8,687,328	1,846,435	9,855,566	1,949,876	9,712,647	2,126,278	10,591,423	2,253,111	2,253,111	51,024,421	127,352,420
TOTAL CURRENT REQUIREMENTS	96,940,912	109,898,377	103,831,163	118,301,372	113,058,067	127,399,423	122,281,398	138,445,477	133,600,313	139,128,398	1,202,884,900	2,051,873,523
RESERVES:												
Contingencies	21,457,695	22,443,557	23,060,655	24,149,617	25,290,095	26,487,373	27,741,376	29,062,692	30,474,333	31,958,654	31,958,654	31,958,654
Capital and Infrastructure Reserve	9,938,099	10,405,994	10,896,236	11,409,903	11,948,128	12,512,096	12,862,145	13,222,225	13,592,625	13,973,649	13,973,649	13,973,649
Rate Stabilization Reserve	25,582,352	19,568,655	25,031,248	20,595,925	26,904,898	24,411,800	30,891,587	24,765,985	27,044,303	27,580,029	27,580,029	27,580,029
TOTAL RESERVES	56,978,146	52,418,206	58,988,139	56,155,446	64,143,120	63,411,269	71,495,108	67,050,902	71,111,261	73,512,332	73,512,332	73,512,332
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Recommended Water Rate Increase	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	2.0%	2.0%	2.0%	2.0%		
Prior Year Water Rate Increase	4.5%	4.5%	4.5%	4.5%	4.0%	4.0%	4.0%	4.0%				

**6040. WATER SUPPLY AND DISTRIBUTION FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
Late Payment Penalties	18	30,000	129,594	136,578	143,950	151,732	160,983	170,827	181,305	192,457	204,330	216,972	1,718,728
Water Connection Fees	2,895,042	7,500,000	2,000,000	2,100,000	2,163,000	2,227,890	2,294,727	2,363,569	2,434,476	2,507,510	2,582,735	2,660,217	30,834,123
Water Hydrant Fees	33,692	33,000	33,660	34,333	35,020	35,720	36,435	37,163	37,907	38,665	39,438	40,227	401,568
Water Meter Sales	273,628	350,000	270,375	278,486	286,841	295,446	304,309	313,439	322,842	332,527	342,503	352,778	3,449,546
Water Meter Use Fees	16,342,562	16,595,709	17,101,712	17,794,160	18,514,646	19,264,304	20,044,315	20,855,910	21,700,365	22,579,013	23,493,237	24,444,479	222,387,849
Water Sales - Metered	38,947,023	33,708,259	34,736,023	36,837,205	39,065,488	41,428,559	44,348,859	47,475,010	50,821,523	54,403,932	58,238,865	62,344,123	503,407,846
Water Turn On Fees	11,595	30,000	102,000	104,040	106,121	108,243	110,408	112,616	114,869	117,166	119,509	121,899	1,146,872
Water Recycled	2,666,766	2,329,254	2,399,053	2,541,752	2,616,805	2,694,109	2,881,197	3,081,473	3,295,866	3,525,372	3,771,056	4,034,058	33,169,993
Development Water Fees	600,997	750,000	459,000	374,544	382,035	389,676	397,469	405,418	413,527	421,797	430,233	438,838	4,862,538
Cross-Connection Control Fees	210,407	214,615	218,907	223,286	227,751	232,306	236,952	241,692	246,525	251,456	256,485	261,615	2,611,591
Interest Income	1,385,594	1,650,373	2,009,721	1,931,235	1,494,185	1,397,848	1,432,119	1,292,768	1,233,507	1,138,193	1,171,273	1,042,125	15,793,347
Miscellaneous Revenues	(576,450)	20,000	0	0	0	0	0	0	0	0	0	0	20,000
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	106,924	0	0	106,924
FUND TOTAL	62,818,774	63,211,209	59,460,045	62,355,619	65,035,841	68,225,833	72,247,773	76,349,884	80,802,711	85,615,013	90,649,665	95,957,331	819,910,924

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**CITY OF SUNNYVALE
6080. WASTEWATER MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	62,956,825	76,589,386	59,550,934	75,475,930	60,968,938	61,625,343	78,010,755	82,732,153	81,558,161	82,184,712	67,440,460	55,518,912	76,589,386
CURRENT RESOURCES:													
Service Fees	44,654,833	45,831,419	47,228,819	48,668,826	50,152,738	51,681,895	53,257,676	54,881,503	56,554,840	58,844,745	61,227,369	63,706,465	592,036,297
Connection and Development Fees	5,562,116	15,000,000	4,000,000	4,120,000	4,243,600	4,370,908	4,502,035	4,637,096	4,776,209	4,919,495	5,067,080	5,168,422	60,804,846
Other Revenues	66,174	1,183,143	3,720,607	3,770,195	212,630	219,319	226,240	233,404	240,819	249,738	259,018	268,671	10,583,783
Interest Income	1,157,988	1,590,772	1,324,191	1,537,962	1,209,789	1,269,905	1,450,489	1,723,702	1,700,481	1,514,218	1,294,076	1,399,950	16,015,535
Transfer From General Fund (Storm Sewer)	62,960	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Solid Waste Management Fund	404,745	243,614	0	0	0	0	0	0	0	0	0	0	243,614
State Revolving Fund Loan	23,879,876	13,528,590	4,970,000	0	0	0	0	0	0	0	0	0	18,498,590
WIFIA Loan	127,353	10,740,974	46,463,764	110,652,366	49,674,590	2,979,947	0	0	0	0	0	0	220,511,642
WIFIA Related Bonds	0	14,331,618	2,051,904	5,057,870	47,861,822	46,757,275	26,086,740	1,262,486	0	0	0	0	143,409,715
Bond Proceeds	0	0	4,879,004	8,083,245	0	0	0	0	0	0	0	0	12,962,249
TOTAL CURRENT RESOURCES	75,916,044	102,450,131	114,638,289	181,890,464	153,355,170	107,279,249	85,523,180	62,738,191	63,272,349	65,528,197	67,847,543	70,543,509	1,075,066,272
TOTAL AVAILABLE RESOURCES	138,872,869	179,039,517	174,189,222	257,366,394	214,324,108	168,904,592	163,533,935	145,470,344	144,830,510	147,712,910	135,288,003	126,062,421	1,151,655,658
CURRENT REQUIREMENTS:													
OPERATING REQUIREMENTS:													
Operations	18,738,943	18,989,800	20,886,732	21,585,031	21,682,242	22,385,876	23,118,167	23,890,501	24,678,006	25,493,764	26,347,538	27,208,015	256,265,672
In-Lieu Charges and Fund Transfers	3,793,711	4,121,951	3,890,518	4,558,736	4,659,546	3,823,540	4,605,671	4,138,647	4,088,506	4,838,773	4,611,395	4,487,819	47,825,101
Project Operating	0	24,631	28,743	24,858	28,975	25,155	29,339	25,530	29,725	25,927	30,135	26,349	299,367
TOTAL CURRENT OPERATING REQUIREMENTS	22,532,655	23,136,383	24,805,993	26,168,625	26,370,763	26,234,570	27,753,177	28,054,677	28,796,237	30,358,463	30,989,069	31,722,184	304,390,140
NON-OPERATING REQUIREMENTS:													
Interfund Loan Repayment	949,615	949,615	949,615	949,615	949,615	949,615	949,615	517,046	0	0	0	0	6,214,736
2017 Wastewater Revenue Bonds Debt Service	2,006,480	1,992,054	2,006,916	2,004,916	2,005,595	2,009,520	2,010,250	1,163,500	1,165,500	1,160,750	1,164,500	1,166,250	17,849,751
WIFIA Loan Debt Service	0	0	0	0	0	0	0	0	1,887,440	3,774,880	3,774,880	3,774,880	9,437,200
State Revolving Fund Loan Debt Service	0	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	57,980,274
WIFIA Related Bonds Debt Service	0	0	2,508,583	2,582,946	4,589,390	8,884,682	10,991,716	11,443,963	12,248,453	13,618,226	13,622,786	13,627,561	94,118,307
Other Debt Service	497,204	0	1,093,208	1,406,963	1,929,970	2,489,315	2,490,085	2,574,172	3,361,348	4,728,247	4,729,797	4,731,423	29,534,528
Water Pollution Control Plant Rent	810,163	826,366	842,894	859,751	885,544	912,110	939,474	967,658	996,688	1,026,588	1,057,386	1,604,283	10,918,741
Transfer To Water Supply and Distribution Fund	0	0	0	0	0	0	0	0	106,925	0	0	0	106,925
Wastewater Equipment Replacement	191,546	477,207	464,900	577,773	514,411	638,465	358,768	574,108	793,935	1,184,528	541,899	687,841	6,813,835
Transfer To General Fund - Civic Center Rent	0	0	554,285	1,125,198	1,158,954	1,193,723	1,229,535	1,266,421	1,304,413	1,343,546	1,383,852	1,425,368	11,985,295
Transfer To General Fund - Projects	0	72,455	0	0	0	0	0	0	0	73,603	128,846	0	274,904
Transfer To Solid Waste Management Fund	984	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	893,768	3,588,214	3,007,206	3,025,062	3,131,860	3,239,889	3,387,673	3,526,667	3,615,833	3,750,398	3,927,910	3,493,717	37,694,429
Budget Supplements	0	0	80,000	0	0	0	0	0	0	0	0	0	80,000
TOTAL NON-OPERATING REQUIREMENTS	5,349,759	13,176,844	16,778,541	17,803,159	20,436,273	25,588,254	27,628,050	27,304,469	28,757,104	34,151,185	35,602,791	35,782,256	283,008,925
CAPITAL AND INFRASTRUCTURE REQ.:													
Projects - Revenue Funded	6,944,338	22,995,723	6,706,281	11,165,062	8,281,436	2,579,377	8,091,044	939,907	552,617	5,978,163	2,698,280	1,160,021	71,147,912
Replacement of WPCP	27,456,731	60,179,633	50,422,477	141,260,611	97,610,294	36,491,635	17,329,512	7,613,131	4,539,839	9,784,638	10,478,951	12,125,317	447,836,038
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	34,401,069	83,175,356	57,128,759	152,425,673	105,891,730	39,071,013	25,420,556	8,553,037	5,092,456	15,762,801	13,177,231	13,285,338	518,983,950
TOTAL CURRENT REQUIREMENTS	62,283,483	119,488,583	98,713,292	196,397,456	152,698,765	90,893,837	80,801,782	63,912,183	62,645,798	80,272,450	79,769,091	80,789,778	1,106,383,015
RESERVES:													
Debt Service	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934
Contingencies	4,684,736	4,747,450	5,221,683	5,396,258	5,420,561	5,596,469	5,779,542	5,972,625	6,169,502	6,373,441	6,586,885	6,802,004	6,802,004
Capital and Infrastructure Reserve	4,465,483	4,583,142	4,722,882	4,866,883	5,015,274	5,168,190	5,325,768	2,744,075	2,827,742	2,942,237	3,061,368	3,185,323	3,185,323
Rate Stabilization Reserve	62,168,233	44,949,408	60,260,431	45,434,864	45,918,575	61,975,162	66,355,910	67,570,527	67,916,535	52,853,848	40,599,725	30,014,382	30,014,382
TOTAL RESERVES	76,589,386	59,550,934	75,475,930	60,968,938	61,625,343	78,010,755	82,732,153	81,558,161	82,184,712	67,440,460	55,518,912	45,272,643	45,272,643
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Sewer Rate Increase	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	4.0%	4.0%	4.0%	4.0%
Prior Year Sewer Rate Increase	4.0%	4.0%	3.0%	2.5%	2.5%	2.5%	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%

**CITY OF SUNNYVALE
6080. WASTEWATER MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	45,272,643	54,208,622	37,930,916	42,188,208	50,573,961	50,286,126	33,094,686	34,168,152	47,997,691	64,377,289	45,272,643	76,589,386
CURRENT RESOURCES:												
Service Fees	66,285,940	68,969,858	71,762,447	74,668,109	76,944,740	79,290,785	81,708,361	84,199,649	86,766,896	89,412,419	780,009,202	1,372,045,499
Connection and Development Fees	5,323,475	5,483,179	5,647,674	5,817,104	5,991,618	6,171,366	6,356,507	6,547,202	6,743,618	6,945,927	61,027,670	121,832,517
Other Revenues	278,744	289,225	300,132	311,483	321,654	332,192	343,110	354,424	366,149	378,302	3,275,414	13,859,197
Interest Income	1,247,363	1,717,978	1,323,862	1,353,991	1,480,479	1,554,724	1,029,592	1,237,556	1,633,889	2,179,633	14,759,067	30,774,602
Transfer From General Fund (Storm Sewer)	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	243,614
State Revolving Fund Loan	0	0	0	0	0	0	0	0	0	0	0	18,498,590
WIFIA Loan	0	0	0	0	0	0	0	0	0	0	0	220,511,642
WIFIA Related Bonds	0	0	0	0	0	0	0	0	0	0	0	143,409,715
Bond Proceeds	80,781,685	80,781,685	0	0	0	0	0	0	0	0	161,563,370	174,525,619
TOTAL CURRENT RESOURCES	153,917,207	157,241,924	79,034,115	82,150,687	84,738,490	87,349,066	89,437,570	92,338,831	95,510,553	98,916,281	1,020,634,723	2,095,700,995
TOTAL AVAILABLE RESOURCES	199,189,850	211,450,546	116,965,032	124,338,895	135,312,451	137,635,193	122,532,255	126,506,983	143,508,243	163,293,570	1,065,907,367	2,172,290,381
CURRENT REQUIREMENTS:												
OPERATING REQUIREMENTS:												
Operations	17,205,292	17,787,626	18,389,954	19,012,964	19,657,371	20,323,912	21,013,353	21,726,485	22,464,124	23,227,118	200,808,199	457,073,871
In-Lieu Charges and Fund Transfers	6,351,747	4,838,874	5,128,917	5,756,221	5,028,074	5,030,684	7,013,414	5,497,014	5,425,038	5,556,180	55,626,163	103,451,264
Project Operating	30,570	26,797	31,031	27,271	31,520	27,775	32,040	555,303	0	0	762,307	1,061,674
TOTAL CURRENT OPERATING REQUIREMENTS	23,587,608	22,653,298	23,549,902	24,796,456	24,716,965	25,382,371	28,058,808	27,778,801	27,889,162	28,783,298	257,196,669	561,586,809
NON-OPERATING REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	6,214,736
2017 Wastewater Revenue Bonds Debt Service	1,161,000	1,159,000	1,163,800	1,162,000	1,163,800	129,000	129,000	129,000	129,000	129,000	6,454,600	24,304,351
WIFIA Loan Debt Service	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	3,774,880	37,748,802	47,186,002
State Revolving Fund Loan Debt Service	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	52,709,340	110,689,614
WIFIA Related Bonds Debt Service	13,632,560	13,637,796	13,643,278	14,270,416	18,717,844	18,725,521	18,733,558	18,741,972	18,750,782	18,750,782	167,604,508	261,722,815
Other Debt Service	4,733,126	4,734,910	4,736,780	5,360,138	9,803,608	9,807,143	9,810,844	9,814,720	9,818,778	9,818,778	78,438,826	107,973,354
Water Pollution Control Plant Rent	1,680,755	1,760,882	1,844,839	3,267,239	3,420,847	3,581,690	3,750,110	3,926,465	4,111,128	4,111,128	31,455,083	42,373,824
Transfer To Water Supply and Distribution Fund	0	0	0	0	0	0	0	143,638	143,638	143,638	430,913	537,838
Wastewater Equipment Replacement	773,705	509,943	492,791	439,711	830,417	1,862,666	529,526	535,793	583,537	0	6,558,089	13,371,924
Transfer To General Fund - Civic Center Rent	1,468,129	1,512,173	1,557,538	1,604,264	1,652,392	1,701,964	1,753,022	1,805,613	1,859,781	1,915,574	16,830,450	28,815,745
Transfer To General Fund - Projects	0	0	0	0	0	0	0	0	0	0	0	274,904
Transfer To Solid Waste Management Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Employee Benefits Fund	3,532,447	3,683,268	3,840,012	3,922,571	3,566,555	2,756,345	2,446,472	2,268,841	2,083,585	667,310	28,767,407	66,461,836
Budget Supplements	0	0	0	0	0	0	0	0	0	0	0	80,000
TOTAL NON-OPERATING REQUIREMENTS	36,027,536	36,043,786	36,324,853	39,072,153	48,201,277	47,610,142	46,198,346	46,411,856	46,526,044	44,582,025	426,998,018	710,006,943
CAPITAL AND INFRASTRUCTURE REQ.:												
Projects - Revenue Funded	7,651,146	1,534,676	2,811,923	4,956,644	1,694,585	898,978	6,061,832	1,576,548	2,103,579	563,285	29,853,196	101,001,108
Replacement of WPCP	77,714,937	113,287,870	12,090,145	4,939,681	10,413,498	30,649,016	8,045,118	2,742,087	2,612,170	2,690,535	265,185,056	713,021,094
TOTAL CAPITAL AND INFRASTRUCTURE REQ.	85,366,083	114,822,546	14,902,069	9,896,325	12,108,083	31,547,993	14,106,950	4,318,635	4,715,748	3,253,820	295,038,252	814,022,202
TOTAL CURRENT REQUIREMENTS	144,981,228	173,519,630	74,776,824	73,764,934	85,026,325	104,540,507	88,364,104	78,509,292	79,130,954	76,619,142	979,232,939	2,085,615,954
RESERVES:												
Debt Service	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934	5,270,934
Contingencies	4,301,323	4,446,907	4,597,488	4,753,241	4,914,343	5,080,978	5,253,338	5,431,621	5,616,031	5,806,780	5,806,780	5,806,780
Capital and Infrastructure Reserve	3,314,297	3,448,493	3,588,122	3,733,405	3,847,237	7,929,078	8,170,836	8,419,965	8,676,690	8,941,242	8,941,242	8,941,242
Rate Stabilization Reserve	41,322,068	24,764,583	28,731,663	36,816,381	36,253,613	14,813,695	15,473,043	28,875,171	44,813,635	66,655,472	66,655,472	66,655,472
TOTAL RESERVES	54,208,622	37,930,916	42,188,208	50,573,961	50,286,126	33,094,686	34,168,152	47,997,691	64,377,289	86,674,428	86,674,428	86,674,428
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Sewer Rate Increase	4.0%	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Prior Year Sewer Rate Increase	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%

**6080. WASTEWATER MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
Permit - Waste Discharge	2,266	2,311	2,358	2,405	2,453	2,502	2,552	2,603	2,655	2,708	2,762	2,817	28,126
Late Payment Penalties	(6)	50,415	103,903	107,071	110,336	113,700	117,167	120,739	124,421	129,458	134,700	140,154	1,252,065
Wastewater Code Violations	1,250	0	0	0	0	0	0	0	0	0	0	0	0
Sewer Fees - City	43,656,537	44,512,539	45,869,727	47,268,295	48,709,505	50,194,658	51,725,093	53,302,191	54,927,375	57,151,384	59,465,444	61,873,199	574,999,409
Sewer Fees - Non-City	1,271,213	1,318,880	1,359,093	1,400,531	1,443,234	1,487,238	1,532,584	1,579,312	1,627,465	1,693,361	1,761,926	1,833,266	17,036,889
Recycled Water Sold to Other Utilities	30,006	75,000	55,000	56,100	57,222	58,366	59,534	60,724	61,939	63,178	64,441	65,730	677,235
Sewer Connection Fees	5,562,116	15,000,000	4,000,000	4,120,000	4,243,600	4,370,908	4,502,035	4,637,096	4,776,209	4,919,495	5,067,080	5,168,422	60,804,846
Sales from PGF Electricity	32,658	35,271	38,657	40,590	42,619	44,750	46,988	49,337	51,804	54,394	57,114	59,970	521,493
Infrastructure Fee - Wastewater	0	1,020,146	3,520,689	3,564,029	0	0	0	0	0	0	0	0	8,104,864
Interest Income	1,157,988	1,590,772	1,324,191	1,537,962	1,209,789	1,269,905	1,450,489	1,723,702	1,700,481	1,514,218	1,294,076	1,399,950	16,015,535
Transfer From Solid Waste Mgmt Fund	404,745	243,614	0	0	0	0	0	0	0	0	0	0	243,614
Transfer From General Fund	62,960	0	0	0	0	0	0	0	0	0	0	0	0
Annual Financial Report Adjustment	(272,917)	0	0	0	0	0	0	0	0	0	0	0	0
State Revolving Loan Fund	23,879,876	13,528,590	4,970,000	0	0	0	0	0	0	0	0	0	18,498,590
WIFIA Loan	127,353	10,740,974	46,463,764	110,652,366	49,674,590	2,979,947	0	0	0	0	0	0	220,511,642
WIFIA Bonds	0	14,331,618	2,051,904	5,057,870	47,861,822	46,757,275	26,086,740	1,262,486	0	0	0	0	143,409,715
Bond Proceeds	0	0	4,879,004	8,083,245	0	0	0	0	0	0	0	0	12,962,249
FUND TOTAL	75,916,044	102,450,131	114,638,289	181,890,464	153,355,170	107,279,249	85,523,180	62,738,191	63,272,349	65,528,197	67,847,543	70,543,509	1,075,066,272

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**CITY OF SUNNYVALE
6100. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	24,342,710	23,852,057	21,639,244	31,129,024	18,472,550	9,684,747	6,217,454	6,989,632	8,616,846	10,577,462	12,654,779	15,291,550	23,852,057
CURRENT RESOURCES:													
Rental Income	232,423	256,595	263,010	269,585	276,325	283,233	290,314	297,572	305,011	312,636	320,452	328,463	3,203,195
Service Fees	49,741,885	52,720,000	55,658,742	59,013,573	62,554,387	66,025,530	69,359,159	72,167,511	74,367,899	76,635,376	78,971,989	80,590,125	748,064,289
Miscellaneous Revenues	(90,997)	61,480	61,870	62,263	62,661	63,063	63,468	63,878	64,292	64,710	65,132	65,558	698,375
Transfers From Other Funds	89,507	0	0	0	0	0	0	0	0	0	0	0	0
SMaRT Station Revenues	398,084	2,116,163	1,850,222	1,896,478	1,943,889	1,992,487	2,042,299	2,093,356	2,145,690	2,199,333	2,254,316	2,310,674	22,844,906
Bond Proceeds	0	0	18,000,000	0	0	0	0	0	0	0	0	0	18,000,000
County Wide AB939 Fee	169,121	136,229	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	1,492,986
Interest Income	459,378	424,299	610,373	362,207	189,897	121,911	137,052	168,958	207,401	248,133	299,834	430,744	3,200,809
TOTAL CURRENT RESOURCES	50,999,400	55,714,766	76,579,892	61,739,781	65,162,835	68,621,899	72,027,968	74,926,951	77,225,968	79,595,863	82,047,398	83,861,239	797,504,560
TOTAL AVAILABLE RESOURCES	75,342,110	79,566,822	98,219,136	92,868,805	83,635,385	78,306,646	78,245,422	81,916,583	85,842,815	90,173,325	94,702,177	99,152,789	821,356,617
CURRENT REQUIREMENTS:													
Interfund Loan Repayment	3,874,946	3,713,816	3,470,202	3,048,003	0	0	0	0	0	0	0	0	10,232,021
Debt Service	1,246,631	0	0	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	19,845,144
Operations	2,520,955	4,000,914	3,645,281	3,858,520	3,824,545	2,986,432	3,068,295	3,174,659	3,264,449	3,356,870	3,454,481	3,550,259	38,184,705
Solid Waste Collection Contract	22,998,755	25,323,223	27,241,856	29,103,293	30,975,059	31,904,311	32,861,440	33,847,283	34,862,702	35,908,583	36,985,840	38,095,416	357,109,006
Special Projects	463,081	1,079,828	1,410,476	1,071,634	856,971	561,757	559,540	523,496	376,631	643,326	389,458	444,162	7,917,280
Infrastructure Projects	3,800	434,021	3,100,397	6,113,448	6,099,940	3,103,938	154,570	112,419	120,423	125,240	130,249	135,459	19,630,103
Project Operating	0	0	(197,708)	(201,662)	(205,696)	(211,867)	(218,223)	(224,769)	(231,512)	(238,458)	(245,611)	(252,980)	(2,228,486)
In-Lieu Charges	3,083,884	3,164,690	4,179,510	4,297,554	4,406,429	4,518,027	4,632,414	4,749,661	4,869,840	4,993,023	5,119,285	5,248,704	50,179,137
SMaRT Expense Share (Sunnyvale)	14,813,749	18,044,950	22,084,304	22,534,269	23,346,311	24,501,158	25,384,658	26,219,628	27,016,951	27,670,280	28,341,330	29,029,070	274,172,909
Long Term Rent - SMaRT and Landfill	1,309,136	1,335,319	1,362,025	1,389,266	1,430,944	1,473,872	1,518,088	1,563,631	1,610,540	1,658,856	1,708,622	1,759,881	16,811,045
Civic Center Rent	0	0	175,106	355,465	366,129	377,113	388,426	400,079	412,081	424,444	437,177	450,292	3,786,312
Transfer To General Fund	975,326	200,651	16,101	15,475	18,002	21,206	23,852	23,173	34,891	21,363	99,615	127,900	602,228
Transfer To Payroll and Benefits Fund	199,790	630,166	602,563	605,975	626,988	648,229	677,713	705,461	723,340	750,003	785,164	699,118	7,454,720
TOTAL CURRENT REQUIREMENTS	51,490,053	57,927,578	67,090,113	74,396,255	73,950,638	72,089,192	71,255,790	73,299,736	75,265,353	77,518,546	79,410,627	81,492,297	803,696,124
RESERVES:													
Contingencies	4,033,346	4,736,909	5,297,144	5,549,608	5,814,591	5,939,190	6,131,439	6,324,157	6,514,410	6,693,573	6,878,165	7,067,474	7,067,474
Rate Stabilization Reserve	19,818,711	16,902,336	25,831,879	12,922,942	3,870,156	278,264	858,193	2,292,689	4,063,052	5,961,206	8,413,385	10,593,018	10,593,018
TOTAL RESERVES	23,852,057	21,639,244	31,129,024	18,472,550	9,684,747	6,217,454	6,989,632	8,616,846	10,577,462	12,654,779	15,291,550	17,660,492	17,660,492
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:													
Refuse Rate Increase	0.0%	4.0%	5.0%	5.5%	6.0%	5.5%	5.0%	4.0%	3.0%	3.0%	3.0%	2.0%	
Prior Year Refuse Rate Increase	0.0%	1.0%	5.0%	5.0%	5.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	

**CITY OF SUNNYVALE
6100. SOLID WASTE MANAGEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	17,660,492	19,754,420	21,389,579	22,472,298	23,083,986	22,925,176	22,605,540	21,699,872	20,079,044	17,796,627	17,660,492	23,852,057
CURRENT RESOURCES:												
Rental Income	336,675	345,092	353,719	362,562	371,626	380,917	390,440	400,201	410,206	420,461	3,771,897	6,975,092
Service Fees	82,241,416	83,926,543	85,646,198	87,401,088	89,191,937	91,019,479	92,884,469	94,787,671	96,729,871	98,711,866	902,540,537	1,650,604,827
Miscellaneous Revenues	65,989	66,424	66,863	67,306	67,755	68,207	68,664	69,126	69,592	70,063	679,988	1,378,362
Transfers From Other Funds	0	0	0	0	0	0	0	0	0	0	0	0
SMaRT Station Revenues	2,368,441	2,427,652	2,488,343	2,550,551	2,614,315	2,679,673	2,746,665	2,815,332	2,885,715	2,957,858	26,534,544	49,379,450
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	18,000,000
County Wide AB939 Fee	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	1,356,757	2,849,743
Interest Income	481,815	521,697	548,105	563,024	559,151	551,355	529,265	489,733	434,064	368,849	5,047,058	8,247,867
TOTAL CURRENT RESOURCES	85,630,011	87,423,082	89,238,903	91,080,208	92,940,459	94,835,307	96,755,178	98,697,738	100,665,123	102,664,773	939,930,783	1,737,435,343
TOTAL AVAILABLE RESOURCES	103,290,504	107,177,503	110,628,483	113,552,506	116,024,445	117,760,482	119,360,718	120,397,610	120,744,167	120,461,400	957,591,275	1,761,287,399
CURRENT REQUIREMENTS:												
Interfund Loan Repayment	0	0	0	0	0	0	0	0	0	0	0	10,232,021
Debt Service	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	2,205,016	22,050,160	41,895,304
Operations	3,666,880	3,772,927	3,881,941	3,993,998	4,109,178	4,227,560	4,349,227	4,474,262	4,602,749	4,809,633	41,888,355	80,073,060
Solid Waste Collection Contract	39,238,278	40,415,426	41,627,889	42,876,726	44,163,028	45,487,918	46,852,556	48,258,133	49,705,877	51,197,053	449,822,884	806,931,889
Special Projects	403,067	413,179	477,949	428,049	726,328	443,825	449,070	530,634	466,309	278,559	4,616,969	12,534,249
Infrastructure Projects	140,878	146,513	152,374	158,469	164,808	171,399	178,256	185,386	192,802	200,514	1,691,398	21,321,501
Project Operating	(260,569)	(268,386)	(276,438)	(284,731)	(293,273)	(299,138)	(308,112)	(308,112)	(308,112)	(308,112)	(2,914,983)	(5,143,469)
In-Lieu Charges	5,382,068	5,518,755	5,659,211	5,803,167	5,950,711	6,101,932	6,256,922	6,415,777	6,578,590	6,745,462	60,412,595	110,591,732
SMaRT Expense Share (Sunnyvale)	29,740,646	30,468,100	31,214,884	31,981,537	32,768,611	33,576,676	34,406,320	35,257,770	36,132,008	37,030,067	332,576,619	606,749,529
Long Term Rent - SMaRT and Landfill	1,812,677	1,867,057	1,923,069	1,980,761	2,040,184	2,101,389	2,164,431	2,229,364	2,296,245	2,365,132	20,780,310	37,591,355
Civic Center Rent	463,801	477,715	492,046	506,808	522,012	537,672	553,803	570,417	587,530	605,155	5,316,959	9,103,271
Transfer To General Fund	36,350	34,546	29,908	33,820	28,922	50,921	64,946	46,673	71,962	74,121	472,171	1,074,399
Transfer To Payroll and Benefits Fund	706,991	737,075	768,336	784,900	713,745	549,771	488,411	453,246	416,564	135,977	5,755,016	13,209,736
TOTAL CURRENT REQUIREMENTS	83,536,083	85,787,923	88,156,185	90,468,520	93,099,269	95,154,942	97,660,846	100,318,566	102,947,540	105,338,579	942,468,454	1,746,164,579
RESERVES:												
Contingencies	7,264,580	7,465,645	7,672,471	7,885,226	8,104,082	8,329,215	8,560,810	8,799,016	9,044,063	9,303,675	9,303,675	9,303,675
Rate Stabilization Reserve	12,489,840	13,923,934	14,799,826	15,198,760	14,821,094	14,276,325	13,139,062	11,280,027	8,752,563	5,819,145	5,819,145	5,819,145
TOTAL RESERVES	19,754,420	21,389,579	22,472,298	23,083,986	22,925,176	22,605,540	21,699,872	20,079,044	17,796,627	15,122,821	15,122,821	15,122,821
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0
STATISTICS:												
Refuse Rate Increase	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
Prior Year Refuse Rate Increase	3.0%	3.0%	3.0%	2.0%	2.0%	2.0%	2.0%	2.0%	3.0%	0.0%		

**6100. SOLID WASTE MANAGEMENT FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	BUDGET 2021/2022	PLAN 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
Long Term Rent	232,423	256,595	263,010	269,585	276,325	283,233	290,314	297,572	305,011	312,636	320,452	328,463	3,203,195
County Wide AB939 Fee	169,121	136,229	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	135,676	1,492,986
Late Payment Penalties	(4)	0	0	0	0	0	0	0	0	0	0	0	0
Code Violations	1,131	0	0	0	0	0	0	0	0	0	0	0	0
Refuse Service Fees	49,741,885	52,720,000	55,658,742	59,013,573	62,554,387	66,025,530	69,359,159	72,167,511	74,367,899	76,635,376	78,971,989	80,590,125	748,064,289
SMaRT Station Revenues	398,084	2,116,163	1,850,222	1,896,478	1,943,889	1,992,487	2,042,299	2,093,356	2,145,690	2,199,333	2,254,316	2,310,674	22,844,906
Curbside Sales - General	38,594	38,980	39,370	39,763	40,161	40,563	40,968	41,378	41,792	42,210	42,632	43,058	450,875
Interest Income	459,378	424,299	610,373	362,207	189,897	121,911	137,052	168,958	207,401	248,133	299,834	430,744	3,200,809
Sale of Garbage Tags - Retailer	21,554	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	220,000
Sale of Garbage Tags - In House	0	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	27,500
Miscellaneous Revenues	469,399	0	0	0	0	0	0	0	0	0	0	0	0
Bond Proceeds	0	0	18,000,000	0	0	0	0	0	0	0	0	0	18,000,000
Accrued Franchise Depreciation Savings	89,507	0	0	0	0	0	0	0	0	0	0	0	0
Annual Financial Report Adjustment	(621,670)	0	0	0	0	0	0	0	0	0	0	0	0
Fund Total	50,999,400	55,714,766	76,579,892	61,739,781	65,162,835	68,621,899	72,027,968	74,926,951	77,225,968	79,595,863	82,047,398	83,861,239	797,504,560

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**CITY OF SUNNYVALE
6141. SMaRT STATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	3,443	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:													
Revenue - Recycling	(549,474)	875,751	5,621,055	5,761,581	5,905,621	6,053,261	6,204,593	6,359,708	6,518,700	6,681,668	6,848,710	7,019,927	63,850,576
Revenue - Public Haul	1,674,250	1,506,473	2,130,894	2,184,166	2,238,771	2,294,740	2,352,108	2,410,911	2,471,184	2,532,963	2,596,287	2,661,195	25,379,692
Revenue - Yard Waste	(471,885)	640,305	0	0	0	0	0	0	0	0	0	0	640,305
Expense Share - Sunnyvale	13,993,197	16,460,446	20,234,081	20,637,791	21,402,421	22,508,672	23,342,359	24,126,272	24,871,261	25,676,184	26,087,014	26,718,396	252,064,897
Expense Share - Mountain View	7,500,724	7,773,836	7,782,612	7,536,219	7,815,436	8,219,401	8,523,836	8,810,094	9,082,139	9,374,061	9,526,090	9,756,649	94,200,373
Expense Share - Palo Alto	4,289,419	2,195,441	0	0	0	0	0	0	0	0	0	0	2,195,441
Other Revenues	(406,041)	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	26,030,190	29,452,252	35,768,642	36,119,758	37,362,249	39,076,074	40,422,896	41,706,984	42,943,284	44,264,876	45,058,102	46,156,168	438,331,285
TOTAL AVAILABLE RESOURCES	26,033,633	29,452,252	35,768,642	36,119,758	37,362,249	39,076,074	40,422,896	41,706,984	42,943,284	44,264,876	45,058,102	46,156,168	438,331,285
CURRENT REQUIREMENTS:													
Bay County Waste Services Agreement	14,813,749	15,309,279	15,077,042	15,819,547	16,604,821	17,834,999	18,684,377	19,456,825	20,168,212	20,672,417	21,189,228	21,718,959	202,535,706
Operator Share of Revenue	0	0	5,053,396	5,179,731	5,309,224	5,441,955	5,578,004	5,717,454	5,860,390	6,006,900	6,157,072	6,310,999	56,615,125
Operations	2,614,129	1,289,237	2,112,456	2,202,009	2,262,214	2,338,918	2,419,241	2,503,326	2,589,989	2,679,993	2,774,134	2,870,684	26,042,200
Third Party Processing Fees	0	3,329,423	4,727,935	4,670,862	4,787,634	4,907,324	5,030,007	5,155,758	5,284,652	5,416,768	5,552,187	5,690,992	54,553,541
Landfill Fees	7,732,294	8,490,683	7,041,539	6,834,727	6,949,988	7,068,130	7,189,225	7,313,348	7,440,574	7,570,980	7,704,647	7,841,655	81,445,497
Capital Projects	0	0	239,868	0	0	0	0	0	0	278,173	0	0	518,041
Host Fees	732,453	898,261	956,543	980,457	1,004,968	1,030,092	1,055,845	1,082,241	1,109,297	1,137,029	1,165,455	1,194,591	11,614,778
Civic Center/SMaRT Station Land Rent	0	0	405,915	432,425	443,401	454,657	466,197	478,034	490,170	502,616	515,379	528,288	4,717,081
Transfers Out	193,325	135,369	153,948	155,256	161,640	168,134	176,003	183,364	187,897	195,500	205,556	181,059	1,903,723
TOTAL CURRENT REQUIREMENTS	26,085,950	29,452,252	35,768,642	36,119,758	37,362,249	39,076,074	40,422,896	41,706,984	42,943,284	44,264,876	45,058,102	46,156,168	438,041,969
RESERVES:													
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	(52,316)	0	0	0	0	0	0	0	0	0	0	0	(52,316)

**CITY OF SUNNYVALE
6141. SMaRT STATION FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	0
CURRENT RESOURCES:												
Revenue - Recycling	7,195,426	7,375,311	7,559,694	7,748,686	7,942,404	8,140,964	8,344,488	8,553,100	8,766,927	8,986,101	80,613,100	144,463,676
Revenue - Public Haul	2,727,724	2,795,918	2,865,816	2,937,461	3,010,897	3,086,170	3,163,324	3,242,407	3,323,467	3,406,554	30,559,739	55,939,431
Revenue - Yard Waste	0	0	0	0	0	0	0	0	0	0	0	640,305
Expense Share - Sunnyvale	27,372,205	28,040,448	28,726,541	29,430,985	30,402,802	30,897,003	31,659,655	32,442,439	33,246,293	34,072,209	306,290,582	558,355,479
Expense Share - Mountain View	9,995,398	10,239,418	10,489,956	10,747,195	11,099,638	11,282,535	11,561,029	11,846,875	12,140,415	12,442,012	111,844,471	206,044,844
Expense Share - Palo Alto	0	0	0	0	0	0	0	0	0	0	0	2,195,441
Other Revenues	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	47,290,754	48,451,095	49,642,007	50,864,327	52,455,741	53,406,671	54,728,496	56,084,821	57,477,104	58,906,876	529,307,891	967,639,176
TOTAL AVAILABLE RESOURCES	47,290,754	48,451,095	49,642,007	50,864,327	52,455,741	53,406,671	54,728,496	56,084,821	57,477,104	58,906,876	529,307,891	967,639,176
CURRENT REQUIREMENTS:												
Bay County Waste Services Agreement	22,261,932	22,818,481	23,388,943	23,973,666	24,573,008	25,187,333	25,817,017	26,462,442	27,124,003	27,802,103	249,408,928	451,944,634
Operator Share of Revenue	6,468,774	6,630,493	6,796,256	6,966,162	7,140,316	7,318,824	7,501,795	7,689,340	7,881,573	8,078,612	72,472,146	129,087,271
Operations	2,978,348	3,086,271	3,198,448	3,315,059	3,436,291	3,562,343	3,693,418	3,829,731	3,971,507	4,118,979	35,190,394	61,232,593
Third Party Processing Fees	5,833,267	5,979,098	6,128,576	6,281,790	6,438,835	6,599,806	6,764,801	6,933,921	7,107,269	7,284,951	65,352,313	119,905,854
Landfill Fees	7,982,089	8,126,034	8,273,577	8,424,808	8,579,821	8,738,708	8,901,568	9,068,500	9,239,604	9,414,987	86,749,696	168,195,193
Capital Projects	0	0	0	0	336,821	0	0	0	0	0	336,821	854,862
Host Fees	1,224,456	1,255,067	1,286,444	1,318,605	1,351,570	1,385,360	1,419,994	1,455,493	1,491,881	1,529,178	13,718,049	25,332,827
Civic Center/SMaRT Station Land Rent	541,887	555,650	569,764	584,236	599,078	614,298	629,904	645,395	661,267	678,066	6,079,545	10,796,627
Transfers Out	182,774	190,819	199,193	203,367	184,712	147,107	129,509	119,400	108,875	28,777	1,494,533	3,398,256
TOTAL CURRENT REQUIREMENTS	47,290,754	48,451,095	49,642,007	50,864,327	52,455,741	53,406,671	54,728,496	56,084,821	57,477,104	58,906,876	529,307,891	970,748,117
RESERVES:												
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	(3,108,940)

**CITY OF SUNNYVALE
6143. SMaRT STATION REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	623,268	436,582	440,120	2,903,200	5,654,785	2,798,273	2,867,107	3,190,086	3,377,526	3,017,012	2,622,243	2,959,912	436,582
CURRENT RESOURCES:													
Contribution - Mountain View	61,936	0	0	106,708	109,909	113,207	116,603	120,101	123,704	127,415	131,237	135,175	1,084,058
Contribution - Palo Alto	56,176	0	0	0	0	0	0	0	0	0	0	0	0
Contribution - Sunnyvale	146,004	0	0	181,692	187,143	192,757	198,540	204,496	210,631	216,950	223,458	230,162	1,845,828
CalRecycle Organics Grant	0	3,000,000	0	0	0	0	0	0	0	0	0	0	3,000,000
Bond Reimbursement	707,122	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
Interest Income	11,132	11,000	11,500	11,836	13,328	12,608	16,488	32,153	29,595	18,433	17,589	22,769	197,299
Bond Proceeds	0	0	16,000,000	16,000,000	0	0	0	0	0	0	0	0	32,000,000
TOTAL CURRENT RESOURCES	982,370	3,011,000	16,011,500	18,300,236	2,310,380	2,318,572	2,331,630	2,356,749	2,363,929	2,362,798	2,372,285	2,388,106	56,127,185
TOTAL AVAILABLE RESOURCES	1,605,638	3,447,582	16,451,620	21,203,436	7,965,165	5,116,845	5,198,737	5,546,835	5,741,456	5,379,810	4,994,528	5,348,017	56,563,767
CURRENT REQUIREMENTS:													
Capital Replacement	464,095	3,007,462	13,548,420	13,548,651	3,166,892	249,738	8,651	169,309	724,444	757,566	34,617	375,249	35,590,998
2007 Solid Waste Bonds Debt Service	704,961	0	0	0	0	0	0	0	0	0	0	0	0
New SMaRT Station Debt Service	0	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	18,000,000
TOTAL CURRENT REQUIREMENTS	1,169,056	3,007,462	13,548,420	15,548,651	5,166,892	2,249,738	2,008,651	2,169,309	2,724,444	2,757,566	2,034,617	2,375,249	53,590,998
RESERVES:													
Debt Service Reserve	0	0	0	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Capital Replacement	436,582	440,120	2,903,200	3,654,785	798,273	867,107	1,190,086	1,377,526	1,017,012	622,243	959,912	972,769	972,769
TOTAL RESERVES	436,582	440,120	2,903,200	5,654,785	2,798,273	2,867,107	3,190,086	3,377,526	3,017,012	2,622,243	2,959,912	2,972,769	2,972,769
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6143. SMaRT STATION REPLACEMENT FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	2,972,769	3,290,476	3,705,911	2,984,088	3,011,662	3,179,032	2,619,254	2,499,991	2,223,008	2,473,042	2,972,769	436,582
CURRENT RESOURCES:												
Contribution - Mountain View	139,230	143,407	147,709	152,140	156,704	161,405	166,248	171,235	176,372	180,781	1,595,231	2,679,289
Contribution - Palo Alto	0	0	0	0	0	0	0	0	0	0	0	0
Contribution - Sunnyvale	237,067	244,179	251,504	259,049	266,821	274,825	283,070	291,562	300,309	307,817	2,716,204	4,562,033
CalRecycle Organics Grant	0	0	0	0	0	0	0	0	0	0	0	3,000,000
Bond Reimbursement	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	20,000,000	38,000,000
Interest Income	27,655	38,489	33,961	23,701	26,582	20,783	10,748	4,892	4,494	4,606	195,913	393,211
Bond Proceeds	0	0	0	0	0	0	0	0	0	0	0	32,000,000
TOTAL CURRENT RESOURCES	2,403,951	2,426,075	2,433,174	2,434,891	2,450,107	2,457,014	2,460,066	2,467,690	2,481,175	2,493,205	24,507,348	80,634,533
TOTAL AVAILABLE RESOURCES	5,376,720	5,716,551	6,139,086	5,418,978	5,461,769	5,636,046	5,079,319	4,967,680	4,704,183	4,966,247	27,480,117	81,071,115
CURRENT REQUIREMENTS:												
Capital Replacement	86,244	10,640	1,154,998	407,317	282,737	1,016,793	579,329	744,672	231,141	200,000	4,713,870	40,304,868
2007 Solid Waste Bonds Debt Service	0	0	0	0	0	0	0	0	0	0	0	0
New SMaRT Station Debt Service	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	20,000,000	38,000,000
TOTAL CURRENT REQUIREMENTS	2,086,244	2,010,640	3,154,998	2,407,317	2,282,737	3,016,793	2,579,329	2,744,672	2,231,141	2,200,000	24,713,870	78,304,868
RESERVES:												
Debt Service Reserve	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Capital Replacement	1,290,476	1,705,911	984,088	1,011,662	1,179,032	619,254	499,991	223,008	473,042	766,247	766,247	766,247
TOTAL RESERVES	3,290,476	3,705,911	2,984,088	3,011,662	3,179,032	2,619,254	2,499,991	2,223,008	2,473,042	2,766,247	2,766,247	2,766,247
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6180. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	54,117,901	53,263,980	52,209,911	53,217,382	53,299,673	52,831,988	51,769,403	50,595,174	49,317,388	47,983,308	46,547,302	44,968,534	53,263,980
CURRENT RESOURCES:													
Investment Earnings	1,055,716	1,065,280	1,305,248	1,330,435	1,065,993	1,056,640	1,035,388	1,011,903	986,348	959,666	930,946	899,371	11,647,217
Licenses and Permits	10,225,124	14,154,069	14,099,790	14,804,779	15,248,923	15,706,390	16,177,582	16,662,910	17,162,797	17,677,681	18,208,011	18,754,252	178,657,184
Fees	4,232,598	3,882,937	4,934,579	5,378,395	5,539,747	5,705,939	5,877,117	6,053,431	6,235,034	6,422,085	6,614,747	6,709,884	63,353,896
Other Revenue	12,467	8,341	15,560	16,338	16,828	17,332	17,852	18,388	18,940	19,508	20,093	20,696	189,875
TOTAL CURRENT RESOURCES	15,525,906	19,110,627	20,355,177	21,529,946	21,871,491	22,486,302	23,107,940	23,746,632	24,403,118	25,078,940	25,773,798	26,384,203	253,848,173
TOTAL AVAILABLE RESOURCES	69,643,806	72,374,607	72,565,088	74,747,328	75,171,164	75,318,290	74,877,343	74,341,806	73,720,506	73,062,247	72,321,100	71,352,736	307,112,153
CURRENT REQUIREMENTS:													
Operations	13,283,499	11,419,228	13,144,607	13,487,039	14,140,518	15,075,151	15,522,707	15,983,574	16,458,145	16,946,831	17,450,050	17,975,822	167,603,672
Projects	823,322	1,774,047	50,000	0	0	0	0	0	0	0	0	0	1,824,047
General Fund In-Lieu Charges	1,862,766	1,910,348	1,846,009	1,893,006	1,941,179	1,990,557	2,041,168	2,093,045	2,146,218	2,200,721	2,256,586	2,313,848	22,632,685
Property & Liability In Lieu Charges	6,652	6,699	8,374	10,049	10,049	10,049	10,049	10,049	10,049	10,049	10,049	10,049	105,512
Transfer To General Fund	36,411	36,227	0	0	0	0	0	0	0	0	0	0	36,227
Transfer To General Services Technology	206,829	2,291,755	309,481	765,143	775,345	817,664	835,356	853,437	871,915	890,798	910,093	929,813	10,250,801
Transfer To Employee Benefits Fund	160,346	2,726,392	2,742,460	2,761,468	2,865,205	2,970,381	3,107,251	3,235,706	3,316,806	3,444,459	3,613,038	3,201,384	33,984,550
Civic Center Rent	0	0	1,246,774	2,530,951	2,606,879	2,685,086	2,765,638	2,848,607	2,934,065	3,022,087	3,112,750	3,206,133	26,958,970
TOTAL CURRENT REQUIREMENTS	16,379,826	20,164,696	19,347,706	21,447,655	22,339,176	23,548,886	24,282,170	25,024,418	25,737,198	26,514,945	27,352,566	27,637,048	263,396,465
RESERVES:													
Development Enterprise Reserve	53,263,980	52,209,911	53,217,382	53,299,673	52,831,988	51,769,403	50,595,174	49,317,388	47,983,308	46,547,302	44,968,534	43,715,688	43,715,688
TOTAL RESERVES	53,263,980	52,209,911	53,217,382	53,299,673	52,831,988	51,769,403	50,595,174	49,317,388	47,983,308	46,547,302	44,968,534	43,715,688	43,715,688
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6180. DEVELOPMENT ENTERPRISE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	43,715,688	42,592,964	41,006,883	38,923,634	36,383,921	33,760,878	31,418,123	28,925,585	26,133,587	23,142,418	43,715,688	53,263,980
CURRENT RESOURCES:												
Investment Earnings	1,092,892	1,064,824	1,025,172	973,091	909,598	844,022	785,453	723,140	653,340	578,560	8,650,092	20,297,309
Licenses and Permits	19,316,879	19,703,217	20,097,281	20,499,227	20,909,211	21,327,395	21,753,943	22,189,022	22,632,803	23,085,459	211,514,438	390,171,622
Fees	6,911,181	7,049,405	7,190,393	7,334,201	7,480,885	7,630,502	7,783,112	7,938,774	8,097,550	8,259,501	75,675,503	139,029,399
Other Revenue	21,317	21,956	22,615	23,293	23,992	24,712	25,453	26,217	27,003	27,814	244,373	434,248
TOTAL CURRENT RESOURCES	27,342,269	27,839,402	28,335,461	28,829,811	29,323,686	29,826,632	30,347,962	30,877,153	31,410,696	31,951,334	296,084,405	549,932,578
TOTAL AVAILABLE RESOURCES	71,057,957	70,432,366	69,342,344	67,753,445	65,707,606	63,587,509	61,766,085	59,802,739	57,544,283	55,093,752	339,800,094	603,196,558
CURRENT REQUIREMENTS:												
Operations	18,595,166	19,235,947	19,898,910	20,584,825	21,294,489	22,028,727	22,788,394	23,574,372	24,387,575	25,228,950	217,617,353	385,221,025
Projects	0	0	0	0	0	0	0	0	0	0	0	1,824,047
General Fund In-Lieu Charges	2,372,541	2,432,702	2,494,367	2,557,573	2,622,360	2,688,766	2,756,833	2,826,601	2,898,113	2,971,413	26,621,269	49,253,954
Property & Liability In Lieu Charges	10,149	10,251	10,405	10,561	10,719	10,880	11,043	11,209	11,377	11,547	108,140	213,652
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	36,227
Transfer To General Services Technology	949,964	970,557	991,601	1,013,109	1,035,086	1,057,549	1,080,502	1,103,961	1,127,936	1,161,774	10,492,037	20,742,839
Transfer To Employee Benefits Fund	3,234,857	3,374,640	3,520,000	3,594,928	3,267,288	2,555,174	2,260,589	2,091,576	1,915,432	571,339	26,385,823	60,370,372
Civic Center Rent	3,302,317	3,401,386	3,503,428	3,608,530	3,716,786	3,828,290	3,943,139	4,061,433	4,061,433	4,061,433	37,488,174	64,447,144
TOTAL CURRENT REQUIREMENTS	28,464,993	29,425,482	30,418,710	31,369,525	31,946,729	32,169,387	32,840,499	33,669,151	34,401,865	34,006,455	318,712,797	582,109,261
RESERVES:												
Development Enterprise Reserve	42,592,964	41,006,883	38,923,634	36,383,921	33,760,878	31,418,123	28,925,585	26,133,587	23,142,418	21,087,297	21,087,297	21,087,297
TOTAL RESERVES	42,592,964	41,006,883	38,923,634	36,383,921	33,760,878	31,418,123	28,925,585	26,133,587	23,142,418	21,087,297	21,087,297	21,087,297
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6200. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	142,354	1,909,402	2,948,654	4,419,869	5,840,816	4,948,406	4,000,889	2,960,621	1,825,326	599,268	772,918	865,221	1,909,402
CURRENT RESOURCES:													
Rents and Concessions	277,143	244,167	315,056	287,690	222,626	228,879	235,156	241,459	247,789	254,144	260,527	266,938	2,804,432
Fees	4,295,471	4,421,031	4,421,031	4,421,031	4,509,452	4,599,641	4,691,634	4,785,467	4,881,176	4,978,799	5,078,375	5,179,943	51,967,581
Other Revenues	128,033	94,746	114,780	117,076	119,417	121,805	124,242	126,726	129,261	131,846	134,483	137,173	1,351,555
Transfers In	1,715,000	1,535,000	1,840,000	2,135,000	0	0	0	0	0	0	0	0	5,510,000
TOTAL CURRENT RESOURCES	6,415,647	6,294,944	6,690,868	6,960,797	4,851,495	4,950,325	5,051,032	5,153,652	5,258,225	5,364,790	5,473,386	5,584,053	61,633,568
TOTAL AVAILABLE RESOURCES	6,558,001	8,204,346	9,639,522	11,380,666	10,692,312	9,898,731	9,051,921	8,114,274	7,083,551	5,964,057	6,246,304	6,449,275	63,542,970
CURRENT REQUIREMENTS:													
Operations	4,101,310	3,880,692	4,051,891	4,178,042	4,318,794	4,462,741	4,609,005	4,760,261	4,916,658	5,078,426	5,245,757	5,418,781	50,921,047
Other Overhead	497,503	518,620	456,157	479,699	516,949	500,527	511,334	522,410	533,763	545,400	557,328	569,555	5,711,743
Transfers Out	49,786	856,381	547,818	549,621	565,701	581,837	607,643	632,060	648,418	670,305	699,079	628,332	6,987,197
Civic Center Rent	0	0	163,787	332,487	342,462	352,736	363,318	374,217	385,444	397,007	408,917	421,185	3,541,561
Fiscal Strategies	0	0	0	0	0	0	0	0	0	(1,500,000)	(1,530,000)	(1,560,600)	(4,590,600)
TOTAL CURRENT REQUIREMENTS	4,648,599	5,255,693	5,219,653	5,539,849	5,743,906	5,897,842	6,091,300	6,288,948	6,484,283	5,191,139	5,381,082	5,477,253	62,570,948
RESERVES:													
20 Year RAP	1,909,402	2,948,654	4,419,869	5,840,816	4,948,406	4,000,889	2,960,621	1,825,326	599,268	772,918	865,221	972,022	972,022
TOTAL RESERVES	1,909,402	2,948,654	4,419,869	5,840,816	4,948,406	4,000,889	2,960,621	1,825,326	599,268	772,918	865,221	972,022	972,022
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
6200. GOLF AND TENNIS OPERATIONS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	972,022	1,082,310	1,177,660	1,256,322	1,329,937	1,476,581	1,494,343	1,261,931	1,043,069	837,890	972,022	1,909,402
CURRENT RESOURCES:												
Rents and Concessions	274,096	281,319	288,608	295,967	303,396	310,897	318,474	321,129	323,863	326,678	3,044,427	5,848,859
Fees	5,335,341	5,495,401	5,660,263	5,830,071	6,004,973	6,185,123	6,370,676	6,561,797	6,758,651	6,961,410	61,163,707	113,131,288
Other Revenues	141,288	145,527	149,892	154,389	159,021	163,791	168,705	173,766	178,979	184,349	1,619,708	2,971,262
Transfers In	0	0	0	0	0	0	0	0	0	0	0	5,510,000
TOTAL CURRENT RESOURCES	5,750,725	5,922,247	6,098,764	6,280,427	6,467,390	6,659,812	6,857,856	7,056,692	7,261,492	7,472,437	65,827,841	127,461,409
TOTAL AVAILABLE RESOURCES	6,722,747	7,004,557	7,276,424	7,536,749	7,797,327	8,136,392	8,352,199	8,318,623	8,304,561	8,310,328	66,799,864	129,370,811
CURRENT REQUIREMENTS:												
Operations	5,594,767	5,776,489	5,964,283	6,158,358	6,358,931	6,566,227	6,780,477	7,001,924	7,230,816	7,467,412	64,899,684	115,820,731
Other Overhead	582,897	596,561	610,967	625,721	640,832	656,307	672,156	688,389	705,014	722,041	6,500,883	12,212,626
Transfers Out	636,371	662,653	689,921	705,154	641,878	480,037	429,971	401,348	371,431	141,374	5,160,138	12,147,335
Civic Center Rent	433,821	446,835	460,240	474,047	488,269	502,917	518,004	533,545	549,551	566,037	4,973,266	8,514,827
Fiscal Strategies	(1,607,418)	(1,655,641)	(1,705,310)	(1,756,469)	(1,809,163)	(1,563,438)	(1,310,341)	(1,349,651)	(1,390,141)	(1,431,845)	(15,579,417)	(20,170,017)
TOTAL CURRENT REQUIREMENTS	5,640,437	5,826,897	6,020,102	6,206,812	6,320,747	6,642,050	7,090,268	7,275,554	7,466,670	7,465,019	65,954,555	128,525,502
RESERVES:												
20 Year RAP	1,082,310	1,177,660	1,256,322	1,329,937	1,476,581	1,494,343	1,261,931	1,043,069	837,890	845,309	845,309	845,309
TOTAL RESERVES	1,082,310	1,177,660	1,256,322	1,329,937	1,476,581	1,494,343	1,261,931	1,043,069	837,890	845,309	845,309	845,309
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**6200. GOLF AND TENNIS OPERATIONS FUND
REVENUES BY SOURCE**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
Tennis Pro Shop Concession	97,831	91,181	150,000	155,000	160,000	165,000	170,000	175,000	180,000	185,000	190,000	195,000	1,816,181
Sunken Garden Concession	17,501	19,611	25,748	26,263	26,788	27,324	27,870	28,428	28,996	29,576	30,168	30,771	301,543
Property Rental	16,610	0	0	0	0	0	0	0	0	0	0	0	0
Lease Revenue	108,815	101,808	104,862	71,292	0	0	0	0	0	0	0	0	277,962
Tower/Antenna Rental	36,386	31,567	34,446	35,135	35,838	36,555	37,286	38,032	38,792	39,568	40,360	41,167	408,747
TOTAL RENTS AND CONCESSIONS	277,143	244,167	315,056	287,690	222,626	228,879	235,156	241,459	247,789	254,144	260,527	266,938	2,804,432
Golf Operations Fees	4,295,471	4,421,031	4,421,031	4,421,031	4,509,452	4,599,641	4,691,634	4,785,467	4,881,176	4,978,799	5,078,375	5,179,943	51,967,581
TOTAL GOLF FEES	4,295,471	4,421,031	4,421,031	4,421,031	4,509,452	4,599,641	4,691,634	4,785,467	4,881,176	4,978,799	5,078,375	5,179,943	51,967,581
Miscellaneous Revenue	8,698	0	0	0	0	0	0	0	0	0	0	0	0
Merchandise Sales	119,335	94,746	114,780	117,076	119,417	121,805	124,242	126,726	129,261	131,846	134,483	137,173	1,351,555
TOTAL GOLF AND TENNIS SHOP REVENUE	128,033	94,746	114,780	117,076	119,417	121,805	124,242	126,726	129,261	131,846	134,483	137,173	1,351,555
Transfers In	1,715,000	1,535,000	1,840,000	2,135,000	0	0	0	0	0	0	0	0	5,510,000
TOTAL TRANSFERS IN	1,715,000	1,535,000	1,840,000	2,135,000	0	0	0	0	0	0	0	0	5,510,000
FUND TOTAL	6,415,647	6,294,944	6,690,868	6,960,797	4,851,495	4,950,325	5,051,032	5,153,652	5,258,225	5,364,790	5,473,386	5,584,053	61,633,568

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Financial Plans - Internal Services and Other Funds

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**CITY OF SUNNYVALE
7020. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	27,588,777	20,059,656	12,195,970	6,716,739	7,525,970	5,469,548	9,230,982	11,819,214	12,953,554	10,828,489	9,385,370	10,447,664	20,059,656
CURRENT RESOURCES:													
Equipment Rental	20,369,104	20,444,849	22,303,995	23,320,964	24,419,058	25,569,331	26,593,683	27,657,431	28,763,728	29,914,277	31,110,848	32,355,282	292,453,447
Facilities Rental	6,129,437	5,971,178	6,090,297	6,333,909	6,618,935	6,916,787	7,228,043	7,517,164	7,817,851	8,130,565	8,455,788	8,794,019	79,874,538
Technology Surcharge	133,074	166,342	207,928	259,910	324,887	331,385	338,013	344,773	351,668	358,702	365,876	373,193	3,422,675
Utility Fees	1,996	5,040	5,242	5,346	5,453	5,562	5,674	5,787	5,903	6,021	6,141	6,326	62,495
Comcast PEG Channel Grant	174,388	177,875	181,433	185,062	188,182	191,365	194,612	197,924	201,302	204,748	208,262	211,847	2,142,612
Sale of Property	152,684	242,407	114,946	117,245	119,590	121,981	124,421	126,909	129,448	132,036	134,677	137,371	1,501,030
Miscellaneous Revenues	8,954	1,352	0	0	0	0	0	0	0	0	0	0	1,352
Interest Income	533,463	147,698	119,409	96,323	89,228	120,655	164,930	193,748	173,182	143,557	136,401	177,781	1,562,912
Transfer From Other Funds	206,829	2,772,541	427,281	1,962,141	775,345	817,664	835,356	853,437	871,915	890,798	910,093	929,813	12,046,385
TOTAL CURRENT RESOURCES	27,709,929	29,929,282	29,450,530	32,280,900	32,540,679	34,074,731	35,484,732	36,897,174	38,314,997	39,780,704	41,328,087	42,985,632	393,067,448
TOTAL AVAILABLE RESOURCES	55,298,706	49,988,938	41,646,500	38,997,639	40,066,649	39,544,279	44,715,714	48,716,388	51,268,551	50,609,193	50,713,457	53,433,296	413,127,103
CURRENT REQUIREMENTS:													
Equipment Replacement	5,178,455	5,613,323	4,732,142	3,612,727	6,600,613	1,333,201	3,101,013	4,899,692	7,702,986	8,434,239	4,760,105	4,764,883	55,554,926
SUNGIS - Equipment and Maintenance	676,763	2,891,577	309,481	0	0	0	0	0	0	0	1,744,552	1,744,552	6,690,161
Operations	19,757,486	18,266,682	21,426,158	20,333,099	20,460,399	21,076,191	21,728,569	22,412,684	23,110,055	23,832,308	24,587,658	25,350,570	242,584,373
Civic Center Rent	0	0	1,326,742	2,693,287	2,774,085	2,857,308	2,943,027	3,031,318	3,122,258	3,215,925	3,312,403	3,411,775	28,688,129
Capital Projects	3,224	60,327	14,924	16,864	14,856	15,451	16,069	16,711	17,380	18,075	18,798	19,550	229,005
Special Projects	6,866,183	7,272,904	4,020,734	113,692	0	109,974	0	115,473	1,070,000	126,147	21,243	127,309	12,977,476
Project Operating	0	0	0	750,292	767,683	809,251	826,928	844,998	863,471	882,356	901,660	921,396	7,568,036
Transfer SOC Ops to Building Svcs	0	0	0	354,754	259,493	267,184	275,029	283,358	291,750	301,496	311,791	322,055	2,666,910
Transfer To Other Funds	2,747,839	3,688,155	3,099,579	3,596,954	3,719,971	3,844,736	4,005,865	4,158,599	4,262,163	4,413,276	4,607,582	4,194,520	43,591,402
TOTAL CURRENT REQUIREMENTS	35,229,950	37,792,968	34,929,761	31,471,669	34,597,101	30,313,297	32,896,500	35,762,833	40,440,062	41,223,823	40,265,793	40,856,611	400,550,418
RESERVES:													
Fleet Services Reserve	1,475,837	1,096,764	104,112	943,343	482,815	1,893,608	3,565,145	5,219,399	4,211,922	2,176,126	1,059,752	3,755,290	3,755,290
Facilities Management Reserve	2,219,753	2,311,073	2,156,562	2,844,337	2,034,799	1,784,588	1,673,988	1,535,619	863,792	483,609	716,790	838,632	838,632
Technology and Communications Reserve	14,606,472	7,525,467	2,817,548	1,642,991	344,635	2,417,550	2,980,184	2,063,165	1,059,515	1,470,607	4,581,813	5,503,930	5,503,930
PEG Equipment Reserve	388,563	327,115	495,039	677,060	856,510	1,044,650	1,162,869	1,345,132	1,542,910	1,737,535	1,942,057	1,694,523	1,694,523
Restricted Tech Surcharge Reserve	1,369,030	935,550	1,143,478	1,418,239	1,750,788	2,090,586	2,437,027	2,790,239	3,150,351	3,517,494	2,147,252	784,310	784,310
TOTAL RESERVES	20,059,656	12,195,970	6,716,739	7,525,970	5,469,548	9,230,982	11,819,214	12,953,554	10,828,489	9,385,370	10,447,664	12,576,685	12,576,685
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7020. COMBINED GENERAL SERVICES FUND
FLEET/FACILITIES/TECHNOLOGY AND COMMUNICATIONS
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TO	TO
											FY 2041/2042	FY 2041/2042
											TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	12,576,685	9,484,082	13,309,601	9,332,567	12,521,823	10,154,287	10,097,636	10,457,802	11,160,259	13,153,805	12,576,685	20,059,656
CURRENT RESOURCES:												
Equipment Rental	33,213,689	34,095,062	35,000,021	35,929,203	36,880,960	37,858,115	38,861,354	39,891,377	40,948,906	42,034,680	374,713,368	667,166,814
Facilities Rental	9,101,810	9,420,373	9,750,086	10,091,339	10,394,079	10,705,902	11,027,079	11,357,891	11,698,628	12,049,587	105,596,775	185,471,313
Technology Surcharge	380,657	388,270	396,036	403,956	412,035	420,276	428,682	437,255	446,000	454,920	4,168,088	7,590,763
Utility Fees	6,515	6,711	6,912	7,120	7,333	7,553	7,780	8,013	8,253	8,501	74,692	137,187
Comcast PEG Channel Grant	217,332	222,981	228,800	234,793	240,966	247,324	253,873	260,619	267,567	274,723	2,448,976	4,591,588
Sale of Property	141,492	145,737	150,109	154,612	159,250	164,028	168,949	174,017	179,238	184,615	1,622,046	3,123,076
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	1,352
Interest Income	197,074	241,376	191,493	203,246	174,756	163,764	161,849	176,592	230,485	248,827	1,989,462	3,552,374
Transfer From Other Funds	949,964	970,557	991,601	1,013,109	1,035,086	1,057,549	1,080,502	1,103,961	1,127,936	1,161,774	10,492,037	22,538,423
TOTAL CURRENT RESOURCES	44,208,533	45,491,067	46,715,058	48,037,378	49,304,466	50,624,511	51,990,067	53,409,725	54,907,012	56,417,626	501,105,444	894,172,891
TOTAL AVAILABLE RESOURCES	56,785,218	54,975,149	60,024,659	57,369,945	61,826,289	60,778,798	62,087,703	63,867,527	66,067,272	69,571,431	513,682,129	914,232,547
CURRENT REQUIREMENTS:												
Equipment Replacement	11,415,738	4,080,774	12,618,052	5,426,798	11,667,542	8,988,589	9,781,809	10,253,842	7,806,973	12,129,886	94,170,001	149,724,927
SUNGIS - Equipment and Maintenance	0	0	0	0	0	0	0	0	1,744,552	1,744,552	3,489,103	10,179,264
Operations	26,743,150	27,600,790	28,486,726	29,401,919	30,347,357	31,324,069	32,333,117	33,375,597	34,452,648	35,550,656	309,616,029	552,200,402
Civic Center Rent	3,514,128	3,619,552	3,728,139	3,839,983	3,955,182	4,073,838	4,196,053	4,321,935	4,451,593	4,585,141	40,285,544	68,973,673
Capital Projects	20,332	32,986	21,991	68,152	23,785	24,737	25,726	26,755	27,826	50,768	323,059	552,065
Special Projects	0	133,675	0	140,358	0	1,217,376	0	154,745	0	164,169	1,810,323	14,787,799
Project Operating	941,571	962,196	983,280	1,004,838	1,026,875	1,049,407	1,072,440	1,095,991	1,120,070	1,153,262	10,409,930	17,977,966
Transfer SOC Ops to Building Svcs	332,509	818,760	259,640	267,430	275,452	373,684	873,077	300,994	310,024	319,325	4,130,896	6,797,806
Transfer To Other Funds	4,333,707	4,416,814	4,594,263	4,698,645	4,375,807	3,629,462	3,347,680	3,177,409	2,999,782	1,599,031	37,172,601	80,764,003
TOTAL CURRENT REQUIREMENTS	47,301,136	41,665,548	50,692,092	44,848,122	51,672,002	50,681,162	51,629,902	52,707,268	52,913,467	57,296,789	501,407,487	901,957,905
RESERVES:												
Fleet Services Reserve	5,099,032	7,642,889	3,520,163	3,712,648	1,281,128	1,071,152	312,367	135,738	2,536,889	1,369,933	1,369,933	1,369,933
Facilities Management Reserve	500,926	22,935	338,887	626,483	938,435	1,208,022	1,350,593	2,038,099	2,812,258	3,850,986	3,850,986	3,850,986
Technology and Communications Reserve	817,065	1,961,193	1,169,512	3,236,002	2,429,488	1,658,531	1,949,031	1,448,372	1,303,738	1,573,632	1,573,632	1,573,632
PEG Equipment Reserve	1,893,699	2,112,594	2,329,658	2,560,116	2,698,416	2,924,693	3,173,829	3,420,844	3,674,399	3,934,689	3,934,689	3,934,689
Restricted Tech Surcharge Reserve	1,173,360	1,569,991	1,974,347	2,386,574	2,806,821	3,235,238	3,671,981	4,117,206	2,826,521	1,545,402	1,545,402	1,545,402
TOTAL RESERVES	9,484,082	13,309,601	9,332,567	12,521,823	10,154,287	10,097,636	10,457,802	11,160,259	13,153,805	12,274,642	12,274,642	12,274,642
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	(0)	0

**CITY OF SUNNYVALE
7021. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	3,050,176	1,475,837	1,096,764	104,112	943,343	482,815	1,893,608	3,565,145	5,219,399	4,211,922	2,176,126	1,059,752	1,475,837
CURRENT RESOURCES:													
Fleet Services Rental	5,817,339	5,843,451	6,425,060	6,650,862	6,916,896	7,193,572	7,481,315	7,780,568	8,091,791	8,415,462	8,752,081	9,102,164	82,653,221
Interest Income	334,696	35,045	20,272	29,502	22,075	41,192	73,425	106,715	100,663	66,305	40,464	75,997	611,655
Sale of Property	152,179	242,407	114,946	117,245	119,590	121,981	124,421	126,909	129,448	132,036	134,677	137,371	1,501,030
Miscellaneous Revenues	0	1,352	0	0	0	0	0	0	0	0	0	0	1,352
Transfer From General Fund	0	480,786	0	0	0	0	0	0	0	0	0	0	480,786
Transfer From Water Supply and Dist. Fund	0	0	117,800	0	0	0	0	0	0	0	0	0	117,800
TOTAL CURRENT RESOURCES	6,304,214	6,603,041	6,678,077	6,797,609	7,058,561	7,356,746	7,679,161	8,014,192	8,321,901	8,613,804	8,927,222	9,315,532	85,365,845
TOTAL AVAILABLE RESOURCES	9,354,390	8,078,878	7,774,842	6,901,721	8,001,904	7,839,560	9,572,769	11,579,337	13,541,300	12,825,725	11,103,348	10,375,283	86,841,682
Equipment Replacement	3,664,351	2,762,214	2,908,203	1,065,034	2,572,125	828,651	718,061	892,206	3,687,508	4,821,729	4,015,654	482,256	24,753,640
Operations	4,092,787	3,469,334	3,974,288	3,864,901	3,889,019	4,026,643	4,158,731	4,297,531	4,439,300	4,586,058	4,739,849	4,895,413	46,341,067
Civic Center Rent	0	0	227,230	461,277	475,115	489,369	504,050	519,171	534,746	550,789	567,313	584,332	4,913,392
Projects	3,224	60,327	14,924	16,864	14,856	15,451	16,069	16,711	17,380	18,075	18,798	19,550	229,005
Transfer To Infrastructure Fund	1,641	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	81,276	83,308	73,493	75,331	77,214	79,144	81,123	83,151	85,230	87,360	89,545	91,783	906,681
Transfer To Employee Payroll and Benefits Fund	35,275	606,931	472,591	474,970	490,760	506,695	529,591	551,168	565,215	585,589	612,437	546,659	5,942,606
TOTAL CURRENT REQUIREMENTS	7,878,553	6,982,114	7,670,729	5,958,378	7,519,089	5,945,952	6,007,624	6,359,938	9,329,378	10,649,600	10,043,596	6,619,993	83,086,392
RESERVES:													
Fleet Services Reserve	1,475,837	1,096,764	104,112	943,343	482,815	1,893,608	3,565,145	5,219,399	4,211,922	2,176,126	1,059,752	3,755,290	3,755,290
TOTAL RESERVES	1,475,837	1,096,764	104,112	943,343	482,815	1,893,608	3,565,145	5,219,399	4,211,922	2,176,126	1,059,752	3,755,290	3,755,290
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7021. GENERAL SERVICES FUND/FLEET SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	FY 2040/2041	FY 2040/2041
											TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	3,755,290	5,099,032	7,642,889	3,520,163	3,712,648	1,281,128	1,071,152	312,367	135,738	2,536,889	3,755,290	1,475,837
CURRENT RESOURCES:												
Fleet Services Rental	9,375,229	9,656,486	9,946,180	10,244,566	10,551,903	10,868,460	11,194,513	11,530,349	11,876,259	12,232,547	107,476,491	190,129,712
Interest Income	136,360	191,776	132,008	110,493	68,145	50,787	36,451	29,352	73,289	68,392	897,053	1,508,708
Sale of Property	141,492	145,737	150,109	154,612	159,250	164,028	168,949	174,017	179,238	184,615	1,622,046	3,123,076
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	1,352
Transfer From General Fund	0	0	0	0	0	0	0	0	0	0	0	480,786
Transfer From Water Supply and Dist. Fund	0	0	0	0	0	0	0	0	0	0	0	117,800
TOTAL CURRENT RESOURCES	9,653,081	9,993,998	10,228,297	10,509,671	10,779,298	11,083,275	11,399,913	11,733,718	12,128,786	12,485,554	109,995,590	195,361,435
TOTAL AVAILABLE RESOURCES	13,408,371	15,093,031	17,871,186	14,029,833	14,491,946	12,364,402	12,471,065	12,046,085	12,264,524	15,022,443	113,750,880	196,837,272
Equipment Replacement	1,966,960	879,708	7,568,708	3,270,254	6,051,274	4,044,525	4,728,512	4,270,853	1,871,886	5,736,634	40,389,314	65,142,954
Operations	5,073,072	5,244,714	5,422,327	5,606,125	5,796,326	5,993,157	6,196,854	6,407,661	6,625,831	6,851,625	59,217,692	105,558,759
Civic Center Rent	601,862	619,918	638,515	657,671	677,401	697,723	718,655	740,214	762,421	785,293	6,899,672	11,813,064
Projects	20,332	32,986	21,991	68,152	23,785	24,737	25,726	26,755	27,826	50,768	323,059	552,065
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To General Fund	94,078	96,430	98,840	101,311	103,844	106,440	109,101	111,829	114,624	117,490	1,053,987	1,960,668
Transfer To Employee Payroll and Benefits Fund	553,035	576,386	600,641	613,672	558,188	426,668	379,850	353,034	325,048	110,700	4,497,222	10,439,828
TOTAL CURRENT REQUIREMENTS	8,309,338	7,450,142	14,351,023	10,317,185	13,210,818	11,293,250	12,158,698	11,910,347	9,727,635	13,652,510	112,380,947	195,467,338
RESERVES:												
Fleet Services Reserve	5,099,032	7,642,889	3,520,163	3,712,648	1,281,128	1,071,152	312,367	135,738	2,536,889	1,369,933	1,369,933	1,369,933
TOTAL RESERVES	5,099,032	7,642,889	3,520,163	3,712,648	1,281,128	1,071,152	312,367	135,738	2,536,889	1,369,933	1,369,933	1,369,933
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7023. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	2,806,819	2,219,753	2,311,073	2,156,562	2,844,337	2,034,799	1,784,588	1,673,988	1,535,619	863,792	483,609	716,790	2,219,753
CURRENT RESOURCES:													
Interest Income	44,514	49,189	58,961	40,719	43,478	36,224	33,794	31,488	21,226	18,808	21,625	27,172	382,684
Facilities Rental	6,129,437	5,971,178	6,090,297	6,333,909	6,618,935	6,916,787	7,228,043	7,517,164	7,817,851	8,130,565	8,455,788	8,794,019	79,874,538
Equipment Rental	252,732	252,732	278,005	289,125	302,136	315,732	329,940	343,138	356,863	371,138	385,983	401,423	3,626,216
Miscellaneous Revenues	1,996	5,040	5,242	5,346	5,453	5,562	5,674	5,787	5,903	6,021	6,141	6,326	62,495
Transfers In	0	0	0	1,196,998	0	0	0	0	0	0	0	0	1,196,998
TOTAL CURRENT RESOURCES	6,428,679	6,278,139	6,432,505	7,866,098	6,970,003	7,274,306	7,597,451	7,897,577	8,201,843	8,526,532	8,869,537	9,228,939	85,142,931
TOTAL AVAILABLE RESOURCES	9,235,497	8,497,892	8,743,578	10,022,660	9,814,340	9,309,105	9,382,039	9,571,566	9,737,463	9,390,324	9,353,146	9,945,729	87,362,684
CURRENT REQUIREMENTS:													
Carpets and Blinds	11,403	12,422	80,623	35,295	177,352	58,604	14,616	4,896	386,275	94,401	58,254	61,702	984,439
Equipment Replacement	30,495	677,548	52,159	42,244	543,370	182,694	172,951	265,327	477,444	542,342	32,214	302,652	3,290,946
Projects	8,029	62,708	569,059	6,847	6,032	6,273	6,524	6,785	7,056	7,339	7,632	7,938	694,194
Operations	4,443,388	4,765,507	5,020,470	5,060,310	5,066,742	5,234,501	5,407,342	5,587,894	5,773,221	5,966,391	6,167,964	6,373,761	60,424,103
Civic Center Rent	0	0	325,761	661,294	681,133	701,567	722,614	744,292	766,621	789,620	813,308	837,708	7,043,918
SOC Ops to Building Svcs	0	0	0	354,754	259,493	267,184	275,029	283,358	291,750	301,496	311,791	322,055	2,666,910
Transfer To General Fund	105,846	108,492	102,361	578,948	592,547	606,465	620,710	635,289	650,211	665,482	681,112	697,108	5,938,726
Transfer To Infrastructure Fund	2,384,666	5,362	0	0	0	0	0	0	0	0	0	0	5,362
Transfer To Employee Payroll and Benefits Fund	31,916	554,781	436,582	438,631	452,871	467,227	488,264	508,105	521,093	539,645	564,081	504,173	5,475,454
TOTAL CURRENT REQUIREMENTS	7,015,744	6,186,820	6,587,016	7,178,324	7,779,541	7,524,517	7,708,051	8,035,946	8,873,671	8,906,715	8,636,357	9,107,097	86,524,052
RESERVES:													
Facilities Management Reserve	2,219,753	2,311,073	2,156,562	2,844,337	2,034,799	1,784,588	1,673,988	1,535,619	863,792	483,609	716,790	838,632	838,632
TOTAL RESERVES	2,219,753	2,311,073	2,156,562	2,844,337	2,034,799	1,784,588	1,673,988	1,535,619	863,792	483,609	716,790	838,632	838,632
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7023. GENERAL SERVICES FUND/FACILITIES MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVES/FUND BALANCE, JULY 1	838,632	500,926	22,935	338,887	626,483	938,435	1,208,022	1,350,593	2,038,099	2,812,258	838,632	2,219,753
CURRENT RESOURCES:												
Interest Income	20,431	4,978	12,969	22,206	31,713	40,418	42,491	63,506	86,180	116,563	441,455	824,139
Facilities Rental	9,101,810	9,420,373	9,750,086	10,091,339	10,394,079	10,705,902	11,027,079	11,357,891	11,698,628	12,049,587	105,596,775	185,471,313
Equipment Rental	415,472	430,014	445,064	460,642	474,461	488,695	503,356	518,456	534,010	550,030	4,820,200	8,446,416
Miscellaneous Revenues	6,515	6,711	6,912	7,120	7,333	7,553	7,780	8,013	8,253	8,501	74,692	137,187
Transfers In	0	0	0	0	0	0	0	0	0	0	0	1,196,998
TOTAL CURRENT RESOURCES	9,544,229	9,862,076	10,215,032	10,581,307	10,907,587	11,242,568	11,580,705	11,947,867	12,327,071	12,724,681	110,933,122	196,076,053
TOTAL AVAILABLE RESOURCES	10,382,861	10,363,002	10,237,967	10,920,193	11,534,069	12,181,002	12,788,727	13,298,459	14,365,170	15,536,940	111,771,754	198,295,806
CURRENT REQUIREMENTS:												
Carpets and Blinds	313,337	74,629	97,977	303,940	352,664	363,244	374,141	385,365	396,926	408,834	3,071,057	4,055,496
Equipment Replacement	475,542	495,793	313,204	195,467	233,413	339,381	42,198	166,342	171,332	176,472	2,609,143	5,900,089
Projects	8,255	13,393	8,929	27,671	9,657	10,044	10,445	10,863	11,298	11,750	122,304	816,498
Operations	6,581,863	6,786,918	6,998,583	7,217,081	7,442,641	7,675,500	7,915,904	8,164,108	8,420,374	8,684,976	75,887,947	136,312,050
Civic Center Rent	862,839	888,724	915,386	942,847	971,133	1,000,267	1,030,275	1,061,183	1,093,018	1,125,809	9,891,481	16,935,399
SOC Ops to Building Svcs	332,509	818,760	259,640	267,430	275,452	373,684	873,077	300,994	310,024	319,325	4,130,896	6,797,806
Transfer To General Fund	713,480	730,237	751,472	773,328	795,823	818,974	842,802	846,601	850,495	854,486	7,977,698	13,916,424
Transfer To Infrastructure Fund	83,944	0	0	0	0	0	0	0	0	0	83,944	89,307
Transfer To Employee Payroll and Benefits Fund	510,165	531,614	553,888	565,946	514,852	391,888	349,293	324,905	299,445	104,303	4,146,298	9,621,752
TOTAL CURRENT REQUIREMENTS	9,881,935	10,340,067	9,899,080	10,293,711	10,595,635	10,972,980	11,438,134	11,260,361	11,552,912	11,685,954	107,920,768	194,444,820
RESERVES:												
Facilities Management Reserve	500,926	22,935	338,887	626,483	938,435	1,208,022	1,350,593	2,038,099	2,812,258	3,850,986	3,850,986	3,850,986
TOTAL RESERVES	500,926	22,935	338,887	626,483	938,435	1,208,022	1,350,593	2,038,099	2,812,258	3,850,986	3,850,986	3,850,986
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7025. GENERAL SERVICES FUND/SUNNYVALE OFFICE CENTER SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	8,205,318	1,550,354	1,598,599	1,196,998	0	0	0	0	0	0	0	0	1,550,354
CURRENT RESOURCES:													
Facilities Rental	478,753	528,859	54,072	0	0	0	0	0	0	0	0	0	582,931
Interest Income	13,814	55,711	59,208	0	0	0	0	0	0	0	0	0	114,919
Transfer From Gen. Svcs./Facilities Mgmt.	952,198	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT RESOURCES	1,444,765	584,570	113,280	0	0	0	0	0	0	0	0	0	697,850
TOTAL AVAILABLE RESOURCES	9,650,083	2,134,923	1,711,879	1,196,998	0	0	0	0	0	0	0	0	2,248,204
CURRENT REQUIREMENTS:													
Operations	269,750	431,347	514,881	0	0	0	0	0	0	0	0	0	946,228
Infrastructure Projects	0	30,291	0	0	0	0	0	0	0	0	0	0	30,291
Transfer To Debt Service	7,829,979	0	0	0	0	0	0	0	0	0	0	0	0
Transfer To Facilities Fund	0	0	0	1,196,998	0	0	0	0	0	0	0	0	1,196,998
Transfer to Employee Benefit	0	74,686	0	0	0	0	0	0	0	0	0	0	74,686
TOTAL CURRENT REQUIREMENTS	8,099,728	536,324	514,881	1,196,998	0	0	0	0	0	0	0	0	2,248,203
RESERVES:													
Debt Service	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Projects	1,550,354	1,598,599	1,196,998	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	1,550,354	1,598,599	1,196,998	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

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CITY OF SUNNYVALE
7027. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	21,722,681	16,364,065	8,788,133	4,456,065	3,738,290	2,951,934	5,552,786	6,580,080	6,198,536	5,752,775	6,725,636	8,671,123	16,364,065
CURRENT RESOURCES:													
Equipment Rental Technology	10,886,467	10,934,082	13,765,744	14,454,031	15,176,733	15,935,569	16,572,992	17,235,912	17,925,348	18,642,362	19,388,056	20,163,579	180,194,408
Equipment Rental Comm. and Office	3,412,566	3,414,584	1,835,187	1,926,946	2,023,293	2,124,458	2,209,436	2,297,814	2,389,726	2,485,315	2,584,728	2,688,117	25,979,602
Cable PEG Channel Grant	174,388	177,875	181,433	185,062	188,182	191,365	194,612	197,924	201,302	204,748	208,262	211,847	2,142,612
Technology Surcharge	133,074	166,342	207,928	259,910	324,887	331,385	338,013	344,773	351,668	358,702	365,876	373,193	3,422,675
Miscellaneous Revenue	8,954	0	0	0	0	0	0	0	0	0	0	0	0
Sale of Property	506	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	154,254	63,464	40,176	26,102	23,675	43,239	57,711	55,545	51,293	58,444	74,312	74,612	568,573
Transfer From Development Services	206,829	2,291,755	309,481	765,143	775,345	817,664	835,356	853,437	871,915	890,798	910,093	929,813	10,250,801
TOTAL CURRENT RESOURCES	14,977,037	17,048,102	16,339,948	17,617,193	18,512,115	19,443,680	20,208,120	20,985,404	21,791,253	22,640,369	23,531,327	24,441,161	222,558,672
TOTAL AVAILABLE RESOURCES	36,699,718	33,412,167	25,128,081	22,073,257	22,250,405	22,395,613	25,760,906	27,565,485	27,989,789	28,393,144	30,256,963	33,112,283	238,922,737
CURRENT REQUIREMENTS:													
Equipment Technology	1,349,275	411,646	810,381	178,021	2,679,750	197,279	1,903,632	2,688,803	2,910,568	1,844,815	408,815	3,402,292	17,436,001
Equipment Communications and Office	110,342	1,447,462	298,206	2,282,245	613,253	56,474	208,837	1,026,014	230,611	1,113,492	233,796	48,662	7,559,053
PEG Equipment	4,559	239,323	13,509	3,040	8,732	3,226	76,393	15,661	3,525	10,123	3,739	459,382	836,653
ERP System	6,517,885	3,980,852	1,299,460	0	0	0	0	0	0	0	0	0	5,280,312
Permit System Equipment and Maint.	676,763	2,891,577	309,481	0	0	0	0	0	0	0	0	0	6,690,161
Operations	11,221,311	10,031,841	12,431,400	11,407,888	11,504,639	11,815,047	12,162,496	12,527,259	12,897,534	13,279,859	13,679,845	14,081,396	135,819,203
Civic Center Rent	0	0	773,752	1,570,716	1,617,837	1,666,372	1,716,363	1,767,854	1,820,890	1,875,517	1,931,782	1,989,736	16,730,818
Projects	348,299	3,292,052	2,721,274	113,692	0	109,974	0	115,473	1,070,000	126,147	21,243	127,309	7,697,164
Project Operating	0	0	0	750,292	767,683	809,251	826,928	844,998	863,471	882,356	901,660	921,396	7,568,036
Transfer To Employee Payroll and Benefits Fund	107,116	2,329,282	2,014,552	2,029,073	2,106,578	2,185,205	2,286,177	2,380,885	2,440,415	2,535,200	2,660,408	2,354,796	25,322,572
Transfer To Infrastructure Fund	103	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	20,335,653	24,624,035	20,672,016	18,334,967	19,298,472	16,842,828	19,180,826	21,366,948	22,237,014	21,667,508	21,585,840	25,129,520	230,939,974
RESERVES:													
Technology and Communications Reserve	14,606,472	7,525,467	2,817,548	1,642,991	344,635	2,417,550	2,980,184	2,063,165	1,059,515	1,470,607	4,581,813	5,503,930	5,503,930
PEG Equipment Reserve	388,563	327,115	495,039	677,060	856,510	1,044,650	1,162,869	1,345,132	1,542,910	1,737,535	1,942,057	1,694,523	1,694,523
Restricted Tech Surcharge Reserve	1,369,030	935,550	1,143,478	1,418,239	1,750,788	2,090,586	2,437,027	2,790,239	3,150,351	3,517,494	2,147,252	784,310	784,310
TOTAL RESERVES	16,364,065	8,788,133	4,456,065	3,738,290	2,951,934	5,552,786	6,580,080	6,198,536	5,752,775	6,725,636	8,671,123	7,982,763	7,982,763
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7027. GENERAL SERVICES FUND/TECHNOLOGY & COMMUNICATION SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	FY 2041/2042	FY 2041/2042
											TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	7,982,763	3,884,124	5,643,778	5,473,518	8,182,692	7,934,725	7,818,463	8,794,842	8,986,422	7,804,657	7,982,763	16,364,065
CURRENT RESOURCES:												
Equipment Rental Technology	20,667,668	21,184,360	21,713,969	22,256,818	22,813,239	23,383,570	23,968,159	24,567,363	25,181,547	25,811,086	231,547,777	411,742,185
Equipment Rental Comm. and Office	2,755,320	2,824,203	2,894,808	2,967,178	3,041,357	3,117,391	3,195,326	3,275,209	3,357,090	3,441,017	30,868,899	56,848,501
Cable PEG Channel Grant	217,332	222,981	228,800	234,793	240,966	247,324	253,873	260,619	267,567	274,723	2,448,976	4,591,588
Technology Surcharge	380,657	388,270	396,036	403,956	412,035	420,276	428,682	437,255	446,000	454,920	4,168,088	7,590,763
Miscellaneous Revenue	0	0	0	0	0	0	0	0	0	0	0	0
Sale of Property	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	40,283	44,622	46,516	70,547	74,898	72,559	82,907	83,734	71,016	63,872	650,954	1,219,527
Transfer From Development Services	949,964	970,557	991,601	1,013,109	1,035,086	1,057,549	1,080,502	1,103,961	1,127,936	1,161,774	10,492,037	20,742,839
TOTAL CURRENT RESOURCES	25,011,224	25,634,992	26,271,729	26,946,401	27,617,582	28,298,669	29,009,449	29,728,141	30,451,155	31,207,391	280,176,732	502,735,404
TOTAL AVAILABLE RESOURCES	32,993,987	29,519,116	31,915,507	32,419,919	35,800,274	36,233,394	36,827,911	38,522,983	39,437,577	39,012,048	288,159,495	519,099,469
CURRENT REQUIREMENTS:												
Equipment Technology	6,460,409	1,259,593	2,822,061	1,555,629	4,399,700	4,095,221	4,401,552	4,114,623	4,010,562	4,410,879	37,530,228	54,966,229
Equipment Communications and Office	2,173,079	1,353,572	1,795,438	69,502	518,168	115,128	220,223	1,292,192	1,330,957	1,370,886	10,239,145	17,798,198
PEG Equipment	18,155	4,086	11,735	4,335	102,666	21,047	4,737	13,604	14,012	14,432	208,810	1,045,463
ERP System	0	0	0	0	0	0	0	0	0	0	0	5,280,312
Permit System Equipment and Maint.	0	0	0	0	0	0	0	0	1,744,552	1,744,552	3,489,103	10,179,264
Operations	15,088,215	15,569,159	16,065,816	16,578,713	17,108,391	17,655,412	18,220,358	18,803,828	19,406,443	20,014,055	174,510,390	310,329,593
Civic Center Rent	2,049,428	2,110,910	2,174,238	2,239,465	2,306,649	2,375,848	2,447,124	2,520,538	2,596,154	2,674,038	23,494,391	40,225,210
Projects	0	133,675	0	140,358	0	1,217,376	0	154,745	0	164,169	1,810,323	9,507,487
Project Operating	941,571	962,196	983,280	1,004,838	1,026,875	1,049,407	1,072,440	1,095,991	1,120,070	1,153,262	10,409,930	17,977,966
Transfer To Employee Payroll and Benefits Fund	2,379,005	2,482,147	2,589,421	2,644,387	2,403,101	1,885,492	1,666,634	1,541,040	1,410,171	412,053	19,413,452	44,736,024
Transfer To Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	29,109,862	23,875,339	26,441,989	24,237,227	27,865,549	28,414,931	28,033,069	29,536,561	31,632,920	31,958,326	281,105,772	512,045,746
RESERVES:												
Technology and Communications Reserve	817,065	1,961,193	1,169,512	3,236,002	2,429,488	1,658,531	1,949,031	1,448,372	1,303,738	1,573,632	1,573,632	1,573,632
PEG Equipment Reserve	1,893,699	2,112,594	2,329,658	2,560,116	2,698,416	2,924,693	3,173,829	3,420,844	3,674,399	3,934,689	3,934,689	3,934,689
Restricted Tech Surcharge Reserve	1,173,360	1,569,991	1,974,347	2,386,574	2,806,821	3,235,238	3,671,981	4,117,206	2,826,521	1,545,402	1,545,402	1,545,402
TOTAL RESERVES	3,884,124	5,643,778	5,473,518	8,182,692	7,934,725	7,818,463	8,794,842	8,986,422	7,804,657	7,053,723	7,053,723	7,053,723
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7029. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVES/FUND BALANCE, JULY 1	0	(52,541)	233,489	0	0	0	0	0	0	0	0	0	(52,541)
CURRENT RESOURCES:													
Transfer From General Fund	233,372	550,205	613,282	634,750	951,060	1,622,120	1,195,791	1,466,331	1,952,617	1,319,168	2,857,448	2,347,382	15,510,153
Transfer From Park Dedication Fund	2,626,252	2,625,579	2,892,018	2,148,443	1,379,689	2,031,909	3,146,757	2,084,601	2,346,634	2,254,378	2,093,984	1,420,089	24,424,080
Transfer From Gas Tax Fund	218,936	388,677	137,766	310,085	216,052	425,028	232,080	454,568	318,472	344,814	490,558	423,468	3,741,568
Transfer From Infrastructure Fund	583,646	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Water Supply and Dist. Fund	126,753	1,019,833	1,023,444	1,129,795	1,050,026	1,434,090	327,413	1,713,905	1,278,976	1,403,137	582,345	2,009,540	12,972,504
Transfer From Wastewater Mgmt Fund	357,720	666,986	439,334	918,320	942,324	27,592	729,027	147,521	44,369	634,131	262,436	176,405	4,988,444
Transfer From Solid Waste Mgmt Fund	0	0	16,101	15,475	18,002	21,206	23,852	23,173	34,891	21,363	41,537	26,226	241,825
Transfer From Transportation Impact Fund	0	0	0	29,404	838,911	0	0	0	64,364	170,774	0	0	1,103,453
Transfer From Parking District Fund	0	0	0	20,719	23,399	0	0	0	0	3,686	45,462	27,868	121,134
Transfer From Gen. Svcs./IT	0	0	0	0	0	0	0	4,379	0	0	0	0	4,379
TOTAL CURRENT RESOURCES	4,146,678	5,251,278	5,121,945	5,206,992	5,419,463	5,561,944	5,654,920	5,894,476	6,040,323	6,151,450	6,373,770	6,430,979	63,107,540
TOTAL AVAILABLE RESOURCES	4,146,678	5,198,737	5,355,433	5,206,992	5,419,463	5,561,944	5,654,920	5,894,476	6,040,323	6,151,450	6,373,770	6,430,979	63,054,999
CURRENT REQUIREMENTS:													
Operations	4,145,082	3,941,084	4,299,223	4,034,421	4,203,233	4,301,299	4,339,585	4,527,242	4,637,765	4,696,197	4,851,068	5,046,075	48,877,191
Civic Center Rent	0	0	106,052	215,286	221,745	228,397	235,249	242,307	249,576	257,063	264,775	272,718	2,293,170
Projects	0	10,997	0	0	0	0	0	0	0	0	0	0	10,997
Transfer To Employee Payroll and Benefits Fund	54,137	1,013,168	950,157	957,284	994,485	1,032,248	1,080,085	1,124,927	1,152,982	1,198,190	1,257,927	1,112,187	11,873,641
TOTAL CURRENT REQUIREMENTS	4,199,219	4,965,248	5,355,433	5,206,992	5,419,463	5,561,944	5,654,920	5,894,476	6,040,323	6,151,450	6,373,770	6,430,979	63,054,999
RESERVES:													
20 Year RAP	(52,541)	233,489	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	(52,541)	233,489	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7029. GENERAL SERVICES FUND/PROJECT MANAGEMENT SERVICES SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVES/FUND BALANCE, JULY 1	0	0	0	0	0	0	0	0	0	0	0	(52,541)
CURRENT RESOURCES:												
Transfer From General Fund	2,361,722	2,125,627	1,647,822	2,414,735	1,551,489	2,800,762	3,237,563	2,366,958	4,046,676	4,168,076	26,721,429	42,231,583
Transfer From Park Dedication Fund	1,431,868	1,303,167	3,802,765	774,867	4,526,049	18,976	45,345	179,353	1,544,531	1,590,867	15,217,788	39,641,867
Transfer From Gas Tax Fund	310,808	673,423	386,587	546,531	464,346	853,242	807,643	942,998	644,488	496,783	6,126,849	9,868,417
Transfer From Infrastructure Fund	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Water Supply and Dist. Fund	420,505	2,268,971	345,980	2,221,321	334,576	3,344,521	751,299	3,065,486	811,838	836,194	14,400,692	27,373,196
Transfer From Wastewater Mgmt Fund	1,939,890	319,714	505,391	1,003,898	179,002	64,754	1,927,814	288,861	91,510	94,255	6,415,090	11,403,534
Transfer From Solid Waste Mgmt Fund	36,350	34,546	29,908	33,820	28,922	50,921	64,946	46,673	71,962	74,121	472,171	713,996
Transfer From Transportation Impact Fund	0	63,728	239,082	0	0	0	103,347	373,096	0	0	779,252	1,882,706
Transfer From Parking District Fund	0	0	0	17,103	64,613	0	130,322	0	0	0	212,038	333,172
Transfer From Gen. Svcs./IT	0	0	0	0	0	0	0	0	0	0	0	4,379
TOTAL CURRENT RESOURCES	6,501,142	6,789,176	6,957,536	7,012,276	7,148,998	7,133,176	7,068,279	7,263,425	7,211,006	7,260,297	70,345,310	133,452,850
TOTAL AVAILABLE RESOURCES	6,501,142	6,789,176	6,957,536	7,012,276	7,148,998	7,133,176	7,068,279	7,263,425	7,211,006	7,260,297	70,345,310	133,400,309
CURRENT REQUIREMENTS:												
Operations	5,096,826	5,327,558	5,436,396	5,456,309	5,697,927	5,914,019	5,943,800	6,188,834	6,188,510	6,703,238	57,953,415	106,830,606
Civic Center Rent	280,900	289,327	298,007	306,947	316,155	325,640	335,409	345,472	355,836	366,511	3,220,203	5,513,374
Projects	0	0	0	0	0	0	0	0	0	0	0	10,997
Transfer To Employee Payroll and Benefits Fund	1,123,416	1,172,291	1,223,133	1,249,020	1,134,916	893,517	789,070	729,119	666,661	190,548	9,171,692	21,045,332
TOTAL CURRENT REQUIREMENTS	6,501,142	6,789,176	6,957,536	7,012,276	7,148,998	7,133,176	7,068,279	7,263,425	7,211,006	7,260,297	70,345,310	133,400,309
RESERVES:												
20 Year RAP	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7060. COMBINED EMPLOYEE PAYROLL & BENEFITS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032**

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	27,424,200	24,460,529	25,851,573	29,387,358	32,625,839	34,814,023	36,782,852	38,695,577	40,927,320	39,745,485	36,546,175	32,451,915	24,460,529
CURRENT RESOURCES:													
Employee Leaves	17,877,295	18,031,076	21,199,295	2,762,162	2,868,345	2,921,905	2,976,784	3,033,015	3,090,631	2,192,174	2,244,938	2,298,961	63,619,286
Miscellaneous PERS	25,074,603	9,639,526	9,643,518	10,168,474	10,162,848	10,171,395	10,309,995	10,584,085	10,745,801	10,912,321	11,087,997	11,268,373	114,694,333
Public Safety PERS	23,373,614	11,188,989	11,210,568	11,819,313	11,858,799	11,917,051	12,128,732	12,482,750	12,707,289	12,902,097	13,023,080	13,172,571	134,411,239
Workers' Compensation	6,777,114	5,663,803	5,760,891	5,907,349	6,097,581	6,253,817	6,414,269	6,579,062	6,748,300	6,922,107	7,100,606	7,283,921	70,731,705
Insurance and Incentives	26,907,798	17,074,494	17,525,469	18,292,550	19,095,226	19,935,206	20,814,283	21,734,338	22,697,345	23,705,374	24,760,594	25,865,285	231,500,164
Contribution to Pension Trust	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Pension Trust	0	0	0	0	0	0	0	0	3,000,000	4,000,000	5,000,000	2,000,000	14,000,000
Transfer From Other Funds	4,257,500	46,689,667	47,925,567	47,487,315	48,726,662	49,959,003	51,818,168	53,471,053	54,439,645	56,167,123	58,102,137	53,701,460	568,487,800
Interest Income	1,115,568	628,619	776,147	841,022	786,006	829,682	866,749	905,786	949,070	1,153,917	1,080,438	988,407	9,805,842
TOTAL CURRENT RESOURCES	106,512,782	108,916,172	114,041,456	97,278,184	99,595,467	101,988,058	105,328,979	108,790,088	114,378,082	117,955,113	122,399,790	116,578,978	1,207,250,369
TOTAL AVAILABLE RESOURCES	133,936,982	133,376,701	139,893,029	126,665,542	132,221,306	136,802,081	142,111,831	147,485,665	155,305,402	157,700,599	158,945,965	149,030,893	1,231,710,897
CURRENT REQUIREMENTS:													
Employee Leave Benefits	17,526,442	18,015,650	18,658,813	2,331,719	2,390,461	2,450,684	2,512,427	2,575,727	2,640,625	2,707,160	2,775,374	2,845,310	59,903,950
PERS Retirement Benefits	48,081,269	52,867,591	56,200,427	57,071,695	59,166,829	60,580,290	62,587,882	64,397,547	68,996,578	72,210,197	75,031,343	67,651,899	696,762,279
Workers' Compensation Program	5,173,182	5,375,016	5,707,744	5,857,278	6,010,762	6,169,459	6,332,372	6,499,626	6,671,325	6,847,594	7,028,554	7,214,330	69,714,059
Insurance Benefits	16,834,507	17,197,239	17,649,571	18,419,823	19,225,750	20,068,993	20,951,415	21,874,899	22,841,420	23,853,050	24,911,962	26,020,437	233,014,557
Retiree Medical	6,322,054	6,664,000	7,090,000	7,482,000	7,866,000	8,294,000	8,678,000	9,189,000	9,581,000	10,054,000	10,465,000	11,002,000	96,365,000
Transfer To OPEB Trust	3,564,000	3,346,000	3,086,000	2,865,000	2,734,000	2,441,000	2,338,000	2,004,000	1,810,000	1,466,000	1,269,000	788,000	24,147,000
Pension Trust	5,745	8,717	10,926	12,188	13,481	14,804	16,159	17,547	3,018,968	4,016,424	5,012,818	2,008,125	14,150,156
Transfer to General Fund	10,211,754	2,050,916	2,102,189	0	0	0	0	0	0	0	0	0	4,153,105
Executive Home Mortgage Program	1,757,500	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	109,476,453	107,525,128	110,505,670	94,039,704	97,407,283	100,019,229	103,416,255	106,558,345	115,559,916	121,154,424	126,494,050	117,530,102	1,200,210,106
RESERVES:													
Employee Leaves	(3,765,823)	(4,900,000)	(4,200,000)	(3,500,000)	(2,800,000)	(2,100,000)	(1,400,000)	(700,000)	0	0	0	0	0
PERS Rate Uncertainty	1,540,698	2,455,072	2,886,843	3,336,416	3,181,810	3,156,238	2,994,479	2,958,301	3,324,513	3,547,122	4,177,854	5,132,558	5,132,558
Workers' Compensation	14,999,025	15,437,802	15,683,922	15,930,042	16,176,162	16,422,281	16,668,401	16,914,521	17,160,641	17,406,760	17,652,880	17,899,000	17,899,000
Insurance Rate Uncertainty	2,970,049	1,932,921	2,828,598	3,378,873	3,452,012	3,144,996	2,885,536	2,786,205	2,836,800	2,774,596	2,495,859	2,148,904	2,148,904
Pension Trust	8,716,579	10,925,777	12,187,996	13,480,508	14,804,040	16,159,337	17,547,161	18,968,293	16,423,532	12,817,697	8,125,321	6,320,329	6,320,329
TOTAL RESERVES	24,460,529	25,851,573	29,387,358	32,625,839	34,814,023	36,782,852	38,695,577	40,927,320	39,745,485	36,546,175	32,451,915	31,500,791	31,500,791
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7060. COMBINED EMPLOYEE PAYROLL & BENEFITS FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TO	TO
											FY 2041/2042	FY 2041/2042
											TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	31,500,791	28,717,567	25,793,075	24,277,978	25,612,640	25,569,505	24,643,032	24,604,650	24,185,381	24,732,666	31,500,791	24,460,529
CURRENT RESOURCES:												
Employee Leaves	2,211,206	2,261,082	2,312,024	2,364,051	2,417,185	2,471,446	2,526,856	2,583,438	2,641,213	2,700,203	24,488,702	88,107,989
Miscellaneous PERS	11,501,907	11,746,067	11,993,087	12,236,799	12,481,525	12,870,954	13,150,083	13,324,639	13,639,816	13,841,144	126,786,021	241,480,354
Public Safety PERS	13,411,801	13,650,048	13,880,342	14,060,190	14,187,061	14,440,945	14,498,990	14,451,423	14,603,829	14,652,525	141,837,156	276,248,395
Workers' Compensation	7,193,502	7,402,338	7,617,283	7,838,521	8,066,247	8,300,660	8,541,963	8,790,369	9,046,097	9,309,373	82,106,354	152,838,059
Insurance and Incentives	27,025,178	28,239,656	29,511,358	30,843,056	32,237,654	33,698,204	35,227,904	36,830,111	38,508,346	40,266,306	332,387,774	563,887,938
Contribution to Pension Trust	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Pension Trust	2,000,000	2,000,000	2,641,250	0	0	0	0	0	0	0	6,641,250	20,641,250
Transfer From Other Funds	54,230,911	56,476,735	59,132,219	60,834,460	55,052,571	44,020,842	39,466,569	36,665,884	33,641,448	8,362,309	447,883,948	1,016,371,748
Interest Income	1,142,307	1,116,955	1,096,273	1,065,705	1,108,557	1,135,572	1,169,217	1,198,256	1,223,052	1,250,205	11,506,097	21,311,939
TOTAL CURRENT RESOURCES	118,716,813	122,892,881	128,183,835	129,242,781	125,550,802	116,938,623	114,581,582	113,844,120	113,303,802	90,382,064	1,173,637,302	2,380,887,671
TOTAL AVAILABLE RESOURCES	150,217,604	151,610,448	153,976,910	153,520,759	151,163,441	142,508,128	139,224,614	138,448,770	137,489,183	115,114,729	1,205,138,093	2,405,348,200
CURRENT REQUIREMENTS:												
Employee Leave Benefits	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	92,684,855
PERS Retirement Benefits	70,052,224	72,732,502	74,319,435	73,502,810	69,755,459	65,913,617	60,504,191	57,928,399	54,393,588	30,867,340	629,969,566	1,326,731,845
Workers' Compensation Program	7,417,240	7,626,076	7,841,020	8,062,259	8,289,985	8,524,397	8,765,700	9,014,107	9,269,835	9,533,110	84,343,729	154,057,788
Insurance Benefits	27,184,209	28,402,663	29,678,440	31,014,314	32,413,195	33,878,133	35,412,331	37,019,149	38,702,110	40,464,913	334,169,458	567,184,015
Retiree Medical	11,448,000	11,909,000	12,231,000	12,605,000	12,892,000	13,191,000	13,526,000	13,756,000	13,990,000	14,228,000	129,776,000	226,141,000
Transfer To OPEB Trust	474,000	150,000	(84,000)	(424,000)	(985,000)	(6,953,000)	(6,984,000)	(6,937,000)	(7,171,000)	(7,409,000)	(36,323,000)	(12,176,000)
Pension Trust	2,006,320	2,004,472	2,643,829	(0)	(0)	(0)	(0)	(0)	(0)	(0)	6,654,622	20,804,778
Transfer to General Fund	0	0	0	0	0	0	0	0	0	0	0	4,153,105
Executive Home Mortgage Program	0	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	121,500,037	125,817,373	129,698,932	127,908,119	125,593,937	117,865,096	114,619,965	114,263,389	112,756,517	91,347,915	1,181,371,279	2,381,581,386
RESERVES:												
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
PERS Rate Uncertainty	4,353,004	3,279,995	4,047,681	4,765,396	4,777,230	3,680,276	3,696,777	3,544,667	4,308,920	3,518,841	3,518,841	3,518,841
Workers' Compensation	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000
Insurance Rate Uncertainty	1,993,545	2,034,735	2,331,297	2,948,244	2,893,275	3,063,756	3,008,873	2,741,714	2,524,746	2,348,973	2,348,973	2,348,973
Pension Trust	4,472,017	2,579,345	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)
TOTAL RESERVES	28,717,567	25,793,075	24,277,978	25,612,640	25,569,505	24,643,032	24,604,650	24,185,381	24,732,666	23,766,814	23,766,814	23,766,814
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	(0)	0

CITY OF SUNNYVALE
7061. EMPLOYEE PAYROLL & BENEFITS FUND/LEAVES BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	
RESERVE/FUND BALANCE, JULY 1	(2,207,628)	(3,765,823)	(4,900,000)	(4,200,000)	(3,500,000)	(2,800,000)	(2,100,000)	(1,400,000)	(700,000)	0	0	0	(3,765,823)
CURRENT RESOURCES:													
Employee Leaves	17,877,295	18,031,076	21,199,295	2,762,162	2,868,345	2,921,905	2,976,784	3,033,015	3,090,631	2,192,174	2,244,938	2,298,961	63,619,286
Transfer From Other Funds	0	700,000	0	0	0	0	0	0	0	0	0	0	700,000
Interest Income	195,963	201,313	261,707	269,558	222,116	228,779	235,643	242,712	249,993	514,986	530,436	546,349	3,503,591
TOTAL CURRENT RESOURCES	18,073,258	18,932,389	21,461,002	3,031,719	3,090,461	3,150,684	3,212,427	3,275,727	3,340,625	2,707,160	2,775,374	2,845,310	67,822,877
TOTAL AVAILABLE RESOURCES	15,865,630	15,166,566	16,561,002	(1,168,281)	(409,539)	350,684	1,112,427	1,875,727	2,640,625	2,707,160	2,775,374	2,845,310	64,057,054
CURRENT REQUIREMENTS:													
Employee Leave Benefits	17,526,442	18,015,650	18,658,813	2,331,719	2,390,461	2,450,684	2,512,427	2,575,727	2,640,625	2,707,160	2,775,374	2,845,310	59,903,950
Transfer To General Fund	2,105,011	2,050,916	2,102,189	0	0	0	0	0	0	0	0	0	4,153,105
TOTAL CURRENT REQUIREMENTS	19,631,453	20,066,566	20,761,002	2,331,719	2,390,461	2,450,684	2,512,427	2,575,727	2,640,625	2,707,160	2,775,374	2,845,310	64,057,054
RESERVES:													
Employee Leaves	(3,765,823)	(4,900,000)	(4,200,000)	(3,500,000)	(2,800,000)	(2,100,000)	(1,400,000)	(700,000)	0	0	0	0	0
TOTAL RESERVES	(3,765,823)	(4,900,000)	(4,200,000)	(3,500,000)	(2,800,000)	(2,100,000)	(1,400,000)	(700,000)	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7061. EMPLOYEE PAYROLL & BENEFITS FUND/LEAVES BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042	FY 2021/2022 TO FY 2041/2042
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY	0	0	0	0	0	0	0	0	0	0	0	(3,765,823)
CURRENT RESOURCES:												
Employee Leaves	2,211,206	2,261,082	2,312,024	2,364,051	2,417,185	2,471,446	2,526,856	2,583,438	2,641,213	2,700,203	24,488,702	88,107,989
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	700,000
Interest Income	706,839	731,578	757,183	783,685	811,114	839,503	868,885	899,296	930,772	963,349	8,292,203	11,795,794
TOTAL CURRENT RESOURCES	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	100,603,783
TOTAL AVAILABLE RESOURCES	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	96,837,960
CURRENT REQUIREMENTS:												
Employee Leave Benefits	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	92,684,855
Transfer To General Fund	0	0	0	0	0	0	0	0	0	0	0	4,153,105
TOTAL CURRENT REQUIREMEN	2,918,044	2,992,660	3,069,207	3,147,736	3,228,298	3,310,949	3,395,742	3,482,734	3,571,984	3,663,551	32,780,905	96,837,960
RESERVES:												
Employee Leaves	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL RESERVES	0	0	0	0	0	0	0	0	0	0	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7063. EMPLOYEE PAYROLL & BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	
RESERVE/FUND BALANCE, JULY 1	1,173,750	1,540,698	2,455,072	2,886,843	3,336,416	3,181,810	3,156,238	2,994,479	2,958,301	3,324,513	3,547,122	4,177,854	1,540,698
CURRENT RESOURCES:													
Miscellaneous PERS	25,074,603	9,639,526	9,643,518	10,168,474	10,162,848	10,171,395	10,309,995	10,584,085	10,745,801	10,912,321	11,087,997	11,268,373	114,694,333
Public Safety PERS	23,373,614	11,188,989	11,210,568	11,819,313	11,858,799	11,917,051	12,128,732	12,482,750	12,707,289	12,902,097	13,023,080	13,172,571	134,411,239
Transfers From Other Funds	0	32,953,451	35,778,112	35,533,482	36,990,577	38,466,272	39,987,396	41,294,534	42,909,699	44,618,387	46,550,998	42,165,660	437,248,568
Transfers From Pension Trust SubFund	0	0	0	0	0	0	0	0	3,000,000	4,000,000	5,000,000	2,000,000	14,000,000
TOTAL CURRENT RESOURCES	48,448,218	53,781,965	56,632,198	57,521,268	59,012,223	60,554,718	62,426,123	64,361,369	69,362,790	72,432,806	75,662,075	68,606,604	700,354,140
TOTAL AVAILABLE RESOURCES	49,621,968	55,322,663	59,087,270	60,408,111	62,348,639	63,736,527	65,582,361	67,355,848	72,321,091	75,757,318	79,209,197	72,784,458	701,894,838
CURRENT REQUIREMENTS:													
Miscellaneous Contribution													
Miscellaneous PERS													
Normal Contribution	7,907,981	7,789,367	7,856,385	8,452,468	8,521,068	8,600,085	8,808,163	9,148,183	9,373,767	9,604,298	9,842,689	10,086,231	98,082,703
Unfunded Actuarial Accrued Liabilities	15,141,561	17,158,558	19,045,169	18,973,169	20,068,340	20,780,698	21,655,253	22,288,361	24,523,167	25,972,708	27,320,523	18,027,010	235,812,957
Employer Paid Member Contribution	1,706,114	1,850,159	1,787,134	1,716,006	1,641,780	1,571,310	1,501,832	1,435,902	1,372,034	1,308,024	1,245,308	1,182,141	16,611,630
Subtotal: Miscellaneous Contribution	24,755,656	26,798,084	28,688,687	29,141,643	30,231,189	30,952,093	31,965,248	32,872,446	35,268,968	36,885,029	38,408,520	29,295,383	350,507,290
Safety Contribution													
Public Safety PERS													
Normal Contribution	8,226,938	8,719,439	8,810,621	9,472,849	9,562,826	9,666,228	9,918,889	10,314,176	10,579,120	10,826,677	11,027,310	11,248,019	110,146,153
Unfunded Actuarial Accrued Liabilities	12,958,616	14,880,519	16,301,172	16,110,739	17,076,842	17,711,146	18,493,902	19,042,351	21,020,321	22,423,071	23,599,742	25,183,945	211,843,750
Employer Paid Member Contribution	2,140,059	2,469,549	2,399,947	2,346,464	2,295,972	2,250,823	2,209,844	2,168,574	2,128,169	2,075,420	1,995,770	1,924,553	24,265,086
Subtotal: Safety Contribution	23,325,613	26,069,508	27,511,740	27,930,052	28,935,641	29,628,196	30,622,634	31,525,101	33,727,610	35,325,168	36,622,822	38,356,517	346,254,989
TOTAL CURRENT REQUIREMENTS	48,081,269	52,867,591	56,200,427	57,071,695	59,166,829	60,580,290	62,587,882	64,397,547	68,996,578	72,210,197	75,031,343	67,651,899	696,762,279
RESERVES:													
PERS Rate Uncertainty	1,540,698	2,455,072	2,886,843	3,336,416	3,181,810	3,156,238	2,994,479	2,958,301	3,324,513	3,547,122	4,177,854	5,132,558	5,132,558
TOTAL RESERVES	1,540,698	2,455,072	2,886,843	3,336,416	3,181,810	3,156,238	2,994,479	2,958,301	3,324,513	3,547,122	4,177,854	5,132,558	5,132,558
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7063. EMPLOYEE PAYROLL & BENEFITS FUND/RETIREMENT BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	5,132,558	4,353,004	3,279,995	4,047,681	4,765,396	4,777,230	3,680,276	3,696,777	3,544,667	4,308,920	5,132,558	1,540,698
CURRENT RESOURCES:												
Miscellaneous PERS	11,501,907	11,746,067	11,993,087	12,236,799	12,481,525	12,870,954	13,150,083	13,324,639	13,639,816	13,841,144	126,786,021	241,480,354
Public Safety PERS	13,411,801	13,650,048	13,880,342	14,060,190	14,187,061	14,440,945	14,498,990	14,451,423	14,603,829	14,652,525	141,837,156	276,248,395
Transfers From Other Funds	42,358,961	44,263,377	46,572,443	47,923,536	43,098,706	37,504,763	32,871,619	30,000,227	26,914,196	1,583,592	353,091,421	790,339,989
Transfers From Pension Trust SubFund	2,000,000	2,000,000	2,641,250	0	0	0	0	0	0	0	6,641,250	20,641,250
TOTAL CURRENT RESOURCES	69,272,670	71,659,492	75,087,122	74,220,524	69,767,293	64,816,663	60,520,692	57,776,289	55,157,841	30,077,261	628,355,848	1,328,709,988
TOTAL AVAILABLE RESOURCES	74,405,228	76,012,497	78,367,117	78,268,206	74,532,689	69,593,893	64,200,968	61,473,066	58,702,508	34,386,181	633,488,406	1,330,250,686
CURRENT REQUIREMENTS:												
Miscellaneous Contribution												
Miscellaneous PERS												
Normal Contribution	10,384,115	10,692,166	11,005,442	11,319,880	11,638,342	12,098,522	12,447,724	12,689,456	13,071,231	13,339,045	118,685,923	216,768,626
Unfunded Actuarial Accrued Liabilities	18,954,921	19,940,106	20,357,723	19,440,537	16,391,639	13,750,402	10,873,450	8,796,209	7,143,358	0	135,648,346	371,461,304
Employer Paid Member Contribution	1,117,793	1,053,901	987,645	916,919	843,183	772,432	702,359	635,183	568,585	502,098	8,100,098	24,711,728
Subtotal: Miscellaneous Contribution	30,456,828	31,686,173	32,350,810	31,677,336	28,873,165	26,621,356	24,023,534	22,120,848	20,783,174	13,841,144	262,434,367	612,941,657
Safety Contribution												
Public Safety PERS												
Normal Contribution	11,566,871	11,887,945	12,206,168	12,492,047	12,742,500	13,122,684	13,325,496	13,416,380	13,688,779	13,852,174	128,301,045	238,447,197
Unfunded Actuarial Accrued Liabilities	26,183,594	27,396,281	28,088,284	27,765,284	26,695,233	24,851,315	21,981,667	21,356,128	19,006,585	2,373,671	225,698,043	437,541,793
Employer Paid Member Contribution	1,844,930	1,762,103	1,674,174	1,568,143	1,444,561	1,318,262	1,173,494	1,035,043	915,050	800,351	13,536,111	37,801,197
Subtotal: Safety Contribution	39,595,396	41,046,329	41,968,625	41,825,474	40,882,294	39,292,261	36,480,657	35,807,551	33,610,414	17,026,197	367,535,199	713,790,188
TOTAL CURRENT REQUIREMENTS	70,052,224	72,732,502	74,319,435	73,502,810	69,755,459	65,913,617	60,504,191	57,928,399	54,393,588	30,867,340	629,969,566	1,326,731,845
RESERVES:												
PERS Rate Uncertainty	4,353,004	3,279,995	4,047,681	4,765,396	4,777,230	3,680,276	3,696,777	3,544,667	4,308,920	3,518,841	3,518,841	3,518,841
TOTAL RESERVES	4,353,004	3,279,995	4,047,681	4,765,396	4,777,230	3,680,276	3,696,777	3,544,667	4,308,920	3,518,841	3,518,841	3,518,841
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7065. EMPLOYEE PAYROLL & BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	
RESERVE/FUND BALANCE, JULY 1	21,234,777	14,999,025	15,437,802	15,683,922	15,930,042	16,176,162	16,422,281	16,668,401	16,914,521	17,160,641	17,406,760	17,652,880	14,999,025
CURRENT RESOURCES:													
Workers' Compensation	6,777,114	5,663,803	5,760,891	5,907,349	6,097,581	6,253,817	6,414,269	6,579,062	6,748,300	6,922,107	7,100,606	7,283,921	70,731,705
Interest Income	267,059	149,990	192,973	196,049	159,300	161,762	164,223	166,684	169,145	171,606	174,068	176,529	1,882,329
TOTAL CURRENT RESOURCES	7,044,173	5,813,793	5,953,863	6,103,398	6,256,882	6,415,578	6,578,491	6,745,746	6,917,445	7,093,714	7,274,673	7,460,450	72,614,034
TOTAL AVAILABLE RESOURCES	28,278,950	20,812,818	21,391,666	21,787,320	22,186,924	22,591,740	23,000,773	23,414,147	23,831,966	24,254,354	24,681,434	25,113,330	87,613,059
CURRENT REQUIREMENTS:													
Workers' Compensation Claims	3,180,453	3,184,637	3,429,836	3,515,582	3,603,472	3,693,558	3,785,897	3,880,545	3,977,558	4,076,997	4,178,922	4,283,395	41,610,401
Workers' Compensation Leaves	960,841	971,363	1,010,164	1,040,469	1,071,683	1,103,833	1,136,948	1,171,057	1,206,188	1,242,374	1,279,645	1,318,035	12,551,759
Workers' Compensation Insurance	507,756	654,127	687,000	704,175	721,779	739,824	758,319	777,277	796,709	816,627	837,043	857,969	8,350,850
Claims Administration	524,133	564,889	580,744	597,052	613,828	632,243	651,206	670,747	690,869	711,595	732,943	754,931	7,201,048
Transfer to General Fund	8,106,743	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	13,279,925	5,375,016	5,707,744	5,857,278	6,010,762	6,169,459	6,332,372	6,499,626	6,671,325	6,847,594	7,028,554	7,214,330	69,714,059
RESERVES:													
RESTRICTED:													
Workers' Compensation	14,999,025	15,437,802	15,683,922	15,930,042	16,176,162	16,422,281	16,668,401	16,914,521	17,160,641	17,406,760	17,652,880	17,899,000	17,899,000
TOTAL RESERVES	14,999,025	15,437,802	15,683,922	15,930,042	16,176,162	16,422,281	16,668,401	16,914,521	17,160,641	17,406,760	17,652,880	17,899,000	17,899,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7065. EMPLOYEE PAYROLL & BENEFITS FUND/WORKERS' COMPENSATION SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TO
												TO
												TOTAL
RESERVE/FUND BALANCE, JULY 1	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	14,999,025
CURRENT RESOURCES:												
Workers' Compensation	7,193,502	7,402,338	7,617,283	7,838,521	8,066,247	8,300,660	8,541,963	8,790,369	9,046,097	9,309,373	82,106,354	152,838,059
Interest Income	223,738	223,738	223,738	223,738	223,738	223,738	223,738	223,738	223,738	223,738	2,237,375	4,119,704
TOTAL CURRENT RESOURCES	7,417,240	7,626,076	7,841,020	8,062,259	8,289,985	8,524,397	8,765,700	9,014,107	9,269,835	9,533,110	84,343,729	156,957,763
TOTAL AVAILABLE RESOURCES	25,316,240	25,525,076	25,740,020	25,961,259	26,188,985	26,423,397	26,664,700	26,913,107	27,168,835	27,432,110	102,242,729	171,956,788
CURRENT REQUIREMENTS:												
Workers' Compensation Claims	4,390,480	4,500,242	4,612,748	4,728,067	4,846,269	4,967,425	5,091,611	5,218,901	5,349,374	5,483,108	49,188,226	90,798,627
Workers' Compensation Leaves	1,369,762	1,423,523	1,479,399	1,537,473	1,597,831	1,660,563	1,725,764	1,793,529	1,863,961	1,937,165	16,388,970	28,940,730
Workers' Compensation Insurance	879,418	901,404	923,939	947,037	970,713	994,981	1,019,855	1,045,352	1,071,486	1,098,273	9,852,457	18,203,307
Claims Administration	777,579	800,907	824,934	849,682	875,172	901,428	928,470	956,325	985,014	1,014,565	8,914,076	16,115,124
Transfer to General Fund	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL CURRENT REQUIREMENTS	7,417,240	7,626,076	7,841,020	8,062,259	8,289,985	8,524,397	8,765,700	9,014,107	9,269,835	9,533,110	84,343,729	154,057,788
RESERVES:												
RESTRICTED:												
Workers' Compensation	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000
TOTAL RESERVES	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000	17,899,000
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7066. EMPLOYEE PAYROLL & BENEFITS FUND/PENSION TRUST SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	TOTAL
RESERVE/FUND BALANCE, JULY 1	4,630,449	8,716,579	10,925,777	12,187,996	13,480,508	14,804,040	16,159,337	17,547,161	18,968,293	16,423,532	12,817,697	8,125,321	8,716,579
CURRENT RESOURCES:													
Contribution to Pension Trust	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Other Funds	2,500,000	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	0	0	0	0	8,000,000
Interest Income	591,875	217,914	273,144	304,700	337,013	370,101	403,983	438,679	474,207	410,588	320,442	203,133	3,753,906
TOTAL CURRENT RESOURCES	4,091,875	2,217,914	1,273,144	1,304,700	1,337,013	1,370,101	1,403,983	1,438,679	474,207	410,588	320,442	203,133	11,753,906
TOTAL AVAILABLE RESOURCES	8,722,324	10,934,494	12,198,922	13,492,696	14,817,521	16,174,141	17,563,320	18,985,840	19,442,500	16,834,120	13,138,139	8,328,454	20,470,485
CURRENT REQUIREMENTS:													
Program Administration	5,745	8,717	10,926	12,188	13,481	14,804	16,159	17,547	18,968	16,424	12,818	8,125	150,156
Transfer to Pension Subfund	0	0	0	0	0	0	0	0	3,000,000	4,000,000	5,000,000	2,000,000	14,000,000
TOTAL CURRENT REQUIREMENTS	5,745	8,717	10,926	12,188	13,481	14,804	16,159	17,547	3,018,968	4,016,424	5,012,818	2,008,125	14,150,156
RESERVES:													
Pension Trust	8,716,579	10,925,777	12,187,996	13,480,508	14,804,040	16,159,337	17,547,161	18,968,293	16,423,532	12,817,697	8,125,321	6,320,329	6,320,329
TOTAL RESERVES	8,716,579	10,925,777	12,187,996	13,480,508	14,804,040	16,159,337	17,547,161	18,968,293	16,423,532	12,817,697	8,125,321	6,320,329	6,320,329
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7066. EMPLOYEE PAYROLL & BENEFITS FUND/PENSION TRUST SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TO
												TOTAL
RESERVE/FUND BALANCE, JULY 1	6,320,329	4,472,017	2,579,345	(0)	(0)	(0)	(0)	(0)	(0)	(0)	6,320,329	8,716,579
CURRENT RESOURCES:												
Contribution to Pension Trust	0	0	0	0	0	0	0	0	0	0	0	0
Transfer From Other Funds	0	0	0	0	0	0	0	0	0	0	0	8,000,000
Interest Income	158,008	111,800	64,484	(0)	(0)	(0)	(0)	(0)	(0)	0	334,292	4,088,198
TOTAL CURRENT RESOURCES	158,008	111,800	64,484	(0)	(0)	(0)	(0)	(0)	(0)	0	334,292	12,088,198
TOTAL AVAILABLE RESOURCES	6,478,337	4,583,817	2,643,829	(0)	(0)	(0)	(0)	(0)	(0)	(0)	6,654,621	20,804,778
CURRENT REQUIREMENTS:												
Program Administration	6,320	4,472	2,579	(0)	(0)	(0)	(0)	(0)	(0)	(0)	13,372	163,528
Transfer to Pension Subfund	2,000,000	2,000,000	2,641,250	0	0	0	0	0	0	0	6,641,250	20,641,250
TOTAL CURRENT REQUIREMENTS	2,006,320	2,004,472	2,643,829	(0)	(0)	(0)	(0)	(0)	(0)	(0)	6,654,622	20,804,778
RESERVES:												
Pension Trust	4,472,017	2,579,345	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	0	0
TOTAL RESERVES	4,472,017	2,579,345	(0)	(0)	(0)	(0)	(0)	(0)	(0)	(0)	0	0
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7067. EMPLOYEE PAYROLL & BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	
RESERVE/FUND BALANCE, JULY 1	2,592,852	2,970,049	1,932,921	2,828,598	3,378,873	3,452,012	3,144,996	2,885,536	2,786,205	2,836,800	2,774,596	2,495,859	2,970,049
CURRENT RESOURCES:													
Insurance and Incentives	26,907,798	17,074,494	17,525,469	18,292,550	19,095,226	19,935,206	20,814,283	21,734,338	22,697,345	23,705,374	24,760,594	25,865,285	231,500,164
Transfer From Other Funds	1,757,500	11,036,217	11,147,455	10,953,833	10,736,085	10,492,731	10,830,772	11,176,518	11,529,946	11,548,736	11,551,139	11,535,800	122,539,232
Miscellaneous Revenues	129,290	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	60,670	59,401	48,323	70,715	67,577	69,040	62,900	57,711	55,724	56,736	55,492	62,396	666,016
TOTAL CURRENT RESOURCES	28,855,258	28,170,111	28,721,248	29,317,098	29,898,888	30,496,977	31,707,954	32,968,567	34,283,015	35,310,846	36,367,225	37,463,481	354,705,412
TOTAL AVAILABLE RESOURCES	31,448,110	31,140,160	30,654,169	32,145,696	33,277,761	33,948,989	34,852,951	35,854,103	37,069,220	38,147,646	39,141,821	39,959,341	357,675,461
CURRENT REQUIREMENTS:													
Medical Insurance - Active Employees	12,659,549	12,786,711	13,113,582	13,767,804	14,454,722	15,175,971	15,933,268	16,728,414	17,563,303	18,439,921	19,360,354	20,326,794	177,650,843
Medical Insurance - Retirees	6,322,054	6,664,000	7,090,000	7,482,000	7,866,000	8,294,000	8,678,000	9,189,000	9,581,000	10,054,000	10,465,000	11,002,000	96,365,000
Dental Insurance Benefits	1,091,207	1,153,524	1,165,237	1,194,368	1,224,227	1,254,833	1,286,204	1,318,359	1,351,318	1,385,101	1,419,728	1,455,222	14,208,121
Medicare Payments	1,714,688	1,807,077	1,897,431	1,944,866	1,993,488	2,043,325	2,094,408	2,146,769	2,200,438	2,255,449	2,311,835	2,369,631	23,064,717
Other Insurance Benefits	1,369,062	1,449,927	1,473,322	1,512,784	1,553,313	1,594,864	1,637,535	1,681,357	1,726,361	1,772,579	1,820,044	1,868,791	18,090,876
Transfer To OPEB Trust	3,564,000	3,346,000	3,086,000	2,865,000	2,734,000	2,441,000	2,338,000	2,004,000	1,810,000	1,466,000	1,269,000	788,000	24,147,000
Executive Home Mortgage Program	1,757,500	2,000,000	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	28,478,061	29,207,239	27,825,571	28,766,823	29,825,750	30,803,993	31,967,415	33,067,899	34,232,420	35,373,050	36,645,962	37,810,437	355,526,557
RESERVES:													
Insurance Rate Uncertainty	2,970,049	1,932,921	2,828,598	3,378,873	3,452,012	3,144,996	2,885,536	2,786,205	2,836,800	2,774,596	2,495,859	2,148,904	2,148,904
TOTAL RESERVES	2,970,049	1,932,921	2,828,598	3,378,873	3,452,012	3,144,996	2,885,536	2,786,205	2,836,800	2,774,596	2,495,859	2,148,904	2,148,904
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

**CITY OF SUNNYVALE
7067. EMPLOYEE PAYROLL & BENEFITS FUND/INSURANCE & OTHER BENEFITS SUB-FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042**

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TOTAL	TO TOTAL
RESERVE/FUND BALANCE, JULY 1	2,148,904	1,993,545	2,034,735	2,331,297	2,948,244	2,893,275	3,063,756	3,008,873	2,741,714	2,524,746	2,148,904	2,970,049
CURRENT RESOURCES:												
Insurance and Incentives	27,025,178	28,239,656	29,511,358	30,843,056	32,237,654	33,698,204	35,227,904	36,830,111	38,508,346	40,266,306	332,387,774	563,887,938
Transfer From Other Funds	11,871,950	12,213,358	12,559,776	12,910,924	11,953,865	6,516,078	6,594,950	6,665,657	6,727,252	6,778,717	94,792,527	217,331,759
Miscellaneous Revenues	0	0	0	0	0	0	0	0	0	0	0	0
Interest Income	53,723	49,839	50,868	58,282	73,706	72,332	76,594	75,222	68,543	63,119	642,227	1,308,243
TOTAL CURRENT RESOURCES	38,950,851	40,502,852	42,122,002	43,812,262	44,265,225	40,286,614	41,899,448	43,570,990	45,304,142	47,108,141	427,822,528	782,527,940
TOTAL AVAILABLE RESOURCES	41,099,755	42,496,397	44,156,737	46,143,559	47,213,470	43,179,889	44,963,204	46,579,863	48,045,856	49,632,887	429,971,431	785,497,988
CURRENT REQUIREMENTS:												
Medical Insurance - Active Employees	21,341,539	22,407,006	23,525,730	24,700,374	25,933,734	27,228,746	28,588,491	30,016,206	31,515,290	33,089,311	268,346,429	445,997,272
Medical Insurance - Retirees	11,448,000	11,909,000	12,231,000	12,605,000	12,892,000	13,191,000	13,526,000	13,756,000	13,990,000	14,228,000	129,776,000	226,141,000
Dental Insurance Benefits	1,491,602	1,528,892	1,567,114	1,606,292	1,646,450	1,687,611	1,729,801	1,773,046	1,817,372	1,862,807	16,710,988	30,919,110
Medicare Payments	2,428,872	2,489,594	2,551,833	2,615,629	2,681,020	2,748,045	2,816,747	2,887,165	2,959,344	3,033,328	27,211,577	50,276,294
Other Insurance Benefits	1,922,196	1,977,171	2,033,762	2,092,018	2,151,991	2,213,731	2,277,293	2,342,731	2,410,103	2,479,467	21,900,464	39,991,340
Transfer To OPEB Trust	474,000	150,000	(84,000)	(424,000)	(985,000)	(6,953,000)	(6,984,000)	(6,937,000)	(7,171,000)	(7,409,000)	(36,323,000)	(12,176,000)
Executive Home Mortgage Program	0	0	0	0	0	0	0	0	0	0	0	2,000,000
TOTAL CURRENT REQUIREMENTS	39,106,209	40,461,663	41,825,440	43,195,314	44,320,195	40,116,133	41,954,331	43,838,149	45,521,110	47,283,913	427,622,458	783,149,015
RESERVES:												
Insurance Rate Uncertainty	1,993,545	2,034,735	2,331,297	2,948,244	2,893,275	3,063,756	3,008,873	2,741,714	2,524,746	2,348,973	2,348,973	2,348,973
TOTAL RESERVES	1,993,545	2,034,735	2,331,297	2,948,244	2,893,275	3,063,756	3,008,873	2,741,714	2,524,746	2,348,973	2,348,973	2,348,973
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
7080. LIABILITY & PROPERTY INSURANCE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL	CURRENT	BUDGET	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2021/2022 TO FY 2031/2032 TOTAL
	2020/2021	2021/2022	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032		
RESERVE/FUND BALANCE, JULY 1	1,209,885	1,590,243	1,140,987	486,158	634,276	644,847	1,482,840	2,222,878	2,859,835	3,388,616	3,803,435	4,098,278	1,590,243	
CURRENT RESOURCES:														
Transfer From Other Funds	2,771,247	3,270,071	4,087,589	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	4,905,106	51,503,618	
Interest Income	41,043	31,805	28,525	12,154	12,686	12,897	29,657	44,458	57,197	67,772	76,069	102,457	475,675	
TOTAL CURRENT RESOURCES	2,812,289	3,301,876	4,116,113	4,917,260	4,917,792	4,918,003	4,934,763	4,949,564	4,962,303	4,972,879	4,981,175	5,007,563	51,979,293	
TOTAL AVAILABLE RESOURCES	4,022,174	4,892,119	5,257,101	5,403,418	5,552,068	5,562,851	6,417,603	7,172,442	7,822,139	8,361,495	8,784,610	9,105,842	53,569,536	
CURRENT REQUIREMENTS:														
Liability Insurance	1,161,419	2,159,478	2,748,682	2,831,142	2,916,077	2,363,360	2,434,260	2,507,288	2,582,507	2,659,982	2,739,782	2,821,975	28,764,533	
Property Insurance	552,421	484,428	666,918	686,926	707,533	619,645	635,136	651,015	667,290	683,972	701,072	718,598	7,222,533	
Fidelity Insurance	19,960	27,350	27,350	28,171	28,875	26,341	27,000	27,675	28,366	29,076	29,802	30,548	310,553	
Legal Services	0	100,000	0	0	0	0	0	0	0	0	0	0	100,000	
Liability Claims Paid	451,093	537,000	871,350	897,491	919,928	735,372	753,757	772,600	791,915	811,713	832,006	852,806	8,775,939	
Administration	247,039	279,536	298,995	307,685	316,511	316,423	324,854	333,511	342,400	351,528	360,902	370,527	3,602,870	
Legal Contingency	0	140,000	140,000	0	0	0	0	0	0	0	0	0	280,000	
Transfer to Employee Benefits	0	23,340	17,649	17,729	18,297	18,870	19,718	20,518	21,044	21,788	22,768	20,364	222,085	
TOTAL CURRENT REQUIREMENTS	2,431,932	3,751,131	4,770,943	4,769,142	4,907,220	4,080,011	4,194,725	4,312,607	4,433,522	4,558,060	4,686,332	4,814,818	49,278,512	
RESERVES:														
Liability and Property Insurance	1,590,243	1,140,987	486,158	634,276	644,847	1,482,840	2,222,878	2,859,835	3,388,616	3,803,435	4,098,278	4,291,023	4,291,023	
TOTAL RESERVES	1,590,243	1,140,987	486,158	634,276	644,847	1,482,840	2,222,878	2,859,835	3,388,616	3,803,435	4,098,278	4,291,023	4,291,023	
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0	

CITY OF SUNNYVALE
7080. LIABILITY & PROPERTY INSURANCE FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033	FY 2021/2022
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042	TO	
											FY 2041/2042	FY 2041/2042
											TOTAL	TOTAL
RESERVE/FUND BALANCE, JULY 1	4,291,023	4,402,181	4,425,734	4,381,016	4,263,785	4,071,733	3,802,780	3,448,457	3,002,535	2,459,288	4,291,023	1,590,243
CURRENT RESOURCES:												
Transfer From Other Funds	4,954,158	5,003,699	5,078,755	5,154,936	5,232,260	5,310,744	5,390,405	5,471,261	5,553,330	5,636,630	52,786,177	104,289,795
Interest Income	107,276	110,055	110,643	109,525	106,595	101,793	95,070	86,211	75,063	61,482	963,713	1,439,388
TOTAL CURRENT RESOURCES	5,061,433	5,113,754	5,189,398	5,264,461	5,338,855	5,412,538	5,485,477	5,557,475	5,628,395	5,698,114	53,749,899	105,729,192
TOTAL AVAILABLE RESOURCES	9,352,457	9,515,935	9,615,132	9,645,478	9,602,640	9,484,271	9,288,257	9,005,932	8,630,930	8,157,402	58,040,923	107,319,435
CURRENT REQUIREMENTS:												
Liability Insurance	2,906,634	2,993,833	3,083,648	3,176,158	3,271,442	3,369,586	3,470,673	3,574,794	3,682,037	3,792,498	33,321,304	62,085,837
Property Insurance	736,563	754,977	773,852	793,198	813,028	833,354	854,188	875,542	897,431	919,867	8,252,001	15,474,534
Fidelity Insurance	31,311	32,094	32,896	33,719	34,562	35,426	36,311	37,219	38,150	39,103	350,792	661,344
Legal Services	0	0	0	0	0	0	0	0	0	0	0	100,000
Liability Claims Paid	874,127	895,980	918,379	941,339	964,872	988,994	1,013,719	1,039,062	1,065,038	1,091,664	9,793,173	18,569,112
Administration	381,032	391,843	402,969	414,420	426,206	438,336	450,821	463,671	476,898	490,513	4,336,710	7,939,579
Legal Contingency	0	0	0	0	0	0	0	0	0	0	0	280,000
Transfer to Employee Benefits	20,608	21,473	22,371	22,859	20,796	15,796	14,087	13,109	12,088	4,258	167,445	389,530
TOTAL CURRENT REQUIREMENTS	4,950,276	5,090,200	5,234,116	5,381,692	5,530,907	5,681,491	5,839,799	6,003,397	6,171,642	6,337,904	56,221,425	105,499,937
RESERVES:												
Liability and Property Insurance	4,402,181	4,425,734	4,381,016	4,263,785	4,071,733	3,802,780	3,448,457	3,002,535	2,459,288	1,819,498	1,819,498	1,819,498
TOTAL RESERVES	4,402,181	4,425,734	4,381,016	4,263,785	4,071,733	3,802,780	3,448,457	3,002,535	2,459,288	1,819,498	1,819,498	1,819,498
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
8100. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	97,598	116,295	92,645	46,134	44,239	49,730	55,516	61,544	67,820	74,432	81,349	88,523	116,295
CURRENT RESOURCES:													
Contributions from Governmental Sources	27,298	28,317	29,506	30,392	31,303	32,242	33,210	34,206	35,232	36,289	37,378	38,499	366,575
Investment Earnings	1,917	1,817	1,125	1,079	975	1,089	1,207	1,330	1,459	1,595	1,736	1,896	15,308
TOTAL CURRENT RESOURCES	29,215	30,134	30,632	31,471	32,278	33,331	34,416	35,536	36,692	37,884	39,114	40,395	381,883
TOTAL AVAILABLE RESOURCES	126,813	146,428	123,277	77,605	76,518	83,061	89,933	97,080	104,512	112,316	120,463	128,919	498,177
CURRENT REQUIREMENTS:													
Operating Costs	7,035	40,406	26,288	27,037	20,269	20,831	21,425	22,051	22,683	23,334	24,019	24,698	273,040
Fund Transfers/In-Lieu Charges	3,484	3,574	2,307	2,705	2,777	2,852	2,929	3,009	3,090	3,172	3,258	3,346	33,019
Infrastructure Projects	0	0	44,941	0	0	0	0	0	0	0	0	0	44,941
Transfer to Employee Benefits	0	9,803	3,607	3,624	3,742	3,862	4,036	4,200	4,307	4,461	4,663	4,167	50,470
TOTAL CURRENT REQUIREMENTS	10,518	53,783	77,143	33,366	26,788	27,545	28,389	29,259	30,080	30,967	31,940	32,211	401,470
RESERVES:													
Infrastructure Replacement Reserve	116,295	92,645	46,134	44,239	49,730	55,516	61,544	67,820	74,432	81,349	88,523	96,707	96,707
TOTAL RESERVES	116,295	92,645	46,134	44,239	49,730	55,516	61,544	67,820	74,432	81,349	88,523	96,707	96,707
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
8100. COMMUNITY FACILITIES DISTRICT NO. 3 (ESTATES AT SUNNYVALE) FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	PLAN	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
	2032/2033	2033/2034	2034/2035	2035/2036	2036/2037	2037/2038	2038/2039	2039/2040	2040/2041	2041/2042		
RESERVE/FUND BALANCE, JULY 1	96,707	47,510	55,441	63,697	72,382	82,049	93,337	105,618	118,783	132,873	96,707	116,295
CURRENT RESOURCES:												
Contributions from Governmental Sources	42,654	40,844	42,069	43,331	44,631	45,970	47,349	48,770	50,233	51,740	457,591	824,166
Investment Earnings	1,159	1,352	1,554	1,765	2,001	2,277	2,576	2,897	3,241	3,643	22,465	37,772
TOTAL CURRENT RESOURCES	43,813	42,196	43,623	45,097	46,632	48,247	49,925	51,667	53,474	55,383	480,055	861,938
TOTAL AVAILABLE RESOURCES	140,520	89,706	99,064	108,794	119,014	130,295	143,262	157,285	172,257	188,256	576,763	978,233
CURRENT REQUIREMENTS:												
Operating Costs	25,547	26,344	27,166	28,015	28,890	29,794	30,727	31,690	32,683	33,709	294,565	567,605
Fund Transfers/In-Lieu Charges	3,436	3,528	3,623	3,720	3,820	3,922	4,028	4,125	4,225	4,327	38,755	71,774
Infrastructure Projects	59,811	0	0	0	0	0	0	0	0	0	59,811	104,752
Transfer to Employee Benefits	4,216	4,393	4,578	4,677	4,255	3,242	2,889	2,687	2,475	858	34,270	84,740
TOTAL CURRENT REQUIREMENTS	93,010	34,265	35,367	36,412	36,965	36,958	37,644	38,502	39,384	38,893	427,400	828,870
RESERVES:												
Infrastructure Replacement Reserve	47,510	55,441	63,697	72,382	82,049	93,337	105,618	118,783	132,873	149,362	149,362	149,362
TOTAL RESERVES	47,510	55,441	63,697	72,382	82,049	93,337	105,618	118,783	132,873	149,362	149,362	149,362
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5040. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
CURRENT RESOURCES:													
Investment Earnings	20,652	21,471	26,839	26,839	21,471	21,471	21,471	21,471	21,471	21,471	21,471	21,471	246,922
TOTAL CURRENT RESOURCES	20,652	21,471	26,839	26,839	21,471	21,471	21,471	21,471	21,471	21,471	21,471	21,471	246,922
TOTAL AVAILABLE RESOURCES	1,094,224	1,095,044	1,100,412	1,100,412	1,095,044	1,095,044	1,095,044	1,095,044	1,095,044	1,095,044	1,095,044	1,095,044	1,320,494
CURRENT REQUIREMENTS:													
Transfers Out	20,652	21,471	26,839	26,839	21,471	21,471	21,471	21,471	21,471	21,471	21,471	21,471	246,922
TOTAL CURRENT REQUIREMENTS	20,652	21,471	26,839	26,839	21,471	21,471	21,471	21,471	21,471	21,471	21,471	21,471	246,922
RESERVES:													
Endowment Reserve	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
TOTAL RESERVES	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5040. FREMONT POOL TRUST FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
CURRENT RESOURCES:												
Investment Earnings	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	268,393	515,315
TOTAL CURRENT RESOURCES	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	268,393	515,315
TOTAL AVAILABLE RESOURCES	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,100,412	1,341,965	1,588,887
CURRENT REQUIREMENTS:												
Transfers Out	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	268,393	515,315
TOTAL CURRENT REQUIREMENTS	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	26,839	268,393	515,315
RESERVES:												
Endowment Reserve	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
TOTAL RESERVES	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572	1,073,572
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5080. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2021 TO JUNE 30, 2032

	ACTUAL 2020/2021	CURRENT 2021/2022	BUDGET 2022/2023	PLAN 2023/2024	PLAN 2024/2025	PLAN 2025/2026	PLAN 2026/2027	PLAN 2027/2028	PLAN 2028/2029	PLAN 2029/2030	PLAN 2030/2031	PLAN 2031/2032	FY 2021/2022 TO FY 2031/2032 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:													
Interest Income	10,619	11,040	13,800	13,800	11,040	11,040	11,040	11,040	11,040	11,040	11,040	11,040	126,964
TOTAL CURRENT RESOURCES	10,619	11,040	13,800	13,800	11,040	11,040	11,040	11,040	11,040	11,040	11,040	11,040	126,964
TOTAL AVAILABLE RESOURCES	562,635	563,057	565,817	565,817	563,057	563,057	563,057	563,057	563,057	563,057	563,057	563,057	678,980
CURRENT REQUIREMENTS:													
Transfer To General Fund (Comm Rec.)	10,619	11,040	13,800	13,800	11,040	11,040	11,040	11,040	11,040	11,040	11,040	11,040	126,964
TOTAL CURRENT REQUIREMENTS	10,619	11,040	13,800	13,800	11,040	11,040	11,040	11,040	11,040	11,040	11,040	11,040	126,964
RESERVES:													
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0	0

CITY OF SUNNYVALE
5080. DOROLOU SWIRSKY YOUTH OPPORTUNITY FUND
LONG TERM FINANCIAL PLAN
JULY 1, 2032 TO JUNE 30, 2042

	PLAN 2032/2033	PLAN 2033/2034	PLAN 2034/2035	PLAN 2035/2036	PLAN 2036/2037	PLAN 2037/2038	PLAN 2038/2039	PLAN 2039/2040	PLAN 2040/2041	PLAN 2041/2042	FY 2032/2033 TO FY 2041/2042 TOTAL	FY 2021/2022 TO FY 2041/2042 TOTAL
RESERVE/FUND BALANCE, JULY 1	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
CURRENT RESOURCES:												
Interest Income	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	138,004	264,968
TOTAL CURRENT RESOURCES	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	138,004	264,968
TOTAL AVAILABLE RESOURCES	565,817	565,817	565,817	565,817	565,817	565,817	565,817	565,817	565,817	565,817	690,020	816,984
CURRENT REQUIREMENTS:												
Transfer To General Fund (Comm Rec.)	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	138,004	264,968
TOTAL CURRENT REQUIREMENTS	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	13,800	138,004	264,968
RESERVES:												
Endowment Reserve	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
TOTAL RESERVES	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016	552,016
FUND BALANCE, JUNE 30	0	0	0	0	0	0	0	0	0	0	0	0



Sunnyvale

Questions/Comments Please Contact:

Department of Finance
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P.O. Box 3707
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The Adopted FY 2022/23 Budget in its entirety may be viewed online at:
Sunnyvale.ca.gov

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